100 South Park St., Mora, MN 55051 (612)679-4065





1987 EC RDC CALENDAR AND 1986 ANNUAL REPORT

From the chair . . .



Dear Friends,

It is my pleasure to present to you the EC RDC 1986 Annual Report. We have included the Report along with a calendar that you can use throughout the coming year.

This past year we have continfued to focus on resolving tough issues facing East Central Minnesota. It is especially gratifying for me to see the involvement of so many in Commission activities. The Commission and Advisory Committee members have provided the direction and focus needed to address the challenges facing local governments and citizens in the Region. I firmly believe that the many positive accomplishments of the EC RDC are a direct result of this active participation.

"Belt tightening" has become an increasingly common phrase to describe the scrutiny governmental budgets have received at all levels. How to best provide the basic services needed by the citizens of the Region is a question faced by many local leaders. The Commission has identified and provided resources to provide answers to these tough questions. The EC RDC has assisted many local governments and organizations by providing information, resources and the tools to help them solve their own problems. We have also played a role in identifying and providing focus to key issues that can only be solved by working together.

The EC RDC staff have become known throughout the Region as a competent resource, knowledgeable about local issues. They have assisted the Commission and many others with helping to capitalize on the opportunities available to us. In this Report you will see a summary of our work over this past year. You will then become more familiar with the EC RDC and how we can help. In closing, I would like you to review the calendar included in this report. You may find scenes familiar to you that depict activities and events in the Region. I think you will agree that East Central Minnesota is a great place to live, work and play.

Sincerely,

Sig Stene

Commission Staff . . .

Michael Sobota, Executive Director

Gordon Heitke, Physical Development

Bill Coleman, Economic Development

Don Kush, Transportation

Melinda Coleman, Community Develop.

Deb Huntley, Secretary/Receptionist

Roger Ames, Human Services

Jeanette L. Ludwig, Aging

Phil Schroeder, Arts

Mary Schwartz, Office Manager

Dorothy Barnard, Finance Officer

Members of the Commission . . .

Chisago County

Bob VandeKamp, North Branch, County Board Sig Stene, Lindstrom, Cities Sheldon Porter, Rush Point, Townships Barry Blomquist, North Branch, Public Interests Dr. Bill Kieper, Rush City, School Districts

Isanti County

Glenn Johnson, North Branch, County Board Clell Bone, Isanti, Cities Al Baxter, Princeton, Townships Laurence Collin, Isanti, Public Interests

Kanabec County

Mel Pearson, Mora, County Board Dan Norberg, Grasston, Cities Lucy Schultz, Mora, Townships Dale Dunstan, Mora, Public Interests

Mille Lacs County

Paul Reiman, Milaca, County Board Phyllis Christianson, Foreston, Cities Gary Dye, Onamia, Townships Owen Baas, Pease, Public Interests

Pine County

Jim Youngbauer, Pine City, County Board George Ball, Askov, Cities Jim Tuttle, Willow River, Townships Wayne White, Grasston, Public Interests Gerald Peterson, Finlayson, School Districts

Officers

Sig Stene, Chairman Laurence Collin, Vice Chair Glenn Johnson, Secretary/Treasurer

Advisory Committees . . .

The EC RDC encourages the participation of citizens and elected officials in commission activities through the use of advisory committees. Members of advisory committees provide the Commission and its staff with valuable insight to local and regional problems and opportunities. Members serve as volunteers and represent many points of view that are needed to solve area wide issues.



Henry Winkels, presenting information on Human Service issues to the Commission in June.

Aging...

Mary Andersen, Braham
Clifford Anderson, Almelund
Ray Cash, Onamia
Phyllis Christianson, Foreston
Richard Ebnet, Sandstone
Elaine Lucht, Grasston
Clara Marihart, Bruno
Madeline Miller, Willow River
S.R. Sonnichsen, Princeton, Chair

Pearl Olesen, Askov Stephen Olson, Milaca Grace Palm, Cambridge A.A. Richner, Wyoming Ruth Nash, Willow River Connie Strandberg, Mora Janice Usher, Cambridge Fred Wahlstrom, Mora

Human Services...

Marge Alden, Shafer Esther Tatley, Lindstrom
Marina Vork, Cambridge Henry Winkels, Hinckley
Dale Dunstan, Mora Gail Jackson, Mora
Sheldon Porter, Rush Point, Chair

Economic Development...

George Ball, Askov
Calvin Clark, Pine City
David Dahlquist, Braham
Loren Jennings, Rush City, Chair
Tim Nelson, Princeton

Philip Gelhorn, Braham
John James, Lindstrom
Robert Filson, Mora
Owen Baas, Pease

Arts...

Gwen Baldry, Onamia
Linda Bergerson, N. Branch
Karen Schlenker, Milaca
Sue Thue, Sandstone
Morris Engler, Rush City, Chair
Alice Boudreau, Isanti
Tim Krinke, Ogilvie
Lucy Schultz, Mora
Kevin Hofstad, Pine City
Joanne Frank, Cambridge
Gail Jackson, Mora



Jim Tuttle presenting Physical Development Recommendations to the EC RDC.

Physical Development

Fred Ahlgren, Mora
Roger Bergman, Isanti
Barry Blomquist, North Branch
Laurence Collin, Isanti
Robert Hoefert, Isle
Terry Kientop, Mora
Everette Koecher, Kerrick
Bob Peterson, Isanti
Art Schultz, Rock Creek
Jim Tuttle, Willow River, Chair

Transportation

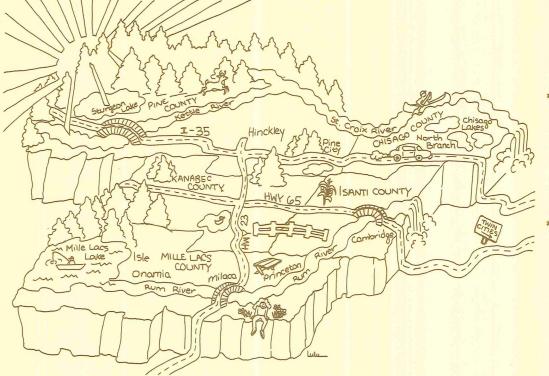
Al Baxter, Princeton
Ralph Bloomgren, Cambridge
Gerald Peterson, Finlayson
Harold Eklund, Rush Point
Don Hubert-MN/DOT
Alton Jacobson, Cambridge
Bob VandeKamp, North Branch, Chair

Greg Nikodym, Mora
Dorothy Jolstad, Mora
Richard Larson, Milaca
Jim Tuttle, Willow River
John Dropik, Pine City
Bob VandeKamp, North Branch, Chair

THIS REPORT highlights some of the work done by the East Central Regional Development Commission for the period July 1, 1985 through June 30, 1986. It summarizes a few of the many activities of the Commission. If you would like additional information about any of the programs or projects of the Commission, please feel free to contact us at (612)679-4065 or 100 South Park Street, Mora, Minnesota 55051.

Programs and Projects...

The EC RDC has initiated programs and provided technical and financial assistance to many groups and individuals in East Central Minnesota.



Regional Development Initiatives

- * During 1986 the Commission updated the Regional Development Policy Guide. The Guide identifies issues, goals and policies of the EC RDC and serves as the basis upon which activities of the Commission will be directed.
- * The Commission was instrumental in obtaining input for a Rural Development Issues Process. As a result of this effort the McKnight Foundation provided \$2.6 million to the Central Minnesota Initiative Fund for rural development programs in the 14 counties of Central Minnesota.
- * Showing its commitment to leadership, the Commission established the "Ray Stoeckel Memorial Leadership Award" in 1986. The award will be presented annually to a local citizen or elected official that has shown outstanding dedication and leadership to improving their own community and the region as a whole. The award is in memory of Ray Stoeckel who served on the Commission for 13 years, including several as vice chair and chair.



Economic Development

Creating jobs for area residents is the focus of the EC RDC Economic Development Program. The Commission provides technical and planning services to local governments, financial institutions and local development groups. The results of these efforts included:

* Packaging the financing for the Foreston Dimension Company expansion in Foreston. The wood products firm expanded their cabinet components operations and created 22 new jobs.

- * Packaged the financing for the new 26 acre Pine City Industrial Park Development. Streets, sewer, and water services were installed at the site on the north side of Pine City. The \$800,000 project will provide the basic infrastructure for future business locations and expansions. Two businesses have located in the park creating over 100 jobs.
- * Assisted the cities of Lindstrom and Cambridge with local economic development strategies. Organization at the local level is essential for creating a climate conducive to business retention and expansion.
- * Conducted a town meeting and community survey for Taylor Falls.

 The results included a current needs assessment for community improvements.

Human Services

Identifying and meeting basic human needs for area residents is the focus of the EC RDC Human Services Program. A major emphasis is to find resources to meet priority human needs. A summary of priority projects in 1986 is:

* The Allocation of \$197,296 to nutrition programs for the elderly including funds for congregate dining sites in the Region and four Home Delivered Meals Projects. The allocation of \$144,029 to projects providing services for the elderly. Projects funded include legal assistance, Adult Day Care, extended hours for home care, Senior Citizens Early Discovery Program for Health, an Ombudsman program for nursing home residents and senior center improvements in Kettle River and Pine City.

- * Developed the Pride in Parenting (PIP) project, a joint School District/Social Services program to prevent child abuse. \$49,850 in McKnight and Mardag Foundation Funds was received for this innovative project.
- * An informal caregivers support program was initiated to provide support to family members, neighbors and friends who provide 80% of care for the elderly needing help in the community.
- * Coordinated a major needs assessment for elderly persons in the Region. The study included nearly 500 telephone interviews of elderly persons regarding their needs and knowledge of services available.
- * Developed a video tape to promote the work of artists in the Region.

 Many local artists live in the Region and contribute greatly to the quality of life in the Region.
- * Provided \$15,316 directly to local arts groups for producing and sponsoring arts activities. Projects funded included community theater, concert chorale, a juried arts show and artist in residence programs.

Physical Development...

Land use, transportation and environmental issues are the focus of the EC RDC Physical Development Program. A major effort is to assist local governments better manage their physical and environmental resources. A summary of major projects is as follows:

- * Land use planning and growth management is a critical issue facing local governments in the Region. Current and projected population growth has the potential for creating major land use conflicts. The EC RDC has developed a Land Use Plan and development ordinances for four townships, two cities and Chisago County. The Commission also provides training and information assistance to planning commissions, elected officials and local government staff to help them manage growth.
- * A Regional Housing Development Plan which identifies housing needs was prepared. The plan will direct the construction of new subsidized housing units to communities of greatest need.
- * The EC RDC developed a special transportation needs assessment of the Region. The study identified major issues related to the delivery of transit services to the disadvantaged residents in the Region. Recommendations to the state, counties and service providers are included in the study.
- * A Highway Jurisdiction Study was begun during 1986. The study examines ownership of highways by townships, counties, cities and MN/DOT and will make recommendations to the state for any changes in road ownership. This study will be completed in 1987.



Physical Development Human Services Economic Development

Serving Chisago, Isanti, Kanabec, Mille Lacs, and Pine Counties

East Central Minnesota's Older Population

A study of the service needs of elderly persons residing in East Central Minnesota: Their patterns of knowledge, utilization and willingness to use services.



Physical Development Human Services Economic Development

Serving Chiaago, Isanti, Kanabec, Mille Lees, and Pine Coun 100 South Park St., Mora, MN 55051 612: 679-4865

A Guide to the Establishment of

MINIMUM MAINTENANCE ROADS

A Handbook for Local Units of Government



ARTHUR TOWNSHIP COMPREHENSIVE

Publications and Workshops...

As a major provider of data and information, the EC RDC places a high priority on getting needed and up to date information to decision makers and problem solvers. In addition to meetings directly with local organizations the EC RDC provides information through the printed word and at workshops on current issues.

Printed Word...

- * Regional Development Policy Guide contains updated goals and policies of the Commission.
- * <u>Common Needs and Strengths</u> is a strategy for rural development which identifies opportunities for rural development.
- * The Overall Economic Development Plan identifies infrastructure needs and has a current data base on the Region's economy.
- * A Housing Development Plan was prepared identifying relative needs for assisted housing in each of the housing market areas in the Region.
- * East Central Minnesota's Older Population is a study of the service needs of elderly persons residing in the Region. Nearly 500 telephone interviews with older persons were conducted for the study.
- * A Housing Resource Directory is a current listing of subsidized housing units in each community in the Region.
- * A Transit Needs Study identifies current transit needs and service levels and makes recommendations for improvements.
- * The Princeton Comprehensive Plan outlines the future use of land within the city.
- * Del Grove, Kettle River and Norman Township Comprehensive
 Plans serve as the basis for future growth in these northern Pine
 County communities.

- * Arthur Township Comprehensive Plan, Zoning Ordinance and Subdivision Regulations will guide growth near the City of Mora.
- * Chisago County Comprehensive Plan, Draft Zoning Ordinance and Subdivision Regulations will regulate land uses within the County.
- * A Guide to the Establishment of Minimum Maintenance Roads assists Townships to manage their road system.
- * The Cambridge Business Survey and Isanti County Labor Survey obtained current information for the Cambridge Star Cities Plan.

Spoken and Discussed Word...

- * The Legislative Forum held in January identified and discussed legislative issues with legislative leaders.
- * A Small Business Workshop for Bankers focused on training and other resources available to promote business expansion.
- * A Local Development Corporation Workshop identified how to organize and develop priorities for local development organizations.
- * The Business Retention Workshop trained local development interests on how to conduct a Business Retention Survey.
- * Energy Conservation Workshops were held with over 150 homeowners attending.
- * A Small City Computer Workshop assisted small cities in identifying automation opportunities.
- * <u>Informal Caregiver Training</u> was held to train facilitators for support groups.



JANUARY — "Snake River Derby"

Anticipating the nibble through the ice keeps warming the toes. Young and old learn what it takes to attract success. The fishing derby held near Pine City is a winter hit.

January 1987

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Physical Development Human Services Economic Development DECEMBER 1986

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FEBRUARY - "I'm Mora Bound."

Cross country skiing brings over 2000 competitors from throughout the world to ski the Mora Vasaloppet, February 15. The 58 and 32 kilometer races are a mid-winter celebration named after a similar event held near Mora's Sister City of Mora, Sweden.

February 1987

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MARCH — "Maple Ridge Goodness"

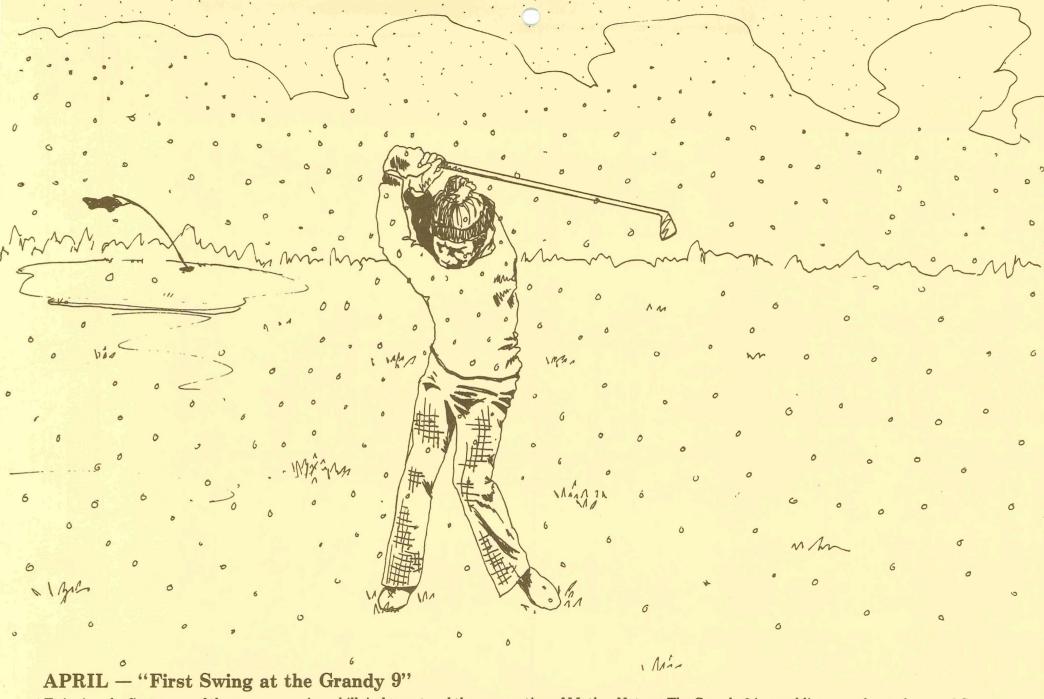
The natural goodness of the maple tree is harvested for fun and profit. For those willing to boil it down, maple sugaring is an early sign that spring is here.

March 1987

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Enjoying the first green of the greens, requires skill, judgment and the cooperation of Mother Nature. The Grandy 9 is a public course located west of Grandy.

April 1987

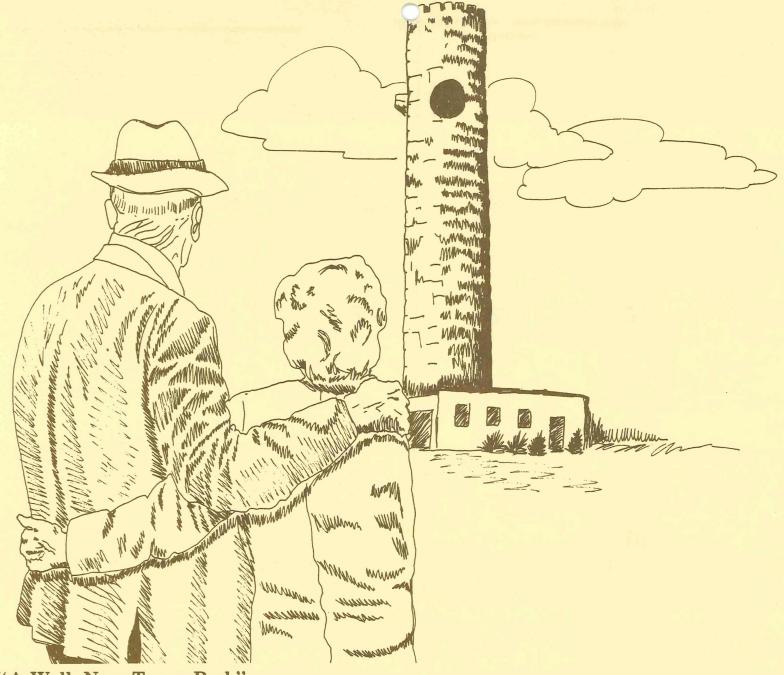
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Physical Development Human Services Economic Development MARCH 1987

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MAY - "A Walk Near Tower Park"

The serenity of a spring walk through your home community gives a feeling of belonging. Landmarks, such as the old water tower in Ogilvie, add to the uniqueness of each community.

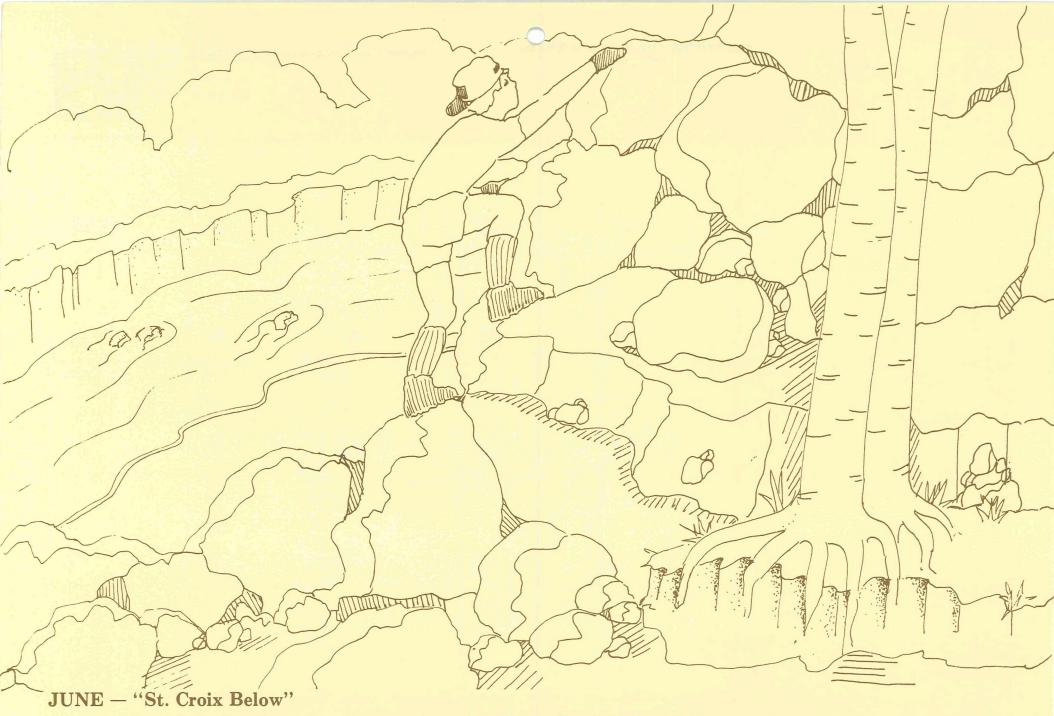
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The scenic valley of the St. Croix River offers unique opportunities for testing skills and endurance. Rock climbers from near and far search out the sheer cliffs near Taylors Falls for thrills unknown to those that do not succeed.

June 1987

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Pather's Day	EC RDC Annual Meeting 29	30				



Physical Development Human Services Economic Development MAY 1987

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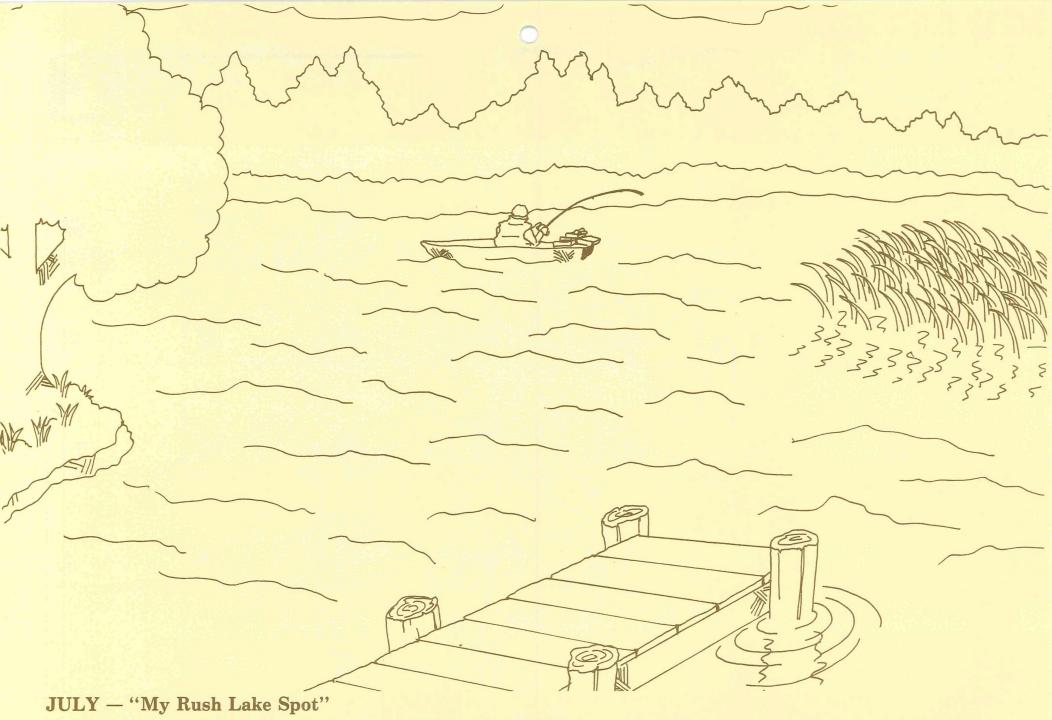
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This quiet solitude can only be interrupted by the anticipated "hit" of the walleye. Many area lakes have special hidden spots known only to those who seek.

July 1987

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Physical Development Human Services Economic Development JUNE 1987

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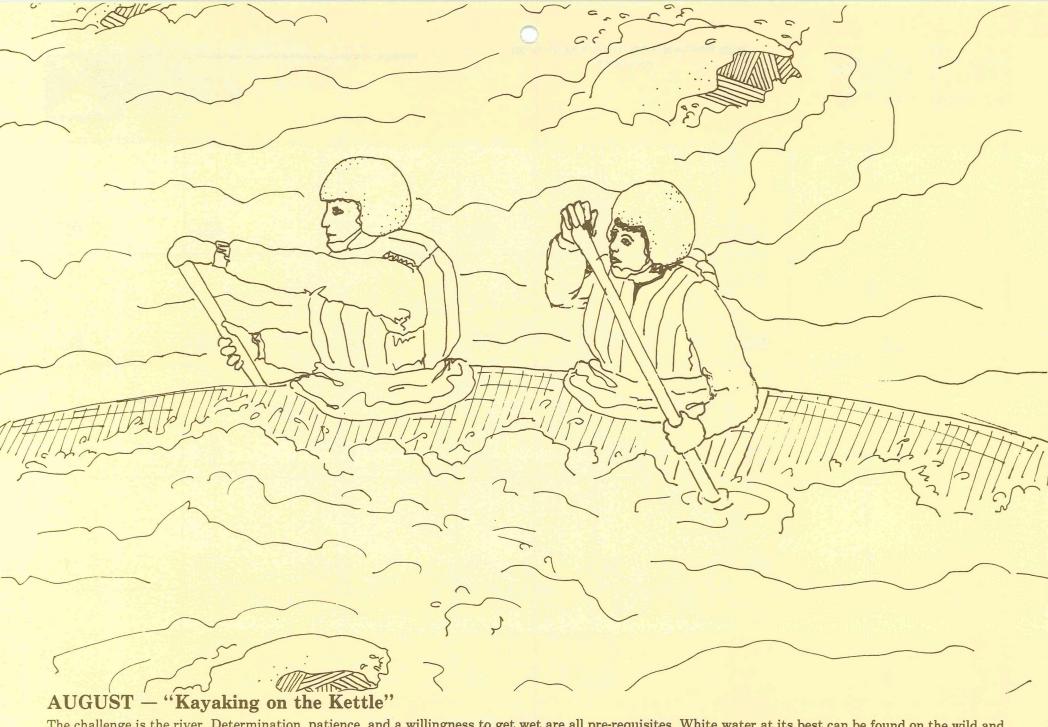
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The challenge is the river. Determination, patience, and a willingness to get wet are all pre-requisites. White water at its best can be found on the wild and scenic Kettle River near Sandstone.

August 1987

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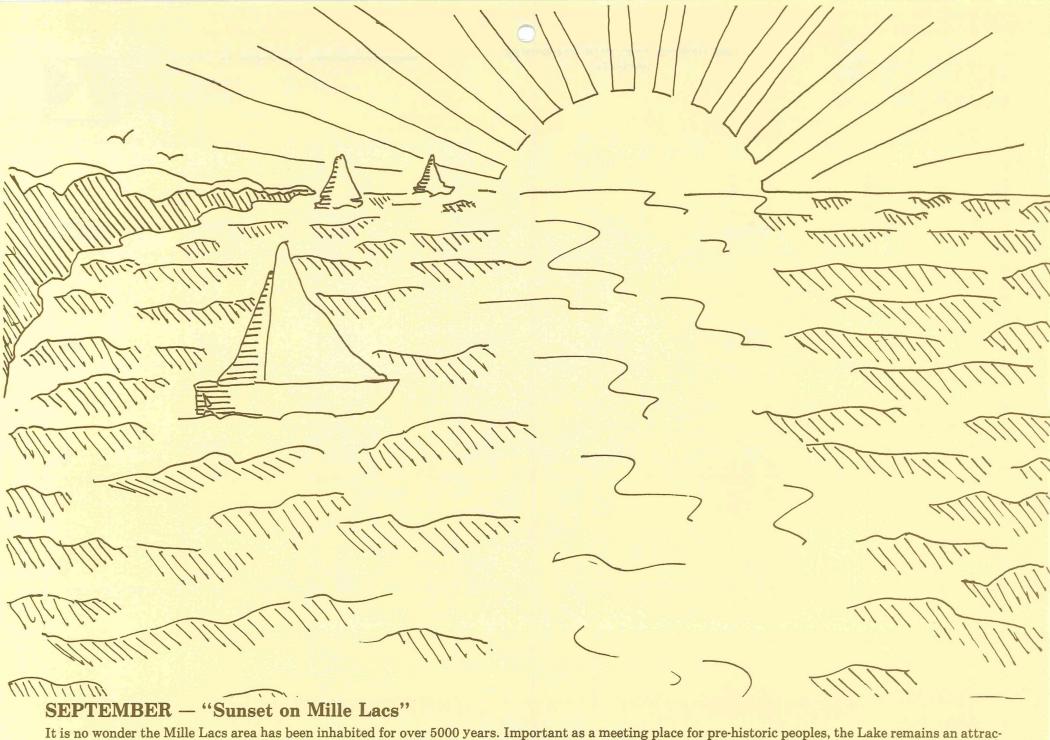


Physical Development Human Services Economic Development

612/679-4065 100 South Park Street, Mora, Minnesota 55051

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It is no wonder the Mille Lacs area has been inhabited for over 5000 years. Important as a meeting place for pre-historic peoples, the Lake remains an attractive destination for those interested in recreation, cultural history, and natural beauty.

September 1987

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OCTOBER — "Ann River Wildlife Shot"

Bagging the limit is a dream for most, and a reality only for those that know where, when, and how. The Ann River Wildlife Refuge is but one of the many public hunting areas managed for the hunt.

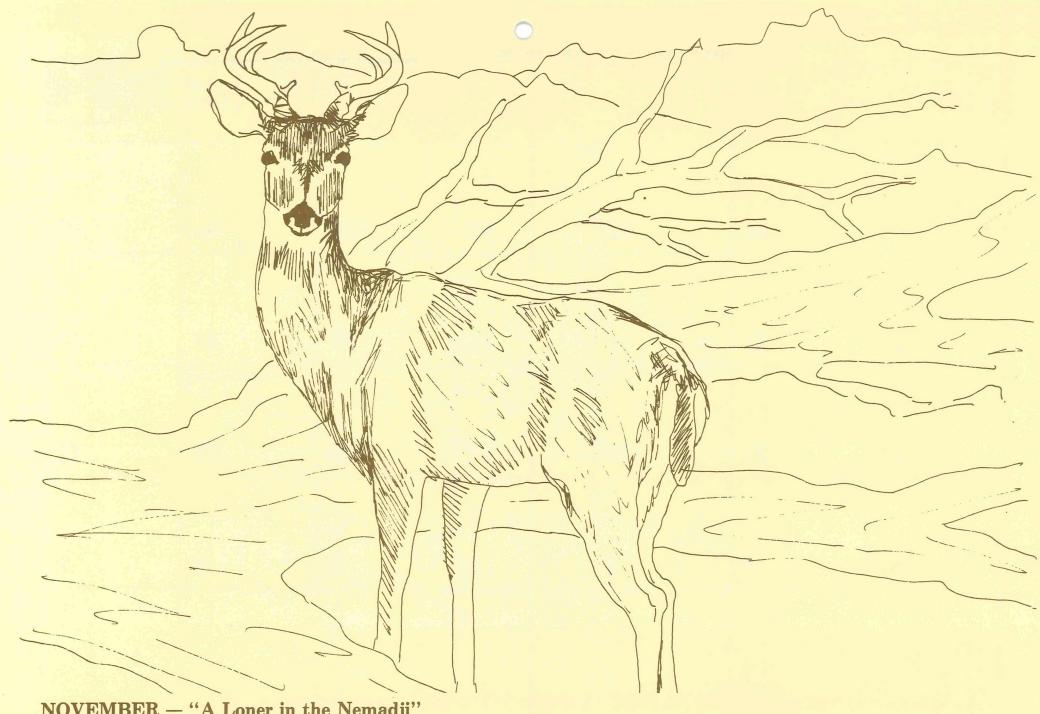
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NOVEMBER — "A Loner in the Nemadji"

Whether it is bow, rifle, or camera, the white tail deer is a target worth stalking in the Nemadji State Forest. Located in northern Pine County the forest offers wilderness and wildlife in abundance.

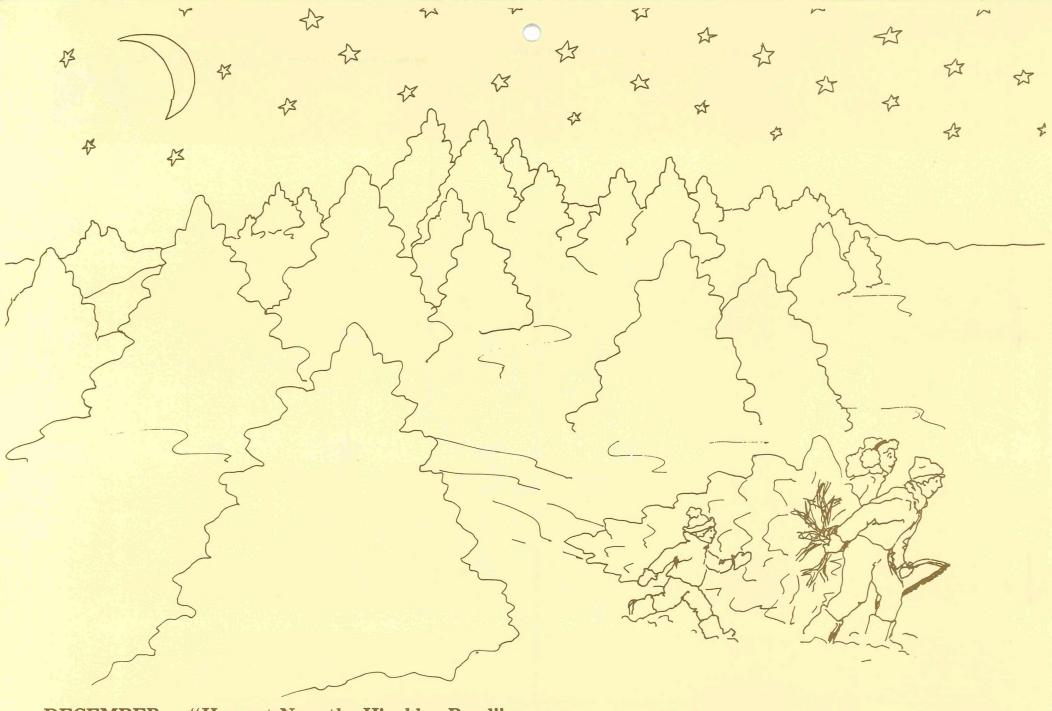
November 1987

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DECEMBER — "Harvest Near the Hinckley Road"

Christmas trees bring the life inside. The tradition of the holiday season begins with the selection of the right tree for the occasion.

December 1987

SUNDAY	MONDAY	TUESDAY	WEDNESDAY		FRIDAY	SATURDAY
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					Christmas Day	
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46188						



Physical Development Human Services Economic Development

612/679-4065 100 South Park Street, Mora, Minnesota 55051

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Budget ...

TOTAL

1986	ACTUAL		
REVENUE		EXPENDITURES	
Tax Levy	\$ 75,523	Personnel Services	\$ 201,011
Legislative Appropriations	43,819	Other Services & Charges	61,459
MN Board on Aging	850,623	Indirect Costs	130,359
Economic Development Admn.	57,117	Capital Outlay	13,628
McKnight Foundation	39,976	Debt Service	11,557
MN State Arts Board	32,148	Payments to Sub-Grantees:	
MN/DOT	29,922	Arts	15,718
Dept. of Energy & Economic	27,000	Aging	802,342
Development		TOTAL	\$1,236,074
Other State & Federal	11,032		
Local Contracts	17,532		
Interest	5,625		
Other	34,547		
TOTAL	\$1,224,864		
1987 PR	OJECTED		
REVENUE		EXPENDITURES	
Tax Levy	\$ 75,000	Personnel Services	\$ 195,342
Legislative Appropriations	41,166	Other Services & Charges	65,190
MN Board on Aging	637,323	Indirect Costs	134,669
Economic Development Admn.	50,000	Capital Outlay	10,000
McKnight & Mardag Foundations	26,475	Payments to Sub-Grantees:	
MN State Arts Board	35,545	Arts	23,275
MN/DOT	35,000	Aging	538,973
Dept. of Natural Resources	20,000	Pride in Parenting	19,200
Interest	5,000	TOTAL	\$986,649
Local Contracts	61,140		

Audit Information

The EC RDC is required to have an annual audit by the State Auditor's Office. An audit was completed for the year ending June 30, 1986. The audit concluded that the EC RDC is complying with all current auditing and financial management laws and regulations. A copy of the audit is available for inspection at the EC RDC Offices.

Clearinghouse Review

The EC RDC is responsible for reviewing State and Federal loan and grant applications proposed for facilities and services in the region. The intent of the review is to reduce duplication and waste of public expenditures through encouraging communication and cooperation between applicants and funding agencies. Complete information about the number of applications received for review and action taken by the Commission is available by contacting the EC RDC office.



\$986,649