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# IRON RANGE RESOURCES LITATION AGENCY

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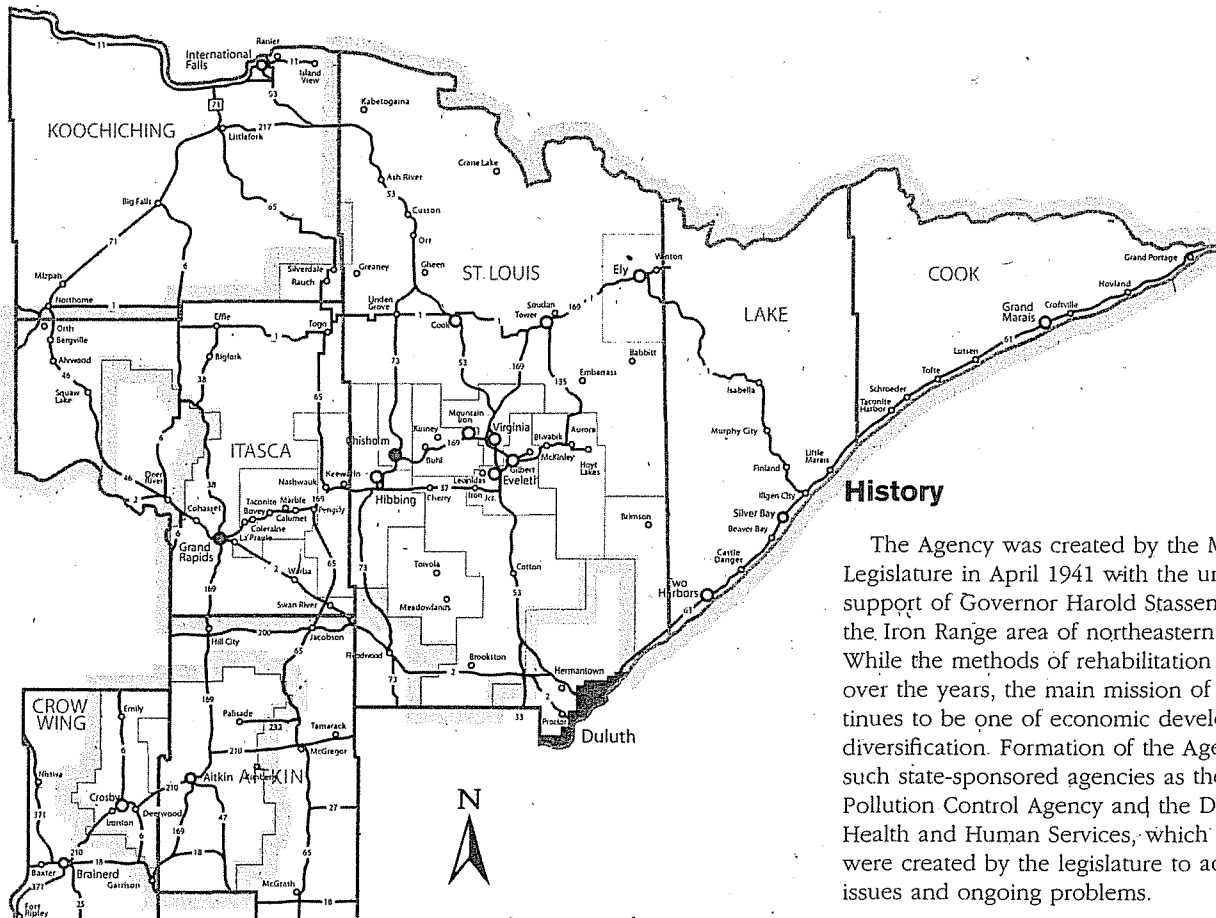
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Biennial Report 1999 - 2000



## About the Agency

Headquartered in Eveleth, the Iron Range Resources and Rehabilitation Agency is a unique Minnesota state agency designed to help strengthen and diversify the economy of northeastern Minnesota. Specifically, the Agency serves the interests of the Taconite Tax Relief Area (TTRA), a geographical region encompassing approximately 13,000 square miles. The Agency is funded from taconite production taxes, which are levied against mining companies in lieu of property taxes. The Agency receives no money from the General Fund. The Agency operates a number of programs, such as economic development and tourism. In addition, the Agency owns and operates Ironworld Discovery Center in Chisholm, and Giants Ridge Golf and Ski Resort near Biwabik.



### History

The Agency was created by the Minnesota Legislature in April 1941 with the urging and strong support of Governor Harold Stassen to rehabilitate the Iron Range area of northeastern Minnesota. While the methods of rehabilitation have varied over the years, the main mission of the Agency continues to be one of economic development and diversification. Formation of the Agency predates such state-sponsored agencies as the Minnesota Pollution Control Agency and the Department of Health and Human Services, which like the Agency, were created by the legislature to address specific issues and ongoing problems.

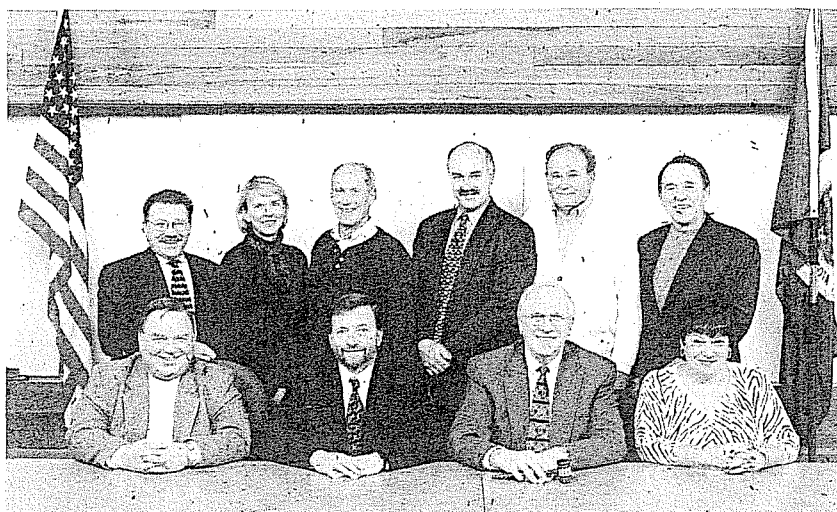
### Mission Statement

The Agency adopted the following mission statement in 1992:

First, to be careful custodians of the public money entrusted to us. Second, to enhance the economic vitality of the Taconite Tax Relief Area through value-driven, cost-effective projects and programs designed for the long-range benefit of the region.



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**IRRR Board Members:** (Back row left to right) Tom Rukavina, Sandy Layman, Larry Howes, David Tomassoni, Joe Begich, Robert Lessard (Front row left to right) Douglas Johnson, Jerry Janezich, Loren Solberg, Pat Ives (Not pictured) Don Samuelson, Sam Solon and Thomas Bakk

## IRRR Board Members During FY98-00

|   |                     |
|---|---------------------|
| Thomas Bakk, Representative               | Cook                |
| Joe Begich                                | Eveleth             |
| Larry Howes, Representative               | Hackensack          |
| Pat Ives                                  | Hibbing             |
| Jerry Janezich, Senator                   | Chisholm            |
| Douglas Johnson, Senator                  | Tower               |
| Robert Lessard, Senator                   | International Falls |
| Tom Rukavina, Representative              | Virginia            |
| Don Samuelson, Senator                    | Brainerd            |
| Loren Solberg, Representative             | Bovey               |
| Sam Solon, Senator                        | Duluth              |
| David Tomassoni, Representative           | Chisholm            |
| Commissioner John Swift                   | Eveleth             |
| Douglas J. Gregor, Asst. Attorney General | Eveleth             |
| Sandy Layman                              | Cohasset            |

## To the Governor & Legislature of the State of Minnesota:

I am honored to submit to the Honorable Jesse Ventura, Governor of the State of Minnesota, and the Eighty Second Legislature of the State, this twenty-ninth Biennial Report of the Iron Range Resources and Rehabilitation Agency.

This report details the major strides the Agency has made in the last biennium. Our theme for this report is Partners for Progress. Strong community and business partnerships have been key to our past successes and will be especially critical to our future successes. Currently, we have numerous citizen's advisory groups that have been essential to the development and implementation of our programs.

As we look forward to the next biennium, we undoubtedly face many tough challenges, especially related to the mining industry. However, if we focus on our mission of economic diversification and continue to build strong partnerships, northeastern Minnesota will not only survive... it will thrive.



Sincerely,

**John Swift**  
Commissioner



## Economic Development

Leadership through the Agency's economic development division has provided for regional growth and development of the economy. Promoting and marketing northeastern Minnesota continues to be an important aspect of diversifying the region, thereby creating new employment opportunities as well as retaining and expanding the current employment levels. Business recruitment is accomplished through direct mailings, a web page, leads from a network of experienced business development professionals, aggressive media campaigns, and the addition of a business recruitment specialist located in the Twin Cities area.

Business retention and expansion is achieved through careful and diligent analysis of the needs of existing businesses, and being responsive to those needs. As part of this proactive analysis, the economic development division is in the process of surveying the manufacturing facilities within the region on their business operations.

To address the regional workforce shortages, the Agency has also launched a resumé posting web site to assist regional businesses in attracting qualified employees. In addition, marketing assistance is available to businesses located in the TTRA through a program administered by the economic development division which offers professional guidance in the areas of marketing strategy evaluation, sales representative research, brochure development, marketplace evaluation, web site development, business identity (name, logo, etc.), database development, sales training, trade-show display development, distribution consultation, and general marketing consultation. Forty-one businesses have received marketing assistance in the past biennium.

Key components to the growth and development of the region continue to include the following:

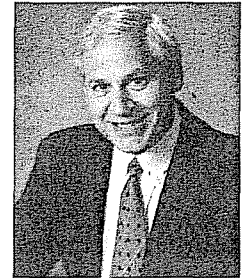
- A well-educated workforce
- Available resources to assist with lower financing costs
- Quality regional health care
- Available and affordable labor force
- Advanced telecommunications technology
- Transportation; air, rail, highway, and shipping
- Utilities; reliable and low cost energy
- Quality of life, including housing, recreation, climate, etc.

## Financing Programs

Development of businesses throughout the region is achieved through the Bank Participation Loan Program, employment incentive grants, training grants, and direct loans. A total of \$13 million in Agency business lending investments leveraged \$37 million in private lending for projects through the TTRA during the past biennium. The current loan portfolio consists of 110 loans and over \$32 million serviced by three loan officers. There will be 1,235 jobs created/retained as a result of these Agency investments during the biennium.

One of the Agency's financing tools is the Bank Participation Loan Program, a low interest business financing program available to eligible borrowers, is a partnership with various lending institutions. The Agency facilitates the structuring of financial packages with the involved parties, with the Agency buying up to a 50% participation in eligible loans and providing significantly lower financing costs to the borrower. The following types of businesses are eligible: manufacturing/assembly; tourism projects which attract tourism expenditures from outside the region; and technologically innovative industries:

Entronix International, Inc., a world class manufacturer and re-manufacturer of electronic components and cellular phones headquartered out of Minneapolis, opened a remote manufacturing facility in Progress Park, near Eveleth, in July of 1999. The company currently employs over 200 in 30,000 square feet of the building owned by the Virginia/Eveleth Economic Development Authority, with its local operation being expected to grow rapidly into the foreseeable future. The Agency provided a \$100,000 participation loan, a \$200,000 employee incentive grant, a \$20,000 training grant, and a \$50,000 buildout grant to Entronix, which plans to exceed 125 employees. Marty Lehman, CEO of Entronix International, Inc.,



Marty Lehman,  
CEO of Entronix  
International, Inc.

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The Bank Participation Loan Program, a low interest business financing program available to eligible borrowers, is a partnership with various lending institutions.

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"There have been two major economic milestones in the history of Ely. The first wasn't the discovery of iron ore but rather the arrival of the railroad that allowed Ely to transport this wealth to world markets. The second was the arrival of fiber optics cable which allowed Ely's e-commerce to connect to the wealth of world markets."

—Bill Henning,  
Director of Ely  
Area Development  
Association

appreciates out of state values. "There is a very precious lifestyle in rural areas that people are trying to hang on to, and rightly so," he said. "As an employer, that means the jobs are worth something."

Accelerated Payments, Inc., based in Burnsville, MN, is a provider of information management and data processing services to companies that have elected to out source various business functions as a cost savings measure. The company established a processing center in Two Harbors that is expected to employ up to 300 within five years. The total project cost is \$1,275,000, and the Agency provided a \$300,000 employee incentive grant as well as a \$250,000 convertible subordinated debenture.

Aitkin Iron Works, a metal fabrication and machine shop has moved into a new 95,000 square foot facility in Aitkin and has added 40 employees in the past six months and is expected to add a substantial number of new employees. With a total project cost of \$14,500,000, the Agency provided a \$500,000 participation loan to the company.

## Do I.T! Initiative

Meeting the challenges of the new economy brought about by the explosion in technology, the Do I.T! private/public initiative has become a model for addressing rural technology issues.

The vision of the program is to establish the Taconite Tax Relief Area as a leader in the use of information technology as a means of enhancing and diversifying the regional economy for the benefit of its businesses, communities and citizens

### Three key elements

The Do I.T! initiative is based on three key components:

- The establishment and development of the Range Community Network, bringing connectivity to the TTRA.
- Targeted technology-based economic development.
- The establishment of an Information Technology community awareness program.

Progress has been made on all three fronts since the implementation phase of the initiative got underway early in the biennium.

## Range Community Network

The Do I.T! Board of Directors has taken seriously the challenge of bringing connectivity to the TTRA.

The first official Do I.T! project involved the extension of fiber optic cable from Eveleth to Ely. This was accomplished through a private/public partnership with MP Telecom, a subsidiary of Minnesota Power. It brought high-speed connectivity to Ely years before it would have been economically feasible to do so, and with it has followed substantial economic development for the community and region.

MP Telecom and a consortium of six public organizations have teamed up to close the digital gap in the TTRA with the creation of a high-speed video, voice and data Asynchronous Transfer Mode (ATM) network. This network will link more than 80 northeastern Minnesota institutions that are connected to the OC-12 sonnet ring developed by MP Telecom. The network spans from Moose Lake to International Falls and from Bemidji to Grand Portage.

Participating in the project are 32 school districts, the Northeast Alliance for Telecommunications, the Northeast Service Cooperative, the Arrowhead Regional Computer Consortium, Do I.T!, and the Arrowhead Library System. Local communities will be encouraged to join the consortium.





## Technology Centers

One of the goals of Do I.T! is the establishment of a series of technology centers throughout the TTRA. As originally envisioned, technology centers would be located in Ely; the Quad Cities of Eveleth, Gilbert, Mt. Iron and Virginia; Hibbing and Chisholm area; Grand Rapids; and the Crosby-Ironton region.

The Board of Directors of Do I.T! invested in three technology centers during the biennium:

\$500,000 loan to the Itasca Technology Exchange, Grand Rapids. This for-profit subsidiary of the Itasca Development Corporation is located in the Central Square Mall in Grand Rapids.

\$315,000 investment in the Ely Technology Center. The technology center was to have been located in the former Minnesota Department of Revenue facility. However, the entire facility has been leased by SatoTravel and a new site for the technology center is now being defined.

\$37,000 investment in the NETU/NWA/Do I.T! Training Center, Chisholm. Located in the Mineland Reclamation classroom at Ironworld Discovery Center, this \$437,000 state-of-the-art training center features 24 Pentium III computer workstations connected in a local area network. The facility, which is used to train employees of Northwest Airlines, is available for customized training for NETU, which is a consortium of five area community colleges. The facility will also be open to the public at designated times.

In addition to these three investments, staff of Do I.T! have been working with community technology initiatives in Hibbing, the Cuyuna Range, the Quad Cities, Tower-Soudan region and Grand Marais. Two Harbors is also developing an initiative and the communities of Hoyt Lakes, Aurora and the Town of White are in early planning stages.

Closing the digital divide in Indian Country is a major concern of state and federal programs. The staff of Do I.T! and the office of Senator Paul Wellstone, have been facilitating meetings with Information Systems specialists from the Grand Portage, Bois Forte, Nett Lake, Fond du Lac, Mille Lac, Leech Lake and Red Lake reservations.

## Technology-based Economic Development

The Taconite Tax Relief Area is in an excellent position to foster growth and development in high tech business and industry. The region is well connected, and its highly trained and trainable workforce provides an excellent resource for technology-based industry and business.

The success that the Northwest Airlines World Perks Reservation Center in Chisholm has enjoyed can be traced, in large part, to its highly talented and motivated workforce.

The same is echoed at the Minnesota Department of Revenue's Minnesota Collection Center in Ely. As a commitment to Ely and the region, the Department just completed construction on a \$4.1 million, 16,000 square foot complex. The facility employs 47 FTEs and is one of the most successful collection operations in the state system.

The Agency approved a \$1.4 million incentives program that cleared the way for SatoTravel to open a customer service center in Ely. The firm will create 128 jobs.

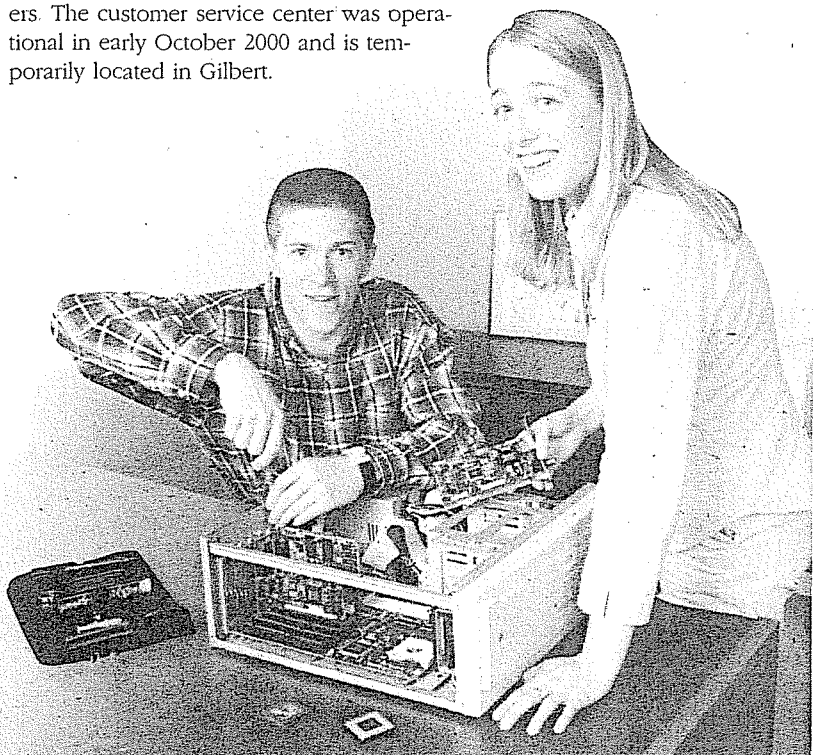
SatoTravel is an Arlington, Virginia firm that specializes in government and military travel. The firm was established in 1949 and now staffs 400 offices and 1,000 ticket printer sites throughout the United States and ten foreign countries.

The Agency approved a proposal by Delta Dental Plan of Minnesota, to open a customer service center on the Iron Range that will employ 100 local workers. The customer service center was operational in early October 2000 and is temporarily located in Gilbert.



"This project is bringing a whole new world of connectivity to northeastern Minnesota institutions of learning, libraries & technology centers."

Steve Jacobson,  
Project Manager  
Northeast Wide  
Area Network





"The IRRRB has provided us with an excellent solution in Minnesota's tight competitive market. At Delta, we recognize that quality customer care is the result of quality people. We are confident that the highly skilled workforce found in the Iron Range Region, with its strong work ethic, will ensure that Delta continues to maintain its high standards for its customers."

Michael Walsh,  
President and CEO,  
Delta Dental Plan  
of Minnesota

Employees hired at the customer service center receive a full benefits package, including free medical and dental insurance coverage with the average salary and benefits package being \$33,000. Delta also offers tuition reimbursement to its employees. An industry leader in its customer service efforts, Delta's customer service division answers more than a million calls a year or an average of more than 4,000 calls per workday, with more than 90 percent of the calls being answered within 30 seconds.

### Community Technology Awareness Program

One of the most important elements of the Do I.T! initiative is that of community awareness. If the region is going to be successful with its efforts to bring technology to the region, its people must be able to understand and utilize the technology.

The Do I.T! program partnered with the University of Minnesota Duluth in the creation of the 21st Century Arrowhead Initiative. The program is designed to counsel small businesses and assist them in bringing new technologies into their operations. The desired outcomes are to have businesses increase revenues, reduce operational expenditures, and focus on e-commerce, internet marketing, internet sales and electronic procurement. There is no fee for the counseling. There is a fee for any training services that would be required.

In an effort to inform our elected officials of the importance of information technology, Do I.T! staff worked with the Center for Rural Development at Mankato State University, the Humphrey Institute at the University of Minnesota, the Blandin Foundation, the Northern Great Plains Initiative for Rural Development and the Minnesota Municipal Utilities Association in developing and presenting a series of workshops on Advanced Telecommunications in Rural Minnesota.

The Community Technology Awareness Committee developed a grant program to assist communities in providing training. Among the grants approved were:

- Computer Internet Activities Program
- E-Ramp Computer Center Family Investment, Virginia
- Family Investment Center Computer Program
- Technology Awareness/Training for Cuyuna
- Sylva Prometric Testing Center
- Cuyuna Range Community Technology Training Program
- Cherish, Inc. Tek-Train
- Teaching Technology = Workforce.com



*Members of the Tech Center Board*





**Community development** grant monies have been awarded for job creation and housing projects throughout the TTRA. Projects are reviewed as to how well they address the following basic criteria: job creation, leverage from other funding sources, economic impact, relative need, and viability. Consolidation of services and facilities is also encouraged.

## Community Development

### Grants

The grants division was established in 1977 with the creation of the Taconite Area Environmental Protection Fund. More than \$259 million has been awarded for projects such as water and sewer systems, airports, mineland reclamation, recreation, tourism, housing, industrial parks, business development and community development. Governmental units and nonprofit organizations have used grant funds to leverage more than \$1.3 billion in other federal, state, local and private money. The department was recognized for its outstanding work by receiving the Certification of Commendation for their housing program in 1999.

During the biennium, the division partnered with over 40 funding agencies and funded over \$151 million dollars in projects. For every dollar of Agency money spent, ten dollars were leveraged from other sources. Over 694 permanent jobs and 1,000 construction jobs were created.

Grants are also made available through the IRRR Board Account (Minnesota Statute 298.22). This account gives the commissioner statutory authority to fund projects which aid in the relief of distress and unemployment due to the reduction or limited use of natural resources. These funds are limited to eligible projects located with, or for the benefit of, the TTRA.

Project profiles are accepted each year between January 1 and April 15. After staff review, applicants of selected projects are asked to submit formal applications prior to July 1. In September, the commissioner presents a list of projects to the IRRR Board for approval. They are sent to the Governor for final approval.

### New Programs

- **Housing Program** – Since the program's inception in 1995, the Agency has invested \$9.9 million in regional housing projects in 35 communities. The Housing Grants Program has worked with more than 42 different developers and jump-started 1352 housing units, with a total market value of \$121 million. The program was successful in securing \$1.2 million dollars in Minnesota Housing Finance Agency funds in 2000.
- **Summer Youth Program** – More than 150 youths are hired during the summer months.
- **Application Fund Program** – Fifteen cities access the program, and over 50% of the projects received federal or state funding totaling over \$5 million dollars.
- **Financial Resource Guide** – This one of a kind resource book includes hundreds of agencies categorized in twelve different areas, from business development to housing.
- **Seminars** – At least two seminars per year are held relating to financing, housing, and long range planning.
- **Grants Database** – This tracking system dates back to 1977 and logs every Agency grant.





"In September of 1999, Northern Habilitative Services (NHS) partnered with the City of Chisholm and the Agency's Building Demolition Program and took what was once a run down piece of property and rehabilitated it into a residential home site. What is unique about this project is that it encompasses property enhancement, residential services to an under-served population, job creation, and a new tax base to the city. The demolition program was a necessary and first step in a successful partnership, which provided a building block for developing specialized housing services in the Chisholm area. NHS is a proud partner with the Agency."

-Tim Larson, NHS

## Building Demolition

Edward Asner, the spokesperson of the National Association of Demolition Contractors said it best, "don't think of demolition as destruction instead; think of it as the first step in new creation." That is exactly what the Agency demolition crew had in mind when they teamed up with Northern Habilitative Services (NHS) and the City of Chisholm to rid the town of yet another eyesore and make room for new construction, jobs, and a cleaner, healthier environment.

The Agency Demolition Program removed 273 dilapidated structures over the 99-00 biennium. This brings the total number of buildings razed to 6318 since the program's inception in 1972. The service is provided at no cost to the property owner; however, the owners are responsible for the building inspection and tipping fees.

During the biennium, the Demolition Program also lent a helping hand to create a snowmobile trail connecting Virginia to Eveleth. For the first time in history there wasn't enough snow to have a successful Laskiainen Festival in Palo. So the demolition crew trucked snow guns from Giants Ridge to Palo to allow the annual Finnish sliding festival to take place. Last, but not least, the crew spearheaded the clearing, grubbing and rough grading of a 2.2 mile bituminous biking/walking trail spur from the Mesabi Trail to Ironworld Discovery Center in Chisholm. This spur also has a snowmobile lane adjacent to the paved surface for winter use.



**Tourism** is a major focus in the Agency's efforts to further diversify the economy of north-eastern Minnesota. The Northern Lights Tourism Alliance (NLTA), a citizen's advisory group comprised of tourism professionals from across the TTRA, aids in this endeavor. The Tourism Planning and Development Division continues regional tourism marketing and development initiatives, while recreational opportunities and events offered by Giants Ridge Golf and Ski Resort, Ironworld Discovery Center and the Trails Division continue to attract tourists to the area.

## Tourism Planning and Development

### Destination Marketing

In partnership with the NLTA, the division promotes the Wild North as a vacation destination, through projects that complement and enhance the efforts of community organizations, to optimize the economic impact of tourism in the region.

Over the past two years, the NLTA has continued its highly successful advertising and marketing program which includes print ads in targeted regional, state and national publications, market research, public relations and a variety of collateral materials. The colorful 36-page *Discovery Guide* portrays the image of the Wild North. It contains vacation planning information and remains the foremost marketing tool of the Wild North. Annually, 100,000 copies are produced and distributed through all travel information centers in the State, as well as convention and visitors bureaus, local libraries, chambers of commerce and in response to inquiries generated by advertising.

Other Wild North collateral pieces include a guide for meeting and conference planners, a guide to public golf courses in the region and a heritage tour guide. These pieces promote a specific product and reach a target market.



## Alternative Wastewater Technologies

A technical committee, comprised of the Agency, NLTA, the Natural Resources Research Institute, the Western Lake Superior Sanitary District, Minnesota Pollution Control, health department representatives from seven counties and professional engineers, continues to explore alternative technologies to treat wastewater in the difficult soil conditions found in northeastern Minnesota. Based on the success of pilot projects that have been installed and monitored over the past five years, the technical committee is in the process of drafting a model performance code that would allow the installation of wastewater treatment systems designed to conform to site and soil conditions rather than requiring the design prescribed by the current state code. This will alleviate the enormous failure rate and resulting financial hardship experienced at many commercial and residential sites in the region. The collaboration that has occurred within this program has helped to establish Minnesota as a forerunner in the scientific treatment of wastewater. Several papers documenting these pilot projects have been presented at national symposiums and conferences. In 1999, the technical committee partnered with the Minnesota Onsite Sewage Treatment Contractors Association to host a statewide conference on the latest technologies and over 500 industry professionals attended.

## Heritage Tourism

In developing the NLTA heritage tourism program, distinctive interpretive signs, bearing the Wild North logo, were erected at 49 historic sites throughout the region. These sites were nominated through a grassroots process and regional collaboration. The program received a 1999 semi-finalist award from Partnership Minnesota in recognition of its successful partnership efforts. In another

partnership with the Minnesota Department of Transportation, strategically placed directional signs, bearing the Wild North logo are being added to travel corridors to guide visitors to the historic sites, encouraging more visits and thereby extending the length of their stay. Staff participated on a heritage tourism panel during the 1999 Governor's Conference on Tourism and is a member of a task force that is working with the Office of Tourism on the development of a state-wide heritage tourism program.

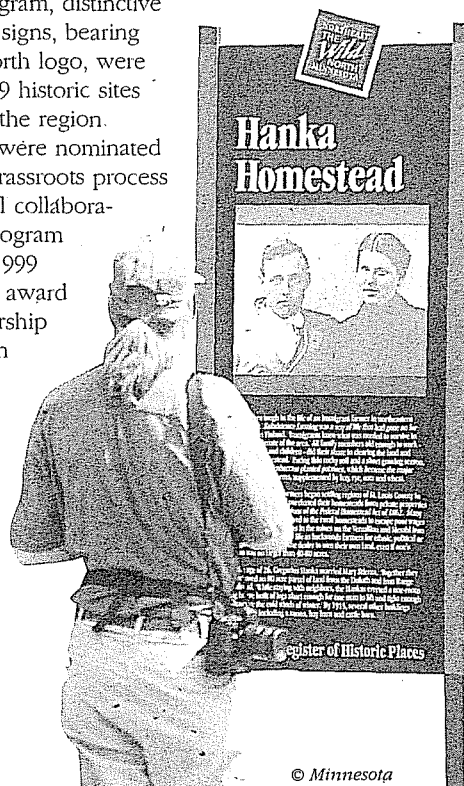
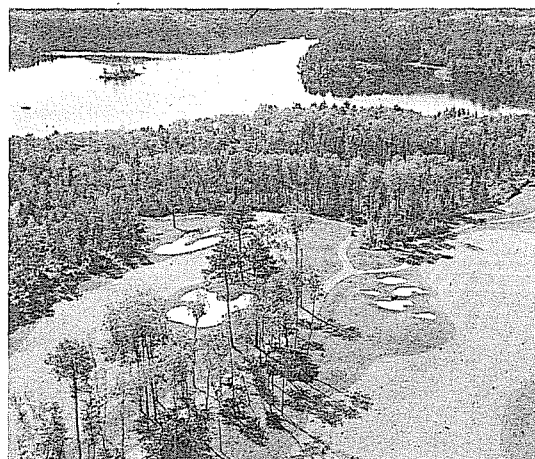
## Giants Ridge Golf & Ski Resort

The Iron Range Resources and Rehabilitation Agency has made a long term commitment to the development and promotion of tourism within the Taconite Tax Relief Area (TTRA.) Since purchasing Giants Ridge in 1984, the Agency has remained committed to the development of the facility as a four-season resort destination.

### Golf

With the opening of the resort's 18-hole golf course in June of 1997, Giants Ridge Golf & Ski Resort has become one of the Midwest's premier resort destinations and has brought thousands of visitors to northeastern Minnesota. *Golf Digest* named the Giants Ridge Golf Course "Minnesota's Number One Public Golf Course" in May 1999. The course was previously rated among the "Top Ten Best New Upscale Public Golf Courses in America" by the same publication in 1998.

Much of the resort's growth can be attributed to the award-winning golf course which continues to attract golfers from across the country. It has performed well above initial projections, generating 29,500 rounds in 1999 alone. More than 12,000 rounds were turned away in 1999 due to lack of tee time availability.





As northeastern Minnesota continues to be promoted, not only as a tourist destination, but a golf destination as well, the need for a second golf course at Giants Ridge was determined to be feasible. The anticipated second golf course, The Quarry at Giants Ridge will be financed by revenue bonds—which are sold on the public market to private investors. The bonds will not be guaranteed by the Agency but will



be backed solely upon gross revenues from the ski area and existing golf course at Giants Ridge. It is the aspiration of the Agency that the sale of revenue bonds will create mutually beneficial projects, helping to develop the reputation of northeastern Minnesota as a place

where one can make money—creating both economic impact and business throughout the region.

## Ski

The Giants Ridge ski area boasts 34 downhill runs, a large snow-sport terrain park, more than 70 kilometers of cross country ski trails as well as a snowshoe trail. Giants Ridge also serves as a gateway to more than 3,000 miles of groomed snowmobile trails that wind their way through northeastern Minnesota.

Giants Ridge continues to host a number of events every ski season including the Minnesota Special Olympic Winter Games, as well as the Minnesota State High School League (MSHSL) Cross Country Championships. In February 2000, Giants Ridge hosted both the MSHSL Cross Country Championships as well as the Alpine Championships. Giants Ridge will again play host to both competitions in 2001. The largest high school cross country ski race in the country is also held at Giants Ridge. More than 1,200 skiers from across the country travel to Giants Ridge every year to compete in the Mesabi East High School Cross Country Invitational.

## The Lodge at Giants Ridge

The newest addition to the resort is the 93-room, all-suite Lodge at Giants Ridge. The Lodge at Giants Ridge opened in December 1999. The Lodge is located at the base of the ski hill and is tucked between holes one and ten of the Giants Ridge Golf Course. The Lodge at Giants Ridge features a full-service restaurant and lounge as well as more than 7,000 square feet of conferencing space—providing a unique atmosphere for business conferences and much more.



## Other Amenities

Between golf and ski seasons at the resort, guests may choose to ride on some of the 60 miles of mountain biking trails or play another round of golf—disc golf, that is. In a cooperative public/private effort, Giants Ridge has constructed the longest disc golf course in the Midwest. The sport of disc golf is similar to 'ball-golf' with the exception of using a Frisbee-style disc to play the game. Eighteen elevated metal baskets catch the discs much like holes in the ground catch golf balls. The goal is the same, to complete the course in the fewest number of shots.

## Resort Development

Giants Ridge has teamed-up with B.I.C. Realty out of Cook, Minn., to market 'The Woodlands at Giants Ridge.' 'The Woodlands at Giants Ridge' are 19-premium single-family home sites located on holes 11, 12 and 18 of the Giants Ridge Golf Course. The lots are furnished with water, sewer, telephone, gas, cable and a paved drive. The Woodlands are just moments away from the sparkling waters of Wynne and Sabin Lakes and situated among towering aspen, birch and pine. Woodlands owners may also access miles of snowmobile, cross country and hiking trails at and around Giants Ridge as well as a private on-site marina with convenient access from the home sites.



The Resort Development Division of Giants Ridge has also provided leadership in the formation of the 'Wild North Golf Alliance.' This group is currently in its initial stages of development, but is well on its way to becoming a very successful alliance. The Wild North Golf Alliance is a group of people representing public courses located within the TTRA. It is the

intention of this group to cross-promote golf-tourism in northeastern Minnesota as well as share equipment and work toward co-purchasing supplies and equipment.

## Public/Private Partnership

Ludlow's Island Resort is a seasonal resort in northeastern Minnesota on the Cook end of Lake Vermilion—roughly an hour north of Giants Ridge. Ludlow's Resort's target market in spring and summer consists of families. Fall brings small meetings, groups and conferences to Ludlow's. Since the completion of the existing Giants Ridge golf course, Ludlow's Resort has experienced an increase of 10 to 20 percent

in their conference business in the past two golf seasons due to the added tourists that the Giants Ridge Golf Course brings to northeastern Minnesota.

"The ability to offer a quality golf experience combined with fishing and water activities on Lake Vermilion has given conference decision-makers that additional attraction to make our resort destination desirable," said Mark Ludlow, owner of Ludlow's Island Resort. "That business is extremely important to our resort in the spring and fall seasons."

### Economic Impact

Giants Ridge Golf & Ski Resort will continue to promote northeastern Minnesota to tourists throughout the Midwest thereby creating economic impact and expansion by operating and developing premier recreational experiences.

## Ironworld Discovery Center

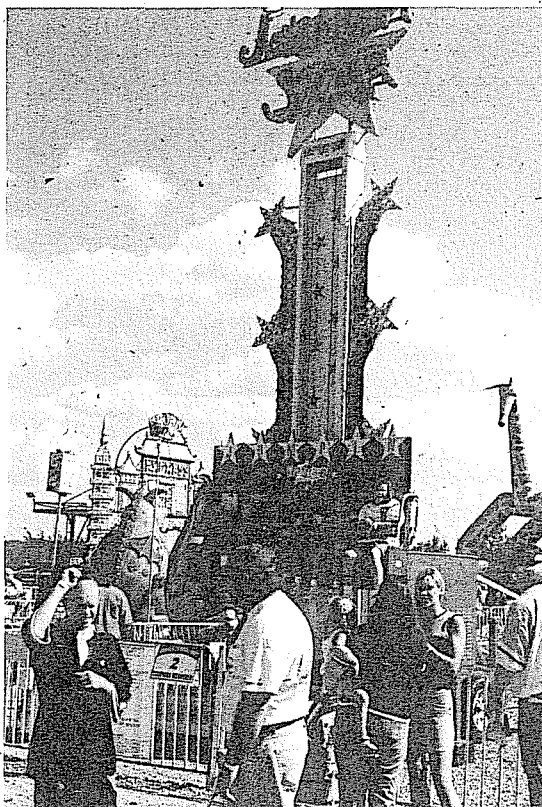
Ironworld preserves and promotes the history and cultural heritage of the Iron Range and its people.

### Ironworld Events and Attendance

Open seven days a week, June through September, Ironworld served over 34,000 visitors and event attendees each year of the biennium. Annual festivals included the International Polkafest, Minnesota Ethnic Days, the International Button Box Festival and Festival Finlandia. These events draw more than 16,000 people each year providing live music, dancing, ethnic foods and educational workshops. The Polkafest received two honors by being named in the American Bus Association's Top 100 Events and the Minnesota Office of Tourism's Top 25 Events.

Each of these heritage events is planned in conjunction with a volunteer committee comprised of

local community members. These committees meet throughout the year with Ironworld staff and offer their expertise, enthusiasm and creative guidance for heritage programming.



*The St. Louis County Fair, now permanently located at Ironworld Discovery Center.*

Ironworld is also a venue for the following types of events which showcase our facility, increase earned income and provide access to Iron Range audiences.

- Annual Blues on the Range (presented by Bayfront Blues of Duluth)
- Annual St. Louis County Fair (presented by St. Louis County Fair Board)
- North Star Timber Expo (presented by Minnesota Timber Producers)
- Dr. Michael Dean, World's Foremost Hypnotist

Other attendees at Ironworld include over 182 groups such as motor coaches, private family reunions, corporate meetings and picnics, holiday parties, birthday parties and wedding receptions. The facility offers two conference rooms, a full service restaurant, a Pavilion and festival grounds that can accommodate groups from six to 6000.

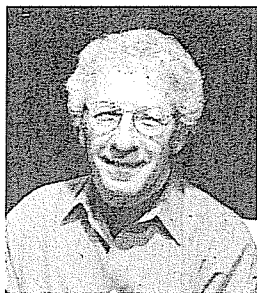






The Iron Range is famous for its ethnic foods, and you can find them all at Ironworld. Using capital improvement funds from the Agency, a new, centralized food court "The Melting Pot," was constructed and opened for business in June 2000. It features delicious ethnic specialties, such as sarmas, pasties, and calzones. The food preparation area is enclosed and seating for 100 is available under the canopy.

Numerous Americans With Disabilities Act (ADA) upgrades were made throughout the park grounds this biennium, improving safety, traffic flow and service to our public.



"Minnesota Power is committed to serving the communities on the Iron Range. We are delighted to be able to support Ironworld as it carries out its mission of preserving the rich ethnic heritage of the 43 nationalities that settled this area."

- Max Herbach,  
Minnesota Power  
Communications  
Manager



*Ironworld Food Court*

### **Ironworld Partnerships**

In 1999, after holding one fair as a temporary site, Ironworld became the new, permanent location of the St. Louis County Fair. The Agency, Ironworld and the Fair Board, along with the Mesabi Trail group, are working on a master plan for grounds development. The Mesabi Trail spur into Ironworld, completed in 2000 allows Mesabi Trail users to park and ride from Ironworld. These partnerships bring public traffic to the Ironworld complex.

Northwest Airlines Iron Range Reservation Center in Chisholm recently installed 24 Pentium III PC workstations in the Mineland Reclamation building classroom, located within the Ironworld grounds. The high-tech classroom is coordinated by North East Training Unit (NETU), a consortium of the local community colleges. The classroom is available for use by corporations or businesses that require computers for training or meeting purposes. The 18-month agreement to house the classroom at Ironworld began in March 2000.

Ironworld continues a successful sponsorship program that includes five major seasonal park sponsors, three headline sponsors and a major corporate mini-golf sponsor. Contributions and in-kind donations exceeded \$100,000 during the year 2000 season.

### **Education**

Now in its tenth year, Beyond School Walls (BSW) enjoyed an increase in attendance by 1,000 students from spring 1999 to spring 2000, more than 30 percent overall. BSW runs during the month of May and hosts K-12 students who visit Ironworld as a field trip

experience. Beyond School Walls learning stations, such as Digging for Your Roots, The Sami Culture, and the Civilian Conservation Corp, among many others, tie directly into the new Minnesota Graduation Standard Laws. Ironworld's Beyond School Walls Program provides an educational experience in which students can demonstrate learned skills. In 2000, BSW added a special day for pre-school groups and plans to offer another during spring 2001.

### **Iron Range Research Center**

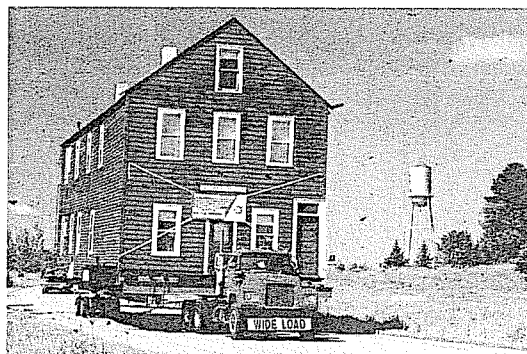
The Iron Range Research Center (IRRC) provides access to Range history year around through it's archive and library collections. Visitors are served through direct public contact and increasingly through internet access. The IRRC provides access to numerous historical records and research assistance in genealogy. Research Center internet access opens Ironworld up to people worldwide, drawing attention and potential visitors to the Range.

The IRRC is improving the delivery of genealogical research through a new web site which channels customers into "for fee" research services. The creation of name specific databases and indexes for the web site improve access to genealogical resources, increase the value of the site to remote users and increase revenues in the RC. Ultimately, increased web exposure to the IRRC may increase foot traffic and Ironworld visitorship with the release of the 1930 census materials in 2002.

### **Exhibits**

An assessment for upgrading the exhibit program of the Iron Range Interpretive Center is currently underway. Our thanks to project partners, the Science Museum of Minnesota, Deaton Museum Services (Split Rock) and members of the Ironworld Advisory Board for continued input during this important process. New acquisitions and exhibit development for the biennium include:

The 1906 Hill Finnish Boarding House was transported from Buhl to Glen Location for permanent display at Ironworld. Restoration efforts will preserve this historically significant structure, a fine example of early 20th century housing for mine workers.



*The Hill Finnish Boarding House in transport.*



*The Rudy Perpich Memorial*

The Rudy Perpich Memorial was completed and opened in September 2000. This tribute is a celebration of his life and the progressive vision and achievement that marked his career as a dedicated public servant and Minnesota's longest serving governor.

### Veterans Memorial

The efforts of volunteers and the Chisholm Press-Lloyd American Legion Post 247 culminated in an enhanced Veterans' Memorial Park. The park, highly visible from Hwy 169, includes an M-60 tank decommissioned by the Minnesota National Guard, a Huey helicopter, and a replica of a bombed-out building. Eight flags across the back of the Memorial honor the eight military branches: the Army, Navy, Marines, Air Force, Coast Guard, Merchant Marines, U.S. Public Health Service and the National Oceanic and Atmospheric Administration.

### Trails

The Agency Trails Division is based on a foundation of partnering with a variety of service providers consisting of volunteer trail organizations, units of government, economic development associations and marketing oriented groups. Emphasis is placed on providing assistance to those volunteer trail organizations that provide the basic infrastructure, i.e. trails, for winter tourism in the TTRA. Our primary goal is a multi-faceted effort to help diversify the economy of the service area and to provide our constituents with a quality recreational trail experience.

The past three virtually snowless winters have challenged the volunteer trail providers and the business communities relying on winter trails as an integral part of their operations. During Snowmobile Summit '97, issues were identified and needs assessed. While the session was geared toward the snowmobiling community, similar issues and needs are becoming more pronounced as the non-snowmobiling trail community becomes more mature. It is toward this end that the Trails Division develops partnerships unique to the individual trail needs in the recreational trail community. Technical and nontechnical assistance is provided, along with the undertaking of special projects and events.

During the past biennium, the Agency undertook a special project of constructing a segment of trail which connects the recreational trails to the north of Virginia with the Eveleth business community and the surrounding residential areas. As part of this effort, partnerships were developed with the MNDOT, City of Eveleth, MN Dept. of Corrections - STS and a number of businesses. Additionally, a new partnership was formed with the Mesabi Trail project, a multi-use trail stretching from Grand Rapids to Ely on completion.

As part of our promotional marketing efforts, the Division stages and assists in hosting several special events. Included are the summer snowmobile grass drag event at Eveleth, which is part of a Midwest Series of grass drags; the World Series of Kitty Cat racing at Chisholm as part of their Winter frolic event; and a snowmobile hill climb at Giants Ridge along with numerous other regional events. All of these events rely on a high degree of volunteerism to meet the sponsors' goals and be considered a success. The division also continued to provide grooming services on over 450 miles of snowmobile trails and for special events on an "as needed" basis.

During the biennium, a total of \$300,000 in grants were awarded for trail related projects to help the service area meet current trail users' expectations.



# CRANE LAKE

"In the winter of 1999 Mary Somnis, Regional Tourism Director for the Agency, suggested to me that Crane Lake (pop. 100) should consider hosting the Minnesota Governor's Fishing Opener in May, 2000. The community responded positively to the suggestion and Crane Lake was awarded the bid. The following components added up to a partnership and opportunity to promote northeastern Minnesota as a vacation destination, in the interest of economic activity and benefit for the entire state:

- Jesse "the Tourism Governor" Ventura
- The fishing opener of the millennium
- The 25th Anniversary of Voyageurs National Park
- The community of Crane Lake – at the end of the road
- A ten year drought of catching fish, which needed to end – and did!

Following the Department of Trade and Economic Development/Minnesota Office of Tourism (organizer of this annual event), the Agency was our first committed sponsor.

These contributions of \$13,500 leveraged a total budget of approximately \$145,000 cash and in-kind. We hosted 300 media people, elected officials, marketing partners and 1000 citizens at the biggest fishing opener ever, hosted by the smallest community in the 52 year history of this event.

The immediate impact of this event includes:

- National media coverage for several weeks, including a personal trip to downtown Chicago by Governor Ventura, promoting Minnesota resort vacations "where it's really cool in the summer"
- International exposure, including website coverage and five Japanese journalists who reach over 10 million potential foreign travelers
- Compliance with the "Big Plan" goals of the Ventura administration
  - Build trust in government – make it a friend, not a foe
  - Tapping the world's interest in Minnesota
  - Tourism is about having fun
- A renewed sense of community pride and commitment for a small group of dedicated, hard-working, independent Minnesotans who live at the end of the road and sometimes feel forgotten because they are too small to be heard
- An increase in summer visitors at Crane Lake and Voyageurs National Park – there were several weekends this summer that looked like the 4th of July with the numbers of folks in town
- The "eyes of the world" were upon northeastern Minnesota as we accomplished these things

The Crane Lake community believes that we, as well as neighboring communities, will continue to feel positive results from hosting this event for years to come. Clearly, our partnership with the Agency has resulted in a beneficial outcome for all of the partners as well as the great state of Minnesota."

Butch Eggen, Chairman  
Minnesota Governor's Fishing Opener 2000-





## Administrative Services

The Administrative Services Division provides administrative support to the other divisions of the Agency in terms of agency management, human resources and payroll, accounting, purchasing and information systems. By supplying human and technical resources to all other Agency activities and programs, this division enables the Agency to better serve customers and clients. It also procures supplies, materials, equipment and services from vendors and contractors. In addition, this division performs various financial research and planning functions for the Agency.

## Human Resources

The Agency's Human Resources Division serves roughly 92 full time and 50 temporary employees. The majority of the temporary employees are student workers and interns. These temporary positions provide the employee an excellent learning experience while simultaneously benefiting the Agency.

Human Resource staff members advise and consult with management on human resource issues, handle payroll and employee benefits, employee health and safety, administer labor agreements, maintain an affirmative action plan, ensure equal employment opportunity, facilitate employee recruitment, selection, placement, and training, and maintain personnel records.

One of the major challenges facing the Human Resource Division this year was the compilation of overtime hours worked by various individuals affected by the Fair Labor Standards Act. As a result of an audit conducted throughout the state by the Department of Labor and Industry, certain employees in the General Professional bargaining unit were found to be non-exempt, therefore eligible for overtime payment at time and one-half rather than straight time for all hours worked over 40 hours in a work week rather than 80 hours in a pay period. This interpretation of the law overrules negotiated bargaining unit language.

## Administrative Support Functions

Previously, all Agency administrative support staff functioned as a committee performing various tasks and making recommendations. In the past year, smaller administrative support committees have been utilized in various capacities to review and make recommendations related to office functions, customer service, purchase of office equipment, improved communication systems, and computer training. Input from the entire administrative support staff is encouraged to continuously update the Agency Office Procedures Manual.

## Health Promotion Committee

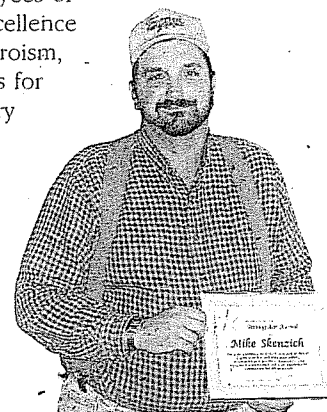
The Agency Health Promotion Committee is very active in sponsoring health fairs, flu shot clinics, and various themed exercise and nutritional programs throughout the year. The committee has organized employee teams to participate in walkathons for Multiple Sclerosis, Alzheimers Disease, and cancer just to name a few.

## Heavy Equipment Committee

Those who directly supervise heavy equipment operations comprise this committee. Both supervisors and employees benefit from a manual that defines policies and procedures. A stronger emphasis is being placed on structured training on all equipment and not just that which offers pay differential.

## Employee Performance and Recognition

Several vehicles are in place to recognize and reward employees for their contributions both in and out of the workplace. Performance management components have been aligned to the continually updated business plans of the individual divisions. This typically includes the Agency Manager's Team that reviews the candidates and then makes recommendations to the Commissioner, who then makes a final decision. There is also an Employee Recognition Committee that has restructured the Shining Star Program in the past year. This semi-annual award honors individual employees or teams nominated by their peers for excellence in performance, technical expertise, heroism, or community service. Award recipients for the past two years are: Mona Abel, Gary Nappa, Marie Rosati, and Mike Skenzich. The Employee Recognition Program is currently being restructured in an effort to recognize more employees on a more regular basis.





### Safety Committee

The Agency Safety Committee function is to promote and recommend safe conditions for the employees as well as the general public. In the past two years, the Agency has developed an Agency Site Inspection Checklist for each worksite. These inspections are conducted by a safety team and supervisor at least annually at each site and corrective measures are taken accordingly. Right to Know Training, First Aid, CPR, equipment and Blood Borne Pathogen training has been conducted in the last year.

### Employee Education and Training

In the past two years, courses have been offered to employees in the areas of teamwork, handling difficult situations, performance management, sexual harassment, ADA, and supervisory and management core. These courses are additional to the tuition reimbursement offered to employees enrolled in job related college courses. Also, continuous training takes place with information systems, SEMA 4 (Payroll) and MAPS (Accounting & Procurement).

In the past year, the Human Resource Division developed an Employee Development Plan, which has been completed by each employee. The purpose of this initiative was basically to seek information from the employees as to their specific skills, interests, future ambitions and goals. Currently, the plans are being reviewed on a one-on-one basis with the Human Resource Director. After reviews are complete, continuing education, in-house training, etc., will take place, thus possible reassignments to fit particular skills, education, and interests may be an option.

### Early Retirement Program

During the spring/summer of 2000, the Agency again offered an Early Retirement Incentive Program. Eight individuals took advantage of the offer. The package enabled current employees an opportunity to transfer or advance to these vacated positions.

### Employee Involvement

Meetings are organized by individual divisions to update employees on upcoming programs, projects, and benefits. In the fall, a benefit presentation is offered while in the spring, training and updates are made available to employees. Meetings normally feature guest speakers, and various administrative support committees are formed throughout the Agency to assist management in developing

employee involvement programs. The Agency also has an active Labor Management Committee with AFSCME and Meet and Confer process with the professional employee unit.

Agency employees are also very generous with various charitable contributions. This is exemplified with the annual State Employees Combined Charities Campaign. During the past three years, Agency employees far exceeded expectations by donating a total of \$17,078. Two employees, Holly Haugen and Alison M. Perry were selected to serve on the statewide Combined Charities Board of Directors. Agency employees also generously donate vacation hours through the Vacation Donation Program and participate in Agency picnics, parties, and various recreational events.

### Adopt-a-Highway

In 1999, the employees of the Agency adopted a section of U.S. Highway 53 to keep clean as part of the Minnesota Department of Transportation's Adopt-a-Highway program. The responsibilities include picking up litter along the outside shoulders of a two-mile stretch of highway at least three times a year. On our first Clean-Up Day, 23 employees and family members participated to collect trash along the highway. By the time the clean-up was finished, a large pile of filled garbage bags had accumulated. This program has brought employees and families together to get out and improve the community.



### Agency Employees Help with Olympics

The Agency will make a significant contribution to the 2002 Olympic Winter Games by "loaning" several employees to the Salt Lake Organizing Committee. One of the Agency employees, Gary Larson, was chosen through a nationwide selection process to be Chief of Course for the Cross Country and Nordic Combined events held at Soldier Hollow, Heber City. He will be responsible for coordinating all aspects of course preparation, grooming, access and spectator control, perimeter fence and signage. He has already participated in a number of planning meetings, practice events and study trips starting in 1999. Gary's ski background includes coaching with the U.S. Cross Country Ski Team before coming to Giants Ridge in 1984 to help establish the cross country program there. Over the last 15 years, Giants Ridge has been a major player in hosting cross country ski events including World Cup, Olympic Team Trials and U.S. National Championships. Through all of these events the Giants Ridge Nordic Program distinguished itself by consistently providing a high quality of event management and course preparation.





John Filander, who is the current Director of Skiing at Giants Ridge and Mike Skenzich, a long time groomer have also been asked to bring their skills to Utah in 2002 to help make the Olympics there the best ever.

A number of local volunteers, who have been involved in countless events at Giants Ridge, will also bring their experience to Utah next year. Not only will they contribute on the course but in filling positions in timing, stadium functions and secretarial support.

### Agency Strategic Planning

In the past five years, major shifts have occurred in the economic base of the Iron Range and the Taconite Tax Relief Area. Mining companies are struggling to maintain business profitability in the face of high power costs, increased regulation and intense competition from foreign producers. Economic diversification is a must.

The Agency Manager's Team is continually working to determine the best ways to respond to the regional challenge. This year the team has spent an exceptional amount of time in an effort to further identify the vision, barriers, strategies and actions required to implement short and long term directions required to position the Agency as a catalyst for substantive economic transformation in the region.

## Communications Division

As its name suggests, the mission of the Communications Division is to communicate—both internally and externally. The past biennium has been one of great improvement and activity for the division, as detailed below:

### RangeView

During the past biennium, the division has continued publication of *RangeView*, a four-color tabloid-sized newsletter featuring the resources and opportunities of northeastern Minnesota. *RangeView* has been published since 1989 and continues to be one of the Agency's most recognizable and effective publications. It is sent free of charge to anyone interested in learning about the activities in northeastern Minnesota.

### Daily Resourcer

The *Daily Resourcer* is a daily internal e-mail newsletter. Each morning, it brings employees information on the latest Agency activities and employee news.

### Biennial Report

Every two years, the *Biennial Report to the Legislature* is produced and distributed by the Communications Division. The reports are one of the Agency's most useful informational pieces.

### Special Projects

The division was also involved in an array of Agency projects and efforts including: the Competitive Advantage Conference, the Minerals Exploration Conference, the State of Minnesota Combined Charities Campaign, the Strictly Business Trade Show, Governor Ventura's August 1999 visit to the Iron Range, Census 2000, Take A Child To Work Day, and a series of regional business forums.

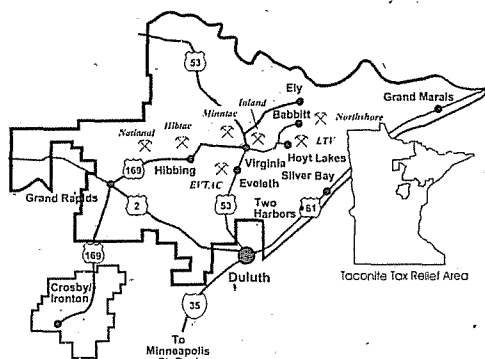
The division's future goals include redesigning the Agency's Web page, improving and enhancing Agency publications, ensuring the cost effectiveness of projects and publications, and striving to improve internal and external Agency communications.





## Mining Initiatives

**M**ining is one of the pillars of the northeastern Minnesota economy. Taconite companies provide approximately 6,000 high-paying jobs, forming the backbone of the regional economy. In addition, other spin-off industries that do business with the taconite companies provide more than 15,000 jobs. And every year, Minnesota iron mining contributes nearly \$1.5 billion into the state's economy in the form of purchases, wages and benefits, taxes and royalties.



Taconite companies pay production taxes levied in lieu of property taxes, which bring down property taxes paid by homeowners residing within the Taconite Tax Relief Area (TTRA) and

support public services provided by various levels of government, including the Agency. In 2000, the Agency received approximately \$22 million, or 24 percent, of the \$93 million in taconite production taxes paid.

Part of the Agency's mission is to lessen the area's dependence on mining by helping to diversify the economy, but the Agency also recognizes the importance of keeping the taconite industry strong. During the past decade, the Agency has reaffirmed its commitment to the region's mining industry. In 1994-95 through its Taconite Assistance Program, the Agency awarded \$2 million in grants to each of the Minnesota taconite companies for new equipment and facility improvements. Special assistance has also been provided, such as the \$6 million Agency loan to National Steel Pellet Company as part of a \$25 million incentive package provided by the State of Minnesota and other stakeholders that helped National's taconite plant near Keewatin reopen in 1994 following a one-year closure. The Agency also awarded a \$500,000 energy improvements grant to EVTAC Mining in 1995. In 2000, the Agency allocated \$6 million for mining projects and studies that encourage the taconite companies to introduce new or better technology into their plants. The Agency also administers two taconite production tax rebate programs that help recapitalize Minnesota iron mines. Under current law, these rebate programs provide over \$9 million annually for research & development, new equipment, facility improvements and innovative mineland reclamation projects.

Through these programs, the Agency has invested almost \$94 million in Minnesota's taconite industry since 1993. The taconite companies have matched the Agency money with over \$100 million, resulting in over \$200 million in improvements at Minnesota mines over the past seven years. Ongoing Agency mining initiatives include the Taconite Economic Development Fund, Agency Producer Grant Program, Agency Drilling Incentive Grant Program, Minnesota Blue Ribbon Committee on Mining, ferrous and non-ferrous initiatives.

### Taconite Economic Development Fund

In 1992, the Minnesota Legislature established the Taconite Economic Development Fund (TEDF) to encourage the taconite companies to make capital investments in their plants. Under current law, 15.4 cents of the \$2.173 tax paid per ton of taconite pellets produced is set aside in a special account administered by the Agency to be rebated to each company for projects approved by a joint committee of the salaried and hourly employees of each plant. This rebate, commonly referred to as the investment tax credit, is statutorily authorized through production year 2001. Since 1993, \$56.2 million has been made available for equipment and facilities or for research and development in Minnesota on new mining, or taconite, iron or steel production technology through the TEDF.

### Agency Producer Grant Program

The 1996 Minnesota Legislature appropriated \$10 million from the Northeast Minnesota Economic Protection Fund, or 2002 Fund, for grants to the taconite producers for environmentally unique reclamation projects, pit or plant expansions or modernizations other than for a value-added iron products plant that extend the life of the operation. Guidelines were established for the program that distributed the money to the companies in proportion to each company's respective share of total production and mandated that the same joint committee specified by TEDF legislation must approve the projects funded.

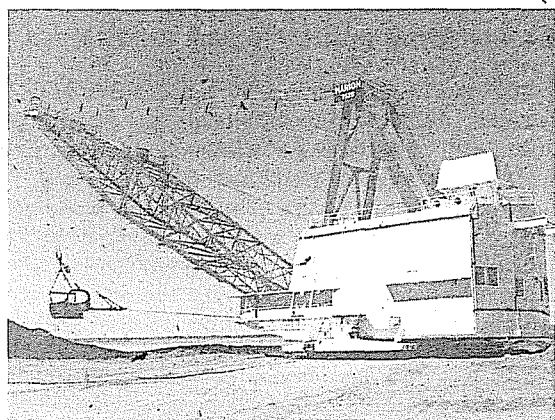




In order to receive a grant, each company must provide land or other items of consideration valued at 15% of the amount of the grant. Over 3,450 acres of land have been conveyed to TTRA communities and the Agency for economic and community development, new housing, recreation and other public purposes through the year 2000.

In 1997, the Legislature changed the funding base for Producer Grants from a special appropriation to an annual distribution of 5 cents per ton from the production tax each company pays. Under current law, approximately \$2.2 million in Producer Grants will be distributed through production year 2001.

The 15.4-cent TEDF distribution and the 5-cent Producer Grant provide a 20.4-cent rebate to taconite producers annually through production year 2001 for capital improvements.



### Agency Drilling Incentive Grant Program

The Agency also is promoting the development of minerals other than iron. The Agency funds a drilling incentive grant program (DIG) that provides grants to companies conducting exploratory drilling. Under DIG, the Agency will match up to 40% of direct drilling costs, not to exceed a match of \$20,000 per drill hole, to companies certified as eligible for the leasing of state mineral rights by the Minnesota Department of Natural Resources Minerals Division. To date, five grants totaling approximately \$60,000 have been awarded.

### Minnesota Blue Ribbon Committee on Mining

The Agency also remains involved in the discussion of state mining and minerals policy as well. From 1993 to 1999, the Agency commissioner chaired the Governor's Task Force on Mining and Minerals, a group charged with recommending actions that sustain and enhance the long-term viability of mining in the region and the state. The

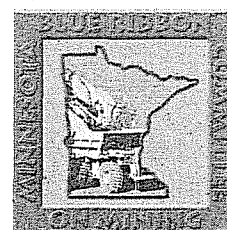
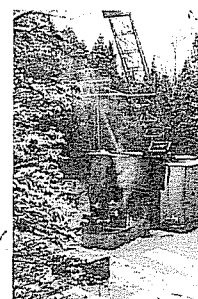
Task Force issued six reports to the governor and the Legislature. During this period, Minnesota 8th District Congressman James Oberstar organized a group called the Taconite Enhancement Committee which met frequently to discuss mining issues.

In 1999, Governor Ventura authorized the extension of the Task Force naming Agency Commissioner John Swift as chair. Subsequently, the Governor and Congressman Oberstar merged the Task Force and the committee spearheaded by the congressman to create the Minnesota Blue Ribbon Committee on Mining. This group, co-chaired by Commissioner Swift and Tom Reagan, retired chief of staff for Oberstar and former University of Minnesota regent, continues to meet regarding mining and minerals matters. It also is looking at ways the State of Minnesota and other stakeholders can sustain and enhance its iron mining industry, as well as develop new non-ferrous mineral resources. The group discusses issues ranging from steel imports to environmental permitting, from minerals research to the development of new products from mining wastes.

### Ferrous and Non-Ferrous Initiatives

These and other Agency initiatives underscore the Agency's continued commitment to mining. The Ventura Administration and the Legislature share this commitment, as evidenced by creation of the Minnesota Minerals 21st Century Fund, which provides \$60 million in state funds, matched by up to \$20 million in Agency funds, to make loans or equity investments in new mineral processing facilities. By using these funds and 2002 Fund dollars available to the Agency, the State of Minnesota and the Agency can partner with private companies on new and exciting projects ranging from taconite to direct reduced iron to steel to non-ferrous minerals. It's hoped that these programs, those created by the Legislature and those created by the Agency, will help ensure that the standard of living and quality of life that mining has helped to build and support during the past century can be sustained and enhanced in the next century, too.

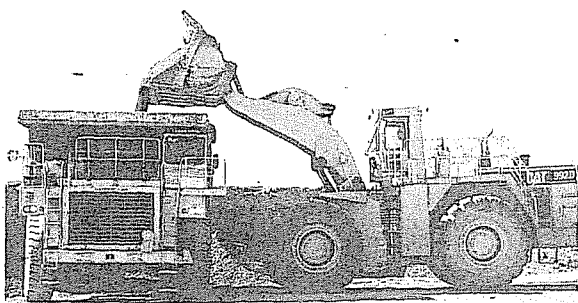
During the past several years, the Agency also has spearheaded efforts to mine minerals other than iron. Minnesota has similar geology to Ontario where many minerals are mined at a great economic return to the province and the nation. Minnesota's mineral deposits are somewhat "hidden" by thicker glacial overburden than Ontario's minerals but several world-class copper-nickel deposits have been identified in Minnesota's Duluth Complex. There are good indications that valuable precious metals exist here, as well.





# horizons

Minerals Development Conference 2000



"This is an example of government cooperation at its best. The partnership between the WMMPB and the Agency shows that good things can happen if people work hard to come together for the public good."

**Leo Trunt**  
Itasca County  
Commissioner  
Chairman of the  
Western Mesabi  
Mine Planning  
Board

In 1996 and 1998, the Agency, Minnesota Department of Natural Resources Lands & Minerals Division, University of Minnesota (Natural Resources Research Institute, Minnesota Geological Survey and UMD Department of Geology) and Minnesota Exploration Association partnered to host two exploration conferences to promote the exploration and development of Minnesota's non-ferrous resources. In 2000, the Agency along with state agencies, educational institutions and private companies co-sponsored the New Horizons Minnesota Minerals Development Conference. The conference show-

cased recent developments in the minerals processing industry – both the iron mining industry and the new non-ferrous industry and discussed key issues that will affect future mining activities. In addition, Minnesota delegations also have traveled to

exploration conferences in Toronto, Vancouver and MINExpo 2000 in Las Vegas to personally deliver the message that Minnesota has great minerals potential and is open for minerals business to companies interested in developing these resources in an environmentally responsible way.

## Mineland Reclamation

The mission of the Iron Range Resources and Rehabilitation Agency's Mineland Reclamation Division, established by the Minnesota Legislature in 1977, is to provide for the reclamation, restoration or reforestation of minelands not otherwise provided for by state law for the purpose of reclaiming, and enhancing those areas of northeastern Minnesota adversely affected by (the) mining (of) taconite and iron ore (Minnesota Statutes 298.223 ©1977). The reclamation projects include eliminating dangerous areas, establishing vegetation and reforestation, repairing and preventing erosion and dust problems, creating recreational areas and restoring wildlife habitats on abandoned minelands. The Mineland Reclamation Division has also focused on projects that stimulate increased economic development and tourism.

The Mineland Reclamation Division carries out our mission by working through partnerships. We have established partnerships with state, county, federal and local units of government, civic groups and organizations, schools and private industries. In a period where everyone is experiencing a declining budget, partnerships are an excellent way to stretch limited resources.

## Growth Chamber

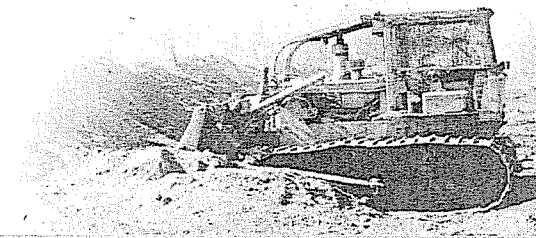
Approximately 300,000 superior quality containerized tree seedlings are grown annually in a totally controlled environment in the Mineland Reclamation Division's growth chambers. These seedlings are used to reforest abandoned mining lands. Abandoned mine lands present an extremely harsh growing environment and the superior quality containerized tree seedlings are the only way we can achieve success in establishing vegetation on these sites. Some seedlings are also used to reforest harsh sites on state lands within the TTRA. This occurs through an interagency agreement with the DNR Division of Forestry. Each year, the DNR Division of Forestry purchases 150,000 superior quality containerized tree seedlings from us and contracts with tree planters to plant them on state lands in northeastern Minnesota. This agreement has been extended through the 2003 planting season.

## Safety Abatement

The past biennium has seen an increase in activity related to mine safety abatement projects. Several abandoned mine shafts are opening and causing a major safety issue for local residents. No accurate underground mining maps exist, therefore when we discover these old shafts, we act to seal them up. Primarily, we are installing a foam plug in them. Some shafts are accessible for large equipment and we can fill these with borrow. Many of these shafts are found and reported by the St. Louis County mine inspector's staff.

## Tourism and Recreation

Tourism is a major focus in the Agency's efforts to diversify the economy of northeastern Minnesota. Several of our projects in the past biennium have supported this goal. These projects are found on all three iron ranges (Cuyuna, Mesabi, and Vermilion). Examples are the Pioneer Mine Restoration, Croft Mine Historical Park, LaRue Pit Overlook, Mine View in the Sky, campground improvements and expansions for West Two Rivers and Sherwood Forest campgrounds, and community spur trails to the Mesabi Trail.





## Financial Information

The Agency is funded by a portion of the taconite production taxes paid by mining companies on each ton of taconite produced. These taxes are paid in lieu of property taxes. As a State of Minnesota agency, the Agency acts as a fiscal agent for this money. Unlike other state agencies, the Agency receives no operational funding from the State's general fund.

Taconite production taxes are based on the level of taconite produced each calendar year and are paid by the mining companies shortly after the end of the calendar year. School districts, cities, townships and counties are the primary recipients of the taconite tax dollars. Once the funds are distributed according to a formula designated in Minnesota Statute 298.28, the Agency receives the remaining funds.

### Operational Accounts

Taconite production taxes are the primary source of funding for the IRRR Board Account and the Taconite Area Environmental Protection Fund (TEPF). Other revenue sources include interest earned on invested cash, admission fees from the Agency's tourism facilities, loan repayments, and other miscellaneous revenues.

Interest earnings on invested cash and loan repayments are the primary sources of funding for the Northeast Minnesota Economic Protection Fund (NEPF) operating account. The Agency also administers funds in the Supplemental Tax Account for Koochiching and Carlton Counties. It is funded by occupation taxes according to Minnesota Statute 298.17. Except for an administrative charge, all funds are disbursed for economic and environmental development projects at the discretion of each county.

### Non-operational Accounts

The Agency administers the corpus of the Northeast Minnesota Economic Trust Fund (the "2002 Fund"). Interest earned on the corpus is credited to the Agency's Northeast Minnesota Economic Protection Operating Fund for economic development projects. Fund appropriations require authorization from the state legislature. The Taconite Economic Development Fund (TEDF) and Producer Grant Program (PGP) are administered by the Agency and rebate funds to the taconite companies for capital investments.

## Appendix

### Iron Range Partners Advisory Committee

Stephen Arbour  
Lynda Bolf  
Kimberly Breznik  
Paul Carlson  
Charles Crep  
Andrew Datko  
Joseph Dennie  
John Dosen  
Lans Hamilton  
Cindy Hayden  
Anstice Jurkovich  
Paul Knuti  
Robert Krebsbach  
Mary Mathews  
Larry McGuire  
Robert Munneke  
Dennis Orn  
Terry Rugar  
Rudy Semeja  
Ione Tomasetti  
Timothy Tomsich  
Laurie Wright

Grand Rapids  
Hibbing  
Hibbing  
Virginia  
Hibbing  
Gilbert  
Virginia  
Grand Rapids  
Deerwood  
Two Harbors  
Aurora  
Embarrass  
Tower  
Hibbing  
Hibbing  
Aitkin  
Babbitt  
Chisholm  
Ely  
Chisholm  
Soudan  
Bovey

### Technical Advisory Committee

Lee Anderson  
Jim Bymark  
John Dosen  
Bonnie Fena  
Jim Hausauer  
Carol Nelson  
Rick Prebich  
Bill Spang  
Randy Studier

Anderson Auto Center & Husky Spring  
University Medical Center-Mesabi  
Minnesota Industries  
K-Byte  
State Bank of Aurora  
Virginia  
Eveleth  
First State Bank of Mt. Iron  
UMD Center for Economic Development

### Giants Ridge Golf Course Advisory Committee

Curt Antilla  
John Bachman  
Tim Drobnick  
Jerry Krikelas  
Mark Ludlow  
Larry Mismash  
Alan Mugge  
Kevin Pietrini

Aurora  
Virginia  
Eveleth  
Virginia  
Cook  
Hoyt Lakes  
Hoyt Lakes  
Virginia





## Iron Range Economic Alliance

|                   |   |                    |  |
|-------------------|---|--------------------|--|
| Barb Ackerson     | <i>Arrowhead Economic Opportunity Agency</i>        | Akan Fritz         | <i>City of Grand Rapids</i>                                |
| Ross Wagner       | <i>City of Aitkin</i>                               | Duane Northagen    | <i>City of Hibbing</i>                                     |
| Dave Hasskamp     | <i>Aitkin County Growth, Inc.</i>                   | Jack LaVoy         | <i>Iron Range Resources and Rehabilitation Agency</i>      |
| Jill Bezek        | <i>Arrowhead Business Connection</i>                | Sandy Layman       | <i>Itasca Development Council</i>                          |
| John Chell        | <i>Arrowhead Regional mmission</i>                  | Debbie Aro         | <i>Keewatin Development Corporation</i>                    |
| Dennis Orn        | <i>City of Babbitt</i>                              | Jeri Ann Jurkovich | <i>Mesabi Range Community &amp; Technical College</i>      |
| David A. Maki     | <i>Town of Balkan</i>                               | Brian W. Hanson    | <i>Minnesota Power</i>                                     |
| Mark Huss         | <i>City of Beaver Bay</i>                           | Randy Studier      | <i>Minnesota Technology Regional Office</i>                |
| Scott Dane        | <i>City of Biwabik</i>                              | Robert Fragnito    | <i>City of Nashwauk</i>                                    |
| David L. Danz     | <i>Bois Forte Reservation Tribal Council</i>        | Mary Mathews       | <i>Northeast Entrepreneur Fund</i>                         |
| James Elioff      | <i>City of Bovey</i>                                | Lonnie Kacon       | <i>Northern Itasca Joint Powers Board</i>                  |
| Ken Puhok         | <i>City of Buhl</i>                                 | Randy Lasky        | <i>Northspan Group, Inc.</i>                               |
| John Fedo         | <i>City of Chisholm</i>                             | Syvilla Shermer    | <i>City of Orr</i>   |
| Alan Christenson  | <i>Cook County/Grand Marais Joint EDA</i>           | Ron Dicklich       | <i>Range Association of Municipalities and Schools</i>     |
| Theresa Martinson | <i>City of Cook</i>                                 | Connie Christenson | <i>St. Louis County/ Community Development Div.</i>        |
| R. David Miller   | <i>Cuyuna Range Economic Development, Inc.</i>      | Scott Johnson      | <i>City of Silver Bay</i>                                  |
| Curt Antilla      | <i>East Range Joint Powers Board</i>                | Tim Kotzian        | <i>City of Tower</i>                                       |
| Bill Henning      | <i>Ely Area Development Council</i>                 | Mike Valentine     | <i>Two Harbors Development Commission</i>                  |
| Phyllis Nevala    | <i>Town of Embarrass</i>                            | Stephen L. Marder  | <i>UMD Center for Economic Development</i>                 |
| Evie Raida        | <i>Eveleth Economic Dev. Auth.</i>                  | Terry Leoni        | <i>Virginia Economic Development Authority</i>             |
| John Baker        | <i>City of Gilbert</i>                              | Craig Wannio       | <i>Mountain Iron Housing &amp; Redevelopment Authority</i> |
| Jim Wroblewski    | <i>Department of Trade and Economic Development</i> |                    |  |

## Ironworld Citizen's Advisory Committee

|                 |  |
|-----------------|--|
| Bob Airis       | <i>Tower</i>                               |
| Pat Blacker     | <i>Chisholm</i>                            |
| Dave Clusiau    | <i>Hibbing</i>                             |
| Skip Drake      | <i>Grand Rapids</i>                        |
| Pat Ives        | <i>Hibbing</i>                             |
| Debra Jensen    | <i>Chisholm</i>                            |
| Veda Ponikvar   | <i>Chisholm</i>                            |
| David Riddle    | <i>Virginia</i>                            |
| Kathy Righino   | <i>Hibbing</i>                             |
| Linda Roketa    | <i>Biwabik</i>                             |
| Cheryl Spragg   | <i>Virginia</i>                            |
| Ione Tomasetti  | <i>Chisholm</i>                            |
| Steve Zeitler   | <i>Hibbing</i>                             |
| Mary Zupancich  | <i>Ely</i>                                 |
| John Swift      | <i>IRRRB Commissioner</i>                  |
| Shawn K. Hooper | <i>Deputy Commissioner</i>                 |
| Jill Varichak   | <i>Ironworld Discovery Center Director</i> |

## Minnesota Blue Ribbon Committee on Mining

|                   |  |
|-------------------|--|
| William Brice     | <i>Director, DNR -Division of Lands and Minerals</i>         |
| Dana Byrne        | <i>Director, Government Relations, Cleveland Cliffs Inc</i>  |
| David Foster      | <i>Director-District 11, United Steel Workers of America</i> |
| Frank Ongaro      | <i>President, Iron Mining Association</i>                    |
| Davis Helberg     | <i>Executive Director, Duluth Seaway Port Authority</i>      |
| Mike Lalich       | <i>Director, Natural Resources Research Institute</i>        |
| Ernest K. Lehmann | <i>President, Minnesota Exploration Association</i>          |
| Cliff Niemi       | <i>Consultant to USX Corporation</i>                         |
| Eric Norberg      | <i>Vice President of Strategic Accounts, MN Power</i>        |
| Ron Dicklich      | <i>Executive Director, RAMS</i>                              |
| Tom Reagan        | <i>Co-Chair</i>  |
| John Swift        | <i>Co-Chair, IRRRB Commissioner</i>                          |
| Lisa Thorvig      | <i>Deputy Commissioner, MN Pollution Control Agency</i>      |
| Chuck Williams    | <i>VP of Internal and External Affairs, EVTAC Mining</i>     |
| Jackie Morris     | <i>Congressman Oberstar's Office</i>                         |
| Brian Hiti        | <i>Manager, Mining &amp; Natural Resources Development</i>   |
| Jean Dolensek     | <i>Mining Project Coordinator</i>                            |
| Laureen Hall      | <i>IRRRB Administrative Assistant</i>                        |

## Northern Lights Tourism Alliance

|                  |                     |                  |                        |
|------------------|---------------------|------------------|------------------------|
| Gordon Anderson  | <i>Two Harbors</i>  | David Riddle     | <i>Virginia</i>        |
| Joyce Barott     | <i>Grand Marais</i> | Shirley Sanborn  | <i>Crane Lake</i>      |
| Rochelle Maloney | <i>Two Harbors</i>  | Phil Hart        | <i>Lake Kabetogama</i> |
| Eric Hanson      | <i>Cook</i>         | Cheri Bialke     | <i>Grand Rapids</i>    |
| Linda Fryer      | <i>Ely</i>          | Eric Eiesland    | <i>Grand Rapids</i>    |
| Phyllis Nevala   | <i>Embarrass</i>    | Marc Koprivec    | <i>Keewatin</i>        |
| Kevin Leecy      | <i>Tower</i>        | Steve Johnson    | <i>Bigfork</i>         |
| Ione Tomasetti   | <i>Chisholm</i>     | Carroll Kukowski | <i>Aitkin</i>          |
| Bill Aho         | <i>Eveleth</i>      |                  |                        |



## Do I.T! Board

|                   |   |
|-------------------|---|
| Steve Acheson     | <i>Northeast Alliance for Telecommunications</i>            |
| Curt Antilla      | <i>East Range Joint Powers Board</i>                        |
| James Antilla     | <i>Hibbing Community College</i>                            |
| Pat Blacker       | <i>Northwest Airlines World Perk Reservation Center</i>     |
| Robert Buescher   | <i>National Steel Pellet Company</i>                        |
| James Bymark      | <i>University of Minnesota-Fairview Medical Center</i>      |
| Paula Carlson     | <i>IRRRB</i>  |
| Charles Crep      | <i>Hibbing Electronics Corporation</i>                      |
| David Fisher      | <i>Department of Administration</i>                         |
| William Henning   | <i>Ely Area Development Association</i>                     |
| Shawn Hooper      | <i>IRRRB</i>  |
| Kyle Hopstad      | <i>Virginia Regional Medical Center</i>                     |
| Steve Jacobson    | <i>Northeast Service Cooperative</i>                        |
| Jack LaVoy        | <i>IRRRB</i>  |
| Sandy Layman      | <i>Itasca Development Corporation</i>                       |
| Andrew Lucero     | <i>Minnesota Power</i>                                      |
| Terry Moore       | <i>Hibbing Public Library</i>                               |
| Carol Nelson      | <i>Gemini Services</i>                                      |
| Barbara Neprud    | <i>Community Education</i>                                  |
| Richard Nordvold  | <i>IRRRB</i>  |
| Frank Ongaro      | <i>Range Association of Municipalities and Schools, IMA</i> |
| Alison Perry      | <i>IRRRB</i>  |
| Mike Peters       | <i>Befera Interactive Cable</i>                             |
| Joseph Sertich    | <i>Northeast Higher Education District</i>                  |
| Randy Studier     | <i>Minnesota Technology, Inc.</i>                           |
| John Swift        | <i>IRRRB</i>  |
| Terry Thomas      | <i>IRRRB</i>  |
| Michael Valentine | <i>Two Harbors Development Commission</i>                   |

## Snowmobile Summit Working Group

|                        |                                 |
|------------------------|---------------------------------|
| Craig Backer           | <i>DNR Enforcement</i>          |
| Elmer Cone             | <i>Itasca Trails Alliance</i>   |
| David Dill             | <i>Crane Lake</i>               |
| Scott Kregness (Chair) | <i>Tower</i>                    |
| Paul Maki              | <i>Aurora</i>                   |
| Les Ollila             | <i>DNR Trails and Waterways</i> |
| Greg Sorenson          | <i>MNUSA</i>                    |
| Doug Swenson           | <i>Hibbing</i>                  |
| Shawn Hooper           | <i>IRRRB Deputy</i>             |
|                        | <i>Commissioner</i>             |
|                        | <i>IRRRB</i>                    |
|                        | <i>IRRRB</i>                    |
| Mary Somnis            |                                 |
| DeLyle Pankratz        |                                 |

## Trails Task Force

|                |                     |
|----------------|---------------------|
| Ejay Dawson    | <i>Eveleth</i>      |
| Robert Hidde   | <i>Hill City</i>    |
| Tany Kaml      | <i>Hibbing</i>      |
| Scott Kregness | <i>Tower</i>        |
| Denny Rice     | <i>Hibbing</i>      |
| Al Seagren     | <i>Grand Rapids</i> |
| Doug Swenson   | <i>Hibbing</i>      |
| Nick Wognum    | <i>Ely</i>          |
| Bill Ylatupa   | <i>Silver Bay</i>   |

## Building Demolition

### Number of structures removed-FY1999-2000

|                           |            |
|---------------------------|------------|
| Aurora                    | 11         |
| Balkan Township/Side Lake | 6          |
| Bois Forte                | 3          |
| Bovey                     | 4          |
| Brimson                   | 1          |
| Buhl/Great Scott/ Kinney  | 8          |
| Chisholm                  | 21         |
| Clinton Township          | 1          |
| Cohasset                  | 1          |
| Coleraine                 | 6          |
| Cook                      | 2          |
| Embarrass                 | 3          |
| Eveleth/Fayal Township    | 9          |
| Gilbert                   | 4          |
| Grand Rapids              | 6          |
| Hibbing/Kitzville         | 50         |
| Hoyt Lakes                | 1          |
| Keewatin                  | 3          |
| Lake Vermilion/Greenwood  | 7          |
| Linden Grove/Sturgeon     | 3          |
| Marcell                   | 1          |
| Mt. Iron                  | 2          |
| Nashwauk                  | 10         |
| Orr/Crane Lake            | 22         |
| Palo                      | 4          |
| Pengiley/Swan Lake        | 4          |
| Sago Township             | 1          |
| Taconite                  | 1          |
| Tower                     | 1          |
| Two Harbors/North Shore   | 22         |
| Virginia/Britt            | 55         |
| <b>Total</b>              | <b>273</b> |

## Minerals Coordinating Committee

|                     |   |
|---------------------|---|
| William Brice       | <i>Director, DNR -Division of Lands and Minerals</i>  |
| Steven Crouch       | <i>Associate Dean,<br/>University of Minnesota Institute of Technology</i>  |
| David Foster        | <i>Director-District 11, United Steel Workers of America</i>  |
| Frank Ongaro        | <i>President, Iron Mining Association of Minnesota</i>  |
| Douglas A. Hall     | <i>Minnesota Pollution Control Agency</i>   |
| Brian Hiti          | <i>Manager, Mining &amp; Natural Resources Development</i>  |
| Ernest K. Lehmann   | <i>President, Minnesota Exploration Association</i>   |
| David Southwick     | <i>Director, Minnesota Geological Survey</i>  |
| Don Fosnacht        | <i>Director, Center for Applied Research &amp; Technology<br/>Development, Natural Resources Research Institute</i> |
| Jonathan Wilmshurst | <i>Regional President, CAMAS</i>  |

**Grant****AITKIN CHAMBER OF COMMERCE**

|      |                              |             |
|------|------------------------------|-------------|
| 1999 | TOURISM TV, RADIO, PRINT ADS | \$10,000.00 |
| 2000 | TOURISM                      | \$10,000.00 |

**AMERICAN COPPER & NICKEL CO**

|      |                          |             |
|------|--------------------------|-------------|
| 1999 | DRILLING INCENTIVE GRANT | \$20,000.00 |
|------|--------------------------|-------------|

**ARDC**

|      |                                |             |
|------|--------------------------------|-------------|
| 2000 | ECONOMIC DEV DISTRICT PLANNING | \$12,000.00 |
|------|--------------------------------|-------------|

**ARROWHEAD CENTER FOR THE ARTS**

|      |         |            |
|------|---------|------------|
| 2000 | TOURISM | \$3,000.00 |
|------|---------|------------|

**AURORA, CITY OF**

|      |                                |              |
|------|--------------------------------|--------------|
| 1999 | IMPROVEMENTS TO CITY HALL      | \$100,000.00 |
| 1999 | AURORA NATURE WALK PHASE III   | \$36,000.00  |
| 1999 | SUMMER YOUTH                   | \$5,500.00   |
| 2000 | SUMMER YOUTH                   | \$5,500.00   |
| 2000 | INFRASTRUCTURE TO NEW BUSINESS | \$100,000.00 |

**BABBITT, CITY OF**

|      |                                      |              |
|------|--------------------------------------|--------------|
| 1999 | IMPROVEMENTS TO<br>EMANUELSON SCHOOL | \$100,000.00 |
| 2000 | IMPROVEMENTS TO<br>EMANUELSON SCHOOL | \$150,000.00 |

**BABBITT-EMBARRASS AREA DEVELOPMENT ASSOCIATION**

|      |                             |            |
|------|-----------------------------|------------|
| 1999 | TRAIL-IMPROVEMENTS, MAPPING | \$4,500.00 |
|------|-----------------------------|------------|

**BALKAN, TOWNSHIP OF**

|      |                           |             |
|------|---------------------------|-------------|
| 1999 | NEW SEPTIC AT TOWN GARAGE | \$10,000.00 |
|------|---------------------------|-------------|

**BEAVER BAY, CITY OF**

|      |                  |              |
|------|------------------|--------------|
| 1999 | COMMUNITY CENTER | \$250,000.00 |
|------|------------------|--------------|

**BIG FORK, CITY OF**

|      |                        |              |
|------|------------------------|--------------|
| 1999 | IMPROVEMENTS TO HWY 38 | \$120,000.00 |
| 2000 | TRAIL IMPROVEMENTS     | \$11,500.00  |

**BIWABIK, CITY OF**

|      |                               |              |
|------|-------------------------------|--------------|
| 1999 | SUMMER YOUTH                  | \$4,500.00   |
| 1999 | WATER LINES TO A NEW BUSINESS | \$100,000.00 |
| 2000 | SUMMER YOUTH                  | \$4,500.00   |
| 2000 | TOURISM                       | \$2,800.00   |

**BLANDIN FOUNDATION**

|      |                            |             |
|------|----------------------------|-------------|
| 1999 | BLANDIN LEADERSHIP PROGRAM | \$60,000.00 |
| 1999 | PROGRAM FACILITATOR        | \$10,000.00 |
| 2000 | LEADERSHIP PROGRAM         | \$50,000.00 |

**BOVEY, CITY OF**

|      |  |              |
|------|--|--------------|
| 1999 | SUMMER YOUTH                                   | \$2,500.00   |
| 1999 | INFRASTRUCTURE TO A<br>NEW HOUSING DEVELOPMENT | \$120,000.00 |
| 1999 | IMPROVEMENTS TO KOM-ON-IN BEACH                | \$9,000.00   |
| 1999 | RV CAMPGROUND IN BOVEY                         | \$25,000.00  |
| 2000 | SUMMER YOUTH                                   | \$1,500.00   |
| 2000 | TENNIS COURTS                                  | \$20,000.00  |

**BREITUNG, TOWNSHIP OF**

|      |   |              |
|------|---|--------------|
| 1999 | SEWER EXTENSIONS                          | \$75,000.00  |
| 1999 | SUMMER YOUTH                              | \$2,000.00   |
| 1999 | INSTALLATION OF NEW GAS TANKS             | \$5,000.00   |
| 2000 | MINOS PROJECT                             | \$250,000.00 |
| 2000 | IMPROVEMENTS TO<br>MCKINLEY PARK REC AREA | \$15,000.00  |
| 2000 | RECREATION AREA                           | \$20,000.00  |
| 2000 | SUMMER YOUTH                              | \$2,000.00   |

**BRITT AREA REC COMMITTEE**

|      |                                |             |
|------|--------------------------------|-------------|
| 2000 | IMPROVEMENTS TO BRITT REC AREA | \$14,000.00 |
|------|--------------------------------|-------------|

**BUHL, CITY OF**

|      |   |              |
|------|---|--------------|
| 1999 | SUMMER YOUTH                                    | \$4,000.00   |
| 1999 | CONSTRUCTION OF 8 TWIN HOMES                    | \$80,000.00  |
| 1999 | WATER, SEWER, STREET IMPROVEMENTS<br>TO HWY 169 | \$130,000.00 |
| 2000 | SUMMER YOUTH                                    | \$6,000.00   |
| 2000 | 20 UNITS OF HOUSING                             | \$200,000.00 |
| 2000 | BIOSOLID LAND APP. SITE                         | \$10,000.00  |

**CALUMET, CITY OF**

|      |   |              |
|------|---|--------------|
| 1999 | NEW WATER TANK & WATER<br>AND SEWER REPLACEMENT | \$150,000.00 |
| 1999 | SUMMER YOUTH                                    | \$1,500.00   |
| 2000 | PCB SPILL STUDY                                 | \$5,514.00   |
| 2000 | SUMMER YOUTH                                    | \$1,500.00   |

**CENTER FOR RURAL POLICY**

|      |         |             |
|------|---------|-------------|
| 2000 | DO I.T! | \$10,000.00 |
|------|---------|-------------|

**CHERISH INC**

|      |         |             |
|------|---------|-------------|
| 2000 | DO I.T! | \$16,560.00 |
|------|---------|-------------|

**CHERRY, TOWNSHIP OF**

|      |   |             |
|------|---|-------------|
| 1999 | IMPROVEMENTS TO<br>RECREATIONAL COMPLEX | \$25,000.00 |
|------|---|-------------|

**CHISHOLM AREA CHAMBER OF COMMERCE**

|      |                              |            |
|------|------------------------------|------------|
| 1999 | WORLD SERIES KITTY CAT RACES | \$2,500.00 |
|------|------------------------------|------------|

**CHISHOLM, CITY OF**

|      |   |              |
|------|---|--------------|
| 1999 | WATER & SEWER FOR NEW AND EXISTING<br>COM/RES. DEVELOPMENTS | \$200,000.00 |
| 2000 | CLEANUP & ACQUISITION OF LAND<br>IN IND. PARK               | \$100,000.00 |

**CHISHOLM-HIBBING AIRPORT COMM.**

|      |                                      |                |
|------|--------------------------------------|----------------|
| 1999 | INFRASTRUCTURE IN<br>INDUSTRIAL PARK | \$2,094,484.00 |
|------|--------------------------------------|----------------|

**CLINTON, TOWNSHIP OF**

|      |  |             |
|------|--|-------------|
| 1999 | NEW SKATING RINK &<br>PLAYGROUND EQUIPMENT | \$15,000.00 |
|------|--|-------------|

**COHASSET, CITY OF**

|      |   |              |
|------|---|--------------|
| 1999 | RECONSTRUCTION OF NEW ROADS<br>TO INDUSTRIAL PARK     | \$100,000.00 |
| 2000 | ROAD TO NEW INDUSTRIAL PARK                           | \$150,000.00 |
| 2000 | WATER, SEWER, ROAD TO 75 LOTS<br>ON MISSISSIPPI RIVER | \$50,000.00  |
| 2000 | SUMMER YOUTH  | \$2,500.00   |
| 2000 | PORTAGE PARK, TRAIL                                   | \$20,000.00  |

**COLERAINE, CITY OF**

|      |  |              |
|------|--|--------------|
| 1999 | SUMMER YOUTH   | \$1,200.00   |
| 1999 | EAGLE RIDGE GOLF COURSE<br>IMPROVEMENTS                          | \$28,000.00  |
| 2000 | SUMMER YOUTH   | \$1,000.00   |
| 2000 | 3 FOUR PLEXES ALONG HWY 169                                      | \$120,000.00 |
| 2000 | 8 SINGLE FAMILY HOMES AROUND<br>GOLF COURSE                      | \$80,000.00  |
| 2000 | 17 MARKET RATE SINGLE FAMILY HOUSING<br>LOTS IN SKYVIEW ADDITION | \$170,000.00 |

**COOK COUNTY**

|      |  |              |
|------|--|--------------|
| 2000 | 10 UNITS OF HOUSING ON<br>OLD MINK RANCH | \$100,000.00 |
|------|--|--------------|



**COOK COUNTY RIDGE RIDERS**  
1999 STORAGE BUILDING ..... \$15,000.00

**COOK COUNTY SNOWMOBILE CLUB**  
1999 TRAIL IMPROVEMENTS ..... \$32,000.00

**COOK COUNTY TENNIS ASSOC.**  
1999 TWO TENNIS COURTS ..... \$30,000.00

**COOK, CITY OF**  
1999 SUMMER YOUTH PROGRAM ..... \$500.00  
1999 WATER, SEWER & ROADS  
IN BALLET'S ADDITION ..... \$75,000.00  
1999 SUMMER YOUTH ..... \$1,250.00  
2000 WATER,SEWER,ROADS TO  
18 SINGLE FAMILY LOTS ..... \$180,000.00  
2000 SUMMER YOUTH ..... \$4,000.00

**CRANE LAKE SNOWMOBILE CLUB**  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$4,000.00

**CRANE LAKE VISITOR & TOURISM BUREAU**  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$1,000.00  
2000 TOURISM ..... \$9,344.00

**CROSBY AREA CHAMBER OF COMMERCE**  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$3,000.00

**CROSBY, CITY OF**  
1999 SUMMER YOUTH ..... \$3,000.00  
2000 SUMMER YOUTH ..... \$3,000.00

**CROSBY-IRONTON JOINT POWERS BOARD**  
1999 CROFT MINE HIST. PARK IMPROVEMENTS IN  
CROSBY ..... \$30,000.00  
2000 CROFT MINE HISTORICAL PARK ..... \$20,000.00

**CUYUNA RANGE CHAMBER OF COMMERCE**  
2000 TOURISM ..... \$5,000.00  
2000 TOURISM ..... \$6,954.00

**CUYUNA RANGE ECONOMIC DEVELOPMENT INC.**  
1999 COMMUNITY CENTER ..... \$200,000.00  
2000 NEW COMMUNITY CENTER ..... \$300,000.00  
2000 SPINA HOTEL STUDY ..... \$5,000.00  
2000 DO I.T.I. .... \$9,459.00  
2000 12 AFFORDABLE TOWNHOUSES ..... \$120,000.00

**DEERWOOD, CITY OF**  
1999 EXTENSION OF WATER MAIN ..... \$100,000.00

**DOROTHY MOLTER MEMORIAL FOUNDATION**  
1999 CONSTRUCTION OF A NEW BLDG ..... \$5,000.00

**EAST RANGE JOINT POWERS BOARD**  
2000 BUSINESS TO HOYT LAKES ..... \$10,000.00  
2000 RECREATION TRAIL ..... \$30,000.00

**EDGE OF THE WILDERNESS LODGING ASSOCIATION**  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$4,840.00  
2000 TOURISM ..... \$5,000.00

**EDGE OF WILDERNESS BUSINESS ASSOCIATION**  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$1,000.00

**ELDER SERVICES NETWORK**  
2000 DO I.T.I. .... \$27,000.00

**ELLSBURG, TOWNSHIP OF**  
1999 IMPROVEMENTS TO TOWN HALL ..... \$10,000.00

**ELY CHAMBER OF COMMERCE**  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$25,000.00  
2000 TOURISM ..... \$26,500.00

**ELY IGLOO SNOWMOBILE CLUB**  
2000 TRAIL IMPROVEMENTS ..... \$6,750.00

**ELY, CITY OF**  
1999 SUMMER YOUTH ..... \$2,000.00  
1999 MINER'S DRY BLDG & REPAIRS  
TO HISTORIC PILLOW ROCK ..... \$38,000.00  
1999 EXTENDING ROAD IN  
INDUSTRIAL PARK ..... \$200,000.00  
2000 PIONEER ACCESS PROJECT ..... \$25,000.00  
2000 REDUCE DEBT TO NEW TECH CENTER ..... \$90,000.00  
2000 13 LOG HOMES ALONG  
MINER'S LAKE ..... \$130,000.00  
2000 WATER, SEWER, ROADS, TO INDUST. PARK  
FOR DUPLEX,APART,SGLE FAMILY ..... \$150,000.00  
2000 SUMMER YOUTH ..... \$2,000.00

**ELY-BLOOMENSON COMM. HOSPITAL**  
2000 20 ASSISTED LIVING NEXT  
TO HOSPITAL ..... \$100,000.00

**ELY-WINTON HISTORICAL SOCIETY**  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$1,000.00

**EMBARRASS, TOWNSHIP OF**  
1999 SUMMER YOUTH ..... \$4,500.00  
1999 TOURISM TV, RADIO, PRINT ADS ..... \$5,000.00  
1999 SUMMER YOUTH ..... \$4,000.00  
2000 SUMMER YOUTH ..... \$4,000.00  
2000 RESTORATION OF  
PYHALA HOMESTEAD ..... \$15,000.00  
2000 SUMMER YOUTH ..... \$3,000.00

**EMILY/OUTING SNOWMOBILE CLUB**  
2000 TRAIL IMPROVEMENTS ..... \$15,000.00

**ENTRONIX INTERNATIONAL**  
1999 BUILD-OUT ..... \$200,000.00  
1999 EMPLOYMENT INCENTIVE ..... \$50,000.00  
2000 TRAINING ASSISTANCE GRANT ..... \$20,000.00  
2000 LODGING EXPENSES ..... \$5,000.00

**EVELETH CHAMBER OF COMMERCE**  
1999 IRON RANGE GRASS DRAGS ..... \$4,000.00  
2000 TOURISM ..... \$1,500.00  
2000 GRASS DRAGS ..... \$5,000.00

**EVELETH/GILBERT/FAYAL JOINT POWERS BOARD**  
2000 ICE RINK, DASHER BOARDS,  
LOCKER ROOM ..... \$147,000.00

**EVELETH MINES**  
1999 PRODUCER GRANT PROGRAM ..... \$243,001.00

**EVELETH, CITY OF**  
1999 IMPROVEMENTS TO EVELETH HIPPODROME ..... \$100,000.00  
1999 SUMMER YOUTH ..... \$4,000.00  
1999 ELY AND ST MARY LAKE REPAIRS,  
STORAGE BUILDING ..... \$50,000.00  
1999 SUMMER YOUTH ..... \$1,500.00  
2000 RENOVATION OF SLOVENE MOTEL ..... \$210,000.00  
2000 EVELETH MINES SITES BALLFIELDS ..... \$30,000.00



## APPENDIX

|      |   |              |
|------|---|--------------|
| 2000 | TOURISM, BIG STICK PLAZA .....            | \$5,000.00   |
| 2000 | SITE GRADING AND ROAD<br>TO 32 LOTS ..... | \$100,000.00 |
| 2000 | PAY OFF LOAN TO HOSPITAL .....            | \$250,000.00 |
| 2000 | SUMMER YOUTH .....                        | \$3,000.00   |
| 2000 | SUMMER YOUTH .....                        | \$1,500.00   |

### FAYAL, TOWNSHIP OF

|      |                    |            |
|------|--------------------|------------|
| 1999 | SUMMER YOUTH ..... | \$3,000.00 |
| 2000 | SUMMER YOUTH ..... | \$3,000.00 |

### FOUNTAIN VIEW, INC.

|      |   |             |
|------|---|-------------|
| 2000 | 50 MARKET RATE SENIOR UNITS<br>IN HIBBING ..... | \$50,000.00 |
|------|---|-------------|

### FRENCH, TOWNSHIP OF

|      |                    |          |
|------|--------------------|----------|
| 1999 | SUMMER YOUTH ..... | \$650.00 |
| 2000 | SUMMER YOUTH ..... | \$500.00 |

### FRIENDS OF THE BUS ORIGIN CENTER

|      |                              |              |
|------|------------------------------|--------------|
| 1999 | CONSTRUCTION OF MUSEUM ..... | \$250,000.00 |
|------|------------------------------|--------------|

### GILBERT, CITY OF

|      |  |              |
|------|--|--------------|
| 1999 | LAKE ORE-BE-GONE/<br>SHERWOOD FOREST .....                           | \$50,000.00  |
| 1999 | WASTE WATER PLANT &<br>SEWER IMPROVEMENTS .....                      | \$250,000.00 |
| 1999 | SUMMER YOUTH .....   | \$3,500.00   |
| 2000 | SUMMER YOUTH .....   | \$4,000.00   |
| 2000 | LAKE ORE-BE-GONE/<br>SHERWOOD FOREST CAMPGROUND .....                | \$20,000.00  |
| 2000 | SITE PREP & INFRASTRUCTURE ALONG<br>OHV CORR. FOR NEW BUSINESS ..... | \$140,000.00 |
| 2000 | WASTEWATER IMPROVEMENTS .....  | \$250,000.00 |

### GRAND MARAIS CHAMBER OF COMMERCE

|      |                                    |             |
|------|------------------------------------|-------------|
| 1999 | TOURISM TV, RADIO, PRINT ADS ..... | \$5,000.00  |
| 2000 | TOURISM .....                      | \$16,999.00 |

### GRAND MARAIS, CITY OF

|      |  |             |
|------|--|-------------|
| 1999 | IMPROVEMENTS TO<br>NORTH HOUSE FOLK SCHOOL ..... | \$50,000.00 |
| 2000 | SUMMER YOUTH .....                               | \$4,000.00  |

### GRAND RAPIDS VISITORS BUREAU

|      |                                    |             |
|------|------------------------------------|-------------|
| 1999 | TOURISM TV, RADIO, PRINT ADS ..... | \$5,000.00  |
| 2000 | TOURISM .....                      | \$15,700.00 |

### GRAND RAPIDS, CITY OF

|      |  |              |
|------|--|--------------|
| 1999 | LIBRARY CONSTRUCTION .....   | \$200,000.00 |
| 1999 | SUMMER YOUTH .....   | \$5,000.00   |
| 2000 | SUMMER YOUTH .....   | \$3,500.00   |
| 2000 | WATER, SEWER, ROADS TO INDUSTRIAL PARK<br>FOR RES. AREA & NEW BUSINESSES ..... | \$150,000.00 |

### GREENWAY SNOWMOBILE CLUB

|      |                          |             |
|------|--------------------------|-------------|
| 1999 | TRAIL IMPROVEMENTS ..... | \$12,000.00 |
| 2000 | TRAIL IMPROVEMENTS ..... | \$3,900.00  |

### GREENWOOD, TOWNSHIP OF

|      |  |             |
|------|--|-------------|
| 1999 | HIKING TRAIL AND<br>STORAGE BUILDING ..... | \$40,000.00 |
|------|--|-------------|

### GRS COMMUNITY AUXILIARY

|      |  |              |
|------|--|--------------|
| 1999 | NEW COMMUNITY CENTER/<br>TOWN HALL ..... | \$100,000.00 |
|------|--|--------------|

### GUNFLINT TRAIL ASSOCIATION

|      |                                    |             |
|------|------------------------------------|-------------|
| 1999 | TOURISM TV, RADIO, PRINT ADS ..... | \$9,695.00  |
| 2000 | TOURISM .....                      | \$10,000.00 |
| 2000 | TRAIL IMPROVEMENTS .....           | \$10,000.00 |

### HAYPOINT JACKPINE SAVAGES

|      |                                    |             |
|------|------------------------------------|-------------|
| 1999 | BRIDGE CONSTRUCTION ON TRAIL ..... | \$10,500.00 |
|------|------------------------------------|-------------|

### HIBBING BUSINESS DEVELOPMENT CORP

|      |                                    |            |
|------|------------------------------------|------------|
| 1999 | TOURISM TV, RADIO, PRINT ADS ..... | \$5,000.00 |
|------|------------------------------------|------------|

### HIBBING HIGH SCHOOL AUTO CLUB

|      |                     |            |
|------|---------------------|------------|
| 1999 | SNOCROSS RACE ..... | \$3,000.00 |
| 2000 | SNOCROSS RACE ..... | \$5,000.00 |

### HIBBING HORSESHOE CLUB

|      |  |            |
|------|--|------------|
| 2000 | WORLD HORSESHOE<br>PITCHING TOURNAMENT ..... | \$5,000.00 |
|------|--|------------|

### HIBBING HOUSING & REDEVELOPMENT

|      |              |             |
|------|--------------|-------------|
| 2000 | DO IT! ..... | \$15,000.00 |
|------|--------------|-------------|

### HIBBING PARKS AND RECREATION

|      |  |             |
|------|--|-------------|
| 2000 | NEW SKATE PARK .....                     | \$6,000.00  |
| 2000 | IMPROVEMENTS TO<br>WASHINGTON PARK ..... | \$20,000.00 |

### HIBBING TACONITE COMPANY

|      |                      |              |
|------|----------------------|--------------|
| 1999 | PRODUCER GRANT ..... | \$383,303.00 |
| 2000 | PRODUCER GRANT ..... | \$361,362.00 |

### HIBBING TRAILBLAZERS

|      |                          |            |
|------|--------------------------|------------|
| 2000 | TRAIL IMPROVEMENTS ..... | \$4,500.00 |
|------|--------------------------|------------|

### HIBBING VFW

|      |                       |              |
|------|-----------------------|--------------|
| 1999 | ADDITION TO VFW ..... | \$180,000.00 |
|------|-----------------------|--------------|

### HIBBING, CITY OF

|      |   |              |
|------|---|--------------|
| 1999 | WATER & SEWER<br>EXTENSIONS TO AIRPARK .....                | \$250,000.00 |
| 1999 | 58 UNITS OF<br>ASSISTED LIVING HOUSING .....                | \$580,000.00 |
| 1999 | SUMMER YOUTH PROGRAM .....                                  | \$4,850.00   |
| 2000 | IMPROVEMENTS TO CAREY LAKE-<br>CROW COUNTRY SKI TRAIL ..... | \$20,000.00  |
| 2000 | SUMMER YOUTH .....  | \$6,000.00   |
| 2000 | 40 UNITS OF ASSISTED LIVING<br>IN HIBBING .....             | \$100,000.00 |
| 2000 | WATER AND SEWER TO AIRPARK .....                            | \$250,000.00 |
| 2000 | VIC POWER PARK .....  | \$30,000.00  |

### HOYT LAKES CHAMBER OF COMMERCE

|      |                                    |            |
|------|------------------------------------|------------|
| 1999 | TOURISM TV, RADIO, PRINT ADS ..... | \$3,000.00 |
|------|------------------------------------|------------|

### HOYT LAKES WATER CARNIVAL

|      |                                   |            |
|------|-----------------------------------|------------|
| 2000 | PROMOTION OF WATER CARNIVAL ..... | \$5,000.00 |
|------|-----------------------------------|------------|

### HOYT LAKES, CITY OF

|      |  |              |
|------|--|--------------|
| 1999 | SUMMER YOUTH .....                         | \$4,500.00   |
| 1999 | CITY NATURE WALK TRAIL .....               | \$25,000.00  |
| 1999 | ARENA IMPROVEMENTS .....                   | \$150,000.00 |
| 2000 | TOURISM .....                              | \$1,970.00   |
| 2000 | SUMMER YOUTH .....                         | \$4,500.00   |
| 2000 | 64 UNITS OF HOUSING<br>ON COLBY LAKE ..... | \$400,000.00 |

### I.S.D. # 182

|      |              |             |
|------|--------------|-------------|
| 2000 | DO IT! ..... | \$23,047.00 |
|------|--------------|-------------|

### I.S.D. # 696

|      |                                 |             |
|------|---------------------------------|-------------|
| 2000 | ELY LEGION BASEBALL FIELD ..... | \$10,000.00 |
|------|---------------------------------|-------------|

### INLAND STEEL MINING COMPANY

|      |                      |              |
|------|----------------------|--------------|
| 1999 | PRODUCER GRANT ..... | \$124,491.00 |
|------|----------------------|--------------|





|   |   |              |  |                                |              |
|---|---|--------------|--|--------------------------------|--------------|
| <b>INTERNATIONAL WOLF CENTER</b>                |   |              | 2000                                       | IMPROVEMENTS TO CENTER         | \$125,000.00 |
| 1999  | TOURISM TV, RADIO, PRINT ADS                  | \$9,500.00   | <b>LAWRON TRAIL RIDERS</b>                 |                                |              |
| <b>IRON RANGE SPORTS BOARD</b>                  |   |              | 2000                                       | TRAIL IMPROVEMENTS             | \$6,000.00   |
| 1999  | OPERATING EXPENSES OF                         |              | <b>LONG LAKE CONSERVATION</b>              |                                |              |
|   | THE IRON RANGE SPORTS BOARD                   | \$47,500.00  | 1999                                       | CONSTRUCTION AND               |              |
| 2000  | OPERATING EXPENSES OF                         |              |  | IMPROVEMENTS TO THE CENTER     | \$125,000.00 |
|   | THE IRON RANGE SPORTS BOARD                   | \$45,000.00  | 2000                                       | IMPROVEMENTS TO CENTER         | \$125,000.00 |
| <b>IRON TRAIL CONV. &amp; VISITOR BUREAU</b>    |   |              | <b>LUTSEN TOFTE TOURISM ASSOC.</b>         |                                |              |
| 1999  | TOURISM TV, RADIO, PRINT ADS                  | \$25,000.00  | 1999                                       | TOURISM TV, RADIO, PRINT ADS   | \$30,000.00  |
| 2000  | TOURISM                                       | \$25,000.00  | 2000                                       | TOURISM                        | \$20,000.00  |
| <b>IRONTON, CITY OF</b>                         |   |              | <b>LUTSEN TRAILBREAKERS</b>                |                                |              |
| 1999  | CITY WATER SYSTEM IMPROVEMENTS                | \$150,000.00 | 2000                                       | TRAIL IMPROVEMENTS             | \$6,000.00   |
| 1999  | SUMMER YOUTH                                  | \$1,500.00   | 2000                                       | TRAIL IMPROVEMENTS             | \$65,500.00  |
| 2000  | IMPROVEMENTS TO WATER SYSTEM                  | \$250,000.00 | <b>MARBLE, CITY OF</b>                     |                                |              |
| 2000  | SUMMER YOUTH                                  | \$1,500.00   | 1999                                       | SUMMER YOUTH                   | \$4,000.00   |
| <b>IRRESISTIBLE INK, INC.</b>                   |   |              | 1999                                       | IMPROVEMENTS TO WATER MAIN     | \$100,000.00 |
| 1999  | TWO HARBORS FACILITY PROJECT                  | \$100,000.00 | 2000                                       | SUMMER YOUTH                   | \$3,000.00   |
| <b>ITASCA DEVELOPMENT CORP.</b>                 |   |              | 2000                                       | WATER, SEWER, ROADS TO 23 LOTS |              |
| 1999  | PURCHASE & RENOVATION OF BUILDING FOR IDC AND |              |  | FOR SINGLE FAMILY HOMES        | \$65,000.00  |
|   | BUSINESS INCUBATOR                            | \$150,000.00 | <b>MCKINLEY, CITY OF</b>                   |                                |              |
| <b>ITASCA DRIFTSKIPERS</b>                      |   |              | 2000                                       | SUMMER YOUTH                   | \$1,000.00   |
| 1999  | CLUBHOUSE                                     | \$50,000.00  | <b>MESABI RANGE COMMUNITY COLLEGE</b>      |                                |              |
| <b>ITASCA SKI AND OUTING CLUB</b>               |   |              | 2000                                       | DO IT!                         | \$25,000.00  |
| 1999  | EXPANDING THE FACILITIES                      |              | <b>MESABI SNOW VOYAGEURS</b>               |                                |              |
|   | AT MT ITASCA SKI AREA                         | \$130,000.00 | 1999                                       | TRAIL IMPROVEMENTS             | \$12,900.00  |
| <b>KABETOOGAMA TOURISM BUREAU</b>               |   |              | <b>MINNESOTA DEPARTMENT OF CORRECTIONS</b> |                                |              |
| 1999  | TOURISM TV, RADIO, PRINT ADS                  | \$4,000.00   | 1999                                       | IMPROVEMENTS TO                |              |
| 2000  | TOURISM                                       | \$5,000.00   |  | THISTLEDEW BOYS CAMP           | \$130,000.00 |
| <b>KINNEY, CITY OF</b>                          |   |              | <b>MINNESOTA IRON &amp; STEEL COMPANY</b>  |                                |              |
| 1999  | INSTALLATION OF WATER METERS                  | \$10,000.00  | 2000                                       | ALT PELLET SOURCE STUDY        | \$90,000.00  |
| <b>LA PRAIRIE, CITY OF</b>                      |   |              | <b>MINNESOTA MUSEUM OF MINING</b>          |                                |              |
| 1999  | SUMMER YOUTH                                  | \$3,500.00   | 2000                                       | TOURISM                        | \$5,000.00   |
| <b>LAKE COUNTY</b>                              |   |              | <b>MOBILEFORCE</b>                         |                                |              |
| 1999  | ROAD IMPROVEMENT TO                           |              | 2000                                       | CITY ROLLOUT TOUR              | \$50,000.00  |
|   | COLD SPRING GRANITE                           | \$40,000.00  | <b>MOUNTAIN IRON, CITY OF</b>              |                                |              |
| <b>LAKE COUNTY HISTORICAL SOCIETY</b>           |   |              | 1999                                       | WETLAND MITIGATION PROJECT     | \$40,000.00  |
| 1999  | TOURISM TV, RADIO, PRINT ADS                  | \$2,000.00   | 1999                                       | SUMMER YOUTH                   | \$6,000.00   |
| 2000  | TOURISM                                       | \$1,000.00   | 1999                                       | SUMMER YOUTH                   | \$9,000.00   |
| 2000  | IMPROVEMENTS TO                               |              | 1999                                       | WATER, SEWER, ROADS TO         |              |
|   | HISTORICAL MUSEUM                             | \$18,000.00  |  | RESIDENTIAL LOTS               | \$215,000.00 |
| <b>LAKE SUPERIOR COLLEGE</b>                    |   |              | 2000                                       | WATER, SEWER, ROADS TO         |              |
| 2000  | DO IT!  | \$26,150.00  |  | BUILDING LOTS                  | \$285,000.00 |
| <b>LAKE VERMILION RESORT ASSOC.</b>             |   |              | 2000                                       | WATER, SEWER, ROADS TO         |              |
| 1999  | TOURISM TV, RADIO, PRINT ADS                  | \$5,000.00   |  | BUSINESS PARK                  | \$250,000.00 |
| 2000  | TOURISM PRINT ADS                             | \$25,000.00  | 2000                                       | WEST TWO RIVERS REC AREA       | \$35,000.00  |
| <b>LAPRAIRIE, CITY OF</b>                       |   |              | 2000                                       | SUMMER YOUTH                   | \$9,000.00   |
| 2000  | SUMMER YOUTH                                  | \$3,500.00   | <b>NASHWAUK, CITY OF</b>                   |                                |              |
| <b>LAURENTIAN ENVIRONMENTAL LEARNING CENTER</b> |   |              | 1999                                       | NASHWAUK LARUE PIT ACCESS      | \$35,000.00  |
| 1999  | CONSTRUCTION AND IMPROVEMENTS                 |              | 1999                                       | SUMMER YOUTH                   | \$3,000.00   |
|   | TO THE CENTER                                 | \$125,000.00 | 1999                                       | INDUSTRIAL PARK                | \$200,000.00 |
|   |   |              | 1999                                       | WATER & SEWER ON 4TH STREET    | \$90,000.00  |
|   |   |              | 2000                                       | WATER, SEWER & ROAD            |              |
|   |   |              |  | EXTENSIONS FOR NEW BUSINESSES  | \$150,000.00 |
|   |   |              | 2000                                       | 9 NEW LOTS                     | \$35,000.00  |

**APPENDIX**

|      |   |              |      |   |              |
|------|---|--------------|------|---|--------------|
| 2000 | SUMMER YOUTH .....  | \$1,000.00   |      |   |              |
| 2000 | NASHWAUK MINE SHAFT<br>CAPPING PROJECT .....                    | \$12,000.00  |      | <b>RANGER SNOWMOBILE/ATV CLUB</b>                       |              |
|      |   |              | 2000 | TRAIL IMPROVEMENTS .....                                | \$6,000.00   |
|      | <b>NE MN OFFICE OF JOB TRAINING</b>                             |              |      | <b>RENDRAG, INC.</b>                                    |              |
| 2000 | TRAINING .....  | \$1,000.00   | 1999 | DRILLING INCENTIVE GRANT .....                          | \$10,400.00  |
|      | <b>NORTH HOUSE FOLK SCHOOL</b>                                  |              |      | <b>RIDGERUNNERS SNOWMOBILE CLUB</b>                     |              |
| 1999 | TOURISM TV, RADIO, PRINT ADS .....                              | \$5,000.00   | 2000 | TRAIL IMPROVEMENTS .....                                | \$10,000.00  |
| 2000 | IMPROVEMENTS TO NORTH HOUSE FOLK SCHOOL .....                   | \$20,000.00  |      | <b>RUDY PERPICH MEMORIAL</b>                            |              |
|      | <b>NORTHEAST SERVICE COOPERATIVE</b>                            |              | 2000 | ALTERATIONS TO<br>IRONWORLD FLOORING .....              | \$87,000.00  |
| 2000 | DO IT! .....  | \$28,000.00  |      | <b>SCHROEDER, TOWNSHIP OF</b>                           |              |
|      | <b>NORTHERN HABILITATIVE SERVICES</b>                           |              | 1999 | SNOWMOBILE TRAIL IMPROVEMENTS .....                     | \$5,400.00   |
| 2000 | 4 UNITS OF SPECIALIZED LIVING IN CHISHOLM .....                 | \$40,000.00  |      | <b>SILVER BAY, CITY OF</b>                              |              |
|      | <b>NORTHLAND COUNSELING CENTER</b>                              |              | 1999 | SUMMER YOUTH .....                                      | \$3,000.00   |
| 1999 | PURCHASE A NEW BUILDING<br>FOR MENTAL HEALTH PROGRAM .....      | \$25,000.00  | 1999 | INFRASTRUCTURE EXTENSIONS<br>IN INDUSTRIAL PARK .....   | \$150,000.00 |
|      | <b>NORTHLAND FOUNDATION</b>                                     |              | 2000 | SUMMER YOUTH .....                                      | \$3,000.00   |
| 1999 | ENDOWMENT FUND .....  | \$10,000.00  |      | <b>SILVER TRAIL RIDERS</b>                              |              |
| 2000 | ENDOWMENT FUND .....  | \$10,000.00  | 1999 | TRAIL IMPROVEMENTS .....                                | \$25,000.00  |
|      | <b>NORTHSHORE MINING COMPANY</b>                                |              | 2000 | TRAIL IMPROVEMENTS .....                                | \$9,000.00   |
| 1999 | BUSINESS OPERATIONS .....                                       | \$196,488.00 |      | <b>SISU HERITAGE, INC.</b>                              |              |
|      | <b>NORTHSPAN</b>  |              | 2000 | IMPROVEMENTS TO<br>SISU TORI HERITAGE AREA .....        | \$10,000.00  |
| 1999 | IREA RETREAT .....  | \$6,000.00   |      | <b>ST. LOUIS &amp; LAKE COUNTIES RR</b>                 |              |
| 1999 | ARROWHEAD BUSINESS CONNECTION .....                             | \$15,000.00  | 1999 | MESABI TRAIL .....                                      | \$250,000.00 |
| 2000 | ARROWHEAD BUSINESS CONNECTION .....                             | \$25,000.00  | 2000 | MULT-PURPOSE TRAIL .....                                | \$250,000.00 |
| 2000 | IREA RETREAT IN ELY .....                                       | \$6,500.00   |      | <b>ST. LOUIS COUNTY AGRICULTURE FAIR</b>                |              |
| 2000 | RACETRACK IMPACT STUDY .....                                    | \$12,605.00  | 1999 | TEMP RELOCATION .....                                   | \$79,075.00  |
| 2000 | IREA PROJECTS .....   | \$60,700.00  |      | <b>SUPERIOR HIKING TRAIL ASSOC.</b>                     |              |
| 2000 | HOUSING SEMINAR .....   | \$3,500.00   | 2000 | TOURISM .....   | \$1,503.00   |
| 2000 | TWIN CITIES BUSINESS MAGAZINE .....                             | \$40,000.00  |      | <b>SUPERIOR TIMBER WOLVES</b>                           |              |
|      | <b>OCCUPATIONAL DEVELOPMENT CENTER</b>                          |              | 1999 | TRAIL IMPROVEMENTS .....                                | \$22,000.00  |
| 2000 | PROCESSING EQUIPMENT .....                                      | \$14,960.00  | 2000 | TRAIL IMPROVEMENTS .....                                | \$9,000.00   |
|      | <b>ORR, CITY OF</b>   |              |      | <b>SWAMPSIDERS SNOWMOBILE CLUB</b>                      |              |
| 2000 | SUMMER YOUTH .....  | \$1,000.00   | 1999 | CLUBHOUSE FURNACE,<br>FLOORING, MISC .....              | \$5,000.00   |
| 2000 | REPLACEMENT OF WATER LINE IN DOWNTOWN FOR<br>NEW BUSINESS ..... | \$150,000.00 |      | <b>TACONITE, CITY OF</b>                                |              |
| 2000 | ORR PELICAN LAKE RESORT ASS'N<br>TOURISM .....                  | \$7,850.00   | 1999 | GRADING & DRAINAGE PROBLEMS-<br>RHUDE & FRYBERGER ..... | \$60,000.00  |
|      | <b>PAULUCCI SPACE THEATRE</b>                                   |              | 1999 | IMPROVEMENTS TO<br>CITY HALL/COMMUNITY CENTER .....     | \$25,000.00  |
| 1999 | TOURISM TV, RADIO, PRINT ADS .....                              | \$5,000.00   | 2000 | WATER, SEWER & ROADS TO<br>6 FAMILY LOTS .....          | \$60,000.00  |
|      | <b>PEQUAYWAN AREA TRAIL BLAZERS</b>                             |              |      | <b>TALBOT HOLDINGS, INC</b>                             |              |
| 1999 | TRAIL IMPROVEMENTS .....  | \$2,000.00   | 1999 | EMPLOYMENT INCENTIVE .....                              | \$150,000.00 |
|      | <b>PERRY LAKE, TOWNSHIP OF</b>                                  |              |      | <b>TOIMI SCHOOL COMMUNITY CENTER</b>                    |              |
| 1999 | IMPROVEMENTS TO TOWN HALL .....                                 | \$15,000.00  | 2000 | IMPROVEMENTS .....                                      | \$18,000.00  |
|      | <b>RANGE ASSOCIATION OF MUNICIPALITIES AND SCHOOLS</b>          |              |      | <b>TOIVOLA, TOWNSHIP OF</b>                             |              |
| 1999 | 35 USGS QUADRANGLE MAPS<br>AND DISTRIBUTION .....               | \$4,000.00   | 1999 | BASEBALL FIELD IMPROVEMENTS .....                       | \$25,000.00  |
| 2000 | USGS QUADRANGLE MAPS .....                                      | \$2,000.00   |      | <b>TOWER, CITY OF</b>                                   |              |
|      | <b>RANGE MENTAL HEALTH</b>                                      |              | 1999 | HISTORIC LOCOMOTIVE COVER .....                         | \$15,000.00  |
| 1999 | NEW MENTAL HEALTH BUILDING .....                                | \$225,000.00 |      |   |              |
|      | <b>RANGE RECREATION CIVIC CENTER</b>                            |              |      |   |              |
| 1999 | TOURISM TV, RADIO, PRINT ADS .....                              | \$5,000.00   |      |   |              |



|      |  |              |      |   |              |
|------|--|--------------|------|---|--------------|
| 1999 | SUMMER YOUTH                             | \$2,500.00   | 2000 | INFRASTRUCTURE IN                               |              |
| 1999 | ROAD EXTENSIONS AND                      |              | 2000 | 16TH AVENUE AREA                                | \$200,000.00 |
|      | AIRPORT IMPROVEMENTS                     | \$175,000.00 |      |   |              |
| 2000 | IMPROVEMENTS TO AIRPORT                  | \$19,000.00  |      | <b>VOYAGEUR SNOWMOBILE CLUB</b>                 |              |
| 2000 | SUMMER YOUTH                             | \$2,500.00   | 2000 | TRAIL IMPROVEMENTS                              | \$32,000.00  |
| 2000 | HISTORIC TRAIN PROTECTION                | \$20,000.00  |      |   |              |
|      |  |              |      | <b>VOYAGEUR TRAIL SOCIETY, INC</b>              |              |
|      | <b>TRAIL HAWKS SNOWMOBILE CLUB</b>       |              | 1999 | TV,RADIO,PRINT ADVERTISING                      | \$5,000.00   |
| 2000 | TRAIL IMPROVEMENTS                       | \$100,000.00 | 2000 | TOURISM   | \$3,330.00   |
| 2000 | TRAIL IMPROVEMENTS                       | \$4,800.00   |      |   |              |
|      |  |              |      | <b>VOYAGEUR WINTER FESTIVAL</b>                 |              |
|      | <b>TROUT LAKE, TOWNSHIP OF</b>           |              | 2000 | ARTS IN THE WILDERNESS                          | \$5,000.00   |
| 1999 | NEW TOWN HALL                            | \$75,000.00  |      |   |              |
|      |  |              |      | <b>VOYAGEURS NATIONAL PARK &amp; ORR</b>        |              |
|      | <b>TWELVE STEP HOUSE, INC</b>            |              | 2000 | TOURISM/BROCHURE DEVELOPING                     | \$5,000.00   |
| 1999 | IMPROVEMENTS TO                          |              |      |   |              |
|      | TWELVE-STEP HOUSE                        | \$14,000.00  |      | <b>VOYAGEURS NATIONAL PARKS GETAWAYS</b>        |              |
|      |  |              | 1999 | TV, RADIO, PRINT ADVERTISING                    | \$16,500.00  |
|      | <b>TWO HARBORS CHAMBER OF COMMERCE</b>   |              |      |   |              |
| 1999 | TOURISM TV, RADIO, PRINT ADS             | \$15,000.00  |      | <b>WARBA, CITY OF</b>                           |              |
| 2000 | TOURISM                                  | \$18,000.00  | 2000 | IMPROVEMENTS TO REC COMPLEX                     | \$15,000.00  |
|      |  |              |      |   |              |
|      | <b>TWO HARBORS, CITY OF</b>              |              |      | <b>WAUKENABO, TOWNSHIP OF</b>                   |              |
| 1999 | INFRASTRUCTURE TO                        |              | 1999 | CONSTRUCTION OF                                 |              |
|      | A NEW HOUSING DEVELOPMENT                | \$100,000.00 |      | A NEW TOWN HALL                                 | \$50,000.00  |
| 1999 | CRACK REPAIR AND MAINTENANCE TO          |              |      |   |              |
|      | AIRPORT                                  | \$7,000.00   |      | <b>WESTERN MINE PLANNING</b>                    |              |
| 1999 | SUMMER YOUTH                             | \$2,800.00   | 2000 | LAND STUDY                                      | \$15,000.00  |
| 2000 | INFRASTRUCTURE TO NEW HOUSING            | \$100,000.00 |      |   |              |
| 2000 | WATER, SEWER, ROADS FOR                  |              |      | <b>WINTER BLAST UNITED COMMITTEE</b>            |              |
|      | PHASE II HOUSING PROJECT                 | \$50,000.00  | 2000 | SPONSORSHIP OF EVENT                            | \$6,000.00   |
|      |  |              |      |   |              |
|      | <b>U OF M - DULUTH</b>                   |              |      | <b>WOLF RIDGE ENVIRONMENTAL LEARNING CENTER</b> |              |
| 2000 | ENGINEERING DAY 2000                     | \$1,000.00   | 1999 | CONSTRUCTION AND IMPROVEMENTS                   |              |
|      |  |              |      | TO THE CENTER                                   | \$100,000.00 |
|      | <b>U OF M - ECONOMIC DEVELOPMENT</b>     |              | 2000 | IMPROVEMENTS TO CENTER                          | \$150,000.00 |
| 2000 | DO IT!                                   | \$85,313.00  |      |   |              |
|      |  |              |      |   |              |
|      | <b>U.S.X. CORPORATION</b>                |              |      |   |              |
| 1999 | PRODUCER GRANT                           | \$658,306.00 |      |   |              |
|      |  |              |      |   |              |
|      | <b>UNITED STATES HOCKEY HALL OF FAME</b> |              |      |   |              |
| 1999 | TOURISM TV, RADIO, PRINT ADS             | \$5,000.00   |      |   |              |
| 1999 | OPERATIONS & MISC.                       | \$20,000.00  |      |   |              |
| 2000 | OPERATIONS AND MISC                      | \$75,000.00  |      |   |              |
| 2000 | TOURISM                                  | \$5,000.00   |      |   |              |
|      |  |              |      |   |              |
|      | <b>UNIVERSITY OF MINNESOTA</b>           |              |      |   |              |
| 1999 | RESEARCH                                 | \$19,000.00  |      |   |              |
| 2000 | ENGINEERING DAY                          | \$1,000.00   |      |   |              |
| 2000 | HIGH-FIVE ED LOAN PROGRAM                | \$5,121.00   |      |   |              |
|      |  |              |      |   |              |
|      | <b>USX CORPORATION</b>                   |              |      |   |              |
| 2000 | PRODUCER GRANT                           | \$651,795.00 |      |   |              |
|      |  |              |      |   |              |
|      | <b>VIRGINIA HRA</b>                      |              |      |   |              |
| 2000 | DO IT!                                   | \$15,000.00  |      |   |              |
|      |  |              |      |   |              |
|      | <b>VIRGINIA, CITY OF</b>                 |              |      |   |              |
| 1999 | VIRGINIA-MESABI TRAIL-TRAILHEAD          | \$60,000.00  |      |   |              |
| 1999 | GOLF COURSE HOUSING                      | \$100,000.00 |      |   |              |
| 1999 | 4 QUAD CITIES SIGNS                      | \$25,000.00  |      |   |              |
| 1999 | RECONSTRUCTION OF 16TH AVE &             |              |      |   |              |
|      | 17TH ST. FOR BUSINESS EXPANSION          | \$250,000.00 |      |   |              |
| 1999 | SUMMER YOUTH                             | \$7,000.00   |      |   |              |
| 2000 | STREET IMPROVEMENTS TO                   |              |      |   |              |
|      | NEW COMM. DEV                            | \$250,000.00 |      |   |              |
| 2000 | SUMMER YOUTH                             | \$8,000.00   |      |   |              |
| 2000 | VIEWPOINT IN THE SKY                     |              |      |   |              |
|      | ACCESS IMPROVEMENTS                      | \$30,000.00  |      |   |              |



## Northeast Minnesota Economic Protection Fund

| Recipient                                       | Purpose              | Total Project Cost | Form              | Agency Amount |
|---|----------------------|--------------------|-------------------|---------------|
| <b>Aitkin</b>                                   |                      |                    |                   |               |
| Aitkin Cty. Growth                              | Bldg. Const.         | \$662,700          | Part. Loan        | \$525,000     |
| Aitkin Cty. Growth/Teemark                      | Expansion            | \$251,244          | Direct Loan       | \$251,244     |
| Aitkin Iron Works                               | Expansion            | \$14,500,000       | Part. Loan        | \$500,000     |
| Teemark/Sweetwater Technology                   | Expansion            | \$144,500          | Part. Loan        | \$72,250      |
| <b>Aurora</b>                                   |                      |                    |                   |               |
| Mesabi Electronics                              | Expansion            | \$400,000          | Direct Loan       | \$250,000     |
| <b>Babbitt</b>                                  |                      |                    |                   |               |
| Kasson Pool Tables                              | Expansion            | \$500,000          | Part. Loan        | \$225,000     |
| <b>Cohasset</b>                                 |                      |                    |                   |               |
| Larex   | Expansion            | \$836,000          | Direct Loan       | \$350,000     |
| <b>Coleraine</b>                                |                      |                    |                   |               |
| Northland Rino Linings                          | Expansion            | \$430,000          | Part. Loan        | \$110,000     |
| <b>Cook</b>                                     |                      |                    |                   |               |
| Hill Wood Products                              | Expansion            | \$1,100,00         | Part. Loan        | \$400,000     |
| Wolf Ridge                                      | Expansion            | \$270,000          | Part. Loan        | \$50,000      |
| <b>Crane Lake</b>                               |                      |                    |                   |               |
| BJM, Inc. d/b/a Voyagaire Houseboat             | Expansion            | \$500,000          | Part. Loan        | \$217,500     |
| <b>Deerwood</b>                                 |                      |                    |                   |               |
| Heartland Enterprises of Deerwood               | Expansion            | \$150,000          | Part. Loan        | \$75,000      |
| <b>Duluth</b>                                   |                      |                    |                   |               |
| Iron Range Ventures                             | Equity Inv. Fund     | \$1,000,000        | Equity Invest.    | \$1,000,000   |
| <b>Ely</b>                                      |                      |                    |                   |               |
| Canadian Border Outfitters                      | Expansion            | \$100,000          | Part. Loan        | \$40,000      |
| Print-All                                       | Relocation/Expansion | \$198,000          | Guarantee         | \$104,000     |
| Scheduled Airlines Traffic Offices, Inc. (SATO) | Expansion/Relocation | \$1,400,000        | Non-rec. Loan Ely | \$400,000     |
|   |                      |                    | Direct Loan SATO  | \$600,000     |
|   |                      |                    | Emp. Grt SATO     | \$400,000     |
| <b>Eveleth</b>                                  |                      |                    |                   |               |
| Entronix International                          | Relocation/Expansion | \$320,000          | Part. Loan        | \$100,000     |
|   |                      |                    | Emp. Inc. Grant   | \$200,000     |
|   |                      |                    | Training Grant    | \$20,000      |
|   |                      |                    | Build out Grant   | \$50,000      |
| Woodline Mfg.                                   | Expansion            | \$850,000          | Part. Loan        | \$200,000     |
| <b>Grand Rapids</b>                             |                      |                    |                   |               |
| Del Halling d/b/a Ornamental Iron               | Expansion            | \$112,800          | Part. Loan        | \$40,000      |
| Gemini Sports Products, Inc.                    | Expansion            | \$450,000          | Part. Loan        | \$175,000     |
| Jaina, Inc. North Homes, Inc.                   | Start-Up             | \$3,054,500        | Part. Loan        | \$200,000     |
| Ribbon Recyclers                                | Expansion            | \$675,000          | Part. Loan        | \$250,000     |
| <b>Grand Marais</b>                             |                      |                    |                   |               |
| Boundary Country Trekking, Ltd.                 | Expansion            | \$185,000          | Part. Loan        | \$21,500      |
| <b>Hibbing</b>                                  |                      |                    |                   |               |
| ETN Systems, Inc.                               | Expansion            | \$405,000          | Part. Loan        | \$177,500     |
| George Bougalis                                 | Spec. Bldg.          | \$1,200,000        | Direct Loan       | \$375,000     |
| Hibbing Fabricators                             | Expansion            | \$558,450          | Part. Loan        | \$250,000     |
| Sim Supply                                      | Expansion            | \$685,000          | Part. Loan        | \$190,000     |
| <b>Marble</b>                                   |                      |                    |                   |               |
| Colonial Castings                               | Relocation           | \$91,500           | Part. Loan        | \$91,500      |
| <b>Nett Lake</b>                                |                      |                    |                   |               |
| Bois Forte Nett Lake Sawmill                    | Expansion            | \$180,000          | Part. Loan        | \$90,000      |
| <b>Orr</b>                                      |                      |                    |                   |               |
| Island View Resort                              | Expansion            | \$170,000          | Part. Loan        | \$85,000      |
| <b>Pelican Lake</b>                             |                      |                    |                   |               |
| Grey Wolf Lodge                                 | Expansion            | \$150,000          | Part. Loan        | \$65,000      |
| <b>Progress Park</b>                            |                      |                    |                   |               |
| Sykes VEEDA                                     | Relocation/Expansion | \$14,250,000       | Ec. Dev. Grant    | \$2,500,000   |
|   |                      |                    | Infrastr. Grant   | \$600,000     |
|   |                      |                    | Proj. Dev. Grant  | \$400,000     |
| VEEDA   | Expansion            | \$210,000          | Grant             | \$210,000     |
| <b>Riverton</b>                                 |                      |                    |                   |               |
| Arco Tech Midwest                               | Expansion            | \$1,000,000        | Part. Loan        | \$250,000     |

**Tower**

|                    |                         |           |                  |           |
|--------------------|-------------------------|-----------|------------------|-----------|
| Minos Surface Bldg | Bldg. Const.            | \$600,000 | Part. Loan       | \$250,000 |
| Powerain Systems   | Restructure Debt/Equity | \$890,000 | Grant Part. Loan | \$60,000  |

**Two Harbors**

|                            |                                |             |                   |           |
|----------------------------|--------------------------------|-------------|-------------------|-----------|
| Accelerated Payments, Inc. | Relocation/Expansion           | \$1,275,000 | Inc. Grant        | \$300,000 |
| First Plan of Minnesota    | Expansion                      | \$255,000   | Conv. Sub. Deben. | \$250,000 |
| Irresistible Ink, Inc.     | Expansion                      | \$100,000   | Part. Loan        | \$85,000  |
| NorthShore Business        | Build out for Irresistible Ink | \$30,000    | Emp. Inc. Grant   | \$100,000 |
|                            |                                |             | Direct Loan       | \$30,000  |

**Agency Taconite Industry Investments****1993 through 2000**

| Company                       | Taconite Assistance Program | Taconite Economic Development Fund | Producer Grant Program | Other Assistance   | Total               |
|-------------------------------|-----------------------------|------------------------------------|------------------------|--------------------|---------------------|
| EVTAC Mining                  | \$2,000,000                 | \$5,946,064                        | \$1,841,307            | \$500,000          | \$10,287,371        |
| Hibbing Taconite Company      | 2,000,000                   | 9,655,153                          | 2,958,932              |                    | 14,614,085          |
| Ispat Inland Mining Company   | 2,000,000                   | 3,515,798                          | 930,777                |                    | 6,446,575           |
| ITV Steel Mining Company      | 2,000,000                   | 11,353,328                         | 2,673,156              |                    | 16,026,484          |
| National Steel Pellet Company | 2,000,000                   | 5,424,707                          | 1,850,427              | 6,248,375          | 15,523,509          |
| Northshore Mining Company     | 2,000,000                   | 4,336,155                          | 1,483,108              |                    | 7,819,263           |
| USX-Minnesota Ore Operations  | 2,000,000                   | 16,006,446                         | 4,880,731              |                    | 22,887,177          |
| <b>Total Investment</b>       | <b>\$14,000,000</b>         | <b>\$56,237,651</b>                | <b>\$16,618,438</b>    | <b>\$6,748,375</b> | <b>\$93,604,464</b> |

**Financial Summary****Resources**

|  | Ending<br>June 30, 1999 | Ending<br>June 30, 2000 |
|--|-------------------------|-------------------------|
| <b>Beginning Balance</b>                 | \$67,357                | \$71,997                |
| Taconite Tax Receipts                    | 4,501                   | 5,488                   |
| Interest on tax receipts prior to county | 139                     | 2,112                   |
| Expenditures & Obligations               | 0                       | 0                       |
| <b>Ending Balance</b>                    | <b>\$71,997</b>         | <b>\$79,597</b>         |
| Fiscal Year Resources                    | Ending<br>June 30, 1999 | Ending<br>June 30, 2000 |
| <b>Carry Forward In</b>                  | <b>\$39,409</b>         | <b>\$32,000</b>         |
| Current Resources:                       |                         |                         |
| Taconite Production Taxes                | 17,887                  | 15,988                  |
| Investment Earnings                      | 5,439                   | 5,000                   |
| Loan Revenues                            | 2,087                   | 2,100                   |
| Departmental Revenue                     | 4,302                   | 4,166                   |
| Taconite Assistance                      | 7,477                   | 9,281                   |
| Subtotal Current Resources               | <u>37,192</u>           | <u>36,535</u>           |
| <b>Total Resources Available</b>         | <b>\$76,601</b>         | <b>\$68,535</b>         |

**Expenditures by Division**

|                                  | Ending<br>June 30, 1999 | Ending<br>June 30, 2000 |
|----------------------------------|-------------------------|-------------------------|
| <b>Programs</b>                  |                         |                         |
| Business Development             | 12,832                  | 6,712                   |
| Community Development            | 8,268                   | 7,940                   |
| Taconite Assistance              | 7,477                   | 23,281                  |
| Communications                   | 247                     | 255                     |
| Tourism                          | 1,040                   | 1,156                   |
| Commissioner Projects            | 828                     | 400                     |
| Mining & Natural Resources       | 234                     | 540                     |
| Do IT!                           | 400                     | 2,750                   |
| <b>Facilities</b>                |                         |                         |
| Giants Ridge Golf and Ski Resort | 4,548                   | 4,817                   |
| Ironworld Discovery Center       | 2,144                   | 2,298                   |
| Mineland Reclamation             | 1,075                   | 983                     |
| Trails                           | 711                     | 541                     |
| Maintenance/Shop                 | 626                     | 716                     |
| Building Demolition              | 199                     | 222                     |
| Facility Improvements            | 2,000                   | 450                     |
| Land Acquisition                 | 0                       | 2,000                   |
| <b>Administrative Services</b>   |                         |                         |
| General Support                  | 1,400                   | 1,515                   |
| Information Systems              | 213                     | 359                     |
| Human Resources                  | 359                     | 388                     |
| NE Administration                | 0                       | 2,000                   |
| <b>Total Expenditures</b>        | <b>\$44,601</b>         | <b>\$59,323</b>         |
| <b>Carry Forward Out</b>         | <b>\$32,000</b>         | <b>\$9,212</b>          |





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DEMCO

The **1999-2000 Biennial Report to the Legislature** recaps the Iron Range Resources and Rehabilitation Agency's activities from July 1, 1998—June 30, 2000. This report has been prepared in compliance with Minnesota Statutes 1992, Section 298.22, Subdivision 2. It is available to members of the State Legislature, public entities and citizens. The Agency estimates the cost of this report to be \$11,352. (\$4,935 Printing & \$6,417 Production)



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