

1992



Region Nine

DEVELOPMENT COMMISSION

410 S. 5th St., P.O. Box 3367, Mankato, Minnesota 56001



TABLE OF CONTENTS

INTRODUCTION

Frequently Called #'s, Senators, Representatives... 2-3
Mission Statement, Counties/Cities Map 4
Intro to Region Nine Development Commission 5
RNDC Commissioners 6-7
Chairman's Letter..... 8
Staff List..... 9
Executive Director's Letter 10

PHYSICAL DEVELOPMENT PLANNING

Community Development..... 11
Economic Development..... 12-16
Land Use / Technical Assistance 16-17
Outdoor Recreation 17-18
Transportation..... 18-19
Nitrate Project..... 20

HUMAN RESOURCE PLANNING

Aging, Senior Leadership Project 21-25
Arts 26-29
Emergency Medical Services (EMS)..... 30-33
Drug Prevention 34

CONFERENCES / AWARDS

Conferences / Workshops / Special Sessions 35-36
Awards / Special Recognition..... 36

BUDGET INFORMATION

Revenues and Expenditures..... 37
Revenues by Program – FY '91 & FY '92..... 38-39

CALENDAR 40-72

HOLIDAYS..... 72

FREQUENTLY CALLED NUMBERS

Governor's Office.....	612-296-2200
Department of Agriculture.....	612-297-3219
MN/DOT.....	612-296-3000
MN Office of Volunteer Services.....	612-296-4731
MN Ag Statistics Services.....	800-652-9747
Arts Board.....	612-297-2603
Attorney General.....	612-296-6196
Health Department.....	612-623-5000
MN Housing Finance Agency.....	612-296-7608
Department of Human Services.....	612-296-6117
Minnesota Board on Aging.....	612-296-2770
Department of Jobs & Training.....	612-296-5359
Department of Natural Resources.....	612-296-6157
Pollution Control Agency.....	612-296-6300
Trade & Economic Development.....	612-297-1291
Office of Tourism.....	800-652-9747
Legislative Comm. on MN Resources...	612-296-2406
Association of Minnesota Counties.....	612-224-3344
League of Minnesota Cities.....	612-227-5600
Minnesota Assoc. of Townships.....	800-228-0296
Legislative Comm. on Waste Mgmt.....	612-297-3604
Wy Spano.....	612-293-3911

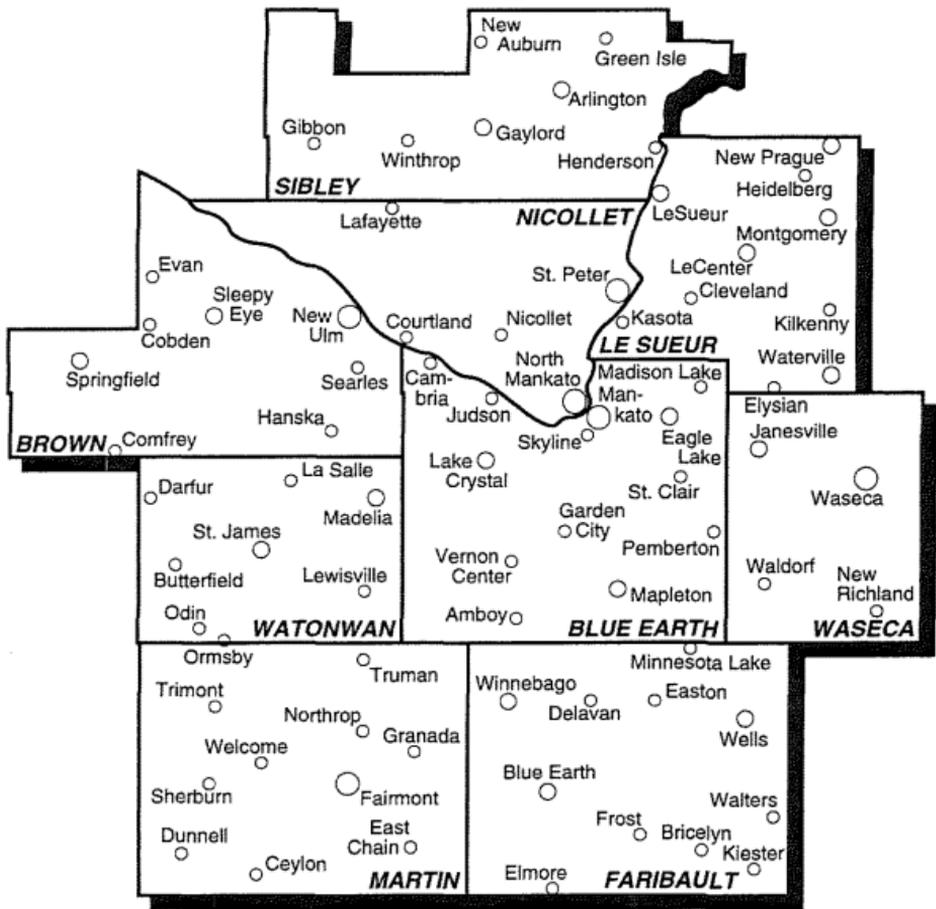
SENATORS

Tracy Beckman.....	612-296-5713
Bricelyn.....	507-653-4426
John Bernhagen.....	612-296-4131
Hutchinson.....	612-587-7500
Dick Day.....	612-296-9457
Owatonna.....	507-451-0292
Dennis R. Frederickson.....	612-296-8138
New Ulm.....	507-359-9482

John Hottinger	612-296-6153
Mankato	507-387-1115
Tom Neuville	612-296-1279
Northfield	507-645-4451
Earl Renneke	612-296-4125
LeSueur	612-237-2613
Jim Vickerman	612-296-5650
Tracy	507-629-4878

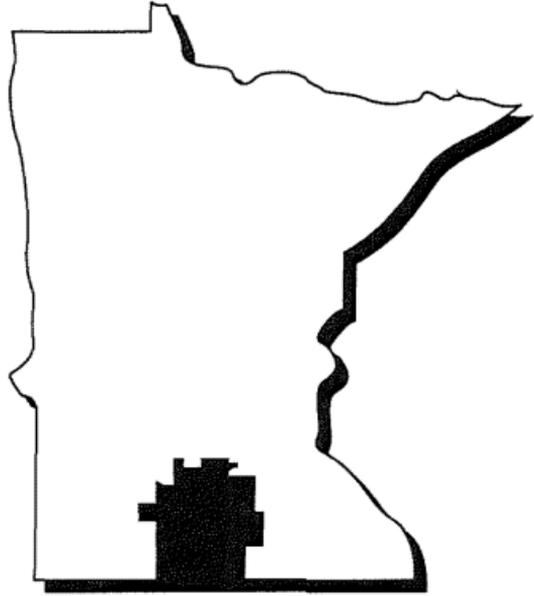
REPRESENTATIVES

Richard Anderson	612-296-8635
Waseca	507-835-2321
Roger Cooper	612-296-4346
Bird Island	612-365-3097
Terry Dempsey	612-296-9303
New Ulm	507-354-2161
John Dorn	612-296-3248
Mankato	507-387-5671
M. "Sal" Frederick	612-296-5513
Mankato	507-388-2251
Gene Hugoson	612-296-3240
Granada	507-773-4432
Henry Kalis	612-296-4240
Walters	507-294-3147
Katy Olson	612-296-5373
Trimont	507-639-9771
Don Ostrom	612-296-7065
St. Peter	507-931-5486
Peter Rodosovich	612-296-8237
Faribault	507-334-9161
Gary Schafer	612-296-8634
Gibbon	507-834-6474
Robert Vanasek	612-296-4229
New Prague	612-758-4757



MISSION STATEMENT

“The Region Nine Development Commission is primarily an organization of local elected officials whose purpose it is to see that units of government, organizations, businesses and citizens are assisted in solving local problems, generating resources and provided planning and coordination of services based on identified needs.”



INTRODUCTION TO THE REGION NINE DEVELOPMENT COMMISSION

The Region Nine Development Commission, authorized by the Regional Development Act of 1969, was organized by local officials in 1972 “to facilitate intergovernmental cooperation and to insure the orderly and harmonious coordination of state, federal and local comprehensive planning and development programs for the solution of economic, social, physical and governmental problems of the state and its citizens.”

(Minnesota Statutes, Section 462.383; Subdivision 2)

The 40 elected officials serving on the Commission represent nine counties, 72 cities, 147 townships, 9 soil and water conservation districts, school districts, and the Minnesota Valley Council of Governments. Representatives of six special interest groups are also on the Commission. They include: Health & Human Welfare; Business & Commerce; Agriculture; Tourism & Recreation; Environmental Quality; and Crime Prevention.

The Region Nine area is comprised of nine south central Minnesota counties: Blue Earth, Brown, Faribault, LeSueur, Martin, Nicollet, Sibley, Waseca, and Watonwan. Their combined population is 216,321 of the state’s 4,375,099 people according to the 1990 Census. North Mankato, Fairmont, New Ulm and Mankato are the four largest cities with populations respectively from 10,000 to over 31,000.

REGION NINE DEVELOPMENT COMMISSION MEMBERS

BLUE EARTH COUNTY

Stan Christ	Mankato	507-388-8226
Colleen Landkamer	Mankato	507-345-4444
Quentin Marsh	Mankato	507-387-4943
Harry Miller	St. Clair	507-245-3542
Merlin Zarn*	Amboy	507-674-3833

BROWN COUNTY

Lynn Balbach	Springfield	507-723-5552
Charles Griebel	New Ulm	507-359-4564
John Rickers	Springfield	507-723-5967
Carl Wyczawski	New Ulm	507-354-3133

FARIBAULT COUNTY

Larry Anderson	Frost	507-878-3106
Forrest Johnson	Easton	507-787-2377
Roger Oldfather	Kiester	507-294-3440
Donald Toppin	Winnebago	507-893-4278

LE SUEUR COUNTY

Alvin Dietz	New Prague	612-758-4682
John King	LeSueur	612-665-3156
Clarence Mager	LeCenter	612-357-6782
Terry Overn	LeCenter	612-357-2251
James Stangler	Kilkenny	507-595-3549

MARTIN COUNTY

Nathan Behne	Sherburn	507-764-2147
Marlin Gratz	Fairmont	507-238-1843
Leighton Hugoson	Granada	507-773-4259
Roland Thiesse	Fairmont	507-235-5343

NICOLLET COUNTY

Kenneth Albrecht	Mankato	507-625-8428
David Dehen	North Mankato	507-388-5223
Merlyn Harmening	Courtland	507-359-2723
John Prosch	Nicollet	507-225-3758

SIBLEY COUNTY

John Bach	Henderson	612-248-3522
Sue Engelmann	Gaylord	612-237-5531
LuVerne Kent	Gibbon	507-834-6188
Lynda Sabo	Gibbon	
Harold Wiest	LeSueur	612-665-6301

WASECA COUNTY

Eldo Brandenburg	Pemberton	507-239-2494
Cal Condon	Waseca	507-835-4153
Jack Fitzsimmons	Waseca	507-835-4785
Rosalie Grams	Janesville	507-234-5648
Leo Nissen	New Richland	507-465-8457

WATONWAN COUNTY

Janet Froslan	St. James	507-375-3078
Gerald Gideon	Madelia	507-642-3516
Earl Henderson	St. James	507-375-3083
Gary Sturm	St. James	507-375-5467

* 1990 Region Nine Development Commission Member



The past four years I have served as Chairman of Region Nine Development Commission have been both pleasurable and challenging. Each year we have had numerous accomplishments. It is very gratifying to be involved with the Commission and its staff, which have distinguished themselves on local, state and national levels.

We will continue to be challenged by requests for assistance to local government units, businesses and non-profit organizations serving our area. This will require continued effort in our ongoing and newly developed programs. With our capable staff and the support of the Commission, I am sure that our future goals are attainable.

Please accept my sincere thanks for allowing me to serve as Chairman of Region Nine Development Commission, and for the support of Region Nine Development Commission activities and utilizing our services.

John K. King
Chairman

REGION NINE DEVELOPMENT COMMISSION STAFF

Terry Stone	Executive Director
Kathie Davis	Public Information Coordinator, Conferences, Media Relations
Gina Feehan	Business Development Planner
Rhonda Hiller Fjeldberg	Aging Planner / Grants Manager
Brenda Flintrop	Arts Director
Linda Giersdorf	Aging Planner / Grants Manager
Carol Greiner	Bookkeeper
Deb Heise	Aging Planner / Senior Leadership
Carol Johnson	Secretary
Byron Jost	Economic/Community Development Planner
Wes Judkins	Physical Development Director
Kristin Juliar	Human Resource Director
Julie Larsen	Minnesota Rural Futures Director
Bonnie Mertesdorf	Area Agency on Aging Director
Roxann Moeller	Accountant
Kelly Peterson	Computer Operations
Eileen Roesner	Secretarial Assistant
Mark Scheidel	Planner - Land Use, Community Development, Transportation, Urban Design
Craig Shirk	Recreation Planner, Cartographer, Graphics
Eric Weller	Emergency Medical Services Director, South Central EMS Joint Powers Board
Cheryl Weston	Lead Secretary

On behalf of the Region Nine Development Commission and its staff, may I express our appreciation to John "Jack" King for serving as RNDC Chairman the past four years. As Mayor of LeSueur, Jack will continue to represent the cities of LeSueur County on the Commission. The new chairman elected to serve for '91-'92 is Fairmont Councilman Marlin Gratz.



The Region Nine Development Commission continues to receive local, state and national recognition for its ability to develop public/private partnerships to help solve emerging issues.

This year I see addressing cultural diversity as an opportunity and a priority. Our leadership in helping government, communities, businesses and individuals learn about their fellow citizens is of prime social and economic importance in building our communities.

Through the Commission's identification of drug prevention as a critical issue, the RNDC has received over \$400,000 in federal funds to assist local communities with this issue. I urge you to become actively involved in this project in 1991.

I continue to urge you to contact our office for assistance. Together we will continue to meet today's challenges.

Terence Stone
Executive Director

COMMUNITY DEVELOPMENT

Governing Body: Region Nine Development Commission

Program Objectives:

• At times communities have problems that can be solved only with financial assistance from the state or federal government, yet lack the grant writing and administration expertise needed to access those funds. The Community Development goal of the Region Nine is to use its expertise to assist communities to successfully obtain funding for large sewer, water, housing and other community development needs. The Region's communities must maintain the highest level of services at the lowest possible cost if they are to remain attractive, viable communities.

Fiscal Year 1991 Projects:

- Administered the City of Courtland water system grant (grant previously prepared by RNDC).
- Prepared successful \$600,000 sanitary sewer grant for the City of Sherburn through the Small Cities Development Program (SCDP).
- Prepared successful \$540,000 sanitary sewer grant for the City of New Richland through the SCDP program.
- Administered the Sherburn & New Richland grants.
- Began work on SCDP grants for the Cities of Madelia, Granada and Vernon Center.
- Packaged a successful EDA Grant for an industrial pre-treatment facility for the City of LeSueur, and assisting with administration.
- Prepared a Marketing Plan for the City of Gaylord's Industrial Park and an EDA grant application for industrial wastewater.
- Administered a grant program sponsored by the Brandin Foundation for local area inventors.

Budget: Levy and Project Income \$14,630

Staff: Wes Judkins, Byron Jost, Craig Shirk

ECONOMIC DEVELOPMENT

Governing Body: Region Nine Development Commission

Program Objectives:

- The primary objectives of the Region Nine Economic Development Program are to stabilize and increase the number of jobs and income within the Region. Four primary means were used to accomplish this mission:
 - Assistance to Businesses - Through the Small Business Administration, 5 County Revolving Loan Fund, state/federal funding programs, Initiative Fund and other programs, Region Nine staff helped secure low interest, long term loans for business start-up and expansion. The staff also prepared the application forms for businesses, and referred businesses to other agencies which could serve their specific business needs.
 - Assistance to Communities - At times a barrier to economic development is lack of sewer or water capacity, streets or industrial land. The Region Nine staff can assist with state and federal grant/loans to put those facilities into place, thus making economic expansion possible.
 - Community Education - At times communities are interested in establishing an economic development program but don't know how to get started. The Region Nine staff assists communities assess their situation and take positive steps to improve their local economy.
 - Areawide Cooperation - The lagging economy is an area-wide problem calling for cooperation of many communities and organizations. Region Nine works closely with all state, regional and local agencies involved with economic development. The goal is always to assist communities through the best means possible and avoid duplication of services.

Major Thrusts:

• Economic Development Administration

The Region Nine Development Commission is a designated District by the federal Economic Development Administration (EDA). This designation is based on the completion of

the Overall Economic Development Plan (OEDP) for the region, a lengthy application review process, and approval of the OEDP by the nine county boards and the Commission. The OEDP must be updated and approved annually.

Five counties (Faribault, LeSueur, Martin, Sibley and Watonwan) became eligible for an areawide revolving loan fund (RLF). The \$600,000 RLF is extremely useful for business expansion and start-up in these five counties. To date 6 loans totaling \$331,000 have been approved.

In addition, LeSueur, Martin, Sibley and Waseca counties are eligible for EDA grants of up to 60% for public facilities – sewer, water and streets – to serve industrial land. The City of Gaylord received an EDA public facilities grant to purchase industrial land and provide utilities to it. As a result, a large company was able to expand. The City of LeSueur received a grant of \$864,000 to construct a wastewater pretreatment plant to retain an important food processing facility. The City of Gaylord is currently seeking assistance to construct an industrial wastewater facility which will allow a local employer to build a multi-million dollar expansion.

Because District designation has been achieved, Region Nine is eligible for planning grant assistance from EDA. If this funding is obtained, RNDC will have an additional annual source of revenue to finance economic development efforts within the Region Nine area.

- Minnesota Marketplace

During FY '90, Region Nine continued to participate in the innovative Minnesota Marketplace program. This program, which sought to bring Minnesota purchasers and supplying companies together, began to hit its stride. Approximately 25 matches were made statewide with an increase in revenue to Minnesota businesses of about \$4,000,000.

In January of 1991, RNDC was asked by the MMI Board to administer the statewide program and spearhead efforts to secure a \$1.4 million funding package from the legislature. However, because of the fiscal difficulties at the state level,

the legislature chose not to fund the program. Without funds, the Marketplace Program was forced to cease operations.

Fiscal Year 1991 Projects:

- Continued to package business loans through the SBA and EDA RLF programs.
- Updated regionwide EDA Overall Economic Development Plan and achieved its approval.
- Administered the regional and state Minnesota Marketplace Program.
- Provided assistance to county economic development programs in Sibley, Watonwan, Waseca, Faribault, Martin and Brown counties.
- Participated in areawide small business advocacy group and held meetings with local economic developers from the region.
- Provided technical assistance to Springfield, Winthrop, Winnebago, Sherburn, Sleepy Eye, New Ulm, LeCenter, New Richland, and other communities on a variety of economic development matters.
- Spoke at numerous economic development workshops and seminars.

Fiscal Year 1991 Funds Awarded:

- The Region Nine Development Commission packaged the following SBA 504 loan applications.

FY '91 SBA 504 Projects in Region Nine

County/City	SBA Loan	Private Financing	Equity	Jobs	
				Created	New Total
Brown/Sleepy Eye	54,000	62,500	12,500	2	5
Nicollet/St. Peter	227,000	273,000	67,500	3	20
Waseca/ New Richland	89,000	106,000	24,000	3	5
TOTALS	370,000	441,500	104,000	8	30

- To date, 22 SBA loans have been approved for a total of \$5,516,868 in business expansion. As a result of these loans, 152 jobs have been created and 226 retained.

- Two 504 loan applications are currently being put together to be submitted to SBA for approval. If approved, a total of \$500,000 will be loaned through the SBA and 15 jobs created.

FY '91 SBA 7(a) Loan Applications

County/City	SBA Loan	Private Financing	Equity	Jobs	
				Created	New Total
Brown/New Ulm Waseca/	425,000	75,000		2	36
New Richland	222,300			3	5
LeSueur/LeCenter LeSueur/	100,000			24	26
New Prague	154,000			10	42
Faribault/Mn. Lake	40,000			2	4
Watonwan/Madelia	130,000			0	4
TOTALS	1,071,300	75,000		41	117

- Since the inception of this program, 27 SBA 7(a) loans have been funded for a total of \$6,688,990 in business expansion. As a result, 121 jobs have been created and 261 retained.

Region Nine 5 County Revolving Loan Fund

Counties Eligible: Faribault, LeSueur, Martin, Sibley, Watonwan

County/City	SBA Loan	Private Financing	Equity	Jobs	
				Created	New Total
LeSueur/LeCenter	65,000	120,000	30,000	18	20
Martin//Truman	30,000	40,000	10,000	8	9
LeSueur/LeSueur	65,000	1,000,000	185,000	25	375
Sibley/Gaylord Faribault/	65,000	659,275	40,000	25	25
Winnebago	44,200			3	15
LeSueur/LeCenter	62,500	20,000	85,000	8	8
TOTALS	331,700	1,839,275	350,000	87	452

- Currently there are two Revolving Loan Fund projects totaling \$90,000 which are in progress to be submitted for approval. Upon approval, 15 new jobs would be created.

Budget: Levy and Project Income \$313,131

Staff: Gina Feehan, Byron Jost, Wes Judkins

Region Nine Development Corp.

<u>Name</u>	<u>Representation</u>	<u>Address</u>
Kenneth Albrecht	Local Gov't	Mankato
Robert V. Anderson	Lending Inst.	St. James
Joseph Finley	Lending Inst.	Janesville
Paul R. Hadley	Community Org.	North Mankato
Norb Harrington	Lending Inst.	Mankato
Earl Henderson	Business Org.	St. James
Arnold Johnson	Lending Inst.	Gaylord
Arlen Krugerud	Lending Inst.	LeCenter
Michael Mulder	Lending Inst.	Trimont
Roger Nygaard	Community Org.	Mankato
Roger Oldfather	Local Gov't	Kiester
James Olinger	Business Org.	Fairmont
Frank Rodriguez	Lending Inst.	Elmore
Richard Salvati	Local Gov't	New Ulm
Jerome Schleis	Local Gov't	Montgomery
Larry Sorenson	Business Org.	Arlington
William Tuttle	Community Org.	Waseca
Denis Warta	Business Org.	New Ulm

LAND USE / TECHNICAL ASSISTANCE

Governing Body: Region Nine Development Commission

Program Objectives:

- Local units of government are often faced with problems concerning the wise use of land within their jurisdictions or with meeting state guidelines for protecting environmentally sensitive areas. The local units need the expertise of the RNDC staff to provide the necessary guidance to meet these challenges.

The goal of this program is to provide assistance to local units of government in the areas of land use planning, zoning, flood plain/shoreland ordinances, or community design. A further goal is to coordinate land use issues with the Region Nine area.

Fiscal Year 1991 Projects:

- Land Use Planning and Zoning Ordinance for the City of Lafayette.
- Land Use Planning, Zoning and Shoreland Ordinance for the City of Sleepy Eye.
- Shoreland Ordinance for Brown County.
- Land use planning and zoning assistance for the City of Madison Lake.
- Shoreland Ordinance for the City of Waterville.
- Coordination of local planners and local DNR officials to meet and share information about the Shoreland Management Update.
- Numerous consultations and assistance to communities throughout the Region Nine area.

Budget: Levy and Project Income \$13,230

Staff: Mark Scheidel, Wes Judkins

OUTDOOR RECREATION

Governing Body: Region Nine Development Commission

Program Objectives:

- 1) to assist local units of government in park design and layout, and 2) to help local units of government procure funding for park or outdoor recreation projects through various sources including state and federal grants.

The Legislative Commission on Minnesota Resources (LCMR) and the Federal Land and Water Conservation Fund (LAWCON) are the two primary sources of funding for local outdoor recreation projects. Additional revenue is now being brought into the LCMR program from the Minnesota Environment and Natural Resource Trust Fund through proceeds from the state lottery. Region Nine stands ready to help local units through the process of obtaining funds from these sources.

Fiscal Year 1991 Projects:

- Assisting the City of Granada with park design and a grant application.
- Assisting Sibley County with several grant proposals including Clear Lake Park.
- Assisting Nicollet County with Seven Mile Creek Park grant application.
- Assisted the City of Blue Earth with city-wide trail proposal.

Staff: Craig Shirk, Mark Scheidel

TRANSPORTATION

Governing Body: Region Nine Development Commission

Advisory Body: Region Nine Transportation Committee

Program Objectives:

- The transportation program is aimed at maintaining and improving the transportation network in Region Nine including highways, railroads, transit and aeronautics. By contractual agreement, the Region Nine Development Commission (RNDC) serves as the substate planning agency for the Minnesota Department of Transportation (Mn/DOT).
- A sound transportation system does not stop at municipal or county boundaries. It is important therefore to coordinate transportation efforts on a regional basis.
- Region Nine is involved in educating the public and legislators on the need for increased highway funding for rural areas.

Fiscal Year 1991 Projects:

- Region Nine Highway Improvement needs and funding priorities.
- Coordination and assistance with state/transit funding to local operators.
- Assistance with railroad abandonment and rail rehabilitation projects.
- Grant writing for transit and other transportation projects.
- Coordination with local government and Mn/DOT regard-

- ing the special problems that exist with low priority roads.
- Provided Mn/DOT with input on the Market Artery System.
 - Intergovernmental review of state and local projects.
 - Membership on the 16(b)(2) state transit grant application review committee.
 - Coordination between legislators and their needs in communicating with local/regional groups (press conferences, hearings, etc.).
 - Provided assistance to the Minnesota Transportation Study Board.
 - Participated in the activities of transportation groups such as Minnesota Transportation Alliance and Chambers of Commerce.

Budget: Mn/DOT Allocation	\$27,000
Levy	<u>6,290</u>
	\$33,290

Staff: Mark Scheidel

Region Nine Transportation Committee

<u>Name</u>	<u>Representation</u>	<u>Address</u>
John Bach	Sibley County	Henderson
Dick Bautch	Dept. of Transp.	Mankato
Nathan Behne	Martin County	Sherburn
Earl Cunningham	Brown County	Sleepy Eye
Alvin Dietz	LeSueur County	New Prague
John Fallis	Municipal Eng.	Waseca
Jack Fitzsimmons	Waseca County	Waseca
Alan Forsberg	County Eng.	Mankato
Gerald Gideon	Watonwan County	Madelia
Paul Hadley	Nicollet County	North Mankato
Forrest Johnson	Faribault County	Easton
Quentin Marsh	Blue Earth Co.	Mankato
Bob McPartlin	County Eng.	Waseca
Ron Sandvik	County Eng.	LeCenter

NITRATE PROJECT

Governing Body: Region Nine Development Commission

Advisory Body: Nitrate Testing Advisory Committee

Program Objectives:

- Nitrogen fertilizer is an essential and expensive farm input. It is also a potential source of groundwater contamination. Both farmers and water resources benefit from careful application of nitrogen fertilizer.
- Soil nitrate tests are a tool for determining optimum nitrogen fertilizer application rates.
- Through on-farm demonstrations, field days, and educational efforts, the Region Nine Nitrate Testing Project is promoting careful nitrogen fertilizer application.

Fiscal Year 1991 Projects:

- Established five on-farm demonstration plots, utilizing conventional farm equipment.
- Held field days and spoke to farm and rural organizations.
- Published monthly bulletins on nitrogen fertilizer management.
- Staff served on Minnesota Department of Agriculture Nitrogen Fertilizer Task Force.

<u>Budget:</u>	AURI	\$47,930*	(* multi-year grants)
	BWSR	24,510*	
	Levy	3,500	
		<hr/>	
		\$75,940	

Staff: Kristin Juliar, John Baerg

Nitrate Testing Advisory Committee

- **Farmer Cooperators:** John Walser, Mapleton; Jerry Scheffert, LeCenter; Grant Annexstad, Nicollet; Kevin Hewitt, LeSueur; Tom Urevig, Tilney Farms, Lewisville
- **Crop Consultants:** Maggie and Gene Alms, Lake Crystal

AGING

Governing Body: Region Nine Development Commission

Advisory Body: Region Nine Advisory Council on Aging

Program Objectives:

- Persons involved with the Region Nine Area Agency on Aging, whether as its staff, volunteers, or professional service providers, work to establish a strong leadership role as an advocate for the dignity, rights, and status of older people. They want to assure access to a number of services supporting wellness, independent living, long-term and acute care.
- The variety of activities the Agency is involved in allows for the coordination of services to older people. Objectives include providing training, resources, networking and promoting alternatives to nursing homes.

Fiscal Year 1991 Projects:

- Advocated for the needs of older people and their service providers through state and local legislative hearings, and assisted the Aging Legislative Network Committee of Region Nine consisting of representatives of several aging organizations.
- Awarded 11 supportive services and senior center grants in which 5,106 persons were served.
- Awarded grants for congregate nutrition and home delivered meals in which an estimated 5,000 persons were served.
- Involved 21 citizens in programs through the Advisory Council on Aging monthly meetings, task forces and orientation training.
- Contracted with Traverse des Sioux Library System to catalogue all print and audiovisual resource materials (approx. 300 items) of the AAA, and with the Retired Senior Volunteer Program to do labeling and shelving.
- Sponsored 9 Defensive Driving courses which enabled 366 older persons to obtain a discount on their auto insurance premium.
- Solicited nominations and selected six older adult volun-

teers to receive awards for service to their communities.

- Participated on various program and community advisory committees (i.e. legal advocacy, social services association, county service provider networks, geriatric education center, hospital older adult services).
- Wrote a monthly column for Senior Federation newsletter and Senior News magazine.
- Participated in the planning of the Minnesota Social Services Association's regional and state conferences.
- Spoke to several university classes on gerontology, public policy and the aging network.
- Held local senior spelling bees in six communities and a regional competition to send winners to the state bee.
- Held Budget and Objective Writing Training for prospective grantees and Orientation Training for those receiving grants.
- Sponsored an Aging Network meeting for service providers on group facilitation of older adults through Life Review/Humanities Series.
- Held a regional aging conference having the largest attendance ever – 382 seniors and service providers.
- Continued advocacy/grants management role with the Minnesota Valley Action Council Senior Nutrition and Home Delivered Meals programs, and Supportive Services grants as follows.

Fiscal Year 1991 Funds Awarded:

(Funding made possible through an Area Plan approved by the Minnesota Board on Aging.)

Mankato Lutheran Home Care	
Lifeline Program (III-D)	\$14,788
LeSueur County Homemaker Services	13,230
SMILINE Information and Referral	32,616
Legal Advocacy for Older Americans Project	67,559
Guardianship / Conservatorship Service	40,564
Good Neighbor Forms Assistance Project	19,196
St. Peter Senior Center Coordinator	11,249

Grants Awarded to Senior Centers

Hanska Senior Center Renovation	\$ 3,422
Mankato Summit Center Renovation	13,585
Winthrop Senior Center Renovation	16,179
Cleveland Senior Center Renovation	2,067

Budget:

Older Americans Act (OAA)	
AAA Administration,	
Program Development/Coordination	\$130,975
Title III-B Supportive Services	205,222
Title III-C(1) Congregate Nutrition	328,129
State Nutrition (Congregate)	124,131
Title III-C(2) Home Delivered Meals	87,957
State Nutrition (Home Delivered Meals)	11,694
Title III-D Frail Elderly	14,788
	<hr/>
	\$902,896

Staff:

Bonnie Mertesdorf, Director
Rhonda Hiller Fjeldberg, Planner / Grants Manager
Linda Giersdorf, Planner / Grants Manager
Debra Heise, Planner / Senior Leadership Project

SENIOR LEADERSHIP DEVELOPMENT PROJECT

Program Objectives:

- Continue the development of County Councils on Aging to reaffirm goals, identify needs, and develop long range plans.
- Enable County Councils to build strong leadership abilities in senior centers and clubs.
- Work with County Councils on Aging and targeted senior groups in identifying ways in which senior clubs/centers can be of service to their communities, i.e. intergenerational programming, volunteerism and fundraising.
- Establish a good working relationship between aging coun-

cils, local elected officials and area service providers.

- Enable the County Councils on Aging to work with the Region Nine Area Agency on Aging and others to plan for the graying population in the nine county area.

Fiscal Year 1991 Projects:

- Worked closely with seniors in rural areas, and continued to provide leadership training to targeted senior groups.
- Co-sponsored the Region Nine Area Agency on Aging's annual "Learning is for Life" conference. The Senior Leadership Development Project provided the keynote speaker, a workshop speaker on the importance of leadership and empowerment, a panel of speakers on fundraising, and a panel on volunteerism titled "Seniors, Our Greatest Natural Resource".
- Provided speakers for targeted senior groups on different topics of interest.
- Actively served on the Sibley County Council on Aging in addition to regularly attending the other aging council meetings in the region.
- Developed and facilitated the new Waseca County Council on Aging, now in full operation.
- Actively attended and participated in the Elder Services Network in Martin County and the Watonwan County Resource Council meetings to promote senior leadership and councils on aging.
- Continued to encourage coordination between public and private sectors with the help of county councils on aging, senior clubs/centers and senior nutrition sites.
- Received a grant from the Minnesota Women's Fund to develop networking for nursing home resident women in Region Nine.

Budget:

Southeastern Minnesota Initiative Fund	21,040
Levy	20,670
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	\$41,710

Staff: Debra Heise

Region Nine Advisory Council on Aging

<u>Name</u>	<u>Representation</u>	<u>Address</u>
Nita Aasen	Pub Hlth Nursing	St. Peter
Wanda Webster	(alternate)	St. Peter
Bob Apitz	Co Soc Serv Agcy	New Ulm
Rita Baumann	Pub/ Private Agcy	Mankato
Charlie Beck	At Large 60+	Mankato
Lyla Brockman	Martin County	Fairmont
Arline Brown	At Large 60+	Mankato
Diane Damerow	Pub/Private Agcy	Waseca
Arlene Felter	Sibley County	Winthrop
Sherry Fisher	Pvt/Non-Prof Agcy	St. Peter
Michael Garry*	Martin County	Fairmont
Marlin Gratz	RNDC Liaison	Fairmont
Frank Heck*	Brown County	Searles
John Howard	Nicollet County	St. Peter
Janet Johansen	At Large	Winnebago
Toddy Kroells	At Large 60+	Arlington
W.M. Lenzen	Watonwan Co	St. James
Betty Flater	(alternate)	St. James
Betty Maday	Brown County	New Ulm
Carol Menk	HRS Liaison	St. Peter
Marjory Moravek	Blue Earth Co	Mankato
Marlene Nestande*	Co Soc Serv Agcy	Gaylord
Rhonda Noble*	(alternate)	Gaylord
Herb Prescher	Waseca County	New Richland
Brenda Roemhildt	Co Soc Serv Agcy	LeCenter
Carolyn Rosner	LeSueur County	Cleveland
Carolyn Shrewsbury	At Large	Mankato
Mariann Trembl	HRS Liaison	Comfrey
Carrie Walder	Faribault County	Kiester
Maynard Wellington*	Nicollet County	St. Peter
Rick Wolff	At Large	Mankato

* 1990 Advisory Council on Aging Members

ARTS

Governing Body: Region Nine Development Commission

Advisory Body: Region Nine Arts Advisory Council

Program Objectives:

- The Region Nine arts program is designed to promote the arts in the nine-county area through funding for artistic growth opportunities, organizational development, public exposure, and quality arts experiences.
- Through citizen participation and by providing for technical assistance, public information, planning, grantwriting workshops, and administrative assistance, it increases the visibility of the arts.

Fiscal Year 1991 Projects:

- Twenty-three arts organizations received Sponsorship and Production funding.
- Twenty-three organizations received Small Arts Grant funding.
- Thirteen schools received Arts-In-Education Grants.
- Seven arts organizations received McKnight Foundation funding.
- An Open Forum for artists and arts organizations was held in Mankato.
- Staff facilitated workshop with MSAB and Resources and Counseling for individual artists and with the MSAB for folk artists.
- Staff developed "Directory of Regional Non-profit Arts Organizations, Community Groups and Public Organizations Who Produce and Sponsor Arts Activities in Region Nine".

Fiscal Year 1991 Funds Awarded:

State Sponsorship and Production Grants

Blue Earth Community Education	\$ 345
Blue Earth County Human Services	1,500
Brown County Historical Society	790
Creative Enterprises	2,200

KGAC-FM, St. Peter	2,405
LeSueur Community Education	2,500
LeSueur Concert Association	1,500
Mankato Area Youth Symphony Orchestra	2,500
Mankato Ballet	2,405
Mankato Symphony Orchestra	2,500
Minnesota Over 60 Band, Gaylord	2,500
Minnesota Valley Chorale	2,405
Minnesota Valley Chorus - Harmony International (Sweet Adelines)	2,500
Minnesota Valley Sommarfest	2,405
Montgomery-Lonsdale Community Band	1,250
Riverblenders (Mankato Chapter SPEBSQSA)	1,440
Rock Bend Folk Festival	2,500
St. Peter Community Choir	1,725
Springfield Community Theatre	2,300
Southern Minnesota Poetry Society	2,319
Upper Midwest String Conference	2,405
Wanda Gag House Association, New Ulm	2,345
Waseca Art Center	2,405
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	\$47,144

Region Nine Arts-in-Education Grants

Elmore Public School District #219	\$ 300
Gaylord Elementary School District #732	213
Janesville Elementary School District #830	300
LeCenter Elementary School District #392	300
Martin County West, Sherburn School Dist. #456	150
Rapidan Elementary School District #78	250
Roosevelt Elementary, Mankato School Dist. #77	300
St. Anne's School, LeSueur School Dist. #393	250
St. Clair Elementary School District #75	300
St. James Public School District #840	300
St. Mary's School, Sleepy Eye District #84	300
Waseca Public School District #829	300
Wells-Easton Elementary School District #224	300
	<hr/>
	\$3,563

McKnight Foundation Grants

Blue Earth Town and Country Players	\$ 2,000
Brown County Historical Society	1,200
Lakeside Ramblers	200
Mankato Ballet	1,500
Mankato Symphony Orchestra	5,000
Wanda Gag House Association	1,200
Waseca Art Center	2,500
	<hr/>
	\$13,600

Region Nine Small Arts Grants

Artisans Guild of Martin County	\$ 300
Blue Earth Community Education	300
Brown County Historical Society	222
(CAST) Community & Seniors Together, New Ulm	190
Delta Theta Sorority, Blue Earth	240
Fairmont Downtown Development Authority	300
Fort Ridgley Historical Festival, Inc.	245
Kee Civic Theatre Company, Kiester	300
Lakeside Ramblers Dixieland Group, Fairmont	300
LeCenter Special Events Committee	250
Madelia Community Theatre	300
Minnesota Valley Music Teachers Association	273
Montgomery-Lonsdale ECFE	300
New Prague Chamber of Commerce	200
New Richland Community Education	300
Nicollet County 4-H Federation	300
St. Peter / Cleveland Community Education	300
Sleepy Eye Chamber of Commerce	300
Sibley County Cultural Diversity Task Force	300
Sibley County 4-H Federation	300
Wanda Gag House Association	150
Waseca Arts Council Concert Series	300
Winthrop Community Theatre	300
	<hr/>
	\$6,270

Budget:

Minnesota State Legislature	\$80,023
McKnight Foundation	<u>16,000</u>
	\$96,023

Staff: Brenda Flintrop

Region Nine Arts Advisory Council

<u>Name</u>	<u>Representation</u>	<u>Address</u>
Richard Bowman	City of Fairmont	Fairmont
Marc Burkhart	City of New Ulm	New Ulm
Georgianna Bush*	Martin County	Sherburn
Marjorie Carlson	Martin County	New Ulm
Ann Christenson	Blue Earth County	Good Thunder
Elsa Cornell	Nicollet County	St. Peter
Sue Ellingsen	Faribault County	Blue Earth
Floyd Johnson*	Watonwan County	Odin
Ann Judkins	City of N. Mankato	North Mankato
Glen Linscheid	Watonwan County	Butterfield
Charles Lundgren*	Sibley County	Gibbon
John Prosch	RNDC Liaison	Nicollet
Jerry Rutledge	Waseca County	Waseca
Armin Steinhaus	Sibley County	Winthrop
Hal Walberg	City of Mankato	Mankato
Sandra Walworth	Brown County	Springfield
Jim Wargelin	LeSueur County	LeCenter

* 1990 Arts Council Members

SOUTH CENTRAL MINNESOTA EMERGENCY MEDICAL SERVICES

Governing Body: So. Central MN EMS Joint Powers Board

Advisory Body: So. Central MN EMS Advisory Committee

Program Objectives:

• The South Central Minnesota Emergency Medical Services Joint Powers Board contracts with the Region Nine Development Commission to see its planning, training and networking efforts are carried out throughout the nine county area to achieve the highest quality of emergency medical services.

Fiscal Year 1991 Projects:

- Provided training or training assistance grants to physicians, nurses, firefighters, law enforcement, first responders and ambulance personnel.
- Trained more than 860 volunteers through staff inservices and training sessions.
- Maintained a regional ambulance run reporting system.
- Maintained a regional first responder run reporting system.
- Hosted Annual Regional Conference for EMS providers with 100 participants.
- Hosted Trauma Nursing Core Course with 16 reg. nurses.
- Provided technical assistance in purchasing emergency medical services vehicles and equipment.
- Provided technical assistance in the coordination of fire and ambulance primary service areas.
- Conducted a region-wide survey to determine ambulance service basic rates. Report distributed to participating groups.
- Conducted a region-wide survey to collect information regarding volunteer salary and benefits. Report distributed to participating groups.
- Monitored FCC license records to maintain current licensure.
- Provided communications technical assistance.
- Distributed "911" stickers and "911" vehicle stickers.
- Provided promotional materials to services for "National Emergency Medical Services Week".

- Provided educational materials for school programs.
- Updated and maintained regional reference library including CPR manikins and video tapes.

Fiscal Year 1991 Funds Awarded:

First Responder / Rescue Squad Grants

Amboy Fire Department	\$ 35
Butterfield Fire Department	185
Comfrey Fire & Rescue	445
Courtland Fire Department	180
Cleveland Rescue Squad	605
Dunnell First Responders	150
Easton Fire Department	75
Elysian Fire & Rescue	450
Fairmont Fire Department	415
Good Thunder Fire Department	105
Henderson Fire & Rescue	300
Janesville Fire Department	430
Kilkenny Fire & Rescue	255
Madison Lake Fire & Rescue	85
Mankato & Blue Earth County Fire/Rescue	130
Mapleton Fire Department	325
Nicollet Fire Department	190
Northrop First Responders	35
Pemberton Fire & Rescue	415
Welcome First Responders	400
Winthrop Fire Department	390
	<hr/>
	\$5,600

Law Enforcement First Responder Grants

Brown County Sheriffs Department	\$ 65
Mankato Public Safety	65
Arlington Police Department	65
Henderson Police Department	60
New Prague Police Department	50
St. Peter Police Department	50
Waseca County Sheriffs Department	130
	<hr/>
	\$485

Continuing Education Grants \$9,293

Miscellaneous Training Grants

(Advanced cardiac life support, emergency vehicle driving, advanced trauma life support, emergency nursing, medical advisors retreat, regional conference.) \$17,487

Budget:

Minnesota Department of Health	\$65,000
Federal Block Grant	25,000
EMS Relief Account	53,000
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	\$143,000

Staff: Eric Weller, EMS Director

South Central Minnesota EMS Joint Powers Board

<u>Name</u>	<u>Representation</u>	<u>Address</u>
Leo Bauer	Sibley County	Gaylord
LuVerne Bergemann*	Blue Earth County	Vernon Center
Cal Condon	Waseca County	Waseca
Keith Connor*	Nicollet County	St. Peter
Robert Culhane	LeSueur County	Waterville
Charles Griebel	Brown County	New Ulm
Milo Holland	Watonwan County	Butterfield
Leighton Hugoson*	Martin County	Granada
Char Kahler	Martin County	Fairmont
Dayton Martinson	Nicollet County	St. Peter
Rueben Meyer*	Sibley County	Gaylord
Jerald Niebuhr	Faribault County	Wells
Keith Stoltzman	Blue Earth County	Amboy

* 1990 Joint Powers Board Members

South Central Minnesota EMS Joint Powers Board

<u>Name</u>	<u>Representation</u>	<u>Address</u>
John Baerg	Rescue Squads	Butterfield
James Broich	City Government	Sleepy Eye
Scott Campbell	Law Enforcement	Blue Earth
Carol Etter	Ambulances	Madelia
James Felmlee	Ambulances	LeSueur
Mary Fette	Nurses	Waseca
Julie Halvorson	Nurses	Madelia
Lori Hodapp	Law Enforcement	St. Peter
Anita Hoffman	CHS Agency	New Ulm
Jean Javens	Nurses	Mankato
Kathie Johannsen	City Government	LeSueur
Floyd Kent	Rescue Squads	Gibbon
Nan Milbrandt	Dispatchers	Fairmont
“Babe” Miller	Citizens	Kilkenny
Marcia Musser	Ambulances	Fairmont
Randy Musser	City Government	Fairmont
Craig Rosfjord	Rescue Squads	Mankato
Jim Sinkbeil	Training	N. Mankato
Sandy Sprenger	Nurses	Kiester
Randy Tiegs	Law Enforcement	Henderson
J. Ted Wilcox	Ambulances	Mankato
Dr. Michael Wilcox	Physicians	New Prague

DRUG PREVENTION

Governing Body: Region Nine Development Commission

Program Objectives:

- To promote a drug free future for South Central Minnesota.
- To assist the communities of Region Nine in establishing strategies for drug prevention.
- To build on the success of community based programs by sharing that information with other cities in the region.

Fiscal Year 1991 Projects:

- Published statistical reports on drug abuse and prevention programs.
- Co-sponsored a conference with the Attorney General's Alliance for a Drug Free Minnesota.
- Sponsored a conference on community drug prevention.
- Sponsored "Building Healthy Family Systems", for parents, children and professionals, on drug prevention programs.
- Applied for funding from the Office of Substance Abuse Prevention to support a regional prevention project.

Budget:

Minnesota Department of Human Services

Chemical Dependency Division

\$10,000

Staff:

Kristin Juliar

Tim Kruse, Student Intern

CONFERENCES / WORKSHOPS / SPECIAL SESSIONS

Governing Body: Region Nine Development Commission

Program Objectives:

- To serve the nine-county area specifically, and at times statewide, in providing educational training sessions. Specific topics are identified by the units of government and non-profit organizations, business leaders and citizens.

Fiscal Year 1991 Projects:

- South Central Minnesota Emergency Medical Services Annual Conference.
- Defensive Driving Course – held in 8 communities throughout the Region Nine area including: Arlington, Gaylord, Janesville (2), Kiester, Lake Crystal, LeCenter, and Mankato. (Sponsored by Region Nine Area Agency on Aging.)
- Youth Health Conference II.
- Commissioners' Day at the Legislature.
- Winning Ways to Communicate With Legislators.
- South Central Plus Staff Training.
- Newly Elected Officials Workshop.
- Senior Leadership Project Annual Conference.
- Planning For A Drug Free Community.
Implementing the Alliance for a Drug Free Minnesota Prevention Blueprint.
- Planning For A Drug Free Community. What Works...
- War – Helping Kids Cope.
- Nitrate Project Field Days.
- Bankers Conference.
- Aging Legislative Network Meeting.
- Learning Is For Life – 12th Annual Aging Conference.
- Marketing Workshop with Richard Ambrosius.
- The Art of the Possible: Creating Market Driven Aging Services.
- South Central Plus monthly meetings.
- Economic Partnerships Workshop.

- Minnesota...At Your Service Workshop.
- Creating an Environment for Change – MARDO (Minnesota Association of Regional Development Organizations) Annual Conference.
- Bottoms Up Theory In Action.
- Minnesota Agri-Women Legislative Forum.
- Region Nine Arts Council informational workshop for Individual Artists.
- Planning for Cultural Change – South Central Plus.

Budget: Projects were funded by Region Nine programs, co-sponsors, and registration fees.

Staff: Kathie Davis

AWARDS / SPECIAL RECOGNITION

Awards:

For the fifth consecutive year, the Region Nine development Commission received Innovative Awards from the National Association of Development Organizations (NADO). Annually the awards are presented for special projects, which other agencies could possibly duplicate, using private/public financing.

The Innovative Awards were presented for the following projects:

• **War – Helping Kids Cope**

War – Helping Kids Cope, a public/private partnership effort that gave parents, child care providers, educators and counselors the skills to work with the trauma of war as it related directly to Desert Storm.

• **Nitrate Testing Project**

The Nitrate Project, a joint public/private venture to address the agricultural issue of optimum nitrogen fertilizer application rates. Objectives are to minimize expenses and maximize yields for farmers while reducing potential groundwater contamination.

STATEMENT OF REVENUES & EXPENDITURES

RECEIPTS	1990 Actual	Revised 1991 Budget	Proposed 1992 Budget
Federal	\$167,180	\$146,600	\$421,352
State	237,732	223,289	158,823
Local Tax Revenue	244,894	264,308	343,598
Other Local Sources	45,268	94,566	29,950
Charges for Services	57,903	86,972	52,532
Conference Revenue	27,055	19,233	18,000
Interest & Misc.	27,125	24,006	26,000
Total	807,157	858,974	1,050,255
Carryover Reserve	2,221		
Other Transfers	19,000	33,512	-69,702
Total Revenue	\$828,378	\$892,486	\$980,553
EXPENDITURES			
Personnel	\$434,220	\$481,753	\$547,713
Fringe	105,779	117,405	145,143
Print/Copying	25,292	27,466	27,993
Postage	16,279	18,100	23,157
Telephone	18,962	18,053	17,225
Registration	12,323	12,362	10,300
Publication/Sub/Mem	7,973	11,000	9,925
Supplies	19,571	13,805	20,225
Travel Staff	51,143	55,167	55,145
Travel Other	49,687	40,000	39,800
Miscellaneous	6,341	4,850	4,139
Public Notice	2,284	500	600
Consultant	22,169	20,000	10,000
Maintenance	3,624	6,518	6,747
Depreciation	5,347	10,795	6,200
Accounting	14,599	12,500	11,760
Insurance	923	2,136	3,500
Lease Equipment	3,757	3,576	3,481
Office Space	27,805	36,500	37,000
Legal	300		500
Total Expenditures	\$828,378	\$892,486	\$980,553

REVENUES BY PROGRAM - FY '91

	Agencywide	General Gov't	Community Dev.	Economic Dev.
Federal	146,600			
State	276,125	43,628		
Tax Levy	264,308	33,553	7,130	129,223
Contract				
for Services	86,972	5,200	7,500	30,000
Other	84,969	29,844		
Total	858,974	112,225	14,630	159,223

	504 Corp.	Minn. Marketplace	5 County RLF	Nitrate Project
Federal				
State		62,910		52,836
Tax Levy	8,324		16,895	1,217
Contract				
for Services	12,000	1,979	7,500	
Other		45,500		
Total	20,324	110,389	14,630	54,053

	Phys. Dev.	Transportation	Aging	Arts
Federal			131,052	
State		27,000		24,000
Tax Levy	10,484	6,290	70,912	12,884
Contract				
for Services	2,746		9,142	
Other			21,040	2,400
Total	13,230	33,290	232,146	39,284

	EMS	HRS	Conferences	Graphics
Federal	15,548			
State	65,000			
Tax Levy		2,567	18	447
Contract				
for Services	759		30,000	1,000
Other				
Total	81,307	2,567	30,018	1,447

REVENUES BY PROGRAM - FY '92

	Agencywide	General Gov't	Community Dev.	Economic Dev.
Federal	421,352			
State	158,823			
Tax Levy	343,598	141,769	26,911	86,668
Contract for Services	52,532		10,485	18,349
Other	<u>73,950</u>	<u>20,000</u>		
Total	1,050,255	161,769	37,396	105,017

	504 Corp.	Drug Project	5 County RLF	Nitrate Project
Federal		280,082		
State				37,000
Tax Levy		11,534	704	9,037
Contract for Services	11,490	3,000	4,000	
Other			<u>6,000</u>	
Total	11,490	294,616	10,704	46,037

	Phys. Dev.	Trans- portation	Aging	Arts
Federal			130,975	
State		27,000		29,823
Tax Levy	10,913	4,050	23,598	4,775
Contract for Services			8,208	
Other			<u>25,200</u>	<u>4,750</u>
Total	10,913	31,050	187,981	39,348

	EMS	HRS	Conferences	Graphics
Federal	10,295			
State	65,000			
Tax Levy		2,877	19,634	1,128
Contract for Services			15,000	
Other				
Total	<u>75,295</u>	<u>2,877</u>	<u>34,634</u>	<u>1,128</u>

SEPTEMBER

MON	TUES	WED
2 <i>LABOR DAY</i>	3	4
9	10	11
16	17	18
23	24	25
30		

1991

THURS	FRI	SAT/SUN
		1
5	6	7
		8
12	13	14
		15
19	20	21
		22
26	27	28
		29

OCTOBER

MON	TUES	WED
	1	2
7	8	9
14 <i>COLUMBUS DAY</i>	15	16
21	22	23
28	29	30

1991

THURS	FRI	SAT/SUN
3	4	5
		6
10	11	12
		13
17	18	19
		20
24	25	26
		27
31		
<i>HALLOWEEN</i>		

NOVEMBER

MON

TUES

WED

4

5

6

11

12

13

VETERANS DAY

18

19

20

25

26

27

1991

THURS	FRI	SAT/SUN
	1	2
		3
7	8	9
		10
14	15	16
		17
21	22	23
		24
28	29	30
THANKSGIVING DAY		

DECEMBER

MON

TUES

WED

2

3

4

9

10

11

16

17

18

23

24

25

30

31

CHRISTMAS DAY

1991

THURS	FRI	SAT/SUN
		1
5	6	7
		8
12	13	14
		15
19	20	21
		22
26	27	28
		29

JANUARY

MON

TUES

WED

1

NEW YEAR'S DAY

6

7

8

13

14

15

20

21

22

*MARTIN LUTHER
KING DAY*

27

28

29

1992

THURS	FRI	SAT/SUN
2	3	4
		5
9	10	11
		12
16	17	18
		19
23	24	25
		26
30	31	

FEBRUARY

MON	TUES	WED
3	4	5
10	11	12
17 <i>PRESIDENT'S DAY</i>	18	19
24	25	26

1992

THURS

FRI

SAT/SUN

1

2

6

7

8

9

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16

VALENTINE'S DAY

20

21

22

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28

29

MARCH

MON

TUES

WED

2

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ST. PATRICK'S DAY

23

24

25

30

31

1992

THURS	FRI	SAT/SUN
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12	13	14
		15
19	20	21
		22
26	27	28
		29

APRIL

MON	TUES	WED
		1
6	7	8
13	14	15
20	21	22
27	28	29

1992

THURS	FRI	SAT/SUN
2	3	4
		5
9	10	11
		12
16	17 <i>GOOD FRIDAY</i>	18
		19 <i>EASTER</i>
23	24	25
		26
30		

MAY

MON	TUES	WED
4	5	6
11	12	13
18	19	20
25 <i>MEMORIAL DAY</i>	26	27

1992

THURS	FRI	SAT/SUN
	1	2
		3
7	8	9
		10 <i>MOTHER'S DAY</i>
14	15	16
		17
21	22	23
		24
28	29	30
		31

JUNE

MON	TUES	WED
1	2	3
8	9	10
15	16	17
22	23	24
29	30	

1992

THURS	FRI	SAT/SUN
4	5	6
		7
11	12	13
		14
18	19	20
		21 <i>FATHER'S DAY</i>
25	26	27
		28

JULY

MON	TUES	WED
		1
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13	14	15
20	21	22
27	28	29

1992

THURS	FRI	SAT/SUN
2	3	4 <i>INDEPENDENCE DAY</i>
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9	10	11
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30	31	

AUGUST

MON	TUES	WED
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24	25	26
31		

1992

THURS	FRI	SAT/SUN
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20	21	22
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27	28	29
		30

SEPTEMBER

MON	TUES	WED
	1	2
7 <i>LABOR DAY</i>	8	9
14	15	16
21	22	23
28	29	30

1992

THURS	FRI	SAT/SUN
3	4	5
		6
10	11	12
		13
17	18	19
		20
24	25	26
		27

OCTOBER

MON	TUES	WED
5	6	7
12 <i>COLUMBUS DAY</i>	13	14
19	20	21
26	27	28

1992

THURS	FRI	SAT/SUN
1	2	3
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8	9	10
		11
15	16	17
		18
22	23	24
		25
29	30	31 <i>HALLOWEEN</i>

NOVEMBER

MON	TUES	WED
2	3	4
9	10	11 <i>VETERANS DAY</i>
16	17	18
23	24	25
30		

1992

THURS	FRI	SAT/SUN
		1
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12	13	14
		15
19	20	21
		22
26	27	28
THANKSGIVING DAY		29

DECEMBER

MON	TUES	WED
	1	2
7	8	9
14	15	16
21	22	23
28	29	30

1992

THURS	FRI	SAT/SUN
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24	25	26
		27
31		

CHRISTMAS DAY