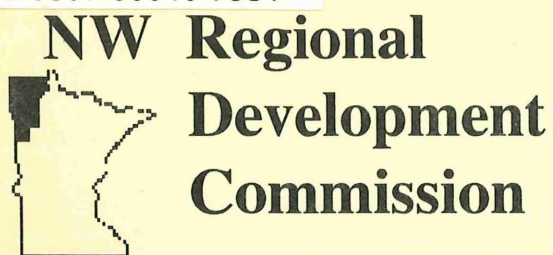


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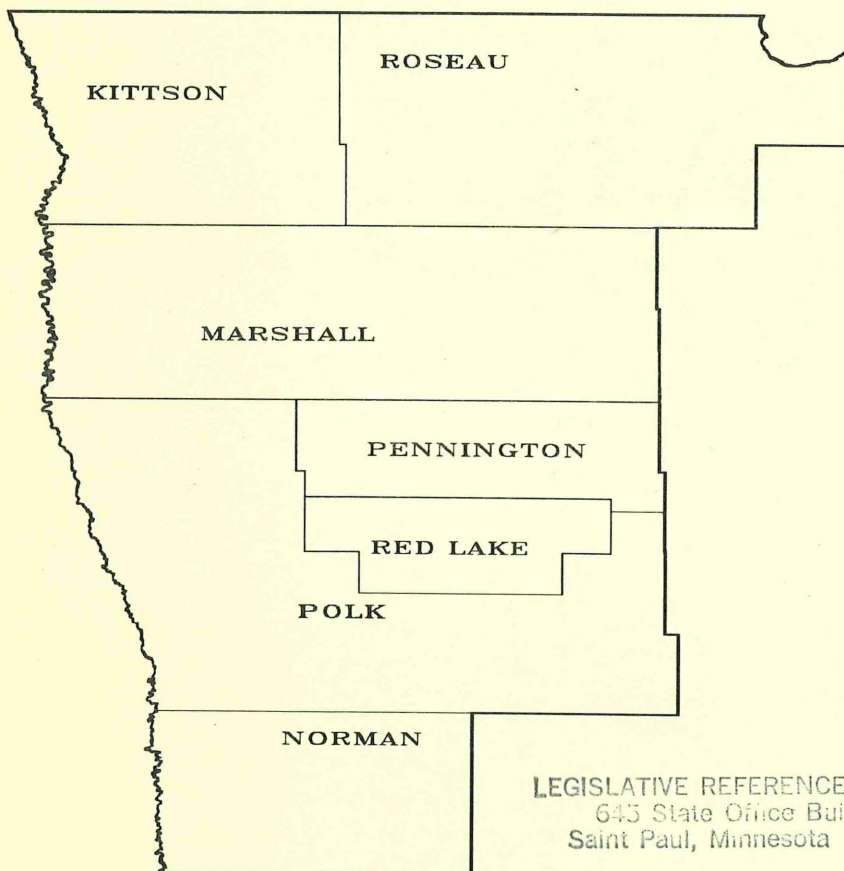
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ANNUAL REPORT

Fiscal Year 1992

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COMMISSION BUDGET

<u>REVENUES</u>	<u>FY'92</u>	<u>PROJECTED FY'93</u>
FEDERAL		
ECONOMIC DEVELOPMENT ADMIN.	67,608	303,750
DHHS - AREA AGENCY ON AGING	463,120	475,500
USDA - NUTRITION FUNDS	126,103	126,100
NAT'L ENDOWMENT FOR ARTS	<u>5,500</u>	<u>5,500</u>
	662,331	910,850
STATE		
MN/DOT	27,000	31,100
STATE ARTS BOARD	65,970	61,790
MN RESOURCE CENTER FOR ARTS	13,700	13,750
RURAL REHAB PILOT PROJECT	38,650	3,016
STATE NUTRITION	<u>86,108</u>	<u>86,108</u>
	231,428	195,764
PRIVATE FOUNDATIONS		
MCKNIGHT FOUNDATION - ARTS	16,000	16,000
OTTO BREMER FOUNDATION	<u>5,000</u>	<u>5,000</u>
	21,000	21,000
LOCAL GOVERNMENTAL		
LOCAL LEVY	118,640	122,200
MISCELLANEOUS LOCAL CONTRACTS	<u>23,893</u>	<u>15,750</u>
	142,533	137,950
MISCELLANEOUS		
NORTHWEST ENTERPRISE FUND	275,750	40,000
LOAN FUND LOCAL MATCH	0	81,250
INTEREST	22,549	19,400
CONFERENCE REGIST./MISC.	<u>7,520</u>	<u>4,400</u>
	305,819	145,050
TOTAL REVENUES	<u>1,363,111</u>	<u>1,410,614</u>
 <u>EXPENDITURES</u>	 <u>FY'92</u>	 <u>PROJECTED FY'93</u>
SALARYFRINGE	270,627	282,065
STAFF TRAVEL & REGISTRATIONS	20,075	20,445
COMMISSION/COMMITTEE TRAVEL/PER DIEM	34,297	34,530
PROFESSIONAL FEES	39,330	16,134
OFFICE EXPENSES	<u>77,633</u>	<u>86,804</u>
TOTAL ADMINISTRATIVE	441,962	439,978
REGRANTED	678,259	651,156
BUSINESS LOANS	239,500	325,000
FIXED ASSETS/RESTRICTED FUND	16,000	6,400
DEPRECIATION	<u>(12,610)</u>	<u>(11,920)</u>
	3,390	(5,520)
TOTAL	<u>1,363,111</u>	<u>1,410,614</u>



MARK B. DAYTON
STATE AUDITOR

STATE OF MINNESOTA

OFFICE OF THE STATE AUDITOR
SUITE 400
525 PARK STREET
SAINT PAUL 55103

296-2551

INDEPENDENT AUDITOR'S REPORT


Board of Directors
Northwest Regional Development Commission

We have audited the accompanying general purpose financial statements of the Northwest Regional Development Commission as of June 30, 1991, and for the year then ended, as listed in the table of contents. These financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and Governmental Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Northwest Regional Development Commission as of June 30, 1991, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The individual fund statement shown in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements of the Northwest Regional Development Commission. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.


MARK B. DAYTON
STATE AUDITOR

October 29, 1991

Letter from the Chairperson

I am happy to be able to present the 1992 Annual Report of the NWRDC for your review and comment. The format of the Report has undergone a dramatic revision, with more of a concentration on providing specific information about projects the Commission has supported over the past year. I feel this format is a better reflection of the Commission's commitment to providing services with an identifiable impact in the communities of Northwest Minnesota.

Issues which have developed over the past year will provide some new challenges for the NWRDC in 1993. Locally, the population declines identified in the 1990 Census were greater than we had expected. Community groups are responding with a commitment to access private and governmental resources to insure that the 2000 Census shows growth and stabilization for the area. Requests for assistance from the NWRDC have increased this year and we will be available again in 93 to provide support for local development projects.

At the State and Federal levels, agencies have started to discuss options for a more effective delivery systems in an era of declining governmental resources. One of the major concerns is that programs are becoming more and more difficult to access because of the complications created by the various regulatory agencies.

We feel this could be addressed by incorporating organizations like the NWRDC into the system to facilitate a better local connection for these programs. However, discussions thus far indicate that we would have to give up some of our local identity to gain stronger local connections to State and Federal resources. Whether this would be a gain or a loss is not clear, but it is clear that consumers of governmental services are very serious about addressing regulatory obstacles to local development projects.

I invite you to take a look at the services provided by the NWRDC and to comment on how we can improve those services. I would like to conclude by giving special thanks the NWRDC staff and Commission members for their hard work in 1992.

Dr. Joe Bouvette

Dr. Joe Bouvette
Chairperson



NWRDC Board Members: L to R

Row 1:(Seated) Rudee Anderson, Skip Swanson, Joe Bouvette,
Delray Larson

Row 2:(Standing) Virgil Benoit, Charles Lindberg, Wally Jorgenson,
Glen Brookshire

Commission Membership

Kittson County

**Dr. Joe Bouvette	Hallock	Industry
Cecil Fossell	Kennedy	Financial
		Institutions
Janice Hanson	Hallock	School Board
Kimberly Johnson	Kennedy	Townships
*Charles Lindberg	Kennedy	Kittson County
George Wikstrom, Jr.	Karlstad	Municipalities

Marshall County

Bruce Anderson	Argyle	Municipalities
*Delray Larson	Gatzke	Marshall County
Marville Magnusson	Argyle	Townships

Norman County

*Glen Brookshire	Halstad	Municipalities
Herb Mauritsen	Shelly	Norman County
Cary Sip	Ada	Townships

Pennington County

Kermit Finstad	TRF	Townships
David Hoefer	St. Hilaire	Municipalities
Daniel Johnson	Goodridge	Soil & Water
		Cons. Districts
*Oliver Swanson	TRF	Pennington County

Polk County

Paul Hanson	EGF	Vocational Schools
Don Cavalier	Crookston	Labor
*Wallace Jorgenson	Fisher	Polk County
Duane Knutson	Fertile	Municipalities
Gary Letness	Crookston	Townships
Bernie Solberg	Gully	Women
Harold Thomforde	Crookston	Business

Red Lake

*Virgil Benoit	RLF	Red Lake County
Earl Strand	Brooks	Agriculture
Roy Jorgenson	Oklee	Senior Citizens
Genevieve Knott	RLF	Townships
Robert Melby	Oklee	Low Income
Harold Vathauer	Plummer	Municipalities

Roseau County

*Rudee Anderson	Greenbush	Watershed Districts
Bernie Burggraff	Roseau	Municipalities
Glenn Darst	Greenbush	Roseau County
Donald Fast	Warroad	Townships
Jon Heggedal	Badger	School Boards

*Board Member

**Chairperson

Members who served for part of FY'92 but no longer serve:
William Gatheridge, Floyd Hovland, Karen Young, Geri Sollom,
3 Mark Bohn and Jim Hegge.

PROGRAM SUMMARIES

AREA AGENCY ON AGING **Purpose:** Support the dignity and independence of older citizens in the Region by providing leadership, advocacy, planning and funding for the development of services in accordance with the Older Americans Act.

Program Funding Sources: Older Americans Act through the Minnesota Board on Aging - \$87,013 and the RDC Tax Levy - \$28,004.

Regrant Funding Sources: Older Americans Act - \$377,898, U.S. Department of Agriculture Nutrition Program - \$126,103, State Nutrition Program - \$86,108.

Service Priorities: Regrant priorities are Senior Meals, Insurance Advocacy, Housekeeping, Legal Services, Medical Transportation and Home Health Aide Maintenance care. Support priorities are developing care options, advocacy, education, support of county committees on aging, inter-agency linkages, and information/referral.

REGIONAL ARTS COUNCIL **Purpose:** To promote, develop and encourage artistic growth and excellence of arts organizations and individual artists in northwestern Minnesota by awarding funds and conducting programs and service.

Program Funding Sources: Minnesota State Arts Board - \$35,570, McKnight Foundation - \$2,400, Minnesota Center for Arts Education - \$13,700.

Re-Grant Funding Sources: Minnesota State Arts Board - \$30,400, McKnight Foundation - \$13,600, Arts Partners of Minnesota - \$5,500.

Service Priorities: Direction setting, grants to organizations, grants to individual artists, arts mentoring for students, information/education.

COMMUNITY DEVELOPMENT **Purpose:** Provide local units of government, community organizations and governmental agencies with professional services which will support and encourage projects designed to improve the quality of life in the area.

Funding Sources: RDC Tax Levy - \$19,365 and \$26,098 from contracts.

Service Priorities: Local goal setting, grant writing, land use planning/zoning, natural resources issues, contracted services.

ECONOMIC DEVELOPMENT **Purpose:** Improve the economic base in the Region by providing general planning guidance and technical assistance to local units of government and specific industrial projects that will result in increased job opportunities, an enlarged tax base, and a more positive economic image for the area.

Funding Sources: United States Economic Development Administration (EDA) - \$49,517 and the RDC Tax Levy - \$16,364.

Service Priorities: Regional direction setting, county/local direction setting, grant writing, encouraging innovation, financing industry, agricultural value added, tourism, international trade.

ENTERPRISE LOAN FUND **Purpose:** To strengthen and diversify the economy by providing a source of lower interest, gap financing to new and expanding businesses.

Program Funding Source: \$36,250 from interest and fees.

Loan Funding Source: \$205,000 from loan repayments and interest.

Service Priorities: The creation of jobs, especially for the long term underemployed or unemployed; projects which increase the local tax base; and priorities as identified in the Economic Development Plan.

REGIONAL FORUM **Purpose:** To create a consensus between policy makers, service providers and service consumers on the most cost effective approaches to creating jobs and improving the quality of life in Northwest Minnesota; and to assist in implementing those approaches that are most appropriate to the Commission's role as a service provider.

Funding Source: Local Tax Levy - \$62,467 and interest - \$19,500.

Service Priorities: Consensus building, planning and research, information/data, program development and improvement, legislative advocacy.

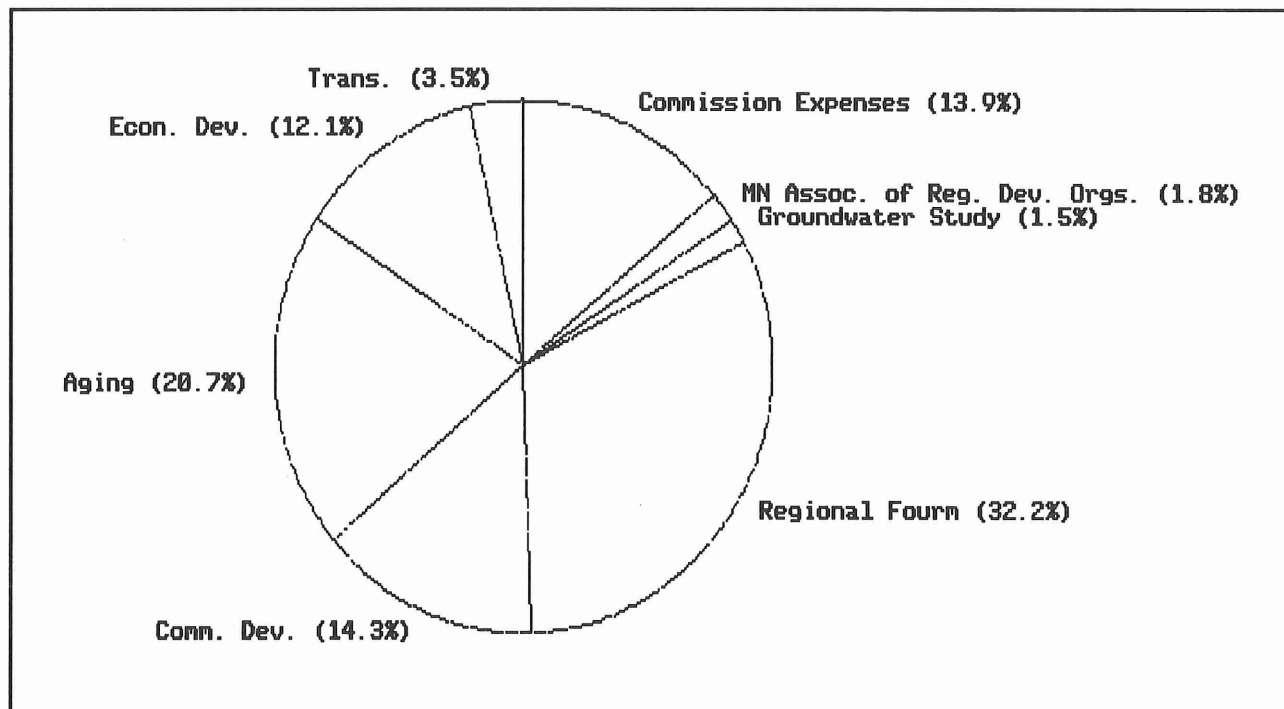
TRANSPORTATION **Purpose:** To insure the safe and efficient movement of people and commodities in the area by utilizing a variety of transportation modes.

Funding Sources: \$27,000 from the MN Department of Transportation and \$4,765 from the RDC Tax Levy.

Service Priorities: Regional direction setting, highway planning, transit planning, legislative advocacy, project coordination with MnDOT.

USE OF THE NWRDC TAX LEVY

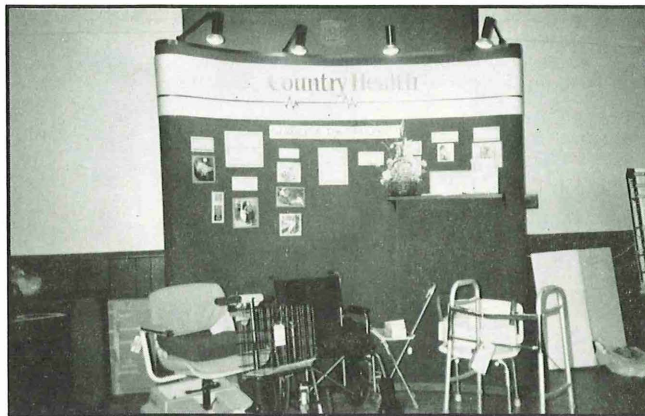
The graph below shows the use of Tax Levy revenues and interest as a percent of the total.



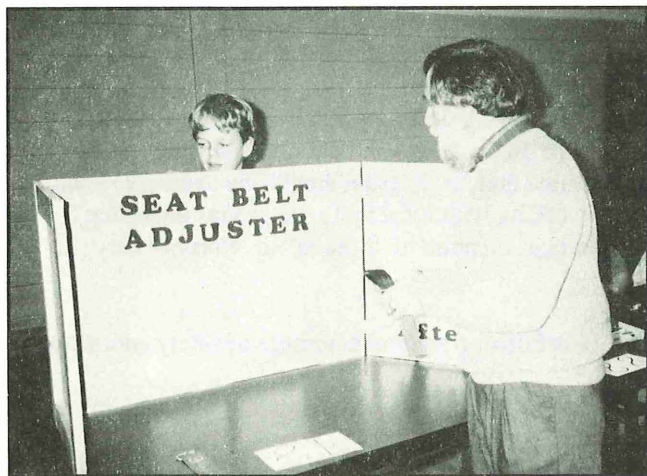
REGIONAL WORK PROJECTS

- Completed a self evaluation of the Commission including a survey of local units of government and other clients of the NWRDC.
- Assisted with examining the need for a Dead Animal Service.
- Participated in the Minnesota Milestones process of State Planning.
- Completed the initial stages for a \$450,000 re-capitalization of the Enterprise Loan Fund.
- Assisted in the drafting of rules for the Natural Preservations Route legislation to be implemented by MnDOT.
- Participated in the Minnesota Blueprint process of goal setting by the MN Department of Trade and Economic Development.
- Completed the administration granting \$40,000 in funds for the Rural Rehabilitation Pilot Project program.
- Participated in drafting new rural development legislation and examining new approaches to environmentally related permitting with the Minnesota Association of Regional Development Organizations.
- Assisted in the establishment of the Pembina Resource Conservation Development office for the Region.
- Completed the transition of the Red River Trade Corridor project from the RDC to the University of Minnesota.
- Assisted in the completion of a study on options for local cooperation in recycling.
- Participated in the activities of the Rural Initiatives Coalition to bring the message of rural areas to the state legislature.
- Started planning with local snowmobile clubs for a regional snowmobile map and promotion.
- Sponsored a work shop on the TOOLS program to assist communities in examining industrial markets.
- Completed the Region One Directory of Manufacturers.
- Assisted in the on-going development of the vegetable industry including work on a major expansion into growing and processing peas.
- Awarded \$3,060 in Rural Rehabilitation Pilot Project funding to the Northwest Minnesota Initiative Fund and the NWRDC for development of a regional conference on economic development innovations in ag related areas.

- Updated and distributed 250 Tourism Directories to 10 out of region sites.
- Held the 17th Annual Fall Conference on Aging with 363 persons attending. Topics of concern to seniors were addressed in 23 workshop sessions. Resource display was well attended. 35 service providers received 129 professional CEU's.
- Area Plan on Aging was prepared and submitted with the Aging program complying with all requirements.
- Sponsored "Bridging the Networks: a teleconference on aging and developmental disabilities with 42 service providers in attendance.
- Completed an update of the Regional Road Priorities with input from many groups in the Region.
- Updated and distributed 125 copies of Regional Transportation Plan.
- Updated and distributed approximately 200 copies of the Directory of Governmental Units and Service Providers.
- Updated and distributed 250 copies of the Senior Service Directory.
- Produced and distributed approximately 4,800 copies of the Commission Chronicle (Commission Newsletter)
- Regional Aging Grants:
 - Senior Legal Services Program - \$20,000. 147 people; 431 units of service.
 - Senior Nutrition Program - Congregate - \$204,592. 5,752 people; 164,206 units of service
 - Senior Nutrition Program - Home Delivered Meals - \$78,138. 701 people; 60,034 units of service.
 - Elder Abuse Prevention Program - \$2,737; 321 people; 321 units of service.
 - Legal Services - Minority Outreach - \$2,500
- The Eldercare Futures Task Force was organized by the AAA this year to identify senior needs/gaps in services and develop creative low cost community-based options.
- 700 copies of 4 issues of "The Caregiver Newsletter" were produced by a coalition of aging service providers and distributed by volunteers in Red Lake, Pennington, Polk, and Norman counties.
- A plan was developed and Title III-G aging funds were awarded to the Violence Intervention Project for the development and distribution of a brochure which describes elder abuse.
- Senior Connections Project - The Otto Bremer Foundation awarded \$5,000 to the NWRDC AAA for activities designed to enhance awareness of community-based options (in Bremer bank service areas) to reduce reliance on costly nursing home care. Funds were used in FY1992 in conjunction with Aging PD & C funds.
- A large scale Supplemental Security Income Outreach project, which began in 1991 with seminars in each county was completed in 1992. 30 Service Awareness seminars were conducted on consumer issues, emergency call systems, mental health, AAA programs and aging network services. 1,141 persons attended.
- Regional "Key to Quality Years" Senior Awareness Training held in Crookston, 84 people attended.
- 51 Regional and local education seminars were provided to 1,407 seniors and service providers on topics such as communication skills, life planning and self esteem.
- AAA coordinated Senior Spelling Bees at local and regional levels to provide intellectual challenge for seniors. TRF Heritage Center provided \$100 to offset expenses. More than 100 seniors participated and many more observed.
- "Operation Earmuff" -- Published a newsletter promoting the program for distribution to every school in the Region. Three area schools participating in "Operation Earmuff" held inventors fairs. A sharing and recognition session was sponsored by the NWRDC for the following: Franklin Middle School-TRF, Shelly, Climax, Greenbush, Warroad, Alvarado and Twin Valley.
- Prepared and distributed FY92-93 Arts Plan and Artists Directory



Displays at the Fall Conference on Aging enhance awareness about services/products that help seniors remain independent.



Operation Earmuff at work. S. Levinson visiting with a young entrepreneur at the Alvarado Inventor's Fair.



The Regional Arts Council at work.

- Sponsored an Ethanol Informational meeting at the Best Western in Thief River Falls to investigate and promote ethanol use and production. Representatives from the American Coalition for Ethanol were present to answer questions. Twelve persons attended from throughout the Region.
- Distributed approximately 1,200 copies of the Arts Newsletter.
- Production Assistance/Sponsorship Grants: Non-profit organizations may apply for matching grants of up to \$3,000.00 per year for locally produced programs and/or sponsorship of touring artists. In FY1991, Production Assistance/Sponsorship Grants in the amount of \$16,536.00 were awarded to area arts organizations with funding from the State of Minnesota.
- Small Arts Grants: The Small Arts Grant Program allows organizations to apply for up to \$500 for projects which do not exceed \$1,000 in total cost. In FY1992, ten Small Arts Grants totaling \$3,200.00 were awarded with funding provided by the State of Minnesota.
- Arts Education Grants: The Arts Council conducted a special project in FY1992 to offer support for arts education in the region's schools. Schools could apply for up to \$500.00 for projects which provided students' increased exposure to the arts. Awards totaling \$7,200.00 were made for seventeen arts education projects.
- NWRDC/McKnight Small Capital Grants: Funding from the McKnight Foundation's Arts Funding Plan in the amount of \$3,193.00 provided assistance to three non-profit arts organizations with small capital expenditures.
- NWRDC/McKnight Capacity Building Grants: This new program is supported by the McKnight Foundation's Arts Funding Plan and is designed to encourage planning, fiscal, and programmatic development of long-term arts organizations. Two organizations each received awards of \$2,500.00 to develop a five-year plan and funding strategy; and to develop capacity building programs. Additionally, a capacity building workshop was held and non-profit management resources were made available.
- NWRDC/McKnight Individual Artist Awards: A new program in FY1992, the purpose of these awards is to provide financial support (up to \$500.00) to enhance artists' creative and professional development. A total of \$3,700.00 in funding from the McKnight Foundation's Arts Funding Plan was awarded to eight regional artists.
- Arts Partners of Minnesota: The National Endowment for the Arts' "Locals" program provided the second year of a three-year initiative for arts organizations to obtain funds from local units of government during FY1992. Three organizations received funding totaling \$5,500.00 from the National Endowment for the Arts and the Minnesota State Legislature.
- Artist/Mentor Program: Fifteen high school students from ten schools participated in the 1991-1992 Artist/Mentor Program for Performing and Visual Arts. The students studied with a practicing artist from May, 1991 through April, 1992. This project was supported by the Minnesota Center for Arts Education.
- Sponsored a capacity building session for regional arts organizations with 24 people representing 9 organizations attending.
- Sponsored a meeting for arts educators with 18 people representing 13 schools attending.
- Hosted a two day statewide regional transportation planners conference. Over 65 MnDOT personnel as well as county engineers were able to attend.
- Held two grants training sessions for service providers who later applied for 16 B (2) vehicles (Transportation).
- Staff assisted MnDOT Department of Transit by participating on the 16 B (2) review committee which reviews statewide applications and assists in the selection of qualified and needy grant applicants to receive vehicles.
- Continually monitoring the Port of Entry issues and is currently working with local and state groups providing technical assistance in a proposal to expand hours and change the classification of "Station" to "Port of Entry" at Lancaster.
- Created a floodplain map database for the region.
- Working with MnDOT, Headwaters RDC and a Highway 200 Task Force to address a number of safety concerns along Trunk Highway 200.
- Assisted MnDOT Department of Transit in distribution of a pilot transit service providers survey. Assisted in distribution, collection and follow-up of the Transit Service Providers Survey.
- Programming of reconstruction of U.S. Highway 75 continues to be a high priority for the Transportation Advisory Committee.
- Prepared and distributed the FY'92 Annual Report and Work Program.

KITTSOON COUNTY PROJECTS

- Completed a County Summary of Economic Conditions.
- Completed an application for a \$89,900 1% interest loan for the Lancaster Golf Club and the City of Lancaster.
- Conducted on-site Community Assessments in Hallock, Lancaster, Lake Bronson, Kennedy, Karlstad and Donaldson.
- Attended the Kittson County Township Association Annual Meeting.
- Began the process of examining the need for extended service hours at the Lancaster boarder crossing.
- Distributed 613 Tourism Directories to 21 sites.
- Provided support and information to the Kittson County Committee on Aging.
- Aging Grants:
 - Kittson County Senior Transportation Program - \$2,800. 58 people; 712 units of service.
 - Lutheran Social Services (LSS) for 21,252 Senior Nutrition Congregate & Home Delivered Meals at sites in Hallock, Halma, Karlstad, Kennedy, Lake Bronson, and Lancaster.
- Arts Grants:

Artists Unlimited, Lake Bronson	Fall Paint Away	280.00
Lancaster School	Visual Program - Lil Smolak	500.00
Hallock School	Jim Klobuchar Workshop	500.00
Karlstad School	Visual Program - George Koland	500.00
42nd St. Song and Dance Co.	Arts Partners of Minnesota	500.00
- Artist/Mentor Program:

Kristi Bothum	Karlstad	Dance
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MARSHALL COUNTY PROJECTS

- Completed a County Summary of Economic Conditions.
- Completed the administration and close out of a \$100,000 grant to the City of Grygla to assist Machinewell Inc. and to establish a city loan fund.
- Recognized the City of Stephen's development efforts by holding an ED Committee meeting there and touring two of their industries.
- Supported the Valley North Elementary inventor's fair.
- Provided a loan to Cassie Company Manufacturing, Warren for \$22,000.
- Staff conducted on-site Community Assessments in Stephen, Argyle, Oslo, Alvarado, Warren, Newfolden, Middle River, Grygla and Strandquist.
- Distributed 443 Tourism Directories to 15 sites.
- Provided support and information to the Marshall County Committee on Aging.
- "Women's Financial Network Trainings" were offered in Marshall county with planning support from the AAA.
- Provided information and seminars on senior services to Warren Seniors through a grant from the Bremer Foundation.
- Aging Grants:
 - Marshall County Home Health Aide Program - \$6,500. 12 people; 1,107 units of service
 - LSS for 38,157 Senior Nutrition Congregate & Home Delivered Meals at Alvarado, Middle River, Newfolden, Oslo, Stephen and Warren.
- Argyle received assistance in obtaining a \$35,000 grant to develop a Living-at-Home/Block Nurse model program, which makes extensive use of community volunteers in maintaining frail seniors at home.
- Arts Grants:

Middle River Community Theater	Hound of the Baskerville	995.00
Argyle School	Prairie Fire Children's Theater	728.91
Middle River Community Theater	Heidi	560.00
Middle River Community Theater	The Lion, Witch, and Wardrobe	445.00
Grygla School	Visual Program - Marv Espe	500.00

MARSHALL COUNTY PROJECTS - CONTINUED

-	Arts Grants - Continued		
	Newfolden School	Visual Program - Rose Needham	150.00
	Warren School	Visual Program - Julie Bagnat	500.00
	Artist/Mentor Program:		
	Monica Rogus	Stephen	Voice
	Alison Toren	Middle River	Writing
	Jackie Fay	Stephen	Voice
	Robbyne Risky	Oslo	Dance

NORMAN COUNTY PROJECTS

- Completed a County Summary of Economic Conditions.
- Completed an application for \$26,085 in funding for Twin Valley under the Parks and Recreation grant program.
- Assisted Ada with examination of the need for a comprehensive plan and zoning updates.
- Funded the following Rural Rehabilitation Pilot Project: Ada Economic Development Authority - \$3,300 for a feasibility study for organic vegetables;
- Prepared Block Grant application for the City of Shelly. Project was funded in the amount of \$726,250.
- Supported the Shelly-Climax School and Twin Valley School Inventor's Fairs.
- Staff conducted on-site Community Assessments in Halstad and Hendrum.
- Distributed 311 Tourism Directories to 11 sites.
- Provided 4 educational programs on senior services at the Shelly Senior Center. Provided through a grant from the Bremer Foundation.
- Aging Grants:
 - Norman County Home Health Aide Program - \$2,000 9 people; 176 units of service
 - Valley Housekeeping (In conjunction with Polk and Pennington Counties) - \$31,500.
 - LSS for 28,163 Senior Nutrition Congregate & Home Delivered Meals at Ada, Gary, Halstad, Hendrum, Perley, Shelly and Twin Valley.
- Arts Grants:

Twin Valley School	Visual Program	Gene Lysaker	500.00
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- Artist/Mentor Program:

Jennifer Opheim	Ada	Writing	
Amy Oakland	Gary	Music	

PENNINGTON COUNTY PROJECTS

- Completed a County Summary of Economic Conditions.
- Completed a comprehensive plan for North Township.
- Completed an update of zoning ordinances for Norden Township.
- Assisted Thief River Falls with planning for a downtown revitalization program and a housing rehabilitation project.
- Assisted Hydra Mac and the City of Thief River Falls with preliminary work on loan support for a business expansion.
- Prepared Block Grant application for the City of St. Hilaire. Project was funded in the amount of \$782,556.
- Started working on 1993 Block Grant Application of the City of Thief River Falls.
- Attended Pennington County Township Association Annual Meeting.
- Staff conducted on-site Community Assessments in St. Hilaire and Goodridge.
- Distributed 447 Tourism Directories to 12 Sites.

PENNINGTON COUNTY PROJECTS - CONTINUED

- Staffed the Pennington County Water Planning Committee under contract with the County.
- "Women's Financial Network Trainings" were offered in Pennington county with planning support from the AAA.
- Provided support and information to the Pennington County Committee on Aging.
- Participated in the Pennington County Health Fair.
- Aging Grants:
 - Valley Housekeeping (In conjunction with Polk and Norman Counties - \$31,500.
 - Inter County Home Health Aide Program (In conjunction with Red Lake County) - \$4,920. 17 people; 1,145 units of service
 - LSS for 29,383 Senior Nutrition Congregate & Home Delivered Meals at St. Hilaire and Thief River Falls.
- Arts Grants:

Northland Community College, TRF	Music Workshop by Paul Brodie	430.00
Northland Community College, TRF	Minneapolis Chamber Symphony	2375.00
Northern Prairie Artists, TRF	Rose Edin Workshop	255.00
Northland Community College, TRF	Mpls. Chamber String Quartet	250.00
Thief River Falls Arts Council	<u>The Owl and the Pussycat</u>	380.00
Goodridge School	Visual Program - Marv Espe	500.00
Thief River Falls School	Arts Day Camp	250.00
Thief River Falls School	Creative Connections Workshop	250.00
Violet Barr, TRF	Watercolor Workshop	500.00
LaVonne Forsberg, TRF	Watercolor Workshop	500.00
Cathy Mueller, TRF	Watercolor Workshop	500.00

POLK COUNTY PROJECTS

- Completed a County Summary of Economic Conditions.
- Completed applications for \$700,000 in Economic Development Administration and \$500,000 in Department of Trade and Economic Development funds for public utilities improvements in East Grand Forks related to the expansion of American Crystal Sugar.
- Funded the following Rural Rehabilitation Pilot Projects: Richard Roed, Fosston - \$1,350 for squash storage development; Chef Olaf's Foods, Erskine - \$3,300 for market development; Ada Economic Development Authority - \$3,300 for a feasibility study for organic vegetables; Crookston Development Authority - \$10,000 for a feasibility study for a potato starch plant; Headwaters Produce - \$3,000 for vegetable test plots; University of Minnesota Crookston - \$8,000 for research of low residue vegetable production.
- Began working on Block Grant applications for the cities of Erskine, Mentor and Winger.
- Provided a loan to Phoenix Industries of Crookston for \$55,000.
- Staff conducted on-site Community Assessments in Fisher, Mentor, Erskine, McIntosh, Lengby, Winger, Fertile, Beltrami, Neilsville and Climax.
- Distributed 1063 Tourism Directories to 29 Sites.
- Organized a task force of seniors and service providers to produce a Polk County Senior Service Directory through a grant from the Bremer Foundation.
- "Women's Financial Network Trainings" were offered in Polk county with planning support from the AAA.
- Provided support and information to the Polk County Committee on Aging.
- Provided seminars on senior services to Crookston and East Grand Forks Seniors through a grant from the Bremer Foundation.
- Provided information on services to Fisher Seniors through a grant from the Bremer Foundation.
- Aging Grants:
 - Polk County Home Health Aide - \$9,500. 22 people; 1,707 units of service
 - Valley Housekeeping (In conjunction with Pennington and Norman Counties - \$31,500. 307 people; 15,019 units of service
 - LSS for 63,867 Senior Nutrition Congregate & Home Delivered Meals at Crookston, East Grand Forks, Erskine, McIntosh and Winger.

POLK COUNTY PROJECTS - CONTINUED

Arts Grants:

Crookston Civic Music League	Minneapolis Chamber Symphony	2400.00
Fertile Area Arts Council	John Moisiman Concert	500.00
Fosston Art Center	Building on Imagination Exhibit	150.00
East Grand Forks School	North Country String Band	300.00
Fosston School	Mark Christianson Workshop	365.00
Comm. Performing Arts Council, EGF	Children's Theater Camp	500.00
Fosston School	Dance Program - Gwen Staehnke	477.72
Fisher School	Visual Program - Carol Kelly	500.00
Fertile/Beltrami School	Theater Program - Beth Carlson	500.00
Comm. Performing Arts Council, EGF	Sound Equipment	249.90
Crookston Community Theater	Lighting and Sound Equipment	2248.00
Comm. Performing Arts Council, EGF	Capacity Building	2500.00
Fosston Art Center	Capacity Building	2500.00
Erik Budd, Fosston	Shipping Art Work	500.00
Ardyce Whalen, Crookston	Portfolio Development	198.80
Fosston Art Center	Arts Partners of Minnesota	3000.00

Artist/Mentor Program:

Misty Lee Hunter	Fosston	Visual Art
Kathy Drevlow	East Grand Forks	Voice
Fajen Johnson	East Grand Forks	Visual Art
Debby Hendrickson	East Grand Forks	Visual Art
Shannon Haugen	Erskine	Music
Jenni Skala	Fosston	Theater
Matthew Lundin	Erskine	Music

RED LAKE COUNTY

- Completed a County Summary of Economic Conditions.
- Funded the following Rural Rehabilitation Pilot Project: MN Barley Growers Association - \$10,000 for development of waxy hulless barley for use as a high fiber food.
- Prepared Block Grant application for the City of Red Lake Falls. Project was funded in the amount of \$394,000.
- Staff conducted on-site Community Assessments in Plummer, Oklee and Brooks.
- Provide a loan to NW Manufacturing, Inc., Red Lake Falls for \$12,515.
- Provided support and information to the Red Lake County Committee on Aging.
- Red Lake Falls HRA developed a congregate housing services coordination project and received a \$20,000 grant with support from the AAA.



Red Lake County Committee on Aging
received assistance with a
Transit Study from the NWRDC
Aging and Transportation
Programs.

RED LAKE COUNTY PROJECTS - CONTINUED

- RDC Aging and Transportation Programs jointly provided assistance to the Red Lake County Committee on Aging in identifying transit needs and attitudes and developing strategies to enhance visibility and ridership of transit service.
- Staff assisted the Red Lake County Committee on Aging in the preparation, distribution and calculation of transit surveys. This activity was conducted primarily to evaluate the effectiveness of services being provided in the county.
- Aging Grants:
 - Inter County Home Health Aide Program (In conjunction with Pennington County - \$4,920.
 - LSS for 19,884 Senior Nutrition Congregate & Home Delivered Meals at Oklee, Plummer and Red Lake Falls.
- Distributed 306 Tourism Directories to 9 sites.
- Staffed the Red Lake County Water Planning Committee under contract with the County.
- Arts Grants:

Oklee Community Theater	<u>Exit the Body</u>	500.00
Two Rivers Area Theater,	<u>Mame</u>	3500.00
Red Lake Falls		
Plummer School	Visual Program - Rose Needham	150.00
Red Lake Falls School	Visual Program - Julie Elick	440.00
Linda Axvig, Red Lake Falls	Watercolor Workshop	500.00
Assoc. of the French of the North,	Arts Partners of Minnesota	2000.00
Red Lake Falls		
- Artist/Mentor Program:

Sara Beyer	Red Lake Falls	Music
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ROSEAU COUNTY PROJECTS

- Completed a County Summary of Economic Conditions.
- Staff conducted on-site Community Assessments in Strathcona, Greenbush, Badger, Roseau, Warroad and Roosevelt.
- Provided a loan to Central Boiler, Inc., Greenbush for \$75,000.
- Provided support and information to the Roseau County Committee on Aging.
- Staff assisted the Roseau County Committee on Aging in the preparation, distribution and calculation of transit surveys. This activity was conducted primarily to evaluate the effectiveness of services being provided in the county.
- Survey information on Roseau County transit issues was analyzed for the Roseau County Committee on Aging.
- Aging Grants:
 - Senior Medical Travel - \$7,000. 149 people; 1,109 units of service
 - Roseau County Home Health Aide Program - \$2,260. 16 people; 700 units of service
 - Roseau County Housekeeping Program - \$6,000. 45 people; 1,204 units of service
 - LSS for 23,534 Senior Nutrition Congregate & Home Delivered Meals at Badger, Greenbush, Roseau and Warroad.
- Distributed 829 Tourism Directories to 25 Sites.
- Arts Grants:

Warroad Summer Theater	<u>Chapter 2</u>	1360.00
Warroad Summer Theater	<u>South Pacific</u>	2090.00
Brushstrokes, Badger	Marv EspeWorkshop	210.00
Roseau School	Ross Sutter Residency	254.00
Badger School	Folk Festival	500.00
Warroad School	Literary Magazine	500.00
Warroad Summer Theater	Lighting Equipment	695.10
Marv Espe, Roseau	Facsimile Machine	500.00
Shelly McMillin, Roseau	Speedcoat Waxer	500.00

ADDITIONAL PROJECT SUPPORT

Regional/Other

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation
Aging	15	33
Reg. Forum	5	2
Tran	8	10
Tour		3
Data	56	27

Kittson County

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation	Loan/Grant Pre-Apps/Apps
Aging	3	14	
Arts	16	9	5
Ec Dev	13	3	
Loan Fund	9		1
Tran	12	2	

Marshall County

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation	Loan/Grant Pre-Apps/Apps
Aging	7	36	
Arts	19		21
Ec Dev	11	9	
Loan Fund	12	1	5
Tran	4	2	

Norman County

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation	Loan/Grant Pre-Apps/Apps
Aging	3	17	
Arts	20	3	10
Ec Dev	18	3	
Loan Fund	7		2
Tran	6	2	

Pennington County

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation	Loan/Grant Pre-Apps/Apps
Aging	13	36	
Arts	22	17	16
Ec Dev	10	4	
Loan Fund	16	3	
Tran	9	3	

Polk County

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation	Loan/Grant Pre-Apps/Apps
Aging	8	45	
Arts	40	57	33
Ec Dev	9	4	
Loan Fund	22	6	6
Tran	4	3	

Red Lake County

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation	Loan/Grant Pre-Apps/Apps
Aging	3	25	
Arts	41	9	13
Ec Dev	7	2	
Loan Fund	4	1	6
Tran	6	2	

Roseau County

Program	Info./Referral/ Data/Follow-Up	Tech. Assist/ Consultation	Loan/Grant Pre-Apps/Apps
Aging	1	23	
Arts	23	29	19
Ec Dev	16	2	
Loan Fund	10	1	4
Tran	8	3	

1991 Evaluation Report

Executive Summary

Background Information

The Regional Development Act of 1969 requires that a self evaluation of each Regional Development Commission be completed every five years. The Northwest Regional Development Commission (NWRDC) completed this evaluation to determine if the Commission is meeting the expectations of the public and if improvements can be made for the future.

The evaluation consisted of a mailed survey, preliminary analysis of the survey results by staff and a consultant, a group participation process for commission members and the public, and publication of the results and conclusions.

Survey Results

Three hundred and fifty surveys were mailed to elected officials and clients of the NWRDC. One hundred and forty one surveys were returned. Responses to most questions fell in the positive range. Over 70% of all responses fell in the two highest rating categories. Most other responses fell into rating categories which would indicate an acceptable or O.K. rating. There were very few responses in the negative rating categories. The narrative comment sections provided a great deal of information on specific things people like or do not like and ways the Commission could improve or prioritize services. The lowest ratings came on questions related to communication about activities of the Commission. 97.6% of the responses indicated the NWRDC is providing useful services. 96.9% of the responses indicated support for on-going funding of RDCs.

Conclusions

Survey results, discussion group input and task force analysis all rated the overall performance of the NWRDC as quite good. The following is an overview of the key points brought out during the evaluation:

NWRDC Strengths

- Commitment of Staff and Members
- Quality of Work
- Usefulness of Programs

Areas for Improvement

- Communication with the Public
- Increasing Involvement of Commission Members
- Making Room for New Services

Based on the results of the evaluation process, the Commission did state that the existence of the commission is in the public welfare and interest. This statement was made in consideration of a comparison between the costs of services provided by the Commission and the benefits of those programs for the Region.

Recommendations for Improvements

The following recommendations were made to address concerns expressed during the evaluation process.:

- The mission statement of commission should be as follows:

“The Northwest Regional Development Commission exists to provide quality services to government, businesses, agencies and individuals which will make the most of our resources in supporting economic growth and improving the quality of life in the seven counties of Northwest Minnesota.”

- Commission members should have more involvement in committee work, annual orientation sessions, distributing materials to the public, attending Board of Directors Meetings and acting as contacts for local projects.
- Communication with the public could be increased by a monthly column for local newspapers, a report format with information about Commission activities in each county and/or community and holding commission meetings in different locations on special occasions.
- The work program of the Commission should be continually examined to determine if the services being provided are of the highest priority.

Staff and Committee Membership Lists

NWRDC Staff Members

Joan Abercrombie	Program Planner
	Community/ Economic Development
Rose Carriere	Secretary/Receptionist
Donna Christianson	Financial Officer
	Loan Fund Manager
Jane Croeker	Aging Program Developer
Tammy Hagman	Program Assistant
Leon Heath	Executive Director
Linda Nelson	Arts Council Director
Faith Rud	Area Agency on Aging Director
Carol Sorensen	Projects Manager
	Financial Staff
Sandy Warner-Coltom	Transportation Planner

Transportation Advisory Committee

Dr. Joe Bouvette	Hallock
George Broadwell	Thief River Falls
Glenn Darst	Greenbush
Donald Jensen	Goodridge
Wallace Jorgenson	Fisher
Charles Lindberg	Kennedy
*Bob Marvin	Warroad
Willard Purath	Red Lake Falls
Ronald Rasmusson	Ada
Cary Sip	Ada
Leonard Stoltman	Argyle
Harold Thomforde	Crookston
Clarence Vathauer	Red Lake Falls
Steven Voigt	Warren

Aging Advisory Committee

Emil Bagley	Crookston
Marie Comstock	Roseau
Kermit Finstad	Thief River Falls
Bette Gysland	Ada
Harriet Heinen	Warroad
Eunice Hoff	Middle River
Roy Jorgenson	Oklee
*Charles Lindberg	Kennedy
Calvin Melgard	Warren
Ione Olson	East Grand Forks
Ernest Pederson	Plummer
Bill Penning	Thief River Falls
Lorraine Strand	Erskine
Francis Tangen	Twin Valley
James Wollin	Karlstad

Regional Arts Council

Lowell Enerson	Thief River Falls
George French	Crookston
Carol Hallan	Warroad
Janice Hanson	Hallock
Jon Heggedal	Badger
Rev. Louis Hermansen	Roseau
Patricia Jacklitch	East Grand Forks
Roy Jorgenson	Oklee
Mary Dye Moen	Warren
Jackie Skaurud	Twin Valley
*Ric Sorenson	Fosston
Ralph Swendseid	Stephen
Bardulf Ueland	Halstad
Joyce Wikstrom	Karlstad

Economic Planning Committee

Richard Anderson	Thief River Falls
*Milt Arneson, Sr.	Roseau
Glenn Darst	Greenbush
Arlan Fore	Oklee
Cecil Fossell	Kennedy
Dr. Steve Levinson	Thief River Falls
Velma Oakland	Red Lake Falls
Scottie Peterson	Middle River
Jim Richter	East Grand Forks
Joe Sandberg	Erskine
Cindy Spilde	Kennedy
Lawrence Sundahl	Stephen
Dale Svaren	Twin Valley
Dennis Thorson	Twin Valley

Northwest Regional Enterprise Fund Annual Report

In 1985, the Northwest Regional Enterprise Fund was established to operate a revolving loan fund in Region I. The goal of the Loan Fund is to strengthen and diversify the economy by providing a source of lower interest, gap financing to new and expanding businesses.

Financing for this program originated through federal funding from the Economic Development Administration (EDA) in the amount of \$975,000 and with local matching funds of \$242,000. An effort to secure additional funding has been in process during the year. An additional \$300,000 from EDA, with local matching funds of \$150,000 is pending EDA approval. Local funds have been committed from the following sources:

Kittson County	\$5,887
Marshall County	8,484
Norman County	6,000
Pennington County	7,994
Polk County	13,521
Red Lake County	6,173
Roseau County	7,055
NW MN Initiative Fund	60,000
NWRDC	24,886
Interest Earnings	<u>10,000</u>
Total Local Funds Committed	\$150,000

During Fiscal Year 1992 the following businesses received financing assistance through the loan program:

- Central Boiler, Inc., Greenbush	\$75,000
- NW Manufacturing, Inc., Red Lake Falls	12,515
- Phoenix Industries of Crookston	55,000
- Cassie Company Manufacturing, Warren	<u>22,000</u>
	\$164,515

To date, 30 business loans have been approved for a total \$1,706,442. The program has assisted 13 new businesses with start-up financing and 17 business expansions. Job creation is a major emphasis of the program. Currently, over 312 full time jobs have been created in our area, with even greater job numbers during the summer season. As the loans are repaid additional funds become available for relending. Approximately 80% of the existing loans are current, two loans are fully repaid and two loans have been written off.

The following county listing breaks out specific loan fund activity during FY'92 and the total number of new jobs created through approved loans:

County	Information Requests	# of Pre-Apps	# of Applications	Jobs Created
Kittson	9	1	0	2.2
Marshall	12	3	2	33
Norman	7	1	1	0
Pennington	16	0	0	99.75
Polk	22	1	2	123.75
Red Lake	4	4	2	38.1
Roseau	<u>10</u>	<u>3</u>	<u>1</u>	<u>16</u>
TOTAL	80	13	8	312.8

Enterprise Fund Membership

Richard Anderson	Thief River Falls	Galen Nordin	Lancaster
*Orville Botner	Thief River Falls	Wayne Oberg	East Grand
Steve Czeh	Roseau		Forks
Carolyn Eeg	Greenbush	DeWayne Ostenaar	McIntosh,
Fred Grant	Thief River Falls	Roger Philipp	Thief River
Mark Henderson	Halstad		Falls
Roy Jorgenson	Oklee	Brenda K. Ross	Fisher
Gary Letnes	Crookston	Ruth Stukel	Warroad
Duane Lyberg	Hallock	James Weisser	Crookston
Calvin Melgard	Warren	Terry Wells	Grygla
Steve Mercil	Crookston	Jerry Wendorff	Crookston
Mike Moore	Fertile	Karen Young	St. Hilaire
William Muldoon	Red Lake Falls		

Budget Summary

The following budget summarizes the capitalization and lending activity of the Enterprise Fund:

EDA Grant Funds	\$975,000
Local Match	178,000
NWMIF Match	64,000
Interest Earned/Fees	<u>148,039</u>
Total Funds Available	\$1,365,039
Losses on Loans	(90,575)
Loan Balance Outstanding	(\$1,037,669)
Loans Committed*	<u>(77,000)</u>
Balance Available	\$159,795

*Phoenix Industries, Crookston
Cassie Co. Mfg., Warren

The Fund's Administration budget for the year is \$36,250. The loan fees collected and one-half the interest earned on the loans and on accounts can be used for covering administration costs.



Enterprise Loan Committee

L to R: Mark Henderson, Duane Lyberg, Jerry Wendorff, Dick Anderson, Orville Botner, Bill Muldoon and Carolyn Eeg
Not pictured: Cal Melgard

Loan Recipient	Business Type	Loan Amount	EGF Hardware East Grand Forks	Retail Hardware Store	RLF Funds: \$ 25,000 Total Cost: \$ 258,575 Date Loaned: 12/6/90
KITTSOON COUNTY					
Lancaster Building Supply Lancaster	Lumber Yard	RLF Funds: \$ 30,000 Total Cost: \$ 97,000 Date Loaned: 3/14/91	Fashion Haus East Grand Forks	Retail Women's Clothing	RLF Funds: \$ 30,000 Total Cost: \$ 94,000 Date Loaned: 2/29/88
MARSHALL COUNTY					
Cassie Company Warren	Mfg. Aluminum & Steel Products	RLF Funds: \$ 22,000 Total Cost: \$ 67,000 Date Loaned: Pending	Miller Building Center Fosston	Lumber Yard	RLF Funds: \$ 58,000 Total Cost: \$ 175,000 Date Loaned: 2/6/87
D & D Commodities, Ltd Warren	Wholesale Caged & Wild Bird food	RLF Funds: \$ 75,000 Total Cost: \$ 275,364 Date Loaned: 9/25/90	Mr. Carrot, Inc. Fosston	Carrot Dehydration	RLF Funds: \$ 75,000 Total Cost: \$ 815,000 Date Loaned: 11/7/88
LeBlanc Clinic Warren	Health Care Clinic	RLF Funds: \$ 75,000 Total Cost: \$ 300,000 Date Loaned: 10/31/89	Northern Quilters Crookston	Mfg. Draperies, Bedspreads/Quilts	RLF Funds: \$ 75,000 Total Cost: \$ 275,000 Date Loaned: 9/14/87
May Corp. Mfg. Grygla	Posture Control Seating Devices	RLF Funds: \$ 75,000 Total Cost: \$ 250,000 Date Loaned: 8/23/91	Phoenix Industries Crookston	Mfg. Plastic Components	RLF Funds: \$ 55,000 Total Cost: \$ 325,000 Date Loaned: Pending
Mischel Grain & Seed Warren	Commodity Processing & Marketing	RLF Funds: \$ 13,000 Total Cost: \$ 39,000 Date Loaned: 10/8/87	Red River Recycling East Grand Forks	Garbage Recycling	RLF Funds: \$ 30,650 Total Cost: \$ 92,000 Date Loaned: 10/31/89
Valley Spuds, Inc. Stephen	Ag Processing	RLF Funds: \$ 75,000 Total Cost: \$ 455,000 Date Loaned: 9/16/86	Reliance Telephone East Grand Forks	Telephone Systems	RLF Funds: \$ 38,000 Total Cost: \$ 114,000 Date Loaned: 11/7/89
Terog Manufacturing Stephen	Manufacture Steel Parts	RLF Funds: \$ 37,500 Total Cost: \$ 250,000 Date Loaned: 1/29/91	S & S Development Trail	Ag Processing Plant (Vegetables)	RLF Funds: \$ 75,000 Total Cost: \$ 395,840 Date Loaned: 8/13/87
PENNINGTON COUNTY					
Amundgaard's Sausage Thief River Falls	Potato Sausage & Meat Processing	RLF Funds: \$ 23,000 Total Cost: \$ 73,132 Date Loaned: 11/7/88	V & V Sales, Inc. East Grand Forks	Assembles Farm Machinery/Sales	RLF Funds: \$ 25,000 Total Cost: \$ 295,000 Date Loaned: 5/4/87
RED LAKE COUNTY					
Northern Pride Thief River Falls	Turkey Processing	RLF Funds: \$ 75,000 \$ 250,000* Total Cost: \$2,600,000 Date Loaned: 5/1/89	Homark Co., Inc. Red Lake Falls	Mobile Home Mfg.	RLF Funds: \$ 75,000 \$ 6,700 Total Cost: \$1,419,700 Date Loaned: 5/20/86
Sorvig Partnership St. Hilaire	Wholesale Plumbing & Marketing of Tanks	RLF Funds: \$ 36,600 Total Cost: \$ 110,000 Date Loaned: 8/13/87	Northwest Manufacturing Red Lake Falls	Mg. Outdoor Wood Furnaces	RLF Funds: \$ 12,515 Total Cost: \$ 84,515 Date Loaned: 10/25/91
ROSEAU COUNTY					
TIC General Thief River Falls	Market/Mfg. Antenna Rotor System	RLF Funds: \$ 50,000 Total Cost: \$ 110,000 Date Loaned: 11/25/87	Central Boiler Greenbush	Mfg. Outdoor Wood Furnaces	RLF Funds: \$ 75,000 Total Cost: \$ 579,070 Date Loaned: 8/23/91
POLK COUNTY					
Dee Mfg., Inc. Crookston	Aluminum Casting 1986 Project	RLF Funds: \$ 65,000 Total Cost: \$ 219,000 Date Loaned: 7/30/86	DeMolee Communications Warroad	FM Radio Station	RLF Funds: \$ 47,077 Total Cost: \$ 150,582 Date Loaned: 11/14/88
Dee, Inc. Crookston	1991 Project	RLF Funds: \$ 75,000 Total Cost: \$1,075,000 Date Loaned: 12/20/90	*Funds received from Sudden Severe Economic Development		
Don's Machine Co. Fosston	Remanufactures Engines & Diesel Motors	RLF Funds: \$ 26,400 Total Cost: \$ 80,000 Date Loaned: 9/17/87			