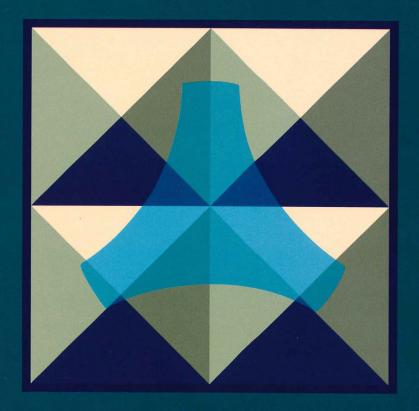


2002



Minneapolis/St. Paul, Minnesota • Metropolitan Airports Commission

Comprehensive Annual Financial Report

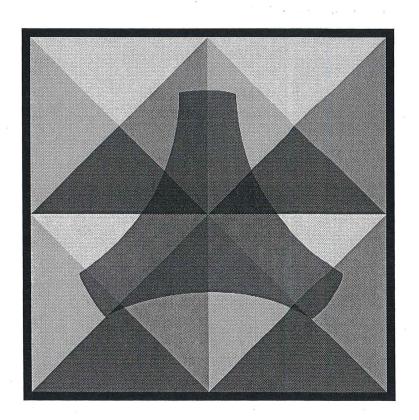
Year Ended December 31, 2002

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Prepared by **The Finance Department**

Stephen L. BuschDirector of Finance



Minneapolis/St. Paul, Minnesota • Metropolitan Airports Commission

Comprehensive Annual Financial Report

Year Ended December 31, 2002

MINNEAPOLIS/ST. PAUL, MINNESOTA

METROPOLITAN AIRPORTS COMMISSION 2002

Chairman:

Vicki Grunseth

Commissioners:

District A Tammy McGee

District B Daniel Fortier

District C Coral Houle

District D John Williams

District E William Erhart

District F John Lanners

District G Tom Foley

District H Bert McKasy

City of Minneapolis Daniel Boivin

City of Saint Paul Dick Long

Representing Greater

Minnesota Area: Carl D'Aquila

Mike Landy

Paul Rehkamp

Robert Mars

Executive Director:

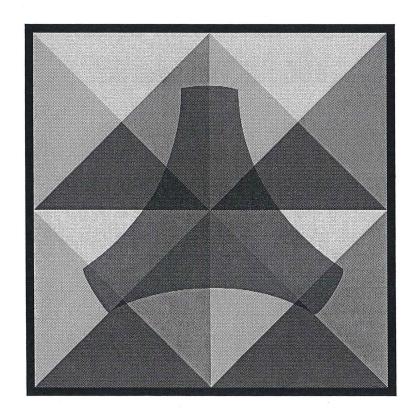
Jeffrey Hamiel

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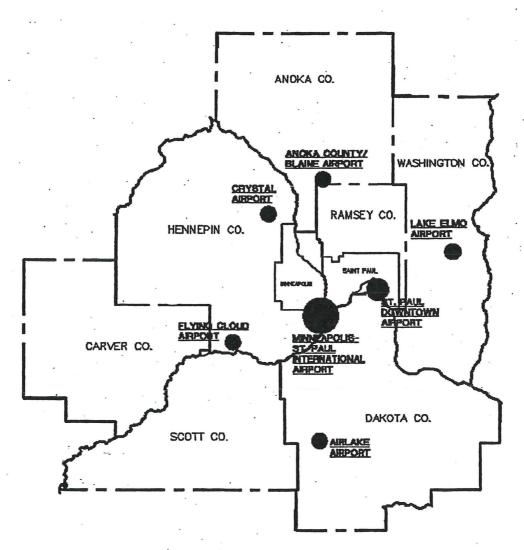
Introductory Section



Minneapolis/St. Paul, Minnesota • Metropolitan Airports Commission

Comprehensive Annual Financial Report

Year Ended December 31, 2002



Commission Jurisdiction 35 Mile Radius

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Minneapolis-St. Paul Metropolitan Airports Commission, Minnesota

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2001

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

Introductory Section

LETTER OF TRANSMITTAL

METROPOLITAN AIRPORTS COMMISSION

Minneapolis-Saint Paul International Airport

6040 - 28th Avenue South • Minneapolis, MN 55450-2799 Phone (612) 726-8100 • Fax (612) 725-6353

OFFICE OF EXECUTIVE DIRECTOR

May 6, 2003

To The Public:

The Comprehensive Annual Financial Report of the Metropolitan Airports Commission, Minneapolis-St. Paul, Minnesota, for the fiscal year ended December 31, 2002, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Commission. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and reported in a manner designed to present fairly the financial position and results of operations of various funds and account groups of the Commission. All disclosures necessary to enable the reader to gain an understanding of the Commission's financial activities have been included.

The Comprehensive Annual Financial Report is presented in three sections - Introductory, Financial and Statistical. The Introductory Section includes this Transmittal Letter, the Commission's organization chart, and a list of principal officials. The Financial Section begins with the Report of Independent Auditors and is followed by Management's Discussion and Analysis (MD&A) and ending with the Minneapolis-St. Paul Metropolitan Airports Commission's (MAC) Financial Statements and the Notes to the Financial Statements. The Statistical Section includes selected financial and activity information generally presented on a multi-year basis.

The Commission is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996 and the U.S. Office of Management and Budget, Circular A-133, *Audits of States and Local Governments*. Information related to this single audit include the Schedule of Federal Financial Assistance, schedule of findings and questioned costs, and independent auditors' report on the internal control structure and compliance with applicable laws and regulations. The Commission is also required to undergo an audit on the Commission's compliance with the regulations issued by the Federal Aviation Administration of the U.S. Department of Transportation to implement Sections 9110 and 9111 of the Aviation Safety and Capacity Expansion Act of 1990 in relation to Passenger Facility Charge revenues and expenses. These reports are issued separately.

The MAC was created by an act of the Minnesota State Legislature in 1943 as a public corporation. Its purpose is to promote air navigation and transportation (international, national, and local) in and through the State of Minnesota, promote the efficient, safe, and economical handling of air commerce, assure the inclusion of the state in national and international programs of air transportation, and to those ends develop the full potentialities of the metropolitan area as an aviation center. It has the responsibility to assure residents of the metropolitan area the minimum environmental impact from air navigation and transportation, promote the overall goals of the state's environmental policies and minimize the public's exposure to noise and safety hazards around airports.

Introductory Section

LETTER OF TRANSMITTAL

MAC jurisdiction is throughout the Minneapolis-St. Paul Metropolitan Area radiating 35 miles from the Minneapolis and St. Paul city halls, and including Anoka, Carver, Dakota, Hennepin, Ramsey, Scott, and Washington counties. The Commission owns and operates seven airports in the Metropolitan Area including Minneapolis-St. Paul International Airport (MSP) serving as the primary air carrier facility and the following Reliever Airports serving general aviation:

St. Paul Downtown Airport Flying Cloud Airport Crystal Airport Anoka County/Blaine Airport Lake Elmo Airport Airlake Airport

The facilities at Airlake, Anoka County/Blaine, Crystal, Flying Cloud, and Lake Elmo are classified as minor use airports. Control towers are operational at Crystal, Anoka County/Blaine and Flying Cloud airports. The St. Paul Downtown airport serves as the primary corporate reliever and is classified as an intermediate airport.

MSP maintains three air-transport-type runways of concrete and bituminous concrete construction, including two northwest-southeast runways and a northeast-southwest runway. The runways provide operational facilities to cover varying wind conditions and are connected by a system of taxiways and aprons. In addition, the runways are equipped with high intensity runway lighting and instrument landing systems which permit continuous operation under almost all weather conditions. The northerly northwest-southeast runway is 8,200 feet long and 150 feet wide. The parallel northwest-southeast runway is 10,000 feet long and 200 feet wide. The northeast-southwest runway, which is provided to cover other wind conditions, is 11,000 feet long and 150 feet wide. The runways, in the opinion of the Commission engineers, have sufficient capacity and are of sufficient strength to permit the operation of the largest existing commercial aircraft. The boundaries of the airport provide sufficient clear area for runway approaches to meet the requirements of the FAA.

The airport complex at MSP consists of the Lindbergh Terminal building, the Hubert H. Humphrey Terminal, an underground parking garage, parking structures and access roads. The Lindbergh Terminal building was opened for operation in 1962. Major renovations have occurred since then.

Parking facilities located at the airport provide approximately 17,500 public automobile parking spaces. The on-airport parking options include short-term and long-term parking located at the Lindbergh Terminal, and short-term and long-term parking at a remote lot located north of the Humphrey Terminal. After the events of September 11, 2001, the FAA instituted a number of security measures for U.S. airports, including, but not limited to, restricting the parking of vehicles under or within 300 feet of the terminals. After initially losing some of its parking spaces because of these FAA restrictions, during 2002, the MAC received clearance from the FAA to put back into service all of the previously restricted parking spaces.

The Lindbergh Terminal building at MSP is a three-story structure consisting of approximately 2.6 million square feet of space, of which approximately 1.2 million are considered rentable. The Lindbergh Terminal consists of one terminal consisting of 115 aircraft loading positions. These aircraft loading positions consist of passenger loading bridges and immediately adjacent ramp areas that are utilized by regional airline aircraft that do not utilize the passenger loading bridges.

The new Humphrey Terminal is a two-story structure consisting of 350,000 square feet of space, providing 9 gates. Four of the nine gates consist of international arrival facility gates. The Humphrey Terminal was opened May 2, 2001. The Humphrey Terminal replaced a one-story structure consisting of approximately 87,000 square feet.

Introductory Section

LETTER OF TRANSMITTAL

The MAC may, under the Airport Law (Minn. Stat. §473.667), borrow money and issue General Obligation Bonds for the purpose of acquiring property, constructing and equipping new airports, acquiring and equipping existing airports and making capital improvements to any airport constructed or acquired by the Commission. The MAC may also issue under the Airport Law (Minn. Stat. §473.608) Airport Revenue Bonds. The Airport Revenue Bonds are not general obligations, but are limited obligations of the MAC payable solely from and secured by a pledge of net revenues on a parity with the General Obligation Revenue Bonds. Other powers delegated to the Commission include power to levy taxes against property of the Metropolitan Area in order to pay debt service on bonds issued by the Commission. In addition, the Commission can levy taxes, not in excess of .00806 percent in each year, upon the valuation of all taxable property in the Metropolitan Area to meet operation and maintenance costs of airport facilities. The Commission is governed by fifteen Commissioners. Eight Commissioners are appointed by the Governor of the State of Minnesota from designated districts within the Metropolitan Area. The mayors of St. Paul and Minneapolis also have seats on the Commission with the option to appoint a surrogate to serve in their place. The Governor also appoints four Commissioners representing the Greater Minnesota Area (i.e. outside the Metropolitan Area). The Chairperson of the Commission is appointed by the Governor and may be from anywhere in the state. Only the Chairperson can be removed before their term expires. In applying Governmental Accounting Standards Board (GASB) 14, the MAC and the State of Minnesota have agreed that the MAC is not financially accountable to any other organization and is considered a stand-alone government unit.

MAC provides a variety of services at each of its airports. At MSP, MAC is responsible for providing buildings and facilities for air carrier activity as well as police, fire protection, maintenance, administrative, and planning services, and other related services and facilities that are deemed to be necessary.

MAJOR INITIATIVES FOR THE YEAR

The Metropolitan Airports Commission completed its first Strategic Plan in 1997 and, beginning in 1998, utilized its strategic goals to drive department and individual planning throughout the organization. The updated Strategic Plan provided here, as it was presented and approved by the Commission in April 2002. This update was prepared by obtaining input from Commissioners, senior staff, managers, supervisors and employee groups. Through strategic planning, MAC has improved the manner in which organizational goals are deployed to its divisions.

Given the events of September 11, 2001 and the subsequent financial crisis facing the aviation industry, the Metropolitan Airports Commission focused its strategic plan for 2002 and beyond on two goals:

2002 Strategic Goals

- 1. Provide a Safe and Secure Airport System
- 2. Maintain the Economic Viability of the Airport System

Other traditional goals from years past addressing issues such as customer service, air service competition and environmental stewardship continued to receive attention. However, given the nation's aviation security concerns and the industry's overwhelming financial challenges, it was important to limit strategic goals and to concentrate the commission's limited resources on the most vital and demanding issues.

LETTER OF TRANSMITTAL

2002 Strategic Plan Results

✓ Goal	✓ Objective	1	Results
Provide a Safe	Meet security mandates	+	Explosive Detection System (EDS) installation
and Secure			plan under construction.
Airport System		→	A interim plan is in place that meets 100%
	,		screening mandate.
-	* +	→	All security badge-holders re-identified via
		→	finger printing complete.
		7	Subsequent fingerprinting and badging process implemented that meets Transportation
			Security Administration (TSA) requirements will
			be completed by April 2003 as required.
		→	Representative of the MAC contributed to
			development of TSA General Aviation
			requirements.
		→	Signed agreement with TSA providing law
	9		enforcement officers at checkpoints.
		→	MAC is receiving TSA reimbursement of up to
			\$16K per day.
		→	The 300' setback rule has been met at both the
			Lindbergh and Humphrey terminals.
		→	Construction is underway at the HHH terminal
, and the second		→	to meet Federal requirements. Bomb Intervention Prevention Plan drafted for
*	· · · · · · · · · · · · · · · · · · ·	7	TSA approval.
	Develop coordinated response	+	Developing response plan for unresolved EDS
,	plan to security events		alarms.
		+	Temporary procedures in place until
1			construction is complete.
		+	Preliminary terminal building(s) evacuation
			plan has been developed. A final plan is being
			created.

Introductory Section

LETTER OF TRANSMITTAL

meet operating and debt service requirements. ### Stynth System meet operating and debt service requirements. ### Four-month Operating Fund reserve maintained. ### New revenue sources developed: ### Starbucks in Baggage Claim Off-airport auto rental counter in transit center ### Enterprise Rent-A-Car now on-airport ### Rubb hanger rented ### Operating expenses, less depreciation below target of \$3,179,000. ### Maintained a coverage ratio of 1.4 with coverage account funded to \$14,929,246. ### Standard and Poors upgraded bond rating to AA- with a stable outlook. ### Secure funding for airport safety and security enhancements. ### Reimbursement of \$664,653 for personnel costs and \$120,500 for canine squad from FAA. ### Reimbursement of \$1.7M for Law Enforcement Officers at checkpoints from TSA. ### TSA commitment to fund \$25.8M for bag screening at Lindbergh Terminal. ### FAA grants offer for \$12,864,928 for remaining bag-screening costs at Lindbergh Terminal. ### FAA grants offer for \$12,864,928 for remaining bag-screening costs at Lindbergh Terminal. ### FAA grants offer for \$12,864,928 for remaining bag-screening costs at Lindbergh Terminal. ### FAA grants offer for \$12,864,928 for remaining bag-screening costs at Lindbergh Terminal. ### FAA grant \$4,926,990 for blast mitigation at Lindbergh and HHH terminalss. ### Wish Page 200 cost per emplanement ranks 6th among the top 11 airports. ### Legislative Auditor's Report confirms that MSP has typically had relatively low operating costs per enplaned passenger. ### Continue implementation of the 2010 Plan within the limits of available funding. ### PFC Application ##6 completed and filed. ### New commercial paper program completed. ### PCO3-2009 Capital Improvement Projects (CIP) prepared and approved.	Maintain the	Maintain sufficient liquidity to	Non-airline revenue exceeded the targ	get of
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The preliminary 2003 Strategic Plan provided here was presented to the Commission in April 2003 for approval. MAC's strategic goals remain constant from 2002 to establish organizational priorities. Although our organization is busier than ever and our issues are more complex, we are more strategically focused as a result of our strategic planning efforts.

Introductory Section

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Proposed 2003 Strategic Goals

- Provide a Safe and Secure Airport System
 Maintain the Economic Viability of the Airport System

Goal	Objective	Activities		Outcomes
Provide a Safe and Secure Airport	Meet security mandates	Develop revised long term EDS installation plan	+ + +	Minimized customer inconvenience Airline check-in criteria are met. In-line screening process in place
System	, ,	Contribute to development and implementation of General Aviation requirements.	+	Visible security enhancements in place General Aviation compliance exists
		Help create a plan for long term law enforcement officers presence at security checkpoints	†	Work with Transportation Security Administration to understand requirements and have input to the long term planning process. Develop written long term agreement with TSA
	Develop coordinated response plan to security events	Create terminal building(s) evacuation plan	+	Evacuation plans exist for Lindbergh and Humphrey Terminals Police Dept./Airport Director's Office interact to develop evacuation plan
	,	Work with the broader community (county/state) to develop coordinated response plans	+	Coordinated response plans in place
	Ensure existence of appropriate	Review built-in fire protection systems	→	Infrastructure development plans and schedule created
	facility and infrastructure	Review communication capabilities (i.e. 1-800 mhc trunk system)		
		Review reliever airport needs (fencing, lighting, signage etc.)		
Maintain the Economic Viability of the Airport System	Maintain sufficient liquidity to meet operating and debt service requirements.	Manage non-airline revenue so it is equal to or greater than the target of \$100,857,787.	+ + +	Actual revenue meets or exceeds the budget target. A 4-month reserve is maintained in the Operating Fund. Additional revenue opportunities are identified.
		Manage operating expenses, excluding depreciation, so they are at or below the target of \$90,200,876.	+	in the Operating Fund.
		Maintain a coverage ratio of 1.4. Secure funding for airport safety and security enhancements.	+	AA- Bond Rating maintained. Funding identified, with an emphasis on external sources.

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Goal	Objective	Activities		Outcomes
		Prepare contingency plans based upon the changing state of the airline industry.	+	Liquidity is maintained in a changing airline environment.
	Maintain a competitive airline cost structure.	Manage total airline costs so they are at or below the target of \$71,577,878.	+	MAC's airline cost/enplanement is within the lower ½ of large hub airports within the United States.
	Continue implementation of the 2010 Plan within the limits of	Determine available funding.	+	A plan is in place by April 2003 to fund prioritized projects during 2003. A plan is in place by July 2003 to fund prioritized projects in 2004.
	available funding.	Develop 2005 – 2010 CIP.	+ +	Plan in place by December 31. Reporting requirements are met.
,	Ensure public input into the budgeting process.	Revise the existing budget process to allow adequate time for public comment.	+	Interested members of the public have the opportunity to provide input into the budgeting process.

CAPITAL PROJECTS

Each year the Commission approves capital projects that are planned to start within the next 12 months and a Capital Improvement Program that covers all projects which are to be started during the second calendar year. In addition, a Capital Improvement Plan which covers an additional five years is adopted. These serve as a basis for determining funding requirements and other operational planning decisions. Certain projects which have metropolitan significance are also submitted to the Metropolitan Council for review and approval.

As a result of the deteriorating financial condition of the aviation industry, the MAC undertook a comprehensive evaluation of its capital improvement program. As a result of this evaluation, the MAC determined to defer, subject to future review, and reduce in scope approximately \$177 million of capital projects from its 2003 capital improvement plan.

Funds required for the completion of all capital projects come from five sources: a) General Obligation Revenue Bonds, b) Airport Revenue Bonds, c) state or federal grants, d) internally generated funds from operations, and e) Passenger Facility Charges (PFCs).

On June 1, 1992 the Commission received FAA approval to begin collecting PFCs at MSP. In its first PFC application, the Commission received approval for a \$3.00 PFC on each enplaning passenger to finance projects at the MSP totaling approximately \$92,714,000. PFCs for the first PFC application were fully collected on August 1, 1994. Included among the projects in the first PFC application is the automated people mover system which was constructed as part of the auto rental/public parking facility.

On August 1, 1994, the Commission received approval to collect a \$3.00 PFC on each enplaning passenger pursuant to a second PFC application to finance certain projects at MSP totaling \$140,779,000. The second PFC application was fully funded in April 1999. Included among the projects in the second PFC application is approximately \$73 million to be utilized for noise mitigation projects, primarily the Part 150 Home Insulation Program.

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During 1995, the Commission received approval to collect a \$3.00 PFC on each enplaning passenger pursuant to a third PFC application to finance certain projects at MSP totaling \$36,377,000. The third PFC application was fully funded in 1997.

In December 1998, the Commission received approval to collect a \$3.00 PFC on each enplaning passenger pursuant to a fourth PFC application to finance certain projects at MSP totaling \$55,472,000. Included among the projects in the fourth PFC application is approximately \$27 million to be utilized for noise mitigation.

In January 2000, the Commission received approval to collect a \$3.00 PFC on each enplaning passenger pursuant to a fifth PFC application to finance certain projects at MSP totaling \$122,874,000. Authorization to collect PFCs under the fifth PFC application began in April 2001 and expires on July 1, 2003 however; such authorization to collect PFCs could expire earlier if the total authorized amount is collected prior to July 1, 2003. Included among the projects in the fifth PFC application is approximately \$44,000,000 to be utilized for the replacement of the Humphrey Terminal. As a result of the enactment of AIR 21, the Commission amended the fifth PFC application, to raise PFC collections from \$3.00 to \$4.50 per enplaning passenger.

The Commission has received approval for a sixth PFC application in late 2002 to collect a \$4.50 PFC on each enplaning passenger to finance certain projects at MSP totaling approximately \$1,161,479,000. Among the projects to be financed by the PFCs collected under the sixth PFC application are portions of the Runway 17/35 project and the Concourse C expansion. The Commission expects to leverage a portion of the anticipated receipt of such PFCs from the sixth PFC application by issuing the PFC Bonds which will be payable from the receipt of the PFCs irrevocably committed thereto.

The Commission may issue revenue bonds to fund airports and airport navigation facilities, other capital improvements at airports managed by the Commission, noise abatement and natural resource protection measures, transportation and parking improvements related to airports and to refund any outstanding obligations of the Commission. These bonds will be secured with available revenue in accordance with generally accepted public finance practices under a resolution of the Commission or trust indenture for the bonds. They will not be secured by the full faith and credit of the Commission or a pledge of the taxing authority of the Commission.

Anticipated projects planned for 2003, 2004 and 2005, as well as the extended period 2006-2009, are summarized as follows. (The amounts shown represent the estimated total cost for projects planned to be initiated, but not necessarily completed during that period.)

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CAPITAL IMPROVEMENT PLAN SUMMARY (CIP)					
(\$ = 000)					Total
	2003	2004	2005	2006-2009	2003-2009
Minneapolis/St. Paul International					
Runway Deicing/Holding Pad	\$375	\$19,375	\$2,000	\$0	\$21,750
Runway 17/35	41,000	127,800	42,450	0	211,250
Runway 4/22 Development	2,000	1,000	3,500	0	6,500
Noise Mitigation	17,550	21,800	25,050	71,000	135,400
Taxiway C/D Complex Construction	0	0	28,000	0	28,000
Airfield Rehabilitation	500	7,200	11,600	6,000	25,300
Runway Rehabilitation	0	0	0	35,000	35,000
Environmental Remediation	0	0	0	0	0
Public Parking/Auto Rental Expansion	0	0	0	0	0
Green Concourse Extension	200	750	0	0	950
Concourse Expansion & Rehabilitation	0	0	0	0	0
Lindbergh Terminal Rehabilitation & Development	0	30,000	9,100	0	39,100
Humphrey Terminal Development	0	2,000	0	0	2,000
Landside Rehabilitation & Repair	2,000	4,700	12,100	11,400	30,200
Miscellaneous Field & Runway	0	1,400	1,400	1,600	4,400
Miscellaneous Landside	500	4,500	81,100	0	86,100
New Projects	20,915	<u>4,400</u>	43,400	103,000	<u>171,715</u>
Total Minneapolis/St.Paul International	85,040	224,925	259,700	228,000	797,665
Reliever Airports					
Reliever Airports	1,900	28,925	46,560	26,900	104,285
			-		
Reliever Airports Utility Extension	0	<u>550</u>	<u>2,000</u>	00.000	<u>2,550</u>
Total Reliever Airports	<u>1,900</u>	<u>29,475</u>	<u>48,560</u>	<u>26,900</u>	<u>106,835</u>
Total All Facilities	\$86,940	\$254,400	\$308,260	\$254,900	\$904,500

CASH MANAGEMENT

Cash temporarily idle during the year is invested according to legal requirements established by the legislature of the State of Minnesota. In accordance with state law, investments are restricted to various United States government securities, certificates of deposits, commercial paper and repurchase agreements. All securities must mature within three years from the date of purchase.

In addition to the legal requirements, the MAC has an investment policy to further enhance the safety of its investments. In accordance with this policy, securities are safekept at one institution and purchases can be made only from broker/dealers located in the State of Minnesota. To ensure competitive prices on all purchases, the policy requires bids to be taken from several different broker/dealers. State statutes and Commission policies permit the Commission to use its investments to enter into securities lending transactions—loans of securities to broker-dealers and other entities for collateral with a simultaneous agreement to return the collateral for the same securities in the future. The Commission's securities custodian serves as an agent in lending the Commission's securities for cash collateral of 100 percent plus accrued interest. Contracts with the lending agents require them to indemnify the Commission if the borrowers fail to return the securities (and if the collateral is inadequate to replace the securities lent) or fail to pay the Commission for income distributions by the securities' issuers while the securities are on loan. (Also see Note B.)

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The Governmental Accounting Standards Board requires disclosure of types of investments and safekeeping arrangement in the notes to the financial statements. Custodial agreements are disclosed as three levels of risk. At year-end 2002, a third party agent of the Commission was holding all of the MAC's investments.

RISK MANAGEMENT

The MAC Risk Department is responsible for administrating the purchase and maintenance of all insurance coverages and related programs. Coverages included are: Airport Liability, including automobile and equipment; Property; Health and Dental; Workers' Compensation; and other miscellaneous coverages.

The Risk Department coordinates claims payment, major claims management, and early intervention where needed in order to promote cost containment and overall claims handling efficiency. The MAC or its tenants, within limits and with deductibles approved by the MAC, maintain fire insurance coverage on all buildings at the airport. Contractors and lessees are required to carry certain amounts of insurance. A schedule of insurance in force at December 31, 2002, can be found in the Statistical section of this report. Loss Prevention and Wellness Committees, composed of MAC staff and airport community representatives with the Risk Department advisor, endeavor to identify exposures, make recommendations to MAC management and promote wellness and awareness among employees and all MAC facilities. Also, the Risk Department maintains open communication and positive relationships with other departments, brokers, and insurance companies to ensure good working relationships and access to competent professional advice. The Risk Department serves as an advisor to public needs, airport tenants, other MAC departments and special action committees.

INDEPENDENT AUDIT

The financial statements of the MAC are audited annually by a firm of independent certified public accountants. The audits for the years ended December 31, 2002 and 2001 were performed by Deloitte & Touche LLP. Their opinion on the financial statements is presented in this report.

In conjunction with the annual audit, Deloitte & Touche LLP perform procedures consistent with the Single Audit Act of 1996 (The Act), OMB Circular A-133 and guidelines in relation to grant award agreements between the MAC and FAA in progress during the year. Deloitte & Touche LLP also performs procedures for the purposes of the MAC's compliance with the regulations issued by the FAA to implement Sections 9110 and 9111 of the Aviation Safety and Capacity Expansion Act of 1990 in relation to PFC revenues and expenses. The reports issued are intended for the use of MAC and the FAA, and have not been included in this report.

In accordance with Minnesota State Law, the Legislative Auditor may conduct a financial audit of the MAC or allow this service to be contracted. In 2002, the financial audit has been performed by the firm Deloitte & Touche LLP. In addition, the Legislative Auditor periodically conducts a separate audit to examine the Commission's compliance with applicable laws, policies, and procedures.

Further financial information can be found in Management's Discussion and Analysis found in the Financial Section of this report.

AWARDS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded the Certificate of Achievement for Excellence in Financial Reporting to the MAC for its Comprehensive Annual Financial Report for the year ended December 31, 2001. For the seventeenth consecutive year, the Commission has received the prestigious award.

Introductory Section

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In order to be awarded a Certificate, which is valid for one year, a governmental unit must publish an easily readable and efficiently organized report, the contents of which conform to the program's standards. Such report must satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The Commission also received for the fifteenth consecutive year the GFOA Award for Distinguished Budget Presentation for its Annual Operating Budget for 2002. In order to qualify for the Distinguished Budget Presentation, the Commission's budget document was judged to be proficient in several categories, including policy documentation, financial planning and organization.

In 1996, the MAC was awarded the Certification of Excellence Award by the Municipal Treasurers' Association of the United States and Canada (MTA US&C) for the MAC's investment policy. The MAC met MTA US&C criteria deemed as necessary components of an investment policy.

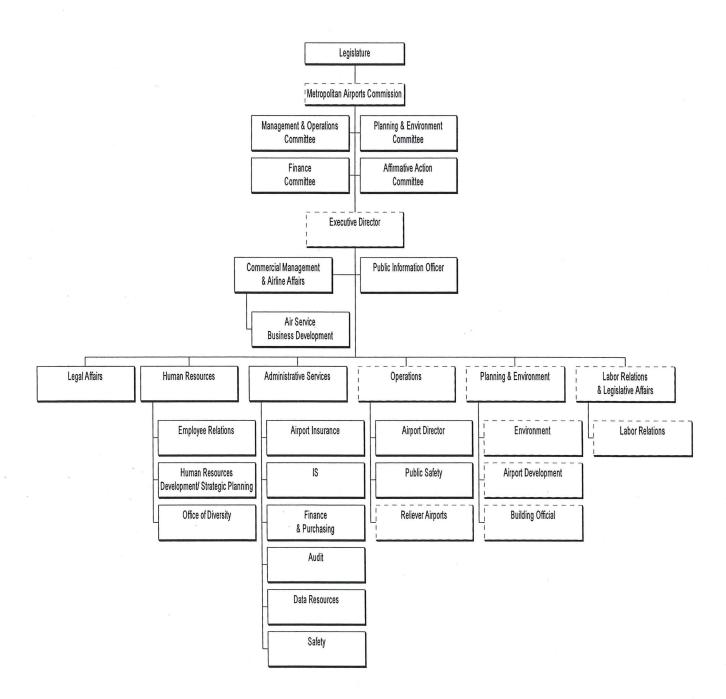
ACKNOWLEDGMENTS

The preparation of the Comprehensive Annual Financial Report on a timely basis was made possible by the dedicated service of the entire staff of the Finance Department. Each member of the department has our sincere appreciation for the contribution made in preparation of this report.

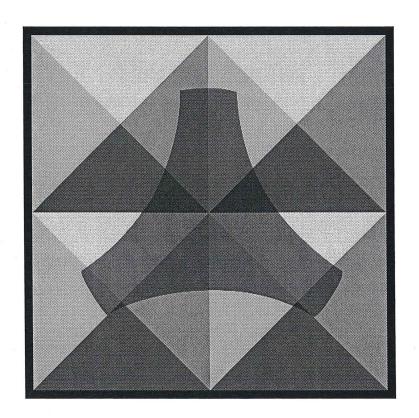
In closing, without the leadership and support of the governing body of the Metropolitan Airports Commission, preparation of this report would not have been possible.

Respectfully submitted,

Deffrey W. Hamiel Executive Director Stephen L. Busch Director of Finance



Financial Section



 $\textbf{Minneapolis/St. Paul, Minnesota} \ \bullet \ \textbf{Metropolitan Airports Commission}$

Comprehensive Annual Financial Report

Year Ended December 31, 2002

Deloitte & Touche LLP 400 One Financial Plaza 120 South Sixth Street Minneapolis, Minnesota 55402-1844

Tel: (612) 397-4000 Fax: (612) 397-4450 www.deloitte.com

Deloitte & Touche

INDEPENDENT AUDITORS' REPORT

Members of the Commission Minneapolis-Saint Paul Metropolitan Airports Commission

We have audited the accompanying balance sheets of Minneapolis-Saint Paul Metropolitan Airports Commission (the Commission) as of December 31, 2002 and 2001 and the related statements of revenues and expenses and changes in net assets and of cash flows for the years then ended, which collectively comprise the Commission's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the management of the Commission. Our responsibility is to express an opinion on these basic financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such basic financial statements present fairly, in all material respects, the financial position of the Commission at December 31, 2002 and 2001 and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1 to the basic financial statements, in fiscal year 2002, the Commission adopted Governmental Accounting Standards Board (GASB) Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, GASB Statement No. 37, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments: Omnibus, and GASB Statement No. 38, Certain Financial Statement Note Disclosures.

Management's Discussion and Analysis is not a required part of the basic financial statements, but is supplementary information required by the GASB. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audits were conducted for the purpose of forming opinions on the financial statements that collectively comprise the Commission's basic financial statements. The introductory and statistical sections are presented for the purpose of additional analysis and are not a required part of the basic financial statements of the Commission. Such additional information has not been subjected to the auditing procedures applied in our audit of the basic financial statements and, accordingly, we express no opinion on it.

In accordance with *Government Auditing Standards*, we have also issued our report dated May 6, 2003 on our consideration of the Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

May 6, 2003

Deloitte + Touche up

Financial Section

Management's Discussion and Analysis (Unaudited)

The following discussion and analysis of the financial performance and activity of the Minneapolis-St. Paul Metropolitan Airports Commission (MAC) is to provide an introduction and understanding of the basic financial statements of the MAC for the year ended December 31, 2002 with selected comparative information for the year ended December 31, 2001. This discussion has been prepared by management and should be read in conjunction with the financial statements and the notes thereto, which follow this section.

USING THE FINANCIAL STATEMENTS

The MAC's financial report includes three financial statements: the Balance Sheets, the Statements of Revenues and Expenses and Changes in Net Assets and the Statements of Cash Flows. The financial statements are prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the *Government Account Standards Board* (GASB) principles. For the fiscal year ended December 31, 2001, the MAC adopted GASB Statement No. 33, *Accounting and Financial Reporting for Non-exchange Transactions* (GASB 33) as amended by GASB Statement No. 36, and has adopted GASB Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments* (GASB 34) as amended by GASB Statement No. 37, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments: Omnibus* and GASB Statement No. 38, *Certain Financial Statements Note Disclosures* and has applied those statements on a retroactive basis. The objective of the GASB in developing the new reporting standards is to enhance the understandability and usefulness of the general purpose external financial reports of state and local governments to the citizenry, legislative and oversight bodies and investors and creditors.

Significant changes to the financial statements are as follows:

- With the implementation of GASB 34, the Balance Sheets report assets, liabilities and the difference between them. The entire equity section is combined to report total net assets and displayed in three broad components invested in capital assets, net of related debt; restricted assets and unrestricted assets. The net asset component invested in capital assets, net of related debts, consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any outstanding debt that is attributable to the acquisition, construction and improvements of those assets.
- GASB 33 requires that non-exchange transactions (such as federal grants) and exchange-like transactions (such as PFCs) be recognized as non-operating revenue. This eliminated the direct reporting of grants to the Balance Sheets. GASB 33 eliminated the net reporting of contributed capital as a separate category in the fund equity section of the Balance Sheet.
- The Statements of Revenues and Expenses and Changes in Net Assets replace the Comparative Statements
 of Revenues and Expenses and Changes in Retained Earnings. Revenues and expenses are now
 categorized as either operating or non-operating based upon definitions provided by GASB's 33 and 34.
 Significant recurring sources of the MAC's revenues, including PFCs, federal and state grants, are reported as
 non-operating revenues.

Financial Section

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

ACTIVITY HIGHLIGHTS

MSP is classified by the FAA to be one of the large hub airports in the United States. According to Airports Council International statistics, in calendar year 2001, MSP was the 15th busiest airport in the nation in terms of passenger volume and 20th in terms of total cargo.

Passengers

Total passengers at MSP decreased 2.05% from 2001 levels, primarily from the effects of September 11th and the slow down in the regional and national economy. Total MSP passengers for 2002 were 31.5 million. The top five air carriers in 2002, by enplaned passengers, serving MSP are shown below. The total enplaned passengers for 2002, including connecting, was 15,762,988. The figures may differ from the passengers statistics reported by the air carriers to the Department of Transportation.

Enplaned <u>Passengers</u>	% of <u>Total</u>	
11,687,427 591,396 508,578 463,331 <u>384,480</u> 13,635,212	74.1% 3.8 3.2 2.9 <u>2.4</u> 86.4%	
	Passengers 11,687,427 591,396 508,578 463,331 384,480	Passengers Total 11,687,427 74.1% 591,396 3.8 508,578 3.2 463,331 2.9 384,480 2.4

Operations - Aircraft operations represents the total number of takeoffs and landings at the airport. Aircraft operations at MSP increased slightly in 2002 to 507,669 from 501,522 the previous year, up 1.23%.

At the Reliever airports, operations decreased 1.3% from 2001 levels.

FACTORS AFFECTING FINANCIAL CONDITION

The MAC, like all major airports in the United States, has been adversely affected by the terrorist attacks that occurred in the United States on September 11, 2001 (the "September 11 Events") and their impact on the air transportation industry, as well as by the ongoing regional and national economic slowdown, which commenced prior to the September 11 Events and the hostilities in Iraq and elsewhere in the Middle East. The MAC has incurred significantly increased operating costs since the September 11 Events, due in large part to compliance with enhanced federal and management-mandated security and other operating requirements stemming primarily from the September 11 Events. The MAC has experienced significant declines in aviation activity and enplaned passenger traffic, as well as in activity-based revenues consisting primarily of landing fees, passenger facility charges ("PFCs"), concession revenues and parking revenue as most major airlines have reduced service levels to control costs in response to decreased passenger demand and financial losses. The MAC has engaged in a review of its rates and charges, and has implemented expenditure controls that affect a variety of operating expenses. The MAC's Capital Improvement Program was reevaluated and many such expenditures were deferred except where the affected projects were near completion or essential from a security or safety standpoint.

Reductions in operating levels at the Airport from those which existed prior to the September 11 Events may continue for a period of time and to a degree that is uncertain. The future level of aviation activity and enplaned passenger traffic at the Airport will depend upon several factors directly and indirectly related to the September 11 Events, including, among others, the financial condition of individual airlines and the viability of continued service. A number of airlines were experiencing economic difficulties prior to the September 11 Events. This situation was

Financial Section

Management's Discussion and Analysis (Unaudited)

worsened by the September 11 Events and most of the airlines have been downgraded by the rating agencies. Four airlines operating at the Airport, Sun Country Airlines ("Sun Country"), US Airways, Air Canada and United Air Lines ("United") have filed for bankruptcy protection since the September 11 Events. Sun Country was liquidated by the bankruptcy court and its name and a portion of its assets were purchased by an investor group, which now operates Sun Country as a charter airline at the Airport. US Airways emerged from bankruptcy protection on March 31, 2003 and continues to operate at the Airport. United and Air Canada, continue to operate at the Airport while they restructure under bankruptcy protection. The Commission's primary tenant, Northwest Airlines, Inc, has also reported significant losses from operations, negative working capital, and negative cash flows from operations during 2002. In response to decreased passenger demand and financial losses, most major airlines have reduced service and employment levels to control costs. Other key factors that are expected to affect future aviation activity and enplaned passenger traffic at the Airport are local, regional, national and international economic, health and political conditions, international conflicts such as that which is presently occurring in Iraq, airline service and route networks, availability and price of aviation fuel, airline economics (including labor relations), airline bankruptcies, competition, airfares, airline industry consolidation, capacity of the national air traffic control system and capacity provided at the Airport, among others.

The Commission cannot predict the duration or extent of the reduction in air travel or the extent of the adverse impact on net revenues, PFC revenues, passenger enplanements, operations or the financial condition of the Airport. The Commission cannot predict the likelihood of future incidents similar to the events of September 11, 2001, the likelihood of future air transportation disruptions or the impact on the Airport or the airlines from such incidents or disruptions. However, in the event that the Commission's tenants would default on their lease obligations, the Commission has the authority to levy property taxes to support its general obligation revenue debt. As the result of the current environment, the Commission continues to actively pursue opportunities to achieve greater cost effectiveness in the deliveries of its services while meeting the mandates for greater security.

FINANCIAL HIGHLIGHTS

General

The Commission has entered into, and receives payment under, different agreements with various air carriers and other parties, including the airline lease agreement relating to landing fees and the leasing of space in terminal buildings, other building leases regarding the leasing of cargo and miscellaneous hangar facilities, concession agreements relating to sale of goods and services at the airport and specific project leases relating to the construction of buildings and facilities for specific tenants. Below is a brief description of each agreement along with the revenue generated in 2002. This information is presented to comply with the Commission's continuing bond disclosure requirements.

Airline Lease Agreement

The airline lease agreement relates to the use of the airport for air carrier operations, the leasing of space within the terminal buildings of the airport and the establishment of landing fees. Except for rental amounts based primarily upon the square feet rented, the terms, conditions and provisions of each airline lease agreement are substantially the same.

In the airline lease agreement, the Commission has leased to each particular air carrier a certain specified square footage portion of the terminal area in the airport. Annual rents are computed on the basis of various charges per square foot for various types of space within the existing terminal area and, in certain cases, the costs of certain improvements of the existing terminal area. The airline lease agreement also provides that each air carrier is required to pay a basic landing fee. The landing fee is calculated by dividing the cost of operations, maintenance and improvements at the air field by total landed weight of aircraft utilizing the airport. The airline lease agreement also requires each air carrier leasing gate space at Lindbergh Terminal to pay an aircraft parking ramp fee that is computed on a lineal foot basis. The ramp fee includes the cost of operations, maintenance and improvements to the ramp area surrounding the terminal building gates.

Financial Section

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

For the year ended December 31, 2002, the aggregate rentals earned by the Commission pursuant to the airline lease agreement were approximately \$66,481,000. The annual rentals due under each lease may be adjusted each year to reflect actual costs of the airport.

Other Building and Miscellaneous Leases

The other building and miscellaneous leases relate to rentals and other fees associated with the Hubert H. Humphrey Terminal, miscellaneous hangar facilities, office rentals for tenants located in the West Terminal area, and non-airline tenants in the Lindbergh Terminal. For the year ended December 31, 2002, the aggregate annual rentals under these leases were approximately \$17,134,000.

Specific Project Leases

The Commission has constructed various buildings and facilities for specific tenants including a fueling facility for Signature Flight Services, and hangars and office buildings for Northwest, Federal Express and Mesaba Airlines. The specific project leases relate to the use of these buildings and facilities by Signature Flight Services, Northwest, Federal Express and Mesaba Airlines.

If bonds were issued by the Commission finance the construction of a facility, the lessee is required to pay annual lease payments equal to the debt service requirements on the bonds issued to construct the facility, due in the following year. The lease remains in effect until the total debt service on the bonds has been paid. Bond funds were used to finance certain facilities for Northwest Airlines and Federal Express.

If the construction of a facility is financed from funds the Commission has on hand, the lessee is required to make lease payments equal to the debt service requirements, which would have been required, if bond funds were used. Commission funds were used to finance facilities for Signature Flight Services, Mesaba Airlines and certain facilities for Northwest Airlines including the extension of the Gold Concourse.

For the year ended December 31, 2002, the aggregate lease payments earned by the Commission under specific project leases was approximately \$35,290,000.

Concession Agreements

The Commission has entered into separate concession agreements with various firms to operate concessions inside the terminal building at the airport including, among others, food and beverage services, newsstands, advertising, amusements/games, insurance, personal service shops, and telephones. For the year ended December 31, 2002, the aggregate fees earned by the Commission under the existing inside concession agreements were approximately \$13,228,000. Such fees are computed on the basis of different percentages of gross sales for the various types of concessions, with the larger concessions guaranteeing a minimum payment each year.

Concession agreements for rental car agencies require such concessionaires to pay fees based on a percentage of their gross revenues and special charges such as parking fees and a per-square-foot land rental. The Commission also has a management contract with a firm for the operation of the airport parking lot and garage facilities. For the year ended December 31, 2002, the aggregate fees earned by the Commission under the existing rental car agreements and parking lot management contract was approximately \$57,290,000. Of this amount, parking revenue was approximately \$36,755,000 and auto rental revenue for both on and off Airport Auto Rentals was approximately \$20,535,000.

Reliever Airports

The Commission has entered into various other leases and agreements with tenants at its reliever airport system. These reliever airport tenant leases include fuel flowage fees, hangar rentals, storage lots, commercial fees and other miscellaneous amounts. For the year ended December 31, 2002, revenues from these agreements were approximately \$2,617,000.

Financial Section

Management's Discussion and Analysis (Unaudited)

Miscellaneous Off-Airport Concession Leases and Ground Transportation Fees

The Commission has entered into certain leases with off-airport concessionaires that provide off-airport advertising and auto services. Additionally, the Commission charges fees for permits and licenses to operate shuttles, vans, buses and taxis at the airport. Such fees are set by Commission ordinances. For the year ended December 31, 2002, the Commission earned \$3,272,000.

Miscellaneous Revenues

In addition to the above agreements, the Commission enters into various other leases and agreements. These include utility charges, ground space rentals, office rentals for commuter airlines and concessionaires, commuter and general aviation fees, employee shuttle bus fees, and other miscellaneous amounts. For the year ended December 31, 2002, the revenues from these agreements were approximately \$10,589,000.

Operating Revenue

Operating revenues for the MAC are derived entirely from user fees that are established for various services and facilities that are provided at Commission airports. While the Commission has the power to levy taxes to support its operations, it has adopted policies to provide adequate revenues for the system to operate since 1969 without general tax support. Revenue sources have been grouped into the following categories in the Statement of Revenues and Expenses:

Airline Rates & Charges - Revenue from landing & ramp fees, noise surcharge and terminal building rates Concessions - Revenue from food & beverage sales, merchandise sales, auto parking, etc.

Other Revenues:

Rental - Fees for ground and building rentals

Utilities - Charges for tenants use of water and sewer
Miscellaneous - Charges for other services provided by MAC

For the fiscal year ended December 31, 2002, the top ten operating revenue sources and providers for the MAC are as follows:

Top Ten Operating Revenue Sources:

	9	
S	Source	Revenue
1.	Landing Fees	\$41,573,000
2.	Parking	36,755,000
3.	Terminal Rent-Airlines	21,236,000
4.	Auto Rental (Off and on-Airport)	14,162,000*
5.	Other Building Rent	13,491,000
6.	Ramp Fees	5,944,000
7.	Merchandise	4,836,000
8.	Food and Beverage	4,340,000
9.	Ground Transportation Fee	2,839,000
10.	Ground Rent	2,196,000
*E>	cludes Customer Facility charge	

Top Ten Operating Revenue Providers:

- 1. Northwest Airlines
- 2. Host International
- 3. Hertz
- 4. Avis Rent A Car
- 5. Signature Flight Support
- 6. National Car Rental*
- 7. American Airlines
- 8. Budget Rent A Car
- 9. United Airlines
- 10. Alamo Rent A Car*

Financial Section

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

*-Effective September 2002, Alamo and National Rent A Car operations were combined under one company called ANC Corporation. Revenue from ANC Corporation is not included in the above figures.

During 2002 MAC revenues decreased by 1.3% to \$320,493,000 from \$324,767,000 in 2001. Changes in major categories are summarized below (dollars in thousands):

		% of		% of	Dollar	Percent
Operating Revenues	<u>2002</u>	<u>Total</u>	<u>2001</u>	<u>Total</u>	<u>Change</u>	<u>Change</u>
Airline Rates & Charges	\$71,846	22.4%	\$72,669	22.4%	\$(823)	-1.1%
Concessions	67,416	21.0%	69,707	21.5%	(2,291)	-3.3%
Utilities	1,732	0.5%	2,440	0.8%	(708)	-29.0%
Miscellaneous	29,617	9.2%	26,979	8.3%	2,638	9.8%
	170,611		171,795		(1,184)	
Non-Operating Revenues			,			
Interest Income	45,454	14.2%	57,712	17.8%	(12,258)	-21.2%
Gain on asset disposal	17	0.0%	-	0.0%	17	-
Capital Contributions	42,919	13.4%	38,069	11.7%	4,850	12.7%
Passenger Facility Charge	61,492	19.3%	57,191	17.5%	4,301	7.5%
Total Non-Operating Revenues	149,882		152,972		(3,090)	
Total Revenues	\$320,493	100.0%	<u>\$324,767</u>	100.0%	<u>(\$4,274)</u>	-1.3%

Airline rates and charges decreased \$823,000 or 1.1% primarily because of landing fees, ramp fees and building rentals. In accordance with the airline agreement, expenses from the police, fire, maintenance labor, equipment maintenance and administrative service centers are allocated to the field and runway, ramp and terminal building service centers. Therefore, total direct costs plus the above mentioned allocations are used to determine airline rates and charges. As a result of cost cutting by the Commission in a number of allocated service centers, allocated costs decreased from 2001 levels which resulted in lower revenue derived in airline rates and charges.

Concessions decreased \$2,291,000 or 3.3%. The majority of the decrease from 2001 levels is in auto parking. Due to the events of September 11, 2001, the FAA instituted a number of security measures for U.S. airports, including, but not limited to, restricting the parking of vehicles under or within 300 feet of the terminals. As a result of such security measures the FAA initially required the Commission to restrict the use of approximately 7,500 parking spaces adjacent to and below the Lindbergh Terminal. Subsequent to this initial action, during 2002 the Commission received approval from the FAA to put back into service all of the previous restricted parking spaces. Also contributing to the decrease in parking revenue is a decrease in passenger levels from 2001.

Utilities decreased \$708,000 primarily as a result of a price decrease combined with less usage of steam and chilled water to heat and cool the terminal building.

Miscellaneous revenues increased in part of the result of receiving a full years' rentals from the new HHH terminal that opened in May of 2001. The remaining increase was for reimbursements received from the Federal Emergency Management Administration (FEMA) and the MAC's insurance carrier for costs incurred as a result of flooding at St. Paul Downtown Airport in 2001.

Interest income decreased due to lower cash balances from capital improvements and debt service payments along with lower interest rates earned on investments. In addition, the refunding of General Obligation Revenue Bond Series 9, lowered the lease interest payments made to MAC by NWA.

Financial Section

Management's Discussion and Analysis (Unaudited)

Capital contributions represent grants received from both federal and state governments for various construction projects at both MSP and the reliever airports. The increase in 2002 comes primarily from an increased contribution from the federal government for the construction of Runway 17/35.

PFC revenue increased 7.5% from 2001 levels as a result of an increase in the PFC rate of \$3.00 to \$4.50. This increase in rate occurred in April 2001 and 2002 was the first full year of collections at the \$4.50 rate.

Expenses

In 2002, MAC total expenses decreased by 3.4% to \$230,111,000 from \$238,242,000 in 2001. Changes in major categories are summarized below (dollars in thousands):

		% of		% of	Dollar	Percent
Operating Expenses	2002	Total	<u>2001</u>	Total	Change	Change
Personnel	\$43,074	18.7%	\$42,627	17.9%	\$447	1.1%
Administrative	880	0.4%	1,708	0.7%	(828)	-48.5%
Professional Service	3,386	1.5%	5,177	2.2%	(1,791)	-34.6%
Utilities	8,882	3.8%	11,208	4.7%	(2,326)	-20.8%
Operating Services	12,147	5.3%	14,113	5.9%	(1,966)	-13.9%
Maintenance	13,501	5.9%	15,250	6.4%	(1,749)	-11.5%
Depreciation	72,871	31.7%	65,647	27.6%	7,224	11.0%
Other	<u>2,455</u>	1.1%	2,250	0.9%	<u>205</u>	-9.1%
Operating Expenses	<u>\$157,196</u>		<u>\$157,980</u>		<u>(\$784)</u>	
Non-Operating Expense			,			
Interest Expense	50,707	22.0%	55,549	23.3%	(4,842)	-8.7%
Part 150 Program Expenses	22,208	9.6%	20,517	8.6%	1,691	8.2%
Loss on Asset Disposal	<u>0</u>	0.0%	<u>4,196</u>	1.8%	<u>(4,196)</u>	-100.0%
Total Non-Operating Expense	<u>\$72,915</u>		<u>\$80,262</u>		<u>(\$7,347)</u>	
Total Expenses	<u>\$230,111</u>	100.0%	<u>\$238,242</u>	100.0%	<u>(\$8,131)</u>	-3.4%

Personnel increased 1.1% due to an increase in costs in complying with the additional security requirements established by the FAA. As a result MAC had to hire additional law enforcement and community service officers to increase the public safety presence at the airport.

Administrative expenses decreased by \$828,000 primarily due to cuts in organizational spending. Specifically all travel has been significantly reduced and limits were put in place for the amount of supplies needed.

Professional Services decreased 34.6% primarily due to cuts in organizational spending. Areas specifically decreased in professional services are the use of consultants in Public Affairs, Engineering, MSP Planning, Air Service Development and Noise Abatement.

Utilities decreased 20.8% or \$2,326,000 from 2001 levels. During 2002, MAC's internal audit department determined that a tenant at MSP was not paying its share of electrical usage for a number of years. The resulting payment received in 2002 significantly reducing MAC's electrical expense for 2002. In addition, MAC installed a new phone system in 2002, which realized savings in both long distance and monthly phone expense.

Operating services decreased by \$1,966,000 or 13.9%. The majority of the decrease was due to spending decreases in advertising, parking management fees, copy agreement and the elimination of shuttle bus service between the main terminal and the auto rental facility.

Financial Section

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Maintenance decreased by 11.5%, primarily the result of spending decreases. Among the major areas decreased were a reduction in parts used in the repair of vehicles and parts used by MAC maintenance. In addition, snow deicing materials deliveries were delayed until early 2003.

Depreciation increased by 11.0% as a result of approximately \$473 million of airports and facilities completed in 2001-2002.

Other expenses increased as a result of higher premiums for airport liability and property insurance.

Interest expense decreased by 8.7% primarily as a result of an increase in capitalized interest on capital improvement program projects in progress throughout the year.

Part 150 program expenses increased by 8.2%. In 2002, the MAC began expensing of all Part 150 expenditures that are either reimbursed through federal grants and/or PFC's. In previous years', the MAC only expensed Part 150 expenses reimbursed through PFC's.

In order to promote and encourage the efficient use of facilities at all MAC airports as well as attempting to minimize the environmental impact of MSP on the surrounding community, MAC has implemented a policy of subsidizing its reliever airports by establishing relatively low user charges as an incentive for pilots to use these facilities rather than MSP. In order to maintain this subsidy, MAC sets its rates and charges to assure that total system revenues will be sufficient to pay total system expenses.

Net revenues generated by the Commission are designated for construction and debt service payments. These net revenues provide the Commission with a portion of the money to meet the funding requirements of its capital improvement program. This reduces the need to issue bonds and, therefore, allows the Commission to avoid the interest expense of additional debt.

The following is a summary of the Statements of Revenues and Expenses and Changes in Net Assets:

Operating Revenue Operating Expense Operating Income	2002 \$170,611 <u>(157,196)</u> 13,415	2001 \$171,795 (157,980) 13,815
Non-Operating Revenue Non-Operating Expense Capital Contributions	106,963 (72,915) <u>42,919</u> _	114,903 (80,262) <u>38,069</u>
Increase in Net Assets	\$90,382	<u>\$86,525</u>

As evidenced by the increase in net assets for the fiscal year ended December 31, 2002, the Commission's financial position demonstrated improvement over 2001.

Financial Section

Management's Discussion and Analysis (Unaudited)

BALANCE SHEETS

The Balance Sheets presents the financial position of the MAC at the end of the fiscal year. The Statements include all assets and liabilities of the MAC. Net assets are the difference between total assets and total liabilities and are an indicator of the current health of the MAC. A summarized comparison of the MAC's assets, liabilities and net assets at December 31, 2002 and 2001 is as follows:

	<u>2002</u>	<u>2001</u>
<u>Assets</u>		
Current Assets	\$95,751	\$88,609
Restricted Assets-Current	529,309	867,889
Non-Current Assets		
Capital Assets-Net	2,169,142	1,894,021
Other non-current assets	_374,245	334,423
Total Assets	3,168,447	3,184,942
		, ,
Liabilities		
Current Liabilities	55,629	41,938
Payable from restricted current assets	416,609	459,100
Non-Current Liabilities		
Bonds Payable	1,540,896	1,611,015
Other non-current liabilities	36,936	44,894
Total Liabilities	2,050,070	2,156,947
Net Assets		
Invested in capital assets, net of debt	965,567	572,551
Restricted	112,688	408,773
Unrestricted	40,122	46,671
Total Net Assets	\$1,118,377	\$1,027,995

CASH AND INVESTMENT MANAGEMENT

The following summary shows the major sources and uses of cash:

	2002	2001
Cash received from operations	\$167,191	\$169,029
Cash expended from operations	(81,030)	(88,692)
Net cash provided by operations	86,161	80,337
Net cash (used)provided by in capital and related financing activities	(503,183)	182,193
Net cash provided (used) by investing activities	406,208	(247,794)
Net (decrease) increase in cash and cash equivalents	(10,814)	14,736
Cash and cash equivalents, beginning of year	20,251	5,515
Cash and cash equivalents, end of year	<u>\$9,437</u>	<u>\$20,251</u>

Financial Section

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Cash temporarily idle during the year is invested according to legal requirements established by the legislature of the State of Minnesota. In accordance with state law, investments are restricted to various United States government securities, certificates of deposits, commercial paper and repurchase agreements. All securities must mature within three years from the date of purchase. During 2002, the MAC's average portfolio balance was \$591,693,000 and total investment earnings were \$20,090,000 for an average yield on investments during the year of 3.40%.

The Commission currently has a policy of keeping a four-month working capital reserve in its operating fund. At the end of 2002, the Commission has in its operating fund approximately \$13.7 million over and above its 2003 four-month working capital requirement. The Commission is currently considering how to apply or use some or all of these excess operating funds. Among the alternatives being considered are: transfer to the construction fund; increase the working capital reserve in the operating fund; retire outstanding commercial paper; and rates and charges relief for airport tenants.

CAPITAL CONSTRUCTION

During 2002, the MAC expended \$404.9 million in its on-going capital improvement program. Major projects that were completed in 2002 were the expansion of Concourse C, Runway 30R Deicing Pad and Runway 4/22 Reconstruction. Projects that began or continued construction during 2002 were the construction of new Runway 17/35, light rail transit tunnel, parking structure at the HHH terminal and an automated people mover for the C Concourse. Average monthly capital construction spending in 2002 was approximately \$34 million. See note D in the notes to the financial statements for more information.

CAPITAL FINANCING AND DEBT MANAGEMENT

The MAC has issued three forms of indebtedness: Commercial Paper, General Airport Revenue Bonds and General Obligation Revenue Bonds. General Obligation Revenue Bonds are backed by Commission revenues and the authority to levy any required taxes on the assessed valuation of the seven county Metropolitan Area. In 1998-2001, the MAC issued General Airport Revenue Bonds which are not backed by the MAC's taxing authority.

The MAC is required by law to maintain Debt Service funds sufficient to bring the balance on hand in the Debt Service Account on October 10 of each year to an amount equal to all principal and interest to become due on all General Obligation Revenue Bonds payable from October 10 to the end of the second following year. The required balance as of October 10 in the Debt Service Account for the General Obligation Revenue Bonds for the next five years is as follows (in thousands):

October 10, 2003	\$67,764
October 10, 2004	\$67,111
October 10, 2005	\$65,110
October 10, 2006	\$64,063
October 10, 2007	\$64,440

Statutory authority for issuing bonds is obtained from the Minnesota State Legislature. Authorization as of December 31, 2002 permits the issuance of an additional \$55 million of General Obligation Revenue Bonds.

Capital Financing Activity	Balance 12/31/2001	Issued	Retired	Balance <u>12/31/2002</u>
Notes Payable Bond Anticipation Note	\$75,000 125,000	\$56,000 -	- (\$125,000)	\$131,000 -
General Obligation Revenue Bonds General Airport Revenue Bonds	346,010 <u>1,264,535</u> \$1,810,545	287,825 	(277,310) (8,950) (\$411,260)	356,525 <u>1,255,585</u> \$1,743,110

Financial Section

Management's Discussion and Analysis (Unaudited)

In May 2001, the MAC issued \$450,815,000 Series 2001 A-D General Airport Revenue Bonds. The net proceeds to be used for construction financing total \$384 million with the balance to be used to pay for cost of issuance, capitalized interest and the reserve fund. The Series A and B bonds were issued on a senior basis. The Series C and D bonds were issued on a subordinated basis. The senior bonds have a first lien on revenues and as such have a higher coverage ratio. Subordinated bonds have a secondary lien on revenues and have a lower coverage ratio. Two reserve funds were established, one for the Series A-B bonds and one for the Series C-D bonds. The reserve requirement is the maximum annual aggregate debt service of the Series 2001 A-D bonds. These bonds were rated AAA/AAA by Standard & Poor's and Fitch respectively, based on the Municipal Bond Insurance Policy. Without taking into account the Municipal Bond Insurance Policy, the bonds were rated AA- by Standard & Poors and AA- by Fitch.

In August 2001, the MAC issued \$125 million in Bond Anticipation Notes. These notes are issued for one year and are used as an interim funding mechanism. Originally these notes were to be replaced with a new long-term bond issue in 2002. Because of the events of September 11, 2001, the MAC took these notes out with funds on hand in 2002.

On January 29, 2002, the Commission issued \$287,825,000 General Obligation Revenue Bond Series 15 to advance refund General Obligation Revenue Bond Series 9. As a result of the refunding, the Commission reduced its total debt service requirements by \$53,068,282, which resulted in an economic gain (the difference between the present values of the debt service payments on the old and the new debt) in the amount of \$37,108,917.

Also during 2002, the Commission issued \$56,000,000 in Commercial Paper. In September, the Commission issued \$7,000,000 in commercial paper for the construction of a new cargo facility for United Parcel Service (UPS) to replace one that is to be torn down in connection with construction of Runway 17/35. UPS will be reimbursing the Commission for the full cost of this facility during 2003. In December 2002, the Commission issued \$49,000,000 in commercial paper in order to purchase the Doubletree Hotel in Bloomington, Minnesota. This hotel needed to be acquired because it is located in a clear zone for the new Runway 17/35. The commercial paper will be paid off with a new bond issue the Commission expects to issue during 2003.

The MAC is financing its construction program through a combination of the MAC's revenues, entitlement, and discretionary grants received from the FAA, state grants, PFC's and revenue bonds. Long-term debt is the principal source of funding of the CIP. The MAC, through its Master Indenture, has covenanted to maintain a debt service coverage ratio of 1.25 debt service coverage is calculated based on a formula included in the Master Indenture and the airport use agreement. See note E in the notes to the financial statements for more information.

CONTACTING THE MAC'S FINANCIAL MANAGEMENT

The financial report is designed to provide the MAC's commissioners, management, investors, creditors and customers with a general view of the MAC's finances and to demonstrate the MAC's accountability for the funds it receives and expends. For additional information about this report, or if you need additional information information, please contact Director of Finance, 6040 28th Avenue South, Minneapolis, MN 55450.

BALANCE SHEETS

Financial Section

(Dollars in Thousands)	December 31,	
	2002	2001
ASSETS		
Current Assets:	Φ 0.405	Φ 00.005
Cash and cash equivalents	\$ 9,425	\$ 20,235
Investments	78,816	56,364
Accounts Receivable (net of allowance for uncollectibles of \$87 and \$88, respectively)	7,430	11,968
Other	7,430 80	42
Total Current Assets	95,751	88,609
rotal outlone, looks	00,701	00,000
Restricted Assets: Current		
Cash and Cash Equivalents	12	16
Investments:		
Debt Service	238,746	243,577
Construction and other	258,075	609,877
Government grants in aid of construction receivable –Note A	14,705	6,440
Other Receivables	12,979	7.070
Passenger facility charge receivable-Note A	4,792	7,979
Total Restricted Assets-Current	529,309	867,889
Non-current assets:		
Leases receivable-Notes A and J	374,245	334,423
	,	
Capital Assets: Notes A, D, E and K		
Land	111,749	107,075
Airport Improvements and buildings	1,776,401	1,564,308
Moveable equipment	56,664	54,659
Construction in progress	822,840	693,680
Less Accumulated Depreciation	(598,512)	(525,701)
Total Capital Assets (net of accumulated depreciation) TOTAL ASSETS	2,169,142 \$3,168,447	1,894,021 \$3,184,942
IOIAL ASSETS	\$3,100, 44 1	\$3,104,942
LIABILITIES AND NET ASSETS		
Current liabilities:		
Accounts payable and accrued expenses	\$ 18,452	\$ 16,623
Security lending agreement	32,531	20,665
Employee compensation and payroll taxes	4,646	4,650
Total Current Liabilities	55,629	41,938
Dayables from restricted surrent seeds:		
Payables from restricted current assets: Debt_service – Note E	238,746	243,577
Construction	43,160	100,611
Post retirement medical	17,380	15,070
Other	1,202	2,004
Security lending agreement	116,121	97,838
Total Payable from restricted current assets:	416,609	459,100
Long-term liabilities:		44004
Deferred Revenue-Note A	36,936	44,894
Bonds Payable-Note E TOTAL LIABILITIES	1,540,896 2,050,070	1,611,015 2,156,947
TOTAL LIABILITIES	2,050,070	2,150,947
Commitments and Contingencies – Notes P and Q		
NET ASSETS-Note C		
Invested in capital assets, net of related debt	965,567	572,551
Restricted for future debt service and other	112,688	408,773
Unrestricted	40,122	46,671
TOTAL NATIONAL ASSETS	1,118,377	1,027,995
TOTAL LIABILITIES AND NET ASSETS	<u>\$3,168,447</u>	\$3,184,942

Financial Section

STATEMENTS OF REVENUES AND EXPENSES AND CHANGES IN NET ASSETS

(Dollars in Thousands)		Fiscal Years Ended December 31,	
		2002	2001
OPERATING REVENUES Airline rates and charges Concessions		\$ 71,846 67,416	\$ 72,669 69,707
Other revenues: Utilities Other Building Rentals Miscellaneous	TOTAL OPERATING REVENUES	1,732 11,552 <u>18,065</u> 170,611	2,440 9,773 <u>17,206</u> 171,795
OPERATING EXPENSES Personnel		43,074	42,627
Administrative expenses Professional services Utilities		880 3,386 8,882	1,708 5,177 11,208
Operating services Maintenance Depreciation		12,147 13,501 72,871	14,113 15,250 65,647
Other	TOTAL OPERATING EXPENSES	2,455 1 57,196	2,250 157,980
	OPERATING INCOME	13,415	13,815
NONOPERATING REVENUES (EX	(PENSES)		
Interest income Passenger Facility Charges Gain (Loss) on disposal of assets		45,454 61,492 17	57,712 57,191 (4,196)
Bond interest expense Part 150 home insulation expenses TOTAL NONOPE	ERATING REVENUES (EXPENSES)	(50,707) (22,208) 34,048	(55,549) (20,517) 34,641
	COME BEFORE CONTRIBUTIONS	47,463	48,456
Capital Contributions	CHANGE IN NET ASSETS	42,919 90,382	38,069 86,525
Net Assets-Beginning of Year	NET ASSETS-END OF YEAR	1,027,995 \$1,118,377	941,470 \$1,027,995

See notes to financial statements.

Financial Section

STATEMENTS OF CASH FLOWS

(Dollars in Thousands)	Fiscal Va	ars Ended
		nber 31,
	2002	2001
Cash flows from operating activities:		
Cash received from customers and users	\$ 167,191	\$ 169,029
Cash paid to employees and benefit providers	(40,768)	(40,285)
Cash paid to suppliers	(40,262)	(48,407)
NET CASH PROVIDED BY OPERATING ACTIVITIES	86,161	80,337
Cash flows from capital and related financing activities:		
Payments for airports and facilities	(404,938)	(379,744)
Proceeds from disposal of airports and facilities	78	-
Payments for Part 150 Program	(22,208)	(20,517)
Proceeds from bond/note issuance	341,726	604,848
Receipt of lease payments	8,187	11,493
Receipt of passenger facility charges	64,679	54,902
Payment on bonds	(423,410)	(44,640)
Interest paid on bonds	(101,950)	(77,526)
Receipts of government grants in aid of construction	<u>34,653</u>	<u>33,377</u>
NET CASH (USED IN) PROVIDED BY CAPITAL AND	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
RELATED FINANCING ACTIVITIES	(503,183)	182,193
Cash flows from investing activities:		
Purchase of investment securities	(1,020,229)	(1,008,523)
Proceeds from maturities of investment securities	1,384,419	703,429
Interest Income	42,018	57,300
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	406,208	(247,794)
MET ONOTITIONS BY (OURS IN) INVESTIGATION OF THE	400,200	12-11,10-1
NET (DECREASE) INCREASE IN		
CASH AND CASH EQUIVALENTS	(10,814)	14,736
Cash and cash equivalents-Beginning of year	<u>20,251</u>	<u>5,515</u>
CASH AND CASH EQUIVALENTS-END OF YEAR	<u>\$9,437</u>	<u>\$20,251</u>
Reconciliation of Operating Income to Net Cash Provided by Operating Activities:		
Operating Income	\$ 13,415	\$ 13,815
Adjustments to reconcile operating income	Ψ 15,415	ψ 13,013
to net cash provided by operating activities:		
Depreciation	72,871	65,647
Changes in assets and liabilities	12,011	00,047
Accounts Receivable	4,538	(1,821)
Other assets	(38)	131
Accounts payable and accrued expenses	1,829	1,145
Post retirement medical and other	2,310	2,707
Other restricted liabilities	(802)	23
Employee compensation and payroll taxes	(4)	(365)
Deferred revenue	(7,958)	(945)
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>\$ 86,161</u>	<u>\$ 80,337</u>
Noncash transactions for changes in fair value of investments	\$(140)	\$412
See notes to financial statements.		

Financial Section

NOTES TO FINANCIAL STATEMENTS

Fiscal years ended December 31, 2002 and 2001

NOTE A SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The Minneapolis-Saint Paul Metropolitan Airports Commission (the Commission) was created by an act of the Minnesota State Legislature in 1943 as a public corporation. Its purpose is to promote air navigation and transportation (international, national, and local) in and through the State of Minnesota, promote the efficient, safe, and economical handling of air commerce, assure the inclusion of the state in national and international programs of air transportation, and to those ends develop the full potentialities of the metropolitan area as an aviation center. It has the responsibility to assure residents of the metropolitan area the minimum environmental impact from air navigation and transportation, promote the overall goals of the state's environmental policies, and minimize the public's exposure to noise and safety hazards around airports.

The area over which the Commission exercises its jurisdiction is the Minneapolis-Saint Paul metropolitan area, which includes Anoka, Carver, Dakota, Hennepin, Ramsey, Scott, and Washington counties. The Commission controls and operates seven airports within the metropolitan area, including the Minneapolis-Saint Paul International Airport, which services scheduled air carriers and six reliever airports, serving general aviation.

The Commission is governed independently by a 15-member Board of Commissioners. The governor of the State of Minnesota appoints 13 commissioners. The mayors of Minneapolis and Saint Paul also have seats on the Commission with the option to appoint a surrogate to serve in their place. Certain large capital improvement projects having metropolitan significance must be reviewed by the Metropolitan Council, which is a public agency established by law with powers of regulation over the development of the metropolitan area.

In applying Governmental Accounting Standards Board (GASB) Statement No. 14, the State of Minnesota and the Commission have agreed that the Commission is not financially accountable to any other organization and is considered a stand-alone governmental unit.

Basis of Accounting

Effective January 1, 2002, the Commission adopted GASB Statement No. 34, Basic Financial Statements—and Management's Discussion and Analysis for State and Local Governments, Statement No. 37, Basic Financial Statements—Management's Discussion and Analysis for State and Local Governments: Omnibus; and Statement No. 38, Certain Financial Statement Disclosures (GASB Statement No. 34). These statements establish comprehensive, new financial reporting requirements for governmental units. Under GASB Statement No. 34, the Commission is considered to be a special purpose government engaged primarily in business type activities (BTA). As a BTA, the Commission prepares its financial statements using the accrual basis of accounting and the economic resources measurement focus. Under the accrual basis of accounting revenues are recognized when they are earned or when services are provided, and expenses are recognized when they are incurred. Grants are recognized as revenue as soon as all the eligibility requirements imposed by the provider have been met. Passenger Facility Charges (PFC's) are recorded as revenue at the time of ticket sale as reported to the Commission by the airlines. The Commission has applied GASB Statement No. 20, Accounting and

Financial Section

NOTES TO FINANCIAL STATEMENTS

Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting. Under GASB Statement No. 20, the Commission applies all applicable GASB pronouncements and all Financial Accounting Standards Board (FASB) Statements and Interpretations and Accounting Principles Board (APB) Opinions and Accounting Research Bulletins (ARB) issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements.

The Commission considers revenues and expenses carried out in the operation and the maintenance of the Commission's systems of airports to be operating in nature. Non-operating revenues and expenses are considered outside the Commission's primary business of operating and maintaining airports.

Budgeting Process

As required by Minnesota Statutes, the Commission adopts an annual operating and capital expenditures budget for purposes of determining required taxes, if any, to be levied by counties in its jurisdiction. Budgets are established on a departmental basis using the accrual method of accounting.

The process to amend the budget is set forth in the Commission bylaws, Article III, Section 8(a), and presented below:

"8(a) Establishment of the annual budget setting out anticipated expenditures by type of expenditure and/or upward or downward revision of that budget in the course of the corporation's fiscal year shall constitute prior approval of each type of expenditure. Authorization by vote of the Commission is required for transfer of budgeted amounts between or among line items or to appropriate additional funds for each line item. The Executive Director is directed to provide for the daily operation and management of the Commission within the expenditure guidelines of the annual budget. Commission approval of a contract shall constitute prior approval of disbursements made pursuant to terms of the contract within the constraints of the budget for all contract payments, except final construction contract payments, which shall require commission approval.

The Executive Director shall have the responsibility of securing adequate quantities of office, janitorial, maintenance and repair materials and supplies, and the rent of sufficient equipment necessary for the smooth, continuous operation of the Commission's system of airports and all facilities associated with the system of airports. The Executive Director's authority to secure these items shall be subject to the Commission's purchasing procedures and be subject to the line-item budget constraints of the annual budget.

At any time during the fiscal year, the Executive Director may recommend to the full Commission that all or any unencumbered appropriation balances of individual line-items be transferred to those line-items that require additional budgeted funds. In addition, the Executive Director may recommend to the full Commission the appropriation of additional funds above and beyond those approved at the time of budget adoption."

The Commission is not required to demonstrate statutory compliance with its annual operating budget. Accordingly, budgetary data are not included in the basic financial statements. All budgets are prepared in accordance with airport lease and use agreements. Unexpended appropriations lapse at year-end.

Financial Section

NOTES TO FINANCIAL STATEMENTS

Compensated Absences

Substantially all employees receive compensation for vacations, holidays, illness and certain other qualifying absences. Liabilities relating to these absences are recognized as incurred and included as employee compensation and payroll taxes.

Cash

In accordance with Minnesota Statutes, the Commission maintains deposits at those depository banks which are members of the Federal Reserve System, as authorized by the Commission.

Cash Equivalents

The Commission considers cash on hand plus overnight investments to be cash equivalents.

Deferred Revenue

Deferred revenue primarily represents advance interest payments received from the airlines which will be recognized as interest income over the term of the lease agreement.

Government Grants in Aid of Construction

Government grants in aid of construction represent the estimated portion of construction costs incurred for which airport aid grants are expected to be paid to the Commission by the United States Government and the State of Minnesota. In accordance with GASB Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions, effective for the fiscal year ending December 31, 2001, the Commission records government grants in aid of construction as capital contributions.

Investments

The Commission's investments are reported at fair value in the balance sheets and changes in the fair value of investments reported in the statements of revenues, and expenses and changes in net assets.

Airports and Facilities

As required under Chapter 500, Laws of Minnesota 1943—the law under which the Commission was created—certain properties, classified as airports and facilities, were contributed by the cities of Minneapolis and Saint Paul. Fee title to the land and improvements remain with the two cities.

Land contributed to the Commission from the cities has been recorded at the cost reported by the cities. The fair market value of the land when it was contributed was not determined. However, it is the Commission's belief that the difference between the cost and the fair market value in 1943 is immaterial. Additions to the property accounts have been recorded at cost since 1943.

It is the Commission's policy to amortize the carrying amount of the properties, including those acquired using government grants in aid of construction, over their estimated useful lives on a straight-line basis by annual depreciation charges to income. Estimated useful lives on depreciable assets are as follows:

Airport improvements and buildings Moveable equipment

10-40 years 3-10 years

Costs incurred for major improvements are carried in construction in progress until disposition or completion of the related projects. Costs relating to projects not pursued are expensed, while costs

Financial Section

NOTES TO FINANCIAL STATEMENTS

relating to completed projects are capitalized as properties. The capitalization threshold for capital assets is \$5,000.

Passenger Facility Charges

On June 1, 1992 the Commission began collecting Passenger Facility Charges (PFCs). PFCs are fees imposed on enplaned passengers by airport authorities for the purpose of generating revenue for airport projects that increase capacity, increase safety, or mitigate noise impacts. In the first application, the Commission received approval for a \$3.00 PFC to finance projects totaling approximately \$92,714,000. Collection for the first application expired on August 1, 1994. The Commission received authority to collect a \$3.00 PFC under a second application beginning that same day to finance projects totaling \$140,779,000 with an expiration date of April 1, 1999. During 1995, the Commission received authority to collect a \$3.00 PFC under a third application beginning June 1, 1996 to finance projects totaling This application was amended in March 1997 to increase the amount collected to \$36,377,000. The third application was fully funded in 1997 and collections have ended. During 1998, the Commission received authority to collect a \$3.00 PFC under a fourth application beginning April 1, 1999 to finance projects totaling \$55,472,000. During January 2000, the Commission received authority to collect a \$3.00 PFC under a fifth application beginning April 1, 2000 to finance projects totaling \$122,874,000. During 2001, as a result of AIR 21, the Commission amended the fifth PFC application, to raise collections from \$3.00 to \$4.50 per enplaning passenger. In January 2003, the Commission received authority to collect a \$4.50 PFC under a sixth application to finance projects totaling approximately \$1,161,479,000. Effective January 1, 1997, the Commission began to expense costs associated with the Part 150 Sound Insulation Program that are funded by PFCs.

PFCs are recorded as nonoperating revenue at the time of ticket sale as reported to the Commission by the airlines.

Leases

Substantially all airport improvements and buildings are leased or charged to users under various agreements. Certain facilities are leased under self-liquidating lease agreements which require the lessee to pay annual payments equal to the debt service requirements of the bonds issued to construct the facilities, or the debt service requirements which would have been required if bond funds were used. Other facilities at Minneapolis-Saint Paul International Airport are charged to user airlines under lease agreements which provide for compensatory rental rates designed to recover agreed-upon portions of costs incurred, including depreciation and interest, in the terminal building, ramp, and runway areas. Other facilities, to the extent they are leased, are leased under conventional agreements, primarily percentage leases. Revenues above costs recovered are used to defray the costs of maintaining reliever airports and public areas at Minneapolis-Saint Paul International Airport. See Note Q for additional information regarding transactions with Northwest Airlines, Inc.

Capitalized Interest

Interest capitalized on projects funded by internally generated funds is based on the weighted average borrowing rate of the Commission and actual project expenditures during the period of construction. Interest capitalized on projects funded from bond proceeds is the interest cost of the borrowing less interest earned on undisbursed invested funds during the construction period. Interest is not capitalized on project costs that are reimbursed by government grants in aid of construction or Passenger Facility Charges.

Financial Section

NOTES TO FINANCIAL STATEMENTS

Deferred Loss on Refundings

The Commission defers recognition of losses incurred with refundings according to GASB Statement No. 23. The losses incurred in refundings are amortized on a straight-line basis over the lesser of the remaining life of the original bonds or the life of the new bonds.

GASB Statement No. 34 Basic Financial Statements—Management's Discussion and Analysis—for State and Local Governments

GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that resources be classified for accounting and reporting purposes into the following four net asset categories:

- Invested in capital assets, net of related debt: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction or improvements of those assets.
- Restricted:
 - Nonexpendable-Net assets subject to externally imposed stipulations that the Commission maintain them permanently. For the fiscal year-ended December 31, 2002 and 2001, the Commission does not have nonexpendable net assets.
 - Expendable-Net assets whose use by the Commission is subject to externally imposed stipulations that can be fulfilled by actions of the Commission pursuant to those stipulations or that expire by the passage of time. Such assets include the Commission's bond construction funds on hand.
- Unrestricted:
 - Net assets that are not subject to externally imposed stipulations. Unrestricted net assets may be designated for specific purposes by action of the management or the governing board of the Commission or may otherwise be limited by contractual agreements with outside parties.

Reclassifications

Certain prior year amounts have been reclassified to conform with the current year's presentation. Such reclassifications did not have an effect on net income or net assets as previously reported.

NOTE B

CASH, INVESTMENTS, AND SECURITIES LENDING

Cash

Cash balances which are insured or collateralized by securities held in the Commission's name by a financial institution (Commission's agent) other than that furnishing the collateral are as follows (in thousands):

	<u>12/31/02</u>	<u>12/31/01</u>
Financial statement balances	<u>\$ 104</u>	\$1,399
Bank balances	<u>\$2,168</u>	\$1,204

Minnesota Statutes require that all Commission deposits be protected by insurance, surety bond, or collateral. The market value of collateral pledged must equal 110% of the deposits not covered by insurance or bonds (140% for mortgage notes pledged). Authorized collateral includes allowable investments as discussed below, certain first mortgage notes, and certain other state or local government obligations. Minnesota Statutes require that securities pledged as collateral be held in safekeeping by the Commission or in a financial institution other than that furnishing the collateral.

Financial Section

NOTES TO FINANCIAL STATEMENTS

Securities Lending Transactions

State statutes and Commission policies permit the Commission to use its investments to enter into securities lending transactions—loans of securities to broker-dealers and other entities for collateral with a simultaneous agreement to return the collateral for the same securities in the future. The Commission's securities custodian acts as the Commission's agent in lending the Commission's securities for cash collateral of 100% plus accrued interest. Securities on loan at year-end are classified in the following schedule of custodial credit risk. At year-end, the Commission has no credit risk exposure to borrowers because the amounts the Commission owes the borrowers exceed the amounts the borrowers owe the Commission. Contracts with the lending agents require them to indemnify the Commission if the borrowers fail to return the securities (and if the collateral is inadequate to replace the securities lent) or fail to pay the Commission for income distributions by the securities' issuers while the securities are on loan.

All securities loans can be terminated on demand by either the Commission or the borrower, although the average term of the loans is one week. The Commission does not have the authority to pledge or sell collateral without borrower default. In lending securities, cash collateral is invested in securities authorized by Minnesota Statutes, generally with maturities between one week and three months.

Investments

In accordance with GASB No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, the Commission's investments are reported at fair value in the balance sheet and changes in the fair value of investments reported in the statements of revenues, and expenses and changes in net assets.

Investment income as of December 31, consists of the following:

	2002	2001
Interest income from leases	\$25,364,000	\$28,464,000
Interest income from Investments	20,230,000	28,836,000
Net (decrease) increase in fair value of investments	(140,000)	412,000
	\$45,454,000	\$57,712,000

The Commission invests funds as authorized by Minnesota Statutes in direct obligations or obligations guaranteed by the United States or its agencies, general obligations of the State of Minnesota or any other state or any of its municipalities, commercial paper rated in the highest category by at least two nationally recognized rating agencies, bankers' acceptances of United States banks eligible for purchase by the Federal Reserve System, certificates of deposit issued by official depositories of the Commission, shares of investment companies registered under the Federal Investment Company Act of 1940 and whose only investments are in direct obligations or obligations guaranteed by the United States or its agencies, and repurchase agreements with financial institutions.

The Commission's investments at December 31, 2002 are categorized below to give an indication of the level of credit risk assumed. Category 1 includes investments that are insured or registered or for which the securities are held by the Commission or its agent in the Commission's name. Category 2 includes uninsured and unregistered investments for which the securities are held by the counterparty's trust department or agent in the Commission's name. Category 3 includes uninsured and unregistered investments for which the securities are held by the counterparty, or by its trust department or agent but not in the Commission's name.

Financial Section

NOTES TO FINANCIAL STATEMENTS

(In Thousands)		Value		
Type of Security	1	Risk Cat _2_	_ <u>3_</u>	Total
December 31, 2002				
U.S. Government and Agencies	\$251,997	\$ 0	\$ 0	\$251,997
Repurchase Agreements	226,828	0	0	226,828
Commercial Paper	39,229	0	0	39,229
	\$518,05 <u>4</u>	\$ 0	<u>\$ 0</u>	518,054
nvestments – Not Categorized				
Cash on Hand				104
Mutual Funds				<u>66,916</u>
Total Cash and Investments				<u>\$585,074</u>

NOTE C RESTRICTED ASSETS AND RESTRICTED NET ASSETS FOR FUTURE DEBT SERVICE AND CONSTRUCTION

Minnesota Statutes require the Commission to have a balance on hand in a Debt Service Account on October 10 of every year equal to the total amount of principal and interest due on all outstanding bonds to the end of the second following year. Cash and investments to meet this requirement plus interest earned thereon are restricted.

Cash and investments segregated as regular construction funds include amounts received from issuance of commission bonds, government grants in aid of construction, Passenger Facility Charges, rental receipts on assets purchased with grants in aid not utilized for aviation, and cumulative interest earned from the investment of such funds. These amounts are used principally for construction at Minneapolis-Saint Paul International Airport.

The Commission also segregates certain amounts from operating cash flows which it designates as restricted in special construction funds for use at secondary airports or additional Minneapolis-Saint Paul International Airport projects that are not funded by bond issues. All restricted net assets are used for construction purposes.

The Commission also restricts the amount received from Passenger Facility Charges for the approved airport improvement projects as discussed in Note A.

Financial Section

NOTES TO FINANCIAL STATEMENTS

Net Assets consists of the following (in Thousands):

Net Assets		
Invested in capital assets, net of related debt	<u>2002</u>	<u>2001</u>
Restricted Assets:		
Cash and Cash equivalents	\$12	\$16
Investments:		
Debt Service	238,746	243,577
Leases receivable	374,245	334,423
Capital Assets:		
Land	111,749	107,075
Airport Improvements and buildings	1,776,401	1,564,308
Moveable equipment	56,664	54,659
Construction in progress	822,840	693,680
Less: Accumulated Depreciation	<u>(598,512)</u>	<u>(525,701)</u>
Total Capital Assets	<u>2,782,145</u>	<u>2,472,037</u>
Less related liabilities:		
Payable from restricted assets:		
Debt service	238,746	243,577
Deferred revenue	36,936	44,894
Bonds payable	1,540,896	1,611,015
Total Liabilities	1,816,578	1,899,486
Invested in capital assets, net of related debt	<u>\$965,567</u>	<u>\$572,551</u>
Restricted Net Assets		
Restricted Assets:		
Investments:		
Construction and other	\$258,075	\$609,877
Government grants in aid receivable	14,705	6,440
Other Receivables	12,979	
Passenger facility charge receivable	<u>4,792</u>	<u>7,979</u>
Total Restricted Assets	290,551	624,296
Less: Payables from restricted assets:		
Construction	43,160	100,611
Post retirement medical	17,380	15,070
Other	1,202	2,004
Security lending agreement	<u>116,121</u>	97,838
Total Liabilities	177,863	215,523
Restricted Net Assets	<u>\$112,688</u>	<u>\$408,773</u>
Unrestricted Net Assets		
Current Assets:		
Cash and cash equivalents	`\$9,425	\$20,235
Investments	78,816	56,364
Accounts Receivable	7,430	11,968
Other	80	42
Total current assets	95,7 51	88,609
Less: Current liabilities		
Accounts payable and accrued expenses	18,452	16,623
Security lending agreement	32,531	20,665
Employee compensation and payroll taxes	4,646	4,650
Total current liabilities	55,629	41,938
Unrestricted Net Assets	\$40,122	\$46,671

Financial Section

NOTES TO FINANCIAL STATEMENTS

NOTE D CAPITAL ASSETS

Changes in capital assets by major classification are as follows (in thousands):

	Balance				Balance
	January 1,		Transfers		December 31,
Capital Assets	2001	Additions	In (Out)	<u>Deductions</u>	2001
Capital Assets-Not Depreciated:					
Land	\$ 99,226	\$ 300	\$ 7,549	\$ -	\$ 107,075
Projects-in-progress	503,260	445,509	(255,089)		693,680
Total Capital Assets-Not Depreciated	602,486	445,809	(247,540)		800,755
Capital Assets-Depreciated:					
Airport improvements and buildings	1,323,835	4,910	245,999	(10,436)	1,564,308
Moveable equipment	47,338	6,491	1,541	(711)	54,659
Total Capital Assets-Depreciated	1,371,173	11,401	247,540	(11,147)	1,618,967
Less accumulated depreciation	(466,004)	(65,647)		5,950	(525,701)
Net Capital Assets	\$ 1,507,655	\$ 391,563	<u> - </u>	\$ (5,197)	\$ 1,894,021
*	Balance				Balance
	January 1,		Transfers		December 31
Capital Assets	2002	Additions	In (Out)	<u>Deductions</u>	2002
Capital Assets-Not Depreciated:					
Land	\$ 107,075	\$ -	\$ 4,674	\$ -	\$ 111,749
Projects-in-progress	693,680	347,631	(218,471)		822,840
Total Capital Assets-Not Depreciated	800,755	347,631	(213,797)		934,589
Capital Assets-Depreciated					
Airport improvements and buildings	1,564,308	-	212,120	(27)	1,776,40
Moveable equipment	54,659	422	1,677	(94)	56,664
Total Capital Assets-Depreciated	1,618,967	422	213,797	(121)	1,833,06
Less accumulated depreciation	(525,701)	(72,871)		60	(598,512
Net Capital Assets	\$ 1,894,021	\$ 275,182		\$ (61)	\$ 2,169,142

NOTE E

SHORT AND LONG-TERM DEBT

In August 2001, the MAC issued \$125 million in Bond Anticipation Notes. These notes are issued for one year and are used as an interim funding mechanism. Originally these notes were to be replaced with a new long-term bond issue in 2002. Because of the events of September 11, 2001, the MAC retired these notes with funds on hand in 2002.

Financial Section

NOTES TO FINANCIAL STATEMENTS

In 2002, the Commission issued commercial paper totaling \$56,000,000. In September 2002, the Commission issued \$7,000,000 in commercial paper for the construction of a new cargo facility for United Parcel Service (UPS) to replace one that is to be torn down in connection with the construction of Runway 17/35. UPS will be reimbursing the Commission for the full cost of this facility during 2003. In December 2002, the Commission issued \$49,000,000 in commercial paper in order to purchase the Doubletree Hotel in Bloomington, Minnesota. This hotel needed to be acquired because it is located in a clear zone for the new Runway 17/35. This issuance of commercial paper will be retired with a new bond issue the Commission expects to issue during 2003.

The interest rate and maturities for the commercial paper is as follows:

Series A 1.10 to 1.25% \$40,000,000 matures in 2003.

Series B 1.15 to 1.65% \$42,000,000 matures in 2003.

Series D 1.05 to 1.10% \$49,000,000 matures in 2003.

The following are the changes in short-term debt during 2002. (dollars in thousands)

Short-term Financing Activity	Balance 12/31/2001	Issued	Retired	Balance 12/31/2002
Notes Payable Bond Anticipation Note	\$75,000 <u>125,000</u> <u>\$200,000</u>	\$56,000 - \$56,000	- (\$125,000) (\$125,000)	\$131,000 - <u>\$131,000</u>

The Commission's long-term bonds issued and outstanding were as follows:

Long Term Debt-(dollars in thousands)						
	Issue	Interest Maturing		Outstanding D	ecember 31	
Type of issue:	<u>Date</u>	Rates On January 1	Amount	2002	<u>2001</u>	
Airport Revenue						
Bonds						
Series 1998A	06/01/1998	5.000% 2016-2022	\$78,310		^	
Original amount-\$225,885	5	5.200% 2023-2024	31,610			
		5.000% 2025-2030	115,965	\$ 225,885	\$ 225,885	
Series 1998B	06/01/1998	5.500% 2007-2009	18,045			
Original amount-\$84,000		5.375% 2010	8,045			
*		5.250% 2011-2015	47,070			
		5.000% 2016	10,840	84,000	84,000	
Series 1998C	06/01/1998	6.060% 2003	5,375			
Original amount-\$37,040		6.120% 2004	5,700			
		6.200% 2005	6,050			
		6.250% 2006	6,425			
	V2-44	6.270% 2007	3,635	27,185	32,255	

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NOTES TO FINANCIAL STATEMENTS

	Issue	Interest Maturing		Outstanding De	
Type of issue:	<u>Date</u>	Rates On January 1	Amount	<u>2002</u>	<u>2001</u>
Series 1999A	07/01/1999	5.130% 2022-2031	132,415	132,415	132,415
Original amount-\$132,415	5				
Series 1999B	07/01/1999	4.750% 2003-2004	8,340		
Original amount-\$135,095		5.000% 2005-2008	19,265		
original almount quoquo		5.250% 2009	5,430		
		5.500% 2010-2011	11,750		
		5.630% 2012-2016	35,605		
		5.250% 2017-2022	50,825	131,215	135,095
Series 2000A	05/16/2000	5.950% 2022-2025	33,815		
Original amount-\$115,325		5.900% 2026-2029	42,575		
Original amount-\$115,525	,		38,935	115,325	115,325
		5.750% 2030-2032	30,933	110,320	110,325
Series 2000B	05/16/2000	5.500% 2003-2004	5,600		
Original amount-\$88,745		5.250% 2005-2006	6,230		
		5.300% 2007	3,360		
		5.375% 2008	3,540		
		5.400% 2009	3,730		
		5.750% 2010	3,930		
		6.000% 2011-2014	18,180		
*		6.125% 2015-2016	10,815		
		6.200% 2017	5,910		
		6.000% 2018-2021	27,450	88,745	88,745
Series 2001A Original amount-\$85,190	05/30/2001	5.250% 2024-2032	85,190	85,190	85,190
Series 2001B	05/30/2001	5.000% 2003-2005	8,165		
Original amount-\$98,815	00/00/2001	5.250% 2006-2008	9,485		
		5.500% 2009-2011	11,085		
		5.750% 2012-2017	28,485		
		5.625% 2018	5,745		
		5.250% 2019-2024	35,850	98,815	98,815
Caria 2004 C	05/00/0004	E E000/ 0010 0010	20.005		
Series 2001C	05/30/2001	5.500% 2016-2019	30,265		
Original amount-\$196,600	U	5.125% 2020	9,255	400.000	400.000
		5.250% 2021-2032	157,080	196,600	196,600
Series 2001D	05/30/2001	5.000% 2003-2005	11,975		
Original amount-\$70,210		5.250% 2006-2011	30,055		
		5.750% 2012-2016	28,180	70,210	70,210
	Total Airport	Revenue Bonds		1,255,585	1,264,535

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NOTES TO FINANCIAL STATEMENTS

	Issue	Interest Maturing		Outstanding Do	ecember 31
Type of issue:	<u>Date</u>	Rates On January 1	Amount	2002	<u>2001</u>
General Obligation Reve Bonds	nue				,
Series 2 Original amount-\$10,000	12/01/1977		-		700
Series 9 (Refunded by Series 15) Original amount-\$270,000	04/01/1992	8.600% 2003-2010 8.950% 2011-2022		-	58,545 211,455
Series 10 Original amount-\$29,025	05/01/1993	4.900% 2003 5.000% 2004-2006	2,300 6,060	8,360	10,670
Series 11 Original amount-\$5,615	10/01/1994				945
Series 12 Original amount-\$5,525	11/01/1996				1,275
Series 13 Original amount-\$38,750	11/01/1998	4.000% 2003 5.000% 2004-2010 5.250% 2011-2013 4.500% 2014-2015	2,130 16,885 8,980 6,655	34,650	36,730
Series 14 Original amount-\$25,690	10/31/2001	5.000% 2003 5.500% 2004-2006 5.000% 2007-2008 5.500% 2009-2011	2,295 7,650 5,870 9,875	25,690	25,690
Series 15 Original amount-\$287,825	01/29/2002	3.000% 2003 3.550% 2004 4.450% 2005 4.850% 2006 5.250% 2007 5.500% 2008 6.000% 2009-2011 6.050% 2012 6.150% 2013 6.250% 2014 6.350% 2015	5,670 6,200 6,750 7,350 7,990 8,700 30,780 12,180 13,320 14,520 15,830		
		6.450% 2016 6.550% 2017 6.850% 2018-2022	18,185 19,770 120,580	287,825	

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NOTES TO FINANCIAL STATEMENTS

Type of issue:		Outstanding D 2002	ecember 31 2001
Total General Obligation Revenue Bonds		356,525	346,010
Total Long-Term Debt Outstanding		1,612,110	1,610,545
Total Short-Term Debt Outstanding		131,000	200,000
Total Debt Outstanding Net unamortized discount Deferred loss on refundings Accrued interest due		1,743,110 (6,760) (1,189) 44,481	1,810,545 (5,687) (1,608) 51,342
Payable from restricted current assets-debt service	Total Bonds Payable	(238,746) \$1,540,896	(243,577) \$1,611,015

Future debt service requirements after December 31, 2002 are as follows (in thousands):

Year/s	Notes Payable	Airport Revenue <u>Bonds</u>	General Obligation Revenue Bonds	Total Debt Outstanding	Interest	Total Principal & Interest
2003	\$131,000	\$18,580	\$12,395	\$161,975	\$87,937	\$249,912
2004	-	19,540	13,160	32,700	86,389	119,089
2005	-	20,590	13,820	34,410	84,688	119,098
2006	-	21,705	13,810	35,515	82,858	118,373
2007	-	22,890	13,185	36,075	80,958	117,033
2008-2012	-	134,310	78,135	212,445	371,985	584,430
2013-2017	-	175,835	91,440	267,275	304,245	571,520
2018-2022	,	229,100	120,580	349,680	215,125	564,805
2023-2027	-	295,665	-	295,665	124,356	420,021
2028-2032		317,370		317,370	38,549	355,919
	\$ <u>131,000</u>	\$ <u>1,255,585</u>	\$356,525	\$ <u>1,743,110</u>	\$ <u>1,477,090</u>	\$ <u>3,220,200</u>

Of the future debt service requirements listed above, \$322,475,000 of principal and \$251,777,000 of interest are leased under agreements with Northwest Airlines, Inc. The General Obligation Revenue Bond Series 15 represents \$287,825,000 of principal and \$239,729,000 of interest of the Northwest Airlines debt

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NOTES TO FINANCIAL STATEMENTS

service requirements. These lease agreements require the lessee to make annual payments equal to the debt service requirements of the bonds.

The Commission's airport revenue bonds were first issued in 1998 and subsequently in 1999-2001. The Airport Revenue Bonds are not general obligations, but are limited obligations of the Commission payable solely from and secured by a pledge of net revenues. Neither the full faith and credit nor the taxing power of the Commission, the City of Minneapolis, the City of Saint Paul, the State, or any political subdivision or public agency of the State, other than the Commission, to the extent of net revenues, is pledged to the payment of the Airport Revenue Bonds.

The proceeds of these issues were used to finance a portion of the Commission's long term capital improvement program. The long-term capital improvement program details the expansion of the airport system including the construction of a new runway at the airport, the construction of two new public/car rental garages at the airport, the expansion and upgrading of the passenger terminal facilities at the airport and certain other projects at the reliever airports.

In May 2001, the MAC issued \$450,815,000 Series 2001 A-D General Airport Revenue Bonds. The net proceeds to be used for construction financing total \$384 million with the balance to be used to pay for cost of issuance, capitalized interest and the reserve fund. The Series A and B bonds were issued on a senior basis. The Series C and D bonds were issued on a subordinated basis. The senior bonds have a first lien on revenues and as such have a higher coverage ratio. Subordinated bonds have a secondary lien on revenues and have a lower coverage ratio. Two reserve funds were established, one for the Series A-B bonds and one for the Series C-D bonds. The reserve requirement is the maximum annual aggregate debt service of the Series 2001 A-D bonds. These bonds were rated AAA/AAA by Standard & Poor's and Fitch respectively, based on the Municipal Bond Insurance Policy. Without taking into account the Municipal Bond Insurance Policy, the bonds were rated AA- by Standard & Poors and AA- by Fitch.

General Obligation Revenue Bonds are general obligations of the Commission, payments of which are secured by the pledge of all operating revenues of the Commission. The Commission has the power to levy property taxes upon all taxable property in the seven-county metropolitan area in order to pay debt service on outstanding General Obligation Revenue Bonds. (Also see Note Q.) The Commission has not levied taxes for the payment of debt service since 1969. Since then, Commission revenues have been sufficient to pay principal and interest due on General Obligation Revenue Bonds.

The Commission currently has \$356,525,000 outstanding in general obligation revenue bonds. The series 10 bonds were used to retire the series 1 and 6 bonds that were issued in 1975 and 1986 respectively. The series 1 and 6 bonds proceeds were used primarily for the construction of a public parking structure and associated improvements. The series 14 bonds were used to retire the series 8 bonds that were issued in 1992 (also see Note G). The series 8 bond proceeds were used primarily for the construction of improvements in the terminal building, runways, taxiways and public roadways.

The series 13 and 15 bonds were issued by the Commission for facilities for Northwest Airlines, Inc (NWA). The series 13 bonds were used to retire the series 7 bonds that were issued in 1988. The proceeds were used to construct a 747-400 hangar for NWA. The series 15 bonds were used to retire the series 9 bonds (see note G) that were issued in 1992. Further information on the Series 9/15 bonds can be found in Note Q.

As mentioned in Note Q, in respect to the General Obligation Revenue Bond Series 15, Northwest Airlines is required to maintain collateral. The value of the collateral is determined by periodic independent appraisals. The value (based upon use of the assets by an airline) of the collateral must be at least 145% (reducible to 135% under certain circumstances) of the principal amount of the General Obligation Revenue Bond Series 15.

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NOTES TO FINANCIAL STATEMENTS

The Commission has statutory authority for issuing General Obligation Revenue Bonds. The present statutory general obligation bonding limit as of December 31, 2002, would permit the issuance of an additional \$55 million of General Obligation Revenue Bonds.

Rental agreements between the Commission and its tenants, including the compensatory rental agreement, the self-liquidating agreements, and other arrangements, are intended to provide for revenues which allow for the above required principal and interest payments. Other Commission revenue to be received under minimum rental revenue provisions is not significant in the aggregate.

NOTE F CONDUIT DEBT OBLIGATIONS

To provide funding to finance the acquisition, construction, expansion, installation and equipping of capital improvements at Minneapolis-Saint Paul International Airport, the Commission has issued two series of Special Facility Revenue Bonds. These bonds are special limited obligations of the Commission, payable solely from and secured by a pledge of rentals to be received from lease agreements between the Commission and NWA. The bonds do not constitute a debt or pledge of the faith and credit of the Commission and accordingly have not been reported in the accompanying financial statements. At December 31, 2002, Special Facility Revenue Bonds outstanding are \$136,355,000.

NOTE G BOND REFUNDING

On October 31, 2001, the Commission issued \$25,690,000 General Obligation Revenue Bond Series 14 to advance refund General Obligation Revenue Bond Series 8. General Obligation Revenue Bond Series 8 mature on January 1, 2011, and were called on January 1, 2002. As a result of the refunding, the Commission reduced its total debt service requirements by \$4,244,638, which resulted in an economic gain (the difference between the present values of the debt service payments on the old and the new debt) in the amount of \$3,422,093. The Commission also deferred recognition of a \$483,347 loss in connection with this refunding according to GASB Statement No. 23. As a result the loss has been deferred and will be amortized to interest expense on a straight-line basis through January 1, 2011. At December 31, 2002, the unamortized deferred loss netted against bonds payable is \$423,766.

On January 29, 2002, the Commission issued \$287,825,000 General Obligation Revenue Bond Series 15 to advance refund General Obligation Revenue Bond Series 9. General Obligation Revenue Bond Series 9 mature on January 1, 2022, and were called on January 29, 2002. As a result of the refunding, the Commission reduced its total debt service requirements by \$53,068,282, which resulted in an economic gain (the difference between the present values of the debt service payments on the old and the new debt) in the amount of \$37,108,917. The Commission also deferred recognition of a \$227,692 gain in connection with this refunding according to GASB Statement No. 23. As a result the gain has been deferred and will be amortized to interest expense on a straight-line basis through January 1, 2022. At December 31, 2002, the unamortized deferred gain netted against bonds payable is \$217,216.

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NOTES TO FINANCIAL STATEMENTS

NOTE H CHANGES IN LONG-TERM LIABILITIES

Long-term liability activity for the year ended December 31, 2002 was as follows (in thousands):

	Balance		Retirements	Balance		
	12/31/2001	Additions	and other	12/31/2002		
Deferred Revenue	\$ 44,894	\$ 19,182	\$ 27,140	\$ 36,936		
Bonds Payable	1,611,015	343,825	413,944	1,540,896		
	\$1,655,909	\$ 363,007	\$441,084	\$1,577,832		

NOTE I CAPITALIZATION OF INTEREST

Total interest costs incurred were \$50,707,000 and \$55,549,000 in 2002 and 2001, respectively. Interest costs excluded from interest expense and capitalized as part of the costs of constructed assets were \$43,731,000 and \$34,628,000 in 2002 and 2001, respectively. Total interest paid was \$101,950,000 and \$77,526,000 in 2002 and 2001, respectively.

NOTE J LEASES

The Commission leases certain facilities to tenants under self-liquidating lease agreements. Self-liquidating lease agreements require the lessee to pay annual rentals equal to the debt service requirements of the bonds issued to construct the facilities, or the debt service requirements which would have been required if bond funds were used. These leases are classified as direct financing leases and expire at various intervals until the year 2022. The following lists the components of the Commission's leases as of December 31 (in thousands):

	2002	2001	
Total minimum lease payments to be received Less: Unearned income	\$679,292 _296,612	\$690,861 _348,963	
Net investment in leases Less: Prepaid principal	382,680 <u>8,435</u>	341,898 	
LEASES RECEIVABLE PER BALANCE SHEET	<u>\$374,245</u>	<u>\$334,423</u>	

As of December 31, 2002, future minimum lease payments	are as follows (in thousands):
<u>Year</u>	Amount
2003	\$ 34,755
2004	35,085
2005	35,263
2006	35,568
2007	35,922
2008-2012	187,772
2013-2017	178,209
2018-2022	136,718

NOTE K CAPITAL LEASE

The Commission is obligated under certain leases accounted for as capital leases. Assets under capital leases totaled \$891,000 at December 31, 2002, and accumulated amortization on those assets totaled \$738,000. The following is a schedule of future minimum lease payments under capital leases, together with the net present value of the minimum lease payments as of December 31, 2002 (in thousands):

(In Thousands) Year Ending December 31	Minimum Lease Payments
2003 2004 Minimum lease payments for all capital leases	\$121 121 242
Less: Amount representing interest at the Commission's incremental borrowing rate of interest	<u>14</u>
Present value of minimum lease payments	<u>\$228</u>

NOTE L PENSION AND RETIREMENT PLANS

All full-time and certain part-time employees of the Commission participate in the Minneapolis Employees Retirement Fund (MERF) (participation restricted to employees hired prior to July 1, 1978) or the Public Employees Retirement Association (PERA). Both are cost-sharing, multiple-employer retirement plans.

1. PUBLIC EMPLOYEES RETIREMENT ASSOCIATION

A. Plan Description

All full-time and certain part-time employees of the Commission (hired after June 30, 1978) are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the Public Employees Retirement Fund (PERF) and the Public Employees Police and Fire Fund (PEPFF), which are cost-sharing, multiple-employer retirement plans. These plans are established and administered in accordance with Minnesota Statutes, Chapters 353 and 356. PERF members belong to the Coordinated Plan. Coordinated members are covered by Social Security. All police officers, fire fighters, and peace officers who qualify for membership by statute are covered by the PEPFF.

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute and vest after three years of credited service. The defined retirement benefits are based on a member's average salary for any five successive years of allowable service, age, and years of credit at termination of service. Two methods are used to compute benefits for Coordinated members.

The retiring member receives the higher of step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Coordinated

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member is 1.2% of average salary for each of the first ten years and 1.7% for each remaining year. Using Method 2, the annuity accrual rate is 1.7% of average salary for Coordinated members. For PEPFF members, the annuity accrual rate is 3.0% for each year of service. For PERF members and for all PEPFF members hired prior to July 1, 1989 whose annuity is calculated using Method 1, a full annuity is available when age plus years of service equals at least 90. Normal retirement age is 55 for PEPFF and 65 for Coordinated members hired prior to July1,1989. Normal retirement age is the age for unreduced Social Security benefits capped at 66 for Coordinated members hired after July 1, 1989. A reduced retirement annuity is also available to eligible members seeking early retirement. There are different types of annuities available to members upon retirement. A single-life annuity is a lifetime annuity that ceases upon the death of the retiree. No survivor annuity is payable. There are also various types of joint and survivor annuity options available which is payable over joint lives. Members may also leave their contribution in the fund upon termination of public service, in order to qualify for a deferred annuity at retirement age. Refunds of contributions are available at any time to members who leave public service but before retirement benefits begin.

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not receiving them yet are bound by the provisions in effect at the time they last terminated their public service.

PERA issues a publicly available financial report that includes financial statements and required supplementary information for PERF and PEPFF. That report may be obtained by writing to PERA, 60 Empire Drive #200, Saint Paul, Minnesota, 55103-2088 or by calling (651) 296-7460 or 1-800-652-9026.

B. Funding Policy

Minnesota Statutes Chapter 353 sets the rates for employer and employee contributions. These statutes are established and amended by the State Legislature. The Commission makes annual contributions to the pension plans equal to the amount required by state statutes. PERF Coordinated Plan members are required to contribute 5.10% of their annual covered salary. PEPFF members are required to contribute 6.20% of their annual covered salary. The Commission is required to contribute the following percentages of annual covered payroll: 5.53% for Coordinated Plan PERF members and 9.30% for PEPFF members. The Commission's required contributions to the Public Employees Retirement Fund for the years ended December 31, 2002, 2001, and 2000 were \$1,128,000, \$1,105,000, and \$1,001,000, respectively. The Commission's required contributions to the Public Employees Police and Fire Fund for the years ended December 31, 2002, 2001, and 2000 were \$607,000, \$509,000, and \$408,000, respectively. The Commission's contributions were equal to the contractually required contributions for each year as set by state statute.

2. MINNEAPOLIS EMPLOYEES RETIREMENT FUND

A. Plan Description

All full-time and certain part-time employees of the Commission (hired before July 1, 1978) are covered by a defined benefit pension plan administered by the Minneapolis Employees Retirement Fund (MERF). MERF is a cost-sharing, multiple-employer retirement plan.

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MERF provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute, and vest after ten years of credited service. Members are eligible for service retirement either:

- A) With 30 or more years of service at any age; or
- B) At age 60 with ten or more years of service; or
- C) At age 65 with less than ten years of service; or
- D) With 20 or more years of service at age 55, if a MERF member prior to June 28, 1973.

The defined retirement benefits are based on the average of the highest five years' salary within the last ten years of employment. The member will receive a benefit amount of 2% of that average salary for each of the first ten years of service and 2.5% of that salary for each year over ten years of service. The formulas used in calculating pension benefit increases are contained in Minnesota State Law. Increases may only be paid from investment earnings which exceed the actuarial assumption of a 5% return set for Minnesota public employment retirement funds. The annual increase for MERF is calculated from information supplied by the consulting actuary who determines the reserves required to maintain MERF as an actuarially and financially sound pension fund. Increases in pension benefits are permanent and guaranteed because they are fully funded, that is, the amount necessary to sustain the increase has been set aside.

There are different types of annuities available to members upon retirement. A normal annuity is a lifetime annuity that ceases upon the death of the retiree. No survivor annuity is payable. There are also various types of joint and survivor annuity options available which will reduce the monthly normal annuity amount, because the annuity is payable over joint lives. Members leaving public service any time before retirement and before age 60 may receive a refund of all personal contributions, with interest, except for the survivor benefit contribution which is the equivalent of a nonrefundable term insurance premium. Employees who leave public service after age 60 may not withdraw personal contributions with interest unless they have worked less than ten years and do not qualify for monthly retirement benefits. The survivor benefits contribution is nonrefundable.

MERF issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained by writing to MERF, 800 Baker Building, 706 Second Avenue South, Minneapolis, MN 55402 or by calling (612) 335-5950.

B. Contributions Required and Contributions Made

Employee Contributions: Minnesota Statute Sections 422A.010 and 422A.25 require members to contribute 9.75% of their earnings to MERF which includes .5% for survivor benefits.

Employer Contributions: Required employer contributions are established by Minnesota Statute Section 422A.101 and include the normal cost, as reported in the annual actuarial valuation, plus an amount to cover administrative costs. Employers also contribute an additional 2.68% of covered employees payroll and an annual total of \$3.9 million which is required by Minnesota Statutes to be applied against the unfunded liability. Commencing in 1986, the Commission is required to make additional contributions toward the unfunded liability. This contribution was previously made by the State of Minnesota.

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NOTES TO FINANCIAL STATEMENTS

State of Minnesota Contributions: Minnesota Laws of 1991 provide for a maximum \$9,000,000 annual contribution to MERF for the purpose of eliminating the unfunded liability by June 30, 2020. The consulting actuary for the fund determines the unfunded liability at the end of the fiscal year. By using a 6% interest assumption rate, an annual contribution to provide full funding by June 30, 2020 is determined. That amount is reduced by the employer's 2.68% of payroll and further reduced by the \$3.9 million and the additional contributions made by the Commission and others. If the balance exceeds the amount of the state maximum contribution, the excess is contributed by the employers.

Current required contribution rates are as follows:

	Employee	Employer	Additional Employer
Retirement Contribution Survivor Benefits	9.25% .50%	8.36%	2.68%

Total required contributions made by the Commission for the fiscal year ended December 31 are as follows (in thousands):

Contributions	2002	2001	2000
Employer (100% of required)	\$ 323	\$ 401	\$ 442

NOTE M POST-RETIREMENT BENEFITS

The Commission provides health insurance benefits for certain retired employees. Active employees who retire from the Commission and who have become vested in either the Minneapolis Employees Retirement Fund (MERF) or the Public Employees Retirement Association (PERA), and who do not participate in any other health benefits program providing coverage similar to that herein described, will be eligible to continue coverage with respect to both themselves and their eligible dependent(s) under the Commission's health benefits program. The Commission will make contributions (as specified in union agreements or the Commission's personnel policy) toward required premiums at the same percentages applicable to active employees and their eligible dependent(s) until becoming eligible for Medicare, Part A or B, or both. The Commission will then pay 100% of the premium for the retired employee, spouse over age 65, and legal dependents, provided that the retired employee is receiving benefits from either MERF or PERA, and is enrolled in Medicare Part A and B as their primary health insurance. As of January 1, 1991, all employees hired by the Commission will only be able to participate in the Commission medical plan up to age 65.

Effective January 1, 1997, the Commission changed its method of accounting for postretirement health benefits to accrue the estimated cost of retiree benefit payments during the years in which the employee earns the benefit. The Commission previously expensed the costs of these benefits as claims were

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NOTES TO FINANCIAL STATEMENTS

incurred. The Commission elected to recognize the transition obligation of approximately \$19,523,000 over a period of 20 years. The following table summarizes the change in benefit obligation and plan assets during 2002 and 2001:

Benefit Obligation, January 1	<u>2002</u> \$34,177,252	<u>2001</u> \$32,216,044
Service Cost	1,120,055	1,063,899
Interest Cost	1,806,000	1,548,622
Actuarial Losses	737,685	344,067
Benefits paid by the Commission	(1,119,141)	(995,380)
Benefits Obligation, December 31	\$36,721,851	\$34,177,252
The funding status of the plan at December 31 is:		
	2002	2001
Accumulated postretirement benefit obligation	\$36,721,851	\$34,177,252
Less:		
Fair value of plan assets	0	0
Unrecognized prior service cost	1,597,606	1,708,506
Unrecognized net loss	4,077,640	2,755,289
Unrecognized transition obligation	13,667,000	14,643,000
Postretirement liability recognized in balance sheets	\$17,379,605	\$15,070,457

Net postretirement benefit cost for the years ended December 31 consisted of the following components:

	2002	2001
Service Cost – benefits earned during the year	\$1,120,055	\$1,063,899
Interest cost on accumulated postretirement benefit		
obligation	1,806,000	1,548,622
Expected return on plan assets	0	0
Amortization of transition obligation	976,000	976,000
Amortization of prior service cost	<u>113,900</u>	<u>113,900</u>
Net postretirement benefit cost	<u>\$4,015,955</u>	<u>\$3,702,421</u>
Benefit Payments Net of Retiree Contributions	\$1,119,141	\$995,380

The assumed health care cost trend rate used in measuring the accumulated postretirement benefit obligation as of December 31, 2002 was 7.73%. The assumed discount rate used in determining the accumulated postretirement benefit obligation as of December 31, 2002 was 6.5%. As of December 31, 2002, a one-percentage point increase in the assumed health care cost trend rate for each year would increase the accumulated postretirement obligation by approximately 18.71% and the service and interest cost components of the net postretirement health care cost in 2002 by approximately 21.5%.

NOTE N ARBITRAGE

Every five years, the Commission is required to rebate arbitrage profits earned in relation to certain General Obligation Revenue and Airport Improvement Bond issues. Arbitrage profits are earned when investment income relating to these issues exceeds the yield on the bonds. The Commission has recorded a liability in accrued expenses at December 31, 2002 and 2001 of \$5,356,567 and \$4,317,105 respectively.

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NOTE O RISK MANAGEMENT

It is the policy of the Commission to act as a self-insurer for workers' compensation and health/dental claims. The Commission had no significant reduction in its insurance coverage for 2002 or 2001. In addition, no settlements exceeded insurance coverage for the last three fiscal years. The liability recorded under Employee Compensation and Payroll Taxes by the Commission includes estimated settlements for claims reported but not settled as of December 31, 2002 and 2001, as well as an estimate of claims incurred. Changes in the balances of claim liabilities during the past two years are as follows:

	2002	<u>2001</u>
Unpaid Claims - Beginning of Year	\$1,217,170	\$ 923,440
Incurred Claims and Changes in Estimates	4,168,527	4,053,345
Claims Paid	<u>(4,267,504)</u>	(3,759,615)
Unpaid Claims - End of Year	<u>\$ 1,118,193</u>	<u>\$ 1,217,170</u>

NOTE P CONTINGENT LIABILITIES AND COMMITMENTS

There are several lawsuits pending in which the Commission is involved. The Commission has indicated that existing and pending lawsuits and claims are either billable to airport users or would not materially affect the financial statements of the Commission.

Contractual obligations for construction were approximately \$85,664,000 at December 31, 2002.

Terrorist attack of September 11th, 2001

As a result of terrorist attacks that occurred on September 11, 2001, in the United States, the North American air transportation system was significantly disrupted, leading to a temporary suspension of air travel in the United States and Canada. The FAA instituted a number of new safety measures for U.S. airports in reaction to these incidents, including but not limited to, prohibiting unticketed passengers beyond security checkpoints requiring a thorough search and security check of all passenger baggage and restricting the parking of vehicles near terminals. Air travel is currently being reinstated at significantly reduced levels; however, both enplanements at the Airport and collections of PFCs and Net Revenues have been significantly affected, and are expected to continue to be negatively affected for an indeterminate period. Many airlines, including Northwest Airlines have announced cutbacks in service and employee layoffs in response to a reduction in passenger demand following these incidents. As a result of the recent events affecting the air transportation industry, the Commission expects that there will be an on-going material adverse impact on Net Revenues and the collection of PFCs for a period of time and to an extent which cannot presently be determined and the Airport expects that the actual number of enplaned passengers at the Airport for the year 2002 will decline from passenger enplanement levels in 2001. The Commission cannot predict the duration or extent of such reduction in air travel or the extent of the impact on Net Revenues, PFCs passenger enplanements at the Airport, operations at the Airport or the financial condition of the Airport or any of the airlines operating at the Airport and the potential that these incidents may cause airlines to file for bankruptcy protection. The Commission cannot predict the likelihood of future incidents similar to those described above, the likelihood of future air transportation disruptions or the impact on the Airport or the airlines from such incidents or disruptions.

Financial Section

NOTES TO FINANCIAL STATEMENTS

The Commission has reduced both its operating and capital budgets to reduce costs and defer capital spending. The Commission has indicated its commitment to defer its 2003 Capital Program by approximately \$177 million.

The airline industry suffered substantial losses in 2001 and 2002 and may continue to suffer such losses for an indeterminable period thereafter. The airline industry has announced substantial employee layoffs. The airline industry sought and received some federal assistance to mitigate the financial impact from the terrorist attacks. Following the events of September 11, 2001 Northwest Airlines announced its intention to delay payment to the Commission of its rates and charges and self-liquidating debt payments. Subsequently, Northwest Airlines remitted payments to the Commission sufficient to bring it into compliance with its payment obligations under its various use and lease agreements. Generally, the airlines serving the Airport, including Northwest Airlines, are a few days late in remitting lease payments and PFCs to the Commission. The Commission cannot predict nor can it give any assurance that Northwest Airlines and the other airlines serving the Airport will continue to pay or to make timely payment of their payment obligations under the various use and lease agreements.

As a result of these events, in addition to other factors relating to these events, historical results presented in the financial statements will not be indicative of future Airport operating results.

Lake Elmo Airport Environmental Matter

The Commission is party to a consent agreement relating to groundwater contamination in Baytown Township in the area of the Lake Elmo Airport. First identified in 1988, the Commission, at the request of the Minnesota Pollution Control Agency (MPCA), had conducted extensive investigation to identify a source of the contamination. The compound of concern is trichloroethane, a solvent that once was more commonly used as a parts washer and degreaser. The investigation identified no source for the contamination, but indicated that the area of highest contamination remained below the airport. The MPCA issued an administrative order requiring the Commission to perform response actions which the Commission opposed on the basis that there was no clear evidence that the source was from the airport.

In 1999, the Commission reached an agreement with the MPCA to undertake response actions at the site in exchange for a release from state liability. The selected remedy was to provide point-of-use granular active carbon (GAC) systems to homeowners affected by the contamination. The trigger level for providing GAC systems was the Minnesota Department of Health's (MDH) health risk limit (HRL) of 30 ug/L. The agreement obligated the Commission to provide additional GAC units if the HRL was lowered.

Recently, the MDH has indicated it intends to lower the HRL to as low as 5 ug/L based on new Environmental Pollution Agency (EPA) studies, but indicated that it may take up to two years to make the modification. Although the commission is not obligated to provide additional GAC units until the HRL is revised, the MPCA and the EPA requested that the Commission provide the units early. The Commission staff has reached a tentative agreement with the MPCA to undertake this obligation early under an arrangement where the MPCA and the Commission share other costs relating to sampling and other work at the site until 2004. This means that the Commission will incur costs of GAC installation earlier than the order would otherwise require.

The Commission has recorded a liability for \$1.5 million for an initial estimate of the costs of the response action. However, given the recent events and the certain tentative agreement to share costs with the MPCA, the ultimate cost to the Commission is not known at this time.

Financial Section

NOTES TO FINANCIAL STATEMENTS

NOTE Q MAJOR CUSTOMER

Northwest Airlines, Inc. (NAI) is a Minnesota corporation in the business of transporting by air passengers, mail, and property. Northwest Aerospace Training Corporation (NATCO) is a Minnesota corporation in the business of pilot training. Both NAI and NATCO are wholly owned by NWA Inc., a Delaware corporation (NWA). In July 1989, NWA was acquired by Wings Holdings Inc., a Delaware corporation (Wings). In December 1993, Wings changed its corporate name to Northwest Airlines Corporation (NWA Corp.). NAI is the fourth largest airline in the United States and one of the largest employers in the State of Minnesota. NAI operates both domestic and international air route systems. Minneapolis-Saint Paul International Airport is one of NAI's three major hubs. Revenues from NAI account for approximately 30% of operating revenues and 75% of total revenues from major airlines.

On April 23, 1992, the Commission issued \$270,000,000 of taxable General Obligation Revenue Bonds, Series 9 (Bonds). In January 2002, the Commission issued \$287,825,000 in General Obligation Revenue Bonds to refund General Obligation Revenue Bonds Series 9. (See Notes E and G) The Bonds were used to acquire and lease back (a) a flight training center in Eagan, Minnesota, owned by NATCO, NAI, and NWA (collectively the Northwest entities), consisting of land, a building, flight simulators, and related equipment and (b) certain leasehold interests of the Northwest entities and certain additional properties located at Minneapolis-Saint Paul International Airport (collectively the Leased Facilities). The lease obligations are secured by the Leased Facilities, by guaranties of the Northwest entities and NWA Corp., and by a pledge of certain additional collateral consisting of aircraft engine parts and international route authorities. During the term of the Bonds, the Northwest entities are required to maintain collateral, as determined by periodic independent appraisals, which has a value (based upon use of the assets by an airline) of at least 145% (reducible to 135% under certain circumstances) of the sum of the principal amount of Bonds outstanding. These transactions were accounted for as a capital lease.

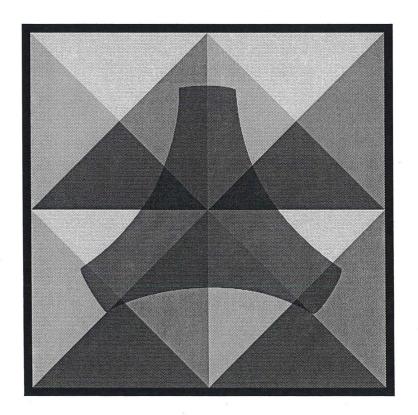
The financial condition of NWA Corp. and the Northwest entities on a consolidated basis is material to the ability to perform their rental and other payment obligations to the Commission under various agreements. Leases and accounts receivable from the Northwest entities represent 11% of the Commission's total assets at December 31, 2002.

For the years ended December 31, 2002, and 2001, the Northwest entities and NWA Corp. had audited consolidated net losses of approximately \$798 million and \$423 million, respectively. On December 31, 2002, the Northwest entities' and NWA Corp.'s audited total consolidated assets were \$13.289 billion and their total audited consolidated liabilities were \$15.551 billion, resulting in the Northwest entities' and NWA Corp.'s audited consolidated net deficit of \$2.262 billion. In the event that the Northwest entities or NWA Corp. are unable to meet their lease commitments, the Commission has the authority to levy property taxes to support the debt obligations on the Bonds.

NOTE R SUBSEQUENT EVENT (UNAUDITED)

In March 2003, the Commission announced the closing of a facility as of May 1, 2003 known as the West Terminal Building. The net book value of this facility as of December 31, 2002 is approximately \$2.4 million.

Statistical Section



 $\textbf{Minneapolis/St. Paul, Minnesota} \ \bullet \ \textbf{Metropolitan Airports Commission}$

Comprehensive Annual Financial Report

Year Ended December 31, 2002

Statistical Section

HISTORICAL OPERATING STATEMENTS 1993-2002

(Dollars in Thousands)

	_	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
	Operating Revenues										
	Airline Rates and Charges	\$29,115	\$31,960	\$35,193	\$35,647	\$41,838	\$46,832	\$55,401	\$68,133	\$72,669	\$71,846
	Concessions	32,626	35,579	41,838	47,872	52,279	56,832	62,131	70,760	69,707	67,416
	Other Revenues										
	Rentals-(Ground and Building)	6,882	5,601	6,962	8,884	8,135	8,653	15,078	17,875	20,588	21,613
	Operating Lease Settlement	0	0	0	9,326	0	0	0	0	0	0
	Utilities	1,116	1,342	1,271	1,584	1,516	2,077	1,716	1,852	2,440	1,732
	Miscellaneous	1,390	1,911	1,992	1,919	2,293	2,554	3,658	4,794	6,391	8,004
	Total Operating Revenues	71,129	76,393	87,256	105,232	106,061	116,948	137,984	163,414	171,795	170,611
	Operating Expenses										
	Salaries, Wages & Employee Benefits	22,739	23,293	24,360	26,341	30,653	32,433	34,497	39,814	42,627	43,074
	Administrative Expenses	966	839	1,003	1,028	1,108	1,113	1,555	1,686	1,708	880
	Professional Services	4,984	4,681	5,705	4,040	4,069	4,006	5,231	6,357	5,177	3,386
	Utilities	4,974	5,287	5,354	6,106	5,889	6,466	7,318	8,678	11,208	8,882
	Operating Services	5,809	7,995	8,276	8,705	9,935	10,414	11,199	11,971	14,113	12,147
	Maintenance	7,406	6,743	7,236	8,007	8,809	9,302	10,498	12,238	15,250	13,501
	Depreciation	19,258	21,048	22,656	26,528	33,304	36,756	42,875	51,028	65,647	72,871
	Other	352	289	327	477	170	119	619	278	2,250	2,455
	Total Operating Expenses	66,488	70,175	74,917	81,232	93,937	100,609	113,792	132,050	157,980	157,196
2	Operating Income	4,641	6,218	12,339	24,000	12,124	16,339	24,192	31,364	13,815	13,415
	Other Revenues (Expenses)										
	Interest Income - 1	40,572	41,776	44,946	45,308	43,952	47,444	50,039	55,661	57,712	45,454
	Passenger Facility Charges	28,596	28,472	32,286	35,892	37,162	37,389	40,474	43,567	57,191	61,492
	Federal/State Grants-2							•	·	38,069	42,919
	Gain (Loss) on Sale/Disposal of Asset	0	448	0	418	6	0	2	0	(4,196)	17
	Interest Expense	(34,812)	(34,018)	(32,945)	(31,788)	(30,957)	(37,549)	(35, 103)	(42,023)	(55,549)	(50,707)
	Part 150 Home Insulation Expenses	-	-	-	-	(8,482)	(14,976)	(18,475)	(20,707)	(20,517)	(22,208)
	Concession Development Expenses	-	-	-	-	(1,358)	(1,792)	(5,319)	(416)	-	-
	Total Other Revenues (Expenses)	34,356	36,678	44,287	49,830	40,323	30,516	31,618	36,082	72,710	76,967
	Net Income	38,997	42,896	56,626	73,830	52,447	46,855	55,810	67,446		
	Change in Net Assets									86,525	90,382
	Net Assets Beginning of Year									941,470	1,027,995
	Net Assets End of Year									1,027,995	1,118,377
	Add: Depreciation of Facilities Provided										
	by Government Grants	5,328	5,933	6,559	7,882	8,941	9,691	10,295	12,725		
	Increase in Retained Earnings	44,325	48,829	63,185	81,712	61,388	56,546	66,105	80,171		
	Retained Earnings Beginning of Year	252,801	297,126	345,955	409,140	490,852	552,240	608,786	674,891		
	Retained Earnings End of Year	\$297,126	\$345,955	\$409,140	\$490,852	\$552,240	\$608,786	\$674,891	\$755,062		
	Source: Audit Reports for the last ten years										

Source: Audit Reports for the last ten years.

^{1.} For the years ended December 31, 1996-2001, the amounts shown takes into account the effect of GASB No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools.

^{2.} For the years ended December 31, 2001-2002, the amounts shown takes into account the effect of GASB No. 33, Accounting and Financial Reporting for Nonexchange Transactions and GASB No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

Statistical Section

HISTORICAL REVENUES 1993-2002 Pursuant to MAC's Master Trust Indenture

(Dollars in Thousands)

(,		1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Airline Rates & Charges				- · · · · · •							
Landing Fees	\$	16,267 \$	19,077 \$	21,414 \$	21,918 \$	24,372 \$	27,358 \$	29,923 \$	39,472 \$	40,378 \$	41,573
Ramp Fees		2,835	3,242	3,542	3,724	4,203	4,754	5,243	6,444	6,243	5,944
Lindbergh Terminal Building Rents		8,937	8,480	9,050	8,760	10,491	11,604	17,011	19,430	22,405	21,236
Other Lindbergh Terminal Charges		566	568	559	790	2,116	2,431	2,667	2,787	3,643	3,093
Noise Surcharge		510	593	628	455	656	685	557	0	0	0
Total Airline Rates & Charges		29,115	31,960	35,193	35,647	41,838	46,832	55,401	68,133	72,669	71,846
Concessions											
Auto Parking		20,425	22,070	26,158	30,292	31,675	35,052	36,670	42,951	39,339	36,755
Rental Car		6,307	6,787	7,919	8,465	9,469	10,335	11,429	12,385	13,739	13,359
Food & Beverage		1,530	1,644	1,909	2,348	2,541	2,719	3,084	3,546	4,053	4,340
Merchandise		1,953	1,866	2,024	2,500	3,180	3,451	4,043	4,627	4,572	4,836
Miscellaneous		2,411	3,200	3,816	4,255	5,405	5,273	6,894	7,263	8,004	8,126
Total Concession Revenue	-	32,626	35,567	41,826	47,860	52,270	56,830	62,120	70,772	69,707	67,416
Other Revenue											
Humphrey Building Rentals		1,209	1,312	1,477	1,492	862	1,207	1,768	703	857	3,377
Utilities		1,116	1,342	1,271	1,584	1,516	2,077	1,716	1,852	2,440	1,732
Other Building and Land Rent		1,913	2,965	4,171	15,052	5,717	5,859	11,600	15,140	18,079	16,444
Miscellaneous		4,417	2,341	2,412	2,662	2,916	2,973	3,712	4,890	5,812	7,179
Total Other Revenue		8,655	7,960	9,331	20,790	11,011	12,116	18,796	22,585	27,188	28,732
Total MSP Revenue		70,396	75,487	86,350	104,297	105,119	115,778	136,317	161,490	169,564	167,994
Total Reliever Airports		733	906	906	935	942	1,170	1,667	1,924	502	2,617
Total Operating Revenue		71,129	76,393	87,256	105,232	106,061	116,948	137,984	163,414	170,066	170,611
Interest Income											
Capital Lease Interest		37,412	36,811	36,310	35,924	35,183	31,430	29,646	28,715	28,464	25,300
Other-2		2,710	3,784	6,415	6,222	5,542	6,579	5,933	6,875	7,569	6,220
Total Interest Income	-	40,122	40,595	42,725	42,146	40,725	38,009	35,579	35,590	36,033	31,520
Capital Lease Principal Payments		6,389	5,798	7,115	7,465	6,582	7,181	6,057	7,300	7,476	9,321
Total Revenues-1	\$	117,640 \$	122,786 \$	137,096 \$	154,843 \$	153,368 \$	162,138 \$	179,620 \$	206,304 \$	213,575 \$	211,452
4 Total Devanues de not include env DEC's											

¹⁻Total Revenues do not include any PFC's.

^{2.} Interest income on PFC's and Bond Series 1998-2001 Construction Funds are not included.

Statistical Section

PERCENTAGE DISTRIBUTION OF OPERATING REVENUES 1993-2002

(Dollars in Thousands)											
		1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Airline Rates & Charges											
Landing Fees		22.9%	25.0%	24.5%	20.8%	23.0%	23.4%	21.7%	24.2%	23.7%	24.4%
Ramp Fees		4.0%	4.2%	4.1%	3.5%	4.0%	4.1%	3.8%	3.9%	3.7%	3.5%
Lindbergh Terminal Building Rents		12.6%	11.1%	10.4%	8.3%	9.9%	9.9%	12.3%	11.9%	13.2%	12.4%
Other Lindbergh Terminal Charges		0.8%	0.7%	0.6%	0.8%	2.0%	2.1%	1.9%	1.7%	2.1%	1.8%
Noise Surcharge		0.7%	0.8%	0.7%	0.4%	0.6%	0.6%	0.4%	0.0%	0.0%	0.0%
Total Airline Rates & Charges		40.9%	41.8%	40.3%	33.9%	39.4%	40.0%	40.2%	41.7%	42.7%	42.1%
Concessions		*									
Auto Parking		28.7%	28.9%	30.0%	28.8%	29.9%	30.0%	26.6%	26.3%	23.1%	21.5%
Rental Car		8.9%	8.9%	9.1%	8.0%	8.9%	8.8%	8.3%	7.6%	8.1%	7.8%
Food & Beverage		2.2%	2.2%	2.2%	2.2%	2.4%	2.3%	2.2%	2.2%	2.4%	2.5%
Merchandise		2.7%	2.4%	2.3%	2.4%	3.0%	3.0%	2.9%	2.8%	2.7%	2.8%
Miscellaneous		3.4%	4.2%	4.4%	4.0%	5.1%	4.5%	5.0%	4.4%	4.7%	4.8%
Total Concession Revenue		45.9%	46.6%	47.9%	45.5%	49.3%	48.6%	45.0%	43.3%	41.0%	39.5%
Other Revenue	÷										
Humphrey Building Rentals		1.7%	1.7%	1.7%	1.4%	0.8%	1.0%	1.3%	0.4%	0.5%	2.0%
Utilities		1.6%	1.8%	1.5%	1.5%	1.4%	1.8%	1.2%	1.1%	1.4%	1.0%
Other Building and Land Rent		2.7%	3.9%	4.8%	14.3%	5.4%	5.0%	8.4%	9.3%	10.6%	9.6%
Miscellaneous		6.2%	3.1%	2.8%	2.5%	2.7%	2.5%	2.7%	3.0%	3.4%	4.2%
Total Other Revenue		12.2%	10.4%	10.7%	19.8%	10.4%	10.4%	13.6%	13.8%	16.0%	16.8%
Total MSP Revenue		99.0%	98.8%	99.0%	99.1%	99.1%	99.0%	98.8%	98.8%	99.7%	98.5%
Total Reliever Airports		1.0%	1.2%	1.0%	0.9%	0.9%	1.0%	1.2%	1.2%	0.3%	1.5%
Total Operating Revenue		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Source: Metropolitan Airports Commission Note: Totals may not add due to rounding.

Statistical Section

NWA Revenue as a Percentage of Total MAC Operating Revenues 1993-2002 (dollars in thousands)											
1993-2002 (dollars ill tilousanus)	1993	1994	1995	1996-1	1997	1998	1999	2000	2001	2002	
Total MAC Operating Revenue	\$ 71,129	\$ 76,393	\$ 87,256	\$105,232	\$106,061	\$116,948	\$137,984	\$163,414	\$171,795	\$170,611	
Lease Principal/Interest Payments	43,803	42,612	43,426	43,389	41,650	37,368	33,370	33,823	33,567	35,290	
Interest Income-MAC Funds-2	3,158	3,709 122,714	6,308	6,148 154,769	5,542	12,569	17,083	24,572	28,958	19,589	
Total Revenue	118,090	122,714	136,990	154,769	153,253	166,885	188,437	221,809	234,320	225,490	
NWA Portion of Operating Revenue	22,355	23,614	25,907	26,477	30,477	32,504	38,442	47,516	52,316	51,858	
NWA Portion of Lease Payments	42,629	41,438	42,240	42,163	39,708	35,856	31,812	31,865	31,581	32,658	
Total NWA Revenue	\$ 64,984	\$ 65,052	\$ 68,147	\$ 68,640	\$ 70,185	\$ 68,360	\$ 70,254	\$ 79,381	\$ 83,897	\$ 84,516	
NWA % of Total Revenue	55.03%	53.01%	49.75%	44.35%	45.80%	40.96%	37.28%	35.79%	35.80%	37.48%	
Total Revenue	\$118,090	\$122,714	\$136,990	\$154,769	\$153,253	\$166,885	\$188,437	\$221,809	\$234,320	\$225,490	
Less: NWA GO 9/15 Lease Payments	23,960	23,960	23,960	23,960	23,960	23,960	23,960	23,960	23,960	26,252	
Total Adjusted Revenue	94,130	98,754	113,030	130,809	129,293	142,925	164,477	197,849	210,360	199,238	
Total NWA Revenue	64,984	65,052	68,147	68,640	70,185	68,360	70,254	79,381	83,897	84,516	
Less: NWA GO 9/15 Lease Payments	23,960	23,960	23,960	23.960	23.960	23.960	23,960	23,960	23,960	26,252	
Total Adjusted NWA Revenue	41,024	41,092	44,187	44,680	46,225	44,400	46,294	55,421	59,937	58,264	
*											
NWA % of Total Revenue	43.58%	41.61%	39.09%	34.16%	35.75%	31.07%	28.15%	28.01%	28.49%	29.24%	
NWA Revenue as a Percentage of Tot 1993-2002 (dollars in thousands)	tal Airline Re	evenues									
Total Air Carrier Operating Revenue	\$ 31,764	\$ 33,624	\$ 36,989	\$ 37,788	\$ 43,628	\$ 46,060	\$ 53,818	\$ 66,343	\$ 71,225	\$ 69,518	
Air Carrier Lease Payments	43,084	41,893	42,707	42,621	40,166	36,356	32,759	32,812	32,555	33,609	
Total Air Carrier Revenue	74,848	75,517	79,696	80,409	83,794	82,416	86,577	99,155	103,780	103,127	
Total NWA Revenue	64,984	65,052	68,147	68,640	70,185	68,360	70,254	79,381	83,897	84,516	
NWA % of Total Air Carrier Revenue	86.82%	86.14%	85.51%	85.36%	83.76%	82.95%	81.15%	80.06%	80.84%	81.95%	
Total Air Carrier Revenue	74,848	75,517	79,696	80,409	83,794	82,416	86.577	99.155	103,780	103,127	
Less: NWA GO 9/15 Lease Payments	23,960	23,960	23,960	23,960	23,960	23,960	23,960	23,960	23,960	26,252	
Total Adjusted Air Carrier Revenue	50,888	51,557	55,736	56,449	59,834	58,456	62,617	75,195	79,820	76,875	
T-4-LNIMA Davisson	04.004	05.050	00.447	00.040	70.405	00.000	70.054	70.001	00.00=	. 04.540	
Total NWA Revenue	64,984	65,052	68,147	68,640	70,185	68,360	70,254	79,381	83,897	84,516	
Less: NWA GO 9/15 Lease Payments Total Adjusted NWA Revenue	23,960	23,960 41,092	23,960 44,187	23,960	23,960 46,225	23,960 44,400	23,960 46,294	23,960 55,421	23,960 59,937	26,252 58,264	
Total Aujusted INVVA Revenue	41,024	41,082	44,107	44,000	40,225	44,400	40,294	00,421	59,937	50,204	

80.62% 79.70% 79.28% 79.15% 77.26%

75.95%

73.93%

73.70%

Source: Metropolitan Airports Commission

NWA % of Total Air Carrier Revenue

75.79%

75.09%

^{1.} In 1996 Operating Lease Settlement is included.

^{2.} Does not include interest income earned on PFC's.

Statistical Section

Rate Covenant For Senior Debt (Dollars in Thousands)		4000		1999	2000		2001		2002
Revenues per Master Trust Indenture	\$	1998 162,138	\$	179,620	\$ 206,304	\$	213,575	\$	211,452
Expenses: Operating Expenses: Add: Depreciation Total Operating Expenses-Excluding		(100,609) 36,756		(113,792) 42,875	(132,050) 51,028		(157,980) 65,647		(157,196) 72,871
Depreciation Airport Improvement Bonds-Prior Lien Bonds		(63,853)		(344)	(81,022)	_	(92,333)	_	(84,325)
Net Revenues		97,948		108,359	124,622		121,242		127,127
Annual Debt Service-Senior Airport Revenue Bonds Annual Debt Service-General Obligation Revenue Bonds		(1,305) (37,650)		(8,162) (38,082)	(26,314) (37,766)		(46,738) (39,673)		(59,965) (33,867)
Principal and Interest on other Indebtedness-1 Must not be less than Zero	_	\$ 58,993	_	\$ 62,115	(656) \$ 59,886		(2,182) \$ 32,649	-	(4,944) \$28,351
Requirement Section Net Revenues Transfer-Coverage-2 Total Available	\$	97,948 	\$	108,359 - 108,359	\$ 124,622 	\$	121,242 4,083 125,325	\$	127,127 6,350 133,477
Senior Debt Service times 125%-3 Must not be less than Zero		(1,631) 96,317	_	(10,203) 98,157	(32,893) 91,730	_	(58,423) 66,903		(74,956) 58,521
Pro Forma Coverage on Senior Lien Debt Net Revenues Transfer-Coverage-2 Total Available	s = = = = = = = = = = = = = = = = = = =	97,948 	\$	108,359	\$ 124,622 	\$	121,242 4,083 125,325	\$	127,127 6,350 133,477
Annual Debt Service-Senior Airport Revenue Bonds Annual Debt Service-General Obligation Revenue Bonds		(1,305) (37,650)		(8,162) (38,082)	(26,314) (37,766)		(46,738) (39,673)		(59,965) (33,867)
Total Debt Service-Senior Lien Debt		(38,955)		(46,244)	(64,080)	_	(86,411)		(93,832)

Source: Metropolitan Airports Commission

Coverage with Transfer

Coverage without Transfer

251%

251%

234%

234%

194%

194%

145%

140%

142%

135%

^{1.} Excludes General Obligation Revenue Bonds and Senior Airport Revenue Bonds.

^{2.} Transfer is limited to no more than 25% of aggregate Annual Debt Service on Outstanding Senior Airport Revenue Bonds.

^{3.} Using Annual Debt Service on Senior Airport Revenue Bonds.

^{4.} The Commission first issued Airport Revenue Bonds in 1998.

Statistical Section

Rate Covenant for Subordinate Lien Debt (Dollars in Thousands)					
	1998	1999	2000	2001	2002
Revenues per Master Trust Indenture	\$ 162,138	\$179,620	\$206,304	\$213,575	\$211,452
Expenses:					
Operating Expenses:	(100,609)	(113,792)	(132,050)	(157,980)	(157,196)
Add: Depreciation	36,756	42,875	51,028	65,647	72,871
Total Operating Expenses-Excluding Depreciation	(63,853)	(70,917)	(81,022)	(92,333)	(84,325)
Annual Debt Service-Senior Airport Revenue Bonds	(1,305)	(8,162)	(26,314)	(46,738)	(59,965)
Annual Debt Service-General Obligation Revenue Bonds	(37,650)	(38,082)	(37,766)	(39,673)	(33,867)
Airport Improvement Bonds-Prior Lien Bonds	(337)	(344)	(660)	-	
Subordinate Revenues	58,993	62,115	60,542	34,831	33,295
Principal and Interest on Subordinate Bonds	-	-	(656)	(2,182)	(4,944)
Must not be Less than Zero	58,993	62,115	59,886	32,649	28,351
Requirement Section					
Subordinate Revenues	58,993	62,115	60,542	34,831	33,295
Transfer-1	50,995	02,110	66	218	494
	50,000	62,115			
Total Available	58,993	62,115	60,608	35,049	33,789
Outstanding Subordinate Debt Service Times 110%-2			(722)	(2,400)	(5,439)
Must not be Less than Zero	58,993	62,115	59,886	32,649	28,351
Pro Forma Coverage on Subordinate Lien Debt					
Subordinate Revenues	58,993	62,115	60,542	34,831	33,295
Principal and Interest on Subordinate Bonds-2	-	-	656	2,182	4,944
Coverage without transfer	0%	0%	9,229%	1,596%	673%
Pro Forma Coverage on Senior and Subordinate Lien Del	<u>ot</u>				
Net Revenues	97,948	108,359	124,622	121,242	127,127
Total Debt Service-Senior and Subordinate Debt	38,955	46,244	64,736	88,593	98,777
Coverage without transfer	251%	234%	193%	137%	129%

Source: Metropolitan Airports Commission

^{1.} Transfer is limited to no more than 10% of Aggregate Annual Debt Service on outstanding Subordinate Airport Revenue

Using annual Debt Service on Subordinate Airport Revenue Bonds. The Commission first issued Airport Revenue Bonds in 1998.

Air Carrier Market Share

Total Revenue Enplaned Passengers¹

Minneapolis - St. Paul International Airport
(For the 12 months ended December 31)

Ranked on Year 2002 Results

2002

												2002
2002												% of
<u>Ranking</u>	Air Carrier	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	2000	2001	2002	Total 2
1	Northwest	8,361,508	8,634,138	9,513,218	10,132,733	10,667,527	9,813,515	11,056,053	11,922,408	11,938,660	11,687,427	74.1%
2	Mesaba Aviation 3	270,447	257,754	264,420	359,897	720,975	1,010,129	1,154,386	1,261,971	685,843	591,396	3.8%
3	United	417,494	470,194	474,695	477,159	496,159	571,032	552,721	491,166	474,913	508,578	3.2%
4	American	309,258	314,080	338,156	344,591	363,254	425,073	384,014	365,665	369,345	463,331	2.9%
5	Pinnacle ³	-	-	-	-	-	-	-	-	75,105	384,480	2.4%
6	Delta	284,174	272,527	270,519	272,505	322,649	376,461	381,779	412,283	348,369	360,029	2.3%
7	Continental	212,451	162,728	127,860	138,488	138,954	158,507	162,036	193,224	198,313	253,562	1.6%
8	US Airways	177,043	189,477	174,684	171,137	185,156	204,754	173,917	236,887	204,853	219,948	1.4%
9	American Trans Air	-	-	-	-	-	-	-	179,274	153,772	198,855	1.3%
10	America West	96,239	120,238	121,754	126,889	137,246	135,066	132,456	141,591	149,416	198,307	1.3%
11	Sun Country	215,201	304,558	347,340	365,321	331,346	402,768	475,338	708,952	612,881	138,220	0.9%
12	Omni Air Express	-	-	-	-	-	-	-	134,894	109,446	107,222	0.7%
13	Trans World 4	136,357	168,237	206,095	217,874	208,873	226,825	229,145	190,315	183,179	-	0.0%
14	KLM Royal Dutch a	5,697	-	49,220	87,424	138,248	137,040	138,513	114,853	62,212	-	0.0%
15	Vanguard	-	-	46,193	99,976	173,324	181,546	172,559	128,121	10,141	-	0.0%
16	Ryan Int'l	-	-	-	9,820	32,736	93,044	131,166	1-	-	-	0.0%
	Other 5	529,851	634,702	557,573	642,911	539,085	436,182	509,770	402,031	442,692	653,417	4.1%
		11,015,720	11,528,633	12,491,727	13,446,725	14,455,532	14,171,942	15,653,853	16,883,635	16,019,140	15,764,772	100.0%

¹ The figures may differ from the passenger statistics reported by the Air Carriers to the Airport.

² Percentages may not sum to totals due to rounding.

³ Codeshare with Northwest. Its decrease was picked up by Northwest Airlines (NWA) and NWA-affiliated carrier, Pinnacle Airlines (formerly Express Airlines I), which commenced its operations at MSP International Airport in July 2001.

^a Codeshare with Northwest. No activity at MSP International Airport in 2002.

⁴ Filed for bankruptcy protection on January 9, 2001 and merged with American Airlines on December 2, 2001.

⁵ 2001 charter enplanement figure was revised downward; as a result, the year-end total changed to 16,019,140 from 16,027,492. Sources: DOT, Schedules T-3, T-100 and 298C T-1; and John F. Brown Company, Inc.

Statistical Section

POPULATION OF MINNEAPOLIS-ST. PAUL METROPOLITAN STATISTICAL AREA 1992-2002 (thousands)

		TOTAL
YEAR		POPULATION
1993		2,656
1994		2,693
1995		2,730
1996		2,765
1997		2,792
1998		2,831
1999	· ·	2,872
2000		2,969
2001		3,016 est.
2002		N/A

Source: U.S. Department of Commerce, Bureau of the Census. N/A=Not Available

SCHEDULE OF AIRLINE RATES AND CHARGES 1993-2002

	Landing				Finished	
	Fee/	Ramp Fees/	Common Use/	Finished/	Janitored/	Unfinished/
Year	<u>1000 lbs.</u>	Lineal Foot	Square Foot	Square Foot	Square Foot	Square Foot
1993	0.79	333.73	21.78	21.78	27.78	21.78
1994	0.87	344.96	20.39	20.39	25.78	20.39
1995	0.95	366.41	21.61	21.61	26.48	21.61
1996	0.94	399.73	22.51	22.51	26.15	22.51
1997	1.02	462.64	26.64	26.64	30.82	26.64
1998	1.18	517.88	26.34	26.34	31.33	26.34
1999	1.10	516.00	36.32	36.32	40.58	36.32
2000	1.40	588.74	38.48	38.48	42.74	38.48
2001	1.50	581.36	41.88	41.88	47.34	41.88
2002	1.59	453.95	38.06	38.06	42.27	38.06

Source: Compensatory Rental Report

In 1999, the schedule of airline rates and charges reflects a New Airline Agreement calculation.

Statistical Section

Enplaned Passenger Trends Minneapolis - St. Paul International Airport (For the 12 months ended December 31)

	Origin	ating	Conne	cting		% Change
	Enplaned	% of	Enplaned	% of		from Previous
<u>Year</u>	Passengers (1)	<u>Total</u>	Passengers (1)	Total	Total	<u>Year</u>
1993	5,533,755	50.2	5,481,965	49.8	11,015,720	3.6
1994	5,778,553	50.1	5,750,080	49.9	11,528,633	4.7
1995	6,182,572	49.5	6,309,155	50.5	12,491,727	8.4
1996	6,727,655	50.0	6,719,070	50.0	13,446,725	7.6
1997	7,107,727	49.2	7,347,805	50.8	14,455,532	7.5
1998	7,152,712	50.5	7,019,230	49.5	14,171,942	-2.0
1999	7,737,926	49.5	7,904,750	50.5	15,642,676	10.4
2000	8,388,905	49.6	8,532,690	50.4	16,921,595	8.2
2001 ¹	8,328,327	49.6	8,462,655	50.4	16,790,982	-0.8
2002 ²	8,090,936	49.6	8,221,434	50.4	16,312,370	-2.9

Average Annual Compound Growth

1993-2002

4.31%

4.61%

4.46%

Sources:

Notes:

DOT, Schedules T-100 and T-3, DOT, Air Passenger Origin - Destination Survey, reconciled to Schedules T-100 and 298C T-1; John F. Brown Company, Inc. (1) Includes passengers who connected to domestic flights at MSP but who were bound for international destinations via other U.S. gateway airports. Includes domestic-to domestic, domestic-to-international, and international-to domestic connections.

The above figures may differ from the passenger statistics reported by the airlines to the Airport.

The decline in 1998 is the result of the Northwest Airlines strike in late August through early September 1998.

¹ 2001 charter enplanement figure was revised downward; as a result, the year-end total is somewhat different from the figure published last year.

² Figures are actual, but the split for connecting is based on the historical trend.

Statistical Section

Air Carrier Market Share Total Enplaned Cargo (in tons) Minneapolis - St. Paul International Airport (For the 12 months ended December 31)

												2001
2002												% of
Ranking	Air Carrier	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	2001	2002	Total 1
1	Federal Express	34,337.7	40,315.0	46,252.1	44,769.6	45,127.8	50,408.9	49,393.4	50,119.8	49,222.6	71,564.1	41.4%
2	Northwest	88,136.4	96,936.6	90,211.7	82,843.1	89,255.9	65,323.0	71,038.9	74,331.9	67,899.9	46,685.1	27.0%
3	UPS	20,272.1	21,309.8	22,089.7	24,615.8	27,141.5	25,572.4	25,378.2	26,058.0	24,357.7	26,373.7	15.3%
4	Airborne	6,098.5	6,900.4	6,864.5	6,615.3	7,069.6	7,026.0	6,651.1	6,428.9	7,619.4	7,427.9	4.3%
5	Other	10,831.0	10,721.0	9,421.3	5,279.4	3,883.0	4,812.9	4,715.8	6,053.3	4,271.8	5,693.3	3.3%
6	Emery Worldwide	6,517.8	8,084.5	7,995.6	13,024.1	14,244.8	26,701.2	29,792.5	26,133.6	17,662.6	4,913.2	2.8%
7	DHL	2,817.7	3,105.9	3,406.7	2,463.7	2,544.1	2,649.1	1,731.6	2,430.7	2,014.3	2,446.2	1.4%
8	Kitty Hawk/AIA*	56.4	63.4	2,307.9	2,977.5	3,338.9	3,782.8	173.9	1,668.6	3,585.6	2,265.1	1.3%
9	Delta	4,457.0	4,276.4	3,548.9	2,887.5	2,808.2	2,261.6	1,420.7	820.4	956.4	1,296.9	0.8%
10	US Airways	1,682.3	2,077.2	2,029.5	2,139.1	2,076.3	1,432.0	1,139.0	1,433.8	1,643.3	1,288.5	0.7%
11	American	2,724.2	4,284.0	3,917.0	2,394.4	3,178.0	2,906.9	3,233.6	3,198.2	1,518.3	1,150.6	0.7%
12	United	2,634.7	2,883.1	5,847.1	7,126.3	5,208.7	5,803.1	3,285.4	2,940.0	1,652.8	946.9	0.5%
13	Continental	2,375.6	2,018.5	1,628.9	1,859.4	1,812.9	1,824.3	1,640.8	1,871.1	1,512.1	677.4	0.4%
14	Sun Country	-	-	-	-	-	-	-	3,014.0	1,692.6	134.1	0.1%
15	KLM Royal Dutch	660.1	-	1,471.5	2,839.9	3,267.4	2,582.5	2,707.3	2,455.9	1,029.9	-	0.0%
16	Trans World ²	1,101.2	1,566.1	1,884.4	1,718.7	1,416.7	1,430.3	1,406.7	1,365.3	616.2	-	0.0%
		184,702.7	204,541.9	208,876.8	203,553.8	212,373.8	204,517.1	203,708.9	210,323.6	187,255.5	172,863.0	100.0%

2001

^{*}American International Airways.

¹ Percentages may not sum to totals due to rounding.

² Filed for bankruptcy protection on January 9, 2001 and merged with American Airlines on December 2, 2001.

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MINNEAPOLIS/ST. PAUL METROPOLITAN AIRPORTS COMMISSION

Statistical Section

Enplaned Cargo Trends Minneapolis - St. Paul International Airport (For the 12 months ended December 31)

(Freight and mail in thousands of tons)

											AAG
Type of Carrier	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	1993-02
Passenger	105.1	115.8	112.1	105.8	111.1	85.7	89.3	93.3	79.8	53.3	-7.3%
All Cargo	79.6	88.7	96.8	97.7	101.3	118.9	114.4	117.0	107.4	119.6	4.6%
Total	184.70	204.54	208.88	203.55	212.37	204.52	203.71	210.32	187.26	172.86	-0.7%

Source:

Metropolitan Airports Commission.

Note:

AAG=Average annual compound growth.

Statistical Section

Trends in Enplaned Cargo by Type of Carrier Minneapolis - St. Paul International Airport (For the 12 months ended December 31)

(Freight and mail in tons)

	Passenge	Carriers	All Cargo	Carriers	
<u>Year</u>	Tons	% of Total	Tons	% of Total	Total Cargo
1993	105,087	56.9	79,616	43.1	184,703
1994	115,833	56.6	88,709	43.4	204,542
1995	112,096	53.7	96,781	46.3	208,877
1996	105,805	52.0	97,749	48.0	203,554
1997	111,068	52.3	101,305	47.7	212,373
1998	85,666	41.9	118,851	58.1	204,517
1999	89,289	43.8	114,420	56.2	203,709
2000	93,345	44.4	116,979	55.6	210,324
2001	79,832	42.6	107,423	57.4	187,256
2002	53,292	30.8	119,571	69.2	172,863
Average Annual Com	pound Growth				
1993-2002	-7.3%		4.6%		-0.7%
On Materialitae Air					

Statistical Section

Trends in Enplaned Cargo by Freight & Mail Minneapolis - St. Paul International Airport (For the 12 months ended December 31)

(Freight and mail in tons)

	Freight/	Express		M	lail			
<u>Year</u>	<u>Tons</u>	% of Total		<u>Tons</u>	% of Total	Total Cargo		
1993	124,333	67.3		60,370	32.7	184,703		
1994	133,641	65.3		70,901	34.7	204,542		
1995	137,339	65.8		71,538	34.2	208,877		
1996	133,463	65.6		70,091	34.4	203,554		
1997	138,276	65.1		74,098	34.9	212,374		
1998	130,110	63.6		74,407	36.4	204,517		
1999	132,840	65.2		70,869	34.8	203,709		
2000	140,760	66.9		69,563	33.1	210,324		
2001	123,406	65.9		63,849	34.1	187,256		
2002	138,515	80.1		34,348	19.9	172,863		
Average Annual Compound Growth								
1993-2002	1.2%			-6.1%		-0.7%		
Course Matropoliton Air	marta Camminai	00						

Statistical Section

Historical Aircraft Operations

Minneapolis - St. Paul International Airport
(For the 12 months ended December 31)

				Total	Percent	General		
	Air Carrier	Commuter	Cargo	Commercial	Commercial	Aviation	Military	Total
<u>Year</u>	Operations	Operations	Operations	Operations 1	Operations 1	Operations	Operations	Operations
1993	264,514	108,237	15,198	387,949	88.17%	49,216	2,825	439,990
1994	272,100	115,164	14,110	401,374	88.27%	50,898	2,451	454,723
1995	286,727	106,694	15,933	409,354	88.60%	49,769	2,915	462,038
1996	306,782	105,926	20,362	433,070	89.20%	49,786	2,624	485,480
1997	306,391	102,038	15,011	423,440	86.19%	64,209	3,624	491,273
1998	295,468	90,421	15,323	401,212	83.06%	79,757	2,044	483,013
1999	331,519	109,017	17,271	457,807	89.69%	49,256	3,358	510,421
2000	355,269	89,105	18,247	462,621	88.43%	58,076	2,473	523,170
2001	353,661	81,661	17,077	452,399	90.21%	45,943	3,180	501,522
2002	350,625	95,248	14,974	460,847	90.78%	44,279	2,543	507,669

¹ Commercial Operations equal Air Carrier, Commuter, and Cargo Operations. Source: Metropolitan Airports Commission.

Statistical Section

Trends in Aircraft Landed Weight of Signatory Airlines Minneapolis - St. Paul International Airport (For the 12 months ended December 31)

Type of Air Carrier

(In thousands of pounds)

			Total
<u>Year</u>	<u>Passengers</u>	All Cargo	Landed Weight
1993	19,994,040	567,824	20,561,864
1994	20,208,799	665,257	20,874,056
1995	21,086,854	712,105	21,798,959
1996	21,778,018	706,571	22,484,589
1997	22,311,214	740,397	23,051,611
19981	21,900,417	703,245	22,603,663
1999	25,030,878	726,275	25,757,153
2000	26,148,148	996,062	27,144,211
2001	24,997,277	1,013,024	26,010,301
2002 ²	23,976,903	1,142,126	25,119,029

¹1998 Passenger category is revised to reflect the additional 60,000 lbs. for TWA and 539,452,900 lbs. for RJ's flown by Mesaba Aviation for NWA.

² During 2002, Northwest Airlines' activity represented approximately 73.0% of the total landed weight at the Airport.

Statistical Section

AIRLINE COST PER ENPLANED PASSENGER 1993-2002

	TOTAL	ENPLANED	AIRLINE COST PER ENPLANED
YEAR	COST1	PASSENGERS2	PASSENGER
1993	35,971	11,037	3.26
1994	37,948	11,498	3.30
1995	41,349	12,666	3.26
1996	42,082	13,622	3.09
1997	47,864	14,336	3.34
1998	53,001	14,620	3.63
1999	60,559	16,457	3.68
2000	72,455	17,527	4.13
2001	77,209	16,027	4.82
2002	76,983	15,765	4.88

- 1. Cost is defined as airline payments made to the Commission for expenses incurred in the airfield, terminal building and charter terminal.
- 2. The figures may differ from the passenger statisitics reported by the air carriers to the DOT.

Source: Metropolitan Airports Commission

ACTIVITY STATISTICS FOR MINNEAPOLIS/ST. PAUL INTERNATIONAL AIRPORT 1993-2002

			MAIL AND CARGO
	TOTAL	AIRCRAFT	VOLUMES
YEAR	PASSENGERS1	OPERATIONS 2	(METRIC TONS)
1993	22,070,715	439,990	320,893
1994	23,095,510	454,723	378,241
1995	25,332,631	465,354	365,203
1996	27,268,562	485,480	361,662
1997	28,766,355	491,273	379,117
1998	28,982,638	483,013	366,347
1999	33,137,448	510,421	366,465
2000	35,065,688	523,170	369,888
2001	32,186,486	501,522	340,027
2002	31,527,760	507,669	320,148

- 1. Passengers include on-line connecting. (On-line connecting passengers are passengers that change to another flight on the same carrier.)
- 2. Aircraft operations represents the total number of takeoffs and landings at the airport.

Statistical Section

AIRCRAFT OPERATIONS, AT THE RELIEVER AIRPORTS METROPOLITAN AREA 1993-2002

				ANOKA		
	ST. PAUL	FLYING		COUNTY/	LAKE	
	DOWNTOWN	CLOUD	CRYSTAL	BLAINE	ELMO	AIRLAKE
YEAR	<u>AIRPORT</u>	AIRPORT	AIRPORT	AIRPORT	<u> AIRPORT</u>	<u>AIRPORT</u>
1993	132,531	218,745	183,554	195,650	69,950	81,087
1994	145,834	238,838	185,991	199,000	71,000	82,500
1995	133,686	216,313	171,478	181,866	64,887	75,397
1996	139,055	217,703	187,957	192,600	68,400	75,397
1997	136,968	198,199	175,728	143,083	65,664	72,382
1998	158,785	210,907	179,186	143,950	69,604	76,725
1999	158,835	192,737	178,342	150,014	70,996	76,725
2000	157,788	186,078	176,554	156,546	70,687	76,418
2001	142,794	185,593	156,801	136,892	64,962	70,229
2002	171,628	176,408	127,095	138,935	64,529	69,176

^{1.} Aircraft operations represents the total number of takeoffs and landings at the airport.

Source: Metropolitan Airports Commission

OPERATING RATIO (IN THOUSANDS OF DOLLARS)-1 1993-2002

	OPERATING	OPERATING	OPERATING	
YEAR	EXPENSES-2	REVENUES-3	RATIO	
1993	47,230	71,129	66%	_
1994	49,127	76,393	64%	
1995	52,261	87,256	60%	
1996	54,704	95,906	57%	
1997	60,633	106,061	57%	
1998	63,853	116,948	55%	
1999	70,917	137,984	51%	
2000	81,022	163,414	50%	
2001	92,333	171,795	54%	
2002	84,325	170,611	49%	

- 1. Operating ratio is operating expense net of depreciation divided by total operating revenue.
- 2. Operating expense excludes depreciation.
- 3. In 1996 Operating Lease Settlement is not included.

Statistical Section

AIR CARRIERS SERVING THE AIRPORT (1) MINNEAPOLIS-ST. PAUL INTERNATIONAL AIRPORT (As of December 31, 2002)

U.S. - FLAG CARRIERS

SCHEDULED SERVICES

AirTran* America West* American*

American Trans Air* Comair*2

Continental* Delta Frontier

Great Lakes*3 Mesaba*4

Northwest* Pinnacle*4 Skyway * SkyWest *2

United⁵ **US Airways**

NON-SCHEDULED (CHARTER) SERVICES

Champion Air* Omni International

Ryan International* Sun Country*6

Trans Meridian *

ALL-CARGO SERVICES

ATI/BAX Global

Airborne

Bemidji * DHL

FedEx* UPS*

American International

Emery Worldwide*

FOREIGN-FLAG CARRIERS

Air Canada*7

Canadian Regional*8

Icelandair*

Denotes those Air Carriers that are Signatory Airlines to the Airline Lease Agreements.

¹Excludes carriers reporting fewer than 1,000 enplaned passengers.

²Codeshare with Delta.

³Codeshare with United.

⁴Codeshare with Northwest Airlines.

⁵United filed for bankruptcy protection on December 9, 2002 and has continued operating while in bankruptcy

⁶In December 2001, Sun Country ceased its scheduled passenger service at the Airport and filed for bankruptcy protection. On April 15, 2002, a portion of its assets and its name were purchased by an investor group which now operates Sun Country as a charter airline at the Airport.

Air Canada filed for bankruptcy protection on April 1, 2003 and has continued operating while in bankruptcy proceedings.

Codeshare with Air Canada.

Sources: Metropolitan Airports Commission; DOT, Schedule T-3.

INSURANCE COVERAGE (Unaudited)

MINNEAPOLIS/ST. PAUL METROPOLITAN AIRPORTS COMMISSION

Year ended December 31, 2002

Insurer	Expiration	Coverage	Policy Limits (Thousands of Dollars)
ACE/INA ¹	1-1-04	General aviation liability including personal injury	\$500,000
FM Global Insurance Co.	1-1-04	Blanket fire & extended coverage on building and contents. Boiler, machinery	\$500,000
Self-Insured ²	Continuous	Statutory workers' compensation	\$100/500/100
Fidelity & Deposit Company of Maryland	1-1-04	Comprehensive Crime Employee Bond	\$1,000
Minnesota Risk Management Fund	7-1-03	Auto Liability (licensed vehicles), physical damage (all vehicles) hired automobiles, valet parking, inland marine and garage keepers	MN Tort Cap Limits
Minnesota Risk Management Fund	7-1-03	Non-Aviation General Liability	MN Total Cap limits

¹Does not include a "War Risk Endorsement."

²Funded from current operating revenues of the Commission. Property does include a "Terrorism Endorsement"