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REPORT

# REGIONAL DEVELOPMENT COMMISSION

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1974



# RNDC BOARD



**Lester Anderson**



**Margaret Engesser**



**Elmer Kading**



**John Paschke**



**James Stangler**



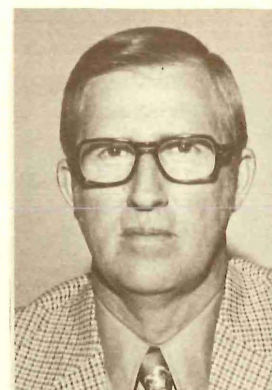
**Terence Stone**



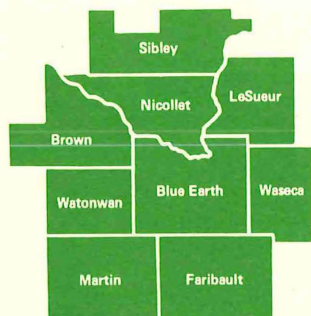
**Roland Thiesse**



**Howard Vetter**



**Carl Wyczawski**



# REGION NINE COMMISSIONERS

## BLUE EARTH COUNTY

Lester Anderson, County Commissioner  
H. W. Boening, Mayor, Mapleton  
Herbert Mocol, Mayor, Mankato  
Earle Schmidt, Township

## BROWN COUNTY

Orville Hanson, Township  
Donald Lindley, Mayor, Springfield  
Denis Warta, County Commissioner  
Carl Wyczawski, Mayor, New Ulm

## FARIBAUT COUNTY

Casimer Chirpich, School Board  
Gunnar Frey, Mayor, Wells  
John Paschke, County Commissioner  
John Wettlaufer, Township

## LE SUEUR COUNTY

Veronica Anderson, School Board  
Robert Casey, County Commissioner  
James Stangler, Township  
Walter Vetter, Mayor, Kasota

## MARTIN COUNTY

Marlin Gratz, City Councilman, Fairmont  
Daniel Keasling, County Commissioner  
Neil Saxton, Soil & Water Conservation Districts  
Donald Stahn, Mayor, Welcome  
Roland Thiesse, Township

## NICOLLET COUNTY

Wayne Comstock, MVOG  
Ray Eckes, County Commissioner  
Douglas Pyan, Mayor, St. Peter  
Elmer Sjogren, Township  
Howard Vetter, Region 9 Chamber Association

## SIBLEY COUNTY

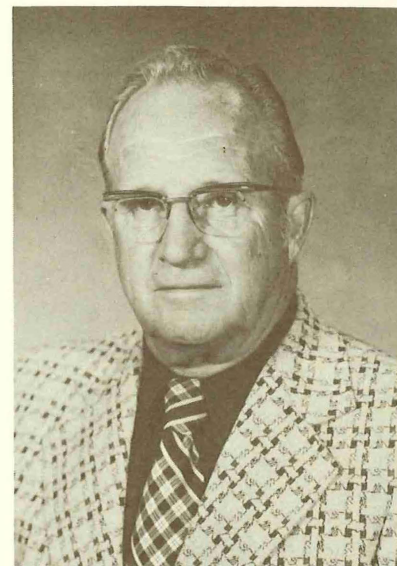
Richard Hebeisen, County Commissioner  
Elmer Kading, Mayor, Gibbon  
Victor Weckwerth, Township

## WASECA COUNTY

Margaret Engesser, Mayor, New Richland  
Roderick Joyce, Township  
Eugene Powell, County Commissioner

## WATONWAN COUNTY

Robert Gustafson, Township  
Wayne Kevan, County Commissioner  
Terence Stone, Mayor, Madelia



Daniel Keasling, RNDC Chairman

At this point one year ago, we were looking to the future perhaps much like the pioneers as they prepared to launch their trek westward. As they traveled from one landmark to another over an uncharted course, so have we moved from one area to another in a slow, cautious and dedicated manner. Now we can look back on a well-traveled year, with many fine accomplishments.

Though there is no set goal for us to attain, where we may stop and say this is the place, our past experience assures us that with bipartisan help from state and federal governments, we will be able to serve the people of the region by giving them an ever stronger voice in local government.

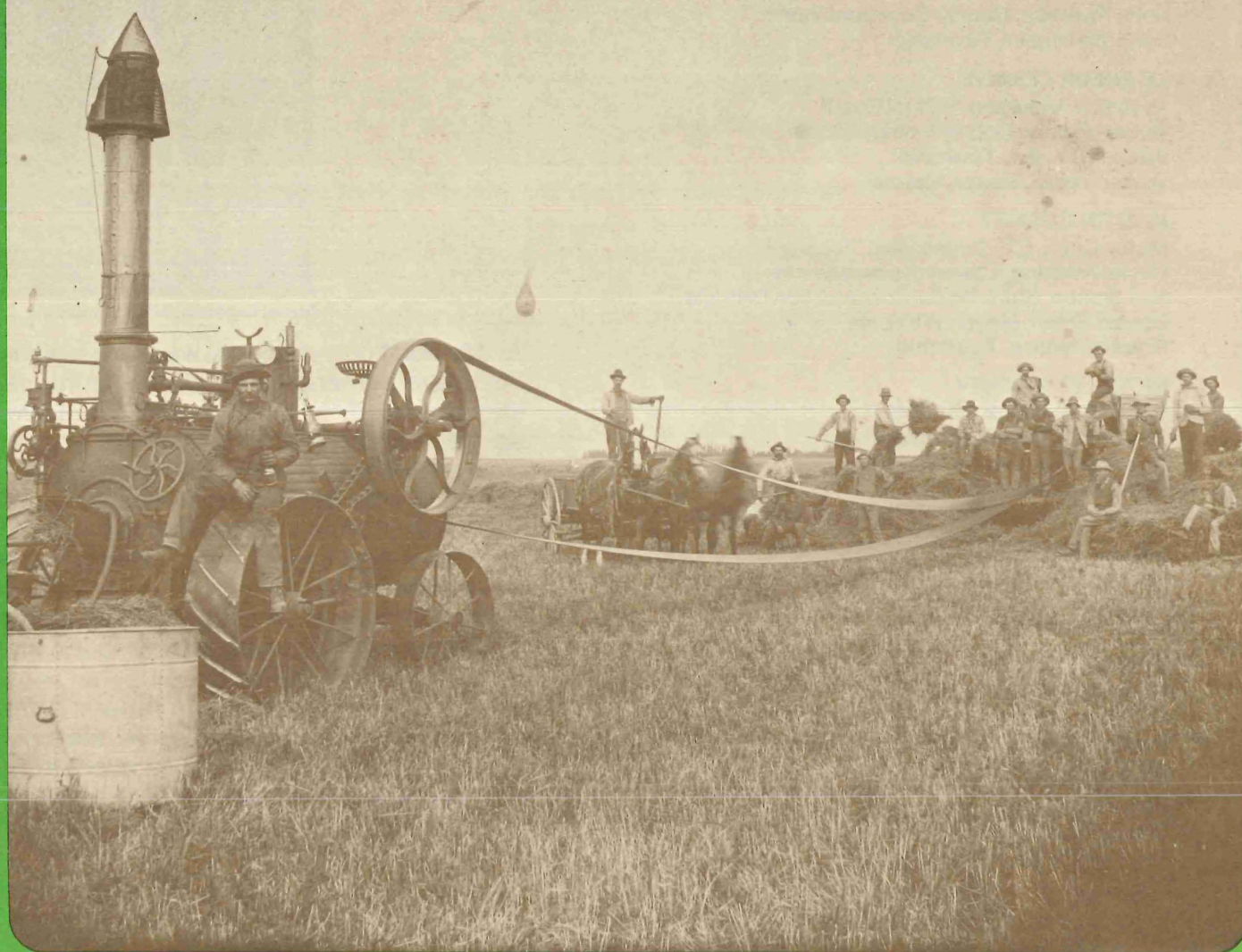
This is our aim; this is our goal; this is our prayer.

*Daniel J. Keasling*

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STATE OF MINNESOTA



**Blue Earth County Threshing Scene**  
Courtesy of Blue Earth County Historical Society





# BACKGROUND

Organized in 1972 when members were appointed, bylaws accepted, and a board of directors appointed, the Region Nine Development Commission (RNDC) is authorized by the Regional Development Act of 1969. The Commission's purpose, according to the legislation, is "to facilitate intergovernmental cooperation and to insure the orderly and harmonious coordination of state, federal, and local comprehensive planning and development programs for the solution of economic, social, physical, and governmental problems of the state and its citizens" (Minnesota Statute, Section 462.383 subd. 2).

Region Nine, encompassing 5,064 square miles in south-central Minnesota, is composed of nine counties: Blue Earth, Brown, Faribault, LeSueur, Martin, Nicollet, Sibley, Waseca, and Watonwan. The nine counties are stable and prosperous with a strong economy and good services and facilities. Basically oriented toward agriculture, over 85% of the region is under cultivation with 12% remaining in forests, pastures, open land, or water. Many of the region's 380 industries are agri-businesses directly related to its farming base.

Region Nine's population numbers 218,077 (5.7% of the state's residents, according to 1970 census data) with an average density of 43 people per square mile. However, the three trade centers in the region, Mankato, Fairmont, and New Ulm, number over 10,000 residents each. Additionally, more people are being attracted to these and other urban centers in the region.

Since its inception the Regional Commission has expanded its staff to include; an executive director, a director of regional planning, planners for transportation and rural development, solid waste and resource recovery, housing and community development, health, human resources and manpower, and developmental disabilities, an executive secretary/bookkeeper, a stenographer/typist, a public information coordinator, and three interns.

In order to encourage further growth and development in the region, the Commission has initiated planning in a number of areas. Priorities have been established which address both human and physical resources in the nine counties.

In physical planning, staff and committee members of the RNDC have concentrated on: (1) transportation planning to provide an adequate network of highways and public transportation for consumers and businesses; (2) solid waste and resource recovery planning, currently focusing on recycling paper products; (3) housing planning to aid communities in upgrading their housing stock; and (4) rural, industrial, and community development planning and technical assistance to address the needs of the farms and urban areas of the region.

The RNDC staff and advisory councils are also directing attention to human resources including: (1) comprehensive health planning for emergency medical services and health facilities; (2) human services planning to coordinate delivery systems in public health nursing, probation, mental health, and welfare; (3) developmental disabilities planning to aid the mentally retarded, epileptic, and cerebral palsied; and (4) manpower planning to enhance employment capabilities and opportunities.





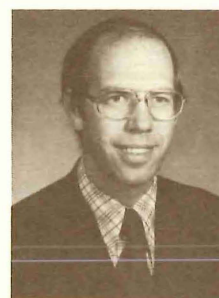
**Old Sibley County Courthouse at Henderson**  
 Courtesy of Sibley County Historical Society



**City Museum and Brown County Historical Society, New Ulm**  
 Courtesy of Brown County Historical Society



**Pam Schmidt**  
 Human Resources



**Paul Brye**  
 Health



# HUMAN RESOURCES

## Human Resource Subcommittee

The Human Resource Subcommittee, a group of twelve citizens, is advisory to the Region Nine Development Commission in planning and policy development related to human resources. In this capacity, the HRS reviews plans and policies recommended by the Developmental Disabilities Planning Council, the Health Planning Council and the Manpower Advisory Council. In 1975, a regional Criminal Justice Advisory Council will join the aforementioned groups in providing input to the HRS and the RNDC.

In some instances, the HRS assumes primary responsibility for direction of a particular project. Such is the case with the Human Services Board pilot projects. In January, the nine counties of Region Nine agreed to pursue designation as a pilot project under the Human Services Act of 1973. Their application for pilot funds was approved, and three tri-county Human Services Boards were formed in April. The three boards, in turn, contracted with RNDC for regional coordination and technical assistance services. Additionally, each board (Blue Earth, LeSueur, Waseca; Brown, Nicollet, Sibley; Faribault, Martin, Watonwan) contracted with a private consulting firm to conduct an assessment of services and needs in each tri-county area, and to examine the feasibility of implementation of the Human Services Act.

HRS members were directly involved in the pilot projects; members attended most Human Services Board meetings and submitted monthly reports to the HRS on their observations. Three region-wide studies were also conducted as part of the pilot dealing with mental health centers, St. Peter State Hospital complex and community action agencies. These studies are being utilized by the HRS to develop regional policies regarding those agencies.

In December, the three Human Services Boards submitted reports and recommendations to the Minnesota Legislature regarding their pilot experiences. The boards also voted to extend the pilot projects through June 30, 1975. RNDC will continue to provide staff support throughout that period, and the HRS will continue its involvement in aspects of the pilot projects deemed to be of regional significance. Similarly, the HRS will provide coordination among Human Services Board planning efforts and the regional planning being conducted by the categorical councils and committees described in the following text.

## Region Nine Health Planning Council

The Region Nine Health Planning Council became formally organized under this name in May 1974 with the approval of council bylaws by the Council and the Region Nine Development Commission.

Funding was not possible for new health planning councils through traditional federal funding sources because new federal health planning legislation was being prepared. However, Northlands Regional Medical Program did provide funds to assist Council operations from August 1, 1974, to June 30, 1975.

During the period May to December 1974, the Council has completed basic organizational activities including: completing membership to fill all positions on the Council (19 consumers, 14 providers and 4 elected officials); developing organizational relationships with the Region Nine Development Commission, Human Resource Subcommittee and Developmental Disabilities Planning Council; hiring a health planner and establishing project review and recommendation procedures to seek designation under state law to administer the Certificate of Need law within Region Nine. Also during the period, the Council has considered how new federal health planning legislation passed by Congress may affect future health planning activities.

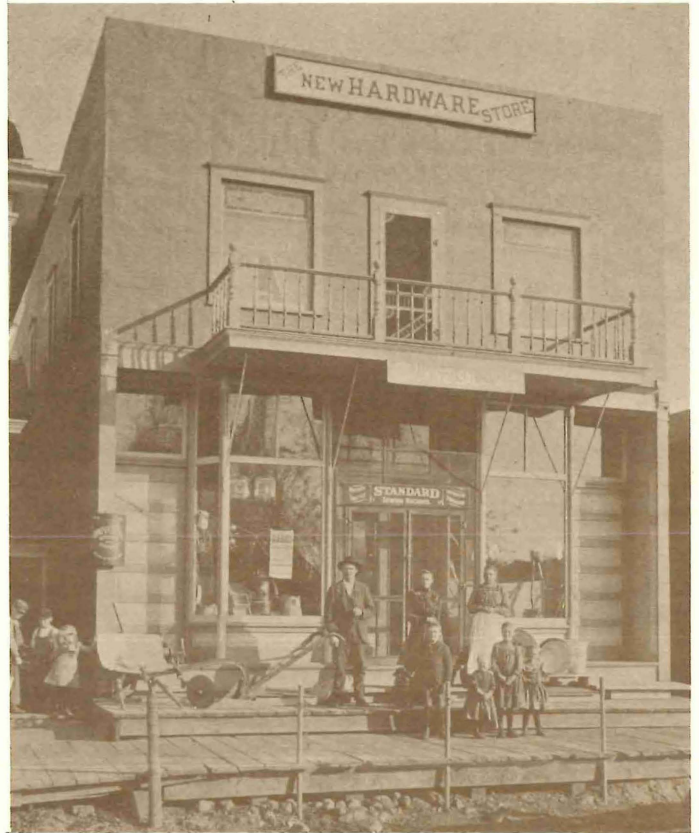
Although much time and effort during the first half-year has been devoted to organizational activities, numerous substantive issues have been addressed by the Council. As of December 1974, the Region Nine Health Planning Council is established as a viable health planning organization, representative of providers, consumers and elected officials. The Council's affiliation with the Region Nine Development Commission indicates endorsement of the philosophy that health planning activities can best be accomplished in close coordination with general purpose planning bodies.

Looking to the future, 1975 will be an important year for health planning as the Council prepares to implement new federal health planning legislation in Region Nine.

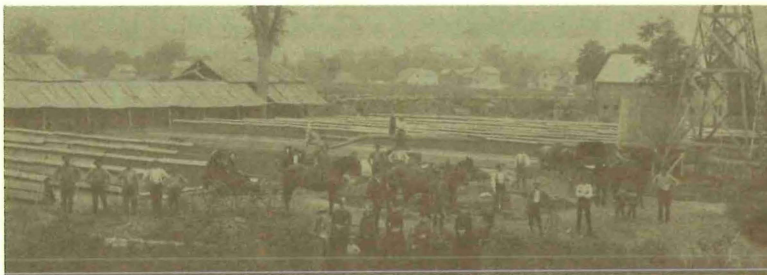




**Clifton House and Mankato Candy Kitchen, 1914**  
 Courtesy of Blue Earth County Historical Society



**Janesville Store**  
 Courtesy of Waseca County Historical Society



**Brickyard, North Mankato, 1895**  
 Courtesy of Blue Earth County Historical Society



**Carole Boese**  
 Developmental Disabilities



# HUMAN RESOURCES

CONTINUED

## Regional Manpower Advisory Committee

The Regional Manpower Advisory Committee was established in July to advise the Governor's Manpower Office on Comprehensive Employment and Training Act programs in Region Nine. The sixteen-member committee includes one citizen from each county, one representative from each of the three Human Services Board Advisory Committees, one representative of community action agencies, one representative of the Region Nine Chamber of Commerce Association, one representative from Employment Services and one representative of Area Vocational-Technical Institutes.

One of the initial responsibilities of the RMAC was to designate sites and service areas for Comprehensive Employment and Training Centers in the region. Two centers were recommended by Governor's Manpower Office staff. However, in view of the Human Services Board pilot projects and the relationships between manpower programs and services provided by Human Services Boards (social services, health and corrections), the RMAC recommended that three centers be established. In order to accomplish this at a minimum of additional cost, the RMAC also recommended that the three centers be served by shared staff where possible. As a result, centers were established in Fairmont, Mankato and New Ulm, with service areas coterminous with Human Services Board boundaries.

The primary responsibilities of the RMAC include: (1) identifying and documenting manpower needs and problems within the region; (2) recommending a comprehensive system of manpower services designed to meet identified needs on a priority basis and within the limits of available resources; (3) determining local objectives for manpower services in conformance with statewide goals and objectives; (4) identifying and examining potential agents for the delivery of manpower services within the region; (5) monitoring and evaluating on-going manpower services; (6) recommending appropriate changes in services or sponsors based upon changes in needs or evaluations of effectiveness; (7) providing leadership in coordinating and improving all manpower and manpower related services offered within the region; (8) fostering public awareness of, and participation in, manpower planning activities; and (9) recommending new or changed statewide manpower policy, goals and/or procedures.

## Developmental Disabilities Planning Council

During 1974 the Region Nine Developmental Disabilities Planning Council (DDPC) continued its planning activities for the neurologically handicapped. The DDPC developed a work plan to address the needs of the mentally retarded, cerebral palsied, and epileptic. Planning priorities were established for pre-school and adult populations of those so handicapped.

In its planning efforts the DDPC achieved a number of goals. A home-bound teaching program was initiated on a pilot basis. Administered by staffs of county Day Activity Centers, the program provided learning opportunities and therapy to developmentally disabled preschoolers.

Other planning efforts centered on examination of possible models for early identification activities to screen preschool children for handicapping conditions.

The DDPC also concentrated on planning for residential services for developmentally disabled adults. Funding sources were identified and a survey tool for a study was designed to determine the needs of the population to be served.

The DDPC's goal in 1975 will be to update its work program, continue its ongoing planning efforts, and expand planning activities to include additional services for the developmentally disabled. Some priorities already established for 1975 are:

**Residential Services:** A survey of the region's developmentally disabled will result in a plan for a wide spectrum of community-based residences and related services for such populations. The plan would serve as the framework for developing viable community alternatives to state institutions to provide normalized living conditions for handicapped persons.

**Adult Work Programs:** In conjunction with residential planning the DDPC will develop plans for work activities which are one of the necessary components for normalization of the handicapped.

**Early Identification:** Following a workshop in December a region-wide task force was formed to promote early identification activities in Region Nine. The purpose of such activities is to identify problems early at their onset which increases the likelihood of effective treatment and decreases the demand for some services required at more advanced stages of a problem. The task force will cooperate with city and county officials, members of the medical profession, and other interested individuals to design screening programs on a county by county basis.

**Advocacy:** Various methods for disseminating information regarding the handicapped will be planned. The DDPC intends to inform the public of the potential for growth and development of the developmentally disabled in order to insure that their rights and needs are met.

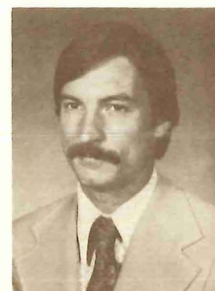




**Blue Earth farmstead near Mapleton, 1887**  
Courtesy of Blue Earth County Historical Society



**St. James, 1897**  
Courtesy of Watonwan County Historical Society



**Jim Degiovanni**  
Community Development



**George Brophy**  
Director of Physical Planning



# PHYSICAL PLANNING

## **Rural Development Subcommittee**

In order to adequately address the challenges and problems of rural sectors of the Region, the Region Nine Development Commission created the Rural Development Subcommittee in 1974 to act in an advisory capacity to the Commission. During the first meetings of the RDS, initial policy direction was channeled into an inventory of the rural populous with emphasis placed on the problem-solving capacities of the regional organization.

Investigations were initiated into available programs and funding as outlined by the Rural Development Act of 1972 and the Governor's Rural Development Council.

The subcommittee acted in its advisory capacity to the Region Nine Board of Directors by reviewing and providing recommendations on grant applications to the Governor's Rural Development Council (A-95 process).

The goals of the RDS for 1975 will be based upon a systems approach to rural planning with emphasis on the farm family and smaller farming communities. Basic studies relating to the region will be made in all the facets of Rural Development. Some areas of concern and investigation would be education, health services, cultural satisfaction, outreach to disadvantaged, community leadership and involvement, housing, transportation, utilities, public services, conservation, recreation, community initiation, economic development, and environmental improvement. All facets will be explored by the RDS to identify those systems that (1) were lost and should be revived, (2) are present and should be kept, and (3) have never been and should be. To accomplish these goals the RDS will keep continuing communication with the rural farm population and small rural communities.

Close liaison will be continued with the other subcommittees in order to direct expertise of the regional organization into those rural areas that are striving to upgrade all facets of rural life.

## **Community Development Subcommittee**

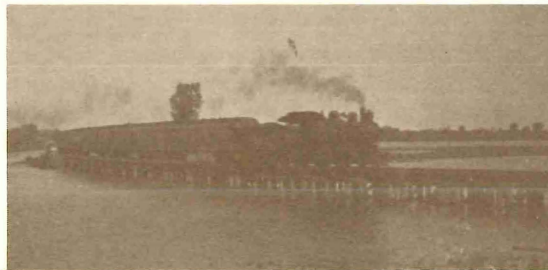
In the past year the Community Development Subcommittee was formed and became operational. The subcommittee consists of twelve members; one from each of the Region's nine counties and one from each of the cities over 10,000 population. Members of the subcommittee were appointed because of their interest and knowledge in community development issues. From the time of its organization until the present, the CD Subcommittee has focused its attention on housing and the related problems in Region Nine. Staff efforts in the area of housing have consisted primarily of accumulating information on housing need and demand in the region and identifying federal, state, and local housing programs which may be applicable to Region Nine communities. In addition, a significant amount of effort was given to understanding the provisions of the 1974 Housing and Community Development Act. Workshops, which were attended by representatives from more than thirty-five cities, were held to introduce participants to the provisions of the Housing and Community Development Act. As a follow-up to the workshop, the staff assisted cities in completing preapplications for funds through the Act. Participating cities were encouraged to do a comprehensive assessment of community needs before applying for HUD assistance.

In the next year, it is anticipated that the housing data which has been gathered will be catalogued in a statement of housing need. Programs designed to meet needs will also be catalogued and distributed to the communities in the region. The CD Subcommittee will then be free to focus its attention on other regional issues. One of those issues is the formation of a regional growth policy. Because an awareness of growth trends is so vital to all areas of planning, a regional growth policy would prove invaluable. The policy would be developed through close cooperation with all Region Nine communities and counties. Finally, technical assistance and educational activities which were begun in 1974 will continue in 1975.





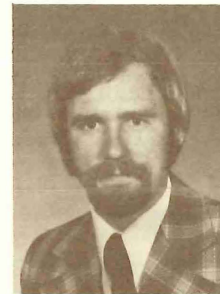
**Steamboat at St. Peter, 1897**  
 Courtesy of Nicollet County Historical Society



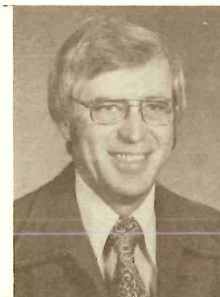
**Train Crossing Spring Lake, 1903**  
 Courtesy of Nicollet County Historical Society



**Six Horse Maintenance**  
 Courtesy of Faribault County Historical Society



**Ted Halter**  
 Resource Recovery



**Virgil Nelson**  
 Transportation



# PHYSICAL PLANNING

CONTINUED

## Transportation Subcommittee

From the earliest meetings of Region Nine's Transportation Subcommittee, there has been an inherent assumption that a regional transportation plan is warranted. The reasons for this assumption include:

- a. The fact that a highway network is far more than simply a traffic mover. It is a major determinant in land use, population distribution, and economic growth.
- b. That through development of such a plan, definitive recommendations for highway classifications and construction priority could be available.
- c. That through a plan, a basis would exist for requesting categorical federal grant monies for a variety of pilot programs to improve the total scope of transport facilities and services in the region.

Out of this desire to develop a transportation plan, the Region Nine staff undertook the following research activities in 1974:

- a. Solicitation of views and transport needs of various interest groups and elected bodies.
- b. Study of probable railroad abandonment including possible implications on highways in Region Nine.
- c. Research into the location, size, shipping pattern of most of the grain and fertilizer facilities in Region Nine, including determination of flow for grain which moves over the major highways in Region Nine.
- d. Study of existing highway conditions such as width and capacity, as well as review of average daily traffic analysis.
- e. Study of changing demographic patterns and the relationship of this change to highway needs.

With results now available from the above studies, partial basis for a policy exists. With the cooperation of the Minnesota Highway Department, city and county engineers of the region, action will continue to refine policy and develop a meaningful transportation plan.

## Resource Recovery

The Region Nine Development Commission in conjunction with the Minnesota Pollution Control Agency hired a full-time staff person in August to develop and promote resource recovery systems within the Region. Utilizing funding available through Minnesota Pollution Control Agency (MPCA) and Environmental Protection Agency (EPA) grants, as well as private industry and local government, several projects were initiated. A residential paper recovery project for the Greater Mankato area was developed and implemented by late September. The project was designed to be ongoing and has been completely turned over to the private industry sector. The system has shown continuing effectiveness by sustaining recovery of approximately 35% of all newsprint that has entered the pilot project area.

The preliminary funding for a resource recovery grant for the city of Fairmont and Martin county was approved in early December. The funds were designated for feasibility studies to explore the concept of burning refuse as fuel in the Fairmont Municipal Power Plant.

Other programs and concepts for resource recovery were examined and/or initiated during 1974. Results from these projects will be evaluated in 1975. Examples of programs being proposed or in initial stages of implementation include the following:

1. Residential can recovery program.
2. Residential can recycling for foundry usage.
3. Rubber tire storage, collection, and processing for fossil fuel replacement.
4. Diseased rural woodland identification, processing and marketing.
5. Multi-county refuse transfer systems.
6. Highway right-of-way utilization (agricultural).
7. Used crank case oil recovery.
8. Plastics recovery for reprocessing.

The foundation has been initiated for a regional solid waste plan to be formulated in order to more effectively and economically utilize the resources categorized as waste or refuse that are in existence throughout the Region.



## SUMMARY OF NOTIFICATIONS OF INTENT RECEIVED IN 1974

<b>Applicant Agency</b>	<b>Project</b>	<b>Funding Agency</b>	<b>Amount Requested</b>
City of Mankato	Community Development	HUD	\$1,996,000
City of Mankato	Public Transit System	DOT	1,123,675
Mr. Ralph Haefner	Terrace View Golf Club	FmHA	
City of Mankato	Airport Master Plan	DOT	41,250
City of Janesville	Park & Recreation Area	LAWCON	206,000
City of Mankato	Senior Citizen Transit System	Governor's Council on Aging	52,236
U. of MN—Waseca	Extension Services	Governor's Rural Development Council	51,460
MN Valley Action Council	Rural Home Rehabilitation Program	Governor's Rural Development Council	40,000
ECLIPSE, Inc. of Mankato	Free Clinic Program	HEW	2,500
Mankato State College	Education of Personnel for Drug Abuse Prevention	Office of Education	178,371
Mankato State College	Provision of Occupational Experience for Practicing Vo-Tech Education	Minnesota Dept. of Education	32,395
Mankato State College	Rehabilitation Counseling	HEW	256,685
Blue Earth County	Minnesota River Trail	LAWCON	3,454
Mankato State College	Special Education Needs Assessment		
City of St. Peter	Sewer Interceptor		
U. of MN—Waseca	Urban Telecommunication Study	National Science Foundation	38,740
Mankato State College	Pilot Project for Environmental Education	Office of Education	25,703
Mankato State College	Vocational Rehabilitation Short Term Training	HEW	20,599
Mankato State College	Regional & Community Development Action Program	Minnesota Higher Education Coordin- ating Commission	20,000
City of Janesville	Street Improvement	FmHA	200,000
City of New Ulm	Infiltration/Inflow Analysis		
City of Trimont	Infiltration/Inflow Analysis		
City of Lake Crystal	Infiltration/Inflow Analysis		
Mankato State College	Plastics Resource Recovery	MPCA	45,000



# A-95 PROJECT NOTIFICATION AND REVIEW

To insure that federal grants would be distributed in an efficient manner, the Office of Management and Budget established a procedure which was designed to detect duplication of effort and overlap of programs prior to awarding federal grant and loan monies. OMB Circular A-95 established a project notification and review system (PNRS) which would be conducted through a network of state and areawide clearinghouses. The purpose of the clearinghouses is to review all applications for federal assistance which originate within the jurisdiction of the clearinghouse. Upon review of the application, the clearinghouse comments on the significance of the project in terms of its relationship to other similar projects and related plans in the area. The comments are forwarded to the funding agency.

In 1974, the Region Nine Development Commission was officially designated as an areawide clearinghouse by the Office of the Governor. Prior to designation the staff developed a manual which is now being used as a guideline in the administration of PNRS. Copies of the manual are available to interested agencies.

Briefly stated, the review procedure is administered in the following manner. The applicant agency submits to Region Nine a "notification of intent to apply for federal aid." Region Nine then notifies units of government and agencies which may be affected by the proposed projects and requests any comments. If negative comments are received, Region Nine arranges a conference to resolve the problem. When comments have been received and when the conference, if needed, has been completed, Region Nine makes an official comment on the project to the funding agency. The funding agency then considers the comments from Region Nine in making a funding decision.

The review procedure will be able to help local units of government in social, economic, and physical development and, in turn, assist in the overall development of the region which is the goal of the RNDC. A summary of the notifications of intent reviewed by Region Nine in 1974 is listed on the opposite page.



## REVENUES

YEAR ENDING JUNE 30, 1974

	Federal	State	Local	Total
Department of Housing and Urban Development . . . . .	\$41,146	\$ ----	\$ ----	\$ 41,146
State Planning Agency . . . . .	----	35,000	98	35,098
Developmental Disabilities . . . . .	21,800	----	----	21,800
Office of Program Development and Tri-County Human Service Boards . . . . .	----	6,000	6,025	12,025
Department of Economic Development . . . . .	----	442	----	442
Tax Levies . . . . .	----	----	106,518	106,518
Total Revenues . . . . .	<u>\$62,946</u>	<u>\$41,442</u>	<u>\$112,641</u>	<u>\$217,029</u>

## EXPENDITURES

YEAR ENDING JUNE 30, 1974

	Dept. of Housing & Urban Development	Planning for Develop- mentally Disabled	Minnesota Office of Program Development	Tri-County Human Services Boards	Department of Economic Development	Total
Personnel . . . . .	\$ 24,696	\$ 16,257	\$ 5,927	\$ 4,777	\$ ----	\$ 51,657
Consultants . . . . .	15,200	103	----	440	----	15,743
Travel . . . . .	1,735	2,212	559	478	----	4,984
Equipment . . . . .	----	1,305	----	149	----	1,454
Other Direct Expenses . . . . .	2,270	426	6	17	442	3,161
Indirect Expenses . . . . .	29,688	21,415	6,655	6,596	----	64,354
Total Expenditures . . . . .	<u>\$ 73,589</u>	<u>\$ 41,718</u>	<u>\$ 13,147</u>	<u>\$ 12,457</u>	<u>\$ 442</u>	<u>\$141,353</u>
					Revenues FY74	\$217,029
					Expenditures FY74	141,353
					Balance	<u>\$ 75,676</u>

## PROJECTED REVENUES

YEAR ENDING JUNE 30, 1975

	Federal	State	Local	Total
Department of Housing and Urban Development . . . . .	\$32,000	\$ ----	\$ ----	\$ 32,000
State Planning Agency/Comprehensive Planning . . . . .	----	35,000	----	35,000
HEW/Developmental Disabilities . . . . .	24,000	----	----	24,000
Tri-County Human Service Boards . . . . .	22,500	7,500	----	30,000
Minnesota Pollution Control Agency . . . . .	----	10,000	----	10,000
HEW/Comprehensive Health Planning . . . . .	12,000	----	----	12,000
Tax Levies . . . . .	----	----	110,713	110,713
Total Projected Revenues . . . . .	<u>\$90,500</u>	<u>\$52,500</u>	<u>\$110,713</u>	<u>\$253,713</u>

## PROJECTED EXPENDITURES

YEAR ENDING JUNE 30, 1975

	Personnel	Consultants	Equipment	Travel	Other	Total
Department of Housing and Urban Development . . . . .	\$ 18,055	\$ 10,000	\$ ----	\$ 3,500	\$ 445	\$ 32,000
State Planning Agency/Comprehensive Planning . . . . .	22,745	9,250	----	1,955	1,050	35,000
Developmental Disabilities . . . . .	14,412	2,500	----	3,000	4,088	24,000
Human Services . . . . .	18,125	----	----	2,425	9,450	30,000
Minnesota Pollution Control						
Agency/Resource Recovery . . . . .	9,600	----	----	250	150	10,000
Health Planning . . . . .	10,500	----	----	800	700	12,000
Regional Support . . . . .	56,506	----	6,970	14,070	33,167	110,713
Total Projected Expenditures . . . . .	<u>\$149,943</u>	<u>\$21,750</u>	<u>\$ 6,970</u>	<u>\$26,000</u>	<u>\$49,050</u>	<u>\$253,713</u>



# STUDIES AND REPORTS

## **Overall Program Design 1975**

The OPD outlines the goals, objectives and work elements which will be executed by RNDC over a three-year period. Anticipated FY1975 costs to complete the work elements are provided for five major functions: physical plans; social plans; health plans; economic development; operations, coordination and administration.

## **Region Nine Report**

A bimonthly publication highlighting news of multi-county and regional concern was published during the first half of 1974. During the second half of 1974, direct contacts with regional media, in lieu of the newsletter, were intensified in an effort to inform more Region Nine citizens.

## **Inventory of County Employees, 1974**

The report provides an inventory of personnel employed by Region Nine counties, including position, classification and length of service.

## **Region Nine Rail System**

The study examines the rail system in the region currently being operated by three railroad companies. Proposed and projected abandonments and impact of abandonment on highways are also discussed in the report.

## **Study of Mental Health Centers' Operations and Service Delivery, August, 1974, Touche Ross and Co.**

This examination of the four mental health centers serving Region Nine residents was a part of the Human Services Act pilot implementation study. The study includes recommendations regarding data collection, equalization of service intensity and provision of operational information to boards.

## **Analysis of the Potential Relationship Between Human Services Boards and Community Action Agencies in Minnesota Region Nine, October, 1974 Griffenhagen-Kroeger, Inc.**

Also an outcome of the Human Services Act pilot project, the report presents general background information on CAA activities, a discussion of present relationships and recommendations relating to potential relationships.

## **Analysis of St. Peter State Hospital and Regional Alternatives, Region Nine, November, 1974, Springsted, Inc.**

The report is designed to provide an understanding of the hospital functions; it also discusses key issues which must be more fully explored before the question of a regionally operated hospital facility can be answered. It, too, is a product of the Human Services Act pilot project.

## **A Suggested Method for Conducting a Housing Market Analysis in a Non-Metropolitan Community**

The publication provides instructions on conducting a housing market analysis designed to (1) demonstrate whether there is a need for additional housing units, and (2) if a need exists, to determine the type and number of units most needed.

## **Residential Development Through Tax Increment Financing**

The report is intended to be used as a manual by communities which desire to increase their supply of housing by stimulating the construction of new moderate income housing via tax increment financing. Part I provides a description of the principle of tax increment financing and its applicability to housing. Part II is a step-by-step description of the procedure a community should follow in implementing a tax increment program.

## **Final Report: Region Nine Paper Recycling Project**

The report describes activities undertaken in a pilot project for recycling newsprint utilizing curbside collection. Financial details on the project are included, as is a discussion of applicability for other communities.



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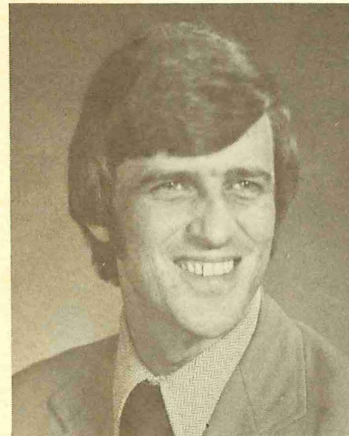
# RNDC STAFF

The Region Nine Development Commission during 1974 established far-reaching work programs in several important areas. These work programs included transportation, housing, health, human resources, solid waste, community development, and technical assistance. The first objective in each of these work elements was the establishment of policy plus achievable goals and objectives. The year 1974 was unquestionably successful in this attempt.

A brief summary since staffing of the Region in March of 1973 illustrates some of the important accomplishments: an effective organization structure including citizen participation; a capable, yet manageable, staff; work programs directed toward some of the most pressing problems; and a communications network among all levels of government.

The year 1975 must necessarily be a continuation of work begun in 1974. Complicated and far-reaching programs are not solvable in one year, and shall for that matter, be on-going for many years if truly successful solutions are to be implemented. The work in 1975 must, however, be somewhat broader to include land use planning, management assistance, and technical assistance. This increased emphasis on technical assistance will require even closer working relationships with units of local government. It is this working relationship among units of government that established the need and will demonstrate the success of the Regional Commission. It is this working relationship among units of government that will be continued as an increasingly important priority of Region Nine.

*Dean M. Doyscher*



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