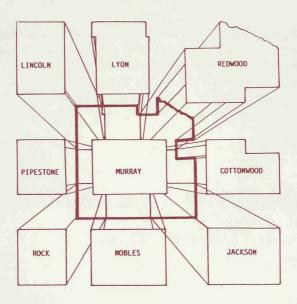
# SOUTHWEST REGIONAL DEVELOPMENT COMMISSION

# Fiscal year 1991 ANNUAL REPORT



"Service Generated, Goal Orientated"



#### CHAIRMANS MESSAGE

Local Initiatives and Local Solutions to Large Problems

It is the smaller political units - cities, individual counties, townships, and communities that are assuming local authority over, and taking responsibility for, social issues that greatly effect and hit hard at the local level. What is surprising to some is their success rate. Local units of government are tackling difficult issues and providing solutions where, "Big Brother" has failed in areas as diverse as transportation, solid waste management, and human services.



The future may depend on national and state policy alining itself with local initiatives. Government needs to give up the grandiose practices of the past and adopt approaches that are locally driven. The only viable policy must be in tune with the times; it must be responsive to, and rewarding of local decision making.

I believe one example of such a policy is this Development Commission. Driven by local initiative, service generated, and goal orientated the Commission is a bastion in government today. Responding to local needs; doing more with less, and drawing together the private and public sectors towards progress for all. I am proud of the work of my fellow commissioners and staff and look forward to the future with vigor and enthusiasm as we continue to tackle local and regional problems.

Sincerely,

Carl Hauschild, Chairman

Southwest Regional Development Commission

# **COUNTY IMPACTS**

#### COTTONWOOD COUNTY

\* Provided Econ. Dev. Expertise to the Cottonwood Co. Seed Fund \* Provided Econ. Dev. Expertise to the Westbrook EDA

- \*Packaged and Processed an SBA 504 Loan App. for the Bingham Lake Area
- Mountain \* Authored the Authored the Mountain Lake/Land O' Lakes Feas. Study \* Prepared an Econ. Recovery Loan App. for Frontier
- Industries, Inc. of Westbrook
  \*Authored the City of Mountain
  Lake's Shoreland Ordinance
- \* Initiated the City of Windom's Shoreland Ordinance \* Authored a SCDP Grant App. for
- the City of Mountain Lake
  \*Funded Cottonwood Jackson
- Home Health Aide Services
  \* Funded Meal Programs Windom, Mountain Lake, & Jeffers
- Adult Day Care & WESCAP Transp. Program
  \* Provided TIF Expertise to the City of Windom

- JACKSON COUNTY
- \* Administered Jackson County Ag-Chem Project

\* Provided Econ. Dev. Expertise to the Lakefield EDA

- \*Packaged and Processed SBA 504 Loans for the Jackson Area \* Assisted in Dev. of the Jackson DAC's Section 16(b)(2)
- Grant App. \* Administered the SCDP Grant for the Heron Lake Water Project
- \* Administered a FmHA Loan and SCDP Grant to Extend Rural Water to the City of Wilder \* Authored a SWIF Grant Applica-
- the Heron tion for Restoration Project
- Technical Assistance \* Provided the Lake Heron Environmental Learning Center \*Funded Congregate Meals Pro-
- grams \* Funded Home Services and Adult Day Care
- Program in HDM Lakefield \* Funded WESCAP Transportation

Program

- \* Packaged an SBA 504 Loan \* Administered Tyler Better Water Industries Project
- \* Authored a Tyler Business Plan \* Provided Assistance to th Lincoln/Pipestone Rural Water
- Expansion Project Assisted in the Formation of the Lake Benton Lake Association
- \* Funded Congregate Meals Programs \* Funded Home Health Aide
- Services
- Funded HDM Programs
- WESCAP Volunteer Transportation Program
- \* Administered the SCDP Grant for the City of Lake Benton
- \* Provided Tyler Community's Econ. Dev. Committee Econ. Dev. Expertise
- \* Provided Assistance to the Lake Benton EDA with Creation of a
- Plan of Action for Development Served as Fiscal Agent for the Lincoln Co. Enterprise

## REGIONWIDE IMPACTS

- Received a SWIF Grant to Conduct a Regional Housing Study
- Provided Transp. Coordination Expertise
- Authored the Middle Des Moines Clean Water Partnership Grant Application
- Provided Expertise in Relation to Solid Waste Management
- Assisted with Formation of the Southwest Regional Solid Waste Task Force
- Coordinated and Facilitated Mtgs. for the SW Solid Waste Mgmt. Task Force, Solid Waste Officers, Area Park Mgrs., Transit Coord., Travel SW MN, Inc., Econ. Dev. Professionals, and Area Legislators
- Authored a Regional Waste Education **Grant Application**
- Authored FY'92 EDA Planning Grant App. to the Dept. of Commerce & Implemented the OEDP
- Provided Staff Assistance to Prairieland **Economic Development Corporation**
- Provided Technical Assistance in Areas of Econ. Dev., Comm. Dev. (Sr. Issues), Land Use & Transp. to Twshps., Cities, and Counties

- Provided Assistance to the Expo Board on the Development of the Exposition Center
- Worked with Travel Southwest to Promote Regionwide Tourism
- As a Regional Data Center Provided and Promoted Census Information to all Local Units of Government
- Conducted a Seminar on Underground Storage Tanks
- Sponsored Regional Conference on Aging
- Conducted a Senior Legis. Issues Forum
- Continued with the Development of an **Aging Trust Fund**
- Compiled a Film Library for Regional Senior Organizations
- Conducted Senior Leadership Trainings
- Funded Legal Services Region Wide
- Assisted with the Formation of Prairie Ctr. for Rural Dev. & Served as Fiscal Agent
- Sought Funding for a Federal Study on the Potential Harmful Impacts of Methane Emissions from Livestock
- Sought Legis. Support for all Area Issues
- \*\* The above Regionwide Impacts and County Impacts below represent a partial summary.

## REGION EIGHT LEGISLATORS

### REPRESENTATIVES

### Rep. Ray Welker, Montevideo ...... Dist. 20B Rep. Terry Dempsey, New Ulm ...... Dist. 23A Rep. James Girard, Lynd ...... Dist. 27A Rep. Andy Steensma, Luverne ....... Dist. 27B Rep. Ted Winter, Fulda ...... Dist. 28A Rep. Katy Olson, Sherburn ...... Dist. 28B

### **SENATORS**

Sen. David Frederickson, Murdock	Dist. 20
Sen. Dennis Frederickson, New Ulm .	Dist. 23
Sen. Gary DeCramer, Ghent	Dist. 27
Sen. Jim Vickerman, Tracy	Dist. 28

\*Authored SWIF Application for Lyon County Cities Coalition

\* Initiated the City of Cot wood's Shoreland Ordinance of Cotton-

Technical Assistance \* Provided

\*Provided Technical Assistance to the City of Balaton with a SCDP Pre-Application

\*Assisted the Lynd Community Club with a Historical Renovation Project

\*Funded Congregate Meals Programs in Tracy, Marshall, Minneota, and Cottonwood Aide

\* Funded Home Health Services
\* Funded WESCAP Transportation

Program

\* Provided Assistance to the Minneota Seniors in the Develop-ment of a Future Senior Center

Programs \* Funded HDM Marshall, Balaton. Tracy, Marshall, Cottonwood and Garvin

\*Assisted the City of Taunton in Securing SWIF Funds for Senior / Community Center Renovation

### **MURRAY COUNTY**

\* Authored the Murray County SCORE Plan Amendment

\* Authored the Murray

Shoreland Ordinance
\*Assisted Murray County in
Securing a Section 18 Transit Grant

\*Research and Assisted with a Confidential Murray Project

\*Funded Meals Programs in Slayton, Fulda, Iona, and Currie

\* Assisted and Funded the City of

\*Funded Murray Co. Coord. on

\* Funded Home Health Aide Services

\* Provided the City of Currie with Technical Assistance Concerning Grant Programs & Comm. Dev.

### **NOBLES COUNTY**

\* Administered the Small Cities Grant for the City of Ellsworth's Waste Water Treatment System

Conducted a Housing Study for

Worthington Area Industries and the City of Worthington Administered the Round Lake MPCA Grant to Construct a Waste Water Treatment System

Provided Community Develop-ment Assistance to the City of Brewster

Funded Congregate Meals Worthington, Programs

Brewster, and Adrian \* Funded Nobles Funded Nobles Coordinator on Aging

\* Funded Wilmont Senior Center \* Funded Home Delivered Meals

in Programs Worthington, Brewster, and Adrian

# **PROGRAM REPORTS & ACTIVITY HIGHLIGHTS**

#### **ECONOMIC DEVELOPMENT PROGRAM**

The SRDC is the State and Federally designated Economic Development District for the Southwest Region. As a result of this designation, the SRDC provides the primary staff to implement the Economic Development Administration (EDA), Development District Work Program. A grant of \$50,000 from EDA for economic development planning included the following work program elements:

- \*Research various means of stabilizing and expanding existing employment.
- \*Assist local units of government with public facilities needed to ensure public welfare and enhance the climate for private investment and job creation.
- \*Sponsor and co-sponsor coordinating groups and open forums or subjects related to economic development. Sponsor meetings of the Economic Development Professionals within the region.
- \*Provide data and technical assistance to local governments, community organizations, development corporations, and private businesses in business development or expansion.
- \*Coordinate activities with State, Federal and local agencies and programs and adjacent Development Districts and attend useful meetings.
- \*Provide professional staff services to the PEDC for screening, processing, closing, and servicing loan projects.
- \*Assist local agencies and regionwide programs in obtaining private foundation grants and assistance.
- \*Provide assistance and be available to work with the Community Cooperative Program in the area of economic development.

#### AGING PROGRAM SUMMARY

Southwest Regional Development Program awarded Commission's Aging \$473,584 in federal funds for services to Older Americans during the Calendar Year 1990. These federal funds generated an additional participant contributions. \$472.167 in \$173,974 in local match, and \$298,255 from Direct service programs other sources. served a total of 16,061 persons under the various programs. This is not an unduplicated count as one person may have utilized two or more services.

With increasing demands on the limited funds available, the SRDC appointed a Continuation Grants Task Force that developed criteria approved by the Commission for receiving Title III-B dollars.

In June, the Eleventh Annual Conference on Aging was attended by over two hundred persons. They had the opportunity to attend numerous workshops and visit a variety of aging personnel.

The Area Agency on Aging cosponsored with the Murray County Extension a series of workshops on Caregiving. These workshops gave participants a greater understanding and sensitivity towards the needs of the elderly, developed their coping skills for self care, and made them aware of services and resources available. A quarterly newsletter was developed and distributed to participants. These workshops are being expanded into the other counties of Region 8 in FY92.

The SRDC again sponsored a bus for a successful "Day on the Hill" where over 70 senior citizens visited with our state representatives and senators, attended Committee hearings, and toured the Capitol.

# PROGRAM REPORTS & ACTIVITY HIGHLIGHTS (continued)

#### Aging Program Summary (cont.)

A majority of staff time is spent giving individuals organizations technical or assistance in problem solving, monitoring, fund raising, grant application, advocacy programming, senior center The development, and coordination. information available from the Area Agency on Aging is used by many private and public agencies and citizens of southwest Minnesota.

#### SENIOR LEADERSHIP

The Senior Leadership Development Project is a new, but growing project of the Area Agency on Aging. It involves, first, a realization that all people possess talents of leadership. Those talents are exhibited by team-work efforts; by daring to attempt something new or creative; or by continuing to support existing programs.

The Project exists to provide assistance in strengthening developing and leadership skills. Opportunities are available for individual senior centers or for seniors in the community-at-large to receive technical assistance in areas of: officer training; fundprogramming: goal-setting: raising: communication skills; or recruitment of new members. These areas, and others, will serve to revitalize senior organizations and unite community members in the common cause of building a better future for the rural communities in southwest Minnesota.

#### COMMUNITY DEVELOPMENT

The SRDC's Community Development division continued to provide general technical assistance to local units of government and nonprofit agencies on issues such as grant writing, planning and development concerns, and human services. The technical assistance program is designed to assist local units of government and nonprofits by researching availability of Federal, State, and private Foundation funding sources.

#### Community Development (Cont.)

The staff provided specific technical assistance to communities as requested in grant writing of Small Cities Development Grant (block grants) and Farmers Home Administration Community Improvement grants and loans; as well as providing grant writing assistance for non-profits to private the Foundations, including Southwest Minnesota Initiative Fund. The ability to tap these funding sources has become even more significant due to increasingly limited resources of local government and nonprofit Community agencies. The SRDC Development program is designed to provide technical assistance to local units of government and nonprofits by extending their ability to address community development issues at the lowest possible cost. Besides grant writing, the SRDC also administers SCDP grants and provides part time planning assistance to communities through the Community Cooperative Program which is in its second year.

While the SRDC's Community Development division continues the technical assistance program, it has also expanded into a new area of regional concern. The availability of safe, adequate, and affordable housing rose to the forefront of community development special efforts for 1991. The staff conducted housing studies for the Cities of Luverne and Worthington, as well as completing a Regional Housing Assessment to be used by local government officials and housing service providers to assist in developing responsive housing programs for the 1990's.

#### MOUNTAIN LAKE FEASIBILITY REPORT

The Regional Development Commission authored an alternative use study for the Land O' Lakes Facility in Mountain Lake. The project looked at the technical and marketing aspects of the facility in an attempt to determine feasible alternative uses for the facility.

#### Mountain Lake Feasibility report (cont.)

Working in conjunction with the Private Industry Council, the Technology Resource Center, and the City of Mountain Lake viable alternatives were explored in an effort to retain as many employees to the area as possible. Potential uses for the 32,000 square foot dairy facility are unlimited and since timelines did not permit us to look at every possible use, only uses which did not make a dramatic departure from the original purpose of the plant and the existing labor force skills were assessed in great detail.

With a project such as this it is difficult to measure potential positive developments because a major goal is to retain the existing labor force. While the report is complete, it now becomes a tool by which the community can search for a viable alternative. This will continue until an occupant is found to locate within this facility. All alternative uses showed some expected similarities. Each stresses the need to identify jobs producing enterprises that can operate profitably in Mountain Lake. Also, each use requires primary participation by community leaders and community representatives to reach a common goal finding an alternative use for the present facility and retention of area employment.

# PRAIRIELAND ECONOMIC DEVELOPMENT CORPORATION

The primary purpose of the Prairieland Economic Development Corporation (PEDC) is to serve as a Certified Development Company (CDC) pursuant to Section 503 of Title V of the Small Business Investment Act of 1958, as amended. A CDC is a private/public sector non-profit corporation whose purpose is to contribute to the economic development of its area of operation. The CDC is a conduit which allows private funds, guaranteed by SBA, to flow into community business.

#### PEDC (cont.)

The SBA's Certified Development Company program provides eligible small businesses with 10- or 20-year financing for the acquisition of land and building; machinery and equipment; construction; and modernization, renovation or restoration of existing facilities and sites.

Within Fiscal Year 1991, Prairieland Economic Development Corporation has approved three loans as the 504 Certified Development Company for the nine counties of Region Eight. The total dollar amount of both private and public sector financing is \$747,568 of which \$269,000 was financed through the Prairieland Economic Development Corporation. This effort has resulted in the creation and/or retention of 15 jobs and an increased tax base in Cottonwood, Jackson, and Rock Counties.

#### **ENVIRONMENTAL AND LAND USE**

The objective of this work area is to assist local units of government in physical resource planning with regards to environmental issues. management arowth policies. comprehensive planning. Over the past, we have accomplished the following: authored shoreland management ordinances for the County of Murray and City of Mountain Lake; technical assistance to various units of local government and/or businesses in the solid waste management area; submitted the Middle Des Moines Watershed District Clean Water Partnership Grant Application: submitted an Office of Waste Management Waste Educational Grant Application; initiated shoreland ordinance updates for the Cities of Cottonwood and Windom: and assisted with the formation of the Southwest Regional Solid Waste Task Force.

# **PROGRAM REPORTS & ACTIVITY HIGHLIGHTS (continued)**

#### WASTE EDUCATION GRANT AWARDED

The Southwest Regional Development Commission and the Southwest Regional Solid Waste Task Force submitted a proposal to the Office of Waste Management (OWM) to develop a training manual focusing on source reduction. recycling. and household hazardous waste management. The training manual will be individualized for each county. In addition, workshops will be held to train key volunteers in each county to visit schools, churches. senior groups. and organizations.

Development of the manual will be a coordinated effort between the SRDC, the Nine County Solid Waste Officers, and the Household Hazardous Waste Program staff. Individualization of the manual and the workshop for each county will be done with the assistance of each County's Solid Waste Officer. Following the Volunteer Training Workshops, the SRDC, Area Agency on Aging staff, and County staff will assist in identifying groups to speak with. volunteer speakers will also be able to provide feedback to the County Solid Waste Officer on how county residents feel the Solid Waste Programs are working.

#### SEED CAPITAL FUNDS

The Seed Capital Funds are a revolving pool of money available to Cottonwood County, County. and Redwood entrepreneurs interested in turning an idea or invention into a solid business and thereby. creating additional jobs within each county. The money available is a loan to be used for research prototype marketing and development. It is the first stage development money that is most often the hardest to acquire through conventional means. Each of the above areas administers their own funds. For an entrepreneur to access monies from . one of these seed funds, the business must be located within the county for which funding is applied.

#### Seed Capital Funds (cont.)

The Regional Development Commission provides economic development expertise and administrative services to the Cottonwood County Seed Capital Fund. The RDC works in conjunction with the Cottonwood County Commissioner's Secretary and as a member of the Advisory Board.

#### TRANSPORTATION

The SRDC Transportation Program coordinates with the Minnesota Department of Transportation, other state organizations, the Area Agency on Aging, and Local Units of Government in the planning and development of a comprehensive transportation system in the Region. Funding from a Mn/DOT grant of \$27,000 has allowed the Region to continue to work in the following major areas over the past year: Transit, Highways, and Technical Assistance.

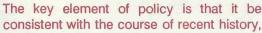
The Commission has assisted toward the development of a coordinated transportation effort which will establish and/or enhance transit services and coordination throughout the Region. We annually submit the Region's candidate road projects to Mn/DOT Districts 7 and 8, for upgrade and maintaining the highway network. Other Transportation issues we continue to work with include spring weight restrictions, road conditions and strengths, market arteries, and a lack of stable highway improvement funds continue to suppress development in Greater MN. The SRDC has initiated an update to the transportation section of the Overall Economic Development Program.

The Region continues to provide technical assistance to local units of government. Examples of technical assistance this year have included assisting: Counties and private non-profits with Section 18 and Section 16(b)(2) transit grant applications, street signing information, volunteer organization with information on the Adopt-A-Highway program, and to counties and interested persons in Mn/DOT Road and Bridge plans.

# FROM THE OFFICE OF THE DIRECTOR

## Changes in Public Policy

I have learned by observation that decision making often times occurs in an ad-hoc manner... and without satisfactory consideration for how other policy concerns would be affected by each decision. I've decided to center this message on the issue of decision making in an effort to bring need for long-range attention to the achievement of policy objectives.





that government have the ability and the will to carry it out, that the decision be within the scope of what a chief executive can hope to affect, that it be financially obtainable, timely, and that the entire purpose and process be explainable to the public. In addition to these generalities one should consider that if tax funds are to be used, policy should address how they are used and for what result. The answer to these questions is not universal but will vary from state to state, region to region, and county to county. However, policy makers should focus on tangible, visible, and deeply felt needs. These needs include the programs delivered by the Southwest Regional Development Commission.

In a broader sense the Commission communicates the region's problems, fights for viable alternatives, minimizes the liabilities from local government funding reductions, increases the possibility that federal and state programs will create local rewards, and establishes a framework within which people recognize the problems of running differing levels of government. Part of the need for this communication is genuine efforts to conserve and consolidate resources.

Keeping the aforementioned facts in mind, I question current trends in public policy as it relates to this Development Commission. Certainly, a case can be made that if these principles are applied to this Commission our role will be strengthened and not diminished.

#### PIPESTONE COUNTY

- \* Prepared an Economic Recovery Loan Pre-application Business in Ruthton
- \* Provided Assistance to the Rural Water Lincoln/Pipestone
- Expansion Project
  \* Authored the Pipestone County SCORE Plan Amendment
- \* Authored the Comprehensive Plan Update for the City of Pipestone
- FmHA SCDP \* Authored Application for Water Treatment System for the City of Ihlen \*Conducted a Needs Assessment
- for the City of Jasper Funded Congregate Programs in the \* Funded Cities of Pipestone and Ruthton
- \*Funded Pipestone Co.
  Transp. Program

  \*Funded HDM Programs in the Woodstock
- \* Funded Home Health Aide Services

- REDWOOD COUNTY

  Programs in Wal-\* Funded Meals Programs nut Grove, Sanborn, Waba Redwood Falls, and Morgan Wabasso.
- \* Provided Assistance to Lamberton Seniors on Organizing for the Development of a Community Center
- \* Funded WESCAP Transportation Program
- Served as Fiscal Agent for the Minnesota Inventors Congress
- \* Authored and Administered the City of Milroy's Land Use and Zoning Ordinance Plan
- \* Provided the City of Walnut Grove with Small Cities Development Program Information
  \* Authored a Small Cities Grant
- Application for Construction of a Water Tower in the City of Morgan
- \*Conducted Needs Assessment for the City of Milroy

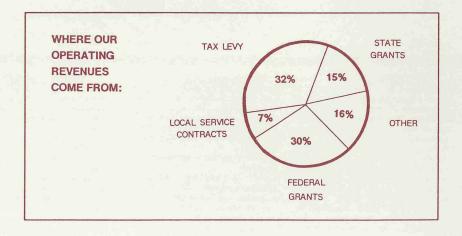
- \* Assisted Rock County in Sec ing a Section 18 Transit Grant
- Packaged and Processed a SBA 504 Loan Application for the Magnolia Area
- Funded Congregate Program in the City of Luverne
- \*Funded Home Delivered Meals Program in the City of Luverne Provided Technical Assistance
- \* Provided for a Street and Property Numbering System in the City of Magnolia
- \* Prepared a Pre-Application the Outdoor Recreation Program on a Parks Improvement Project for the Cities of Beaver Creek and Hills
- \*Conducted a Needs Assessment for the City of Beaver Creek
- \*Completed a Housing Study for
- the City of Luverne
  \* Sought Legislative Support for the Luverne Veterans Home

# **OPERATIONAL BUDGET**

The audit for Fiscal Year 1990 of the SRDC's finance and contract compliance was completed by the State Auditors in October of 1990. Copies of that audit and all prior audits are available for review at the SRDC office. No negative findings were produced by the audit.

	FY91	FY92
	ACTUAL	BUDGET
REVENUE		
State Appropriation	\$ 41,730	\$41,730
Tax Levy	140,619	153,500
Grants and Contracts:		
Minnesota Board on Aging	88,866	94,000
Economic Development Administration	50,000	50,000
MN Department of Transportation	27,000	27,000
Other Grants and Contracts	81,493	32,708
Interest Earned and Miscellaneous	14,379	12,300
Reserves for Capital Equipment	6,850	7,500
Possible Contracts/Reserves	2,327	54,119
TOTAL REVENUE	\$453,264	<u>\$472,857</u>
EXPENDITURES		
Committee Expenses	\$ 42,526	\$42,000
Salaries & Fringe	288,355	299,596
Staff Travel	31,000	30,000
Rent	13,380	12,240
Postage	11,339	13,700
Telephone	6,838	8,700
Printing/Publication	13,630	16,500
Supplies	5,281	6,000
Insurance	4,958	5,350
Depreciation (Non-Car)	7,226	7,400
Audits	7,765	8,500
Computer	4,095	5,000
Aging Workshops	1,358	1,500
Equipment	7,547	7,700
Other	7,966	8,671
TOTAL EXPENDITURES	£450.004	6470.057
TOTAL EXPENDITURES	<u>\$453,264</u>	<u>\$472,857</u>

NOTE: Estimates are included for payable and receivable amounts on revenues and expenditures.



## **PROJECT REVIEWS**

During Fiscal Year 1991 the Southwest Regional Development Commission reviewed 70 projects from within the Region to avoid duplication and insure wise use of public funds. If you are interested in receiving a complete listing of the project reviews for FY'91 please contact the SRDC Office.

# **FY91 COMMISSION MEMBERS**

#### **BOARD OF DIRECTORS**

Ron Bourassa, Worthington Loren Carlson, Heron Lake John Feda, Marshall Milford Gentz, Lakefield Claire Gerber, Worthington Gordon Gits, Luverne Carl Hauschild, Minneota Clayton Ihlen, Pipestone Norman Madsen, Arco Marlowe Nelsen, Westbrook Lennen Nelson, Balaton Darold Neperman, Lamberton Doug Strand, Wabasso Fred Worden, Russell

#### **OUR TEAM**

Randy Jorgenson, Executive Director
Maddy Forsberg, Aging Program Director
Steve Dusek, Economic Development Director
Craig Atkins, Community Development Director
Annette Bair, Physical Development Director
Brian Tolk, Planning Assistant
Rhonda Wynia, Office Manager
Dianne Crowley, Financial Officer
Helen Brinks, Grants Manager
Barb Kirchner, Administrative Asst./Public Info. Coord.
Patricia Spielman, Nutrition Mgr./Sr. Leadership Coord.
Janet Schaeffer, Secretary II/Finance Assistant
Brenda Pommier, Secretary

For more information call 1-507-836-8547 FAX 1-507-836-8866

Southwest Regional
Development Commission
2524 Broadway Avenue
P.O. Box 265
Slayton, Minnesota 56172

# COMMISSION MEMBERS Officers

Carl Hauschild, Chairman Clayton Ihlen, Vice-Chairman Marlowe Nelsen, Secretary Loren Carlson, Treasurer

Marlowe Nelsen, Westbrook Coralee Krueger, Windom James Derickson, Lamberton Milford Gentz, Lakefield William Vangsness, Okabena Abner Brandt, Lakefield Carl Hauschild, Minneota Norman Madsen, Arco Eloise Hauschild, Minneota Fred Worden, Russell Tim Fruin, Cottonwood Barb DeBates, Russell Lennen Nelson, Balaton Mary Magnus, Fulda Leland Priebe, Hadley Claire Gerber, Worthington Robert Yeske, Bigelow Tom Lubben, Worthington Clayton Ihlen, Pipestone Myron Koets, Pipestone Joseph Stepanek, Ruthton Darold Neperman, Lamberton Doug Strand, Wabasso Werner Fischer, Wabasso Jim Lewis, Sherman, SD Gordon Gits, Luverne Merten Petersen, Hardwick Ron Bourassa, Worthington John Feda, Marshall Al Gruis, Rushmore Loren Carlson, Heron Lake Rev. David Anderson, Slayton James Veenhuis, Sr., Slayton Karen Tommeraasen, Slayton David Larsen, Morton Carole Treadway, Marshall

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