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# Minnesota Adult Mental Health Task Force

**Preliminary Report** 

to

Local Mental Health Advisory Councils and their Local Adult Mental Health Task Forces

- January, 1994 -

-Pursuant to 1993 Minn. Laws First Spl. Sess. Chap. 1 Art. 7 Sec. 48

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### 1. Introduction

Minnesota's Comprehensive Adult Mental Health Act, passed in 1987, defines a "system" of services for adults with mental illness, which should be operating in every county. A new state law, passed in 1993, provides a special opportunity for local mental health advisory councils (LACs) to help the goals of the Mental Health Act become fully realized. This report contains information that is intended to help LACs take advantage of this opportunity.

(Appendix A contains a copy of the new law. This report attempts to explain the meaning of the law in more common language, and to provide more guidance to LACs where the law may be too general.)

The new law requires that an adult mental health task force be formed at the state level to explore possible changes in the adult mental health system. This statewide task force will make recommendations to the legislature in January, 1995. These recommendations will be aimed at improving the coordination and funding of services to adults.

The new law also encourages, but does not require, LACs to form task forces. These *local* task forces would also develop recommendations, and would send these recommendations to the statewide task force by June, 1994. The local task forces would aim at identifying ways in which the coordination and funding of services could be improved in the local mental health system; in other words, they would identify practical solutions to local problems, such as access to services, barriers to funding, etc. The statewide task force would then incorporate these local recommendations into its own set of recommendations.

The recommendations that emerge from this combination of local and state efforts will represent a rare, if not unprecedented, merging of views among a wide variety of "stakeholders" in the adult mental health system. These stakeholders have often expressed opposing views in the past, but are now being asked to find their common ground, with the best interests of the client as the most important consideration in their efforts. It is the LACs and their local task forces that have the critical role of ensuring that the client focus is not lost, and that recommendations for change are grounded in the "real world" of everyday struggles to meet the needs of people with mental illness.

Finally, it is important to clearly state at the beginning of this report that the recommendations of LACs and their task forces do not have to address all aspects of the services system. An LAC might want to focus on a particular problem with case management, or with funding services for some group of clients, etc. A review of the entire local services system is not practical;

however, when the statewide task force receives recommendations from around the state, it can expect that many viewpoints and problem areas will be addressed.

### 2. How the LAC Can Form A Local Task Force

In forming a local task force, the goal is to assemble as many diverse viewpoints as possible from among people who are affected by the mental health system. The statewide task force strongly recommends that persons with mental illness and their family members be well represented, and that LAC members and county commissioners be included wherever possible.

Wherever a task force is formed by an LAC, the new law specifies that it must have certain types of members. Each local task force must include representatives of county medical assistance and mental health staff, and representatives of state and county public employee bargaining units (that is, union members). Some counties might not have a public employee bargaining unit, in which case only a state bargaining unit representative would be appointed.

In addition to the required representatives, the LAC can appoint others to its local task force, such as LAC members, county commissioners, persons with mental illness and their family members, law enforcement personnel, clergy, health services personnel, persons from minority cultural groups, and others, including "interested citizens."

In counties where it may be hard to find members from a wide range of groups, the state task force suggests that the LACs not spend too much time concerning itself with this issue, but move ahead with its work as soon

EXA	MPLE: Membership of Local Task Force
•	Persons with mental illness
•	Family members of persons with mental illness
> >	Persons from minority cultural groups Sheriff
*	Service providers Public health nurse
•	Minister State employee union representative (R)
•	County employee union representative (R) County medical assistance staff (R)
•	County mental health staff (R) Interested citizens
	Required in law

as possible. In some cases, the LAC itself might serve as the task force, with the addition of the required groups named above.

Some LACs have well established ways of going about the business of creating task forces, committees, etc; while others might not. Appendix B contains some step-by-step suggestions for organizing a task force.

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Appendix C contains instructions for obtaining representatives from the bargaining units.

### 3. How Your Local Task Force Might Conduct Business

The law governing local adult mental health task forces does not specify how such a task force should carry out its work. With the goal being creation of a number of recommendations for changes to the mental health system, some sort of process for reaching agreement among diverse viewpoints is needed. Leadership, decisionmaking style, and work allocation are important considerations. For most task forces, the traditional "board" structure might work best, with decisions made by majority vote among board (task force) members. Decisions typically take the form of a "motion," and are preceeded by an information gathering process and a discussion among board members.

(In cases where task forces are large, subcommittees can be formed to attend to the basic work of the task force, such as gathering information and putting together draft recommendations for approval by the full task force.)

Besides the expertise of the task force members themselves, there are many others in the community who are experienced with the mental health system. The Minnesota Department of Human Services, the State Mental Health Advisory Council, the statewide adult mental health task force, and associations of advocates and provider organizations also have individuals who are knowledgable in this area. (See Appendix D for a list of names and addresses). Local task forces might want to call in outside experts from these other sources to present information on specific issues.

The task force might want to write out a "workplan," such as the one shown in the example on the next page. This can be helpful for maintaining focus and keeping on schedule.

### 4. What Kind of Results Are Expected

The law states that local task forces may make recommendations for changes in their adult mental health systems. According to the law, the recommended changes should:

- ensure that services to adults are *adequately funded* to meet client needs,
- ensure that *planning* for services, case management, service delivery, and payment for services involves *coordination* of all affected agencies, providers, and funding sources; and

• maximize available funding by making full use of all available sources, including medical assistance.

The italicized words are key to understanding the kinds of recommendations that the local task force might produce. *Funding* and *coordination of planning* activities are the areas specified in the law for local task force attention; however, this does not mean that the local task force cannot address other areas as well.

Major Task	Subtask	Result	By (Date)	By Whom
1. Record and distribute minutes of meetings		Minutes	ongoing	Joe Smith
2. Identify problems in local services system, or opportunities for improvement	1. Identify people who can be interviewed	List of people to be Interviewed	February	fuil task force
	2. Conduct interviews	List of problems and recommended solutions	March	full task force
	3. Discuss input from people interviewed	Additional problems and recommended solutions	April	full task force
	4. Conduct site visits to discuss problems with clients and staff	Additional problems and recommended solutions	April	Milly, Sam, Judy
	5. Discuss results of site visits	Additional problems and recommended solutions	May	full task force
3. Develop recommendations for the LAC	1. Review and discuss all identified problems and recommended solutions		Мау	full task force
	2. Select those recommendations to forward to the LAC	Report on selected recommendations	May	full task force
	3. Present report to the LAC	Copies of report	May	Judy,

Local task forces should feel free to identify for the state task force any important problems they see with adult services. Although recommendations for how these problems might be solved are

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also important, identifying the problems comes first, and if a task force and its LAC cannot recommend a solution, they should report the problem nevertheless. Local task forces may not wish to limit themselves to "problems," but also report any "opportunities" that they see for improving services.

In developing recommendations, local task forces might want to think in terms of such things as: a) barriers to accessing services, or to moving from one type of service to another; b) "holes" or "cracks" in the system that result in clients not getting what they need or falling out of the system; c) poor quality of service, resulting from inadequate funding or coordination among involved parties; etc. The personal experiences of persons with mental illness and family members, of planners and providers, can be a good source of this kind of information. Some of this information might be available in county mental health plans, which include a section on identified unmet needs.

The state task force is especially interested in problems and recommendations as viewed from the perspective of the individual client. What stands in the way of a client getting the services he or she needs? What factors might be discouraging some clients from continuing services? Local task forces might want to focus on particular client groups, such as persons from minority cultures or persons with the most severe or chronic forms of illness.

The next page shows some examples of recommendations that a local task force might produce. The format of the examples is not a required format. The LAC/local task force can format its report any way it chooses. Note that the examples focus on problems related to planning and funding, as mentioned in the law. Local task forces need not restrict themselves to these two areas, however.

The more specific the recommendations are, the more helpful they will be to the statewide task force. For instance, in the first example, the recommendation is not as specific as it is in the third example.

Finally, local task forces and LACs might identify problems that they wish to attempt to solve immediately, without waiting for changes to take place at the state level. It might be that a statelevel solution is not practical or necessary. LACs are encouraged to pursue local solutions. Information related to these kinds of efforts could be included in the report to the statewide task force.

### EXAMPLE:

**Problem:** When one of our clients is placed in a residential treatment facility, they must be sent out of county, since our county has no facility. When this happens, the client has to change his or her case manager, and this can create a lot of problems with the client's service plan, not to mention adding to the emotional stresses of the client.

Recommendation: Make it easier for clients to keep their original case manager.

### **EXAMPLE:**

Problem: Some of our county's medical assistance (MA) clients, who are in need of our employability program for persons with serious and persistent mental illness, are not enrolled because they would then become ineligible for MA benefits. Other funding sources do not provide the range of medical and mental health benefits needed by most of the people in this group of clients.

*Recommendation*: Create a single source of payment for all mental health and health services to adults with SPMI, with benefits at least equal to what MA now offers.

### EXAMPLE:

**Problem:** Far too often, our adult clients are discharged from inpatient and residential treatment without a clear understanding of what their options are in terms of community services. It is apparent that staff in some treatment programs have not been kept up to date on developments in community support programs.

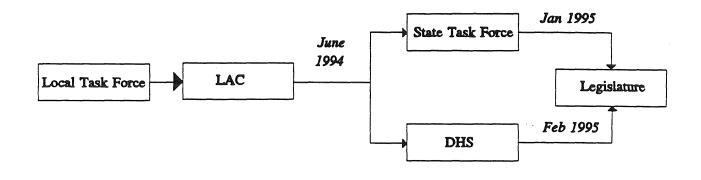
*Recommendation*: All providers that develop treatment plans for our clients should follow the same set of guidelines, requiring that the client's case manager, CSP worker, and family members be in contact with the client and the provider when the plan is put together. The case manager should have to sign the plan and should get a copy.

### 5. What Sources of Information and Assistance Are Available

Some sources of information and assistance for local task forces are listed in Appendix D of this report. Printed material, including Minnesota's Adult Comprehensive Mental Health Act, the Department of Human Services' Annual Report to the Legislature and Prevalence Estimation Tables, the State Mental Health Advisory Council's 1992 Report to the Governor and the Legislature, and the League of Women Voters' How Are We Serving Minnesota's Mentally Ill, are available from the Minnesota Department of Human Services. A complete listing of this material is located in Appendix E, with a telephone number to call.

### 6. How You Should Report Your Recommendations

The diagram below shows how the task force's report of recommendations should be passed on to the LAC, and from there on to the statewide task force and to the Department of Human Services. Note the due dates in the diagram.



The LAC approves the report of the local task force and incorporates its recommendations into its own report, which it sends on to the statewide task force and to the Department of Human Services (DHS). The LAC may add ideas and recommendations of its own to those of the task force.

The statewide task force will incorporate the recommendations of the LACs into its own report to the legislature. DHS will make its own report to the legislature, which describes the recommendations of the LACs and the statewide task force, and the Department's own recommendations.

The reports of the statewide task force and the Department of Human Services will be sent to

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each LAC as well as to the Legislature.

### 7. What Happens Then?

Although it is not yet clear exactly what form the state task force's recommendations will take, it is likely that some will be recommendations for changes in the Mental Health Act, or in other legislation affecting mental health services. Recommendations for changes in state rules affecting mental health services are also likely. Legislation and rules being developed as part of health care reform could be targeted.

It is usually not possible to predict what will happen in the legislature as a result of recommendations. Certainly, recommendations for changes in the mental health system that have been agreed to by a wide range of stakeholders will carry much more weight than recommendations from narrower viewpoints might carry, and when these recommendations are supported by knowledgable people at the local level, chances of success can only be improved.

The state task force on adult mental health thanks all those dedicated people around the state who give unselfishly of their time and effort to improve services to those with mental illness.

# Appendices

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## Appendix A

Minnesota Statutes Establishing State and Local Adult Mental Health Task Forces

2	Sec. 48. [ADULT MENTAL HEALTH SERVICES AND FUNDING.]
3	Subdivision 1. [STATEWIDE TASK FORCE.] The commissioner of
4	human services shall convene a task force to study and make
5	recommendations concerning adult mental health services and
6	funding. The task force shall consist of the commissioners of
7	health, jobs and training, corrections, and commerce, the
8	director of the housing finance agency, two members of the house
9	of representatives, and two members of the senate. The task
10	force shall also include persons diagnosed with mental illness,
11	family members of persons diagnosed with mental illness, mental
12	health professionals, county social services personnel, public
13	and private service providers, advocates for persons with mental
14	illness, and representatives of the state advisory council
15	established under Minnesota Statutes, section 245.697, and of
16	the local advisory council established under Minnesota Statutes,
17	section 245.466, subdivision 5. The task force must also
18	include public employee representatives from each of the state
19	regional treatment centers that treat adults with mental
20	illness, the division of rehabilitative services, and county
21	public employee bargaining units whose members serve adults with
22	mental illness. Public employee representatives must be
23	selected by their exclusive representatives. The commissioner
24	of human services shall contract with a facilitator-mediator
25	chosen by agreement of the members of the task force. The task
26	force shall examine all possible county, state, and federal
27	sources of funds for adult mental health with a view to
28	improving methods of coordinating services and maximizing all
29	funding sources and community support services, and increasing
30	federal funding. Programs to be examined shall include, but not
31	be limited to, the following: medical assistance, title XX
32	social services programs, jobs and training programs,
33	corrections programs, and housing programs. The task force may
34	consult with experts in the field, as necessary. The task force
35	shall make a preliminary report and recommendations on
36	coordination of services and funding sources by January 1, 1994,
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1	to facilitate the development of local protocols and procedures
2	under subdivision 2. The task force shall submit a final report
3	to the legislature by January 1, 1995, with its findings and
4	recommendations. Once this report has been submitted, the task
5	force will expire.
6	SUDD. 2. IDEVELOPMENT OF LOCAL PROTOCOLS AND
7	PROCEDURES.] (a) By January 1, 1994, each local adult mental
8	health advisory council established under Minnesota Statutes,
9	section 245.466, subdivision 5, may establish a task force to
10	develop recommended protocols and procedures that will ensure
11	that the planning, case management, and delivery of services for
12	adults with severe mental illness are coordinated and make the
13	most efficient and effective use of available funding. The task
14	force must include, at a minimum, representatives of county
15	medical assistance and mental health staff and representatives
16	of state and county public employee bargaining units. The
17	protocols and procedures must be designed to:
18	(1) ensure that services to adults are adequately funded to
19	meet the adult's needs;
20	(2) ensure that planning for services, case management,
21	service delivery, and payment for services involves coordination
22	of all affected agencies, providers, and funding sources; and
23	(3) maximize available funding by making full use of all
24	available funding, including medical assistance.
25	(b) By June 1, 1994, each council may make recommendations
26	to the statewide task force established under subdivision 1
27	regarding the feasibility and desirability of existing or
28	proposed methods of service delivery and funding sources to
29	ensure that services are tailored to the specific needs of each
30	adult and to allow where feasible greater flexibility in paying
31	for services.
32	(c) By June 1, 1994, each local advisory council may report
33	to the commissioner of human services the council's findings and
34	the recommended protocols and procedures. The council may also
35	recommend legislative changes or rule changes that will improve
36	local coordination and further maximize available funding.

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1	Subd. 3. [FINAL REPORT.] By February 15, 1995, the
2	commissioner of human services shall provide a report to the
3	legislature that describes the reports and recommendations of
4	the statewide task force under subdivision 1 and of the local
5	advisory councils under subdivision 2, and provides the
6	commissioner's recommendations for legislation or other needed
7	changes.

changes.

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Appendix B

Suggested Steps in Forming a Local Task Force

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The following step-by-step process can be followed to establish a local task force.

- [1] The LAC calls or writes all "stakeholders" (agencies and individuals that can be affected by changes in the system of care), inviting them to recommend potential members. Appendix C contains instructions for obtaining representatives from the bargaining units (unions).
- [2] The LAC selects a "balance" of representation from among the stakeholder groups, ensuring that the required representation is included, and that persons with mental illness and family members are included in sufficient numbers.
- [3] The LAC approves the appointments to the task force; drafts a brief letter of appointment; and mails a letter to each appointed member, signed by the chairperson of the LAC. (The LAC might want to request use of the county's clerical support and letterhead to prepare and mail appointment letters.)
- [4] If an appointed representative declines membership, the LAC selects a substitute from the list of potential members and sends a letter of appointment.
- [5] The LAC organizes the first meeting of the task force, and creates an agenda for the meeting that includes items for electing leadership, reviewing membership, and developing a workplan.
- [6] If the task force feels that membership is not yet balanced, it requests that the LAC appoint more members from identified stakeholder categories.
- [7] The task force develops and approves a workplan (see example in text), perhaps with the help of some of the resources named in this report and its appendices.
- [8] The task force carries out the workplan.
- [9] The task force submits its recommendations to the LAC.
- [10] The LAC submits the recommendations to the statewide task force and to the Department of Human Services, by June 1, 1994. (Depending upon the way in which the LAC and the county board conduct business, recommendations may first have to be seen by the county board before being sent to the statewide task force, or the county board can simply be sent a copy of the recommendations.)

Section 6 in the text describes how local task force recommendations are passed on to LACs and to the statewide task force.

In counties where LACs are small, and task forces perhaps even smaller, the above steps can be kept simple. Where LACs are large and the service systems complex, the LACs and local task forces might create subcommittees to carry out these steps and to work on the various tasks of the workplan. The above steps are, of course, only suggestions; LACs and task forces might choose to follow some other approach.

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## Appendix C

## Instructions for Obtaining Bargaining Unit (Union) Representatives

The following people can be contacted to help you identify task force representatives from county and state public employee (union) bargaining units.

#### County public employee (union) bargaining units

METRO AREA

Tom Hennessey, Director AFSCME Council #14 267 Lafayette Road St. Paul, Minnesota 55107 (612) 291-0333

**GREATER MINNESOTA** 

John Georgi, Director AFSCME Council #65 118 Central Avenue Nashwauk, Minnesota 55769 (218) 885-3242

ST. LOUIS COUNTY and LAKE COUNTY

Mary Thuer, Director AFSCME Council #96 211 West 2nd Duluth, Minnesota 55802 (218) 722-0577

#### State public employee (union) bargaining units

METRO AREA (need contact only one)

Tom Beer AFSCME Council #6 265 Lafayette Road St. Paul, Minnesota 55107 (612) 291-1020

Jane Settlemire MAPE 411 Main St. Paul, Minnesota 55102 (612) 227-6457

Sandi Blaeser Middle Management Association 525 Park Street, Suite 333 St. Paul, Minnesota 55103 (612) 222-3811

Linda Lang Minnesota Nurses Association 1295 Bandana Square, Suite 140 St. Paul, Minnesota 55108 (612) 646-4807

### GREATER MINNESOTA

Northern Minnesota

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Central Minnesota

Southern Minnesota

Roger Dahlquist AFSCME Local 1092 1025 Folz Boulevard Moose Lake, Minnesota 55767 (218) 485-8153

Rolf Hage AFSCME Local 701 P.O. Box 182 New London, Minnesota 56273 (612) 354-4502

Dean Steiner AFSCME Local 786 420 North Rice Street Box 173 Kasota, Minnesota 56050 (507) 931-4604

## Appendix D

## Some Contacts for Locating Additional Information

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In addition to county social and human services agencies, and local providers of mental health services, the organizations and persons listed below are good places to start a search for needed information or expertise.

- State Mental Health Advisory Council
  - Bruce Weinstock (612) 297-4163
- Minnesota Statewide Consumer Network
  - Shirley Sopkiewicz (612) 776-3183
  - Jan Pettus
- <u>Alliance for the Mentally Ill</u>
  970 Raymond Ave., #105
  St. Paul, MN 55114-1146
  - John Whalen, Exec. Dir (612) 645-2948
- Minnesota Psychological Association
  1740 Rice St., Suite 220
  St. Paul, MN 55113

- Rebecca Moeller, Exec. Dir. (612) 489-2964

- Minnesota Indian Mental Health Advisory Council
  - Norby Blake (612) 296-7558

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- <u>Minnesota Association of Community Mental Health Programs</u> 1821 University Ave., W., Suite #375-South St. Paul, MN 55104-2804
  - Ron Brand, Exec. Dir. (612) 642-1903
- Ombudsman's Office for Mental Health
  - Roberta Opheim (612) 296-0941
- Mental Health Association of Minnesota
  2021 E. Hennepin Ave, #412
  Minneapolis, MN 55413-2726
  - Kathy Kelso, Exec. Dir. (612) 331-6840
- Minnesota Association of Mental Health Residential Facilities Route 3, Box 400 Hinckley, MN 55037
  - Peggy Vincent, Pres. (612) 384-7416
- Mental Health Law Project of Minnesota Kickernick Building, Suite 300
   430 1st Ave. N. Minneapolis, MN 55401
  - Patricia Siebert (612) 332-1441
- Adult Mental Health Task Force

Mental Health Topic Area	Name	Phone
Treatment alternatives	John Whalen	612-645-2948
Professional standards	John Whalen	612-645-2948
Community support programs	Jim Gruba	218-728-4491

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Mental Health Topic Area	Name	Phone
Housing	Jim Gruba	218-728-4491
Consumer perspectives	Kris Flaten	612-649-0838
Consumer perspectives	Kevin Ferris	218-827-3296
Commitment process	Corky Borg	612-231-7812
Employment	Claire Courtney	612-296-0219

Minnesota Department of Human Services 444 Lafayette Road St. Paul, MN 55155

Mental Health Topic Area	Name	Phone
Local Advisory Council Support	Michael Stetzler	(612) 282-5879
Consumer Issues	Michael Stetzler	(612) 282-5879
Funding	John Zakelj	(612) 296-4426
Planning	Jeff Tenney	(612) 297-4667
Community support programs	Richard Seurer	(612) 297-4568
Case management	Dan Myhre	(612) 296-8980
Housing services	David Schultz	(612) 296-9860
Integrated services	Larraine Felland	(612) 296-2697
Moose Lake Transfer Project	Sharon Autio	(612) 297-3510
Anoka/Moose Lake Alternatives	Sandie Brown	(612) 297-4284
Employability	Virginia Selleck	(612) 296-7528
Research	Jerry Storck	(612) 296-1858
Data/Computer systems	Gary Mager	(612) 297-2096
State/local advisory councils	Bruce Weinstock	(612) 297-4163
Medical Assistance	Marcia Tippery	(612) 296-7970

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- County social services (human services) departments
- Regional offices of the Division of Rehabilitation Services, Department of Jobs and Training

# Appendix E

## Informational Documents

The following materials can be obtained from the Minnesota Department of Human Services. Call Patti Luther of the Mental Health Division at (612)-296-4497.

- ▶ 1994 Mental Health Report to the Legislature (after Feb. 15, 1994).
- ▶ 1993 Mental Health Report to the Legislature.
- Estimates of the Prevalence of Mental Illness and Emotional Disturbance in Minnesota Counties.
- State Mental Health Advisory Council's 1992 Report to the Governor and the Legislature.
- ▶ League of Women Voters' How Are We Serving Minnesota's Mentally Ill.
- President Clinton's Health Security Act.
- ▶ County Mental Health Services Utilization Tables (Informational Bulletin #93-53C).
- ► RTC Factbook.

## Appendix F

## State Mental Health Task Force Members

## ADULT MENTAL HEALTH TASK FORCE MEMBERSHIP LIST

Maria R. Gomez, Commissioner Department of Human Services 444 Lafayette Road St. Paul, Minnesota 55155
The Honorable Don Samuelson, Chair Senate Health Care and Family Services Finance Division 1018 Portland Avenue Brainerd, Minnesota 56401
The Honorable Sheila Kiscaden Minnesota State Senate 724 11th Street Southwest Rochester, Minnesota 55902
The Honorable Stephanie Klinzing Minnesota House of Representatives 10511 209th Avenue Northwest Elk River, Minnesota 55330
The Honorable Kay Brown Minnesota House of Representatives 10714 Timberland Drive Northfield, Minnesota 55057
Atashi Acharya Maternal and Child Health Division Department of Health 717 Delaware Street S.E. Minneapolis, Minnesota 55440-9441
Norena Hale Assistant Commissioner Department of Jobs and Training 390 North Robert Street St. Paul, Minnesota 55101
Claire Courtney Department of Jobs and Training 390 North Robert Street St. Paul, Minnesota 55101
Dana Baumgartner Department of Corrections 300 Bigelow Building 450 N. Syndicate St. Paul, Minnesota 55104

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Thomas Hagen Research Analyst Department of Commerce 133 E. 7th Street Monte Aaker, Director Research Division Minnesota Housing Finance Agency 400 Sibley Street Suite 300 Roberta Opheim, Ombudsman Office of the Ombudsman for Mental Health and Mental Retardation Suite 202, Metro Square Building 7th and Robert Streets Shirley Sopkiewicz, Interim Chair Minnesota State-Wide Consumer Network 508 Petit St. Paul, Minnesota 55101.....(W).(612) 724-3661 Jan Pettus 2819 South 8th Street Emma Westrom Route 1, Box 72 Dorothy Kettner 43 Lakeview Estates Fergus Falls, Minnesota 56537.....(218) 739-2589 Paula Childers Vail Place 1412 W. 36th Street Ellis Dye 1305 Fairmont Debbie Schraw 531 North 22nd Erica Buffington 3800 Huntington Avenue South 

John Whalen, Executive Director Alliance for the Mentally Ill of Minnesota 970 Raymond Avenue, Suite #105 St. Paul, Minnesota 55114-1146......(612) 645-2948 Bea Vennes Alliance for the Mentally Ill of Minnesota 8221 Amsden Road Kathy Kelso, Executive Director Mental Health Association of Minnesota 2021 E. Hennepin Avenue #412 William Conley 114 Mackubin Cindy Hart 951 Homestead Lane Chanhassen, Minnesota 55317......(612) 496-3009 Tom Bounds 120 Lakeview Drive 326-4837 Gerry Schmidt 1623 Sherwood Court Kris Flaten 1043 Haque Avenue (612) 698-9443 Barbara Flanigan League of Women Voters 550 Rice Street, Suite 201 Pat Bugenstein 10757 Hopkins Circle Frank Schiefelbein 74208 - 360 Street · ) N/A Kimbill, Minnesota 55353.....( **Kevin Ferris** 35 Garden Circle 

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Robert Butler, Chief Operating Officer Human Services Incorporated in Washington County 7066 Stillwater Boulevard North Mary Pollard 3119 South Highway #101 C. Nick Johnston, Jr., Ph.D. Director Central Minnesota Mental Health Center, Inc. 1321 - 13th Street North St. Cloud, Minnesota 56303.....(612) 252-5010 Dennis Johnson, Director Crow Wing County Social Service Center County Service Building P.O. Box 686 Brainerd, Minnesota 56401-0686.....(218) 828-3966 Tom Henderson, Director Brown County Family Services 1117 Center Street P.O. Box 788 New Ulm, Minnesota 56073-0788.....(507) 354-8246 Tish Halloran Hennepin County Bureau of Social Services Mental Health Division A-1600 Government Center 300 South 6th Street Dennis McCoy, Director Blue Earth County Human Services Blue Earth County Government Center 410 South Fifth Street P.O. Box 3526 Mankato, Minnesota 56002-3526......(507) 389-8319 Peggy Vincent, President Minnesota Association of Mental Health **Residential Facilities** Grindstone Lodge Route 3, Box 400 Glenn Anderson, Executive Director People, Incorporated 317 York Avenue 

Ron Brand, Executive Director Minnesota Association of Community Mental Health Programs 1821 University Avenue West, #375-S St. Paul, Minnesota 55104-2804......(612) 642-1903 Jim Hermanson, Director Zumbro Valley Mental Health Center 2116 Campus Drive S.E. Roger Miller, Director Community Support Program Western Human Development Center, Inc. 1106 East College Drive Box 450 Jim Gruba Human Development Center, Inc. 1401 East First Street Rick Palmisano 1375 Willow Street Joyce Schut 5110 West River Road Rochester, Minnesota 55901.....(W).(507) 287-1692 John Grobe 127 Chester Parkway Tom Beer AFSCME Council 6 265 Lafayette Road South Tammy Hughes AFSCME Council 6 Representative St. Peter Regional Treatment Center Local 614 1713 Riggs Road St. Peter, Minnesota 56082.....(W).(507) 931-7100 Royal Doyle Business Representative-MMA 220 Lakeview Drive Spicer, Minnesota 56288......(W).(612) 231-5933

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