

Minnesota State Colleges and  
Universities  
Biennial Budget Reporting Requirements  
*2024 Minnesota Statutes, Section 135A.031, Subd. 7*

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## Introduction

### *Minnesota State*

This report provides the information required in 2024 Minnesota Statutes, Section 135A.031, Subdivision 7, for Minnesota State. The report is to be considered part of the system's biennial budget proposal to the legislature. It's divided into eleven sections that correspond to the statutory requirements listed below:

- (1) a five-year history of systemwide expenditures, reported by:
  - (i) functional areas, including instruction, research, public service, student financial aid, and auxiliary services, and including direct costs and indirect costs, such as institutional support, academic support, student services, and facilities management, associated with each functional area; and
  - (ii) objects of expenditure, such as salaries, benefits, supplies, and equipment, including a full explanation of all material changes to the expenditure categories when compared to the prior fiscal year;
- (2) a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, graduate, professional, and other categories of instructional programs offered by the system;
- (3) a five-year history of the system's total revenues by funding source, including tuition, state operations and maintenance appropriations, state special appropriations, other restricted state funds, federal appropriations, sponsored research funds, gifts, auxiliary revenue, indirect cost recovery, and any other revenue sources;
- (4) an explanation describing how state appropriations made to the system in the previous biennium were allocated and the methodology used to determine the allocation;
- (5) data describing how the institution reallocated resources to advance the priorities set forth in the budget submitted under section 135A.034 and the statewide objectives under section 135A.011. The information must indicate whether instruction and support programs received a reduction in or additional resources. The total amount reallocated must be clearly explained;
- (6) the tuition rates and fees established by the governing board in each of the past ten years and comparison data for peer institutions and national averages;
- (7) data on the number and proportion of students graduating within four, five, and six years from universities and within three years from colleges as reported in the integrated postsecondary education data system. These data must be provided for each institution by race, ethnicity, and gender. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the number and proportion of students that graduate within four, five, or six years from a university or within three years from a college;
- (8) data on, and the methodology used to measure, the number of students traditionally underrepresented in higher education enrolled at the system's institutions. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the

plan to increase the recruitment, retention, and timely graduation of students traditionally underrepresented in higher education;

(9) data on the revenue received from all sources to support research or workforce development activities or the system's efforts to license, sell, or otherwise market products, ideas, technology, and related inventions created in whole or in part by the system. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the revenue received to support research or workforce development activities or revenue received from the licensing, sale, or other marketing and technology transfer activities by the system;

(10) data on consulting contracts from the last two completed fiscal years for which the work is performed by a consultant who is not an employee of the system, for which the system paid in excess of \$500,000. Data must include the name of the consultant, the total value of the contract, a description of the work completed, and a description of the reasons for using an outside consultant and not internal staff. Consulting contracts are defined as contracts from management, investment and financial advisory services, project management, computer/technology advisory services, and construction project management; and

(11) aggregate data on the following:

- (i) student demographics;
- (ii) a five-year history of student enrollment, including student enrollment by legislative district;
- (iii) a five-year history of student debt;
- (iv) a five-year history of mandatory student fees by campus;
- (v) employee head count and employee demographics;
- (vi) facilities, including physical space overview, condition, square footage, distribution by region, any deferred maintenance, and capital bonding requested and received;
- (vii) administrative costs, including the definition of "administrators" used by the system, the total number of "administrators" as percent of total employee head count, and system office budget for Minnesota State Colleges and Universities as percent of total system general fund revenue; and
- (viii) college and university operating budgets.

## Subdivision 7(1): Expenditures by Functional Areas and Objects Minnesota State

This section provides a five-year history of systemwide expenditures for fiscal years 2019 to 2023. The data is reported both by functional areas and object of expenditure. The source of the data is Minnesota State annual audited financial statements for fiscal years 2019 to 2023.

*Table 1-1: Expenditures by Functional Area*

<b>Expenditures</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
Academic Support	\$269,274	\$267,402	\$264,933	\$275,510	\$288,764
Institutional Support	\$280,070	\$273,526	\$299,851	\$338,656	\$320,331
Instruction	\$887,711	\$885,133	\$865,829	\$843,924	\$910,379
Public Service	\$17,812	\$14,383	\$13,818	\$14,736	\$16,457
Research	\$10,211	\$10,609	\$10,260	\$11,011	\$14,675
Student Services	\$311,907	\$304,959	\$292,517	\$313,273	\$334,021
Auxiliary Enterprises	\$190,787	\$209,288	\$198,589	\$189,384	\$178,943
Scholarships & Fellowships	\$55,209	\$95,218	\$106,538	\$233,934	\$74,299
Less Interest Expense	-\$20,629	-\$19,504	-\$16,629	-\$11,677	-\$11,507
GASB 68/75 Expense	-\$238,331	\$17,692	\$13,381	-\$196,132	-\$148,444
<b>Total</b>	<b>\$1,764,021</b>	<b>\$2,058,706</b>	<b>\$2,049,087</b>	<b>\$2,012,619</b>	<b>\$1,977,918</b>

(Dollars in Thousands)

*Table 1-2: Expenses by Object of Expenditure*

<b>Object of Expenditure</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
Salaries and Benefits	\$1,132,891	\$1,420,716	\$1,411,613	\$1,179,090	\$1,286,006
Purchased Services	\$255,206	\$229,216	\$227,664	\$264,666	\$277,265
Supplies	\$124,251	\$118,157	\$109,644	\$126,917	\$122,380
Repairs and Maintenance	\$24,501	\$23,005	\$19,796	\$19,278	\$17,841
Depreciation	\$133,129	\$135,954	\$137,279	\$146,636	\$157,618
Financial Aid, Net	\$55,209	\$95,218	\$106,538	\$233,934	\$74,299
Other Expense	\$38,834	\$36,440	\$36,553	\$42,098	\$42,509
<b>Total</b>	<b>\$1,764,021</b>	<b>\$2,058,706</b>	<b>\$2,049,087</b>	<b>\$2,012,619</b>	<b>\$1,977,918</b>

(Dollars in Thousands)

FY19-23 includes an adjustment for GASB 68 related to unfunded pension liabilities. The material changes in salaries and benefits between years are driven by assumption and benefit changes in the plans. An additional material change occurred between FY19 and FY22 years in financial aid, net. This change is attributed to additional financial aid to students from the Higher Education Emergency Fund (HEERF) Acts. The decrease from FY22 to FY23 reflects the reduction in those HEERF disbursements due to the conclusion of the HEERF grants.

## Subdivision 7(2): Instructional Expenditures per Full-Year Equivalent Student (FYE) - Minnesota State

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This section provides a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, and graduate. The data source is the system's instructional cost studies from fiscal years 2019 to 2023.

<b>Category</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Lower Division</b>	\$5,246	\$5,422	\$5,705	\$6,004	\$6,352
<b>Upper Division</b>	\$7,005	\$7,346	\$7,615	\$8,073	\$8,629
<b>Graduate</b>	\$7,162	\$7,360	\$7,604	\$8,124	\$8,412

Source: Minnesota State Annual Instructional Cost Studies

## Subdivision 7(3): Revenues for Fiscal Years 2019 to 2023 Minnesota State

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This section provides a five-year history of the system's total revenues by funding source, including tuition (gross), fees (gross), state appropriations, federal grants, enterprise fund, revenue fund and other. The source of the data is Minnesota State annual audited financial statements for fiscal years 2019 to 2023.

<b>All Funds Revenue</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
State Appropriation	\$724,802	\$762,135	\$767,931	\$795,315	\$790,580
Tuition (Gross)	\$783,610	\$787,205	\$759,868	\$750,519	\$752,625
Fees (Gross)	\$86,153	\$86,517	\$84,717	\$88,939	\$88,238
Other	\$153,364	\$188,717	\$176,858	\$276,433	\$158,321
Revenue Fund	\$117,365	\$97,269	\$81,797	\$95,272	\$100,911
Enterprise Fund	\$94,494	\$82,430	\$67,071	\$71,788	\$72,711
Federal Grants	\$35,385	\$42,977	\$118,262	\$179,071	\$103,007
<b>TOTAL:</b>	<b>\$1,995,173</b>	<b>\$2,047,250</b>	<b>\$2,056,504</b>	<b>\$2,257,337</b>	<b>\$2,066,393</b>
<b>Scholarship allowance (amount of financial aid in tuition and fees)</b>	\$303,498	\$297,628	\$275,137	\$282,394	\$278,529

(Dollars in Thousands)

Enterprise fund revenues are generated from activities that are financed and operated in a manner similar to private business enterprises, such as campus bookstores and food service.

The revenue fund is used to acquire, construct, remodel, and operate revenue-generating campus facilities such as residence halls, dormitories, dining halls, student unions, and parking facilities. Fund revenues include fees paid for the use and operation of these facilities.

## Subdivision 7(4): Allocation Method: System and Institutional Allocations - Minnesota State

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This section provides information on how state resources are allocated in the Minnesota State system, including:

- **Minnesota State Master Green Sheet:** This shows the system's state appropriation allocation for fiscal years 2024 and 2025 and how the appropriation was allocated between institutional basic allocations, priority allocations, and systemwide set asides. Specific legislative mandated priorities are included.
  - **Cook County Higher Education:** These are funds that are sent directly to the Cook Country Higher Education Board per legislative language.
  - **Legislative Initiatives- IRAP Employer Contributions:** These funds are distributed to colleges and universities to cover the cost of increasing the employer's contribution.
  - **Legislative Initiatives – Unemployment Insurance:** Colleges and universities are reimbursed for unemployment insurance benefits.
  - **Legislative Initiatives – Open Text/Z-Degree:** The system received \$1,000,000 each year of one-time funding to reduce students' out-of-pocket costs by expanding free offerings in course materials and resources, including through open educational resources, open textbooks, and implementation of Z-Degrees.
  - **Legislative Initiatives – Menstrual Products:** These funds are distributed to colleges and universities to provide free menstrual products in campus restrooms.
  - **Legislative Initiatives – Child Development Associate Pathway:** One-time funding is allocated in FY2024 to develop a transparent pathway for current child development associate credential holders to be awarded academic credit that aligns with related academic certificate, diploma and degree programs.
  - **Legislative Initiatives – Basic Needs:** The system received \$3.1 million in base funding to use to provide services and resources to address student basic needs and mental health. Some funding is allocated directly to colleges and universities to support campus-based work including peer-to-peer pilot programs, mental health training and education efforts. Other funds are leveraged at the system level to create a basic needs resource hub, a mental health first aid instructor training program, and mental health training platforms.
  - **Rural College Support:** These funds are distributed to all colleges with campuses in rural communities. The methodology used to determine allocation is based on the number of campuses. State universities and metro area colleges did not receive these funds.
  - **Workforce Development Grants:** Funds are sent to schools to award students scholarships in high-demand programs. Scholarship funds are allocated to each Minnesota State campus at the start of the year. Allocation methodology uses a 3 prong approach. Every college receives a base number of scholarships to award, colleges with multiple campuses receive additional scholarships to award, and the remaining scholarships are allocated based on student

enrollment. In addition, the state universities were added to the program in FY2021 with all seven receiving the same number of scholarships to award.

- **Advanced Technology/Facilities:** \$13.5 million of one-time funding allocating \$6.75 million each year to colleges and universities for upgrades to equipment and learning environments.
  - **Industry Sector Development:** \$13.5 million in one-time funding allocating \$6.75 million each year to colleges and universities to develop and expand industry sector programming to build capacity and support new and redesigned curricular options with an emphasis on offering students work-based learning experiences.
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- **General Description of the Allocation Framework Components:** This provides a summary of all major components of the allocation framework which is used to distribute institutional basic allocations across the system.
  
  - **College/University Allocations:** These sheets summarize the Minnesota State allocation model and shows the final fiscal years 2024 and 2025 allocations to individual colleges and universities.

Subdivision 7(4): Allocation Method: Fiscal Years 2024 and 2025  
Minnesota State

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	<b><u>FY2024</u></b>	<b><u>FY2025</u></b>
<b>Institutional Basic Allocations</b>		
Base	602,564,682	602,564,682
Inflation	61,500,000	60,500,000
FY2024-2025 Tuition Freeze	25,000,000	50,000,000
Tuition Replacement (15-19)	57,151,286	57,151,286
<b>Subtotal Basic Allocations</b>	<b>746,215,968</b>	<b>770,215,968</b>
<b>Institutional Priority Allocations</b>		
Collaboration	4,320,000	4,320,000
Workforce Education Priorities	5,112,000	5,112,000
Access and Opportunity	9,752,000	9,752,000
Range Voc Ed	900,696	900,696
Cook County Higher Education	300,000	300,000
Leveraged Equipment	7,278,000	7,278,000
Legislative Initiatives	3,717,000	3,053,000
Rural College Support	5,700,000	5,700,000
Workforce Development Grants	4,500,000	4,500,000
Student Support, Basic Needs	3,158,000	3,158,000
Advanced Technology/Facilities	6,750,000	6,750,000
Industry Sector Development	6,750,000	6,750,000
<b>Subtotal Institutional Priority Allocations</b>	<b>58,237,696</b>	<b>57,573,696</b>
<b>Systemwide Set Asides</b>		
ISRS NextGen	8,000,000	8,000,000
ISRS NextGen System Contribution	4,600,000	4,600,000
Systemwide technology	1,500,000	1,500,000
Attorney General	900,000	900,000
Debt Service - system level	14,711,003	14,311,003
Enterprise Technology	20,443,682	20,443,682
Repair and Replacement	320,000	320,000
Leadership Transitions (Searches)	720,000	720,000
System audit program	1,050,000	1,050,000
PALS	1,981,651	2,381,651
System Procurement	700,000	700,000
<b>Subtotal - Set Asides</b>	<b>54,926,336</b>	<b>54,926,336</b>
<b>One-Time Operation Support</b>	<b>50,000,000</b>	
<b>Learning Network of Minnesota</b>	<b>4,115,000</b>	<b>4,115,000</b>
<b>System Office</b>	<b>35,401,000</b>	<b>36,401,000</b>
<b>TOTAL STATE APPROPRIATION</b>	<b>948,896,000</b>	<b>923,232,000</b>

## Subdivision 7(4): General Description of the Allocation Framework Components

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The allocation framework is composed of five separate components:

- **Instruction/academic support** – This component uses college and university instruction and academic support data to compare costs at the allocation CIP (classification of instructional programs) code level.
- **Student services/institutional support** – This component recognizes student services and institutional support by providing core and variable amounts to each college and university. Student headcount is used as a variable for student success and student FYE (full year equivalent) is used as a variable for institutional support.
- **Facilities** – This component recognizes academic gross square footage and also provides a multiple campus recognition to colleges and universities with more than one campus.
- **Student success** – This component recognizes performance for second term persistence and completion rate (full and part-time degree-seeking) and student success ratio for students of color.
- **Research and public service** – This component recognizes actual college and university research and public service expenses.

Each of these components calculates a dollar value for each college or university based on data elements and algorithms designed for that component. The dollar value of each of the five components is then added together to determine a college's or university's *percent share* of base allocation.

One of the principles of the design is that the allocation flows to the colleges and universities as a "block grant". The allocations are not made at the component level but rather based on the *total percent share*.

To smooth out year-to-year variations in percent share, half of a college or university's allocation is based on its current year percent share and half is based on its upcoming year's percent share.

**Subdivision 7(4): Allocation Method**  
*Minnesota State*  
*Fiscal Year 2024 Part 1*

Institution Name	FY2022 FYE	Instruction & Academic Support	Student Services & Institutional Support	Facilities	Student Success	Research & Public Service
Alexandria Technical and Community College	1,696	7,072,208	5,047,702	1,387,970	0	20,256
Anoka-Ramsey Community College, Anoka Technical College	5,861	20,771,026	12,900,362	2,333,137	525,315	1,090
Bemidji State University and Northwest Technical College	3,963	15,907,453	11,149,238	2,120,064	84,675	31,563
Central Lakes College	2,464	9,134,332	6,860,158	1,857,393	24,000	21,129
Century College	5,140	18,571,583	11,190,795	1,921,478	52,000	29,273
Dakota County Technical College and Inver Hills Community College	4,159	16,203,688	9,967,225	2,486,741	143,534	378,154
Fond du Lac Tribal and Community College	706	2,208,907	4,082,256	558,600	0	0
Hennepin Technical College	2,625	12,399,198	7,961,869	2,823,071	238,893	0
Lake Superior College	2,551	10,103,713	7,272,036	1,157,831	0	2,859
Metropolitan State University	5,283	21,763,891	13,389,905	810,213	0	148,518
Minneapolis Community and Technical College	3,819	14,599,671	9,774,409	2,692,933	68,000	42,481
Minnesota North College (NHED)	2,635	10,227,823	8,030,011	2,974,817	550,043	227,365
Minnesota State College Southeast	1,069	4,738,022	4,591,052	904,334	0	0
Minnesota State Community and Technical College	3,204	12,106,255	8,578,899	2,146,708	197,560	0
Minnesota State University Moorhead	4,495	18,547,598	10,808,837	2,383,144	8,000	171,586
Minnesota State University, Mankato	13,068	47,074,216	19,466,150	3,042,384	0	853,716
Minnesota West Technical and Community College	1,889	8,024,937	6,246,082	1,745,709	28,000	251,887
Normandale Community College	6,012	19,388,624	11,863,023	1,410,733	8,000	69,493
North Hennepin Community College	3,089	11,802,268	8,108,673	1,327,346	184,856	406
Northland Community and Technical College	1,563	7,457,299	5,567,509	1,467,040	0	11,875
Pine Technical and Community College	765	2,853,800	3,989,982	354,776	119,938	0
Ridgewater College	2,155	9,740,551	6,068,100	1,947,251	79,301	0
Riverland Community College	1,997	7,330,842	5,597,031	1,453,889	124,406	0
Rochester Community and Technical College	3,053	11,916,005	7,173,554	1,558,048	0	308,474
Saint Paul College	3,394	13,237,585	8,633,532	1,511,860	0	0
South Central College	1,785	8,999,152	5,908,363	1,244,970	0	15,891
Southwest Minnesota State University	3,366	10,341,601	11,664,377	1,917,752	0	86,265
St Cloud State University	7,638	33,723,991	18,296,392	4,614,000	0	1,056,548
St Cloud Technical and Community College	2,568	10,405,033	6,302,074	1,311,930	24,000	0
Winona State University	6,023	25,397,888	12,735,991	2,592,840	0	107,931
<b>TOTAL</b>	<b>108,035</b>	<b>422,049,153</b>	<b>269,225,584</b>	<b>56,058,960</b>	<b>2,460,519</b>	<b>3,836,759</b>

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2024 Part 2*

Institution Name	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework	FY2023 Base Allocation	% Share of FY2023 Base	50% FY2023 Base % Share	50% Allocation Framework % Share
Alexandria Technical and Community College	13,528,136	1.80%	10,340,751	1.72%	5,710,365	5,960,183
Anoka-Ramsey Community College, Anoka Technical College	36,530,929	4.85%	28,251,541	4.70%	15,601,054	16,094,681
Bemidji State University and Northwest Technical College	29,292,992	3.89%	23,155,696	3.85%	12,787,029	12,905,813
Central Lakes College	17,897,012	2.37%	13,726,156	2.28%	7,579,852	7,885,008
Century College	31,765,128	4.21%	25,069,218	4.17%	13,843,713	13,994,979
Dakota County Technical College and Inver Hills Community College	29,179,341	3.87%	23,293,858	3.87%	12,863,324	12,855,741
Fond du Lac Tribal and Community College	6,849,763	0.91%	5,246,086	0.87%	2,896,991	3,017,847
Hennepin Technical College	23,423,030	3.11%	18,989,271	3.16%	10,486,247	10,319,644
Lake Superior College	18,536,439	2.46%	15,020,802	2.50%	8,294,781	8,166,725
Metropolitan State University	36,112,526	4.79%	28,771,238	4.79%	15,888,041	15,910,342
Minneapolis Community and Technical College	27,177,493	3.61%	21,880,617	3.64%	12,082,905	11,973,774
Minnesota North College (NHED)	22,010,059	2.92%	17,748,837	2.95%	9,801,255	9,697,122
Minnesota State College Southeast	10,233,407	1.36%	7,917,538	1.32%	4,372,219	4,508,602
Minnesota State Community and Technical College	23,029,421	3.06%	18,823,693	3.13%	10,394,812	10,146,229
Minnesota State University Moorhead	31,919,165	4.24%	26,434,855	4.40%	14,597,845	14,062,844
Minnesota State University, Mankato	70,436,464	9.35%	54,425,371	9.05%	30,054,756	31,032,674
Minnesota West Technical and Community College	16,296,614	2.16%	12,406,571	2.06%	6,851,151	7,179,910
Normandale Community College	32,739,872	4.34%	25,167,643	4.19%	13,898,065	14,424,429
North Hennepin Community College	21,423,549	2.84%	17,262,047	2.87%	9,532,440	9,438,719
Northland Community and Technical College	14,503,722	1.92%	11,675,899	1.94%	6,447,660	6,390,004
Pine Technical and Community College	7,318,496	0.97%	5,216,608	0.87%	2,880,713	3,224,360
Ridgewater College	17,835,202	2.37%	14,473,648	2.41%	7,992,632	7,857,777
Riverland Community College	14,506,167	1.92%	11,292,196	1.88%	6,235,772	6,391,081
Rochester Community and Technical College	20,956,081	2.78%	16,457,823	2.74%	9,088,332	9,232,764
Saint Paul College	23,382,978	3.10%	19,185,599	3.19%	10,594,663	10,301,998
South Central College	16,168,376	2.15%	12,556,144	2.09%	6,933,749	7,123,412
Southwest Minnesota State University	24,009,995	3.19%	18,921,063	3.15%	10,448,582	10,578,247
St Cloud State University	57,690,931	7.66%	49,812,778	8.28%	27,507,591	25,417,287
St Cloud Technical and Community College	18,043,036	2.39%	14,340,123	2.38%	7,918,897	7,949,344
Winona State University	40,834,650	5.42%	33,405,010	5.56%	18,446,901	17,990,801
<b>TOTAL</b>	<b>753,630,975</b>	<b>100.00%</b>	<b>601,268,679</b>	<b>2.38%</b>	<b>332,032,341</b>	<b>332,032,341</b>

## Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2024 Part 3

Institution Name	FY2024 Base Allocation	% Share of FY2024 Allocation	\$ Change Over FY2023	% Change Over FY2021	FY14-18 & NEW FY24/25 Tuition Relief Allocation	FY2024 Access & Opportunity	Rural College Campus Aid
Alexandria Technical and Community College	11,670,548	1.76%	1,329,798	12.9%	1,446,146	161,370	158,333
Anoka-Ramsey Community College, Anoka Technical College	31,695,735	4.77%	3,444,194	12.2%	4,787,867	604,081	158,333
Bemidji State University and Northwest Technical College	25,692,842	3.87%	2,537,146	11.0%	2,853,844	269,500	158,333
Central Lakes College	15,464,861	2.33%	1,738,704	12.7%	1,576,518	252,536	316,667
Century College	27,838,692	4.19%	2,769,474	11.0%	4,709,248	556,142	
Dakota County Technical College and Inver Hills Community College	25,719,066	3.87%	2,425,208	10.4%	3,777,599	422,182	
Fond du Lac Tribal and Community College	5,914,838	0.89%	668,752	12.7%	337,387	92,918	158,333
Hennepin Technical College	20,805,891	3.13%	1,816,621	9.6%	2,312,175	281,180	
Lake Superior College	16,461,506	2.48%	1,440,705	9.6%	2,002,353	204,478	158,333
Metropolitan State University	31,798,383	4.79%	3,027,145	10.5%	3,431,251	425,849	
Minneapolis Community and Technical College	24,056,679	3.62%	2,176,062	9.9%	3,385,024	518,186	
Minnesota North College (NHED)	19,498,377	2.94%	1,749,540	9.9%	2,215,764	216,700	950,000
Minnesota State College Southeast	8,880,822	1.34%	963,284	12.2%	942,792	117,472	316,667
Minnesota State Community and Technical College	20,541,041	3.09%	1,717,348	9.1%	2,516,715	302,366	633,333
Minnesota State University Moorhead	28,660,689	4.32%	2,225,834	8.4%	2,739,599	236,125	
Minnesota State University, Mankato	61,087,430	9.20%	6,662,059	12.2%	8,251,336	709,215	
Minnesota West Technical and Community College	14,031,062	2.11%	1,624,491	13.1%	1,626,219	198,292	791,667
Normandale Community College	28,322,494	4.27%	3,154,851	12.5%	5,376,064	698,488	
North Hennepin Community College	18,971,159	2.86%	1,709,113	9.9%	2,840,043	337,607	
Northland Community and Technical College	12,837,664	1.93%	1,161,765	10.0%	1,415,259	138,612	316,667
Pine Technical and Community College	6,105,072	0.92%	888,465	17.0%	516,759	103,967	158,333
Ridgewater College	15,850,409	2.39%	1,376,761	9.5%	1,981,176	199,449	316,667
Riverland Community College	12,626,853	1.90%	1,334,657	11.8%	1,617,442	207,953	475,000
Rochester Community and Technical College	18,321,096	2.76%	1,863,273	11.3%	2,801,929	294,417	158,333
Saint Paul College	20,896,661	3.15%	1,711,063	8.9%	3,110,930	463,845	
South Central College	14,057,161	2.12%	1,501,016	12.0%	1,634,681	195,404	316,667
Southwest Minnesota State University	21,026,829	3.17%	2,105,766	11.1%	1,344,682	335,593	
St Cloud State University	52,924,878	7.97%	3,112,101	6.2%	4,316,310	505,027	
St Cloud Technical and Community College	15,868,240	2.39%	1,528,117	10.7%	2,354,098	251,298	158,333
Winona State University	36,437,701	5.49%	3,032,691	9.1%	3,930,077	300,757	
<b>TOTAL</b>	<b>664,064,682</b>	<b>100.00%</b>	<b>62,796,003</b>	<b>10.4%</b>	<b>82,151,286</b>	<b>9,601,009</b>	<b>5,700,000</b>

**Subdivision 7(4): Allocation Method**  
*Minnesota State*  
*Fiscal Year 2025 Part 1*

Institution Name	FY2023 FYE	Instruction & Academic Support	Student Services & Institutional Support	Facilities	Student Success	Research & Public Service
Alexandria Technical and Community College	1,811	7,777,108	5,801,351	1,342,283	69,000	138
Anoka-Ramsey Community College, Anoka Technical College	5,698	21,089,250	13,805,398	2,298,899	559,700	23,578
Bemidji State University and Northwest Technical College	3,739	16,516,055	11,704,411	2,160,999	16,000	34,254
Central Lakes College	2,511	9,453,339	7,491,009	1,788,921	0	24,887
Century College	5,114	19,322,350	12,093,513	1,930,096	0	33,815
Dakota County Technical College and Inver Hills Community College	4,050	16,873,142	10,905,052	2,407,811	0	400,034
Fond du Lac Tribal and Community College	812	2,380,179	4,650,078	527,740	148,000	0
Hennepin Technical College	2,546	12,739,151	8,783,469	2,824,053	0	0
Lake Superior College	2,353	10,319,042	7,681,922	1,174,884	12,000	2,536
Metropolitan State University	4,839	22,162,773	14,033,024	828,757	0	177,128
Minneapolis Community and Technical College	3,876	14,936,182	10,288,566	2,628,226	152,000	40,766
Minnesota North College	2,448	10,122,173	8,248,877	2,958,623	395,600	301,191
Minnesota State College Southeast	1,099	4,941,242	5,098,594	875,904	28,000	0
Minnesota State Community and Technical College	3,171	12,395,716	9,191,468	2,118,984	68,900	58,303
Minnesota State University Moorhead	4,228	18,373,148	11,233,799	2,385,129	0	212,790
Minnesota State University, Mankato	13,052	48,883,204	20,248,842	2,968,861	0	826,973
Minnesota West Technical and Community College	1,918	8,571,711	7,025,426	1,710,165	492,400	318,608
Normandale Community College	6,083	20,291,568	12,981,468	1,392,293	60,000	64,091
North Hennepin Community College	2,893	11,740,453	8,282,536	1,246,008	428,800	0
Northland Community and Technical College	1,450	7,287,124	5,932,954	1,497,952	14,300	38,413
Pine Technical and Community College	815	3,140,470	4,531,912	344,715	0	0
Ridgewater College	2,140	9,893,390	6,642,782	1,942,990	296,300	2,338
Riverland Community College	1,978	7,624,748	6,293,258	1,479,369	104,700	0
Rochester Community and Technical College	2,981	11,766,586	7,528,192	1,535,412	0	329,887
Saint Paul College	3,447	13,541,542	9,237,484	1,484,558	294,100	0
South Central College	1,835	9,358,164	6,649,296	1,256,524	0	14,600
Southwest Minnesota State University	3,240	10,890,676	12,514,414	1,932,818	0	93,335
St Cloud State University	7,228	33,359,332	18,661,596	4,690,236	56,069	1,089,455
St Cloud Technical and Community College	2,464	10,581,785	6,923,455	1,355,579	0	1,348
Winona State University	5,678	25,634,585	13,044,334	2,578,505	0	114,193
<b>TOTAL</b>	<b>105,497</b>	<b>431,966,179</b>	<b>287,508,480</b>	<b>55,667,295</b>	<b>3,195,869</b>	<b>4,202,662</b>

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2025 Part 2*

Institution Name	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework	FY2024 Base Allocation	% Share of FY2024 Allocation	50% FY2024 Base % Share	50% Allocation Framework % Share	FY2025 Base Allocation
Alexandria Technical and Community College	14,989,879	1.92%	11,670,548	1.76%	5,826,487	6,350,636	12,177,123
Anoka-Ramsey Community College, Anoka Technical College	37,776,824	4.83%	31,695,735	4.77%	15,824,002	16,004,589	31,828,592
Bemidji State University and Northwest Technical College	30,431,720	3.89%	25,692,842	3.87%	12,827,076	12,892,750	25,719,827
Central Lakes College	18,758,156	2.40%	15,464,861	2.33%	7,720,786	7,947,110	15,667,896
Century College	33,379,773	4.27%	27,838,692	4.19%	13,898,385	14,141,728	28,040,113
Dakota County Technical College and Inver Hills Community College	30,586,039	3.91%	25,719,066	3.87%	12,840,168	12,958,130	25,798,298
Fond du Lac Tribal and Community College	7,705,997	0.98%	5,914,838	0.89%	2,952,966	3,264,735	6,217,700
Hennepin Technical College	24,346,673	3.11%	20,805,891	3.13%	10,387,280	10,314,750	20,702,030
Lake Superior College	19,190,383	2.45%	16,461,506	2.48%	8,218,359	8,130,228	16,348,587
Metropolitan State University	37,201,683	4.75%	31,798,383	4.79%	15,875,249	15,760,924	31,636,173
Minneapolis Community and Technical College	28,045,740	3.58%	24,056,679	3.62%	12,010,226	11,881,902	23,892,129
Minnesota North College	22,026,465	2.81%	19,498,377	2.94%	9,734,508	9,331,767	19,066,275
Minnesota State College Southeast	10,943,739	1.40%	8,880,822	1.34%	4,433,724	4,636,442	9,070,166
Minnesota State Community and Technical College	23,833,371	3.05%	20,541,041	3.09%	10,255,055	10,097,284	20,352,338
Minnesota State University Moorhead	32,204,866	4.12%	28,660,689	4.32%	14,308,765	13,643,965	27,952,729
Minnesota State University, Mankato	72,927,880	9.32%	61,087,430	9.20%	30,497,720	30,896,741	61,394,461
Minnesota West Technical and Community College	18,118,310	2.32%	14,031,062	2.11%	7,004,966	7,676,032	14,680,998
Normandale Community College	34,789,419	4.45%	28,322,494	4.27%	14,139,922	14,738,940	28,878,862
North Hennepin Community College	21,697,797	2.77%	18,971,159	2.86%	9,471,296	9,192,523	18,663,819
Northland Community and Technical College	14,770,742	1.89%	12,837,664	1.93%	6,409,166	6,257,796	12,666,962
Pine Technical and Community College	8,017,096	1.02%	6,105,072	0.92%	3,047,940	3,396,536	6,444,475
Ridgewater College	18,777,799	2.40%	15,850,409	2.39%	7,913,270	7,955,432	15,868,702
Riverland Community College	15,502,074	1.98%	12,626,853	1.90%	6,303,919	6,567,633	12,871,552
Rochester Community and Technical College	21,160,077	2.70%	18,321,096	2.76%	9,146,753	8,964,712	18,111,465
Saint Paul College	24,557,685	3.14%	20,896,661	3.15%	10,432,597	10,404,148	20,836,744
South Central College	17,278,584	2.21%	14,057,161	2.12%	7,017,996	7,320,272	14,338,268
Southwest Minnesota State University	25,431,244	3.25%	21,026,829	3.17%	10,497,582	10,774,241	21,271,823
St Cloud State University	57,856,689	7.39%	52,924,878	7.97%	26,422,590	24,511,656	50,934,246
St Cloud Technical and Community College	18,862,167	2.41%	15,868,240	2.39%	7,922,172	7,991,176	15,913,348
Winona State University	41,371,616	5.29%	36,437,701	5.49%	18,191,415	17,527,564	35,718,980
<b>TOTAL</b>	<b>782,540,486</b>	<b>100.00%</b>	<b>664,064,682</b>	<b>2.38%</b>	<b>331,532,341</b>	<b>331,532,341</b>	<b>663,064,682</b>

## Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2025 Part 3

Institution Name	% Share of FY2025 Allocation	\$ Change Over FY2024	% Change Over FY2024	FY14-18 & NEW FY24/25 Tuition Relief Allocation	FY2023 Access & Opportunity	Rural College Campus Aid
Alexandria Technical and Community College	1.84%	506,575	4.3%	1,955,822	164,571	158,333
Anoka-Ramsey Community College, Anoka Technical College	4.80%	132,857	0.4%	5,744,273	614,983	158,333
Bemidji State University and Northwest Technical College	3.88%	26,984	0.1%	3,912,818	292,793	158,333
Central Lakes College	2.36%	203,035	1.3%	2,044,964	242,689	316,667
Century College	4.23%	201,421	0.7%	5,880,882	592,568	
Dakota County Technical College and Inver Hills Community College	3.89%	79,232	0.3%	4,616,506	425,531	
Fond du Lac Tribal and Community College	0.94%	302,862	5.1%	512,173	86,747	158,333
Hennepin Technical College	3.12%	(103,861)	-0.5%	2,784,431	269,574	
Lake Superior College	2.47%	(112,920)	-0.7%	2,341,625	206,481	158,333
Metropolitan State University	4.77%	(162,210)	-0.5%	4,697,710	424,640	
Minneapolis Community and Technical College	3.60%	(164,550)	-0.7%	4,282,715	515,222	
Minnesota North College	2.88%	(432,103)	-2.2%	2,585,107	204,435	950,000
Minnesota State College Southeast	1.37%	189,344	2.1%	1,214,532	129,549	316,667
Minnesota State Community and Technical College	3.07%	(188,703)	-0.9%	3,123,744	305,233	633,333
Minnesota State University Moorhead	4.22%	(707,960)	-2.5%	3,817,455	218,434	
Minnesota State University, Mankato	9.26%	307,031	0.5%	12,088,541	709,131	
Minnesota West Technical and Community College	2.21%	649,936	4.6%	2,087,307	204,947	791,667
Normandale Community College	4.36%	556,368	2.0%	6,715,077	689,056	
North Hennepin Community College	2.81%	(307,341)	-1.6%	3,351,674	347,071	
Northland Community and Technical College	1.91%	(170,702)	-1.3%	1,644,762	138,816	316,667
Pine Technical and Community College	0.97%	339,403	5.6%	698,256	107,366	158,333
Ridgewater College	2.39%	18,293	0.1%	2,478,557	187,103	316,667
Riverland Community College	1.94%	244,700	1.9%	1,993,056	228,117	475,000
Rochester Community and Technical College	2.73%	(209,631)	-1.1%	3,433,999	292,667	158,333
Saint Paul College	3.14%	(59,917)	-0.3%	3,961,179	406,167	
South Central College	2.16%	281,107	2.0%	2,098,450	182,476	316,667
Southwest Minnesota State University	3.21%	244,995	1.2%	1,956,855	349,772	
St Cloud State University	7.68%	(1,990,632)	-3.8%	5,871,947	514,912	
St Cloud Technical and Community College	2.40%	45,108	0.3%	2,821,194	253,196	158,333
Winona State University	5.39%	(718,722)	-2.0%	5,448,102	296,761	
<b>TOTAL</b>	<b>100.00%</b>	<b>(1,000,000)</b>	<b>-0.2%</b>	<b>106,163,711</b>	<b>9,601,008</b>	<b>5,700,000</b>

## Subdivision 7(5): Reallocation of Resources to Advance Priorities Minnesota State

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Reallocation data was collected by surveying each college and university and the system office within the Minnesota State system. Respondents are asked to identify both the source and use of all reallocated funds. Categories include faculty, staff, programs, student services, equipment, facilities or general budget. Similar surveys have been conducted since fiscal year 2002.

Reallocation of resources is a permanent, on-going strategy used by Minnesota State to advance the system's and the state's priorities. Those priorities include supporting the Minnesota State strategic framework, several statewide outcomes, and the higher education objectives identified in statute. The reallocation process also allows us to respond to changes in the instructional programs and services called for by industries and communities across the state.

Often funds are reallocated away from lower priority activities or programs to higher priority activities or programs. Savings generated by efficiencies in one area are also available to be redirected to higher priority areas. However, colleges and universities have increasingly used reallocation as a budget balancing strategy to maintain quality and encourage efficiency in the face of limited resources.

In fiscal year 2023 and 2024 major sources of reallocated funds came from eliminating vacancies or reducing faculty or staff positions and reducing operating budgets. The greatest share of reductions was used to balance the budget.

### Fiscal Year 2023:

- Of the \$41.5 million reallocated \$21.9 million was used to balance the budget
- Reductions include \$13.5 million from staff and administration, \$17 million from faculty, and \$6.8 million from the general operating budget
- Suspended or closed programs made up \$0.3 million of reductions and \$0.8 million in reallocations
- Campuses indicated that reallocations were used to invest in direct mission activities (\$22.4 million), stem the growth in tuition and fees (\$7.4 million), and support programs to benefit students (\$18 million)

### Fiscal Year 2024:

- Of the \$43.5 million reallocated \$33.7 million was used to balance the budget
- Reductions include \$12.8 million from staff and administration, \$14.3 million from faculty, and \$11.2 million from the general operating budget
- Suspended or closed programs made up \$0.3 of reductions and \$1.7 million in reallocations
- Campuses indicated that reallocations were used to invest in direct mission activities (\$6.8 million), stem the growth in tuition and fees (\$2.5 million), and support programs to benefit students (\$5.9 million)

## Subdivision 7(6): Tuition History and Comparisons Minnesota State

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This section provides information on tuition and fee rates charged by Minnesota State Colleges and Universities. Table 6-1 shows the standard tuition and fee rates charged by each college and university in the Minnesota State system for fiscal years 2016 to 2025. Sector averages are provided for the two-year colleges and the four-year universities; a system-wide tuition and fee rate is also calculated for each fiscal year. In fiscal year 2025, the average tuition and fee charges totaled \$6,181 at Minnesota State colleges and \$10,034 at Minnesota State universities.

Table 6-2 compares tuition and fee rates charged by Minnesota State Colleges and Universities to rates charged by similar public associate degree-granting colleges and public master's universities in states that border Minnesota and to national averages. Data used in this comparison is from the Integrated Postsecondary Data System (IPEDS). Each year, U.S. colleges and universities report tuition and fee data to IPEDS. The IPEDS data set includes data elements that allow the system to compare Minnesota State Colleges and Universities with similarly-classified public higher education institutions nationally. When computing the averages for institution types, tuition and fees are weighted by undergraduate full-time enrollment.

The average tuition and fee rate charged at Minnesota State universities in fiscal year 2022 is lower than rates charged in similar public universities nationally. The average tuition and fee rate charged at Minnesota State colleges is higher than rates charged in the bordering states and the national average for two-year public colleges.

*Table 6-1: Average Annual Tuition and Fees  
Minnesota State  
Fiscal Year 2015 to Fiscal Year 2024*

Colleges	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Alexandria Technical and Community College	5,402	5,359	5,410	5,416	5,565	5,650	5,910	6,108	6,214	6,229
Anoka-Ramsey Community College	5,019	4,976	5,042	5,049	5,192	5,259	5,488	5,655	5,657	5,709
Anoka Technical College	5,584	5,534	5,584	5,584	5,734	5,811	6,074	6,267	6,267	6,267
Central Lakes College	5,384	5,348	5,428	5,431	5,594	5,678	5,936	6,119	6,187	6,197
Century College	5,391	5,360	5,418	5,436	5,578	5,652	5,907	6,208	6,192	6,213
Dakota County Technical College	5,712	5,661	5,711	5,711	5,864	5,942	6,208	6,419	6,580	6,671
Fond du Lac Tribal and Community College	5,258	5,210	5,258	5,318	5,461	5,534	5,815	5,998	5,998	5,998
Hennepin Technical College	5,147	5,156	5,202	5,232	5,385	5,494	5,726	5,924	5,941	6,017
Inver Hills Community College	5,288	5,285	5,333	5,333	5,485	5,558	5,809	6,007	6,050	6,138
Lake Superior College	5,126	5,096	5,150	5,188	5,321	5,390	5,602	5,768	5,768	5,768
Minneapolis Community and Technical College	5,366	5,349	5,396	5,396	5,556	5,660	5,906	6,098	6,128	6,153
Minnesota North								5,969	6,004	6,014
Minnesota State College - Southeast Technical	5,615	5,553	5,609	5,609	5,760	5,837	6,074	6,294	6,398	6,458
Minnesota State Community and Technical College	5,361	5,313	5,358	5,358	5,502	5,576	5,804	5,976	5,976	5,976
Minnesota West Community and Technical College	5,673	5,637	5,687	5,687	5,846	6,016	6,287	6,484	6,484	6,484
Normandale Community College	5,736	5,714	5,790	5,790	5,963	6,038	6,216	6,321	6,321	6,321
North Hennepin Community College	5,479	5,459	5,525	5,542	5,708	5,822	6,102	6,313	6,313	6,318
NHED - Hibbing Community College	5,309	5,262	5,309	5,309	5,451	5,524	5,773			
NHED - Itasca Community College	5,324	5,277	5,324	5,324	5,466	5,539	5,788			
NHED - Mesabi Range College	5,311	5,281	5,324	5,324	5,466	5,539	5,788			
NHED - Rainy River Community College	5,324	5,277	5,324	5,324	5,466	5,539	5,788			
NHED - Vermilion Community College	5,324	5,277	5,324	5,324	5,466	5,539	5,788			
Northland Community and Technical College	5,534	5,484	5,549	5,549	5,715	5,792	6,052	6,242	6,262	6,281
Northwest Technical College - Bemidji	5,480	5,429	5,480	5,488	5,651	5,740	6,020	6,227	6,237	6,247
Pine Technical and Community College	5,082	5,036	5,082	5,082	5,234	5,306	5,611	5,804	5,852	5,915
Ridgewater College	5,402	5,370	5,418	5,424	5,587	5,680	5,909	6,109	6,109	6,109
Riverland Community College	5,539	5,507	5,562	5,562	5,724	5,819	6,053	6,242	6,262	6,281

<b>Rochester Community and Technical College</b>	5,628	5,579	5,630	5,630	5,808	5,883	6,115	6,303	6,367	6,367
<b>St. Cloud Technical and Community College</b>	5,326	5,294	5,359	5,376	5,537	5,630	5,874	6,075	6,095	6,116
<b>Saint Paul College</b>	5,479	5,458	5,561	5,561	5,737	5,812	6,158	6,318	6,318	6,318
<b>South Central College</b>	5,379	5,369	5,416	5,491	5,636	5,711	5,965	6,151	6,151	6,151
<b>Colleges</b>	<b>5,399</b>	<b>5,364</b>	<b>5,419</b>	<b>5,428</b>	<b>5,582</b>	<b>5,666</b>	<b>5,918</b>	<b>6,131</b>	<b>6,159</b>	<b>6,181</b>
<b>State Universities</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
<b>Bemidji State University</b>	8,366	8,393	8,678	8,696	8,941	9,076	9,806	10,131	10,095	10,163
<b>Metropolitan State University</b>	7,566	7,566	7,860	7,879	8,114	8,250	9,323	9,690	9,780	9,840
<b>Minnesota State University, Mankato</b>	7,835	7,859	8,164	8,184	8,438	8,566	9,147	9,442	9,490	9,571
<b>Minnesota State University Moorhead</b>	8,094	8,115	8,467	8,574	8,953	9,081	9,914	10,236	10,335	10,426
<b>St. Cloud State University</b>	7,705	7,800	8,228	8,265	8,656	8,780	9,802	10,119	10,154	10,246
<b>Southwest Minnesota State University</b>	8,334	8,344	8,619	8,636	8,908	9,059	9,795	10,119	10,305	10,361
<b>Winona State University</b>	8,092	8,121	8,411	8,456	8,696	8,826	9,214	9,521	9,552	9,630
<b>Universities</b>	<b>7,999</b>	<b>8,028</b>	<b>8,347</b>	<b>8,384</b>	<b>8,672</b>	<b>8,805</b>	<b>9,571</b>	<b>9,894</b>	<b>9,959</b>	<b>10,034</b>
<b>System</b>	<b>5,891</b>	<b>5,868</b>	<b>5,973</b>	<b>5,988</b>	<b>6,167</b>	<b>6,260</b>	<b>6,609</b>	<b>6,929</b>	<b>6,965</b>	<b>6,999</b>

\*FY2021 reflects the fall freeze in tuition with a 3% increase in the spring

*Table 6-2: Average Annual Tuition and Fees Comparison\**  
*Minnesota State vs. Border States and Nation*  
*Fiscal Year 2013 to 2023\*\*\*\**

Comparison	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Minnesota State Colleges	\$5,376	\$5,396	\$5,406	\$5,377	\$5,437	\$5,445	\$5,603	\$5,686	\$5,933	\$6,117
Minnesota State Universities	\$7,601	\$7,639	\$7,932	\$7,969	\$8,272	\$8,333	\$8,621	\$8,853	\$9,332	\$9,760
Border States Colleges**	\$4,715	\$4,793	\$4,874	\$4,968	\$5,063	\$5,165	\$5,306	\$5,432	\$5,572	\$5,705
Border States Universities***	\$7,810	\$7,854	\$8,004	\$8,138	\$8,300	\$8,509	\$8,460	\$8,561	\$8,728	\$8,912
Nation Colleges**	\$3,061	\$3,131	\$3,224	\$3,340	\$3,441	\$3,513	\$3,565	\$3,702	\$3,766	\$3,804
Nation Universities***	\$7,563	\$7,813	\$8,092	\$8,289	\$8,527	\$8,754	\$8,899	\$8,976	\$9,109	\$9,257

\* Tuition and fees are weighted by undergraduate full-time enrollment when computing the averages for institution type.

\*\* Compares Minnesota State colleges to public associate degree-granting institutions.

\*\*\* Compares Minnesota State universities to public universities classified as master's institutions.

\*\*\*\*Updated on Dec. 5, 2024 with newly released 2023 IPEDS Student Financial Aid Survey data, which is used to identify the proportions of students paying in-district, in-state, and out-of-state tuition.

## Subdivision 7(7): IPEDS Graduation and Transfer-Out Rates Minnesota State

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This section reports graduation and transfer-out rates that were submitted to the National Center for Education Statistics (NCES) on the Integrated Postsecondary Education Data System (IPEDS) Graduation Rates Survey and the Graduation Rates 200 Survey. The graduation rate is the percent of first-time, full-time, certificate-seeking, diploma-seeking or degree-seeking undergraduate students who graduate within 150 percent of the time it would take a full-time student to complete the award. The transfer-out rate is the percent of these students who do not graduate within 150 percent of the time, but transfer to another college or university. Rates that report the percent of students who have graduated within 200 percent of the time it would take a full-time student to complete also are reported to NCES. Examples of 150 percent completion are a student who completes an associate degree in three years or a bachelor's degree in six years. Examples of 200 percent completion are a student who completes an associate degree in four years or a bachelor's degree in eight years.

The IPEDS graduation rates report for first-time, full-time new fall entering undergraduate degree-seeking students at 150 percent of time and 200 percent of time. The system has defined a more comprehensive completion rate measure that also includes part-time and transfer entering students. This rate measures student retention, transfer, graduation and transfer-graduation up to 16 terms after entry. This completion rate is one of the system's performance measures used to assess progress in the Student Success – Accountability Metrics.

The most recent IPEDS graduation and transfer-out rates for each state college and university are reported by race-ethnicity and gender in Table 7-7 at the end of this section. When the rates are reported for each racial-ethnic group at each college and university, the vast majority of the information must be suppressed to prevent the disclosure of personally identifiable information for small groups of students. The graduation and transfer-out rates for African American, American Indian, Asian, Hawaiian/Pacific Islander and Hispanic students, and for students who reported two or more racial-ethnic groups, have been combined into a Students of Color category to permit reporting for most colleges and universities. Table 7-8 reports the Minnesota State colleges total and the Minnesota State universities total for each racial-ethnic group.

The most recent IPEDS graduation and transfer-out rate data are reported in the IPEDS 2023-2024 data collection. The rates for the state colleges are for fall 2020 entering students with graduation tracked through summer 2023. The rates for the state universities are for fall 2017 entering students with graduation also tracked through summer 2023. The most recent combined graduation and transfer-out rates for the Minnesota State colleges and universities are reported in Figures 7-1 and 7-2. The average combined rate for the 2020 state college cohorts is 59 percent. The average combined rate for the 2017 state university cohorts is 82 percent. Combined graduation and transfer-out rates for Students of Color and White students are reported in Figures 7-3 and 7-4.

Cumulative four-year, five-year, and six-year state university graduation rates for bachelors degree completers are reported in Figure 7-5. Data for each university for the 2017 cohort are shown in Table 7-9 at the end of this section.

Graduation rates at 150% and 200% time are reported for fall 2019 entering students at the colleges and fall 2015 entering students at the universities in Figure 7-6. The 200% rates are two percent higher for students at the colleges and two percent higher at the universities.

**Figure 7-1**  
**Graduation & Transfer-Out Rates**  
*Minnesota State Colleges*

Cohort	2016	2017	2018	2019	2020
Graduation Rate	33%	33%	34%	32%	35%
Transfer-Out Rate	24%	23%	23%	21%	24%
Combined Rate	57%	56%	57%	55%	59%

**Figure 7-2**  
**Graduation & Transfer-Out Rates**  
*Minnesota State Universities*

Cohort	2013	2014	2015	2016	2017
Graduation Rate	51%	51%	53%	51%	53%
Transfer-Out Rate	32%	33%	31%	31%	29%
Combined Rate	83%	84%	84%	83%	82%

**Figure 7-3**  
**Graduation & Transfer-Out Rates**  
*by Race and Ethnicity*  
*Minnesota State Colleges*

Cohort	Students of Color	White	Total
2016	50%	61%	57%
2020	50%	64%	59%

**Figure 7-4**  
**Graduation & Transfer-Out Rates**  
*by Race and Ethnicity*  
*Minnesota State Universities*

Cohort	Students of Color	White	Total
2013	77%	86%	83%
2017	74%	86%	82%

**Figure 7-5**  
**Four, Five & Six-Year Graduation Rates**  
*Bachelor's Degree Completers*  
*Minnesota State Universities*

Cohort	Four-year	Five-year	Six-year
2013	29%	46%	51%
2017	34%	48%	52%

**Figure 7-6**  
**150% and 200% Graduation Rates**  
*Minnesota State Colleges and Universities*

<b>Cohort</b>	<b>Colleges</b>	<b>Universities</b>
<b>150% Rate</b>	32%	52%
<b>200% Rate</b>	34%	54%

Minnesota State has been actively working to improve completion rates through a variety of initiatives that have demonstrated promising outcomes. The initiatives include systemwide and local partnerships with K-12 school district associations, adult basic education, business and industries, and non-profit organizations, as well as a variety of campus based initiatives. The system’s completion plan capitalizes on the initiatives that are demonstrating success while promoting practices and policies that have been shown to have a positive impact on completion. Minnesota State’s work to implement strategies to improve completion rates are further outlined in the College Completion Plan submitted to the Legislature in January 2016 and in the annual Degree and Certificate Completion Report submitted in January 2024.

Minnesota State institutions are also implementing innovations in developmental education to increase student retention, persistence and completion. The Minnesota State Colleges and Universities have created a Developmental Education Strategic Roadmap (DESR) to guide systemwide work on developmental education redesign with clearly identified strategic goals, key action steps, targeted timelines for implementation, and measureable outcomes. The details of the developmental education plan were outlined in the Developmental Education Plan report submitted to the legislature in February 2018 and in the annual Degree and Certificate Completion Report submitted in January 2024.

<b>Area</b>	<b>Institution</b>	<b>U.S. Non-resident</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Colleges Total</b>	Initial Cohort	42	3,266	5,814	105	5,126	4,101	9,227
	Graduation Rate	33.3%	21.7%	42.6%	49.5%	37.7%	32.2%	35.3%
	Transfer Out Rate	23.8%	28.7%	21.0%	11.4%	20.8%	27.1%	23.6%
	Combined Rate	57.1%	50.4%	63.6%	61.0%	58.5%	59.3%	58.9%
<b>Metro Area Community Colleges Total</b>	Initial Cohort	10	963	976	13	911	1,051	1,962
	Graduation Rate	40.0%	14.8%	23.9%	38.5%	16.4%	22.5%	19.6%
	Transfer Out Rate	20.0%	37.8%	35.0%	15.4%	35.9%	36.4%	36.2%
	Combined Rate	60.0%	52.6%	58.9%	53.8%	52.3%	58.9%	55.8%
<b>Anoka-Ramsey Community College</b>	Initial Cohort	**	151	346	**	193	307	500
	Graduation Rate	**	20.5%	24.9%	**	15.0%	29.6%	24.0%
	Transfer Out Rate	**	38.4%	35.0%	**	40.4%	32.9%	35.8%
	Combined Rate	**	58.9%	59.8%	**	55.4%	62.5%	59.8%
<b>Inver Hills Community College</b>	Initial Cohort	**	137	166	**	149	155	304
	Graduation Rate	**	10.9%	25.9%	**	18.8%	19.4%	19.1%
	Transfer Out Rate	**	40.1%	30.7%	**	33.6%	36.1%	34.9%
	Combined Rate	**	51.1%	56.6%	**	52.3%	55.5%	53.9%
<b>Normandale Community College</b>	Initial Cohort	**	431	338	**	380	402	782
	Graduation Rate	**	16.7%	21.0%	**	18.9%	18.9%	18.9%
	Transfer Out Rate	**	35.3%	36.4%	**	33.4%	37.3%	35.4%
	Combined Rate	**	52.0%	57.4%	**	52.4%	56.2%	54.3%
<b>North Hennepin</b>	Initial Cohort	**	244	126	**	189	187	376

Area	Institution	U.S. Non-resident	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
<b>Community College</b>	Graduation Rate	**	10.2%	26.2%	**	10.6%	20.9%	15.7%
	Transfer Out Rate	**	40.6%	37.3%	**	38.1%	40.6%	39.4%
	Combined Rate	**	50.8%	63.5%	**	48.7%	61.5%	55.1%
<b>Metro Area Community and Technical Colleges Total</b>	Initial Cohort	14	901	545	22	720	762	1,482
	Graduation Rate	28.6%	18.9%	30.1%	27.3%	24.9%	21.7%	23.2%
	Transfer Out Rate	35.7%	26.9%	27.9%	13.6%	24.3%	29.8%	27.1%
	Combined Rate	64.3%	45.7%	58.0%	40.9%	49.2%	51.4%	50.3%
<b>Century College</b>	Initial Cohort	**	300	294	**	295	311	606
	Graduation Rate	**	16.0%	25.9%	**	19.0%	22.8%	21.0%
	Transfer Out Rate	**	26.7%	31.3%	**	28.5%	29.3%	28.9%
	Combined Rate	**	42.7%	57.1%	**	47.5%	52.1%	49.8%
<b>Minneapolis Community and Technical College</b>	Initial Cohort	**	282	127	**	194	229	423
	Graduation Rate	**	12.4%	25.2%	**	18.6%	15.3%	16.8%
	Transfer Out Rate	**	27.3%	29.9%	**	20.1%	34.1%	27.7%
	Combined Rate	**	39.7%	55.1%	**	38.7%	49.3%	44.4%
<b>Saint Paul College</b>	Initial Cohort	**	319	124	**	231	222	453
	Graduation Rate	**	27.3%	45.2%	**	37.7%	26.6%	32.2%
	Transfer Out Rate	**	26.6%	17.7%	**	22.5%	26.1%	24.3%
	Combined Rate	**	53.9%	62.9%	**	60.2%	52.7%	56.5%
<b>Metro Technical Colleges Total</b>	Initial Cohort	1	212	467	30	539	171	710
	Graduation Rate	0.0%	38.2%	49.5%	66.7%	49.9%	36.8%	46.8%

Area	Institution	U.S. Non-resident	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
	Transfer Out Rate	0.0%	15.1%	13.7%	3.3%	10.0%	25.1%	13.7%
	Combined Rate	0.0%	53.3%	63.2%	70.0%	59.9%	62.0%	60.4%
<b>Anoka Technical College</b>	Initial Cohort	**	27	95	**	100	26	126
	Graduation Rate	**	40.7%	57.9%	**	60.0%	38.5%	55.6%
	Transfer Out Rate	**	11.1%	10.5%	**	6.0%	26.9%	10.3%
	Combined Rate	**	51.9%	68.4%	**	66.0%	65.4%	65.9%
<b>Dakota County Technical College</b>	Initial Cohort	**	96	238	**	255	103	358
	Graduation Rate	**	34.4%	48.3%	**	49.0%	35.9%	45.3%
	Transfer Out Rate	**	16.7%	16.8%	**	12.5%	24.3%	15.9%
	Combined Rate	**	51.0%	65.1%	**	61.6%	60.2%	61.2%
<b>Hennepin Technical College</b>	Initial Cohort	**	89	134	**	184	42	226
	Graduation Rate	**	41.6%	45.5%	**	45.7%	38.1%	44.2%
	Transfer Out Rate	**	14.6%	10.4%	**	8.7%	26.2%	11.9%
	Combined Rate	**	56.2%	56.0%	**	54.3%	64.3%	56.2%
<b>Greater Minnesota Community and Technical Colleges Total</b>	Initial Cohort	17	1,176	3,778	40	2,912	2,099	5,011
	Graduation Rate	35.3%	26.7%	48.2%	52.5%	45.0%	40.5%	43.1%
	Transfer Out Rate	17.6%	25.0%	17.3%	15.0%	17.3%	21.6%	19.1%
	Combined Rate	52.9%	51.7%	65.5%	67.5%	62.3%	62.1%	62.2%
<b>Alexandria Technical and Community College</b>	Initial Cohort	**	41	357	**	264	136	400
	Graduation Rate	**	41.5%	62.5%	**	62.1%	57.4%	60.5%
	Transfer Out	**	22.0%	11.2%	**	9.8%	16.9%	12.3%

Area	Institution	U.S. Non-resident	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
	Rate							
	Combined Rate	**	63.4%	73.7%	**	72.0%	74.3%	72.8%
<b>Central Lakes College</b>	Initial Cohort	**	42	300	**	217	131	348
	Graduation Rate	**	31.0%	49.7%	**	52.5%	39.7%	47.7%
	Transfer Out Rate	**	16.7%	10.3%	**	6.9%	18.3%	11.2%
	Combined Rate	**	47.6%	60.0%	**	59.4%	58.0%	58.9%
<b>Lake Superior College</b>	Initial Cohort	**	56	341	**	215	186	401
	Graduation Rate	**	28.6%	39.9%	**	34.0%	43.0%	38.2%
	Transfer Out Rate	**	23.2%	19.9%	**	20.0%	22.0%	20.9%
	Combined Rate	**	51.8%	59.8%	**	54.0%	65.1%	59.1%
<b>Minnesota North College</b>	Initial Cohort	**	135	417	**	337	219	556
	Graduation Rate	**	30.4%	45.6%	**	43.3%	39.7%	41.9%
	Transfer Out Rate	**	17.8%	12.2%	**	14.8%	11.4%	13.5%
	Combined Rate	**	48.1%	57.8%	**	58.2%	51.1%	55.4%
<b>Minnesota State College Southeast</b>	Initial Cohort	**	34	120	**	104	54	158
	Graduation Rate	**	26.5%	56.7%	**	49.0%	55.6%	51.3%
	Transfer Out Rate	**	14.7%	10.0%	**	7.7%	16.7%	10.8%
	Combined Rate	**	41.2%	66.7%	**	56.7%	72.2%	62.0%
<b>Minnesota State Community and Technical College</b>	Initial Cohort	**	108	425	**	323	218	541
	Graduation Rate	**	22.2%	52.2%	**	48.6%	43.1%	46.4%
	Transfer Out Rate	**	60.2%	40.0%	**	40.6%	49.1%	44.0%

Area	Institution	U.S. Non-resident	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
	Combined Rate	**	82.4%	92.2%	**	89.2%	92.2%	90.4%
<b>Minnesota West Community and Technical College</b>	Initial Cohort	**	83	179	**	169	99	268
	Graduation Rate	**	32.5%	54.7%	**	50.3%	40.4%	46.6%
	Transfer Out Rate	**	15.7%	13.4%	**	17.2%	9.1%	14.2%
	Combined Rate	**	48.2%	68.2%	**	67.5%	49.5%	60.8%
<b>Northland Community and Technical College</b>	Initial Cohort	**	51	236	**	150	139	289
	Graduation Rate	**	37.3%	50.4%	**	49.3%	46.8%	48.1%
	Transfer Out Rate	**	29.4%	13.6%	**	15.3%	17.3%	16.3%
	Combined Rate	**	66.7%	64.0%	**	64.7%	64.0%	64.4%
<b>Pine Technical and Community College</b>	Initial Cohort	**	18	74	**	53	40	93
	Graduation Rate	**	38.9%	40.5%	**	37.7%	42.5%	39.8%
	Transfer Out Rate	**	5.6%	20.3%	**	7.5%	30.0%	17.2%
	Combined Rate	**	44.4%	60.8%	**	45.3%	72.5%	57.0%
<b>Ridgewater College</b>	Initial Cohort	**	82	291	**	205	178	383
	Graduation Rate	**	30.5%	49.5%	**	42.0%	48.3%	44.9%
	Transfer Out Rate	**	8.5%	10.3%	**	9.3%	10.1%	9.7%
	Combined Rate	**	39.0%	59.8%	**	51.2%	58.4%	54.6%
<b>Riverland Community College</b>	Initial Cohort	**	115	195	**	178	135	313
	Graduation Rate	**	36.5%	62.6%	**	54.5%	51.1%	53.0%
	Transfer Out Rate	**	13.0%	9.2%	**	10.7%	10.4%	10.5%
	Combined Rate	**	49.6%	71.8%	**	65.2%	61.5%	63.6%

<b>Area</b>	<b>Institution</b>	<b>U.S. Non-resident</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Rochester Community and Technical College</b>	Initial Cohort	**	214	367	**	297	286	583
	Graduation Rate	**	13.6%	33.5%	**	26.9%	25.2%	26.1%
	Transfer Out Rate	**	31.8%	22.1%	**	27.3%	23.8%	25.6%
	Combined Rate	**	45.3%	55.6%	**	54.2%	49.0%	51.6%
<b>St. Cloud Technical and Community College</b>	Initial Cohort	**	89	279	**	230	140	370
	Graduation Rate	**	23.6%	47.7%	**	47.4%	33.6%	42.2%
	Transfer Out Rate	**	28.1%	14.0%	**	13.0%	24.3%	17.3%
	Combined Rate	**	51.7%	61.6%	**	60.4%	57.9%	59.5%
<b>South Central College</b>	Initial Cohort	**	108	197	**	170	138	308
	Graduation Rate	**	22.2%	32.0%	**	32.4%	23.9%	28.6%
	Transfer Out Rate	**	25.0%	21.8%	**	15.3%	32.6%	23.1%
	Combined Rate	**	47.2%	53.8%	**	47.6%	56.5%	51.6%
<b>Greater Minnesota Technical Colleges Total</b>	Initial Cohort	**	14	48	**	44	18	62
	Graduation Rate	**	14.3%	60.4%	**	56.8%	33.3%	50.0%
	Transfer Out Rate	**	35.7%	14.6%	**	13.6%	33.3%	19.4%
	Combined Rate	**	50.0%	75.0%	**	70.5%	66.7%	69.4%
<b>Northwest Technical College - Bemidji</b>	Initial Cohort	**	14	48	**	44	18	62
	Graduation Rate	**	14.3%	60.4%	**	56.8%	33.3%	50.0%
	Transfer Out Rate	**	35.7%	14.6%	**	13.6%	33.3%	19.4%
	Combined Rate	**	50.0%	75.0%	**	70.5%	66.7%	69.4%
<b>Universities Total</b>	Initial Cohort	327	1,425	5,601	47	3,097	4,303	7,400

<b>Area</b>	<b>Institution</b>	<b>U.S. Non-resident</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
	Graduation Rate	47.4%	37.1%	57.3%	57.4%	46.6%	57.5%	53.0%
	Transfer Out Rate	19.3%	36.8%	28.2%	29.8%	28.4%	30.2%	29.5%
	Combined Rate	66.7%	73.8%	85.5%	87.2%	75.1%	87.8%	82.5%
<b>Fond du Lac Tribal and Community College</b>	Initial Cohort	**	72	48	**	66	54	120
	Graduation Rate	**	11.1%	35.4%	**	16.7%	25.9%	20.8%
	Transfer Out Rate	**	27.8%	16.7%	**	30.3%	14.8%	23.3%
	Combined Rate	**	38.9%	52.1%	**	47.0%	40.7%	44.2%
<b>Bemidji State University</b>	Initial Cohort	**	83	634	**	348	388	736
	Graduation Rate	**	26.5%	56.8%	**	46.3%	59.8%	53.4%
	Transfer Out Rate	**	38.6%	27.0%	**	28.4%	28.4%	28.4%
	Combined Rate	**	65.1%	83.8%	**	74.7%	88.1%	81.8%
<b>Metropolitan State University</b>	Initial Cohort	**	65	14	**	30	56	86
	Graduation Rate	**	41.5%	35.7%	**	26.7%	44.6%	38.4%
	Transfer Out Rate	**	27.7%	57.1%	**	36.7%	30.4%	32.6%
	Combined Rate	**	69.2%	92.9%	**	63.3%	75.0%	70.9%
<b>Minnesota State University, Mankato</b>	Initial Cohort	**	419	1,660	**	1,015	1,236	2,251
	Graduation Rate	**	41.3%	58.3%	**	49.4%	58.0%	54.1%
	Transfer Out Rate	**	39.6%	28.9%	**	27.8%	32.8%	30.5%
	Combined Rate	**	80.9%	87.2%	**	77.1%	90.8%	84.6%
<b>Minnesota State University Moorhead</b>	Initial Cohort	**	113	679	**	308	521	829
	Graduation Rate	**	42.5%	56.8%	**	45.5%	60.1%	54.6%

<b>Area</b>	<b>Institution</b>	<b>U.S. Non-resident</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
	Transfer Out Rate	**	32.7%	24.2%	**	28.6%	23.8%	25.6%
	Combined Rate	**	75.2%	81.0%	**	74.0%	83.9%	80.2%
<b>St. Cloud State University</b>	Initial Cohort	**	401	960	**	668	788	1,456
	Graduation Rate	**	34.4%	51.1%	**	42.4%	50.8%	46.9%
	Transfer Out Rate	**	38.4%	30.1%	**	27.7%	33.6%	30.9%
	Combined Rate	**	72.8%	81.3%	**	70.1%	84.4%	77.8%
<b>Southwest Minnesota State University</b>	Initial Cohort	**	64	246	**	144	185	329
	Graduation Rate	**	26.6%	50.4%	**	37.5%	49.2%	44.1%
	Transfer Out Rate	**	37.5%	35.0%	**	35.4%	35.1%	35.3%
	Combined Rate	**	64.1%	85.4%	**	72.9%	84.3%	79.3%
<b>Winona State University</b>	Initial Cohort	**	208	1,360	**	518	1,075	1,593
	Graduation Rate	**	45.7%	63.2%	**	55.2%	63.6%	60.9%
	Transfer Out Rate	**	35.1%	27.6%	**	28.0%	28.6%	28.4%
	Combined Rate	**	80.8%	90.8%	**	83.2%	92.2%	89.3%

*Table 7-8: 2023-2024 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender*

*Two-Year College Fall 2020 and Four-Year University Fall 2017 First-time, Full-time, Degree Seeking Students  
Minnesota State*

Area	Institution	U.S. Non-resident	African American	American Indian	Asian	Hawaiian/Pacific Islander	Hispanic	2 or More Race Ethnicity	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
<b>Colleges Total</b>	Initial Cohort	42	1,200	64	591	4	969	438	5,814	105	5,126	4,101	9,227
	Graduation Rate	33.3%	14.5%	23.4%	27.7%	25.0%	24.6%	26.9%	42.6%	49.5%	37.7%	32.2%	35.3%
	Transfer Out Rate	23.8%	38.6%	14.1%	23.0%	50.0%	22.2%	25.6%	21.0%	11.4%	20.8%	27.1%	23.6%
	Combined Rate	57.1%	53.1%	37.5%	50.8%	75.0%	46.7%	52.5%	63.6%	61.0%	58.5%	59.3%	58.9%
<b>Universities Total</b>	Initial Cohort	327	366	77	336	5	317	324	5,601	47	3,097	4,303	7,400
	Graduation Rate	47.4%	33.9%	13.0%	40.2%	20.0%	42.0%	38.6%	57.3%	57.4%	46.6%	57.5%	53.0%
	Transfer Out Rate	19.3%	39.9%	32.5%	36.3%	40.0%	34.4%	37.0%	28.2%	29.8%	28.4%	30.2%	29.5%
	Combined Rate	66.7%	73.8%	45.5%	76.5%	60.0%	76.3%	75.6%	85.5%	87.2%	75.1%	87.8%	82.5%

Note: The graduation rate and transfer-out rate may not sum to the combined rate because of rounding.

Source: System Office Research, Academic and Student Affairs Division

*Table 7-9: 2023-2024 IPEDS Cumulative Four-, Five-, and Six-year Graduation Rates  
for Bachelor's Degree Completers  
Fall 2015 First-time, Full-time, Degree-seeking Students  
Minnesota State*

<b>Institution</b>	<b>Cohort</b>	<b>4 Years Number</b>	<b>4 Years Graduation Rate</b>	<b>5 Years Number</b>	<b>5 Years Graduation Rate</b>	<b>6 Years Number</b>	<b>6 Years Graduation Rate</b>
<b>Bemidji State University</b>	736	271	36.8%	358	48.6%	382	51.9%
<b>Metropolitan State University</b>	86	16	18.6%	28	32.6%	33	38.4%
<b>Minnesota State University, Mankato</b>	2,251	743	33.0%	1,088	48.3%	1,205	53.5%
<b>Minnesota State University Moorhead</b>	829	296	35.7%	410	49.5%	445	53.7%
<b>St. Cloud State University</b>	1,456	390	26.8%	592	40.7%	664	45.6%
<b>Southwest Minnesota State University</b>	329	97	29.5%	133	40.4%	140	42.6%
<b>Winona State University</b>	1,593	716	44.9%	920	57.8%	954	59.9%
<b>Total: Universities</b>	<b>7,400</b>	<b>2,529</b>	<b>34.2%</b>	<b>3,529</b>	<b>47.7%</b>	<b>3,823</b>	<b>51.7%</b>

Source: System Office Research, Academic and Student Affairs Division

## Subdivision 7(8): Students Traditionally Underrepresented in Higher Education - Minnesota State

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This section reports information about students traditionally underrepresented in higher education. Underrepresented students include those who are:

- Students of Color: African American, American Indian, Asian, Hispanic, Pacific Islander and students that report two or more races; and/or
- First Generation Students: Students whose parents did not attend college; and/or
- Low Income Students: Students who are eligible to receive a Pell grant are considered to be low-income.

System undergraduate headcount enrollment decreased by 9 percent between fiscal years 2020 and 2024. The system experienced an 11 percent decrease in underrepresented student enrollment from 111,538 in fiscal year 2020 to 99,544 in fiscal year 2024, as shown in Figure 8-1. These numbers are the unduplicated headcount of underrepresented undergraduate students taking credit courses during the fiscal year. Underrepresented students decreased from 50 percent of undergraduate credit students in 2020 to 49 percent in 2024 as shown in Figure 8-2.

Providing access to higher education for all Minnesotans and addressing gaps in attainment for underrepresented students remains a key priority for Minnesota State. Minnesota State has been actively working to improve access, retention and completion through a variety of initiatives. Colleges and universities and the system office have been engaging in collective discussions, strategic planning, and implementation of evidence-based policies, programs and practices to improve retention and completion rates of underrepresented students. Minnesota State’s work to implement these strategies are further outlined, along with an examination of relevant disaggregated data, in the College Completion Plan submitted to the Legislature in January 2016, in the annual Degree and Certificate Completion Report submitted in January 2024 and the Developmental Education Plan report submitted to the legislature in February 2018 .

*Figure 8-1: Undergraduate Underrepresented Students  
Fiscal Years 2020 to 2024  
Minnesota State*

	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<i>Colleges</i>	83,944	77,546	73,591	72,363	76,159
<i>Universities</i>	27,594	26,660	24,433	23,017	23,385
<i>System</i>	111,538	104,206	98,024	95,380	99,544

*Figure 8-2: Percent Underrepresented Students  
Fiscal Years 2020 to 2024*

*Minnesota State*

	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<i>Colleges</i>	53%	51%	51%	51%	52%
<i>Universities</i>	43%	43%	42%	41%	42%
<i>System</i>	50%	49%	49%	48%	49%

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Note: Underrepresented students include students of color, first generation students and low income students; students who are in more than one of these groups are only counted once in the data.

## Subdivision 7(9): Workforce Development Activities Minnesota State

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This section reports on the system’s workforce development activities as measured by customized training revenues. Customized training and education programs help employers meet their training needs and stay competitive in a world economy. Customized training revenues are shown in Figure 9-1. The figure includes revenues from employers and other sources, but excludes state appropriations that support customized training. Revenues declined in 2020 during the COVID pandemic.

**Figure 9-1: Customized Training Revenues in Millions**  
*Minnesota State*  
*Fiscal Years 2019 to 2023*

	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<i>Millions of Dollars</i>	\$33.9	\$28.0	\$32.0	\$34.0	\$40.6

## Subdivision 7 (10): Consultant Contracts in Excess of \$500,000 Minnesota State

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This section reports on contract work for Minnesota State more than \$500,000. The data includes the name of the consultant, total value of the contract for fiscal years 2023 and 2024, describes the work and the reason for using an outside consultant. Consulting contracts are defined according to statute as management, investment and financial advisory services, project management, computer/technology advisory services, and construction project management.

### **Baker Tilly Advisory Group, LP - \$1,624,672**

The system's Office of Internal Auditing has a diverse and complex annual audit plan. The size of the budget and small staff of the office limits their ability to build an effective team with only internal resources. Knowledge and skills needed include (but are not limited to) information technology, cyber security, finance, diversity, equity and inclusion, academic and student affairs, and human resources. Baker Tilly was selected through a competitive bidding process to provide co-sourced independent internal auditing services. With over 6700 employees, Baker Tilly provides a wide range of industry-specialized subject matter experts and staff to assist with execution of the annual audit plan as needed. The amount above reflects services over both fiscal years.

### **BerryDunn - \$1,725,841**

BerryDunn is providing Owner's Representative services for the NextGen Enterprise Resource Management project for the Minnesota State system. The Owner's Representative provides advisory and advocacy services to partner with Minnesota State to assure that project plans will achieve project scope, that dependencies have been identified, and risks and issues are identified and have mitigation plans. The amount above reflects services over both fiscal years.

### **On Demand Services - \$1,251,920**

On-Demand Services is providing program management and project management services for the NextGen Enterprise Resource Management project for the Minnesota State system. Program management coordinates all areas of the NextGen project, oversees project managers, manages resources, facilitates meetings, escalate issues as needed, ensures that project is meeting all documented milestones and overall project timeline, provides reports and other services. Project management includes the maintenance of specific project plans, provides status reports, manages project risks, issues and change orders. The amount reflects costs over both fiscal years.

### **Workday Inc - \$29,774,818**

Workday, Inc., is implementing their platform for the NextGen Enterprise Resource Management project for the Minnesota State system. NextGen is the Minnesota State project to create a new technology landscape to support students, faculty, and staff at our 33 colleges and universities across the state. It will link all 54 campuses and serve as a unified administrative technology system that improves the student experience and streamlines enterprise-wide business processes in student services, finance, and human capital management (HCM, also commonly referred to as human resources). The reason this contractor is used is that we do not have employees with this type of experience. The amount above reflects services over both fiscal years.

Subdivision 7 (11)(i): Student Demographics  
Minnesota State

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This section reports aggregate data on student demographics.

*Table 11(i)-1: Student Demographics by Race/Ethnicity  
Fiscal Year 2024  
Minnesota State*

<b>RACE/ETHNICITY</b>	<b>COUNT</b>	<b>PERCENT</b>
<b>STUDENTS OF COLOR</b>	67,258	31.7%
<b>WHITE</b>	129,823	61.1%
<b>U.S. NONRESIDENT</b>	5,675	2.7%
<b>UNKNOWN RACE</b>	9,577	4.5%
<b>TOTAL</b>	212,333	100.0%

*Table 11(i)-1: Student Demographics by Gender  
Fiscal Year 2024  
Minnesota State*

<b>GENDER</b>	<b>COUNT</b>	<b>PERCENT</b>
<b>MALE</b>	86,914	40.9%
<b>FEMALE</b>	122,162	57.5%
<b>UNKNOWN GENDER</b>	3,257	1.5%
<b>TOTAL</b>	212,233	100.0%

Subdivision 7 (11)(ii) Credit Students by Minnesota House Districts  
 Fiscal Year 2018-2023  
 Minnesota State

	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
<b>Total Credit Enrollment</b>	244,821	239,282	233,170	223,013	211,259	206,938

House District	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
<b>Total Students in Districts*</b>	224,067	221,260	213,941	204,793	193,999	190,519
<b>01A</b>	1,747	1,712	1,638	1,661	1,613	1,510
<b>01B</b>	1,682	1,673	1,811	1,639	1,538	1,431
<b>02A</b>	1,459	1,478	1,890	1,705	1,643	1,549
<b>02B</b>	1,486	1,532	1,509	1,322	1,241	1,249
<b>03A</b>	1,598	1,449	1,403	1,402	1,317	1,107
<b>03B</b>	1,583	1,444	1,435	1,288	1,266	1,209
<b>04A</b>	1,991	2,052	1,768	1,663	1,556	1,545
<b>04B</b>	1,736	1,776	1,649	1,568	1,462	1,401
<b>05A</b>	1,898	1,938	1,536	1,497	1,440	1,396
<b>05B</b>	1,714	1,615	1,706	1,661	1,587	1,598
<b>06A</b>	2,023	2,037	1,415	1,310	1,152	1,092
<b>06B</b>	1,794	1,763	1,634	1,591	1,480	1,541
<b>07A</b>	1,322	1,262	1,787	1,578	1,437	1,254
<b>07B</b>	1,397	1,356	1,927	1,850	1,730	1,323
<b>08A</b>	1,464	1,461	1,324	1,227	1,126	1,063
<b>08B</b>	1,892	1,867	1,349	1,306	1,245	1,181
<b>09A</b>	1,668	1,689	1,447	1,384	1,396	1,392

<b>House District</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>
<b>09B</b>	1,766	1,691	1,700	1,554	1,530	1,448
<b>10A</b>	1,731	1,723	1,451	1,343	1,295	1,328
<b>10B</b>	1,218	1,179	2,171	2,080	1,984	1,969
<b>11A</b>	1,793	1,821	1,706	1,608	1,587	1,525
<b>11B</b>	1,497	1,420	1,687	1,626	1,596	1,574
<b>12A</b>	1,441	1,418	1,808	1,666	1,746	1,781
<b>12B</b>	2,227	2,067	2,165	2,143	1,991	2,013
<b>13A</b>	1,952	1,782	1,959	1,854	1,689	1,677
<b>13B</b>	2,606	2,607	2,325	2,355	2,201	2,142
<b>14A</b>	2,951	3,099	3,304	2,937	2,923	2,900
<b>14B</b>	3,245	3,322	2,710	2,361	2,137	2,010
<b>15A</b>	1,619	1,559	2,273	2,086	2,012	1,968
<b>15B</b>	2,274	2,312	1,730	1,534	1,501	1,624
<b>16A</b>	2,195	2,170	1,797	1,897	1,746	1,602
<b>16B</b>	1,654	1,628	1,756	1,739	1,677	1,664
<b>17A</b>	1,628	1,645	1,845	1,890	1,680	1,668
<b>17B</b>	1,761	1,809	1,673	1,540	1,518	1,473
<b>18A</b>	1,968	1,852	1,809	1,772	1,669	1,686
<b>18B</b>	1,815	1,610	3,567	3,224	3,424	3,451
<b>19A</b>	2,220	1,862	1,644	1,668	1,664	1,664
<b>19B</b>	3,548	3,792	1,742	1,815	1,769	1,810
<b>20A</b>	1,711	1,644	1,467	1,445	1,379	1,313
<b>20B</b>	1,294	1,311	1,963	2,003	1,887	1,974

<b>House District</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>
<b>21A</b>	1,540	1,466	1,634	1,508	1,533	1,494
<b>21B</b>	1,880	1,839	1,886	1,711	1,740	1,746
<b>22A</b>	1,532	1,449	1,923	1,853	1,736	1,837
<b>22B</b>	1,719	1,755	1,715	1,858	1,744	1,793
<b>23A</b>	1,716	1,619	1,701	1,690	1,649	1,571
<b>23B</b>	2,036	1,890	2,082	1,994	1,930	1,886
<b>24A</b>	1,715	1,667	2,324	2,250	2,193	2,133
<b>24B</b>	1,680	1,604	1,710	1,687	1,593	1,553
<b>25A</b>	2,476	2,438	2,057	2,175	2,094	1,978
<b>25B</b>	1,871	1,927	1,707	1,660	1,454	1,366
<b>26A</b>	1,712	1,681	1,988	1,750	1,691	1,682
<b>26B</b>	1,828	1,920	1,283	1,331	1,272	1,287
<b>27A</b>	1,606	1,523	2,090	1,941	1,763	1,740
<b>27B</b>	1,989	2,039	1,774	1,644	1,593	1,551
<b>28A</b>	1,851	1,912	1,700	1,556	1,488	1,546
<b>28B</b>	1,345	1,310	1,628	1,548	1,584	1,505
<b>29A</b>	1,860	1,773	1,754	1,775	1,627	1,602
<b>29B</b>	2,203	2,264	2,199	2,079	1,991	2,046
<b>30A</b>	2,110	2,085	1,838	1,809	1,793	1,998
<b>30B</b>	1,883	2,087	1,983	1,852	1,753	1,744
<b>31A</b>	2,154	2,045	1,954	1,829	1,748	1,719
<b>31B</b>	1,864	1,659	1,619	1,562	1,487	1,429
<b>32A</b>	1,900	1,764	1,501	1,506	1,504	1,524

House District	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
<b>32B</b>	1,841	1,717	1,644	1,603	1,493	1,604
<b>33A</b>	1,143	1,097	1,403	1,327	1,293	1,251
<b>33B</b>	842	852	1,171	1,095	998	1,026
<b>34A</b>	1,797	1,769	1,766	1,582	1,532	1,579
<b>34B</b>	1,489	1,407	2,121	2,025	1,979	1,869
<b>35A</b>	1,994	1,961	1,742	1,598	1,477	1,407
<b>35B</b>	1,933	1,898	1,726	1,613	1,473	1,465
<b>36A</b>	1,971	1,807	1,392	1,321	1,219	1,318
<b>36B</b>	2,195	2,150	1,527	1,434	1,306	1,140
<b>37A</b>	1,530	1,584	1,210	1,188	1,153	1,040
<b>37B</b>	1,714	1,896	1,412	1,353	1,234	1,180
<b>38A</b>	1,517	1,446	2,312	2,036	1,832	1,743
<b>38B</b>	1,446	1,428	2,039	1,929	1,787	1,670
<b>39A</b>	1,508	1,453	1,648	1,545	1,505	1,573
<b>39B</b>	1,194	1,126	1,703	1,789	1,519	1,482
<b>40A</b>	2,541	2,571	1,785	1,745	1,582	1,563
<b>40B</b>	2,441	2,350	1,355	1,292	1,241	1,257
<b>41A</b>	1,885	1,864	1,252	1,227	1,222	1,187
<b>41B</b>	1,646	1,699	1,331	1,347	1,262	1,173
<b>42A</b>	1,767	1,776	1,015	1,030	1,068	913
<b>42B</b>	1,613	1,612	1,206	1,189	1,100	1,005
<b>43A</b>	1,868	1,677	1,527	1,450	1,370	1,301
<b>43B</b>	1,842	1,876	1,054	1,048	970	851

<b>House District</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>
<b>44A</b>	1,246	1,235	1,714	1,562	1,442	1,394
<b>44B</b>	982	871	1,669	1,515	1,397	1,300
<b>45A</b>	1,572	1,646	832	792	731	699
<b>45B</b>	1,290	1,139	764	826	717	650
<b>46A</b>	1,069	992	977	921	871	815
<b>46B</b>	1,136	1,194	988	977	898	913
<b>47A</b>	1,497	1,563	1,498	1,408	1,260	1,295
<b>47B</b>	1,224	1,230	1,161	1,119	1,119	1,173
<b>48A</b>	1,081	979	1,130	1,196	1,136	1,217
<b>48B</b>	1,040	1,139	1,104	1,067	974	890
<b>49A</b>	780	742	1,048	1,061	989	960
<b>49B</b>	1,220	1,190	1,132	1,178	1,202	1,154
<b>50A</b>	1,395	1,472	841	879	750	774
<b>50B</b>	1,779	1,795	1,411	1,312	1,246	1,227
<b>51A</b>	1,475	1,510	1,108	1,089	1,023	1,048
<b>51B</b>	1,321	1,307	1,665	1,559	1,505	1,521
<b>52A</b>	1,277	1,274	1,427	1,413	1,286	1,261
<b>52B</b>	1,454	1,428	1,118	1,136	1,084	1,098
<b>53A</b>	1,578	1,514	1,497	1,385	1,335	1,357
<b>53B</b>	1,326	1,445	1,414	1,311	1,244	1,200
<b>54A</b>	1,558	1,482	1,666	1,749	1,695	1,697
<b>54B</b>	1,341	1,338	1,651	1,742	1,616	1,676
<b>55A</b>	1,686	1,748	1,768	1,701	1,580	1,685

House District	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
55B	1,732	1,719	1,516	1,426	1,326	1,343
56A	1,793	1,866	1,381	1,312	1,314	1,223
56B	1,513	1,543	1,408	1,372	1,326	1,253
57A	1,455	1,528	1,424	1,394	1,335	1,345
57B	1,481	1,498	1,398	1,428	1,366	1,432
58A	1,622	1,686	1,214	1,353	1,278	1,395
58B	1,445	1,420	1,390	1,531	1,414	1,344
59A	1,724	1,672	1,436	1,289	1,165	1,158
59B	1,439	1,333	1,160	1,080	1,009	995
60A	1,190	1,267	1,166	1,153	1,057	971
60B	1,571	1,563	1,217	1,146	956	930
61A	1,061	1,043	987	936	920	947
61B	933	922	853	834	824	800
62A	1,767	1,651	1,566	1,455	1,403	1,316
62B	1,292	1,310	1,395	1,195	1,157	1,180
63A	1,036	1,025	1,059	1,030	954	931
63B	1,117	1,043	872	838	761	829
64A	1,140	1,103	861	864	768	787
64B	1,121	1,039	1,127	1,000	918	828
65A	1,930	1,905	1,978	1,700	1,471	1,466
65B	1,597	1,479	1,297	1,205	1,183	1,183
66A	1,218	1,291	1,326	1,283	1,183	1,140
66B	1,793	1,853	1,721	1,561	1,329	1,279

House District	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
67A	2,050	2,070	1,814	1,623	1,506	1,499
67B	1,965	2,039	1,921	1,761	1,567	1,509

\* Students not included in the count of House Districts are those with an address outside of Minnesota, those without a valid address, or those with an incomplete address. Some incomplete addresses could be matched to a Senate district but were not precise enough to be matched to a House district.

\*\*Data may differ slightly from those reported in previous years due to changes in student data.

Senate District	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
<i>Total Students in Districts*</i>	225,857	221,641	213,941	204,793	193,999	190,519
1	3,466	3,390	3,449	3,300	3,151	2,941
2	2,947	3,011	3,399	3,027	2,884	2,798
3	3,182	2,894	2,838	2,690	2,583	2,316
4	3,767	3,880	3,417	3,231	3,018	2,946
5	3,670	3,562	3,242	3,158	3,027	2,994
6	3,829	3,800	3,049	2,901	2,632	2,633
7	2,728	2,620	3,714	3,428	3,167	2,577
8	3,358	3,328	2,673	2,533	2,371	2,244
9	3,464	3,387	3,147	2,938	2,926	2,840
10	3,021	2,902	3,622	3,423	3,279	3,297
11	3,300	3,241	3,393	3,234	3,183	3,099
12	3,668	3,485	3,973	3,809	3,737	3,794
13	4,559	4,389	4,284	4,209	3,890	3,819
14	6,196	6,463	6,014	5,298	5,060	4,910
15	3,894	3,871	4,003	3,620	3,513	3,592
16	3,850	3,798	3,553	3,636	3,423	3,266

<b>Senate District</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>
17	3,391	3,454	3,518	3,430	3,198	3,141
18	3,813	3,465	5,376	4,996	5,093	5,137
19	5,768	5,702	3,386	3,483	3,433	3,474
20	3,040	2,956	3,430	3,448	3,266	3,287
21	3,430	3,305	3,520	3,219	3,273	3,240
22	3,252	3,204	3,638	3,711	3,480	3,630
23	3,755	3,509	3,783	3,684	3,579	3,457
24	3,396	3,271	4,034	3,937	3,786	3,686
25	4,347	4,365	3,764	3,835	3,548	3,344
26	3,664	3,615	3,271	3,081	2,963	2,969
27	3,595	3,563	3,864	3,585	3,356	3,291
28	3,215	3,222	3,328	3,104	3,072	3,051
29	4,120	4,037	3,953	3,854	3,618	3,648
30	4,059	4,172	3,821	3,661	3,546	3,742
31	4,043	3,709	3,573	3,391	3,235	3,148
32	3,780	3,487	3,145	3,109	2,997	3,128
33	1,986	1,952	2,574	2,422	2,291	2,277
34	3,389	3,181	3,887	3,607	3,511	3,448
35	4,032	3,859	3,468	3,211	2,950	2,872
36	4,166	3,957	2,919	2,755	2,525	2,458
37	3,306	3,481	2,622	2,541	2,387	2,220
38	2,993	2,881	4,351	3,965	3,619	3,413
39	2,767	2,594	3,351	3,334	3,024	3,055

<b>Senate District</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>
40	4,982	4,921	3,140	3,037	2,823	2,820
41	3,589	3,580	2,583	2,574	2,484	2,360
42	3,424	3,391	2,221	2,219	2,168	1,918
43	3,710	3,553	2,581	2,498	2,340	2,152
44	2,247	2,109	3,383	3,077	2,839	2,694
45	2,914	2,786	1,596	1,618	1,448	1,349
46	2,217	2,197	1,965	1,898	1,769	1,728
47	2,744	2,795	2,659	2,527	2,379	2,468
48	2,121	2,124	2,234	2,263	2,110	2,107
49	2,015	1,937	2,180	2,239	2,191	2,114
50	3,216	3,270	2,252	2,191	1,996	2,001
51	2,822	2,818	2,773	2,648	2,528	2,569
52	2,734	2,702	2,545	2,549	2,370	2,359
53	3,047	3,018	2,911	2,696	2,579	2,557
54	2,950	2,825	3,317	3,491	3,311	3,373
55	3,556	3,478	3,284	3,127	2,906	3,028
56	3,306	3,409	2,789	2,684	2,640	2,476
57	3,034	3,045	2,822	2,822	2,701	2,777
58	3,067	3,106	2,604	2,884	2,692	2,739
59	3,163	3,006	2,596	2,369	2,174	2,153
60	2,761	2,830	2,383	2,299	2,013	1,901
61	1,994	1,965	1,840	1,770	1,744	1,747
62	3,059	2,961	2,961	2,650	2,560	2,496

<b>Senate District</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>
63	2,153	2,068	1,931	1,868	1,715	1,760
64	2,273	2,142	1,988	1,864	1,686	1,615
65	3,527	3,390	3,275	2,905	2,654	2,649
66	3,011	3,144	3,047	2,844	2,512	2,419
67	4,015	4,109	3,735	3,384	3,073	3,008

\* Students not included in the count of Senate Districts are those with an address outside of Minnesota, those without a valid address, or those with an incomplete address. Some incomplete addresses could be matched to a Senate district but were not precise enough to be matched to a House district.

\*\*Data may differ slightly from those reported in previous years due to changes in student data.

## Subdivision 7 (11)(iii): Five Year History of Student Debt Minnesota State

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This section provides data on debt for students who graduated in Fiscal Years 2019 through 2023\*\*. The tables below display the percent of graduates who borrowed and the median amount of debt for all students and for those with loans. The data are presented for all graduates and by the graduate's highest award.

*Table 11(iii)-1: Number and Percent of Graduates that Borrowed  
Minnesota State: Fiscal Year 2019 to Fiscal Year 2023\*\**

	<u>Certificates/Diplomas</u>		<u>Associate</u>		<u>Bachelors</u>		<u>Graduate</u>		<u>All Graduates</u>	
	Total	% with Loans	Total	% with Loans	Total	% with Loans	Total	% with Loans	Total	% with Loans
<b>2019</b>	8,925	40%	14,711	52%	10,566	68%	2,283	58%	36,485	54%
<b>2020</b>	8,125	40%	13,757	50%	10,199	68%	2,465	58%	34,546	54%
<b>2021</b>	8,204	38%	13,836	48%	10,007	65%	2,435	60%	34,482	51%
<b>2022*</b>	7,735	34%	13,994	44%	9,530	64%	2,552	53%	33,811	48%
<b>2023***</b>	7,655	32%	12,677	41%	9,026	62%	2,535	49%	31,893	45%

*Table 11(iii)-2: Cumulative Median Student Loan Debt: All Graduates\*  
Minnesota State: Fiscal Year 2019 to Fiscal Year 2023\*\**

	<u>Certificates/ Diplomas</u>	<u>Associate</u>	<u>Bachelors</u>	<u>Graduate</u>	<u>All Graduates</u>
<b>2019</b>	\$0	\$2,500	\$15,000	\$13,100	\$4,332
<b>2020</b>	\$0	\$0	\$14,250	\$12,000	\$3,724
<b>2021</b>	\$0	\$0	\$12,500	\$13,860	\$2,200
<b>2022*</b>	\$0	\$0	\$11,866	\$7,150	\$0
<b>2023***</b>	\$0	\$0	\$11,000	\$0	\$0

*Table 11(iii)-3: Cumulative Median Student Loan Debt: Graduates Who Borrowed\*  
Minnesota State: Fiscal Year 2019 to Fiscal Year 2023\*\**

	<u>Certificates/ Diplomas</u>	<u>Associate</u>	<u>Bachelors</u>	<u>Graduate</u>	<u>All Graduates</u>
<b>2019</b>	\$9,750	\$14,834	\$24,500	\$33,254	\$17,500
<b>2020</b>	\$10,171	\$14,250	\$24,195	\$34,373	\$17,500
<b>2021</b>	\$9,589	\$14,375	\$23,000	\$32,000	\$17,250
<b>2022*</b>	\$9,500	\$14,250	\$22,500	\$28,889	\$17,195
<b>2023***</b>	\$9,500	\$13,205	\$23,000	\$29,499	\$17,070

\* Data are based on final FY student level graduate data, unless otherwise noted. Data may differ somewhat from data reported by the Minnesota Office of Higher Education which are based on weighted averages of institution medians.

\*\* Fiscal year 2023 data are preliminary. Final data for FY 2023 graduates are now available, but the analysis has not been reprocessed to include final data at the time the biennial budget report is due.

+ The methodology for calculating the median amount of debt for students who earned a graduate degree changed starting in FY2022. Prior to FY2022, if a student earned a graduate degree in the FY reported and earned an undergraduate degree from the same institution in a previous FY, the debt from the prior undergraduate degree was included in the debt for the graduate degree. Starting in FY2022, if a student earned a graduate degree in the FY reported and earned an undergraduate degree from the same institution in a previous FY, the debt from the prior undergraduate degree was NOT included in the debt for the graduate degree.

## Subdivision 7 (11)(iv): Mandatory Fees by Campus Minnesota State

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Mandatory fees are fees charged to all students. Fees include revenue fund fees charged to all students, technology, athletics, health services, student activity/life, parking, and statewide student association. Not all of these fees are charged at every campus.

STATE COLLEGES	FY2021	FY2022	FY2023	FY2024	FY2025
Alexandria Technical & Community College	611	617	630	736	751
Anoka-Ramsey Community College					
Cambridge	687	687	687	687	740
Coon Rapids	740	740	740	743	796
Anoka Technical College	575	575	575	575	575
Central Lakes College	689	696	696	763	773
Century College	616	617	734	718	739
Dakota County Technical College	644	644	660	821	912
Fond du Lac Tribal & Community College	551	581	581	581	581
Hennepin Technical College	565	565	582	597	675
Inver Hills Community College	572	572	587	630	718
Lake Superior College	772	775	772	772	772
Minneapolis College	792	819	834	864	890
Minnesota North				630	641
Hibbing	581	581	596		
Itasca	596	596	596		
Mesabi Range	596	596	596		
Rainy River	596	596	596		
Vermilion	596	596	596		
Minnesota State College Southeast					
Winona	668	668	633	723	783
Red Wing	513	513	605	723	783
Minnesota State Community & Technical College					
Fergus Falls	596	596	596	596	596
Detroit Lakes	461	461	461	461	461
Moorhead	602	602	662	662	662
Wadena	491	491	491	491	491
Minnesota West Community & Technical College	636	636	636	636	636
Normandale Community College	974	974	974	974	974
North Hennepin Community College	646	665	685	685	691
Northland Community & Technical College	617	617	617	636	655

<b>STATE COLLEGES</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>	<b>FY2024</b>	<b>FY2025</b>
<b>Northwest Technical College (Bemidji)</b>	315	323	331	341	351
<b>Pine Technical and Community College</b>	502	565	582	629	693
<b>Ridgewater College</b>	621	621	636	636	636
<b>Riverland Community College</b>	657	657	657	677	696
<b>Rochester Community and Technical College</b>	738	738	738	803	803
<b>St. Cloud Technical &amp; Community College</b>	646	665	684	704	725
<b>Saint Paul College</b>	740	832	832	832	832
<b>South Central College</b>	656	656	656	656	656

<b>STATE UNIVERSITIES</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>	<b>FY2024</b>	<b>FY2025</b>
<b>Bemidji State University</b>	1,101	1116	1137	1,101	1,169
<b>Metropolitan State University</b>	1,113	1041	1119	1,209	1,269
<b>Minnesota State University, Mankato</b>	1,062	1074	1087	1,135	1,216
<b>Minnesota State University Moorhead</b>	1,335	1375	1398	1,497	1,589
<b>St. Cloud State University</b>	1,275	1288	1307	1,342	1,434
<b>Southwest Minnesota State University</b>	1,221	1253	1279	1,465	1,521
<b>Winona State University</b>	1,114	1114	1134	1,164	1,243

Subdivision 7 (11) (v): Employee Head Count and Demographics Fiscal Year 2020  
Minnesota State

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Headcount represents the number of employees at a point in time and the figures in these tables are measured as of March 1<sup>st</sup> of the fiscal year being reported. Headcount is reported on an unduplicated basis, so that each employee is counted only once, regardless of whether they work in more than one employee role. Unduplicated headcount is a more appropriate measure when reporting employee characteristics so that numbers are not inflated by counting an individual employee more than once.

*Table 11(v)-1*

**FY Unduplicated Headcount**

2024	14,539
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*Table 11(v)-2*

<b>FY</b>	<b>Gender</b>	<b>Unduplicated Headcount</b>	<b>Percent</b>
2024	Female	8,110	55.8%
2024	Male	6,386	43.9%
2024	Unknown	43	0.3%
<b>Total</b>	<b>Total</b>	<b>14,539</b>	<b>100.0%</b>

*Table 11(v)-3*

<b>FY</b>	<b>Race/Ethnic</b>	<b>Unduplicated Headcount</b>	<b>Percent</b>
2024	American Indian/Alaska Native	122	0.8%
2024	Asian	797	5.5%
2024	Black	621	4.3%
2024	Hispanic	449	3.1%
2024	Native Hawaiians/Pacific Islanders	14	0.1%
2024	Two Plus	271	1.9%
2024	White	12,273	83.4%
2024	Unknown	389	2.7%
<b>Total</b>	<b>Total</b>	<b>14,539</b>	<b>100.0%</b>

Table 11(v)-4

<b>FY</b>	<b>Age Group</b>	<b>Unduplicated Headcount</b>	<b>Percent</b>
<b>2024</b>	UNDER 20	21	0.1%
<b>2024</b>	21 - 25	274	1.9%
<b>2024</b>	26 - 30	783	5.4%
<b>2024</b>	31 - 35	1,096	7.5%
<b>2024</b>	36 - 40	1,562	10.7%
<b>2024</b>	41 - 45	2,025	13.9%
<b>2024</b>	46 - 50	1,957	13.5%
<b>2024</b>	51 - 55	2,095	14.4%
<b>2024</b>	56 - 60	1,959	13.5%
<b>2024</b>	61 - 65	1,690	11.6%
<b>2024</b>	66 - 70	713	4.9%
<b>2024</b>	71 AND OVER	364	2.5%
<i>Total</i>		14,539	100.0%

## Subdivision 7(11)(vi): Facilities Minnesota State

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Table 11 vi Part 1 provides facilities information including total square footage, square footage organized by general and revenue fund, distribution by region and deferred maintenance amounts. The revenue fund includes facilities that are supported by revenue bonds and typically limited to auxiliary buildings, such as residential life, student union, parking ramps and wellness centers.

Table 11 vi Part 2 provides information on facilities condition, capital bonding requested and received. FCI stands for the Facilities Condition Index and reflects the ratio of deferred maintenance to current replacement value of the facilities measured. The FCI is commonly used to describe the building condition.

*Table 11 (vi)-1: Facilities  
Fiscal Year 2024  
Minnesota State*

<b>Campus Name</b>	<b>General Fund Total GSF (incl "other GSF")</b>	<b>Revenue Fund Total GSF</b>	<b>TOTAL GSF</b>	<b>Facilities Backlog (000's)</b>
Alexandria Technical and Community College - Facilities	491,661	0	491,661	\$17,887
Anoka Technical College - Facilities	321,851	0	321,851	\$80,396
Anoka-Ramsey Community College - Cambridge - Facilities	107,762	0	107,762	\$2,066
Anoka-Ramsey Community College - Coon Rapids - Facilities	418,482	36,044	454,526	\$23,172
Bemidji State University - Facilities	876,520	570,030	1,446,550	\$57,860
Central Lakes College - Brainerd - Facilities	361,789	0	361,789	\$21,834
Central Lakes College - Staples - Facilities	273,426	0	273,426	\$19,980
Century College - Facilities	738,249	0	738,249	\$41,711
Dakota County Technical College - Facilities	539,331	0	539,331	\$34,451
Fond du Lac Tribal and Community College - Facilities	187,965	0	187,965	\$3,840
Hennepin Technical College - Brooklyn Park - Facilities	493,601	0	493,601	\$82,887
Hennepin Technical College - Eden Prairie - Facilities	415,697	0	415,697	\$103,277
Inver Hills Community College - Facilities	325,845	0	325,845	\$68,923
Lake Superior College - Facilities	399,066	0	399,066	\$18,129

<b>Campus Name</b>	<b>General Fund Total GSF (incl "other GSF")</b>	<b>Revenue Fund Total GSF</b>	<b>TOTAL GSF</b>	<b>Facilities Backlog (000's)</b>
Metropolitan State University - Facilities	387,213	323,587	710,800	\$7,659
Minneapolis Community and Technical College - Facilities	987,224	478,649	1,465,873	\$45,276
Minnesota North College - Hibbing - Facilities	333,827	0	333,827	\$10,854
Minnesota North College - Itasca - Facilities	217,618	0	217,618	\$6,973
Minnesota North College - Mesabi Range - Eveleth - Facilities	97,173	0	97,173	\$615
Minnesota North College - Mesabi Range - Virginia - Facilities	132,211	0	132,211	\$7,998
Minnesota North College - Rainy River - Facilities	116,229	0	116,229	\$4,870
Minnesota North College - Vermilion - Facilities	124,080	78,460	202,540	\$8,581
Minnesota State College Southeast - Red Wing - Facilities	100,743	0	100,743	\$5,642
Minnesota State College Southeast - Winona - Facilities	183,316	0	183,316	\$5,887
Minnesota State Community and Technical College - Detroit Lakes - Facilities	196,824	0	196,824	\$14,553
Minnesota State Community and Technical College - Fergus Falls - Facilities	214,185	0	214,185	\$14,090
Minnesota State Community and Technical College - Moorhead - Facilities	235,599	4,444	240,043	\$6,644

<b>Campus Name</b>	<b>General Fund Total GSF (incl "other GSF")</b>	<b>Revenue Fund Total GSF</b>	<b>TOTAL GSF</b>	<b>Facilities Backlog (000's)</b>
Minnesota State Community and Technical College - Wadena - Facilities	138,521	0	138,521	\$3,777
Minnesota State University Moorhead - Facilities	1,188,450	574,346	1,762,796	\$140,903
Minnesota State University, Mankato - Facilities	1,936,795	1,012,208	2,949,003	\$153,275
Minnesota West Community and Technical College - Canby - Facilities	86,143	0	86,143	\$333
Minnesota West Community and Technical College - Granite Falls - Facilities	97,548	0	97,548	\$0
Minnesota West Community and Technical College - Jackson - Facilities	101,716	0	101,716	\$5,685
Minnesota West Community and Technical College - Pipestone - Facilities	98,404	0	98,404	\$1,959
Minnesota West Community and Technical College - Worthington - Facilities	170,094	0	170,094	\$6,722
Normandale Community College - Facilities	583,759	245,800	829,559	\$31,810
North Hennepin Community College - Facilities	490,481	0	490,481	\$22,336
Northland Community and Technical College - East Grand Forks - Facilities	171,244	0	171,244	\$7,022
Northland Community and Technical College - Thief River Falls - Facilities	320,041	0	320,041	\$15,339
Northwest Technical College - Facilities	97,053	0	97,053	\$1,676
Pine Technical and Community College - Pine City - Facilities	112,270	0	112,270	\$1,555

<b>Campus Name</b>	<b>General Fund Total GSF (incl "other GSF")</b>	<b>Revenue Fund Total GSF</b>	<b>TOTAL GSF</b>	<b>Facilities Backlog (000's)</b>
Ridgewater College - Hutchinson - Facilities	195,906	0	195,906	\$4,697
Ridgewater College - Willmar - Facilities	476,819	0	476,819	\$22,432
Riverland Community College - Albert Lea - Facilities	137,722	0	137,722	\$3,706
Riverland Community College - Austin - Facilities	360,679	0	360,679	\$11,688
Riverland Community College - Owatonna - Facilities	27,571	0	27,571	\$0
Rochester Community and Technical College - Facilities	866,336	0	866,336	\$45,384
Saint Paul College - Facilities	557,150	202,150	759,300	\$15,500
South Central College - Faribault - Facilities	110,367	0	110,367	\$1,648
South Central College - North Mankato - Facilities	302,315	0	302,315	\$25,655
Southwest Minnesota State University - Facilities	801,231	431,938	1,233,169	\$184,276
St. Cloud State University - Facilities	2,088,690	1,127,201	3,215,891	\$324,398
St. Cloud Technical and Community College - Facilities	506,043	0	506,043	\$5,578
Winona State University - Winona - Facilities	1,266,691	863,457	2,130,148	\$161,829
<b>TOTAL</b>	<b>22,567,526</b>	<b>5,948,314</b>	<b>28,515,840</b>	<b>\$1,915,236</b>

**Table 11 (vi)-2: Facilities**

*Fiscal Year 2024*

*Minnesota State*

<b>Campus Name</b>	<b>Overall FCI</b>	<b>Capital Projects</b>	<b>Capital Projects Requested</b>	<b>Capital Projects Appropriation</b>
Alexandria Technical and Community College - Facilities	0.11	Transportation Center and Campus Center Repositioning	\$34,400,000	\$0
Anoka Technical College - Facilities	0.56			
Anoka-Ramsey Community College - Cambridge - Facilities	0.04			
Anoka-Ramsey Community College - Coon Rapids - Facilities	0.10	Science Labs and Classroom Modernization	\$14,500,000	\$0
Bemidji State University - Facilities	0.09			
Central Lakes College - Brainerd - Facilities	0.12			
Central Lakes College - Staples - Facilities	0.17			
Century College - Facilities	0.12			
Dakota County Technical College - Facilities	0.13	Technical Trades and Allied Health Renovation	\$1,600,000	\$0
Fond du Lac Tribal and Community College - Facilities	0.04			
Hennepin Technical College - Brooklyn Park - Facilities	0.37			

<b>Campus Name</b>	<b>Overall FCI</b>	<b>Capital Projects</b>	<b>Capital Projects Requested</b>	<b>Capital Projects Appropriation</b>
Hennepin Technical College - Eden Prairie - Facilities	0.53			
Inver Hills Community College - Facilities	0.43			
Lake Superior College - Facilities	0.09			
Metropolitan State University - Facilities	0.03			
Minneapolis Community and Technical College - Facilities	0.08			
Minnesota State College Southeast - Red Wing - Facilities	0.07			
Minnesota State College Southeast - Winona - Facilities	0.07	Student-Ready College and Campus Modernization	\$14,600,000	\$0
Minnesota State Community and Technical College - Detroit Lakes - Facilities	0.01			
Minnesota State Community and Technical College - Fergus Falls - Facilities	0.13			
Minnesota State Community and Technical College - Moorhead - Facilities	0.09			
Minnesota State Community and Technical College - Wadena - Facilities	0.09			
Minnesota State University Moorhead - Facilities	0.11			
Minnesota State University, Mankato - Facilities	0.07	Armstrong Hall Replacement	\$86,300,000	\$0

<b>Campus Name</b>	<b>Overall FCI</b>	<b>Capital Projects</b>	<b>Capital Projects Requested</b>	<b>Capital Projects Appropriation</b>
Minnesota West Community and Technical College - Canby - Facilities	0.16			
Minnesota West Community and Technical College - Granite Falls - Facilities	0.16	Nursing and Student Services Renovation and Addition*		
Minnesota West Community and Technical College - Jackson - Facilities	0.06			
Minnesota West Community and Technical College - Pipestone - Facilities	0.06			
Minnesota West Community and Technical College - Worthington - Facilities	0.16	Nursing and Student Services Renovation and Addition*	\$9,700,000	\$0
Minnesota North College - Hibbing - Facilities	0.11			
Minnesota North College - Itasca - Facilities	0.01			
Minnesota North College - Mesabi Range - Eveleth - Facilities	-			
Minnesota North College - Mesabi Range - Virginia - Facilities	0.12			
Minnesota North College - Rainy River - Facilities	0.04			
Minnesota North College - Vermilion - Facilities	0.08			
Normandale Community College - Facilities	0.09	Library Renovation	\$14,500,000	\$0
North Hennepin Community College - Facilities	0.09			

<b>Campus Name</b>	<b>Overall FCI</b>	<b>Capital Projects</b>	<b>Capital Projects Requested</b>	<b>Capital Projects Appropriation</b>
Northland Community and Technical College - East Grand Forks - Facilities	0.09			
Northland Community and Technical College - Thief River Falls - Facilities	0.11			
Northwest Technical College - Facilities	0.05			
Pine Technical and Community College - Pine City - Facilities	0.03			
Ridgewater College - Hutchinson - Facilities	0.05	Healthcare, Construction, Student Services, and Classrooms Renovation	\$8,300,000	\$0
Ridgewater College - Willmar - Facilities	0.10			
Riverland Community College - Albert Lea - Facilities	0.06			
Riverland Community College - Austin - Facilities	0.07	Student Services Renovation	\$17,100,000	\$0
Riverland Community College - Owatonna - Facilities	-			
Rochester Community and Technical College - Facilities	0.11	Heintz Center Renovation	\$13,200,000	\$0
Saint Paul College - Facilities	0.04	Academic Excellence Renovation	\$31,800,000	\$0
South Central College - Faribault - Facilities	0.03			
South Central College - North Mankato - Facilities	0.19	Instructional Lab Renovation	\$6,200,000	\$0

<b>Campus Name</b>	<b>Overall FCI</b>	<b>Capital Projects</b>	<b>Capital Projects Requested</b>	<b>Capital Projects Appropriation</b>
Southwest Minnesota State University - Facilities	0.30	Wellness and Human Performance Center Renovation	\$14,000,000	\$0
St. Cloud State University - Facilities	0.22	Education and Learning Design Building	\$3,400,000	\$0
St. Cloud Technical and Community College - Facilities	0.03			
Winona State University - Winona - Facilities	0.16	Center for Interdisciplinary Collaboration, Engagement, and Learning	\$71,800,000	\$0

\*The MnWest 2022 project would impact Granite Falls and Worthington campuses; the funding request amount is only listed under Worthington to avoid duplication.

## Subdivision 7 (11)(vii): Administrative Minnesota State

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This section provides information on administrative costs, administrators, and the system office budget.

- **Administrative costs:** Administrative costs are defined as expenditures coded under the IPEDS category, Institutional Support. In FY2023, the system expended \$244.7 million (15.1% of total expenditures) in administrative costs (institutional support). Institutional support is defined by IPEDS as: A functional expense category that includes expenses for the day-to-day operational support of the institution. Includes expenses for general administrative services, central executive-level activities concerned with management and long range planning, legal and fiscal operations, space management, employee personnel and records, logistical services such as purchasing and printing, and public relations and development.
- **Administrators:** The system defines “administrators” as employees who are covered under the Administrator Personnel Plan. In FY2023, the system employed 505 administrators or 3.5% of total system employee headcount.
- **System office budget:** The system office budget for Minnesota State Colleges and Universities as a percentage of total system general fund revenue is 2.0% as of FY2023.

Subdivision 7 (11 viii): College and University Operating Budgets  
Minnesota State

**General Fund Operating Budgets FY2025**

<b>Institution</b>	<b>Revenues</b>	<b>Expenses</b>
Alexandria Technical & Community College	30,485,769	29,423,351
Anoka Ramsey Community College - Anoka Technical College	78,838,653	78,362,221
Bemidji State University/Northwest Technical College - Bemidji	69,982,000	72,251,000
Central Lakes College	37,711,992	37,711,992
Century College	70,903,669	70,903,669
Dakota County Technical College - Inver Hills Community College	68,431,139	68,431,139
Fond du Lac Tribal & Community College	11,205,400	11,205,400
Hennepin Technical College	44,897,488	44,897,488
Lake Superior College	35,410,058	35,409,450
Metropolitan State University	88,121,475	88,121,475
Minneapolis Community & Technical College	56,815,023	56,815,023
Minnesota North College	41,781,000	41,781,000
Minnesota State College - Southeast	19,600,000	19,000,000
Minnesota State Community & Technical College	46,853,190	46,853,190
Minnesota State University Moorhead	75,321,444	75,321,444
Minnesota State University, Mankato	233,100,000	233,100,000
Minnesota West Community & Technical College	34,282,995	34,282,995
Normandale Community College	90,655,572	90,655,572
North Hennepin Community College	43,581,016	43,581,016
Northland Community & Technical College	27,457,039	27,457,039
Pine Technical & Community College	14,076,278	13,828,722
Ridgewater College	41,104,386	41,104,386
Riverland Community College	31,972,039	31,972,039
Rochester Community & Technical College	43,831,976	43,831,976
Saint Paul College	50,212,191	50,212,191
St. Cloud State University	138,501,000	138,501,000
St. Cloud Technical & Community College	37,538,521	36,250,214
South Central College	29,765,263	29,539,329
Southwest Minnesota State University	52,407,822	52,407,822
Winona State University	109,413,748	109,413,748

## All Funds Operating Budgets FY2025

<b>Institution</b>	<b>Revenues</b>	<b>Expenses</b>
Alexandria Technical & Community College	36,612,454	35,550,036
Anoka Ramsey Community College - Anoka Technical College	118,819,753	118,268,868
Bemidji State University/Northwest Technical College - Bemidji	108,870,873	111,139,873
Central Lakes College	55,695,048	55,695,048
Century College	100,147,600	100,147,600
Dakota County Technical College - Inver Hills Community College	98,358,465	98,200,884
Fond du Lac Tribal & Community College	17,705,400	17,705,400
Hennepin Technical College	54,784,442	54,784,442
Lake Superior College	45,342,958	45,342,350
Metropolitan State University	154,234,690	154,234,690
Minneapolis Community & Technical College	99,283,147	99,126,889
Minnesota North College	52,811,000	52,806,000
Minnesota State College - Southeast	24,600,000	24,000,000
Minnesota State Community & Technical College	63,316,332	63,278,427
Minnesota State University Moorhead	111,228,133	111,228,133
Minnesota State University, Mankato	334,308,246	334,308,246
Minnesota West Community & Technical College	41,490,457	41,490,457
Normandale Community College	118,987,157	118,440,803
North Hennepin Community College	68,081,016	68,081,016
Northland Community & Technical College	34,457,039	34,457,039
Pine Technical & Community College	17,726,278	17,454,103
Ridgewater College	52,730,682	52,730,682
Riverland Community College	41,972,039	41,972,039
Rochester Community & Technical College	60,264,185	59,475,863
Saint Paul College	75,012,191	75,012,191
St. Cloud State University	199,694,145	199,694,145
St. Cloud Technical & Community College	59,980,761	58,692,454
South Central College	44,765,263	44,539,329
Southwest Minnesota State University	75,917,481	75,821,332
Winona State University	154,674,989	154,516,278