

Office of the Commissioner 200 Administration Building

Voice: 651.296.1424 Fax: 651.297.7909

DATE: June 21, 2001

TO: Senator Richard Cohen

Representative Phil Krinkie

FROM:

David Fisher

SUBJECT: Internal Service Fund Rates for F.Y. 2002

BEGETVED

FER 1 5 2002

LEGISLATIVE REFERENCE LIBRARY

STATE OFFICE BUILDING

ST FAUL MN 55155

A summary of internal service fund rates for F.Y. 2002 is provided in the attached information, as required by Minnesota Statutes. Attachments include:

- A summary of percentage rate increases for all Department of Administration internal service funds
- Six year rate comparisons for each of the twelve internal service funds

Detailed information, in the form of business plans, has been provided to Kevin Lundeen and Helen Roberts.

As you are aware, internal service funds are generated from charges made by the Department of Administration to other agencies, based on pre-approved rates, to cover the cost of services and products rendered those agencies. We provide only those services that represent a better value, in terms of quality and price, than agencies can obtain from other sources. Our objective, simply put, is to save taxpayer dollars.

The rates and business plans have been carefully reviewed within the Department of Administration, and by the Department of Finance. In each case, internal service fund rates were compared to prices offered by other providers. In each case, our internal service fund rates continue to represent superior value to our agency customers.

Three funds maintained an overall flat rate for F.Y. 2002:

- Central Stores
- Travel Management
- Plant Management Repairs and Other Jobs

InterTechnologies Group will implement an overall rate reduction of 6 percent.

The largest percentage increase is for MailComm, which is adding new services, and increasing two rates. The rate for small sorting and bar coding runs increases by \$0.006, and the postage handling fee increases by 0.25 percent.

This year, eleven of our internal service funds prepared business plans, which replaced the rate package format that had been used for many years. The business plan format includes all the same data as the rate package, but also adds organization and information needed by others to aid in the evaluation of the business.

We put much thought, discussion and effort into this process. A business plan format was researched and developed. Managers and staff took a new objective and critical look at their business in its entirety. Business plans were documented, formalized, and presented for thorough review. We believe the final product is a document to be used internally as an operating tool to manage our businesses, and externally as a tool to communicate our operating and financing plans.

I am available should you have any questions or comments regarding the rates for F.Y. 2002.

cc: Kevin Lundeen
Helen Roberts
Robyn Rupp, Finance
Bruce Reddemann, Finance
Stephanie Andrews, Finance
Kirsten Cecil, Admin
Kent Allin, Admin
Jack Yarbrough, Admin
Kath Ouska, Admin
Judy Plante, Admin
Larry Freund, Admin
Julie Poser, Admin



Internal Service Fund Rate Adjustments for FY 2002

The following information represents the overall rate adjustment in each of the agencies Internal Service Fund operations. These rates were reviewed extensively by the leadership of Admin, and were approved by the Department of Finance pursuant to Minnesota Statutes 16A.126.

Risk Management	.51%
Material Management - Surplus Services	2.71%
- Central Stores	0.00%
Travel Management	0.00%
Communications Media – PrintComm	1.60%
- MailComm	7.70%
- State Register	4.92%
- DocuComm	5.29%
InterTechnologies Group	-6.00%
Plant Management – Materials Transfer	0.31%
- Repairs & Other Jobs	0.00%
Management Analysis	3.00%

MINNESOTA DEPARTMENT OF ADMINISTRATION DIVISION OF RISK MANAGEMENT 7 YEAR RATE(1) COMPARISON FOR FISCAL YEAR 2002 RATE PACKAGE

Cost Center	FY 96	FY 97	FY 98	FY 99	FY00	FY01	FY02	Change FY01/FY00
Automobile Liability								
(per vehicle)	\$201	\$207	\$208	\$ 195	\$177	\$189	\$189	0.00%
Automobile Physical Damage								
(per \$100 of insurance)	00.50		** **	•••		20.05	** **	• • • • •
\$500 Deductible	\$ 0.50	\$0.55	\$0.65	\$1.01	#REF!	\$0.96	\$0.96	0.00%
\$1,000 Deductible			\$0.55	\$0.94	#REF!	\$0.90	\$0.90	0.00%
General Liability	Varian	Varian	Marian		Varian	Vonina	Varian	Wt
(per) Property (Including Boiler & Crime)\	Varies	Varies	Varies	Varies	Varies	Varies	Varies	Varies
(per \$100 of insurance)						•		
\$1,000 Deductible	\$0.1000	\$0.1000	\$0.1000	\$0.1000	\$0.1000	\$0.1000	\$0.1000	0.00%
\$2,500 Deductible	\$0.0650	\$0.0650	\$0.0650	\$0.0650	\$0.1660 \$0.0650	\$0.0650	\$0.0650	0.00%
\$5,000 Deductible	\$0.0550	\$0.0550	\$0.0550	\$0.0550	\$0.0550	\$0.0550	\$0.0550	0.00%
\$10,000 Deductible	\$0.0500	\$0.0500	\$0.0500	\$0.0500	\$0.0500	\$0.0500	\$0.0500	0.00%
\$25,000 Deductible	\$0.0375	\$0.0375	\$0.0375	\$0.0375	\$0.0375	\$0.0375	\$0.0375	0.00%
\$50,000 Deductible	*	*	*	\$0.0300	\$0.0300	\$0.0300	\$0.0300	0.00%
\$100,000 Deductible	\$ 0.0230	\$0.0250	\$0.0250	\$0.0250	\$0.0250	\$0.0250	\$0.0250	0.00%
Inland Marine	•		•	••••		****	*	
(per \$100 of insurance)								
Computer Equipment								
\$1,000 Deductible		\$0.25	\$0.25	\$0.25	\$0.25	\$ 0.25	\$0.25	0.00%
\$500 Deductible		\$0.30	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30	0.00%
\$250 Deductible		\$0.50	· \$0.50	\$0.50	\$0.50	\$0.50	\$0.50	0.00%
\$100 Deductible		\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	0.00%
Fine Arts								
\$1,000 Deductible		\$.50 Owned	\$.50 Owned	\$.50 Owned		\$.50 Owned		0.00%
		\$1.30 Exhibits	\$1.30 Exhibits	\$1.30 Exhibits		s \$1.30 Exhibits		0.00%
\$500 Deductible		\$.65 Owned	\$.65 Owned	\$.65 Owned		\$.65 Owned		0.00%
		\$1.75 Exhibits	\$1.75 Exhibits	\$1.75 Exhibits	\$1.75 Exhibit	s \$1.75 Exhibits		0.00%
Contractors' Equipment		***	***		****	60.05		
\$2,500 Deductible		\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	0.00%
Musical Instruments								
\$1,000 Deductible		\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	0.00%
\$500 Deductible		\$0.65	\$0.65	\$0.65	\$0.65	\$0.65	\$0.65	0.00%
Scoreboards								
\$1,000 Deductible		\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	0.00%
\$500 Deductible		\$0.65	\$0.65	\$0.65	\$0.65	\$0.65	\$0.65	0.00%
Cameras/ATV								
\$1,000 Deductible		\$0.30	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30	0.00%
\$500 Deductible		\$0.40	\$0.40	\$0.40	\$0.40	\$0.40	\$0.40	0.00%
Radio & TV Towers		C O 00	5 0.00	50 .00	* 0.00	c o oo	50 00	0.0004
\$1,000 Deductible		\$0.90	\$0.90	\$0.90	\$0.90	\$0.90	\$0 .90	0.00%
Miscellaneous Equipment		5 0.70	£0 30	£0.20	£0.20	\$0.20	• • • • • • • • • • • • • • • • • • •	0.000/
\$1,000 Deductible \$500 Deductible		\$0.20 \$0.25	\$0.20 \$0.25	\$0.20 \$0.25	\$0.20 \$0.25	\$0.20 \$0.25	\$0.20 \$0.25	0.00% 0.00%
2300 Degregate		30.23	30.23	30.23	30.23	30.23	30.23	0.00%
Garagekeepers	\$1,034	\$826.87	\$826.87	\$826.87	\$826.87	\$826.87	\$826.87	0.00%
(Average Premium)								

Notation:

(1) Rates for FY02 are before application of dividends.

EXHIBIT D

MINNESOTA DEPARTMENT OF ADMINISTRATION MATERIALS MANAGEMENT DIVISION - SURPLUS SERVICES SIX YEAR RATE COMPARISON FOR FY02 RATE PACKAGE

	FY97	FY98	FY99	FY00	FY01	FY02	CHANGE FY01/02	%CHANGE FY01/02
Materials Storage (inside) Fee	\$ 5.50*	\$ 5.50*	\$ 5.50*	\$ 5.50*	\$ 5.50*	\$ 5.65*	\$.15	2.73%
Vehicle Storage (outside) Fee	\$25.00~	\$25.00~	\$25.00~	\$25.00~	\$25.00~	\$25.00~	\$0.00	0.00%
Forklift and Operator Fee	\$23.15^	\$23.15^	\$28.00^	\$28.00 ^	\$28.00^	\$28.75^	\$.75	2.68%
Truck and Operator Fee	\$31.36^	\$31.36^	\$31.36^	\$35.00^	\$35.00^	\$35.25^	\$.75	2.13%
Warehouseperson Fee	\$14.94^	\$14.94^	\$15.00^	\$15.00^	\$21.00^	\$21.00^	\$0.00	0.00%
Warehouse Supervisor Fee	\$20.34^	\$20.34^	\$25.00^	\$25.00^	\$27.25^	\$28.35^	\$1.10	4.04%

^{*} Annual Sq Ft Cost

[^] Hourly

[~]Vehicle Monthly

Six-year Rate Comparison(s) - Central Stores

Table 2 indicates the six-year rate comparison for this year's business plan.

	FY97	FY98	FY99	FY00	FY01	FY02	CHANGE FY01/FY02
Stock Product	27.5	27.5	29.5	28.5	28.5	28.5	. 0
Markup Rate		•					
Stockless Discount Rate Basic Office Supplies	48%	48%	46%	46%	46%	46%	0
Stockless Discount Rate Small Electrical	5%	5%	20%	20%	20%	20%	Ō
Stockless Discount Rate Not Necessarily Office Supplies	5%	5%	10%	10%	10%	10%	0
Stockless Discount Rate Furniture/Appliances/Special Order	5%	5%	5%	5%	5%	5%	0

Six Year Comparison - Travel Management

Fleet Size and Mileage

YEAR	VEHICLES	% VEHICLE INCREA	SE MILEAGE	% MILEAGE INCREASE.
FY97	1,587	2%	26,064,847	1%
FY98	31,713	7%	1091712 214	14 to 15 (0%)
FY99	1,811	5%	28,601,268	2%
FYOO	g (1973)	18%	## #30104 #4 52 #	地位是4.5%是4.5%
FY01	2,044*	3%*	31,238,404*	3%*
FY02	2,140*	4%*	32.445.7593F	Free Control 29/08: The Control of t

^{*}estimated

Short Term Rental Rate History

(CLASS)	KATO:	18 9 96	TYPU SAL	1000	1492417	PayCOM !	1400	10/02	₩ CHICE
Subcompact I	Fixed	\$ 8.50	\$ 8.50	\$ 10.50	14.00	13.00	13.00	13.00	0.00%
	Variable	0.080	0.050	0.050	000 NEW 74	067	5078 kg	107 E	0.00%
Compact I	Fixed	10.75	10.75	13.00	15.00	14.00	14.00	14.00	0.00%
	Variable 🥻	0.060	0.050	3.0.050	707HI	0/1	10	400ATE	0.00%
Intermediate I	Fixed	13.00	13.50	15.00	16.00	16.00	16.00	16.00	0.00%
Wagon	Variable :	0.065	0.060	0.060	408febb. 1990	100	000	109 t	0.00%
Intermediate F	Fixed	11.50	12.50	15.00	16.00	15.00	15.00	15.00	0.00%
	Variable :	0.065	0.060	0.065	084-21/02	00 E.K	09	309 He	0.00%
Station Wagon F	Fixed	6.50	6.50	N/A	N/A	N/A	N/A	N/A	
	Variable 🔢	学 50.070分分	4 .0.090 . Tele	NA TO	WANTE OF	TANASA	NA?#	NA H	4.762.1
	Fixed	16.50	16.50	17.50	16.00	17.00	18.00	18.00	0.00%
	Vaniable	0.060	0.070	0.070	09) 14 mily	MD 种类	ELSTERNISHED !	DIME	0.00%
Van F	ixed	12.75	12.50	14.00	17.00	19.00	19.00	-19.00	. 0.00%
	Variable	0.100	40.100	0.100	25	CLC) In the same	面和影響	~69.5g	0.00%
Passenger Van F	ixed	15.00	15.50	17.50	17.00	23.00	25.00	25.00	0.00%
	/ariable	20.100	70110	0110	NOTH	18	204	20	0.00%
Full Size F	ixed	- 15.50	14.00	17.00	20.00	21.00	22.00	22.00	0.00%
	/ariable	0.100	0.080	0.080	40 257230	和的社會	拉斯拉克	创物学	0.00%
Pickup 431 F	ixed	10.75	11.00 -	15.00					0.00%
	/ariable.	0.100	0.100	0.100	HATELE DE VIE				0.00%
CarryAll F	ixed	14.25	14.50	18.00	18.00	25.00	26.00	26.00	0.00%
	/ariable	0.100	0.100	0.100	到6.被指导	10	20		0.00%
•						and the figure		* *	*
Shop	BEREE	32.00	32.00	32.00	3200	3200	32.00	36.00 L	12.5
Car Wash		3.00	3.00	3.00	3.00	3.00	3.00	3.00	0%
Parts-Markup		25%	25%	25%	.25%	25%,	25%	25%	0%
Fuel-Markup		0.10	0.10	0.10	.10	.10	.10	.10	0%

Long Term Rental Rate History – Assigned Vehicles

CLASS (7, 12)	RATE	'ry96' ''	FY97	FY98	KY99	FY00	FY01	FY02	% CHG
Subcompact	Fixed	\$180.00	\$180.00	\$210.00	175.00	200.00	200.00	200.00	0.00%
	Variable	140.080	0.050	0.050	06	.06.2	107	207	0.00%
Compact	Fixed	225.00	215.00	260.00	250.00	230.00	230.00	230.00	0.00%
	Variable.	F 0.060	0.050	0.050	.07	207:23:50	077	07.7	0.00%
Intermediate	Fixed	275.00	280.00	295.00	270.00	255.00	256.00	256.00	0.00%
Welcont :	Variable.	0.065	4.20.060	300060	5.08	207 F. Land	209 ANA	.09	0.00%
Intermediate	Fixed	240.00	250.00	300.00	265.00	250.00	251.00	251.00	0.00%
	Variable	300063	0.060	F480.065	0.036	Of States	2000MEE	090	0.00%
Station Wagon	Fixed	135.00	135.00	N/A	N/A	A. Mari			N/A
Service Committee	eVanable.	0.070	0.090.4	- NA	SIVATE				N/A
Mini-Van	Fixed	345.00	300.00	350.00	285.00	260.00	261.00	261.00	0.00%
	Viriable	5 2 0 0 0 60	V-00700	7/00/070	F09	100厘分字	制制的		10100% TALK
Van	Fixed	265.00	235.00	275.00	300.00	298.00	298.00	298.00	0.00%
MADE SELECTION	Wateblew	1是3000季	19209100 8 9	P DIME	\$6.44 (B)	南 6 5	95/09	967	#0X0076
Passenger Van	Fixed	310.00	310.00	350.00	300.00	325.00	326.00	326.00	0.00%
AND ACCURATION	Wantable	\$5 0100k	\$\$\\001000	AND NON	THE COURSE	2000年中央	Divertile.	至00部系	70.00% Feb.
Special Eqpt	Fixed	495.00	450.00	450.00	400.00	400.00	£ 400.00	400.00	0.00%
APASSENEE Vans	Variable	\$ 0.025	e 05100e #	% 0125 h	到5個時期	d Brench	BRAS	18.20	0.00%
Full Size	Fixed	325.00	290.00	340.00	280.00	300.00	301.00	301.00	0.00%
	Variable	0.000	\$ \$ 5000 SOF \$ \$	0.080	*10	100	e ny s		0.00%
Police Package	Fixed	400.00	400.00	510.00	350.00	320.00	321.00	321.00	0.00%
A CONTRACTOR OF THE STATE OF TH	Variable	0.100	01002	10100		MBANAN.	15	215	0.00%
Jeep	Fixed	350.00	400.00	510.00	375.00	325.00	326.00	326.00	0.00%
	Variable.	* 50 100	D080	£080X0¥	15 20 20	AFT:	的的基本	27	0.00%
Pickup 431	Fixed				350.00	275.00	276.00	276.00	0.00%
A Property of the Section of the Sec	Variable		经报外的 等的		151	A Grandisc	in State	916	0.00%
Pickup 531	Fixed	s - Marina Marina Santana	्रकोषी क्षित्र कृष्टिकार्यक्षी स्थापन प्रात्तिक एक विकास		375.00	300.00	301.00	301.00	0.00%
	. Variables	新华山地域	数据型 E 型 E	1. TV 4. S		Military 1	110	119	0.00%
Pickup 631	Fixed				375.00	285.00	286.00	13/44/3/43	0.00%
	1 100000000000000000000000000000000000				.15	15.2			0.00%
Pickup 731	Fixed				400.00	325.00	326.00	326.00	0.00%
	Yanable.				17.	May vi	19:22	19	0.00%
Pickup 931	Fixed	**************************************			425.00	350.00	351.00	351.00	0.00%
	. Variable				2011.12	20	21	21	0.00%
CarryAll	Fixed	300.00	300.00	365.00	375.00	390.00	391.00	391.00	0.00%
	. Variable :	37.0.100	2 0100	0.100	.16	7.10.2.2.1.2.	120111	:20	0.00%
KITTER TO THE TRANSPORT OF THE BOOK OF THE	The state of the s	MANAGE DIVINE	White Sales and a bridge	HORIZINA MARIANA	DE ECHELOWERS	MARK PARK AND AND ASSESSMENT	CONTRACTOR OF	raepaga wem	mullioner surreum
Shop Shop									
Car Wash	Digital Control	3.00	3.00	3.00	3.00	ergeren in der einer	3.00	3.00	0%
Parts-Markup	124-24.ZiN					r.c.movela			
Fuel-Markup		0.10	0.10	0.10	.10	•	.10	.10	0%

Long Term Rental Rate History – Unbundled

CLASS	RATE: FY96 FY9	/#	OO 2000 TOOO XXCHG
Subcompact	Fixed	33 (18) (18) (18) (18) (18) (18)	0.05 333.38 333.38 0%
Compact	Fixed 4		946 850M6 830M6/1 107286 5
Int. Wagon	Fixed	40	5.90 427.03 427.03 0%
Intermediate Assessment	Tixed 5	1	NSU \$15906 \$15978
Full Size	Fixed	50	5.99 424.42 424.42 0%
Police Package No. 1997 Provide No. 1997	THEORY STREET	医 医皮肤 医皮肤 医	933 SEE SEE SEE SEE SOM SEE SEE
Mini Van	Fixed	19 19 19 19 19 19 19 19 19 19 19 19 19 1	8.99, 299.58, 299.58, 0%
None and the second sec	THE PARTY OF	REPORT PROPERTY.	THE STREET SECTION SECTION STREET
Passenger Van	Fixed	67 18 PM 10 19 34	1.28 519.31 519.31 0%
Ucciping 2-1-1 in a result of the second	Fixed 4		#15 8728 25 25 25 10 VINE 15 15 15 15 15 15 15 15 15 15 15 15 15
The state of the s	Fixed	28日28日1日1日1日 39	4.31 341.70 341.70 0%
Pickup 5:11	Tited # 15.10	# BIT 24 9 EST 36	THE PARTY REPORT OF THE
Pickup 631	Fixed	# March 115 12 1 43	3.97 391.07
BOSTORAL CONTRACTOR OF THE STATE OF THE STAT	STITE OF STREET	SE WATER SERVER RD	新疆 法约翰 类的现在 网络维尔斯
	Fixed	50	3.61 577.80 577.80 0%
Compai	Titicals, Start Start	A Secret Secret	· 新一种 1860年 新海拔

Maintenance Program Rate History

GLASS IVA	RATIDAL	EY96	2:Y97	150085	1.600	Jaygus	15 Y 01=	201020	Sener:
Subcompact	Variable			100 h 100 h	Secretary server	03	.03	.03	0.00%
Compact			7.14	2000年		(08)	308	E MRON	4000% F
Int. Wagon	Variable		1.00	《福祉》		5.03	.04	.04	0.00%
Intermediate state of the state	Warrable			1000	he was	A061444	的策略	ALL MESS	0.000%
Mini-Van	Variable	ing sa		19 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		04	.05	.05	0.00%
·Van · · · · · · · · · · · · · · · · · · ·	Variable		MARK		114 3	20(3) 4347	HUTELAN	X074	0.00%
Passenger Van	Variable	1900 - 1900 - 1960		Arthur Harring	THE ALLES		.,09	.09	0.00%
Special copt with the second control of the	Avariable	100	100		\$ 100 A 4 10	40 m	到近海海	到08世史	40,000%計劃市
Full Size	Variable	12.	三 数1. 整	Significan		.05	.05	.05	0.00%
Police Package And Annual Police Package Annual Pac	Variable	200	非 种特殊	的从总体	Status 12	该性种 。	到了的	AUL)	0.00%
J eep	Variabe			Seat No.		.05	.06	.06	0.00%
Pickip 431	Wariable			\$150 mm	起新華語	400) al %	須B編建	可是權利	0.00%
Pickup 531	Variable				اروران دارون بعراراتمد	.08	.09	.09	0.00%
Pickup 631	Variable		5.20	洲推通	的技术的	HOTE SE	2003年	建筑规模	0.00%
Pickup 731	Variable	+ + + + + + + + + + + + + + + + + + +				.08	.09	.09	0.00%
Pickup 931	. Vanable		Charles	学》特别	等活品地	有种的	部的程制	all se	0.00%
CarryAll	Variable			en Sagaran		.10	.10	.10	0.00%

Fuel Program Rate History

CLASS TO S		RATE	FY96	FY97	FY98	FY99	FY00	TYOL	FY02	% CHG .
Subcompact		Variable				74 M.	.03	.04	.04	0.00%
Compact		Variable					04 14	05 / 9	<05	0.00%
Int. Wagon		Variable			- 100 m		.04	.05	.05	0.00%
Intermediate 1		Variable.	建制铁	ALC: Y	多为特色	HAT THE	all'Era	Miles Car	£08000	0.00%
Mini-Van		Variable 3		CHARLE.	TERM.		306	.06	.06	0.00%
Water to a contract the		Waiiable	发展的	A STATE OF	A which	154.77	40:45 S	\$00 mg*	机连续	\$01000Ze#\$\$
Passenger Van	A STATE OF THE PARTY OF	Variable	المستوارة المالية			TENENT OF	·10	-,ÎL &	11	- 0.00%
-Special Equipment		Variable	到 地名[2]	No.	以	POS	SOVENIE	2013年3	400美数	0.00%
Full Size		Variable	M. Sec.		生成法 2		£.05	.06	.06	0.00%
Police Package		Variable -	147		No Fee St.	學的	40.2	的()武型	河(0)建设	0.00%
Jeep		Variable		Talendaria	5532 Cu	And the second	.10	11	11	0.00%
Reland Design		Variable	e de la cal		A THE SE	经 基本	7606FA		307 E.	0.00%
Pickup 531	The first series	Variable "					.09	70	.10	0.00%
Pickin/631		.Variable :	4.92 F		Ti Miles	Marine.	02/41	至10年20年	No.	0.00%
Pickup 731	11. 世纪李泽子。李章	Variable	建 多级	790 C.		Mark	:.09	·210	10	0.00%
Pickup 921 (12 c. 15 p. l. 1		Variables	自作所		學。	開始等	2024年	M. PAULT	器[08]	50,000%世紀元
Carry All +		Variable		r gang pagadi giyar Tang di Kabupatèn Ja	market market have		09	\.io : * `	:10	0.00%

Six-year Rate Comparison -- PrintComm

Cost Center		FY97	FY98	FY99	FY00	FY01	FY02	FY01 to FY02 Change
Shipping/Handling		38.0%	38.0%	38.0%	38.0%	38.0%	38.0%	0
Overloads	[#1]	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	0
Creative Services [now	Pre-Press]	\$61.80	\$61.80	\$61.80	\$61.80	\$65.00	\$67.00	\$2.00
Film Processing [now P	re-Press]	\$62.00	\$62.00	\$64.00	\$64.00	\$65.00	\$67.00	\$2.00
Platemaking [now Pre-I	Press]	\$62.00	\$62.00	\$64.00	\$64.00	\$65.00	\$67.00	\$2.00
Small Presses		\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$55.50	\$1.50
Apollo Web		\$64.00	\$64.00	\$64.00	\$64.00	\$64.00	\$65.75	\$1.75
Heidelberg 2-color		\$92.50	\$92.50	\$92.50	\$95.00	\$95.00	\$98.00	\$3.00
Heidelberg 4-color	[#2]	-na-	-na-	-na-	-na-	\$170.00	\$175.00	\$5.00
Copy Centers	[#3]	\$.0308	\$.0308	\$.0308	\$.0308	\$.0308	\$.0317	\$0.0009
Cutters		\$40.00	\$40.00	\$40.00	\$45.00	\$45.00	\$46.25	\$1.25
Folders		\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$56.75	\$1.75
Collators	[#4]	\$40.00	\$40.00	\$75.00	\$75.00	\$75.00	\$77.25	\$2.25
Small Bindery		\$35.50	\$35.50	\$35.50	\$35.50	\$35.50	\$36.75	\$1.25
Sickinger Punch		\$125.00	\$125.00	\$125.00	\$125.00	\$125.00	\$128.50	\$3.50
Handwork		\$35.50	\$35.50	\$35.50	\$35.50	\$35.50	\$36.75	\$1.25
Overall rate change	[#5]	0.8%	0.0%	1.6%	0.3%	0.2%	1.6%	

Overall change for FY02 1.6%

Notes:

- #1. This is the effective rate, not the actual rate.
- #2. The Heidelberg 4-color Press rate was a new rate for FY01.
- #3. In FY92, the Copy Center charge was changed from an hourly rate to an average cost per impression charge [known as the "click" charge]. Copy Center price lists are derived from this rate.
- #4. In FY99, new collating equipment was purchased which is providing increased capacity and capabilities, producing more books per hour than the old collators and increasing revenues in other cost centers.
- #5. During FY95 and FY96, the overall rates went down 0.2 percent [FY95] and 3.0 percent [FY96].

Final Note:

New products or services which are referenced in this business plan as possible offerings for FY02 may fall into existing rate categories, such as those utilizing an hourly rate as a billable unit. Otherwise, as necessary, the operation will submit a request for a new rate when the offerings are defined.

Six-year Rate Comparison -- MailComm

							-
Service	FY97	FY98	FY99	FY00	FY01	FY02	Change
Computer labels	#30.00			***		#10.00	
First 1,000 Additional 1000s [1]	\$30.00 \$1.50	\$32.00 \$1.60	\$35.00 \$1.70	\$40.00 \$18.00	\$40.00 \$18.00	\$40.00 \$18.00	0 0
Additional 1000s [1]	31.30	31.00	\$1.70	\$18.00	\$16.00	\$16.00	
Bulking	\$.035	\$.035	\$.035	\$.035	\$.035	\$.035	0
Sacking/labeling							
First 1,000	\$10.00	0.00	\$10.00	\$10.00	\$10.00	\$10.00	0
Each additional piece	\$.01	\$.01	\$.01	\$.01	\$.01	\$.01	0
Pre-sort 3 digit	\$.01	\$.01	\$.01	\$.01	\$.01	\$.01	0
Payroll warrants	\$3.60	\$4.60	\$5.00	\$6.00	\$8.00	\$8.00	0
Other warrants	\$2.70	\$3.70	\$4.00	\$5.00	\$6.00	\$6.00	0
Inserting							
insert	F20.50	£21.50	#22.50	#22.50	#22.50	#22 FA	0
First 1000 Additional 1000s	\$20.50 \$15.50	\$21.50 \$16.00	\$22.50 \$17.00	\$23.50 \$17.50	\$23.50 \$17.50	\$23.50 \$17.50	0
inserts	٥٤.٥١٥	310.00	\$17.00	\$17.50	\$17.50	\$17.50	0
First 1000	\$24.50	\$25.50	\$26.50	\$27.50	\$27.50	\$27.50	0
Additional 1000s	\$16.50	\$17.00	\$18.00	\$18.50	\$18.50	\$18.50	0
inserts				•		-	
First 1000	\$28.50	\$29.50	\$30.50	\$31.50	\$31.50	\$31.50	0
Additional 1000s	\$17.50	\$18.00	\$19.00	\$19.50	\$19.50	\$19.50	0
inserts	#22.C0	#22 #2	60.4.5 0	000.50	635.55	#25.5C	
First 1000	\$32.50	\$33.50	\$34.50	\$35.50	\$35.50	\$35.50	0
Additional 1000s inserts	\$18.50	\$19.00	\$20.00	\$20.50	\$20.50	\$20.50	0
First 1000	\$36.50	\$37.50	\$38.50	\$39.50	\$39.50	\$39.50	0
Additional 1000s	\$19.50	\$20.00	\$21.00	\$21.50	\$21.50	\$21.50	0
inserts							-
First 1000	\$40.50	\$41.50	\$42.50	\$43.50	\$43.50	\$43.50	0
Additional 1000s	\$20.50	\$21.00	\$22.00	\$22.50	\$22.50	\$22.50	0
orting and Bar-coding							
Scheduled runs	-na-	-na-	\$.019/piece	\$.019/piece	\$.019/piece	\$.019/piece	0
Small runs [metered]	-na-	-na-	\$.041/piece	\$.041/piece	\$.041/piece	\$.047/piece	\$.006/pie
ostage handling fee	-na-	-na-	-na-	2.25percent	2.25percent	2.50percent	0.25 per
nk jet – New Rates							
Set-up	-na-	-na-	-na-	-na-	-na-	\$23.00	-na-
Data import	-na-	-na-	-na-	-na-	-na-	\$28.00	-na-
Address-zip+4 standard	-na-	-na-	-na-	-na-	-na-	\$7.00/thousand	
Addressing	-na-	-na-	-na-	-na-	-na-	\$17.00/thousan	
Bulking Bre-costing	-na-	-na-	-na-	-na-	-na-	\$.03/piece \$.02/piece	-na-
Pre-sorting Custom features	-na- -na-	-na- -na-	-na- -na-	-na- -na-	-па- -па-	\$5.00/thousand	-na- -na-
	***		1104	114	114	JJ. 007 G10 G3 G10	
abbing New Rates							
Set-up	-na-	-na-	-na-	-na-	-na-	\$15.00	-na-
Tabs	-na-	-na-	-na-	-na-	-na-	\$.01/tab	-na-

Note:

^[1] Effective with the FY00 rate package, this was changed from 100s to 1000s.

Six-year Rate Comparison --- State Register

	FY97	FY98	FY99	FY00	FY01	FY02	Change
Annual subscription [State Register only via mail]	\$150	\$160	\$160	\$160	\$160	\$160	\$0
Annual subscription [Solicitation Announcements via ma	\$125 il]	\$135	\$135	\$135	\$135	\$135	\$0
Annual subscription [Solicitation Announcements via fax	\$ 140	\$150	\$150	\$150	\$150	\$150	\$0
Trial subscription [1] [13 weeks]	\$60	\$65	\$6 <i>5</i>	\$65	\$65	\$65	· \$ 0
Billable page rate	\$80	\$84	\$115	\$115	\$115	\$122	\$7

Notes:

^{1.} Trial subscribers receive the Monday edition of the *State Register* as well as the *Solicitation Announcements* [published Tuesdays and Fridays] by mail.

Six-year Rate Comparison -- DocuComm

		•						CHANGE (CHANGE
COST CENTER	FY97	E97CONV	FY98	FY99	FY00	FY01	FY02	FY01/02	EY01/02
16mm images	47.00	0.04	0.039	0.043	0.039	0.043	0.043	0.000	0.0%
16mm images overload		5.5 .	0.000	0.0 /0		0.043	0.038	(0.005)	-11.6%
35mm images	60.00	0.60	0.52	0.60	0.600	0.600	0.600	`0.000	0.0%
Supplies sold	50%	50%	50%	50%	50%	50%	50%	0.000	0.0%
Processoniv	7.50	8.46	8.90	8.00	10.100	10,100	8.000	(2.100)	-20.8%
Process 35mm		blended to 16						•	
Jacket load in-house	46.10	1.41	1.50	1.35	1.350	1.350	1.400	0.050	3.7%
Jakcet load overload						1.350	1,100	(0.250)	-18.5%
Jacket title	46.10	blended to jac	ket load rate					, ,	
Cart load		blended with1							
Dupe 35mm		blended with 1							
Dupe thin (215')		blended with 1							
Dupe16mm (100')	7.25	12.33	13.00	14.00	14.000	13.070	12.000	(1.070)	-8.2%
Dupe fiche	0.24	0.25	0.30	0.25	0.300	0.300	0.250	(0.050)	-16.7%
Paper prints	1.15	2.69	2.80	3.00	3.000	3.000	3.000	0.000	0.0%
Data Entry (clerical) in	47.00	47.00	50.00	20.00	20.000	25.000	30.000	5.000	20.0%
Data Entry (clerical) overload						25.000	20.000	(5.000)	-20.0%
Doc prep/handling(clerical) IN	47.00	47.00	50.00	30.00	20.000	25.000	30.000	5.000	20.0%
Doc prep/handling(clerical) overload	i					25.000	20.000	(5.000)	-20.0%
Film Disposal	110.00	4.40	4.40	5.00	5.000	5.000	5.000	0.000	0.0%
Aperture Cards	0.34	0.57	0.60	1.00	0.750	0.750	0.700	(0.050)	-6.7%
Storage per Box/Month	0.50	0.50	0.45	0.45	0.450	0.450	0.460	0.010	2.2%
Retrievals - manual	1.65	1.65	2.30	3.50	2.750	3.000	3.500	0.500	16.7%
Retrievals -website						3.000	2.750	(0.250)	-8.3%
Box intake		new svc	1.25	1.50	1.500	2.000	2.750	0.750	37.5%
Scanning source		new svc	80.0	0.12	0.118	0.118	0.075	(0.043)	-36.4%
COM orig		new svc	0.69	0.70	0.700	0.730	0.750	0.020	2.7%
COM dupe		new svc	0.07	0.07	0.070	0.080	0.080	0.000	0.0%
COM programming		U	ew svc	75.00	75.00	75.00	75.00	0.000	0.0%
Scan from Rollfilm			n	ew svc	0:15	0.15	0.1	(0.050)	-33.3%
Scan from Fiche			n	ew svc	0.12	0.12	0.08	(0.040)	-33.3%
Indexing			n	ew svc	0.01	0.01	0.01	0.000	0.0%

FY97 CONV column shows the conversion from hourly charges to charge by production unit. The conversion is shown here
for purposes of comparison.

Six Year Rate Comparison Major Rate Categories InterTechnologies Group

04/20/01 Rate Category	<u>Units</u>	<u>FY97</u>	FY97 <u>Midyear</u>	<u>FY98</u>	<u>FY99</u>	FY99 <u>Midyear</u>	<u>FY00</u>	<u>FY01</u>	FY01 <u>Midyear</u>	<u>FY02</u>	% Change FY01/FY02	% Change <u>FY97/FY</u> <u>02</u>
Server Processing: Central Processing	1000 CPU Service Units	;	0.0828	0.0828	0.0732	0.0645	0.0530	0.0520	0.0480	0.0420	-13%	-31%
<u>Storage:</u> Disk Tape Storage	Megabyte Days Cartridge Days	0.0109 0.1196	0.0109 0.1196	0.0109 0.1196	0.0074 0.1196	0.0074 0.1196	0.0065 0.1100	0.0055 0.1100	0.0055 0.1100	0.0045 0.1100	-18% 0%	-59% -8%
Print: Print Local Print Remote	Feet 1000 Lines	N/A 0.1800	N/A 0.1800	N/A 0.2900	0.0830 0.3000	0.0830 0.3000	0.0870 0.3000	0.1050 0.3000	0.1050 0.3000	0.1100 0.4000	5% 33%	#DIV/0! 122%
OLTP: CICS Resources Timesharing Connect	Processing Resources Hours	0.0876 0.5000	0.1196 0.5000	0.1196 0.5000	0.1090 0.5000	0.0945 0.5000	0.0777 0.5000	0.068 3 0.5000	0.0630 0.5000	0.0551 0.5000	-13% 0%	-37% 0%
Other: Data Entry Electronic Mail	Hours Subscription	23.0000 9.5000	23.0000 9.5000	25.0000 9.5000	25.0000 9.5000	25.0000 9.5000	25.0000 9.5000	25.0000 9.5000	25.0000 9.5000	25.0000 9.5000	0% 0%	9% 0%
Volce Services: Domestic Calls: WATS - dedicated 9+1 800 Service - dedicated Centrex - Full Service Voice Mail	Minutes Minutes Minutes Statlons Subscription	\$0.10 \$0.13 \$0.140 \$13.750 7.5000	\$0.10 \$0.15 \$0.140 \$13.750 7.5000	\$0.10 \$0.18 \$0.135 \$13.9500 8.0000	\$0.096 \$0.190 \$0.130 \$14.0000 8.0000	\$0.096 \$0.190 \$0.130 \$14.0000 8.0000	\$0.085 \$0.190 \$0.096 \$14.1000 6.8500	\$0.085 \$0.190 \$0.096 \$14.2000 6.8500	\$0.085 \$0.190 \$0.096 \$14.2000 6.8500	\$0.075 \$0.190 \$0.096 \$14.4500 7.9500	-12% 0% 0% 2% 16%	46% -31% 5%

04/20/01			FY97						FY01		% Change	% Change
Rate Category	Units	FY97	Midyear	FY98	FY99	h.,uyear	FY00	FY01	Midyear	FY02	FY01/FY02	FY97/FY02
Data & Video Services:												
Device Connect	Devices	12.0000	12.0000	12.0000	12.6000	12.6000	12.8500	12.8500	12.8500	12.8500	0%	7%
Private Line	Cost +	21%	21%	21%	25%	25%	25% -	25%	25%	25%	0%	19%
Local Access:												
Access Circuit:	Cost +	3%	3%	3%	0%	0%	0%	0%	0%	0%	0%	-100%
	Flat : DS0,56kb	\$10	\$10	\$10	\$35	\$35	\$35	\$35	\$35	\$35	0%	250%
	Flat : T- 1,1544kb	\$80	\$80	\$80	\$ 135	\$135	\$135	\$135	\$ 135	\$135	0%	69%
Channel Service Unit	CSU	\$50	\$50	\$45	\$50	\$50	\$50	\$50	\$50	\$25	-50%	-50%
DSU	DSU	\$35	\$35	\$30	\$31	\$31	\$31	\$31	\$31	\$15	-52%	-57%
Gupta Gateway	Gateway	\$460	\$460	\$460	\$460	\$460	\$460	\$460	\$460	\$460	0%	0%
Router Service:												
Token Ring	Port	\$290	\$290	\$250	\$255	\$255	\$255	\$255	\$255	\$255	0%	-12%
Ethernet	Port	\$260	\$260	\$220	\$225	\$225	\$225	\$215	\$215	\$215	0%	-17%
Serial	Port	\$135	\$135	\$130	\$135	\$135	\$130	\$130	\$130	\$130	0%	-4%
Customer Owned w/Support	Port	\$165	\$165	\$160	\$ 165	\$165	\$165	\$165	\$165	\$165	0%	0%
Backbone Network:												
Backbone Connection:												•
Data & Video:												
DSO,56kb	Connections	\$65	\$65	\$65	\$70	\$70	\$70	\$70	\$70	\$70	0%	8%
T-1,1544kb	Connections	\$250	\$250·	\$250	\$275	\$275	\$275	\$275	\$275	\$275	0%	10%
Video Subscription:												
T-1,1544kb IVS	Connections	\$460	\$460	\$460	\$500	\$500	\$495	\$495	\$495	, \$495	0%	8%
Backbone Transport:												
Data & Video:												
Dedicated:												
DSO,56kb	Miles	\$1.30	\$1.30	\$1.30	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	0%	8%
1/4 T-1,384kb	Miles	\$5.50	\$5.50	\$5.50	\$5.75	\$5.75	\$5.75	\$5.75	\$5.75	\$5.75	0%	5%
1/2 T-1,768kb	Miles	\$8.00	\$8.00	\$8.00	\$8.50	\$8.50	\$8.50	\$8.50	\$8.50	\$8.50	0%	6%
Community Router Service:												
DSO,56kb	Connections	\$120	\$120	\$120	\$121	\$121	\$121	\$121	\$121	\$95	-21%	-21%
1/4 T-1,384kb	Connections	\$365	\$365	\$365	\$375	\$375	\$375	\$375	\$375	\$327	-13%	-10%
1/2 T-1,768kb	Connections	\$600	\$600	\$600	\$610	\$610	\$610	\$610	\$610	\$550	-10%	-8%
3/4 T-1,1,152kb	Connections	\$850	\$850	\$850	\$860	\$860	\$860	\$860	\$860	\$795	-8%	-6%
T-1,1544kb	Connections	\$1,000	\$1,000	\$1,100	\$1,150	\$1,150	\$1,150	\$1,500	\$1,500	\$1,050	-30%	5%

	<u>FY 97</u>	<u>FY 98</u>	FY 99	<u>FY 00</u>	FY 01	<u>FY 02</u>
Movers - Regular	\$32.80	\$38.00	\$39.60	\$39.60	\$39.60	\$39.60
Movers - Premium	39.40	45.60	47.50	47.50	47.50	47.50
Mail Delivery	26.30	34.60	35.60	36.00	36.00	36.00
Product Delivery	29.85	35.40	37.20	37.70	38.20	38.70
Equipment Rental Labor	17.85	Incl in Movers				
Chair	0.50	0.25	0.25	0.25	0.25	0.25
Table	4.50	2.25	2.25	2.25	2.25	2.25
Half Mile Hailer	35.00	15.00	15.00	15.00	15.00	15.00
Podium w/small P.A.	35.00	15.00	15.00	15.00	15.00	15.00
Expanded P.A.	210.00	100.00	100.00	100.00	100.00	100.00
Backdrop	100.00	35.00	35.00	35.00	35.00	35.00
Riser	25.00	10.00	10.00	10.00	10.00	10.00
Coat Rack	5.00	2.00	2.00	2.00	2.00	2.00
Easel	5.00	2.00	2.00	2.00	2.00	2.00
Power Cord - Indoor	25.00	10.00	10.00	10.00	10.00	10.00
Power Cord - Outdoor	50.00	25.00	25.00	25.00	25.00	25.00
VCR/TV - First Day	35.00	15.00	15.00	15.00	15.00	15.00
VCR/TV - Additional Days	15.00	5.00	5.00	5.00	5.00	5.00

Six Year Rate Comparison _ Repair and Other Jobs

	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	FY 02
ROJ - Regular	\$30.20	\$30.20	\$33.75	\$37.15	\$37.15	\$37.15
ROJ - Premium	36.25	36.25	40.50	44.60	44.60	44.60

Six-year Rate Comparison(s) - Management Analysis

For Fiscal Year 2002 Rate Package

	1997	1998	1999	2000	2001	2002	% Change FYS 01-02
Hourly consulting rate	\$78	\$80	\$85	\$85	\$95	\$98	3%