

# Chairman's Letter



It is my pleasure as Chairman to indicate to you via this report what has been accomplished in Northeastern Minnesota by the efforts of the Arrowhead Regional Development Commission.

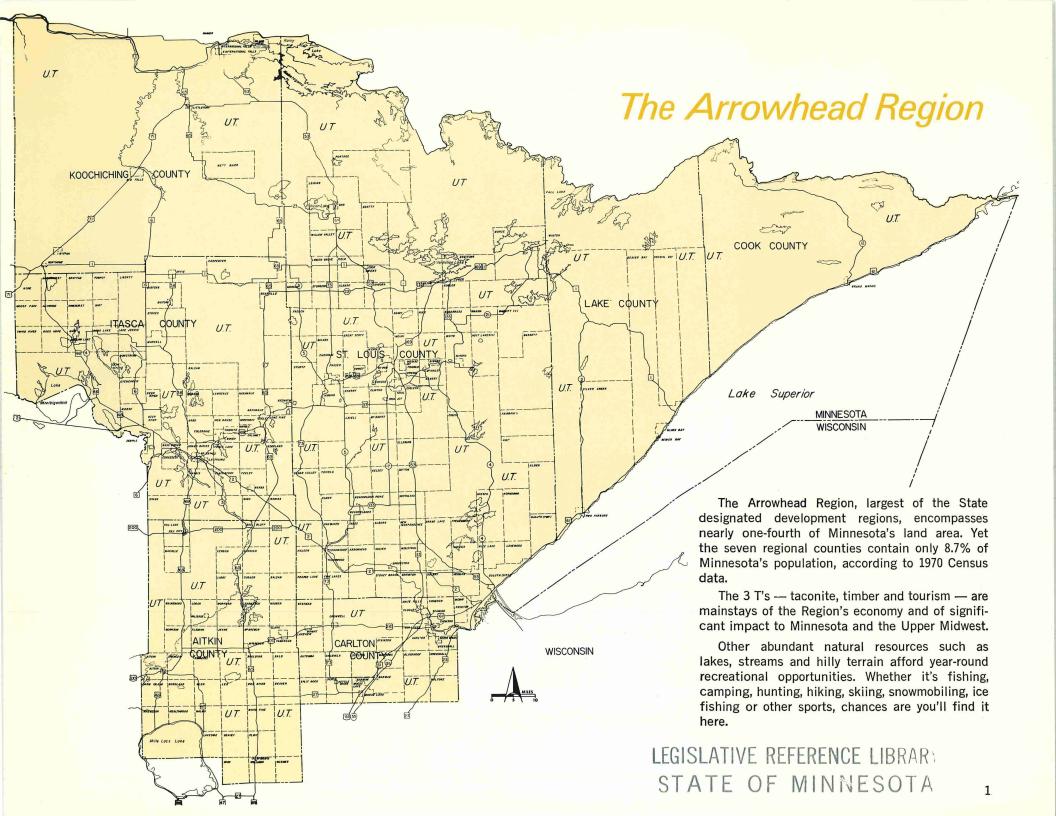
Indeed, 1972 has been a year of expansion and development. Our Board of Directors has been faced with many decisions, some of which seemed insurmountable, but through the efforts of the entire Commission we have been able to make responsible decisions and act accordingly.

This year demands for funding were greater than ever with the reality of the water quality management planning, criminal justice program, solid waste planning and planning for the aging, just to mention a few. I am sure with the continued efforts of the hard working Board and fine staff, the Arrowhead Regional Development Commission will continue to make new inroads for the greater development of our social and economic welfare.

With this report I hope to show you the challenges of our legislative mandate and that we are acting with responsibility, always keeping in mind that our decisions must help the majority of persons on the local level.

Respectfully submitted,

JERRY J. JUBIE Chairman





JERRY J. JUBIE Chairman Floodwood



BERT ACKERSON



FLOYD R. ANDERSON St. Louis County Commissioner



EARL BOLIN Koochiching County



PETER DEFOE Cloquet



VINCENT GENTILINI Virginia



CLIFFORD GRAVELLE Aitkin County Commissioner



ROBERT K. HORN Mayor-Grand Rapids



**BEV JOHNSON** Cook County Commissioner



CLARENCE MADDY Chief Administrative Officer-City of Duluth



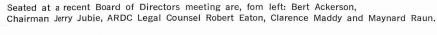
MARVIN MARKLUND Lake County Commissioner



LLOYD NESSETH Itasca County Administrator



MAYNARD RAUN Carlton County Commissioner



**Board of Directors** 

# ARDC Structure and Membership

CHAIRMAN Jerry Jubie

> BOARD OF DIRECTORS

County	County Commissioner under 100,000 pop.	County Commissioner over 100,000 pop.	Municipalities under 10,000 pop.	Municipalities over 10,000 pop.	Townships and at-large Townships	School Boards, Coun & Public Inte		
Aitkin	Clifford Gravelle		Wayne Paajenen (Palisade)		Melvin Johnson (Aitkin)	School Boards  Sulo Walli (Cromwell)	Cleo Breeze (Minorities) George Kratoska	
Carlton	Maynard Raun		Ludwig Anderson (Kettle River)		Gustav B. Seboe (Wrenshall)	M. George Downs (Duluth)	(Tourism & Rec.)  Janet Green (Envir. Quality)	
Cook	Bev Johnson		Henry Thomsen (Grand Marais)		Gerald Drew (at-large)	Coun. of Gov'ts. Donald Solem (HOTL-COG)	William Matalmaki (Ag. & Forestry) Rudy Koss	
Itasca	T. O. Pederson		Edwin Bruns (La Prairie)		Warren Youngdahl (Marcell)	<u>Public Interest</u> Dr. Harold Leppinck (Health)	(Transportation)  Vince Gentilini & Dr. M. Nelsen (Community Act.)	
Koochiching	Earl Bolin		Phil Olson (So. Int'l Falls)	(St. Louis County)	Henry Cody (at-large)	Betty Larson (Human Welfare) John Vukelich	Earl Bester (Labor)	
Lake	Marvin Marklund		David Battaglia (Two Harbors)	Henry Pappone (Virginia) Kenneth Lund (Hibbing)	John Rushenberg (Silver Bay)	(Crime) D. Kelly Campbell (Mining) Ray Riihiluoma	Indian Reservations  Don Hackey (Nett Lake)	
St. Louis	Fred Barrett	Floyd Anderson	Ben Verbick (Gilbert)	John Sheedy (Duluth)	Henry Koistinen (Zim)	(Commerce & Ind.) John Laforge (Communications)	Sherman Smith (Fond du lac) Lorraine Oberg (Grand Portage)	



# The ARDC

The Arrowhead Regional Development Commission (ARDC) is a multi-purpose, multi-funded planning and coordinating agency in Northeastern Minnesota.

Under the provisions of the Regional Development Act, passed by the Minnesota Legislature in 1969, the ARDC is the authorized planning agency for Aitkin, Carlton, Cook, Itasca, Koochiching, Lake and St. Louis Counties (excluding the jurisdiction of the Head of the Lakes Council of Governments).

The Act empowers the ARDC to receive federal planning grants for the following programs: the Public Works and Economic Development Act of 1965, now amended by the Public Works Impact Program, part of Public Law 92-65; Section 701 of the Housing Act of 1954 as amended; and the Omnibus Crime Control and Safe Streets Act of 1968.

The ARDC may also receive funds under any state and federal programs that provide monies for multi-county planning, coordination or development purposes as designated by the Minnesota Governor. One such designation came in mid-1971 when Gov. Wendell Anderson designated the ARDC as official agency for preparation of water quality plans for the Arrowhead Region.

Other powers and duties provided by the Regional Development Act dealt with later in this report, include: a power of review and comment; a program of continuous research and study; and preparation of a comprehensive regional development plan.

The name "Arrowhead" originated from the

arrowhead shape formed by the northeastern boundaries of Minnesota. The Commission is officially known as Arrowhead Regional Development Commission.

Arrowhead is one of eleven development regions, grouped by counties, in Minnesota. Following a year of study by the Minnesota State Planning Agency, Governor Harold Levander issued Executive Order Number 60 in June, 1970, which created the eleven regions. The order also carried out the Regional Development Act in providing for the ability to create regional development commissions.

This 1972 Annual Report has been prepared in accordance with a provision of the Regional Development Act which requires regional development commissions to prepare an annual report of plans, finances, review functions and other activities.

# Planning Activities

#### **Planning Assistance Grant**

ARDC is currently utilizing a 701 Planning Assistance grant from the U. S. Department of Housing and Urban Development. The \$45,000 grant has been matched by \$40,000 in local funds for a viable planning program.

Purposes of the July 1, 1972-June 30, 1973 planning program are to:

- Further the development of a comprehensive regional plan as required by Minnesota law.
- Maintain continued certification of ARDC as an Areawide Planning Organization under Department of Housing and Urban Development planning requirements in order to establish the eligibility of local governments for HUD sewer, water and open space funds.

Elements of the planning program are explained in the succeeding pages. They include: coordination and review; a regional information system; land use planning; regional recreation and open space planning; Voyageurs Park perimeter; areawide functional planning; housing needs, trends and alternatives; and technical assistance.

#### Areawide Functional Planning

In order for communities over 5,500 population to qualify for Department of Housing and Urban Development (HUD) grant programs in water, sewer and open space, certain planning requirements must be met. The ARDC has been certified by HUD as Areawide Planning Organization (APO) and is responsible for the continued eligibility of the following Areawide Planning Jurisdictions (APJ's): Chisholm, Cloquet, Grand Rapids, Hibbing-Stuntz, International Falls and Virginia. (Areawide Planning Jurisdictions are defined as communities of 5,500 population or more and surrounding urbanizing areas).

There will be an updating of water and sewer plans in these six Areawide Planning Jurisdictions (the six communities named above) in the coming months. Preliminary land use, sewer and water plans have been completed for the International Falls APJ.

The Arrowhead Commission's responsibilities as an Areawide Planning Organization require that certain planning requirements be met for communities under 5,500 population and all unincorporated areas of the seven-county Region as well. These smaller communities and unincorporated areas fall under the programs of the Department of Agriculture's Farmers Home Administration by virtue of their population. Eligibility of these areas to qualify for water and sewer grant and loan programs with the FHA was gained by an Arrowhead Commission plan.

The Comprehensive Areawide Water and Sewer Plan recently completed by the ARDC is a twenty-year guide plan for water and sewer facilities. The Plan was prepared under a \$95,000 planning grant from Farmers Home Administration.

Basic objectives of the plan were to: (1) serve as a twenty-year guide for local governmental bodies in planning for water and sewer facilities; (2) avoid unneeded and unworkable facilities; (3) meet the Farmers Home Administration planning requirements for financial assistance for needed water and sewer facilities; (4) provide the Arrowhead Commission with information needed to evaluate individual water and sewer projects with-

in its review procedures; and (5) determine overall water and sewer needs so that priorities can be established and long-term capital needs can be met.

A prime consideration of the smaller community is how to provide funds for needed water and sewer facilities. This is no exception in the Arrowhead Region. To date, \$45,741,000 has been invested for water and sewer facilities serving 13% of the Region's population. \$8.5 million is needed for water and sewer repairs and maintenance in the next 20 years, with \$6.5 million needed for sewage treatment facilities before 1977.

The problems which require these costly expenditures are many and varied. For example, several communities using on-site sewage systems are built on soils with severe limitations (such as bedrock, high water table, etc.) Others have aging systems in need of major repairs or replacement. Infiltration of water into the sanitary sewer system increases the flows and forces more costly treatment plants.

The Areawide Plan is a working document. It is expected to change through time as priorities, needs, funding sources and other factors change. But the plan embodies concise statements on existing and proposed sewer facilities based on public health, housing, service needs, capacity for future growth, conformance with existing plans, adaptability of present systems and financial needs versus investment benefits.

The Areawide Plan will be implemented through technical assistance to communities contemplat-



ing water or sewer projects; preparing legislative changes recommended in the plan; reviewing and commenting on water and sewer projects; adding more communities to the Plan as may be required; updating priorities as information changes; and updating the Plan every five years.

#### **Criminal Justice**

The Criminal Justice Committee of the Arrowhead Regional Development Commission has undergone a period of reorganization in 1972. The membership on the Committe has changed to provide for increased representation from women, minorities and is more evenly distributed according to geography and population.

Two task forces have been developed in the areas of Indian Affairs and Corrections. The development of an Indian Affairs Task Force includes representation from Indian reservations, Duluth Indian organizations and Criminal Justice members. The purpose of the task force is the examination of internal needs, problems and priorities of the Region's Indian population and the development and coordination of new programs to meet those needs and priorities.

The Corrections Task Force has been created to provide planning and coordination of Corrections programs. This task force will be instrumental in the planning and development of various ancillary projects essential to the effective operation of a Regional Corrections System. The initial ingredients of a Regional Corrections System — Adult Corrections Center and Juvenile Detention Center — will have been realized.

Since the area of corrections is so vast it was agreed that the Corrections Task Force concern itself in the immediate future with children who come into juvenile court on a delinquency petition in the Arrowhead Region.

The Corrections Task Force will basically have two goals. An immediate goal will be to develop programs for funding by the Governor's Commission on Crime Prevention and Control at their annual funding meeting in July, 1973. The other goal is a long-range one which includes the development of a multi-year plan for corrections in the Arrowhead Region.

The program priorities for 1973 emphasize the following:

- Continued development of the Northeastern Minnesota Regional Corrections Center.
- Development of a regional prosecution system.
- Development of a Regional Treatment and Diagnostic System for Juveniles, to be operated in conjunction with the Arrowhead Juvenile Detention Center. Community-based resources will be used in every aspect. The development of the program will be in association with the Corrections Task Force.

The priorities in the 1973 program reflect a general movement toward prevention and treatment projects and a definite systems approach to criminal justice problems. The priorities characterize this systems approach and provide for reforms in entire divisions of administration, treatment, prevention and enforcement.

The following grant projects were developed, reviewed and funded during 1972 by the Governor's Crime Commission:

- A. Aitkin County Communications, \$26,100 (Federal Funds)
- B. Duluth/St. Louis County Communications, \$237,000 (Federal Funds)
- C. N. E. Minnesota Regional Corrections Center, \$250,000
- D. Misdemeanor Rehabilitation Project, St. Louis County, \$12,043
- E. Itasca County Indian Enforcement Project, \$27,000
- F. Cooperative Area Narcotics Squad (7-County) \$50,000
- G. Duluth Drug Prevention & Education Program, \$75,000
- 'H. Misdemeanant Defense Project, City of Duluth, \$12,500
- I. Model Neighborhood Supportive Police Services, City of Duluth, \$59,820
- J. Carlton County Indian Law Enforcement Project, \$7,350
- K. Cook County Indian Enforcement Project, \$5,300
- L. Nett Lake Indian Law Enforcement Project, \$3,350



#### **Economic Development**

The overall goal or function of the economic development division of ARDC is the establishment of a sound and balanced economic base for the Region which maximizes the opportunities for employment and private investment, keeping respect for regional, social, and environmental concerns.

It is intended that the economic development division serve as a mechanism for the establishment of regional development policy; assist in setting priorities for development; and develop programs for implementing other regional plans or goals. Activity in the above situations is a continuing function or process.

Specific activities related to economic development in 1972 have been:

- 1. Provide technical assistance to local government units and business for the development of Federal and State grant and loan applications
- 2. Assist in a study of the private investment potentials in the peripheral areas of the Voyageurs National Park
- 3. Extension of Growth Center boundaries to include the area of Duluth, Cloquet, and Two Harbors
- 4. Conduct a preliminary inter-industry eco-

- nomic analysis of the Growth Center and Duluth-Superior SMSA
- 5. Formation of a Growth Center Economic Committee to establish development policy and strategy; set priorities; and procure resources for implementation of Growth Center projects and programs
- 6. Assist in efforts for a Model Port study for the Duluth-Superior Port
- 7. Conduct demographic and economic research for local governments, private industry, and development groups such as NEMDA
- 8. Initiate sub-regional technical assistance planning studies
- Re-evaluate regional economic development policies and assist in the development of a regional policy and growth plan

Funds for the operation of the economic development division of the ARDC are derived through local tax monies which are used to match a planning grant from the U. S. Department of Commerce, Economic Development Administration.

The EDA was one of the original funding agencies of the Arrowhead Economic Development District which was the 1968 predecessor of the Arrowhead Regional Development Commission formed in 1970.

Since 1966 the Economic Development Administration has granted or loaned \$23,846,000 to local governmental units and businesses in the Arrowhead Region. These grants and loans for construction of public works facilities, business loans, and technical assistance planning studies create immediate and long-term employment opportunities.

\$747,000 of the \$17,667,000 in public works grants to date have been received by Arrowhead government units as a 10% "bonus" above the normal eligibility levels of EDA as a result of the existence of the Arrowhead Regional Development Commission's economic development planning program.

The regional Growth Center, which is eligible for EDA public works funds due to its role in regional economic planning, has received \$7,841,138 since its designation as Growth Center of the Arrowhead Region.

#### Housing

A preliminary appraisal of housing needs and conditions in the Region was completed in 1971 by two consultants. Their survey and analysis, as summarized in the 1971 Annual Report, revealed the severity of housing problems throughout the Region. Twenty percent of all existing units are either substandard or dilapidated. Overcrowding, inadequate plumbing facilities and lack of proper heating constitute major problems. Large numbers of low and moderate income families spend nearly half of their incomes for minimal housing.

In September of 1972, a full-time housing planner was added to the ARDC staff to complete the elements required for development of a regional housing program. The major work elements, presently being funded under a HUD 701 planning grant, are the analysis of organizational alternatives (to implement housing goals); development of a systematized housing information system; a detailed survey and analysis of resources; an interim allocation plan; a preliminary action program and a public information program.

An addition, a continuing analysis of housing needs is being correlated with a study of resources. An increasing number of moderate-income families are experiencing difficulty in managing large down payments, high closing costs, high property taxes and debt retirement costs which exceed the original house cost. Total payments, interest, taxes and insurance payments plus operation and maintenance costs make new shelter acquisition prohibitive. Persons and families in a dependency status, with less than minimal income, experience the housing crisis as a way of life.



The impact of 25 existing local housing authorities in the Region (excluding Duluth) has been minimal. The major obstacles have been less than adequate funding of HUD programs, lack of coordination with other federal programs, lack of technical assistance and lack of comprehensive mobilization of resources.

A pragmatic evaluation of organizational alternatives is being studied to determine how effective implementation of regional housing goals can be achieved. This has been discussed with the ARDC Housing Advisory Committee, and a working seminar is being planned for local officials to examine functional tasks, problems, and what practical steps can be taken to achieve significant gains in resolving regional housing problems.

In order to achieve effective analysis, monitoring and communication, a central clearinghouse and systematized housing information system is being developed which will be coordinated with other data on community services and economic development. This will facilitate better coordination of programs and agencies, eliminate duplication of effort and enable better utilization of resources.

Several other regions have developed successful housing allocation plans. The Federal Department of Housing and Urban Development has advised the ARDC that total allocation of funds for housing units in the Arrowhead Region could be increased by adoption of an allocation plan. In addition to an allocation plan of public housing units for HUD, a comprehensive plan, to include rural areas, will be recommended for allocation of other housing types.

After completion of the basic preceeding elements, a preliminary action program will be formulated and recommended for adoption and implementation by local and regional officials. Support of such a program will depend on agreement concerning objectives, understanding of methodology, allocation of functional tasks and cooperation between various levels of responsibility. Success will depend on the extent of commitment and involvement of private industry.

A public information program is being planned

for implementation at three levels: mass media, small groups and family counseling. A series of news articles, seminars and establishment of referral agencies are examples of an action program. Distribution of literature and booklets will also be an important means of informing the public about basic facts, technical details, procedures and exposing numerous housing myths.

Housing cannot be considered in isolation from all other community elements, and specific criteria are being developed to insure that employment centers, public facilities, recreation areas and commercial services are within reasonable access to proposed housing locations.

In addition to continued support from HUD and the Farmers Home Administration, other agencies have contributed or will contribute toward development of ARDC housing goals. These include: State Housing Finance Agency, Iron Range Resources and Rehabilitation Commission, Community Action Agencies, the Housing Assistance Council in Washington, D. C. and University Agriculture Extension Service.



#### Planning Program on Aging

On October 1, 1972, through a \$54,910 grant awarded by the Governor's Citizen Council on Aging, the ARDC initiated the Arrowhead Planning Program on Aging. The purpose of the one-year grant is to begin and maintain a comprehensive planning effort on behalf of the Arrowhead Region's elderly population. At present, within the Region, 38,417 persons are 65 years of age and

older and represent 11.7 per cent of the total population.

More specifically, the objectives of the planning program are to undertake research within the entire Region to determine the needs of the Region's aging and aged populations and to develop a plan to meet those needs on a priority basis. The plan will provide for the development of a comprehensive and coordinated service system to more effectively serve the Region's older population.

In an effort to utilize existing expertise within the Region, the ARDC contracted with the Human Resources Planning Coalition (HRPC) and the Arrowhead Regional Planning Council for Health Facilities and Services (ARCH) to assist in developing the Arrowhead Regional plan for aging. The HRPC's involvement in the development of the plan will be in the areas of income maintenance and social services. The involvement of the ARCH will focus on health and nutrition services. The ARDC maintains overall responsibility for the plan components dealing with housing, transportation and recreation.

The early establishment of an advisory committee for the Arrowhead Planning Program on Aging is an important item on the ARDC agenda. The advisory committee will be comprised of representatives of the Region's older population, the general public, and public and private agencies having programs and concerns which affect the Region's elderly. The committee will have as its responsibility the provision of advisory assistance in the development of the plan's various elements.

In conjunction with the formulation of the regional aging plan, special surveys will be conducted to determine the needs and problems of the elderly as perceived by the elderly themselves and the agencies that serve them. An inventory and analysis of current public and private efforts on behalf of the aging is another important phase in the development of the plan.

Further, the designing of a basic framework for a regional system of information and referral centers oriented toward the Region's aging population and criteria for evaluation of future proposals and grant requests will be developed.

#### **Solid Waste Management**

The Minnesota Pollution Control Agency has required all Minnesota counties to submit final solid waste management plans by July 1, 1972.

Six of the seven counties in Arrowhead decided in late 1971 to jointly develop the long-range plan for collection, storage, transportation and disposal of solid waste (The Duluth metro area and Carlton County are included in a plan developed by HOTL COG.)

In December, 1971, the firm of Midwest Planning and Research, Minneapolis, was selected to prepare the Solid Waste Plan at a cost of approximately \$75,000. The firm was selected at a meeting of the designated county solid waste officials from among proposals of several planning firms.

Cost of the Plan to the counties involved was reduced substantially by a \$45,000 grant from the Upper Great Lakes Regional Commission.

The Pollution Control Agency (PCA) granted ARDC an extension to December 20 to allow additional time for the multi-county Plan to be legally adopted by the counties.

The Solid Waste Plan involved extensive evaluation of geographic and cost/benefit alternatives to develop recommendations for managing solid waste. The Plan details the establishment and operation of disposal sites in the Region, a number of them modified landfill sites as compared to sanitary landfills. Recommendations for disposal sites include six sanitary landfills, two Class II and 34 Class III disposal sites. All disposal sites would be operated in accordance with PCA rules. PCA has approved the establishment of Class III sites and the criteria governing them.

In addition to a thorough county-by-county analysis of establishing, financing, operating and upgrading a solid waste management system, the Plan outlines other recommendations including:

- All disposal sites be owned and operated by local or county government, wherever possible
- County licensing of private and municipally owned disposal sites
- Recommended areas of trial periods of various collection systems

At the November meeting of the PCA, the concepts of the Arrowhead Solid Waste Plan were adopted by PCA and adoption of the Solid Waste Plan by the participating counties is expected to meet the PCA deadline.

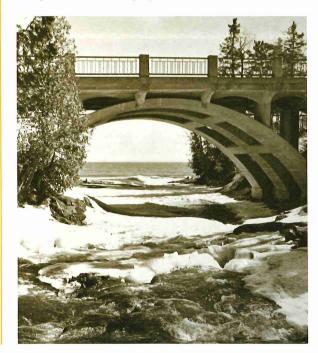
ARDC involvement in assisting the counties in establishing, maintaining, and financing solid waste management programs will continue in the coming years.

#### **Voyageurs National Park**

ARDC is involved in several planning projects intended to insure that the Voyageurs National Park area is properly planned and protected.

One of the most urgent needs is land use controls, to insure orderly development in the Voyageurs Park perimeter and thereby preserve wilderness areas.

A study of peripheral land use near the Voyageurs National Park was completed in September of this year. Land use patterns and other considerations brought out in the study will be instrumental in devising land use controls to implement the perimeter concept plan.





ARDC is providing continuing technical assistance to the joint Koochiching-St. Louis County Voyageurs Park Planning Committee and the Koochiching County Planning Commission. It is the two counties who must adopt the land use controls which will so greatly influence future Voyageur Park development.

A study of the investment potential near Voyageurs and its effect on the Arrowhead Region has also recently been completed. A proposal made by the Arrowhead Commission for the study was funded by the Upper Great Lakes Regional Commission.

The \$24,000 study was performed by Lorimer, Chiodo & Associates, Minneapolis. The study defines requirements and potentials for private developments in perimeter Park lands and analyzes the overall economic effect of the new Park on the seven-county Region.

Information from the study will aid the decision making process for ARDC, other public agencies, present property owners and private developers in Voyageurs National Park development.

Finally, a recent agreement between the U. S. Department of Agriculture's Soil Conservation Service, the Minnesota State Planning Agency and ARDC was made to prepare detailed soil maps

in the International Falls and Voyageurs Park areas.

Cost of the mapping program is being paid by the State Planning Agency.

The maps, being prepared by the Soil Conservation Service, will be used by the ARDC in water, sewer and land use plans being prepared for the International Falls area. The maps will also be used in Voyageur Park perimeter planning.

#### Water Quality Management

A planning grant from the U. S. Environmental Protection Agency is being utilized by the Arrowhead Regional Development Commission and the Northwest Wisconsin Regional Planning and Development Commission for development of a Water Quality Management Plan for the Lake Superior Basin.

The joint participants in the planning program received a \$199,297 grant as the first installment of an estimated \$421,600 in Environmental Protection Agency funds for the project.

The planning area includes the Minnesota counties of Cook, Lake, St. Louis and Carlton, and the Wisconsin counties of Iron, Ashland and Bayfield.

Both organizations are statutory agencies authorized to conduct multi-county planning and responsible for coordination and review in their jurisdictions. The Arrowhead Regional Development Commission (ARDC) is functioning as the official planning agency for preparation of water quality plans in the Arrowhead Region under authority from Governor Wendell Anderson. The authority was requested by the Commission in order to meet new federal regulations which require that grants for construction of municipal sewage treatment plans shall be awarded on the basis of effective basin and metropolitan plans for the abatement of water pollution.

The designation of the ARDC as water quality planner will insure continued eligibility of regional communities to receive grants from the Environmental Protection Agency for wastewater treatment plants.

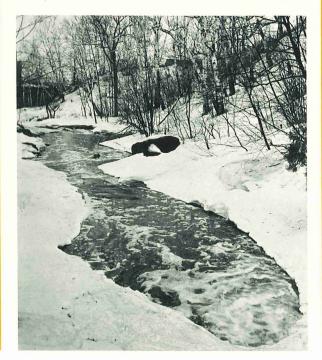
The Northwest Wisconsin Regional Planning and Development Commission functions as water quality planner in Northwest Wisconsin by Governor Patrick Lucey's designation.

A Policy Advisory Committee has recently been established to direct and monitor the development of the Water Quality Management Plan.

The Policy Committee is composed of twelve members, six each from Minnesota and Wisconsin. The members represent the two regional commissions and other governments in the drainage basin of the two states.

Included in the study boundaries is the Duluth, Minnesota—Superior, Wisconsin area, a highly urbanized complex. A major portion of the detailed plans for the lower St. Louis River portion of the basin includes this metropolitan area as well as other cities. The joint applicants have contracted with the newly formed Western Lake Superior Sanitary District for preparation of the metropolitan portion of the Plan.

The grant offer was made with the following conditions and assurances, in addition to the pro-



visions of the Federal Water Pollution Control Act:

- That the applicants will provide an interim metropolitan plan as required to comply with the stipulation between the State of Minnesota and Western Lake Superior Sanitary District and fully developed basin and metropolitan plans.
- That the Plan will be consistent with any applicable water quality standards for the basin established pursuant to current law and will recommend means for their maintenance and improvement.
- That the Plan will recommend such wastewater treatment works and sewer systems as will provide the most effective and economical means of collection, storage, treatment and purification of wastes.
- 4. That the Plan will recommend means for its implementation including inter-municipal and joint municipal and industrial use of facilities and for financing necessary facilities.

Target completion date for the plan is December 31, 1973.

#### **Technical Assistance**

Few communities in the Arrowhead Region can afford the staff to deal with increasing state and federal requirements for assistance programs.

Technical assistance to local governments has always been a major part of ARDC activities. Assistance is given in preparing grant applications, meeting state and federal program requirements, developing work programs for planning, utilizing U. S. Census and other data and providing advice on planning and related matters.

A monthly informative newsletter explaining the planning activities, goals, and purposes of the Arrowhead Regional Development Commission is also a vital technical assistance activity. The newsletter is sent to all local governments and interested citizens. Monthly circulation is over 1,000 copies.

ARDC funds in addition to grant funds are used for the technical assistance function.

# Studies and Reports 1971 and 1972

## Analysis of Family Income Group Distribution in Counties of the Arrowhead Region

This is an examination of 1970 U. S. Census data, to determine what generalizations can be made regarding the distribution of families into each of the various census income categories.

#### Arrowhead Regional Report

The report is a monthly publication detailing work progress on Arrowhead Commission planning activities as well as its policies and goals. The report is available to all interested persons.

#### **Employment by Industry**

The number of persons employed by each major industry on a month-by-month basis is available for four cities in the Arrowhead Region. Statistics for Grand Rapids, Hibbing, and Virginia are available for years 1969, 1970, and 1971. Duluth figures have been totaled for 1968 through 1971. "Employment trends" by Minnesota Department of Manpower Services provided the data.



#### **Employment and Occupational Characteristics**

A series of four studies provides information for each county in the region, plus Duluth and Minnesota on employment in the major occupational groups. Occupational composition percentage is also included. The total labor force, male and female, and percent of each unemployed is tabulated along with employment by industry. Each study includes the data for 1950, 1960 and 1970. All statistics originated in the U. S. Census Bureau Fourth Count Summary Tapes, Minnesota General Population Characteristics.

### Influence of Geography on Locational Preferences of Workers in Arrowhead Region

Cook, Koochiching and St. Louis Counties were found to have the highest percentage of employed people working within the respective county limits.

Remoteness plays a large part in determining where people work in Cook and Koochiching counties. Because the major cities of the Region are located in St. Louis County and it has the greatest number of people, this county retains 95% of its workers. This study includes this information and more concerning where people work in the region and why. Published June, 1972.

# Investment Potential and Economic Impact of Development in Voyageurs National Park Perimeter Lands

The Arrowhead Commission made a proposal for a study which was funded by the Upper Great Lakes Regional Commission. Lorimer, Chiodo and Associates, Minneapolis, performed the study. The report defines the requirements and potentials for private development of lands around the Voyageurs National Park. It analyzes the economic effect the Park will have on the perimeter lands and the entire seven-county Region. The information from the study will aid ARDC and other public



and private interests in making decisions regarding the area's economic and environmental future. The study was completed in December, 1972.

## New and Expanded Industries in the Arrowhead Region, 1971

This report is a summary of the construction of or addition to industrial facilities in the Region, by municipality. Comparisons of state and regional data regarding investment by industry are also made. The type of industry, number of projects and dollar value of investment (new and expanded) are available in this report. Published October, 1972.

#### Northeastern Minnesota Union Wage Rates

Union wage rates and other selected wage data for selected occupations in each of the seven counties is available in this report. Data includes mining, manufacturing and non-manufacturing occupations. Other data includes minimum wage rates for adults and minors as well as civil service wage rates. The study was a joint effort of the Arrowhead Commission and the Duluth Office of Minnesota Department of Manpower Services and was published in January, 1972.

#### **Overall Program Design**

The report is an explanation of work programs and projects that are to be accomplished by the Arrowhead Commission in 1973, 1974, and 1975. It was submitted to U. S. Department of Housing and Urban Development as required to illustrate how the Commission intends to use planning grant funds applied for under the provisions of Section 701 of the Housing Act of 1954 as amended.



#### Population of Counties in Arrowhead Region by Minor Civil Division and Unorganized Territory 1940 - 1970

Population totals for cities, villages, townships and unorganized territories in each of the seven counties are presented in this study. Data for unorganized territories was available only for 1970, but data for all other divisions is listed for census years 1940, 1950, 1960 and 1970. The source of information is U. S. Census of Population. The data was collected in January, 1972.

#### Report of Peripheral Land Use-Voyageurs National Park

The report was prepared for ARDC by the St. Louis County Planning Staff. It was determined by the County Planning and Zoning Department and ARDC that 25-30 miles beyond the Voyageurs National Park boundary should be the focus of the study. This land will be influenced by the establishment of the Voyageurs Park. The study area lies in portions of St. Louis and Koochiching Counties in the Arrowhead Region. By carefully regulating and controlling the impact of the visitor and new development in the area, it is believed an effective plan can be implemented to make the area desireable to all interested groups. The report was published in September, 1972.

## Review Process

Under authority of the Regional Development Act—passed by the Minnesota Legislature in 1969—the ARDC is empowered to:

- Review and comment on long-term comprehensive plans of local governmental units within the Region
- Review plans of independent boards or commissions and suspend such plans where potential conflict with regional plans exist
- Review applications for federal and state grants or loans made by governmental units, independent commissions, boards or agencies within the region

The ARDC is also the regional clearinghouse required by the U. S. Office of Management and Budget's Circular A-95. Designation as a regional clearinghouse came from Gov. Harold LeVander in 1970.

Circular A-95 was set up to facilitate coordination of state, regional and local planning and development through more than 100 federal assistance programs.

This review and comment procedure does not guarantee or deny funding of a project. Rather, the ARDC reviews and comments on the project proposal according to regional planning goals and policies. Agencies or persons which might be affected or interested in a project are also notified for comment. The applications, accompanied by the comment, are then sent by the applicant to the intended federal or state agency.

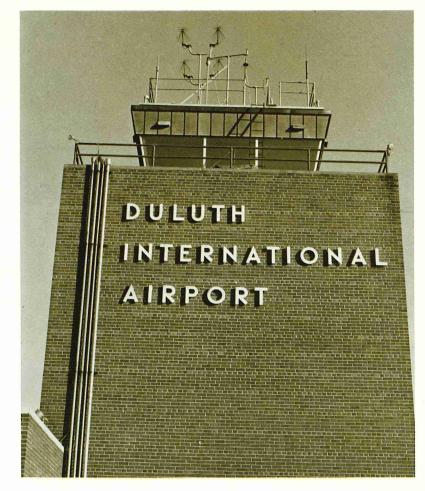
The following is a chronological listing of project notifications received for review by ARDC in 1972. The notifications represent potential applications for funds from the various state and federal agencies.

A key to agency abbreviations as well as the total financial assistance requested from each agency in 1972 appears at the end of the individual project listing.

#### **PROJECT NOTIFICATIONS RECEIVED IN 1972**

Project Title & Cost	Applicant	Agency Applying to
Grand Lake Multi-Purpose Recreation Center (\$190,000)	Grand Lake Township	HUD
C.S.A.H. 38 — South of Marcel (\$117,000)	Minnesota Depart- ment of Highways	FH(W)A
C.S.A.H. 67—Near Grand Rapids (\$130,000)	Minnesota Depart- ment of Highways	FH(W)A
Snake River (\$6,640)	Aitkin County Park Commission	BOR
Program for Comprehensive	ARCH	HEW
Health Planning in N. E. Minnesota (\$63,095) Advanced Waste Treatment (\$154,800)	Village of Aurora	EPA
Aitkin Campground (\$2,070)	Aitkin County Park Commission	BOR
Jacobson Wayside (\$4,490)	Aitkin County Park Commission	BOR
Kom-On-In-Beach (\$38,045)	Village of Coleraine	BOR
Hibbing Congregate Housing —	Housing & Redevelop-	HUD
Minn. 4-E (\$1,000,000+)	ment Authority of Hibbing	
Project "HOME" (\$1,036,416)	Arrowhead Economic Opportunity Agency	OEO
Arrowhead Economic Opportunity Agency Planning Program (\$244,700)	Arrowhead Economic Opportunity Agency	OEO
Advanced Waste Treatment (\$67,000)	Town of Nichols	EPA
Advanced Waste Treatment (\$141,500)	Village of Buhl	EPA

Project Title & Cost	Applicant	Agency Applying to
Rice River Foot Bridge (\$10,405)	Village of Bigfork	BOR
Advanced Waste Treatment (\$137,000)	City of Gilbert	EPA
Advanced Waste Treatment (\$181,000)	Village of Keewatin	EPA
Advanced Waste Treatment (\$96,000)	Village of Kinney	EPA
Advanced Waste Treatment — Mt. Iron Village & Nichols Twp. (\$649,000)	Village of Mt. Iron	EPA
Advanced Waste Treatment (\$115,000)	Coleraine-Bovey Sewage Commission	EPA
Advanced Waste Treatment (\$123,000)	Village of Taconite	EPA
Sidewalk Improvement Program (\$192,000)	Village of Nashwauk	HUD, EDA
S.P. 3115-21 (T.H. 169) from Willow Lane to 13th Street in Grand Rapids (\$220,000)	Minnesota Highway Department	FH(W)A
Miners Memorial Recreation Area (\$1,239,000)	City of Virginia	HUD
Grand Portage Tourist Complex (\$4,700,000)	Grand Portage Develop- ment Corporation	EDA
Pine Grove Recreation Area (\$180,000)	Village of Aurora	HUD
Wrenshall Fire Hall and Community Center (\$90,000)	Village of Wrenshall	HUD
McCarthy Beach State Park (\$5,500)	Minn. Department of Natural Resources	BOR



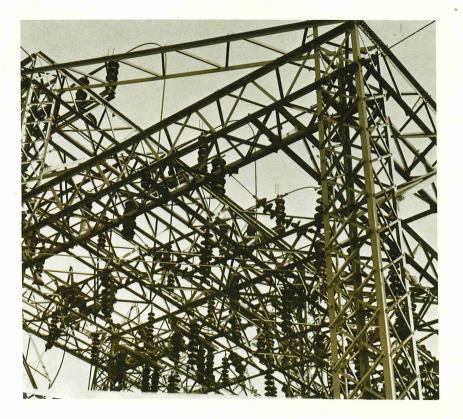
		Agency	
Project Title & Cost	Applicant	Applying	to
Baptism River State Park (\$5,500)	Minnesota Department of Natural Resources	BOR	
Savannah Portage State Park (\$11,000)	Minn. Department of Natural Resources	BOR	
Geo. Crosby-Manitou State Park (\$8,800)	Minn. Department of Natural Resources	BOR	

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Project Title & Cost	Applicant	Agency Applying to	Project Title & Cost	Applicant	Agency Applying <b>to</b>	
Flood Bay State Park (\$8,800)	Minn. Department of Natural Resources	BOR	S.P. 6922-26 Kinmount Creek (T.H. 53) (\$290,000)	Minnesota Highway Department	FH(W)A	
Law Enforcement Assistance Proposal (\$30,700)	Mesabi State Jr. College	LEAA	Primary Rest Area Program — T.H. 169: 5.0 mi. So. of Grand	Minnesota Highway Department	FH(W)A	
McCarthy Beach State Park (\$34,900)	Minn. Department of Natural Resources	BOR	Rapids (\$36,000) Primary Rest Area Program —	Minnesota Highway	FH(W)A	
Scenic State Park (\$7,700)	Minn. Department of Natural Resources	BOR	T.H. 169: 6.0 mi. So. of Aitkin (\$26,300)	Department		
Ely Industrial Park (\$176,300)	City of Ely	EDA	Primary Rest Area Program — T.H. 61: Knife River Rest Area	Minnesota Highway Department	FH(W)A	
Aitkin Industrial Park (\$350,000)	City of Ely EDA		at W. Co. Line of Lake County,	Dopartment		
Cook County Road (\$412,000)	Cook County Board	EDA	8.0 miles S.W. of Two Harbors (\$54,500)			
Duluth Port Refrigerated Warehouse (\$1,840,000)	Seaway Port Authority of Duluth	EDA	Primary Rest Area Program — T.H. 53: Jct. T.H. 33 at	Minnesota Highway Department	FH(W)A	
Water Purification Plant &	City of Cloquet	EDA, HUD, Independence (\$56,700)				
Water Main (\$5,813,000)		Odliko		Minnesota Highway Department	FH(W)A	
Aitkin County Jack-A-Lope Camping and Recreational Park	Altana Barkanak	OEO, DNR	Chisholm (\$65,300)	Department		
camping and necreational Park	Recreation Foundation		Housing for the Elderly	HRA of Mt. Iron	HUD	
Area Cultural & Research	St. Louis County	HUD, EDA,	Primary Rest Area Program —	Minnesota Department	FH(W)A	
Center (\$2,330,000)		UGLRC	T.H. 53: 4.8 mi. S. of Jct. T.H. 37, Eveleth (\$28,600)	of Highways		
Head Start (\$412,125)	Duluth Community Action Program	OEO	T.H. 53 Near Independence and Canyon (\$257,000)	Minnesota Highway Department	FH(W)A	
Cascade River State Park (\$11,000)	Minn. Department of Natural Resources	BOR, DNR	Minnesota Woolen Expansion (\$2,400,000)	Minnesota Woolen Company	EDA	
Temperance River State Park (\$9,680)	Minn. Department of Natural Resources	BOR, DNR	Advanced Waste Treatment (\$4,000)	Village of Meadowlands	EPA	
East-West Runway Reconstruction Eveleth-Virginia Municipal Airport (\$220,000)	Eveleth-Virginia Airport Comm.	FAA, UGLRC	General Community Programming — Emergency Food and Medical (\$83,500)	Fond Du Lac Reservation Business Committee	OEO	

Project Title & Cost	Applicant	Agency Applying to
Research Proposal to Evaluate Impact of HRPC on Major Human Resource Decisions in Duluth Area	Human Resources Planning Coalition	HEW
Bear Head Lake State Park #3 (\$12,320)	Minn. Department of Natural Resources	BOR (LAWCON)
Waste Water Treatment and Design (\$525,000)	Village of Deer River	EPA
Advanced Waste Treatment (\$209,000)	Town of Stuntz	EPA
Cromwell Recreation and Community Center (\$172,950)	Village of Cromwell	HUD
Tower-Soudan State Park (\$45,540)	Department of Natural Resources	BOR (LAW- CON), UGLRC
Full Year Head Start-Part Day (\$309,306)	Duluth Community Action Program	OEO
Emergency Food and Medical Services (\$30,000)	Grand Portage Reservation Business Committee	OEO ,
Advanced Waste Treatment — Tower & Breitung (\$339,000)	City of Tower and Town of Breitung	EPA, MPCA
Emergency Food and Medical Services (\$30,000)	Nett Lake Reservation Business Committee	OEO
Advanced Waste Treatment (\$104,000)	Village of Marble	EPA, MPCA
Regional Wastewater Treatment Plant and Interceptor Sewer System (\$64,450,000)	Western Lake Superior Sanitary District	ЕРА

Project Title & Cost	Applicant	Agency Applying to
East Mesaba Sanitary Land Fill Management Demonstration (\$170,291)	East Mesaba Sanitary Disposal Authority	Bureau of Solid Waste Management (EPA)
Floodwood Wastewater Treatment Improvements (\$143,000)	Village of Floodwood	EPA
Emergency Food and Medical Service (\$30,000)	Fond du Lac Reservation Business Committee	OEO
Village of Mt. Iron Recreation Complex (\$238,800)	Village of Mt. Iron	HUD



Project Title & Cost	Applicant	Agency Applying to	Project Title & Cost	Applicant	Agency Applying to
Water Distribution System Improvements (が2,000)	Village of Scanlon	FHA	Air Pollution Control (\$139,000)	St. Louis Co. Health Department	EPA
Low-Rent Lousing for the Elderly (\$40,000)	Housing and Redevel- opment Authority of Grand Rapids	HUD	Low Rent Housing (\$20,000)	Housing & Redevelop- ment Authority of International Falls	HUD
Improvements to Recreation Complex (\$490,000)	City of Chisholm	EDA	Bear Head Lake State Park (\$47,000)	Minn. Department of Natural Resources	BOR (LAWCON)
Replacement of Sidewalks (\$260,000)	Village of Nashwauk	EDA	Recreational Park (\$45,000) North Side Ely Recreational	Village of Leonidas Town of Fayal	HUD BOR
Lakeside Manor (\$806,000)	A.R.W., Inc.	HUD	Park (\$8,000)		(LAWCON)
Administration, Programming, Emergency Food and Medical Services (\$59,000)	Fond du Lac Reservation Business Committee	OEO	Administration, Food and Medical, General Programming (\$60,448)	Nett Lake Reservation Business Committee	OEO
Grand Portage Community Center (\$751,000)	Grand Portage Reservation	HUD, EDA	Halden Community Center (\$8,000)	Town of Halden	HUD
Certier (4/31,000)	Business Committee		Water Purification Plant and Water Main (\$3,470,000)	City of Cloquet	HUD
Industrial Park Water Supply (\$151,000)	City of Two Harbors	EDA	Low Rent Housing (\$30,000)	Tower Housing and Re-	HUD
Low Rent Housing (\$2,850,000)	Housing and Redevel- opment Authority of	HUD	Swimming Beach and Picnic	development Authority Village of Babbitt	BOR
	Koochiching County		Area (\$91,587)		(LAWCON)
McDavitt Recreation Park (\$20,000)	McDavitt Township	HUD	Pine Grove Recreation Area (\$141,270)	Village of Aurora	HUD
Split Rock Lighthouse State Park (\$221,800)	Minn. Department of Natural Resources	BOR (LAWCON)	Low Rent Public Housing (\$60,000)	Virginia Housing and Redevelopment Authority	- HUD
Street Lighting Program (\$50,000)		HUD	Head Start Full Year (\$27,112)	Grand Portage	OEO
Mariner Mt. Picnic Area (\$14,440)		HUD		Reservation Business Committee	
Lakeview Park (\$16,000)	City of Two Harbors	BOR	Federal Student Financial Aid	Mesabi State Jr.	HEW
Lakeview Faik (\$10,000)	City of Two Harbors	(LAWCON)	(\$136,000)	College	TILVV
Meal Handling & Storage Facility (\$4,200,000)	Seaway Port Authority of Duluth	EDA	Tourist Park (\$100,000)	Village of Grand Marais	BOR (LAWCON)

gramming, Food Buying Club (\$199,000)  Environmental Statement, Minnesota Highway Trunk Highway 169 Project Department  Youth Development Hot Line- Senior Citizen-Low Income Action Council Family Services (\$118,750)  Two Harbors Street Working Minnesota Highway Project (\$290,000)  Spirit Mountain Recreation Area City of Duluth	Agency Applying to
Trunk Highway 169 Project  Youth Development Hot Line- Senior Citizen-Low Income Family Services (\$118,750)  Two Harbors Street Working Project (\$290,000)  Spirit Mountain Recreation Area  Department  Koochiching-Itasca Action Council  Minnesota Highway Department  City of Duluth	OEO
Senior Citizen-Low Income Family Services (\$118,750)  Two Harbors Street Working Minnesota Highway Project (\$290,000)  Spirit Mountain Recreation Area City of Duluth	<b></b>
Project (\$290,000) Department  Spirit Mountain Recreation Area City of Duluth	OEO
	DOT, (FH(W)A)
50.000	EDA, BOR (LAWCON) MRC
Center (\$4,000,000)	EDA, BOR (LAWCON) UGLRC, MRC
Forest Highway 11 — Hoyt Lakes Minnesota State to Cadotte Lake (\$2,206,720) Highway Department	DOT, (FH(W)A)
Housing for Elderly Mt. Iron HRA	HUD



# FINANCIAL ASSISTANCE REQUESTED BY AGENCY IN 1972 PROJECT NOTIFICATIONS

Abbrev.	Agency Name Federal	Financial Assistance Requested
BOR	Bureau of Outdoor Recreation	\$ 82,266
	Bureau of Solid Waste Management (EPA)	127,718
	Combined — EDA, HUD, UGLRC	5,813,000
EDA	Economic Development Administration	10,963,490
EPA	Environmental Protection Agency	52,937,415
FHA	Farmers Home Administration	31,000
FAA	Federal Aviation Administration	110,000
FH(w)A	Federal Highway Administration	1,965,560
HEW	Health, Education and Welfare	207,847
HUD	Housing and Urban Development	9,794,387
LAWCON	Land and Water Conservation Fund (BOR)	602,123
LEAA	Law Enforcement Assistance Administration	30,700
OEO	Office of Economic Opportunity	2,275,135
UGLRC	Upper Great Lakes Regional Commission	828,000
	Total Federal	\$85,768,641
	State	
	Department of Aeronautics	\$ 22,000
	Department of Education	4,000
DNR	Department of Natural Resources	617,586
	Minnesota Highway Department	489,500
MRC	Minnesota Resources Commission	815,500
PCA	Pollution Control Agency	660,075
	Total State	\$ 2,608,661
	Total State and Federal Combined	\$88,377,302

# ARDC Staff

The day-to-day planning functions of the ARDC are carried out by a full-time staff, headed by the Executive Director who is the chief administrative officer.

Executive Director	Rudy R Fsala
Planner in Charge	William S. Beck
Economic Development Director	Rikku Silvola
Regional Planner	Michael Morgan
Information Resources Director	William M. Bolander
Economic Development Specialist	Alan Ballavance
Director, Planning Program on Aging .	Steven L. Krasner
Regional Planner	Noel M. Knudson
Director, Criminal Justice Planning	Randy J. Rehnstrand
Criminal Justice Specialist	Neil Johnson
Administrative Assistant	*Richard W. Wagner
Junior Planner	Robert J. Paquette
Executive Secretary/Bookkeeper	Bonnie Kallio
Administrative Secretary	Roshan Harms
Student Intern	Steven Krmpotich
Student Intern	Linda S. Carlson
Student Intern	Joe Dougherty
Student Intern	Randy Lasky
Student Intern	Kim McIsaac
Secretary	Maureen Undeland
Secretary	Barb Maki

<sup>\*</sup> Primarily responsible for this report

# Advisory Committees

The Arrowhead Regional Development Commission has appointed four advisory committees on housing, economic development, environment and criminal justice.

The committees were established in late 1971 to play an advisory role in the Arrowhead Commission's planning decisions. The members were selected on the basis of their expertise.

In the future the advisory committees functions will become increasingly important as alternative planning considerations must be studied.

Members of the four committees are as follows:

#### **Housing Advisory Committee**

Gaylord J. Bridge Fred Boeckh Joseph Dubovick Howard Reed Lyn Osgood Cliff Gravelle Betty Larson

#### **Economic Development Committee**

Jerry Jubie Vincent Gentilini James Hull Clifford Campbell Claude Titus Arthur C. Barschdorf

#### **Environmental Committee**

Arlene Lehto
D. Kelly Campbell
Henry Koistinen
Walter Stock
Oscar Bergstrom
Mike Lubratovich
Paul N. Johnson

#### Criminal Justice Committee\*

John E. Vukelich, Chairman Warren A. Peterson Chief Donald H. Suess Chief Richard Ellison Ralph Yrjanson Sheriff William Sobey Emmett T. McKeever Ed C. Steffy Chief Milo S. Tasky

Sheriff John P. Muhar Hon. Ralph E. Harvey Commissioner Wayne Purcell Hon. Thomas J. Bujold

Robert D. Miller Ronald F. Laurion Paul Schultz

Theodore F. Telander Lee Ann Conrath Barbara Munger William A. Fleishman William Schleppegrell Leo L. Sarchett

Leo L. Sarchett Ms. Mig Bye

Commissioner Bev Johnson

Walter Eldot

<sup>\*</sup>The ARDC Criminal Justice Committee also serves as the Region B Advisory Council to the Governor's Commission on Crime Prevention and Control.

# STATE OF MINNESOTA

#### **REVENUES**

#### Year Ending December 31, 1972

	Balance Forwarded	Federal	State	Local	In-Kind	Total
Economic Development Administration	-0-	\$61,082	-0-	\$ 23,228	\$3,338	\$ 87,648
Farmers Home Administration	28,165	20,000	-0-	-0-	-0-	48,165
Criminal Justice	-0-	-0-	33,000	-0-	-0-	33,000
Public Service Careers	15,610	45,800	-0-	-0-	-0-	61,410
Governor's Council on Aging	-0-	-0-	20,627	-0-	-0-	20,627
Housing & Urban Development	195	38,129	17,706	-0-	-0-	56,031
Solid Waste Management	-0-	40,000	-0-	*75,012	-0-	115,012
Input/Output Study	-0-	-0-	-0-	-0-	-0-	-0-
Basin Plan	0-	0	0	0	0	0-
TOTAL	\$43, <mark>970</mark>	\$166,882	\$91,756	\$115,947	\$3,338	\$421,893

<sup>\*</sup>Portions to be reimbursed to the counties.

#### **EXPENDITURES**

#### Year Ending December 31, 1972

Personnel &	E.D.A.	F.H.A.	Criminal Justice	P.S.C.	Aging	HUD	Solid Waste	Input/ Output	Basin Plan	Admin. Support	Total
Pers. Burd	\$43,911	\$ 1,041	\$31,728	\$ 5,551	\$ 965	\$44,787	\$ 2,809	\$ 5,469	-0-	-0-	\$136,261
Indirect Expenses	27,762	878	22,277	4,345	<mark>579</mark>	26,952	2,185	2,596	-0-	-0-	87,574
Encumbered Contracts	-0-	40,825	1,512	*20,989	-0-	11,410	75,300	4,000	3,003	10,300	167,339
Printing	135	4,786	21	2	<del>-</del> 0-	275	-0-	498	-0-	-0-	5,717
Travel	8,930	252	4,231	194	200	3,137	235	630	2	-0-	17,811
Miscellaneous	1,506	144	315	0-	-0-	590	10	749	30	0-	3,344
TOTAL	\$82,244	\$47,926	\$ <b>60,084</b>	\$31,081	\$1 <mark>,744</mark>	\$87,151	\$8 <mark>0,539</mark>	\$13,942	\$3,0 <mark>35</mark>	\$10,300	\$418,046

<sup>\*</sup>Training Expenses

1972 Revenues\$4	21,893
1972 Expenditures 4	18,046
Grant Balances\$	3,847

#### PROJECTED RECEIPTS

#### Year Ending December 31, 1973

			Local		
Program Source	Federal	State	Cash	In-Kind	Total
Economic Development Administration	. \$ 59,082	\$	\$ 28,824	(1) \$ 3,338	\$ 91,244
Criminal Justice	54,157		6,018		60,175
HUD Comprehensive Planning	. 30,000		30,000		60,000
HUD Housing	15,000	(2) 12,500	7,500		35,000
Basin Planning	. 83,000	(3) 10,000		(3a) 73,000	166,000
Aging (HEW)	. 44,984		4,995	(4) 10,000	59,979
ARDC Support — Accounting, Legal, Consultants, Board Travel, etc			29,634		29,634
TOTAL	\$286,223	\$22,500	(5) \$106,971	\$86,338	\$502,032

#### **Notes**

- (1) \$3,338 contributed services by NEMDA toward economic development program.
- (2) \$12,500 grant from IRRRC, State of Minnesota, to develop housing program.
- (3) \$10,000 contributed services by Pollution Control Agency, State of Minnesota, to develop basin plan.
- (3a) \$73,000 required match by affected local governments within the Lake Superior Basin.
- (4) \$10,000 contributed services by Human Resources Coalition and other local agencies.
- (5) \$106,971 tax levy.

#### PROJECTED EXPENDITURES

#### Year Ending December 31, 1973

	Personnel	Consultants	Travel	Miscellaneous	Indirect Costs	Total
Economic Development Administration	\$ 53,855	\$ 8,500	\$ 4,000	\$ 2,863	\$ 22,026	\$ 91,244
Criminal Justice	34,722	5,500	3,000	2,752	14,201	60,175
HUD Comprehensive Planning	28,517	14,500	3,000	2,320	11,663	60,000
HUD Housing	20,649	3,000	1,500	1,406	8,445	35,000
Basin Planning	48,621	83,000	3,000	11,494	19,885	166,000
Aging (HEW)	20,379	26,000	3,000	2,265	8,335	59,979
ARDC Support — Accounting, Legal Consultants, Board Travel, etc					29,634	29,634
TOTAL	\$206,743	\$140,500	\$17,500	\$23,100	\$114,189	\$502,032

# Commentary



Some misconceptions we encounter today are that economic progress and environmental protection can not co-exist; that the problems of our cities and rural places can not be overcome; that government can not cope with todays demands; that the concept of balanced development is wishful thinking. We in the Arrowhead Regional Development Commission are fortunate to have a special vantage point in which we can gain some insight into the broad range of national concerns as they are reflected at the local level.

These concerns include housing, education, manpower development, transportation, the environment, equal opportunity, population growth and distribution and the efficient use and conservation of our natural resources. All are intimately linked to and interact with economic development. ARDC's mission is to help local communities revitalize their economy, plan for public facilities and services and generate new jobs through industrial and commercial growth.

Experience shows that decisions which affect a community must come from and have the support of that community. The communities where things do happen are the very communities where people want things to happen; where people are willing to work together to seek new knowledge and to court beneficial change.

Governor Wendell Anderson has committed the resources of the State of Minnesota to assist local governments in developing viable regional organizations. It is essential that local governments form close liaison with the state and federal government to achieve their full potential.

RUDY R. ESALA Executive Director HT 393 .M62 A77ax 1972
Arrowhead Regional
Development Commission.
Annual report

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STATE OF MINNESOTA



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