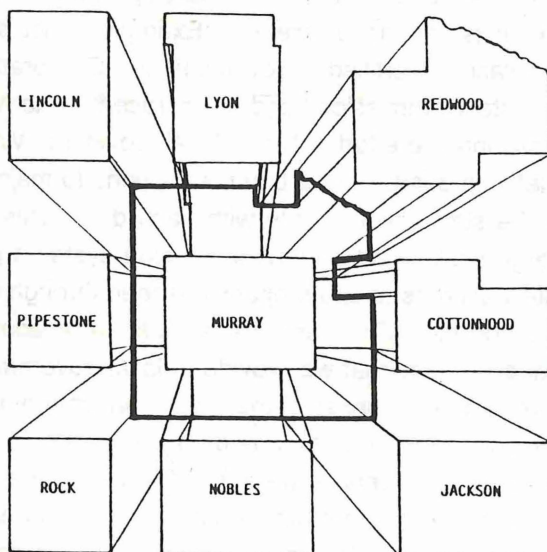


SOUTHWEST REGIONAL DEVELOPMENT COMMISSION



Fiscal Year 1997 ANNUAL REPORT



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CHAIRMAN / EXECUTIVE DIRECTOR'S MESSAGE

A lot has been written lately on the recent exploratory mission undertaken by NASA to Mars. The vehicle found on the planet surface is Pathfinder. This mission was approached in an unconventional fashion by the individuals assigned to carry it out. Cost estimates by NASA's own jet propulsion laboratory for a traditional Apollo-type mission were \$2 billion. With Federal assistance to the space agency declining and reductions in Federal spending the Mission Director threw the book out the window and challenged NASA's personnel to find a way to complete this mission, "better, cheaper, and faster". As a result of that challenge, new and innovative approaches to problems faced by the agency resulted in total mission cost savings of \$1.6 billion. This year we would like to issue the same challenge to all those units of government found in Southwest Minnesota, the staff at the Southwest Regional Development Commission, and the others found at the Center for Regional Development. The vehicle that we want to make better, cheaper, and faster has done some great things in the past year. Again, the Commission has demonstrated its leadership in a wide variety of areas. We have been the vehicle used to establish partnerships between service delivery organizations and units of government. Examples include the Housing Partnership, Prairieland Certified Development Corporation, Southwest Minnesota Solid Waste Commission, and most recently the Welfare to Work initiative that is a collaborative effort between local providers. We are the vehicle to impact the legislative process and to bring resolutions to major issues that our elected leaders at the state level wrestle with each day. This year resulted in resolution of the large scale wind energy conversion systems property tax rate which was adequately addressed and properly changed through the assistance of our area legislators and the Wind Task Force. We were again the vehicle to deliver the goods and services that we provide to local government, traditionally. Those products are primarily projects that result in improvements to sewer systems, water delivery, roads, bridges, and curb and gutter. But the services of the Commission that we as a service delivery vehicle are charged with are not only those previously mentioned, but others that many do not often think of, like the establishments of senior centers and the delivery of meals to those who cannot come to the senior centers and dine with their peers. The Commission is also the vehicle to take a holistic approach to the problems faced by southwestern Minnesota. Examples would be the development of the federal and state highway system, the State Transportation Improvement Program, the area transportation improvement system, and the implementation of regional solid waste management practices. To accomplish those ends, the Commission must bring a lot of people on board, and it has and will continue to provide the forum that enhances communication amongst local elected and appointed officials. We would like to thank all of those who serve the Commission for the support that they have provided, more specifically the maintenance and repair, research and development, and input provided all vehicles and the staff who have again performed admirably are the engine, wheels, and tires that make this thing go. Working with all of you we can, like NASA, make the Commission and others perform better, cheaper, and faster as we strive to improve the quality of life in southwestern Minnesota.



Marlowe Nelsen
Commission Chairman



Randy Jorgenson, AICP
Commission Executive Director

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AUG 15 1997

EXECUTIVE COMMITTEE



Standing left to right is the SRDC Executive Committee: Craig Rubis, Vice-Chairman; Claire Gerber, Treasurer; Marlowe Nelsen, Chairman; and Bob Byrnes, Secretary.

STAFF MEMBERS



Standing left to right are the following SRDC employees: Amy Woitalewicz, Annette Bair, Lisa Voss, Janet Schaeffer, Randy Jorgenson, Shawna Wornson, Mark Lindquist, Dianne Crowley, Robyn Van Heuvelen, Rhonda Wynia, and Barb Kirchner. Staff not available for photo were Winnie Mettling, Kathy Schreiber, Helen Brinks, Maddy Forsberg, and Ann Peterson.

PROGRAM REPORTS & ACTIVITY HIGHLIGHTS

SOUTHWEST AREA AGENCY ON AGING

Providing a direct service with the Health Insurance Counseling Program and the Senior Linkage line has proven a challenge to the Area Agency on Aging Program. As any new program, it started small with a project in the Marshall and Ivanhoe area and expanded to a 27 county program coordinated out of the Region Eight Area Agency on Aging. The Area Agency on Aging was also successful in receiving continued funding for the program from the Minnesota State legislature. Additional funding for expansion into other areas of the state was also secured. This program, in conjunction with the Senior Linkage line, served 1,034 seniors in our region.

The Robert Wood Johnson Foundation's Faith in Action and the Southwest Minnesota Foundation's Paul and Alma Schwan Aging Trust Fund supported an intergenerational program entitled "Generations in Action." This program focused on using the informal support networks of families, friends, neighbors, church groups and youth groups to volunteer assistance to homebound or frail elderly persons.

This year brought changes in the disbursement of funds by the Area Agency on Aging. The State and Federal funds will be awarded by contracting for services versus the grant process. In January of 1997, the first contracts were given to Western Community Action for the Congregate and Home delivered Meals program at a set price per meal. The contract process will be in effect in 1998 for competitive bidding for all services, and those services eligible will be under contract for providing a unit of service as defined in the contract.

The advisory council, representing all nine counties, assists the Area Agency in making recommendations to the SRDC. The advisory council recommends funds for administering the Area Plan and awards for services to the elderly. In the SRDC Fiscal Year, the SWAAA awarded grants/contracts totaling \$606,126. Distribution of these funds is recommended by priority services which are determined by needs assessments. The nutrition program, Senior Dining and Home Delivered Meals, are the major recipients of these awards, receiving a total of \$420,120 in Federal and State Funds. In 1997, these funds were not awarded under a grant but under a contracted price per meal, and in 1998 these contracts will be competitively bid.

TOTAL FUNDING IN 1996 FOR SWAAA:

Murray County Transportation	\$ 12,505
Pipestone County Transportation	14,896
Western Community Action Transportation	53,600
Hendricks Respite Care	8,387
Southern Minnesota Legal Services	29,787
Senior Linkage Advocacy and Insurance Assistance	41,240
Divine Providence Home Health Care	7,707
MN Senior Federation	5,000
Peer Counseling	12,884
Western Community Action Senior Nutrition (state and federal)	<u>420,120</u>
TOTAL	\$606,126

The Area Agency on Aging continues to plan, coordinate, and advocate for the development of a system of services in a changing environment that will meet the needs of older persons.

OTHER ACTIVITIES OF THE SWAAA INCLUDE:

- ◆ 17th Annual Regional Conference on Aging
- ◆ Regional Forum on Caregiving
- ◆ Fund Development
- ◆ Legislative Advocacy

PROGRAM REPORTS & ACTIVITY HIGHLIGHTS (continued)

COMMUNITY DEVELOPMENT / LOCAL GOVERNMENT

Small Cities Grant Administration

The Southwest Regional Development Commission contracts with communities who have received funds from Department of Trade and Economic Development under the Small Cities Development Block Grant Program. Grant administration includes numerous federal compliance areas. These compliances are:

- ◆ *File Management* -- each grantee must establish and maintain a system for project files which is in compliance with federal requirements.
- ◆ *Environmental* -- by executing the grant agreement, the grantee assumes the responsibility of preparing an Environmental Review Record (ERR) and complying with the National Environmental Policy Act of 1966, as amended (NEPA). No costs can be incurred prior to the completion of the environmental review requirements.
- ◆ *Accounting System* -- each grantee must establish and maintain a system for financial management of the grantee which is in compliance with federal requirements. The financial management system must provide accurate, current and complete information on the financial status of each grant-supported activity. The system must be of sufficient detail to general financial status reports which indicated the funds allocated by activity, amount obligated and total expended. Grant activities funded by sources other than Small Cities funds must appear and be traceable in the financial management system. Separate records must be kept for each grant received and each dollar of Small Cities funding must be traceable.
- ◆ *Labor Standards* -- by accepting a Small Cities grant, the grantee agrees to abide by and ensure compliance with federal labor standards laws. The Labor Standards Office designated is responsible for assuring compliance with laws and for completing and maintaining required documents. (Labor Standard Laws: Davis-Bacon Act, Copeland Anti-kickback Act, and Contract Work Hours and Safety Standards Act). Labor Standards laws apply to project involving physical construction such as public facilities, commercial rehabilitation and residential rental rehabilitation of a building with eight or more units.
- ◆ *Civil/Human Rights* -- grantees are responsible to conduct projects in compliance with all applicable civil rights laws and regulations. In addition the grantee must also comply with the State Human Rights Laws (Chapter 363), and take action to affirmatively further fair housing regardless of the nature of the project.
- ◆ *Disbursement Requests/Small Cities Progress Reporting Requirements* -- after the grantee have submitted the signed grant agreement, completed the necessary environmental review process and addressed pertinent grant requirements, a disbursement request may be submitted. The progress reporting requirements for grantees who receive approval are requested semi-annually. The information contained in the report includes information on the following: financial, labor standards, fair housing, people served.

The Community Development Staff of the Regional Development Commission work with the above information. Current grant administration contracts are: Adrian Water Treatment Project, Beaver Creek Wastewater (Lagoons) Project, Jasper Comprehensive Project (wastewater treatment & collection), Wilmont Comprehensive Project (water mains) and Wanda Wastewater Treatment & Collection Project.

PROGRAM REPORTS & ACTIVITY HIGHLIGHTS (continued)

FEEDLOTS

The SRDC has collaborated with the AMC District 8 Feedlot Task Force on a feedlots project. The Task Force was formed to address planning and zoning issues related to feedlots. The SRDC secured grant funding from the Minnesota Board on Government Innovation and Cooperation to work with the Task Force. The SRDC has been primarily responsible for organizing two seminars for county officials. These seminars were each held in two locations. The seminars provided information on the changing context of the livestock industry, and planning and zoning process. The intent was to help minimize conflict that arose out of the planning and zoning process itself. The seminars were well attended with total attendance of 210 persons. Attendees found the information presented to be very useful in executing their duties.



WINDPOWER

The Buffalo Ridge, located in Southwest Minnesota, is the windiest location in Minnesota. This resource is suitable for large scale development of wind energy facilities. The SRDC has continued to work with the Southwest Minnesota Ridge Counties Task Force on issues related to the development of windpower in southwest Minnesota. Much of this work has been completed under a grant from the McKnight Foundation. The SRDC has also worked in conjunction with the Sustainable Energy for Economic Development (SEED) coalition to address policy issues relating to renewable energy development. Activities completed in Fiscal Year 1997 include:

- ◆ Completion of the "Economic Impact Analysis of Windpower Development in Southwest Minnesota."
- ◆ Completion of "Windpower Development in Southwest Minnesota: A Planning and Zoning Guide for Local Government."
- ◆ Continued technical analysis of property tax policies related to windpower development.
- ◆ Continued coordination of the Ridge Counties Task Force.

In addition, the SRDC led the Task Force's efforts to fix state property tax policies pertaining to property taxation on wind energy facilities. The policy promoted by the SRDC and the Task Force maintains significant incentives to the wind industry but provides fair compensation to local communities hosting large developments. This new policy will generate tens of millions of dollars in revenue for host communities over the next twenty to thirty years.



SOLID WASTE

The SRDC has continued to work with and provide staff support to the Southwest Regional Solid Waste Commission in solid waste planning. The Regional Review of Solid Waste Alternatives, authored by the SRDC, was approved in January, 1997. This approval culminated a several year planning process which identified the most prudent and feasible means of waste disposal for 12 counties in southwest Minnesota. Through this year the SRDC has also provided support to the Regional Solid Waste Administrators Association, and individual counties.

The SRDC has also completed a study titled: "Existing Dump Site: A Study of their Locations, Longevity, Composition, Potential Impact to the Environment, and Mitigation Strategies."

PROGRAM REPORTS & ACTIVITY HIGHLIGHTS (continued)

TRANSPORTATION

There were ten voting members of the SRDC Transportation Committee representing local units of government during FY 1997. Ex-officio or advisory members to the Committee are the County Engineers in the Region, City Engineers from Marshall and Worthington, a Lower Sioux Community Representative, and staff from MnDOT Districts 7 & 8.

The SRDC Transportation Committee met on the following dates: October 8, 1996, December 9, 1996, February 6, 1997, March 31, 1997, and June 26, 1997. Major topics of discussion during the year included: Legislative Agenda and Priorities; ISTEA Objectives and Implementation; Section 5310 and Section 5311 programs; Transportation Enhancements; Area Transportation Partnerships in Willmar and Mankato State-Aid Districts; District Transportation Improvement Plans; State Transportation Investment Program 1998 to 2000 and 2001, the SRDC Transportation Work Program for FY 1998; the reauthorization of ISTEA; Functional Re-classification requests; Regional Significance Rating (of proposed projects) and development of criteria for safety and transit capital projects; Identification of important transportation projects in the region for long range planning; Public meeting and comment on the draft TIP's; ATP Task Force work; Economic Activity in the Region, Bridge Bonding, State Infrastructure fund, Transit Coordinators, ICC Exemption, Welfare Reform, Minnesota River Watershed Recreation Plan funded with Scenic By-way funds and the Minnesota River Scenic By-way, Transit monitoring proposal, Special (Demonstration) Projects, Partners for Rural Traffic Safety, and Funding Alternatives.

Some of the SRDC Transportation Activities included: coordination with the Area Agency on Aging on Transit related issues; technical assistance to local units of government and organizations as it relates to transportation activities; assistance to the Area Transportation Partnerships in MnDOT Districts 7 and 8; monitoring Section 5310 Transit vehicle recipients; assistance with Regional Transit Coordinators meetings; monitoring legislation in relation to transportation; assistance to the City of Marshall and Western Community Action Transit Merger; and facilitation and coordination of meetings in Pipestone County to address countywide transit concerns and needs. The SRDC annually submits a report to the Minnesota Department of Transportation on the transportation activities the Southwest Regional Development Commission has conducted throughout the Fiscal Year. If you would like a copy of this report, please contact Annette Bair at 507/836-8547.

AREA TRANSPORTATION PARTNERSHIPS (ATP)

The Southwest Regional Development Commission has membership in two Area Transportation Partnerships (Mn/DOT Districts 7 and 8). The Region, in continuing its strong commitment to serving local units of government and working along side the Minnesota Department of Transportation, has been active in the following ATP activities.

General: Developed Regional Significance Criteria for transit capital and safety projects used in the Transportation Solicitation and Ranking Process used by Region for the Willmar and Mankato Area Transportation Partnerships. Co-sponsored a Transportation Committee / Public Information meeting with the Willmar and Mankato Area Transportation Partnerships regarding the Draft Transportation Improvement Programs. Attended a statewide ATP meeting in Willmar on STIP Guidance. Minutes of the Transportation Committee / Public Information meeting are part of the ATP's documentation of public input to the draft Transportation Improvement Plans. The SRDC provided technical assistance to the ATP's as requested. Requests and comments from governmental units in the Region were brought to the attention of the two ATP's.

- ♦ **ATP - 7 (Mankato):** Attended twelve Area Transportation Partnership and task force meetings in the Mankato District. Served on the Section 5310 Review subcommittee to evaluate and rank the Transportation Enhancement Applications. Assisted with the revision of the Enhancement Application. Served on the Transit Capital review subcommittee. Applied Regional Significance factors to projects in the 1998 to 2000 ATIP in the Mankato District that are within the Region.
- ♦ **ATP - 8 (Willmar):** Attended nineteen Southwest Area Transportation Partnership and technical committee meetings. Participated in the ATP 8 Enhancement Ranking Committee. Member of a ATP - 8 technical committee to develop a preliminary listing of submitted transportation projects for the ATP's consideration and to research issues for the ATP. Applied Regional Significance to all projects that were submitted to ATP-8 within Region 8.

PROGRAM REPORTS & ACTIVITY HIGHLIGHTS *(continued)*

REVOLVING LOAN FUND

Since the capitalization of the SRDC Revolving Loan fund in 1995, the SRDC has made 17 loans for a total of \$1,765,250. Over \$500,000 was lent during FY97. The program has been so successful for the SRDC there is less than \$50,000 available for new projects. As repayments are made to the pool they will be relented to small businesses throughout the region. Businesses in Cottonwood, Jackson, Murray, Nobles, Pipestone, Redwood, Rock, Lincoln, and Lyon counties are eligible to apply. For more information please call Ann Peterson at 507-836-8547, extension 109.

PRAIRIE EXPO CONTINUES TO MOVE FORWARD

The Prairie Expo project is designed to access 18,000 to 25,000 travelers who pass through the I-90 corridor and southwest Minnesota daily. The purpose in accessing these travelers is to promote the historical, commercial and agricultural attractions of the area, as well as showcase local communities and the quality of life found throughout all of Minnesota. Over the course of the 1997 Fiscal Year the SRDC staff worked with a variety of consultants to develop the exhibitry and architectural design documents for the project.

The architectural concept for Prairie Expo begins with the region icon sometimes referred to as prairie cathedrals. These cathedrals are grain elevators built to store agricultural products while awaiting transport, usually via railroad. This concept was then refined to blend a traditional grain elevator structural style with the needs of an exposition/visitor center. The main building will be 14,000 square feet.

The site design concept is based on Main Street USA. Historically, prairie cathedrals are located at one end of main street at the juncture of railroad and street. A rail line is proposed for this site and is intended to extend into the Community. Site development adjacent to Prairie Expo is intended to be reminiscent of a rural town. The extension of this site theme into the Community is part of the intent of these design standards.

The Prairie Expo project will include theme exhibits about the historical, commercial and local attractions in our area of the State. Why Worthington? State and regional surveys dictate that travel timelines for I-90 travelers place facility needs in the SW Minnesota corridor. Based on these travel timelines and peak traffic counts, the ideal location was Worthington.

Prairie Expo will be a self-supporting public/private partnership. The exhibit design is intended to complement and reinforce this goal by establishing built environmental guidelines to ensure continuity with Prairie Expo from those private sector ventures needed to help Prairie Expo be self-supporting.

Construction is scheduled to commence during the spring of 1998.

PROGRAM REPORTS & ACTIVITY HIGHLIGHTS (continued)

COMMISSION MOVES TO NEW FACILITY

In December, 1996 the Southwest Regional Development Commission moved to their new facility, the "Center for Regional Development" (CRD), which is located at 2401 Broadway Avenue in Slayton, MN. Within the CRD complex there are four agencies working closely together to provide a coordinated network of development services; they are as follows. The Southwest Regional Development Commission is a nine county planning agency that serves local government. The SRDC's mission is to address the economic, social, physical and governmental needs and opportunities of Southwestern Minnesota. Prairieland Economic Development Corporation is a primary source of long term fixed rate financing for small business growth and expansion. The Southwest Minnesota Housing Partnership's mission is to provide a sufficient supply of adequate, safe, sanitary, and affordable dwellings to ensure the health, safety and welfare of the citizens of southwestern Minnesota. The Southwest Area Agency on Aging is an advocate and resource for the senior population in southwest Minnesota. Each of the four organizations located at the Center for Regional Development has a common goal and that is to be a vehicle to stimulate and strengthen southwest Minnesota.

SRDC COMPLETES SELF-EVALUATION PROCESS

During the 1980 legislative session, the Regional Development Act was amended to require each Commission to conduct a self-evaluation prior to August 1, 1981 and every five years thereafter. The purpose of the evaluation is to "issue a report assessing its performance in fulfilling the purposes of the Regional Development Act of 1969". This analysis and report is in fulfillment of this legislative mandate. Even though the performance assessment is mandated, if conducted properly the assessment can be a very productive exercise as it can provide the Commission with invaluable information on its strengths and weaknesses. The Southwest Regional Development Commission conducted a performance assessment during FY1997, the results of which were very positive and show that the SRDC Board and Full Commission is providing appropriate direction to the Commission's staff. When asked if the Commission was an essential function of government the response was an overwhelming "yes". Copies of the SRDC's Performance Assessment are available upon request.

"It is the mission of the Southwest Regional Development Commission to address the economic, social, physical, and governmental needs and opportunities of Southwestern Minnesota; while transcending traditional jurisdictional configurations. Further, to apply a regional perspective to problems, allowing for a coordinated effort by local units of government to address the needs of the region's citizenry and the activities of area agencies resulting in the sharing of a regional private and public resources while increasing the efficiency of government in general.

In addition, the Commission shall serve as the mechanism for initiating change in local, regional, State, and Federal policy, programs and regulations translating the region's concerns into a blueprint of action."

STAFF & COMMISSION MEMBERS

FY97 SRDC STAFF MEMBERS

Winnie Mettling	Senior Employment Worker
Shawna Wornson	Secretary
Kathy Schreiber	Secretary
Janet Schaeffer	Secretary II
Helen Brinks	Grants Manager
Robyn Van Heuvelen	Administrative / Portfolio Manager
Amy Woitalewicz	Senior Leadership Coordinator
Rhonda Wynia	Office Manager
Dianne Crowley	Financial Officer
Lisa Voss	Planning Generalist
Barb Kirchner	Community Development Technician
Mark Lindquist	Environmental Services Officer
Annette Bair	Physical Development Director
Maddy Forsberg	Aging Program Director
Ann Peterson	Deputy Director
Randy Jorgenson	Executive Director

FY97 COMMISSION MEMBERS

Bud Ackerman, Beaver Creek *	Dave Leversedge, Balaton
Joanne Bergman, Avoca	Verne Long, Pipestone
Ron Bourassa, Worthington *	Joe McCarvel, Brewster
Everett Brandenburg, Luverne	Sedric McClure, Marshall
Abner Brandt, Lakefield	Marlowe Nelsen, Westbrook **
Bob Byrnes, Marshall **	Lennen Nelson, Balaton **
Connie Elg, Slayton	Warren Peters, Tyler
Wendell Erickson, Hills	Steve Prairie, Balaton
Bob Fenske, Marshall *	Leland Priebe, Hadley
Werner Fischer, Wabasso	Alan Rand, Windom
Richard Freking, Heron Lake	Craig Rubis, Lakefield **
Claire Gerber, Worthington **	Bill Sauer, Fulda *
Lori Grant, Russell	Duane Schalek, Hendricks *
Harry Hansen, Pipestone	Gene Short, Belview *
Mary Lou Harthun, Marshall	Sara Triplett, Redwood Falls
Eric Hartman, Okabena	William Vangsness, Okabena
Carl Hauschild, Minneota *	Jim Veenhuis, Sr., Slayton
Eloise Hauschild, Minneota	Brian Williamson, Tyler
Judy Herman, Luverne	Cal Wurpts, Slayton
Gary Holden, Fulda	Dan Zimansky, Tracy *
Darrell Holmberg, Lamberton *	Bob Zwach, Milroy *
Jack Keers, Pipestone *	
Coralee Krueger, Windom *	
Robert Lavoie, Russell	

* SRDC Board of Directors
** SRDC Executive Committee



SOUTHWEST REGIONAL DEVELOPMENT COMMISSION

2401 BROADWAY AVENUE

SUITE 1

SLAYTON, MINNESOTA 56172-1142

For more information:

PHONE 1-507-836-8547 FAX 1-507-836-8866

OPERATIONAL BUDGET

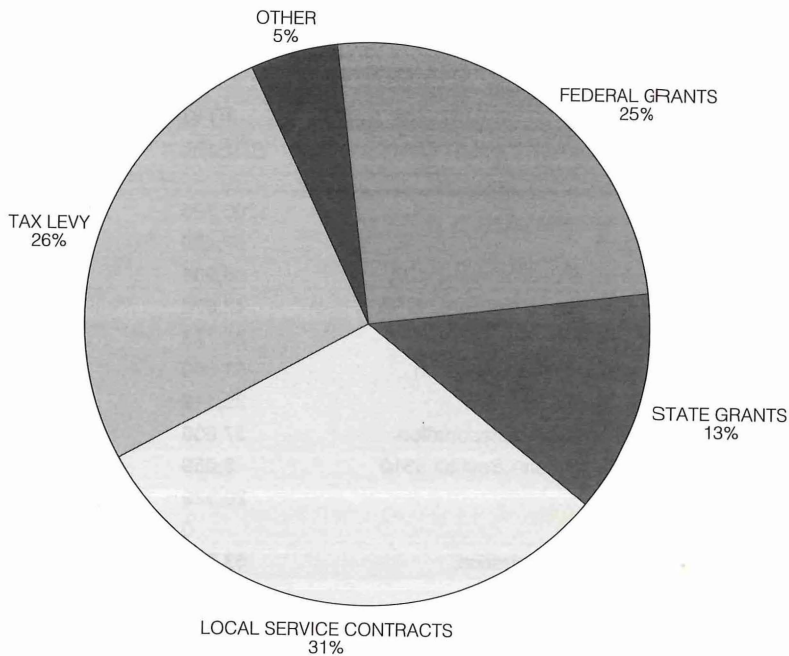
The audit for Fiscal Year 1996 of the SRDC's finance and contract compliance was completed by certified public accountants in October of 1996. Copies of that audit and all prior audits are available for review at the SRDC office. No negative findings were produced by the audit.

	FY97 <u>ACTUAL</u>	FY98 <u>BUDGET</u>
REVENUES		
Tax Levy	\$206,795	\$201,000
MN Board on Aging	87,480	93,500
Senior Linkage/Insurance Counsel - MBA	36,901	41,240
Dept. of Health - Insurance Counsel / MBA	42,090	37,000
Generations in Action	24,773	0
Economic Development Administration	51,000	51,000
Department of Trade - Expo	35,119	0
Minnesota Department of Transportation	37,000	50,000
MN Dept. of Transportation - Section 5310	3,059	4,744
McKnight	20,529	20,000
EQB - Wind Monitoring	0	12,000
Rural Development Administration	53,908	0
Interest and Miscellaneous	28,692	17,000
Contracts	236,400	202,465
Reserves for Capital Equipment	<u>15,344</u>	<u>0</u>
TOTAL REVENUES	<u>\$879,090</u>	<u>\$729,949</u>
EXPENDITURES		
Committee Expenses	\$ 37,542	\$ 45,000
Salaries & Fringe	481,380	470,982
Staff Travel	45,420	50,260
Office Space	25,846	35,870
Postage	12,644	14,000
Communications	18,339	21,500
Printing / Publication	21,230	16,000
Supplies	12,662	9,000
Insurance	4,759	5,000
Depreciation (Non-Building)	18,600	20,105
Audits	5,476	5,500
Computer	9,020	11,500
Equipment	21,947	0
Housing	8,000	8,000
Other	33,353	31,770
Consultant/Contract Payments	58,274	24,496
Transfer to Capital Reserves	20,000	0
Lease Payment/Landscaping	<u>4,914</u>	<u>3,830</u>
TOTAL EXPENDITURES	<u>\$839,406</u>	<u>\$772,813</u>
Reserve Change	<u>\$ 39,684</u>	<u>\$ (42,864)</u>

NOTE: Estimates are included for final payable and receivable amounts on revenues and expenditures in FY'97.

OPERATIONAL BUDGET (continued)

WHERE OUR OPERATING REVENUES COME FROM:



PROJECT REVIEWS

During Fiscal Year 1997 the Southwest Regional Development Commission reviewed 63 projects from within the Region to avoid duplication and insure wise use of public funds. If you are interested in receiving a complete listing of the project reviews for FY97, please contact the SRDC Office.



REGION EIGHT STATE & FEDERAL LEGISLATORS

REPRESENTATIVES

Rep. James Girard, Lynd	Dist. 21A	Rep. Elaine Harder, Jackson	Dist. 22B
Rep. Richard Mulder, Ivanhoe	Dist. 21B	Rep. Barb Vickerman, Redwood Falls	Dist. 23A
Rep. Ted Winter, Fulda	Dist. 22A		

SENATORS

Sen. Dennis Frederickson, New Ulm	Dist. 23
Sen. Jim Vickerman, Tracy	Dist. 22
Sen. Arlene Lesweski, Marshall	Dist. 21

FEDERAL

Senator Rod Grams
Senator Paul Wellstone
Congressman Dave Minge