

Arrowhead Regional Development Commission

1989 Regional Calendar

Including ARDC's 1987-88 Annual Report

LEGISLATIVE REFERENCE LIBRARY 645 State Utice Dullang Saint Paul, Munasota 55155

Northeastern Minnesota's Economy Diversifies

Attached are complimentary chopsticks from the world's largest automated chopstick manufacturer. Lakewood Industries of Hibbing ships over 10 million pairs of chopsticks to Japan each month.



Report from ARDC Chair, Marilyn Krueger

UNITING FOR PROCRESS OF THE PR

This is the 20th time that ARDC has reported on its annual activities and programs to the people of Northeastern Minnesota. It is my pleasure to present this year's report and calendar which is so symbolic of the 20 years of quality service which ARDC has provided.

Our cover and the feature photos in this report highlight the diversification which is occurring in the economy of our Region. ARDC is proud to be a participant in the exciting and innovative approaches to economic development being pioneered in Northeastern Minnesota. The impacts of these efforts are being felt as our economy begins to stabilize and people begin to quietly discuss growth potential.

Only four years ago, International Falls was shaken by the closing of the Insulite Plant and the loss of 600 + jobs. This year, Boise Cascade announced the largest single industrial project ever in Minnesota, a \$525 million expansion of their paper making facility in International Falls. This development combined with new facilities at Potlatch in Cloquet, the Lake Superior Paper plant in Duluth, the expansion of the Blandin Mill in Grand Rapids and additional expansion expected to be announced in the near future represent over two billion dollars in wood products development investment in Northeastern Minnesota within two years. While these new investments are capital intensive (a \$400 million dollar paper machine requires only approximately 200 employees to operate it) they reflect the positive direction and turnaround we are witnessing in our economy. Our taconite facilities are operating at high levels, tourism is escalating at a geometric rate and we are starting to feel better about our future.

But one has only to recall that ten years ago, following multi-billion dollar investments in the taconite industry, we were also feeling pretty good about our future. So good, in fact, that we didn't spend the time or resources to diversify our economic base and spread our risk. We must guard against ever again becoming complacent with our economic situation. We must not wait until motivated by crises and human tragedy to pursue the new technologies and new ideas which will keep us in the mainstream of our new world economy. The chopsticks we now produce in Hibbing for export to Japan are characteristic of this.

Along with the gains being recorded in our economy, the coordination and cooperation among economic development organizations serving Northeastern Minnesota is increasing. ARDC is proud to be participating in the formation of the Arrowhead Growth Alliance, a mechanism designed to strengthen the working relationships between our area's development

groups while recognizing their unique capabilities, resources, and mandates. Through this new alliance we expect that our Region will have greater impact with the state and federal government, as well as increased development of innovative approaches to job creation.

While much of our attention has been focused on the economy, ARDC's human services programs won three national awards this year. The awards were for the Aging Trust Fund which we are creating in cooperation with the Northeast Minnesota Initiative Fund, the Health Ensurance Coalition which ARDC created to develop a health insurance program for our region's uninsured, and for the Senior Options North exposition which attracted over 7,500 seniors last June. In addition to these three awards, ARDC shared honors with Aitkin County earlier in the year receiving national recognition by the federal Administration on Aging for the Long Term Care project which ARDC helped initiate.

Finally, the work which ARDC is doing under contract with the North Shore Management Board has the potential to demonstrate a new mechanism for State/local relations. The Board is comprised of local elected officials working with citizen and technical advisors, and is developing a regional plan which recognizes the unique character of the Lake Superior shoreline. If this plan is approved by local citizens and accepted by the State, it will provide a model of how the State can work with local government to address environmental issues in a manner which recognizes the differences and the characteristics peculiar to regional areas of this diverse state. We believe that natural resources will be moving to the forefront of issues in rural areas. New means, such as the North Shore Management Board process, will need to be devised to affect these issues.

After 20 years in service to the people of Northeastern Minnesota we look forward to the challenges which the future holds and promise to you that we will continue to pursue our motto of "Uniting for Progress".

Sincerely,

Marily A. Kneeps

Marilyn A. Krueger Chair

Board of Directors



Marilyn Krueger Duluth



Warren Youngdahl Marcell



Colleen Nardone Grand Rapids



Innis (Sonny) Nesbitt International Falls



Jack LaVoy Cloquet



Clarence Maddy Duluth



Lloyd Houle Silver Bay



Chet Lindskog Grand Marais



Robert Sederberg Duluth



Beverly Alexander Island View



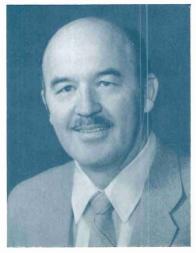
Harriet Headley Twig



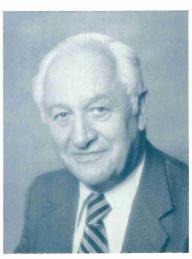
Ronald Larson Aitkin



Ronald Sherer Grand Portage



Doug Carpenter Coleraine



Vincent Gentilini Virginia

The Commission

Beverly Alexander, International Falls Chet Bianco, Two Harbors James Bovis, Cloquet Cynthia Brummer, Coleraine Douglas Carpenter, Coleraine Frank Cerkvenik, Mt. Iron Larry Chezick, International Falls Duane Deschampe, Grand Portage Jan Grannes, Carlton Vincent Gentilini, Virginia James Hakala, Duluth Harriet Headley, Twig Thomas Houghtaling, Duluth Lloyd Houle, Silver Bay Jerry Janezich, Chisholm Robert Jansen, Duluth Freeman Johansen, Cloquet Marilyn Krueger, Dulutn Ronald Larson, Aitkin Steve Lathrop, Hill City Jack LaVoy, Cloquet Chet Lindskog, Grand Marais Wallace Loberg, Hermantown William Miller, Duluth Margaret Morris, Grand Marais Colleen Nardone, Grand Rapids Dale Nelson, Iron Alan Netland, Duluth Nancy Obradovich, Grand Rapids Gerald O'Donnell, Hoyt Lakes Henry Pappone, Virginia David Perry, Chisholm David Peterson, Grand Marais Roger Peterson, Finland Linda Redetzke, Barnum Mario Retica, Hibbing Florence Saari, Jacobson Donald Sandbeck, International Falls Robert Sederberg, Duluth Robert Silver, Schroeder Mark Steen, Duluth Robert Williams, Nashwauk

Warren Youngdahl, Marcell



OFFICERS

Marilyn Krueger, Duluth, Chair Jack LaVoy, Cloquet, Vice-Chair Harriet Headley, Twig, Secretary Robert Sederberg, Duluth, Treasurer

PAST MEMBERS WHO SERVED DURING 1987/88

Eugene Boshey, Nett Lake DeWayne Hayes, Mt. Iron Michele Jackman, Duluth Scott Kregness, Soudan Harrison Lee, Ely Ronald Liikala, Esko Dr. Robert Niemi, Hibbing Phillip Norrgard, Cloquet Dennis Wain, Meadowlands

> In memory of **Ron Sherer** who passed away on September 5, 1988

Mr. Sherer represented minority interests on ARDC's Board of Directors since 1974.

Through his many years of involvement with the Reservation's Business Committee, he worked for improved economic opportunities for the people of Grand Portage.

Advisory Committees

ADVISORY COMMITTEE ON AGING

Art King, Chair, Duluth
Bev Alexander, Vice Chair,
International Falls
Mildred Apuli, Silver Bay
Sadie Brorson, Grand Rapids
Katharine Dahlman, Cromwell
John Filipovich, Saginaw
Beth Hallen, Grand Rapids
Bev Hanson, Cloquet
Barb Harris, Aitkin
Harriet Headley, Twig
Milfred Humphrey, Grand Marais
Kermit Johnson, Eveleth
June Johnson, Two Harbors

Ellen Kronschnabel, Duluth
Edward Mehelich, Chisholm
Walter Mianowski, Grand Marais
Sharon Piekarski, International Falls
Mary Powell, Duluth
Ruth Reasby, Duluth
Roy Rose, Duluth
Lennea Saari, Floodwood
Ernie Stauffenecker, Duluth
Ken Stuart, Grand Rapids
Eugene Wayrynen, McGregor
Trix Wyant, Palisade





DULUTH-SUPERIOR METROPOLITAN INTERSTATE COMMITTEE

Joyce Benson, Co-Chair, City of Duluth Paul DeBeir, Co-Chair, City of Superior Alan Mettner, City of Duluth James Hakala, City of Duluth M. George Downs, City of Duluth John Larson, City of Superior Kevin Baker, City of Superior Robert Gale, City of Superior Clarence Kvisler, Douglas County

Veronica Elowson, Douglas County
Donald Kallberg, Douglas County
Keith Allen, Douglas County
Lloyd Shannon, St. Louis County
Peg Sweeney, City of Proctor
Wallace Loberg, City of Hermantown
Earl Elde, St. Louis County Suburban
David Bonnin, St. Louis County Suburban

TRANSPORTATION ADVISORY COMMITTEE

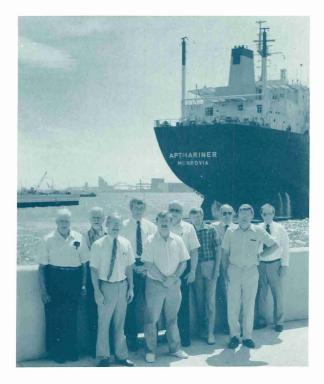
Emil Dahlberg, Chair, City of Duluth, Engineering Daniel Murphy, City of Duluth, Traffic Engineering Sanders Sweeney, City of Duluth, Public Works Bill Majewski, City of Duluth, City Planning John Larson, City of Superior, Public Works Dept. Dan Hoffman, City of Proctor, City Administration Norman Schmidt, City of Hermantown, Engineering Wallace Loberg, Mayor of Hermantown John Bergson, Jack D. Salo, Inc. Tom Tri, St. Louis County Highway Dept. Ernest Vennerstrom, Douglas County Highway Dept. William Croke, MN Dept. of Transportation Dennis Johnson, MN Dept. of Transportation John Pegors, MN Pollution Control Agency Donald Wilson, Wisc. Dept. of Transportation Dennis Jensen, Duluth Transit Authority Tony Wilhelm, Northwest Regional Planning Commission



REGIONAL TRANSPORTATION ADVISORY COMMITTEE

Doug Grindall, Chair, Koochiching County Jerry Janezich, St. Louis County Robert Kind, Lake County Eugene Wayrynen, Aitkin County Jim Nynas, Carlton County Doug Carpenter, Itasca County Chet Lindskog, Cook County Jim Hakala, Metropolitan Interstate Committee
David Zech, Cook County Engineer
Dick Nordvold, Airport Representative
Judy Byman, Rural Transit
Dennis Jensen, Duluth Transit Authority
Donald Wright, Port Representative





HARBOR TECHNICAL ADVISORY COMMITTEE

M. William Newstrand, MN. Dept. of Transportation John Pegors, MN Pollution Control Agency Bruce Munson, MN Sea Grant College Program Jerry Rieckoff, WI Dept. of Natural Resources A. Lloyd Shannon, St. Louis County Courthouse Richard R. Darland, U.S. Coast Guard Clifford H. Grindy, Hallett Dock Co. Denny R. Harris, Duluth Missabe & Iron Range Donald Wilson, Wisc. Dept. of Transportation Fred Shusterich, Midwest Energy Resource Co. John Larson, City of Superior John Chell, MN Dept. of Natural Resources Courtland Mueller, U.S. Army Corps of Engineers Stephen Andrews, Northwest Regional Planning Comm.

Gerald Kimball, City of Duluth
Henry Hanka, Seaway Port Authority of Duluth
Anthony Wilhelm, Northwest Regional Planning Comm.
Wayne Brant, Seafarer's International Union
Robert Finstad, Superior City Council
Laura Erickson, Audubon Society
Don Wright, ARDC Regional TAC
Jim Leach, US Fish and Wildlife Service
Alden Lind, Save Lake Superior
Glen Pearson, St. Louis River Recreation Assoc.
Sven Hubner, Guthrie Hubner
Jack Ezell, Western Lake Superior Sanitary District
David VanBrunt, USS Great Lakes Fleet

FOREST ADVISORY COMMITTEE

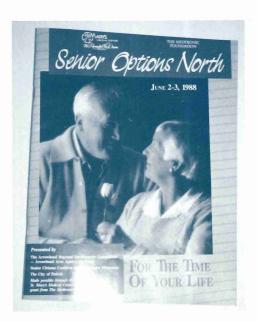
Jim Marshall, Chair, SAF/Blandin Woodlands Ken Cutler, Minnesota Forest Industries and Timber Producers James Hall, Minnesota Forest Industries and Timber Producers Roger Howard, Aikin County Land Commissioner Marvin Maki, Lake County Land Commissioner Milo Rasmusen, Carlton County Land Commissioner Roy Adams, Natural Resource Research Institute Scott Reed, University of Minnesota College of Forestry Archie Chelseth, Minnesota Forest Industries and Timber Producers Larry Duffy, St. Louis County Stan Hedstrom, Cook County, Hedstrom Lumber Co. Jerry Hustead, Superior National Forest Bob DeRoche, Lake Superior Paper Industries David Marshall, Itasca County Land Commissioner Ralph Olsen, Society of American Foresters Carl Prosek, MN Dept. of Natural Resources Dennis Hummitzsch, Koochiching County Land Commissioner John Suffron, Minnesota Forest Industries Carl Wegner, Itasca County Extension Service Tom Houghtaling, Minnesota Power Mike Rath, Minnesota Association of Consulting Foresters



Highlights

JULY 1987

- The **Health Ensurance Coalition** was formed by ARDC to initiate a demonstration project for providing health insurance to the uninsured.
- A **Duluth Superior Bikeways map** was printed and distributed. The map provides routes recommended for bike travel showing traffic volume, grades and points of interest.
- The ARDC Advisory Committee of Aging supported the creation of an **aging foundation** to serve as the mechanism for providing on-going, stable revenues for new and existing service needs for seniors.
- **Bob Benner** from the Minnesota Department of Trade and Economic Development and ARDC staff met with **Cook County** and **Grand Marais** local officials to discuss development projects.
- The nine local units of government which exercise planning and zoning authority on the North Shore of Lake Superior created the **North Shore Management Board.**
- **AUGUST**
- ARDC agreed to serve as fiscal agent for Northeast Capital Corporation in securing funds to provide entrepreneurial assistance services.
- Forty-two percent of the \$96 million in **transportation funding cuts** announced affect the Arrowhead Region.
- **Senior Options North** planning got underway as the Task Force and Executive Finance Committee were chosen.



- Chester Lindskog, Dick Bakke and Serene Dahle were elected Chair, Vice-Chair and Secretary-Treasurer of the North Shore Management Board. The Minnesota Department of Natural Resources awarded the board a \$170,000 two year grant to develop the locally-directed shoreland management plan.
- Harriet Headley was named Vice-chair of Minnesota Association of Area Agencies on Aging.
- **Dave Martin** was appointed to serve on the National Association of Development Organization's Committee on Revolving Loan Funds.
- During a statewide tour, members of the **Legislative Committee on Minnesota Resources** met with local government officials, ARDC Board of Directors and individuals from Lake County for an information exchange on issues of local, county, and regional concern.
- ARDC and Arrowhead Counties Association sponsored a meeting on tourism in northeastern Minnesota at Rainy Lake.

SEPTEMBER

- The Metropolitan Interstate Committee and ARDC hosted the 1987 Minnesota Metropolitan Planning Organizations' Annual Conference in Duluth.
- Participated in regional **Minerals Development Forum** convened by the **Blandin Foundation.**
- **Katharine Dahlman**, the Advisory Committee on Aging's nominee for the Success Over 60 award received statewide recognition for her art business ventures.
- The **North Shore Management Board** appointed members to the Technical Advisory Committee and Citizens Advisory Committee.
- ARDC celebrated **15 years as the Area Agency on Aging.** Since 1972, a total of 126 services for older persons have been started, 64 Senior centers have been funded for renovation, and the number of nutrition sites has grown from 12 to 63.

OCTOBER

- ARDC received \$68,000 from the **Blandin Foundation** for the Health Ensurance Coalition project.
- Facilitated a meeting for the **Koochiching County Board** to develop implementation strategies for the new **County Economic Development Authority.**
- Developed the project plan and grant application for Northeastern Minnesota's Higher Education Consortium to bring four year college degree programs to the Iron Range.



NOVEMBER

- ARDC Chair Marilyn Krueger was appointed by Governor Perpich to serve on the Minnesota Public Facilities Authority.
- Over 400 local residents and public officials attended a joint **Legislative Transportation Study Commission** meeting and public hearing at Superior Shores in Two Harbors to protest \$41 million in transportation project funding cuts in the region.
- ARDC sponsored two days of training sessions for **Informal Caregiver** Group Facilitators in the seven county area.

DECEMBER

- A **National Kayaking Center/St. Louis River** proposal and feasibility study was prepared by ARDC for the **Carlton County Commission.** The Report was presented to the Amateur Sports Commission who recommended it to Governor Perpich for inclusion in the 1988 state bonding bill.
- The **Metropolitan Interstate Committee** approved the structure for a **Harbor Technical Advisory Committee** to study and facilitate an agreement for the disposal of dredge materials from the Duluth-Superior harbor.
- Participated in a workshop for the **St. Louis County Board** on the county's role in economic development.

JANUARY 1988

- Initiated ARDC's **Regional Revolving Loan Fund** with \$500,000 from the **Economic Development Administration** and \$167,000 from the **Iron Range Resources and Rehabilitation Board** for new and expanding businesses in the Region.
- ARDC's 1986-87 Annual Report and Calendar received an **Addy Award** from the **Lake Superior Ad Club.**
- ARDC received a **\$20,000** grant from the **Medtronic Foundation** for Senior Options North.
- ARDC conference on **Health Care for the Uninsured** heightened public awareness of this growing problem.
- ARDC's Advisory Committee on Aging hosted a legislative forum for seniors and senior advocacy groups in the region.

FEBRUARY

- ARDC's staff met with **Community Health Clinics** of the Arrowhead Region for a 2-day session to learn about each other's programs and develop common areas to work on to provide better services to region's elderly.
- Facilitated a conference at the **University of Wisconsin** on the role of the university in economic development.
- Advisory Committee on Aging members joined residents from throughout northeastern Minnesota for "Senior Day on the Hill"—an opportunity to voice their specific concerns to legislators at the Capitol building in St. Paul.



MARCH

- ARDC staff made a presentation to the **Appalachian Regional Commission** in **Washington**, **D.C.** about the Senior Options North project.
- Participated in the **Grand Rapids 2000** community long range planning effort.
- ARDC Board toured the **World Trade Center** in St. Paul and met with staff of the Trade Office.
- Participated in planning for a regional Telecommunications Conference to be convened by the Blandin Foundation.

APRIL

- ARDC's first Regional Revolving Loan Fund loan was approved for Giant Country Wood Products, Inc. of Biwabik.
- The **Northeastern Minnesota Initiative Fund** created an **Aging Trust Fund** with ARDC's Advisory Committee on Aging to serve in an advisory capacity.
- ARDC celebrated **20 years of Service to Northeastern Minnesota** as the region's designated Economic Development District.
- A loan was approved for **Bearskin Lodge, Grand Marais** from ARDC's Regional Revolving Loan Fund.
- A loan was approved for **Minnesota Aquafarms** of **Chisholm** from ARDC's Regional Revolving Loan Fund.

MAY

- ARDC co-sponsored a **Community Development Informational Seminar** in **Virginia** with the Department of Trade and Economic Development and the Northeastern Minnesota Initiative Fund.
- \$200,000 was appropriated by the **Minnesota Legislature** to establish a region wide **health insurance program for the uninsured and underinsured.**
- Aitkin County received a "Community Achievement Award" including a \$30,000 grant, from the Administration on Aging in Washington D.C. One of only 13 counties in the country to receive the national award, Aitkin County was selected as an example of an outstanding cooperative effort to improve service programs for older persons.
- Facilitated a community forum in **International Falls** on growth impacts of the **Boise Cascade** plant expansion.
- Facilitated a training session for the newly-formed **Koochiching County Economic Development Advisory Board.**

JUNE

- The First Annual **Senior Options North** attracted over **7500** northland seniors. The event featured displays and entertainment specifically targeted to seniors. **Art Linkletter** and **Rosemary Clooney** were quest stars.
- The **Health Ensurance Coalition** surveyed 5,500 businesses in the region and Pine and Crow Wing counties for information about existing health care benefits.
- Wisconsin's Coastal Management Program approved funding for ARDC's planning activities for the **Duluth-Superior Harbor.**
- Two loans were approved from ARDC's Regional Revolving Loan Fund: **Minnesota Firewood, Hoyt Lakes,** and **J&B Products, Keewatin.**





Aging Grants

The needs for our aging population present a special challenge to our region. Currently, there are more than 63,000 people over the age of 60 in Northeastern Minnesota. By the year 2010, this area's older population is expected to increase by 13,000. We know that older people have special needs and concerns. How will their needs be met? What can we do to insure a satisfactory quality of life for our family members and friends as they age?

These are difficult questions. ARDC is the designated Area Agency on Aging for the Arrowhead Region. In this capacity we work closely with local units of government, service agencies and senior citizen's organizations to find the answers.

As the designated Area Agency on Aging for Northeastern Minnesota, ARDC administers funding under the terms of the federal Older Americans Act. A summary of the grants awarded this year follows:

NUTRITION PROJECTS

NO INITION PROD	ECIS	
GRANTEE Arrowhead Economic Opportunity Agency	PROJECT NAME Arrowhead Elderly Nutrition Program	AMOUNT \$474,806
City of Duluth	Duluth Senior Nutrition Program	\$187,254
Koochiching/Itasca Action Council	Koochiching/Itasca Senior Nutrition Program	\$ 500
Arrowhead Economic Opportunity Agency	Arrowhead Home Delivered Meals Program	\$ 71,969
Koochiching/Itasca Action Council	Koochiching/Itasca Home Delivered Meals Program	\$ 21,000
St. Louis County Social Services Department	St. Louis County Home Delivered Meals Program	\$ 40,000
	TOTAL	\$795,529

11,368 older persons participated in the Nutrition Programs and 702,778 meals were provided.

SUPPORTIVE SERVICE PROJECTS

GRANTEE	PROJECT NAME	AM	OUNT
Legal Aid Service of NE MN	Senior Citizens Law Project	\$	45,486
Senior Citizens Coalition of NE MN	NE Area Long Term Care Ombudsman	\$	32,488
Itasca Nursing Home	Itasca Adult Day Care of Grand Rapids	\$	13,250
Lake County Home Health Service	Lake County In-Home Respite Program	\$	15,275
Aitkin County Hospice Program, Inc.	Grief and Bereavement Supportive Services in Aitkin County	\$	10,500
Arrowhead Economic Opportunity Agency	Senior Insurance Advocacy Program	\$	8,235
Itasca County Coordinator on Aging	Tri County Caregiver to Caregiver Project	\$	9,173
Range Mental Health Center, Inc.	Peer Counselor Project of NE St. Louis County	\$	9,246
Northern Itasca Hospital	Project Phone Home	\$	5,715
Itasca County Health Department	Itasca County Gatekeeper Program	\$	5,567
College of St. Scholastica	Caregivers Support Project and Self-Instructional Manual		10,000
	TOTAL	\$1	64,935

7662 older persons benefit from these Supportive Service Projects.

20 Years of Service to Northeastern Minnesota



Celebrating ARDC's 20 years as the Economic Development District for the Arrowhead Region are U.S. Congressman James Oberstar, former ARDC Chair Jim Thompson, Chair Marilyn Krueger, former Chairs Warren Youngdahl and Sonny Nesbitt.



Ambassadors from Duluth's Chamber of Commerce presented ARDC Chair Marilyn Krueger with a plaque to acknowledge 20 years of service to the community and the region.



ARDC Chair Marilyn Krueger presents Congressman James Oberstar with a special plaque showing the Arrowhead Region with the inscription:

"LEADERSHIP - VISION - COMPASSION In appreciation of your contributions to the economic recovery of northeastern Minnesota."



JANUARY

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
New Year's Day	9	10	11	12	13	14
15	16	17	18	19	20	21
22	Martin Luther King, Jr. (observed) 23	24	25	26	27	28
29	30	31	-			



Arrowhead Regional Development Commission

218-722-5545 or 1-800-232-0707 DECEMBER 1988

FEBRUARY 1989

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Patty Steger, owner of Steger Designs in Ely, "hugs her feet with the warmth of mukluks."

FEBRUARY

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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12	13	14	15	16	17	18
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Abraham Lincoln		Valentine's Day				
19	20	21	22	23	24	25
	Washington's Birthday (observed)					
26	27	28				



Arrowhead Regional Development Commission

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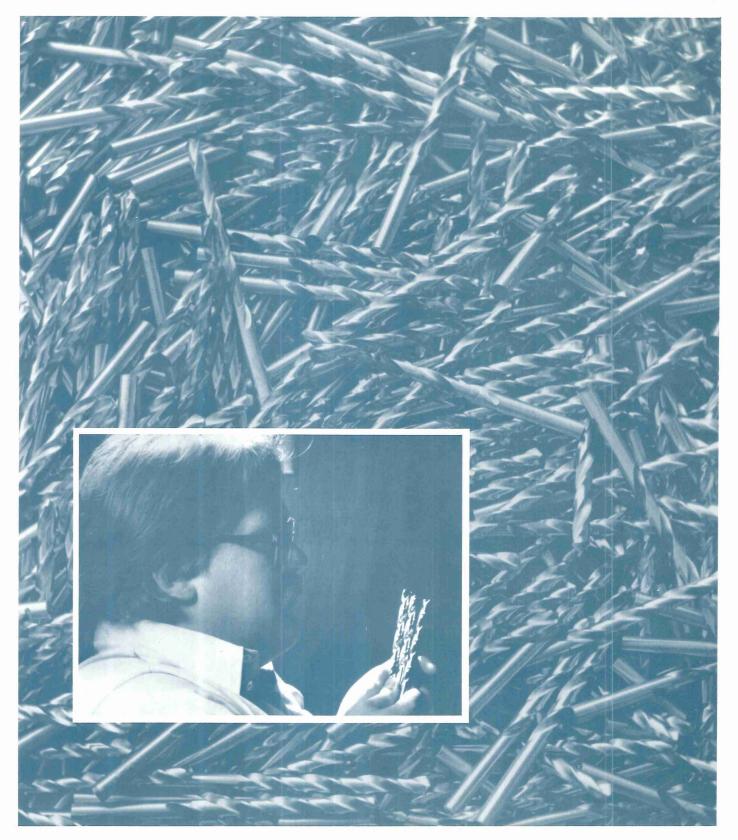
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JANUARY 1989

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MARCH 1989

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Jim Fena examines a few of the millions of drill bits manufactured at Minnesota Twist Drill of Chisholm.

MARCH

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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FEBRUARY 1989

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APRIL 1989



Rubber Research Elastomeric contributes to a cleaner countryside by using discarded tires to make new products such as rubber mats, rubber wheels and retreaded tires.

APRIL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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Arrowhead Regional Development Commission

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MARCH 1989

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MAY 1989



MAY

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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Mother's Day	22	23	24	25	26	27
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	Memorial Day					



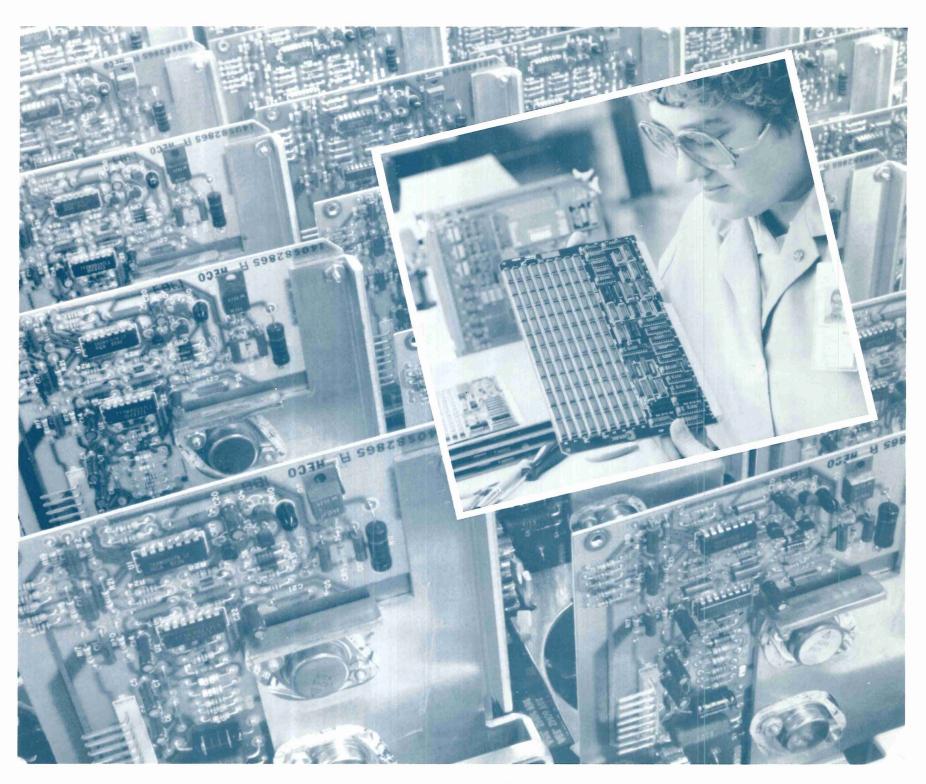
Arrowhead Regional Development Commission

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or 1-800-232-0707 **APRIL 1989**

JUNE 1989

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Hibbing Electronics has played an important part in making the Iron Range synonymous with quality workmanship in electronics manufacturing.

JUNE

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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Arrowhead Regional Development Commission

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MAY 1989

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Bob Smith's Guardian Angel charter fishing service leaves the Duluth-Superior harbor for a full day of fishing on Lake Superior.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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2	3	4 Independence Day	5	6	7	8
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23/30	24/31	25	26	27	28	29



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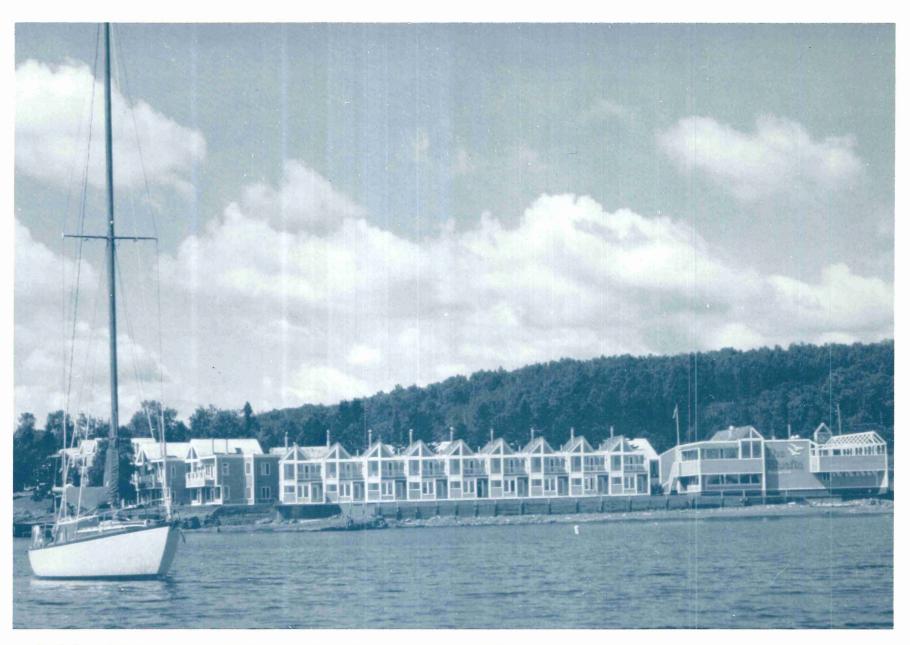
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JUNE 1989

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AUGUST 1989

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Bluefin Bay on Lake Superior, now in its fourth year, offers beautiful condominiums and resort hotel accommodations at Tofte on the north shore.

AUGUST

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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JULY 1989

SEPTEMBER 1989

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SEPTEMBER

SUNDAY	MONDAY	TUESDAY.	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
3	4 Labor Day	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30



Arrowhead Regional Development Commission

218-722-5545 or 1-800-232-0707 AUGUST 1989

OCTOBER 1989

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

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Health History This form must be completed for each employee and/or dependent when application is being made more than 30 days after the date they become eligible for HEALTH HISTORY REQUIRED BECAUSE OF: Late Enrollment Over Guaranteed Life Issue Amount Application for: Dependents Only -1. Employer (Firm Name) 2. Group Number ■ Employee Now Covered Employee Employee and Dependents Contract #_ Only Beginning Date of Full-Time Employment 4. Name of Employee Address of Employee Complete for all family members eligible for coverage. If coverage for dependents is being applied for be listed. Relationship Weight One to Applicant Birth Dat Year Ago **Full Name** (Applicant) lbs. lbs. lbs. lbs. lbs. lbs. lbs. lbs. and LINDERLINE all conditions which you or any other applicant have No Yes No United HealthCare Corporation of International Falls is the nation's second largest data entry and health claims processing center. UHC's operation signaled the start of a new industry for northeastern Minnesota—the office sector industry.

OCTOBER

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
8	Columbus Day (observed)	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31 Halloween				



Arrowhead Regional Development Commission

218-722-5545

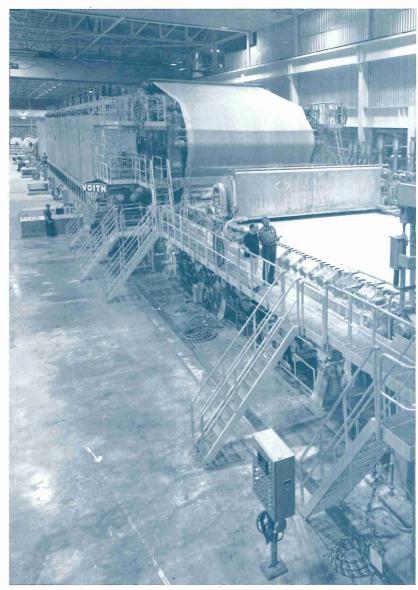
or 1-800-232-0707

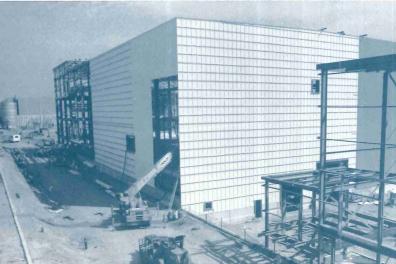
SEPTEMBER 1989

NOVEMBER 1989

2	1					
9	8	7	6	5	4	3
16	15	14	13	12	11	10
23	22	21	20	19	18	17
30	29	28	27	26	25	24

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Potlatch Corporation's \$75 million paper machine at its Cloquet mill. The machine started up in April 1988 and replaced three old, inefficient machines that were shut down and dismantled. The company is constructing a matching \$28 million off-machine coater scheduled for start-up in April 1989. Since 1977, Potlatch has invested more than \$250 million in modernizing its Cloquet operations.

Lake Superior Paper Industry's papermakers cheer at the sight of the Duluth mill's first reel of paper produced in the early morning hours of November 4, 1987—three weeks ahead of schedule. Once fully operational, the \$400 million world class paper mill will consume 160,000 cords of balsam and spruce for paper production annually.





Boise Cascade Corporation's \$525 million modernization and expansion of its pulp and paper mill in International Falls is the largest single business investment in Minnesota history. Construction plans include an expanded pulp mill, bleach plant, 345-inch trim paper machine and warehouse facility. Designed to be the fastest in the world, the new paper machine is scheduled for start-up in late 1990.

With this \$350 million modernization and expansion, Blandin will rank as the 5th largest producer of coated groundwood paper in North America. The project in Grand Rapids includes a new pulp mill, woodroom, and a new paper machine which will increase production capacity by 80%.

NOVEMBER

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1	2	3	4
5	6	7	8	9	10	11 Veteran's Day
12	13	14	15	16	17	18
19	20	21	22	23 Thanksgiving Day	24	25
26	27	28	29	30		



Arrowhead Regional Development Commission

218-722-5545 1-800-232-0707

OCTOBER 1989

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1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

DECEMBER 1989



DECEMBER

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				ı	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24/31	25	26	27	28	29	30
	Christmas Day		1			



Arrowhead Regional Development Commission

218-722-5545

or 1-800-232-0707

NOVEMBER 1989

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JANUARY 1990 1 2 3 4 5

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

Staff

Administration

David A. Martin, Executive Director Diane Nelson, Executive Secretary

Operations Division

Barbara Lucia, Division Director Ron Nelson, Financial Program Manager Linda Naughton, Public Information Specialist Marsha Contos, Receptionist Angela Woodward, Receptionist

Human Services Division

Kathleen Johnson, Deputy Director/Division Director Joyce Allen, Aging Program Manager Karen Olesen, Human Services Program Manager Nancy Gruver, Associate Planner Mary Robillard, Associate Planner Anne Tellett, Associate Planner Rosemary Lear, Grants Monitor/Bookkeeper Jane Ankrum, Secretary Patty Wallin, Secretary

Planning Division

Mike Hambrock, Division Director Gary Tonkin, Metropolitan Program Manager John Judd, Senior Planner Sue Lindholm, Secretary Joan Hunn, Intern Sheldon Johnson, Intern Charles LeRoux, Intern



Management Team

David Martin Kathleen Johnson Barbara Lucia Mike Hambrock Diane Nelson

Operational Budget

The latest audit of ARDC's finances and contract performance by the State Auditor was completed July 1987 for fiscal year 1986. Copies of that audit and all prior audits are available for review at the ARDC offices. No negative findings were produced by the audit.

REVENUE	1987 ACTUAL	1988 BUDGET
Tax Levy	\$ 237,043	\$ 211,717
State Appropriation	45,782	45,734
Grants & Contracts:		
Minnesota Board on Aging	215,151	215,151
Economic Development Admin.	70,000	70,000
MN Dept. of Transportation	29,835	25,000
Federal Highway Admin.	81,774	133,455
Urban Mass Transportation	36,862	52,800
Duluth Transit Authority	12,000	_
MN Dept. of Natural Resources	36,676	85,000
Bush Foundation	43,163	_
Blandin Foundation	17,956	45,220
Iron Range Resources & Rehab.	20,795	
Local Technical Assistance	86,575	20,146
Other Grants & Contracts	136,694	317,446
Interest Income	7,151	3,000
Northspan Cost Share	113,277	160,285
Other Income	50,203	43,112
TOTAL REVENUE	\$1,240,937	\$1,428,066
EXPENDITURES		
	Ф C7E 41E	ф. 7 54 005
Salaries & Fringe Benefits	\$ 675,415	\$ 754,685
Office Space	165,540	174,976
Consultants & Contractual	94,379	135,256
Communications Staff Travel	39,636 25,338	43,500
Committee & Board Travel	38,156	37,454
	21,092	47,170 21,380
Supplies Interest	8,023	6,750
Depreciation	33,429	33,350
Equipment	4,394	11,500
Printing	22,710	46,000
Program Development	22,710	24,037
Other Expenses	95,419	92,008
TOTAL EXPENDITURES	\$1,223,531	\$1,428,066
REVENUES OVER EXPENDITURES	\$ 17,406	÷ 1, 120,000
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Publications

Revised 1988 Overall Economic Development Program Update for the Arrowhead Region

A review of development activities of the past year, a look at regional problems and issues, and the determination of strategies and actions to improve the region's economy.

1988-89 Transportation Improvement Program for the Duluth/Superior Area

A priority listing of all transportation projects in the urban area programmed for federal funding, including status reports on projects listed in the Duluth-Superior Transportation Plan.

Duluth-Superior Area Bikeways 1987

A condensed map showing recommended routes for bicycle travel and indicating points of interest.

1987 Transportation Information Inventory -Surveillance and Monitoring Report

An annual compilation of information on the Duluth-Superior urbanized area, including population and economic data, transportation system data and other information for use in transportation planning.

Duluth Public Marine Terminal Facility Analysis

ARDC provided partial funding for a consultant study and development of a long range capital planning program for the Seaway Port Authority of Duluth.

Port Town Trolley Passenger Count and Survey - Fifth Year Review

An analysis of trolley passenger data examining ridership trends and patterns for the Port Town Trolley which operates in downtown Duluth and on the waterfront.

Lakeside to the Mall - 3 Year Evaluation

A detailed ridership analysis of transit service and usage on a newly established route from eastern Duluth to the Miller Hill Mall.

National Kayaking Center/St. Louis River

A proposal to develop a portion of the St. Louis River in Carlton County into a national caliber whitewater kayaking facility for competition and training.

1986-87 Annual Report/Calendar

Arrowhead News

Published three times a year, this newsletter keeps board and commission members informed on regional issues and ARDC activities.

1988 Directory of Elected Officials

A listing of elected officials for Aitkin, Carlton, Cook, Itasca, Koochiching, Lake and St. Louis counties and includes all those elected to township, city and county offices.

1988 Annual Work Program

A summary of the projects, programs and planning efforts to be completed in 1987 in response to the Regional Development Act.

Aging Action in the Arrowhead Region

Published quarterly, this newsletter provides information on Aging issues to area senior groups and service providers.

1987-1990 Area Plan on Aging: 1988 Amendments

ARDC's action plan for meeting the needs of older persons in the region. Includes a demographic profile of the population aged 60 and over in the area. The Plan lays out specific objectives designed to support the activities and services which assist local older persons. Details on how ARDC intends to allocate nearly \$1.2 million in federal funds is included in the Plan.

Carlton County Financial Study

This report examines the public financing of long term care services in Carlton County. It contains practical recommendations for changes in their system. A significant finding is that counties are doing fairly well at maximizing their current options and that if meaningful changes are to occur they must be made at the state and national level. This study was conducted by Dr. Sharon Patten with support from the Bush Foundation.

Reshaping Local Long Term Care in Northeastern Minnesota: Final Report

This document describes the outcomes of the ARDC's Long Term Care Initiative sponsored by the Bush Foundation from 1985 through 1987. Included is an overview of the project, highlighting accomplishments and updates the progress in Aitkin, Carlton, Cook, Lake, Koochiching and Itasca Counties. It also gives a glimpse of what lies ahead in the provision of long term care in Northeastern Minnesota.

Building Our Future: A Plan for Services to Older Persons; Aitkin County 1988-1990

This plan provides a long range perspective on service and system development for older persons in Aitkin County. The seven major recommendations included in the report resulted from a nine month planning process of Aitkin County's Long Term Care Task Force. It is a guide for decision makers to use to be proactive in targeting the limited resources available in the most efficient, and effective manner possible. Also included is an overview of Aitkin County's present service system for older persons.

Senior Options North: For the Time of Your Life

This program book was produced as a guide to the many choices that awaited those attending the Senior Options North exposition in June of 1988. The book also contains a wealth of information on the products and services available to older people and their families.

Clearinghouse Review

As of September 10, 1987, the State of Minnesota discontinued its involvement in the Intergovernmental Review of Federal Programs. As a result of this action by the State, ARDC has significantly limited its involvement in the review of loan applications until such time as we determine that those reviews serve an important regional purpose. However, we will continue to review plans which are prepared for, or which have impact upon, the region.

HT 393 .M62 A77ax 1987/88 Arrowhead Regional Development Commission. Annual report

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Photography, Duluth; February - Sam Cook, Duluth News
Tribune; March - (background), Steinke, (foreground)
JPG Communications, Virginia; April - Rubber Research
Elastomeric, Babbitt; May -(background) Walt Bruley,
Duluth, (foreground) Steinke; June - von Goertz & VanHove,
Duluth; July - Tim Slattery/Harbor Reflections, Duluth;
August - Rysdahl, Buntz and Associates, Tofte; September Steinke; October -International Falls Daily Journal;
November - Potlatch Corporation/Cloquet, Blandin Paper
Corporation/Grand Rapids, Boise Cascade Corporation/
International Falls, Lake Superior Paper Industries/Duluth;
December - JPG Communications.

ARROWHEAD REGIONAL DEVELOPMENT COMMISSION

Arrowhead Center 330 Canal Park Drive Duluth, Minnesota 55802

1-218-722-5545 or 1-800-232-0707 (MN Toll Free)