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**FAMILY SERVICES COLLABORATIVES AND COMMUNITY-
BASED COLLABORATIVES**

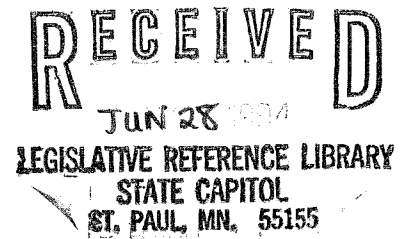
REPORT TO THE LEGISLATURE

**CHILDREN'S CABINET
FEBRUARY 15, 1994**

MN PLANNING

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OVERVIEW

The Family Services Collaboratives and Community-Based Collaboratives were initiated by Governor Arne H. Carlson and the Minnesota Legislature in 1993 (see Appendix I). Included in this initiative are collaboration grants to foster cooperation and collaboration and help communities come together to improve results for Minnesota's children and families. By providing incentives for better coordination of services, Minnesota hopes to increase the number and percentage of babies and children who are healthy, children who come to school ready to learn, families able to provide a healthy and stable environment for their children and children who excel in basic academic skills. More than \$8 million was allocated to support this initiative.

The two types of collaboration grants are planning grants and implementation grants. Planning grants are intended to help collaboratives develop a community plan to improve results for children and families and to design better ways to provide services to children and families in their communities. Among other requirements, the plan must establish clear goals for addressing needs of children and youth and use objective indicators to measure progress toward achieving the goals.

Implementation grants are for communities that have developed measurable goals and a comprehensive plan to improve services for children and families. The grants must be used to provide direct services to children and families.

Nine application workshops were held around the state to help applicants apply for the grants. The application was part of the Prevention and Intervention Funding for Minnesota Communities, a coordinated grant process using various funding sources (see Appendix II).

The applications are reviewed by state agency staff to ensure they meet program requirements. Staff then assign six to twelve applications to a citizen review team. Citizen review teams consist of parents, youth, community social service administrators and representatives of public health, education, nonprofit and other community-based organizations and communities of color. The recommendations of the citizen review teams were forwarded to the Children's Cabinet for final action.

Up to \$2.4 million was allocated for planning grants. Fifty-one applications were submitted seeking a total of \$1.5 million in planning grants. Forty were funded (including a number of implementation grants that were deemed to be in need of additional planning) totaling \$1,489,793. The remaining \$918,457 will be used for implementation grants.

Thirty-one implementation grants were received requesting almost \$6 million. Of those, eleven were awarded a total of \$2,385,000.

These efforts will reach 80.5 percent of Minnesota children ages birth to 18 (see Appendix III).

The collaboration grant program is a joint effort among the agencies that make up the Children's Cabinet: the departments of Education, Health, Human Services, Jobs and Training, Public Safety, Corrections, Transportation, Finance and Administration, the Housing Finance Agency and Minnesota Planning.

SUMMARY OF IMPLEMENTATION GRANTS

GRANT	AMOUNT RECOMMENDED
Anoka County	\$ 240,000
Blue Earth	\$ 240,000
Carlton County	\$ 200,000
Carver-Scott	\$ 240,000
Cass County	\$ 215,000
Chisago County	\$ 240,000
Hennepin County	\$ 250,000
Hibbing School District	\$ 200,000
Itasca Cty. Human Services	\$ 100,000
Marshall Public Schools #413	\$ 220,000
Multi-County Board (Becker)	\$ 240,000
TOTALS	\$2,385,000

IMPLEMENTATION GRANTS

Anoka County

Contact Person: Julie Brunner (612) 422-7008

Amount: \$240,000

For the last two years, representatives from School Districts, County departments and community agencies have engaged in a planning process to better address the needs of the children and families in Anoka County. An outgrowth of this process was the formation of the Anoka County Children and Family Services Council. This project, with the Council's support and guidance, will focus on improved outreach and early identification of children and families in need of services and intervene across service systems on behalf of families. The Family Comprehensive Assessment, Referral and Education (Family C.A.R.E.) component will provide a "one stop" opportunity at School District sites for children (0-20 years of age) and their families to receive help with identifying their needs and the appropriate resources to meet those needs. The second component of this project will establish Family Service Sites in ten elementary schools within Anoka County. School based teams composed of family members, school personnel, county staff and representatives from community agencies will be formed to meet the needs of students and their families who have been identified as needing assistance and support.

Blue Earth County Human Services

Contact Person: Dennis McCoy (507) 389-8373

Amount: \$240,000

Blue Earth County Human Services, Blue Earth County Community Health Services, Nicollet County Human Services, School District 77, and School District 2071 have formed a Family Service Collaborative. Working with all child serving agencies in the area, the Collaborative is taking a systems change approach to delivering a comprehensive, seamless system of services to children and families. The project will create an integrated service system, focusing on prevention, early identification and intervention, very accessible service delivery, and respectful interaction with families. Through a variety of mechanisms and services, the project will redirect resources to early intervention and prevention. Families receiving services will do so in a multi-agency, unitary case management system in which they are full participants. The project is family centered, emphasizes creative service planning, utilizes resources across systems, helps the family navigate the system, and provides supplemental, wraparound services.

Carlton County Family & Children's Collaboration

Contact Person: Bill Pinnsonault (218) 879-1261

Amount: \$200,000

Carlton County, population 29,259, comprises an 860 square mile area and is located in northeastern Minnesota, at the southern tip of Minnesota's "arrowhead" region. The mission of the Carlton County Children and Family Service Collaborative (CCCFSC) is to create a community environment and service network that promotes family health, stability and self-sufficiency through an easily accessible, integrated human service delivery system. The problems most common to Carlton county residents include addictions, unemployment and family issues. Many times, the solutions to these problems have been hindered by a traditional, crisis oriented approach and categorical funding. Recognizing that comprehensive change must occur across system lines for services to families to be more effective, Carlton County has initiated several successful collaborative efforts over the past several years. The most recent of these efforts was the award of a \$35,000 Children's Mental Health Collaborative planning grant. This planning grant supported processes that developed more clearly defined collaborative goals, and involved area educators, service providers, businesses, government agencies and service recipients. the most significant of these processes occurred during November of 1993, when twenty-seven collaborative partners, participated in a three day "visioning process" facilitated by the Wilder Foundation. Nearly 1,000 staff members and budgets totalling over \$50,000,000 were represented by individuals involved in this visioning process, which culminated in the individuals involved in this visioning process, which culminated in the development of this proposal. This proposal reflects the CCCFSC's comprehensive commitment to an integrated fund, coordinated assessment, a centralized and accessible information base, consolidated services, consistent focus on individual family needs, and a reinvestment of dollars saved into ongoing and broad based local prevention efforts.

Carver-Scott Educational Cooperative

Contact Person: James Hinck (612) 368-8800

Amount: \$240,000

The proposed "Carver-Scott Integrated Service System: will address needs through a continuum of services which are family-driven, comprehensive and community-based. The two county area is among the top five fastest growing counties in the five state region. Families with children under 18 comprise over 41% of the population; a higher proportion than any other region in Minnesota. Spiralling rates of violence, sexual abuse, chemical abuse, juvenile crime, and developmental problems among children are among the signals which call for a bold new service delivery system. In response to this challenge, a formal agreement to develop a fully integrated system was put into place in 1991. This agreement moves the process beyond the "prototype" state into full

implementation, as described in "Together We Can" (Federal publication on Family Collaboratives). Key agencies include human services, education, community action, public health, and corrections. As a first step toward a comprehensive integrated system, Carver and Scott Counties currently have an integrated fund commitment in excess of \$700,000. A supervisor of Children's and Families Programs has been hired to manage joint staff. If funded, this proposal will provide the resources necessary to implement a full range of integrated services in Carver and Scott Counties. The overall goal of the Carver Scott Family Service collaboration: To provide families and children a seamless system of services which strengthens their capacity and resources to support their child's healthy development and school success.

Cass County Department of Social Services

Contact Person: John Fjelstul (218) 547-1340

Amount: \$215,000

The Cass County/Leech Lake Reservation Children's Initiative is a Collaborative effort on the part of Cass County Social Services, Cass County Public Health Service, the Leech Lake Reservation Tribal Council, area school districts, child serving agencies, other government agencies, nonprofit organizations, community service organizations and private citizens to develop a better coordinated and more integrated system of human services delivery to children and families in Cass County. The project establishes a network of family centers throughout the county designed to improve child health and development, reduce barriers to school performance and family access, the services they need in order to do what is best for themselves, their children, and their community in an efficient, inclusive, encouraging and barrier free environment. The Children's Initiative is a direct response to the selection of Cass County by the Minnesota Planning Agency to serve as one of three sites in Minnesota to work with the PEW Charitable Trusts in developing a broad-based and far reaching family services collaborative which can serve as a national model. The project not only embraces the need for broad-based systemic changes in the way we deliver services to our citizens, but also extends the extent to which and the manner in which we reach out to children and families in need of services. In doing so, the Children's Initiative also engages the vision of the PEW Children's Initiative for affecting positive change in the lives of children at risk and their families and implants that vision in a redefined system of service delivery for an entire Minnesota County.

Chisago Cty. Health and Human Services

Contact Person: Marina Vork (612) 257-1300

Amount: \$240,000

This project is an expansion of efforts to provide family based services in a collaborative structure that began in Chisago County a little over two years ago. Community members recognized that there was a need to take a new look at the way services were being provided. In particular there was a need to reach out and support families before their problems became a crisis that was difficult and expensive to resolve and all too often resulted in children being placed out of their home. Two school districts, in cooperation with parents and Cty. government, and with strong support from local business leaders, decided to create Family Centers. The North Branch School District opened the Stacy Family Center adjacent to a large trailer court in the city of Stacy. Initial property and construction costs were provided by a local businessman who now leases the building to the school at cost. The Rush City School District opened the Rush City Family Center in the city's shopping mall. Space and furnishing costs were provided by a local businessman who continues to support the Rush City Family Center by providing a cash match of \$1.00 for every \$3.00 in non-school based funding that the Center receives. Each Family Center provides a wide variety of services directed mainly toward families with preschool children. The location of each Family Center was selected to make it as accessible as possible for those families most likely to use their services. As the same time that the Family Centers were being developed, a variety of related initiatives to develop collaboration in other services and areas were being instituted. The decision to have case management services for children with mental health needs provided by school staff through a collaboration of Chisago County Health and Human Services and the St. Croix River Education District is but one example of these initiatives. For the most part, resources to be developed through this particular Family Services Collaborative project will expand the capacities of the Family Centers. The project will enable them to reach out to all new mothers and greatly increase their identification of and contact with children at risk of needing more crisis oriented services. The project will also enable the Family Centers to extend their continuum of services to school age children and team with the Five Co. Mental Health Center to provide in-home family therapy to families exhibiting more serious problems. A smaller portion of this project's resource will be directed towards coordinating all service collaboration initiatives in Chisago County, including the development of a wrap-around services fund and accompanying non-categorical approach to providing children's services.

Hennepin County

Contact Person: Nancy Devitt/Jill Alverson (612) 348-5109/ (612) 348-8479

Amount: \$250,000

The Minneapolis and Robbinsdale Area School Districts, Hennepin County (including its Community Health Department), the City of Minneapolis (including its Department of Health and Family Support), the United Way of Minneapolis Area, the Minneapolis Youth Coordinating Board, and the Forum for Nonprofit Leadership have formed a family service collaborative and are requesting an implementation grant to support the School-Human Services Redesign Initiative (SHSRI). The purpose of the SHSRI is to create anew system of service delivery focused on prevention and integration of services for children and families. The proposal includes: (a) universal outreach to all pregnant women and preschool families; (b) collaboration councils organized at six prototype sites involving families and community members as full partners in identifying strategies to achieve the collaborative's outcomes; (c) formal agreements among service providers to achieve enhanced service integration and remove barriers to effective service delivery; (d) new investments in preventive approaches through a community-driven decision-making process; and (e) an integrated financing plan to strengthen existing interagency initiatives, operate the prototype sites through repositioning existing staff and resources, and commitment to maintain these initiatives during 1994. The six prototype communities represent an estimated 23,700 families with children, including 4,600 children and youth who attend the designated schools in these prototype communities. The Family Futures Commission of Hennepin County is being established as the governing entity of the SHSRI family service collaborative. The Hopkins School District, a new member of the SHSRI Family Futures Commission, is submitting a separate family service collaborative implementation grant.

Hibbing School District #701

Contact Person: Lisa Potswald (218) 726-2145

Amount: \$200,000

The Hibbing Family Center is being developed by a collaborative of service providers to offer the surrounding community an array of early intervention and outreach services to support families and children ages 0 to 18. These services will include a child care center, Early Childhood Family Education, Early Childhood Special Education, Learning Readiness, Head Start, Public Health Services, including WIC, Child and Teen Checkups and immunizations, and Social Services, including Children's Mental Health, Family Preservation, and financial assistance services. The Center will be located in a large vacated grocery store on a main highway in Hibbing, providing easy access and parking for families. A unique feature of this project is that a soon-to-be determined business, either computer

technology or banking information, will also be located in the same building as the Center, providing desperately needed jobs and job training opportunities to the area.

Itasca County Human Services

Contact Person: David Sanio/Lora Mathison (218) 327-2981

Amount: \$100,000

The Starfish Project is being developed to change the way services are developed, governed, delivered and evaluated. The project will see the enhancement of existing Family Service Centers in Deer River, Big Fork and Taconite and the development of one new Family Resource Center in the Inger area during the next project year a chemical prevention program will be initiated utilizing students in the Itasca Community College Indian Studies Program as Mentors. Appropriate technologies will be utilized in the service coordination components based, in part, on the Dakota County Fast Forward Model.

Marshall Public Schools Dist. #413

Contact Person: Frank Moore (507) 537-6747

Amount: \$220,000

Children and their families in our community will receive holistic services and support based on the needs, strengths, and capacity of the individual child and family. "One-stop" intake and referral services will be integrated across agencies, in a common central location, using "linking" staff cross-trained in agency mandates, rules and regulations. Computer networking across agencies will be used to reduce bureaucratic redtape, duplication and confusion. Children and their families referred and found eligible will then be supported by cross-agency service teams, who with the family will jointly develop and carry out a prevention/intervention plan, drawing on the resources of multiple agencies; and organizations, both public and private. In these ways, our community as a whole will continue our commitment to our children by seeking ways to integrate all of our community's children - regardless of economic status, ethnic or racial background, gender, creed - into the fabric of a supportive community.

Multi-County Board of Health

Contact Person: Cyndi Anderson (218) 847-8553

Amount: \$240,000

The Becker County Family Services Collaborative shall be known as the Becker County Children's Initiative. The Becker County Children's Initiative represents a community collaborative planning process that began in August of 1992. Currently, Becker County is in a partnership with Cass County, City of St. Paul and

the State of Minnesota; where we are in the final competitive phase of the Pew Charitable Trusts Children's Initiative 9 year grant application. Through the intensive state and local planning processes of the last fifteen months, a strategic plan has been developed for a reconfigured service delivery system, with information management, governance structures and financing to support the service delivery strategy. The mission of the Becker County Children's Initiative is to: improve child health, improve child development, reduce barriers to adequate school performance and improve family functioning. The reconfigured system of services has several key components: a shift from crisis-oriented, fragmented, inadequate services driven by categorical funding sources to a system that is prevention focused, universal, family-friendly and outcome based. These and other components of the Becker County Children's Initiative will be explained in the work plans of this application.

SUMMARY OF PLANNING GRANTS

GRANT	AMOUNT RECOMMENDED
AITKIN COUNTY FAMILY SERVICES	\$27,800
ALBERT LEA AREA SCHOOLS #241	\$30,000
AMHERST WILDER	\$120,000
BEMIDJI SCHOOLS	\$30,000
BRAINERD I.S.D. #181	\$30,000
CHILD'S TIME, INC.	\$29,500
CHISAGO COUNTY HEALTH AND HUMAN SERVICES	\$28,340
COMMUNITY HEALTH SERVICES	\$39,693
DAKOTA COUNTY	\$30,000
FRESHWATER EDUCATION District (Includes Bertha-Hewitt)	\$30,000
HENNEPIN COUNTY	\$90,000
JACKSON COUNTY CHILDREN'S LOCAL COORDINATING COUNCIL	\$30,000
INDEPENDENT SCHOOL DISTRICT 2397 - LE SUEUR	\$30,000
INDEPENDENT SCHOOL DISTRICT #2149 MINNEWASKA	\$26,540
MORRIS AREA SCHOOLS	\$23,000
MORRISON COUNTY SOCIAL SERVICES	\$29,695

MOWER COUNTY DEPT. OF HUMAN SERVICES	\$29,925
NAY AH SHING SCHOOL	\$29,000
NORTHERN ST. LOUIS COUNTY	\$30,000
NORTHWEST HENNEPIN HUMAN SERVICES COUNCIL	\$90,000
OLMSTED COUNTY COMMUNITY SERVICES	\$30,000
PINE COUNTY DEPARTMENT OF HUMAN SERVICES	\$29,400
POLK COUNTY NURSING SERVICE	\$30,000
PUBLIC SCHOOL INCENTIVES	\$30,000
RENVILLE COUNTY HUMAN SERVICES	\$29,554
I.S.D.#883 - ROCKFORD (Includes Wright and Buffalo)	\$30,000
ROSEVILLE AREA SCHOOLS	\$28,000
RUM RIVER SPECIAL EDUCATION COOPERATIVE	\$29,966
ST. CROIX AREA UNITED WAY, INC.	\$50,000
ST. LOUIS COUNTY SOCIAL SERVICE DEPT.	\$30,000
SIBLEY COUNTY PUBLIC HEALTH	\$30,000
SOUTH HENNEPIN REGIONAL PLANNING AGENCY (SHERPA)	\$90,000
SOUTH WASHINGTON COUNTY SCHOOLS	\$30,000
SOUTHEAST MN. EDUCATIONAL COOPERATIVE SERVICE UNIT (SMECSU)	\$29,900
STEARNS COUNTY SOCIAL SERVICES	\$40,000
WASECA PUBLIC SCHOOLS DISTRICT #829	\$29,700
WAYZATA INDEPENDENT SCHOOL DISTRICT #284	\$29,900

WEST CENTRAL EDUCATIONAL COOPERATIVE SERVICE UNIT (ESCU)	\$30,000
I.S.D. #263 - WEST CENTRAL AREA	\$30,000
WORTHINGTON SCHOOL DISTRICT #518	\$29,880
TOTALS	\$1,489,793.00

PLANNING GRANTS

Aitkin County Family Services

Contact Person: Dave Mills (218) 927-3744

Amount: \$27,800

Aitkin County will develop a decentralized, comprehensive system of prevention/early intervention services that are school and home based. These services will be integrated into Aitkin County Family Service. Aitkin Public Health Department and the three county school districts' delivery system. These services will be accessible to all children, birth to 18 years, and their families within the geographic boundaries of Aitkin County.

Albert Lea Area Schools #241

Contact Person: Dr. James Wold, Director of Instruction (507) 377-5824

Amount: \$30,000

The proposed planning project will identify and collect data on agencies and organizations that currently deliver services to families with children birth through 18 years in Freeborn County in order to eliminate barriers that currently restrict effective interagency delivery of cooperative and collaborative services. The project consists of three components. 1. A self study component to identify and collect information about agency providers and the services they provide for children and families. 2. A strategic action component, based on the self study, that will expand current cooperative initiatives into a system of county-wide interagency collaboration. 3. An interagency team building component that will focus on the human interaction skills necessary to work together effectively to achieve collaborative participation on the part of all agencies. The successful completion of the planning process phase will lead to a focused and comprehensive implementation plan designed to provide improved service to clients and make better use of county resources in serving families with children birth through 18 years.

Amherst H. Wilder Foundation

Contact Person: Mary Keefe, Coordinator (612) 699-3656

Amount: \$120,000

The City of St. Paul is one of the three pilot sites for the Minnesota Children's Initiative for the proposal submitted on November 8, 1993, to the Pew Charitable Trusts. As part of that process, the Saint Paul Children's Initiative (SPCI) has been engaged in a broadly-based strategic planning process that has included the City, Ramsey County, Saint Paul Public Schools, major private funders, parents, front

line workers, and community-level service providers. The result is a specific plan that will integrate the delivery of health, education and human services for individual families at the neighborhood level. A Saint Paul/Ramsey County Family Services Collaborative Grant will help pilot that plan. An initial network of Family Center Clusters in Saint Paul will be established as the place for families to meet in the community, as the hub of a continuum of services and as the mechanism for facilitating system change. Ramsey County, the City of Saint Paul and the Saint Paul Public Schools have committed significant resources to an integrated fund and will be part of an interim governance structure. Initial sites will be chosen by a process that is designed to build on existing strengths and allow for as much creativity and engagement at the community level as possible.

Bemidji Area Schools I.S.D. #31

Contact Person: Wayne Haugen (218) 759-3110

Amount: \$30,000

The Bemidji collaborative vision is to increase the effectiveness of family-service delivery by area providers, through implementing a collaborative plan to reduce high risk behaviors and barriers to client participation. The plan provides more efficient outreach and early identification of children and families most in need of services. It features a central service delivery site for coordination of service by several agencies. In addition, the plan addresses more effective delivery of services through linkages among social service agencies, an integrated drop-out prevention program, beginning with prenatal care and continuing with family and student contact throughout the school experience. Radio and television time will be used to build public support and provide educational contact with all area families. The plan includes technical and evaluative assistance from Michael Winer of the A.H. Wilder Foundation. Twelve local agencies, clients, volunteers and private sectors have been involved in developing this collaborative plan. We are committed to work towards long-term systemic change by eliminating inefficient procedures and policies while building an effective collaborative that makes sense to children and families.

Brainerd I.S.D. #181

Contact Person: Kathleen Gaffney (218) 828-7003

Amount: \$30,000

The intent is to provide start-up funding to explore initiating a Crow Wing County Children's Family Service Collaborative. Specifically, the funds would: (a) support coordination efforts, system review, and collaborative development of the Collaborative partners and (b) support one part-time staff member to facilitate Collaborative task force meetings, and assist in developing the comprehensive plan to implement a Collaborative.

Child's Time, Inc.--Watsonwan County

Contact Person: Barbara Jagodzinske, Director (507) 375-5004

Amount: \$29,500

The purpose of this project will be to gather together collective efforts and needs of the people, industries, agencies and services of Watsonwan County to better serve the families and youth of this county. This will be done by identifying strengths and weaknesses. After identifying the needs of the communities a multisector collaborative effort based on empowerment to build healthy communities will be implemented to effectively design a plan for building healthy a community throughout Watsonwan County. The applicant agency for this project is Child's Time, Inc. Child's Time, Inc., is a nonprofit organization that began in September of 1989. This corporation is governed by a volunteer board of directors consisting of members from the local community, parents of children who are currently enrolled in Child's Time and parents of children who were enrolled in this program.

Chisago County Health and Human Services

Contact Person: Marina Vork, Director (612) 257-0337

Amount: \$28,340

Parents and professionals in southern Chisago County have recognized the need to improve services to children, particularly prevention services, and are aware of the potential that collaboration of services and service providers have to achieve this goal. They are also aware of currently developing opportunities that are available to help promote the development of the service collaborative. They recognize that one of the most difficult challenges to providing effective prevention services is how to successfully reach out to those families who have traditionally been very resistive to accepting any type of community services. In order to best develop an effective prevention based service collaborative, community leaders, parents and professionals, will enter into a year long planning process.

Community Health Services - Winona Cty. Courthouse

Contact Person: Lynn Theurer (507) 457-6400

Amount: \$39,693

Winona's Community-Based Collaborative Planning Project is centered around the goal of creating a consumer focused, community embraced human service system to meet the needs of at risk children and families. Four interrelated objectives will be completed in meeting the goal. 1) Develop an understanding of children and family issues primarily through the eyes of the consumer and secondarily through current agency outcome measures. 2) Develop community wide awareness regarding issues/futures/trends for families and children. 3) Create and articulate a community vision for families and children based on Objectives 1 & 2. And, 4)

Authorize recommended revisions to meet project goal in intake, implementation, and training. A project coordinator is instrumental in harnessing the significant amount of planning and work time agencies are committing to accomplish the project. The project builds on a strong history of interagency work in Winona, a core group's participation in the McKnight Foundation's Forum for Community Care Givers Project, and the community wide understanding and application of quality principles in Winona.

Dakota County Family Services Collaboratives

Contact Person: Dave Rooney (612) 450-2742

Amount: \$30,000

Families must come first: Dakota County's Community Capacity Building proposal will deliver both strong, local autonomy and county-wide coordination to meet the needs of families in Dakota County through system re-design. To do this, three local family collaboratives, serving six school districts in the County, have been formed. Each local collaborative will service families in ways suited to local needs, but all will operate with family-driven, family empowered, outcome oriented approaches. All will use the same model of building local capacity, a direct service flexible fund and appropriate technology. The new way of working for the betterment of families is: building capacity rather than simply responding to problems. It is based on partnership and collaboration, rather than hierarchies and bureaucracies. Transdisciplinary teams made up of family members and professionals will work to address family priorities and concerns. An automated Individual Family Resource Plan will replace numerous existing documents. A Direct Services Flexible Fund will pay for wraparound services. A Dakota County-wide computer network, information and referral, the automated plan and expert systems software will extend technology to families and their interdisciplinary teams. Finally, a county-wide collaborative will be the clearinghouse for collecting lessons learned and planning systems change.

Freshwater Education District

Contact Person: Donald Droubie (218) 894-2439

Amount: \$30,000

The project will plan to integrate and streamline services provided by Todd County Social Services, Public Health, Tri-County Community action, and the eight (8) Todd County district schools. The project will plan to integrate services for families and children from birth to age 18, focus on the integration of services within and across systems, and integrate services for adolescents. Services for adolescents will include preventive health care, substance abuse prevention and treatment, mental health treatment, alternate school placement, and education about teenage pregnancy prevention and parenting.

Jackson County Children's Local Coordinating Council**Contact Person: Jeffrey L. Kern (507) 847-4000**

Amount: \$30,000

The Jackson County Children's Local Coordinating Council has a broad representation of children's service providers. The Local Coordinating Council is committed to developing a plan to improve the results and services for children and families. In time, we hope to provide a comprehensive local service delivery system for children and families. Our Local Coordinating Council plans to integrate a local service delivery system that coordinates funding and service delivery among existing agencies. Our Local Coordinating Council hopes to offer opportunities for improving health and development, reduce barriers to adequate school performance, improve family functioning, provide community services, enhance self-esteem and develop general employment skills. Our Local Coordinating Council also plans to provide a wide variety of family centered services for age birth to age 18, also serving pregnant women and their children age birth to age 6.

Independent School District #2397 - Le Sueur**Contact Person: Arlys Graff, Director (612) 665-6244**

Amount: \$30,000

The LeSueur County Local Coordinating Council has (LCLCC) identified three top service gaps as prevention, collaboration of services and parent training. The LC.LCC will provide information and education to increase awareness of available child and family services to service providers and the public, ensure easy access of service to children and families, and initiate planning to identify service gaps and develop integrated services around child and family needs.

Independent School District #2149-Minnewaska Area Schools**Contact Person: Julie Barnes (612) 634-3559**

Amount: \$26,540

The purpose of this project is to plan and develop an overall interagency structure in Pope County. This structure would be named the Pope County Interagency Coordinating Council (ICC). The ICC would identify resources and barriers in order to coordinate a comprehensive plan that would assist families in accessing a continuum of education, mental health, public health, child and family service providers and employment services. When appropriate, this continuum would be integrated into an existing family-friendly resource center. The goal would be to provide individuals and families with support and guidance during the periods when they would be connecting and transitioning between needed services and programs in a continuum from birth to adulthood.

Morris Area Schools**Contact Person: Cindy Perkins (612) 589-4394**

Amount: \$23,000

The Stevens County Family Service Collaborative Committee's project is to develop a collaborative with existing family service programs in Stevens County that will benefit children and families throughout the county. We propose to establish the Stevens County Family Service Collaborative Advisory Council and Executive Board to develop a shared vision for children and families. This advisory council will begin the search for an individual to facilitate group collaborative activities, to gather necessary data, and to acquire the funds to finance the final goals and objectives of the collaborative. The executive board will be the policy and fiscal decision making structure for the project. A major part of this project will be to determine the form of this collaborative effort. Our group currently appears to share the vision of a primary family service center in Morris with two satellite centers in the communities of Chokio and Hancock. We agree that our county must provide the best opportunity for all children and families. We believe that centralizing service programs is an important step to better serve families in our county. We feel that co-located programs would increase the awareness of the programs available, strengthen the referral process, help prevent duplication of services to families, and increase each program's awareness of what services are being offered. The planning process would help affirm or dispel these assumptions and make it possible to develop a final plan. If planned correctly, it will allow families the means to have their needs assessed and addressed more productively. In addition, we can deliver family services in an effective, efficient, manner that is both personal and of highest quality while saving the tax payers' money.

Morrison County Social Services**Contact Person: Mary Pfohl (612) 632-0267**

Amount: \$29,695

The purpose of this project is to unify the multiple collaborative efforts that currently exist in Morrison County. The community believes that through a coordinated system of community planning, the community will be better able to address the complex and diverse needs of all the residents of Morrison County. This project intends to address the need for a strong interlocking, community plan to enhance the quality of services provided in Morrison County.

Mower County Dept. of Human Services**Contact Person: Bruce Henricks (507) 437-9730**

Amount: \$30,000

The purpose of this grant will be to establish a family services collaborative which will design a way to integrate a local service delivery system that coordinates

funding streams and the delivery of services among existing agencies. Emphasis will be placed on avoiding duplication of services and overlapping of assessment and intake procedures. Services will be coordinated to create opportunities for improving health and development; reducing barriers to adequate school performance; improving family functioning; providing community service; enhancing self-esteem; and developing general employment skills for children and families.

Nay Ah Shing School

Contact Person: Duane Dunkley (612) 532-4695

Amount: \$29,000

The Mille Lacs Band of Ojibwe desire self-determination and the need to provide a better life for their members based on independence. Based on this vision, the Nay Ah Shing School, as the fiscal agency, proposes a planning grant to accomplish this goal of unifying services and programs for children and families of the Mille Lacs Band of Ojibwe. The present system of home visits and support systems by various agencies touches only a small portion of the child and families needs of Band members. These visits and support are not coordinated between agencies and, hence, become ineffective, a duplication of efforts when something is done, or are delivered too late. Using Maslow's hierarchy of needs as the theoretical base for providing comprehensive services to children and families, a scheduled planning and collaborative effort has been identified to bring together all service agencies in the three districts of the Mille Lacs Band, which covers Aikin, Mille Lacs, Crow Wing and Pine County. A collaborative plan would be developed based on home visits by a trained, trusted, and knowledgeable extended family member who would be the liaison between a specific number of homes and the Family Collaborative Services Committee. They would visit and work with the families on a regular basis, several times per week, to address and support areas such as basic living skills, (individual and family) child care, health, employment education, and socialization. This concept is based on and reinforces the extended family concept of the Ojibwe Indians and would meet Band members at their level of need. It would provide the families with a trusted Ojibwe extended family member; a culturally oriented program; privacy and confidentiality; education and training in their own home until organization, confidence, skills, and self-esteem have been reached; a liaison between other families; employment; agencies; education; the white world; and the Band. The Extended Family Member would meet on a weekly basis with all collaborating agencies to deal with problems encountered in the families; as an advocate for the families; and to reduce duplication of services, time and paperwork. Interactive television would facilitate timely communication between the three Districts and would enhance and develop the new community centers in the Lake Lena and East Lake Districts. The focus would be on empowering the parents. Who, according to Maslow's hierarchy, need to be met before they can deal with their children. This is critical so parents can monitor,

support, and guide their children, and build positive family relationships. This would focus on building healthy and productive individuals and families; and breaking the cycle of poverty; unemployment, health problems, and abuse.

Northern St. Louis County Steering Committee for Children & Youth St. Louis County

Contact Person: Whitney Thompson (218) 749-2912

Amount: \$30,000

The planning process proposed here involves a large rural area with multiple communities including St. Louis County, excluding extreme southern area covered by the Duluth, Proctor, and Hermantown school districts. Major needs to be addressed include transportation/accessibility issues, racial/ethnic tensions, and the absolute lack of certain types of services. Service providers, youth, and parents have already come together to develop a vision for the community. There is a broad base of commitment to exploring models of collaboration which can be successfully implemented in a rural setting in order to develop a more integrated service delivery system for children and families.

Wayzata Independent School District #284

Contact Person: James Brandl, Wayzata Community Ed Director (612) 476-3203

Amount: \$29,900

A Community Collaboration Council (CCC) has been formed which includes elected representatives and officials from the municipalities of Maple Grove, Minnetonka, Plymouth, Medicine Lake, Medina, Wayzata and Orono; representatives from Wayzata Schools District #284; three Chambers of Commerce; the Ministerial Association; chemical health counselor, Interfaith Outreach; a Hennepin County Commissioner; Hennepin County Human Services; two youth; senior citizens; a police liaison; and the Wayzata Community Education Director. The Council has targeted the needs of the community's youth and families as its first major project. The Council will survey 3950 young people and 1,000 adults from the eight municipalities included within the Wayzata School District boundaries. The surveys will reveal attitudes and behaviors which may influence the critical choices young people make. Another survey of the attitudes and beliefs of adult community members will be created, administered and interpreted. Also, a local social service agency, Interfaith Outreach, has just completed a study of the activities of all of the service providers in the area. Information from all of these surveys will be

compiled and presented to the residents of all eight municipalities in a series of town meeting held in city halls. The Council, with the assistance of a Project Coordinator, will solicit input from the community; then design collaborative efforts to address the most significant issues gleaned from the surveys and from community feedback.

Northwest Hennepin Human Services Council

Contact Person: Patricia S. Wilder (612) 293-2802

Amount: \$90,000

Through a community-based planning process, Northwest Hennepin Human Services Council will study the delivery of services and cooperation among sectors; assess barriers to the coordinated delivery of family services, housing assistance, health services, and related human services; and develop methods to simplify service delivery and encourage collaboration in both the planning and the provision of services. This project will build on existing collaborations within the community to enhance the efforts of present efforts, while continuing seeking out, recruiting and welcoming full representation at the table.

Olmsted County Community Services

Contact Person: Patricia Carlson (507) 285-8402

Amount: \$30,000

The Olmsted County collaborative Initiative will develop a comprehensive action plan that will result in a community approach to prevention and early identification of at risk children and youth. The intent is to incorporate existing systems, modify and adapt them as need determines to be needed, develop missing system components, reduce system barriers, and finally, to mesh and merge systems and funding. It will be critical to include consumers and providers, as well as governmental agencies, for the intent is to make a system that is child focused and family centered.

Pine County Department of Human Services

Contact Person: Robert Walz (612) 629-2442

Amount: \$29,400

Pine County collaborative is a project of Pine County Department of Human Services, the four school districts in Pine County (Pine City, Hinckley/Finlayson, East Central, and Willow River), Pine County Nursing Service, St. Croix River Education District, Lakes & Pines Community Action Agency, Pine Technical College, Family Resource Center and other family service providers which serve Pine County. The overall goal of our collaboration is to improve services to families and children through systems redesign and a commitment by its members to

pursue integrated funding and possible co-location. With Pine county ranging in distance of 48 miles in length to 36 miles in width, as well as working within the structure of four school districts, the tasks outlined for this planning grant become more difficult to accomplish. This grant will help move us from discussion (which is where we are now), to developing a detailed plan to integrate services for children on a county wide basis. To accomplish this, it is imperative to have a neutral entity help with the group process and help move our collaborative effort further than we have already come. This consultant could make certain that all the key players are involved and committed, as well as keep the collaborative moving towards implementation of systems redesign.

Polk County Nursing Service

Contact Person: Brenda Menier, PHN (218) 281-3385

Amount: \$30,000

The focus of this proposal is to develop a collaborative effort among agency administrators, community leaders, and a cross-section of parents to create a vision for children and families and design a plan to implement that vision. An emphasis will be placed on an integrated and inclusive service system for families. Initially our efforts would focus on Polk and Red Lake counties, as one county is rich in health and human resources while one has relatively few such services. Once a plan has been developed, it will be made available to other counties in Region I. Focusing efforts on two counties will facilitate the establishment of trust and commitment needed in order to have a successful project as well as minimize the number of hours in meeting and travel time required in a large regional planning effort.

Public School Incentives

Contact Person: Wayne B. Jennings, Ph.D. (612) 645-0200

Amount: \$30,000

Public School Incentives, a Minnesota non-profit corporation, is requesting a planning grant to be used in the development of a family services collaborative network to work with two, recently selected, Minnesota Community Learning Center sites. These sites, the Toivola-Meadowlands Charter School in northeastern Minnesota, and two tribally-controlled schools located on the Fond du Lac Indian Reservation and in Duluth, Minnesota. A critical component of the design of each of these sites is the integration of education and social services to produce a single system of human service delivery to meet the locally-identified needs of families and children as well as "world class" standards of educational performance. Public School Incentives is herein requesting funding to coordinate planning for this highly innovative and broad-based approach to human services delivery.

Renville County Human Services

Contact Person: Don Borden (612) 523-2202

Amount: \$29,554

Our Regional Family Services Collaborative will enter into a one year planning process which will develop an integrated services and funding strategy for delivering the following services: 1. Focusing on early intervention and family outreach. 2. Expanding family visitation services. 3. Instituting a continuum of services - birth to 18 years. 4. Expanding family preservation services. 5. Implementing culturally sensitive approaches to service delivery. 6. Developing a valid assessment strategy. 7. Insuring interagency service coordination. 8. Securing participation of all human service and education providers. 9. Developing integrated transportation services. 10. Designing an integrated housing services program. 11. Furthering development of our existing six county children's mental health collaborative.

Rockford School District #883

Combined with Buffalo and Wright

Contact Person: Marsha White (612) 477-5055

Amount: \$30,000

The project defined in this Community-Based Collaboration grant application is to prepare an implementation plan for coordinating a system of integrated services and integrated service delivery for Wright and Hennepin County families residing within the Rockford School District. This will be accomplished through collaboration between community organizations and individuals, the Rockford Schools (ISD #883), the Community Family Advocate Program, and Wright County Human Services and Public Health; and with involvement from Hennepin County Planning Staff.

Roseville Area Schools

Contact Person: Sharon Buechner (612) 487-4388

Amount: \$28,000

Roseville Area Schools, in conjunction with Ramsey County, Ramsey County Department of Public Health, Ramsey County Department of Community Human Services and numerous local entities that, together, broadly represent the community, plan to develop a "Family Services Collaborative." This collaborative, which includes a "family center" at the Fairview Community Center site (with the possibility of additional satellites), will provide comprehensive services to families and children--the whole family. Through this collaborative, participating entities will strive to improve health and development, reduce barriers to adequate school performance, improve family functioning and literacy, offer culturally-specific services, provide universal access to family services, enhance self-esteem and

develop general employment skills. Project coordinators will make certain that the planning process clearly identifies the community's needs and resources, ensuring vast community input during the process. Specifically, planners will develop a structure that efficiently coordinates the Fairview Community Center's family and education services with two co-location projects that have shown positive results: the Coordinated Services to Young Adolescents Program, and the teen parent program developed by the Wilder Foundation, Ramsey County Job Training, STRIDE Support Services and the Roseville Area Schools' Transition Center. The coordination of these efforts will create an environment that improves results for children and provides better ways to deliver services.

Rum River Special Education Cooperative

Contact Person: Mary Ruprecht (612) 689-3600

Amount: \$29,966

The purpose of this planning grant will be to merge rural service providers into a community-based collaborative that will result in: (1) a highly responsive, coordinated referral and assessment process that improves early identification, intervention, and outreach services to children and families, (2) a well-defined system of communication, decision-making and problem-solving procedures, and (3) a system of integrated, multi-agency plans and coordinated case management services throughout the entire continuum of service delivery systems. Each of these objectives will be achieved through the development and implementation of action plans which focus on training, team-building, and information dissemination activities. Input will be sought from a wide range of service providers, administrators, and families.

St. Croix Area United Way, Inc.

Contact Person: J.C. Pfeiffer (612) 439-3838

Amount: \$50,000

The "village concept" uses collaborative empowerment to broker community assets to enhance capacities of children and their families. It is child-centered, family focused and community supported. The "village" includes children, families, communities, St. Croix Area United Way, Stillwater Area Schools (District #834), Washington County Health, Environment and Land Management Department and Washington County Community Services Department. The "village" Collaborative seeks to mobilize community support and resources around key transitions in the lives of children and their families; transition to formal learning (0 - 5 years), to adolescence (elementary school to junior high), to adulthood (16-18 years), and to parenting (teen parents). Stresses and challenges tend to arise are approached using an assets/capacity/resiliency rather than a problem based approach. The village process begins with a personal invitation being extended to families and

children to identify areas and concerns they perceive as important and determine desired outcomes. Participants work as partners using common concepts and language. A broker links community resources with participants to create assets which can assist in building family and personal capacity. the process uses positive modeling. Learning is celebrated. The "village" collaborative approach is unique in that it includes all children and families. It is community transition not agency based, focuses on children and families from a capacity building rather than problem centered perspective, and includes methods for mobilizing informal community support (e.g. natural helping networks and identified community assets). It further integrates the existing formal family support systems and encourages creative input from a wide group of people including families.

St. Louis County Social Service Dept.

Contact Person: Lisa Potswald (218) 726-2145

Amount: \$30,000

Residents of the Greater Duluth area are applying for a Planning Grant to develop a Family Services Collaborative to provide prevention and early intervention services to families and children in our area. This process will include engaging community residents and securing their commitment to working on a Collaborative, and the development and securing of written agreements from the St. Louis County Social Service Department, the St. Louis County Health Department, and the Duluth, Proctor, and Hermantown School districts toward a Collaborative and an integrated funding system.

Sibley County Public Health

Contact Person: Theresa Pesch (612) 237-2962

Amount: \$30,000

The Sibley County Children's Collaborative Committee is comprised of virtually every child serving agency in Sibley County. The SCCCC will undertake an intensive strategic planning process to develop and implement an integrated service system to provide comprehensive services to children and families in the county. Five committees will develop: 1) Collaborative outreach and early intervention programs, including new mother outreach and family home visiting; 2) Governance structures, including development and management of an integrated fund and family service planning; 3) Service coordination mechanisms, including transportation, intake, assessment, and family service planning; 4) Data privacy strategies; and 5) Culturally sensitive programs. Co-located services will be implemented in the 1994-95 school year.

South Hennepin Regional Planning Agency (SHERPA)**Contact Person: Jeanne Massey (612) 922-5999**

Amount: \$90,000

In spring of 1993, through its annual citizen input process, the South Hennepin Regional Planning Agency (SHERPA) found significant concerns about the needs of families and children in South Hennepin. As a result, SHERPA identified family services as the focus for its planning and coordination workplan in 1994-95. SHERPA's recently completed demographic study confirms these community concerns. SHERPA proposes a one year planning project to assess and plan an integrated service delivery system to redesign services to families and children. The availability of this planning grant will allow the existing process to move forward more quickly. With some staff already in place and an excellent research base, SHERPA is in an excellent position to head a collaborative planning effort. This grant includes the cities of Bloomington, Edina, Eden Prairie and Richfield.

South Washington County Schools**Contact Person: Debby Peterson (612) 458-6631**

Amount: \$30,000

The South Washington County Community Partnership is requesting planning funds to design a comprehensive family resource system, Family Links, for South Washington County. Family Links would empower the community to work collaboratively to strengthen families and promote positive lifestyles through access to prevention, intervention, and treatment resources. Recent needs assessments have been completed in Washington County that have identified difficulty accessing services and programs for families. In addition, the coordination of services between providers and other community programs must be developed in order to eliminate duplication of services and ultimately enhance resources available to families. The South Washington County Community Partnership proposes to address these gaps by hiring a Family Links Planning Coordinator to: develop a decision-making process, organizational structure, and implementation plan for the development of the Family Links Program; develop a centralized system for coordination of family and children's services such as computerized resource and referral system; link with others such as the County, businesses, cities, and schools to increase accessibility to services through transportation; and link with existing integrated service systems. This Family Links system will benefit the lives of children and families in the South Washington County area.

Southeast Minnesota Educational Cooperative Service Unit (SMECSU)**Contact Person: Jeanne Brownback (507) 288-1282**

Amount: \$29,900

A collaborative of family service agencies and school district will plan for the enhanced coordination of services for families and children in Houston County. The goal is to lay the groundwork for a comprehensive, integrated service delivery network. This project's planning process could serve as a potential model for replication by other collaboratives.

Stearns County Social Services

Contact Person: Terry Vandereyk (612) 656-6201

Amount: \$40,000

Through a professionally guided effort, Social Services, Community Health and local school districts, in cooperation with other family active community agencies, family members and advocacy groups, will develop an expanded system for children and families experiencing serious life skills' issues so as to ease access to needed coordinated proactive services.

Waseca Public Schools District #829

Contact Person: John Jensen (507) 835-5626

Amount: \$29,700

The Waseca Collaborative for Families Task Force of Waseca County believes that prevention is the key to solving and preventing many of the problems of our community. Violence, drug and alcohol abuse, poverty, school readiness, school success, cultural awareness and job readiness all can trace their roots to the family. First we feel we need to strengthen our community's outreach to expectant parents to provide them with early and continuing pre-natal care and information. Second, we must continue to support all families' efforts to raise their children to be successful and contributing members of our community with parent education and the support services they need. We are applying for a planning grant. Through focus groups, survey, assessments and interviews we will assess the needs and services of our community for expectant parents and all area parents. We will evaluate the possibilities for a collaborative effort. Our objective is to plan a collaborative comprehensive service delivery system uniquely adapted to the needs of all new parents, including teen parents and parents with few identified risk factors. Our mission is to develop a family services collaborative which will provide a comprehensive service delivery system for families and children in our community. Eliminating the duplication and fragmentation of services, reducing barriers, establishing an integrated fund, coordinating services, improving access to services and increasing the knowledge and participation of parents in the services provided will be our objective.

I.S.D. #263 - West Central Area**Contact Person: Kelly D. Smith (612) 528-2650****Amount: \$30,000**

Grant County providers have made a sustained commitment to delivering quality services that help families raise healthy and successful children. Organizing a Family Services Collaborative will allow us to invest in youths' future as a team. Community partners will outline strategies and goals to strengthen the family support system. The framework which will guide planning recognizes seven components in the system of care. The components are: basic needs, health, nurturance, education, vocational services, recreational and operational services, and mental health services. A service plan will be developed for each of these components as participants (education, public health, social services, extension, child care, etc.) combine agency plans into service area plans. Partners will design ways to eliminate unnecessary service duplication and will pool resources to fill service gaps. The seven plans will then be blended into one comprehensive community service plan. Collaborators will share authority, accountability, resources and rewards. Full support of the plan by all stakeholders (parents and children included) will be sought. The goal is a community-wide service plan designed to provide a full selection of services for all children ages 0 - 18 and their families. The focus will be on system change rather than on new projects.

West Central Educational Cooperative Service Unit (ECSU)**Contact Person: Pat Anderson (218) 739-3273****Amount: \$30,000**

This request is for the funding of a county wide community-based collaborative grant. The partners in this project are the Otter Tail Departments of Social Services and Public Health, the nine school districts in the county, Lakeland Mental Health Center, Partners in Parenting, Minnesota Division of Rehabilitation Services-Minnesota CEP, Friendship Childcare Development Center, District 544 Early Childhood and Family Education, United Way, and the Otter Tail-Wadena Community Action Council. It is the goal of these partners to establish a countywide collaborative. Funding for this project will provide a full-time coordinator to facilitate the project's goals and thus provide a vehicle for service providers and parents in the county to develop a structure and format whereby services to children and youth are equitable, efficient, and effective.

Independent School District #518--Worthington**Contact Person: Jerry Fiola (507) 372-1200****Amount: \$29,880**

The intent of the three applicant agencies from Nobles County is to conduct an in-depth assessment of our present community and county delivery systems of

services for families and children. As part of this assessment process, it is planned to engage other agencies in a comprehensive, system-wide collaborative effort in developing strategies to improve services within Nobles County. The final step of the grant would be the development of a vision statement that would assist agencies and community to reshape the present delivery system and guide future development of services to children and families, thus making services more accessible and user-friendly.

COLLABORATION GRANTS FUNDING BREAKDOWN

PLANNING DOLLARS

TOTAL FUNDS ALLOCATED FOR PLANNING GRANTS	\$2,408,250
TOTAL FUNDS RECOMMENDED FOR PLANNING	<u>-1,489,793</u>
REMAINING PLANNING FUNDS AVAILABLE FOR IMPLEMENTATION	\$ 918,457

IMPLEMENTATION DOLLARS

FUNDS ALLOCATED FOR IMPLEMENTATION GRANTS	\$5,362,500
PLANNING FUNDS AVAILABLE FOR IMPLEMENTATION	+ 918,457
TOTAL FUNDS AVAILABLE FOR IMPLEMENTATION	\$6,280,957
FIRST ROUND IMPLEMENTATION GRANT RECOMMENDATIONS FOR FUNDING	\$2,385,000
FUNDS AVIALABLE FOR SECOND ROUND IMPLEMENTATION	\$3,895,000

APPENDIX I

121.8355 FAMILY SERVICES AND COMMUNITY-BASED COLLABORATIVES.

Subdivision 1. **Establishment.** (a) In order to qualify as a family services collaborative, a minimum of one school district, one county, and one public health entity must agree in writing to provide coordinated family services and commit resources to an integrated fund. Collaboratives are expected to have broad community representation, which may include other local providers, including additional school districts, counties, and public health entities, other municipalities, existing culturally specific community organizations, local health organizations, private and nonprofit service providers, child care providers, local foundations, community-based service groups, businesses, local transit authorities or other transportation providers, community action agencies under section 268.53, senior citizen volunteer organizations, and sectarian organizations that provide nonsectarian services.

(b) Community-based collaboratives composed of representatives of schools, local businesses, local units of government, parents, students, clergy, health and social services providers, youth service organizations, and existing culturally specific community organizations may plan and develop services for children and youth. A community-based collaborative must agree to collaborate with county, school district, and public health entities. Their services may include opportunities for children or youth to improve child health and development, reduce barriers to adequate school performance, improve family functioning, provide community service, enhance self esteem, and develop general employment skills.

Subd. 1a. **Definition.** For purposes of this section, "collaborative" means either a family services collaborative described under subdivision 1, paragraph (a), or community-based collaboratives described under subdivision 1, paragraph (b).

Subd. 2. **Duties.** (a) Each collaborative shall:

(1) establish, with assistance from families and service providers, clear goals for addressing the health, developmental, educational, and family-related needs of children and youth and use outcome-based indicators to measure progress toward achieving those goals;

(2) establish a comprehensive planning process that involves all sectors of the community, identifies local needs, and surveys existing local programs;

(3) integrate service funding sources so that children and their families obtain services from providers best able to anticipate and meet their needs;

(4) coordinate families' services to avoid duplicative and overlapping assessment and intake procedures;

(5) focus primarily on family-centered services;

(6) encourage parents and volunteers to actively participate by using flexible scheduling and actively recruiting volunteers;

(7) provide services in locations that are readily accessible to children and families;

(8) use new or reallocated funds to improve or enhance services provided to children and their families;

(9) identify federal, state, and local institutional barriers to coordinating services and suggest ways to remove these barriers; and

(10) design and implement an integrated local service delivery system for children and their families that coordinates services across agencies and is client centered. The delivery system shall provide a continuum of services for children birth to age 18. The collaborative shall describe the community plan for serving pregnant women and children from birth to age six.

(b) The outcome-based indicators developed in paragraph (a), clause (1), may include the number of low birth weight babies, the infant mortality rate, the number of children who are adequately immunized and healthy, require out-of-home placement or long-term special education services, and the number of minor parents.

Subd. 3. **Integrated local service delivery system.** A collaborative shall design an integrated local service delivery system that coordinates funding streams and the delivery of services between existing agencies. The integrated local service delivery system may:

- (1) improve outreach and early identification of children and families in need of services and intervene across service systems on behalf of families;
- (2) offer an inclusive service system that supports all families within a community;
- (3) coordinate services that eliminate the need to match funding streams, provider eligibilities, or clients with multiple providers;
- (4) improve access to services by coordinating transportation services;
- (5) provide initial outreach to all new mothers and periodic family visits to children who are potentially at risk;
- (6) coordinate assessment across systems to determine which children and families need coordinated multiagency services and supplemental services;
- (7) include multiagency service plans and coordinate unitary case management; and
- (8) integrate funding of services.

Subd. 4. **Integrated fund.** (a) A collaborative must establish an integrated fund to help provide an integrated service system and fund additional supplemental services. The integrated fund may consist of federal, state, local, or private resources. The collaborative agreement must specify a minimum financial commitment by the contributors to an integrated fund. Contributors may not reduce their financial commitment except as specified in the agreement or by federal declaration.

(b) A collaborative must seek to maximize federal and private funds by designating local expenditures for services that can be matched with federal or private grant funds and by designing services to meet the requirements for state or federal reimbursement.

(c) Collaboratives may seek to maximize federal reimbursement of funds under section 256F.10.

Subd. 5. **Local plans.** The collaborative plan shall describe how the collaborative will carry out the duties and implement the integrated local services delivery system required under this section. The plan shall include a list of the collaborative participants, a copy of the agreement required under subdivision 1, the amount and source of resources each participant will contribute to the integrated fund, and methods for increasing local participation in the collaborative, involving parents and other community members in implementing and operating the collaborative, and providing effective outreach services to all families with young children in the community. The plan shall also include specific goals that the collaborative intends to achieve and methods for objectively measuring progress toward meeting the goals.

Subd. 6. **Plan approval by the children's cabinet.** (a) The children's cabinet shall approve local plans for collaboratives. In approving local plans, the children's cabinet shall give highest priority to a plan that provides:

- (1) early intervention and family outreach services;
- (2) family visitation services;
- (3) a continuum of services for children from birth to age 18;
- (4) family preservation services;
- (5) culturally sensitive approaches for delivering services and utilizing culturally specific organizations;
- (6) clearly defined outcomes and valid methods of assessment;
- (7) effective service coordination;
- (8) participation by the maximum number of jurisdictions and local, county, and state funding sources;
- (9) integrated community service providers and local resources;
- (10) integrated transportation services;
- (11) integrated housing services; and
- (12) coordinated services that include a children's mental health collaborative authorized by law.

(b) The children's cabinet shall ensure that the collaboratives established under this section do not conflict with any state or federal policy or program and do not negatively impact the state budget.

Subd. 7. **Receipt of funds.** The office of strategic and long-range planning may receive and administer public and private funds for the purposes of this act.

APPENDIX II

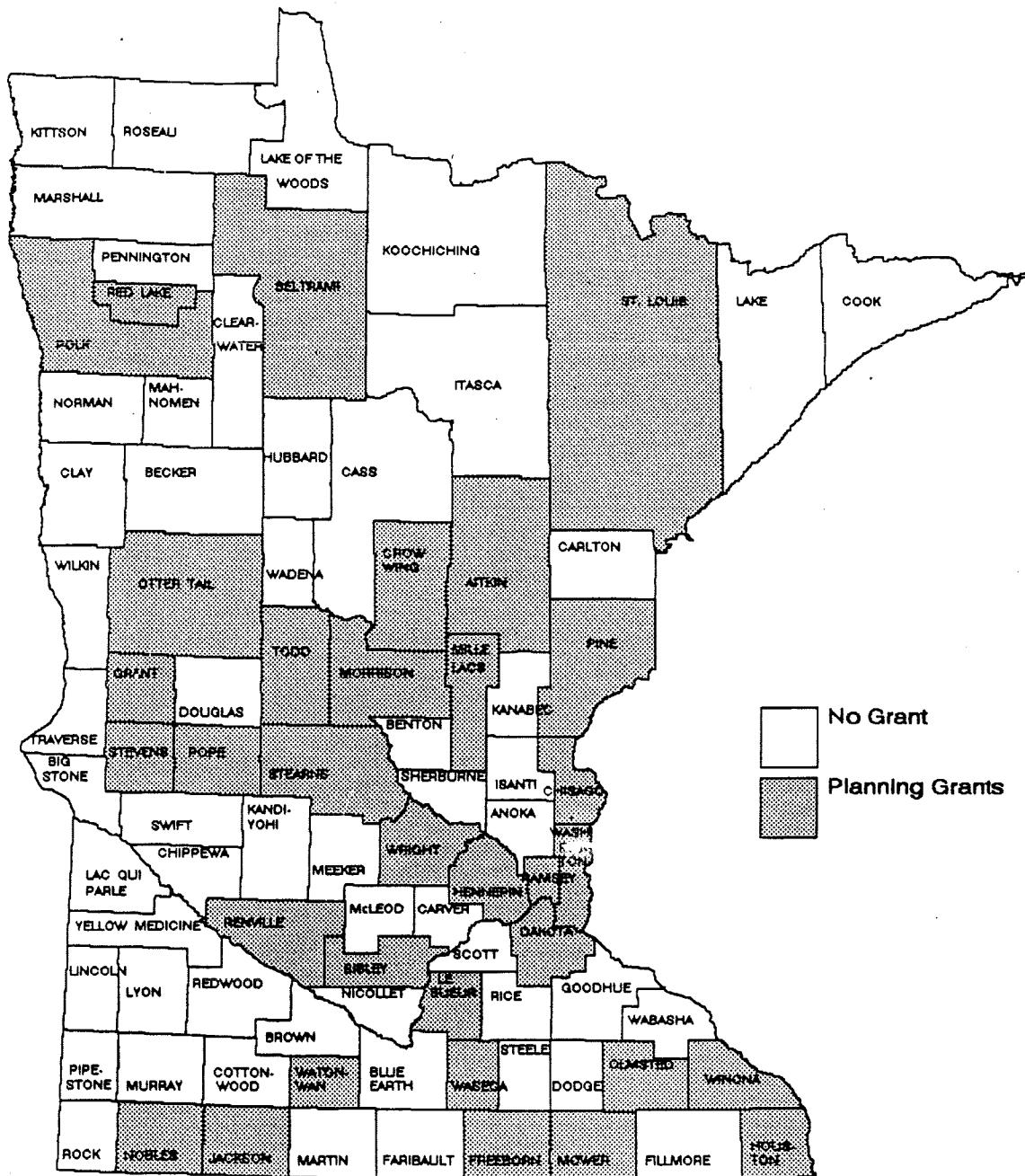
FAMILY/COMMUNITY BASED SERVICE COLLABORATIVES TIMELINE

DATE	PLANNING	IMPLEMENTATION
July 1, 1993	brochure available hotline instituted	
By July 15	Cabinet sets general criteria for planning grants	
August 1	Cabinet published procedures for applying for and awarding grants	Cabinet set general criteria and process for awarding 1st round implementation grants
August-September	recruited citizen review teams	
September	conducted regional workshops for application assistance	
October 15	applications due	
October 16-20	staff review	
October 20	citizen review teams selected	
October 22-26	mail out applications to citizen reviewers	
November 1-10	citizen review teams meet	
December 8	Cabinet decides on awards	
December 1		1st round applications (plans) due
December 9	Grant awards announced	
December 1-16		recruit citizen review teams
December 16		state staff pre-screening and assigning citizen review teams
December 23		mail out applications to citizen reviewers
January 10-13		citizen review teams meet

DATE	PLANNING	IMPLEMENTATION
January 14		facilitators of citizen review teams meet to create final list of recommendations
December-February	negotiate and generate contracts	
January 19, 1994		Cabinet decides on 1st round awards
February 1	planning grants program start date	announce grants
February 15	<i>Cabinet must report to various legislative committees on grant awards</i>	
March	initial T.A. meeting for new grantees	
Dec. 1, 1994		2nd round application deadline
Dec. 31		Reports due to Cabinet from collaboratives on 1st round of grants
Feb. 1, 1995		2nd round of grants awarded
Dec. 31, 1995		Reports due to Cabinet from collaboratives on 2nd round of grants
Feb. 1, 1996		Outcome reports due
Feb. 1, 1997		Outcome reports due

APPENDIX III

FAMILY SERVICE AND COMMUNITY-BASED COLLABORATIVE PLANNING GRANTS 1994

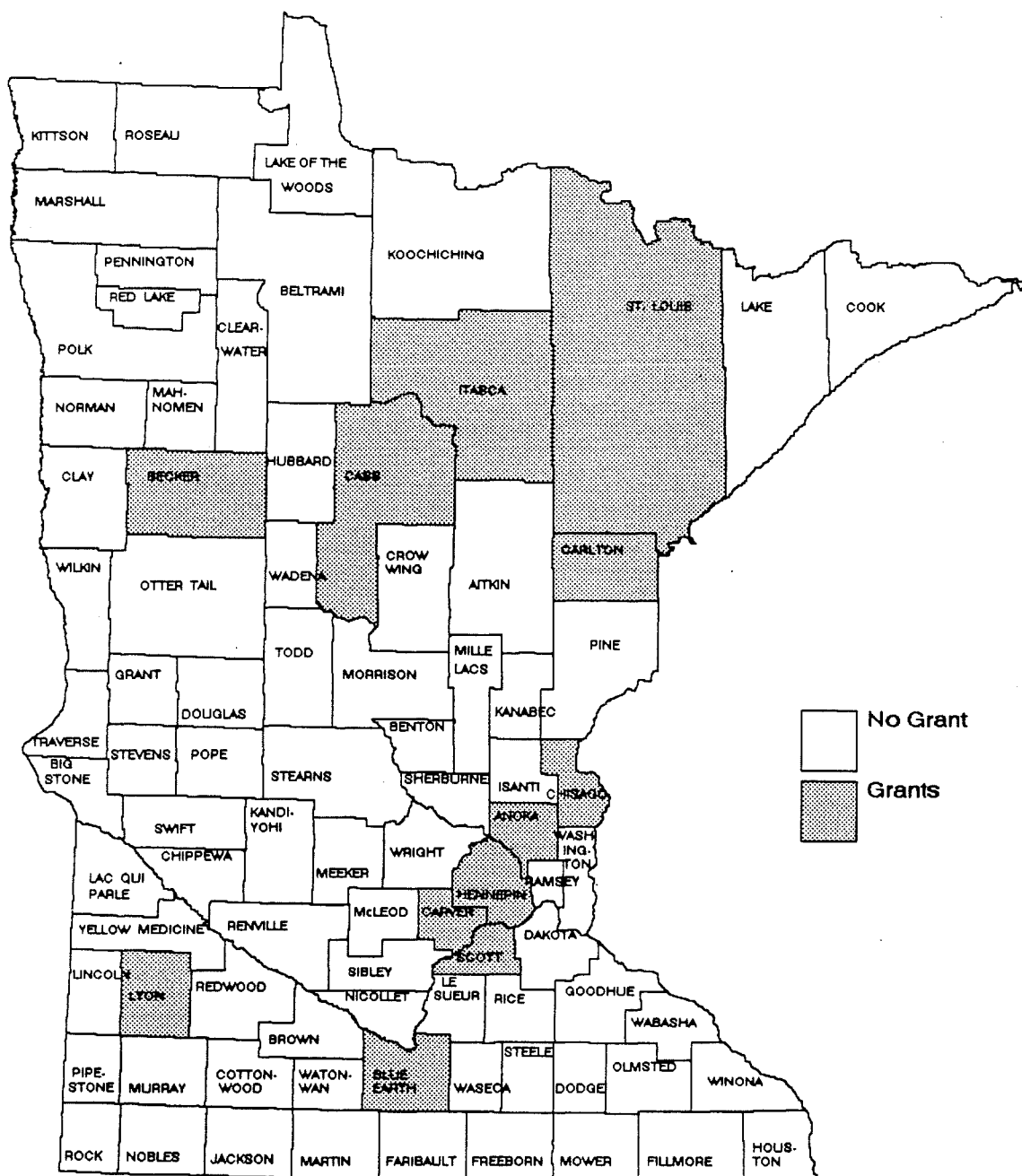


DATANET PLUS MAPPING

Minnesota Planning

DATANET
Plus
MAPPING
MINNESOTA PLANNING

FAMILY SERVICE AND COMMUNITY-BASED COLLABORATIVE IMPLEMENTATION GRANTS 1994



DATANET PLUS MAPPING

Minnesota Planning

DATANET
Plus
MAPPING
MINNESOTA PLANNING

