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region nine
development commission

TABLE OF CONTENTS

Frequently Called #s, Senators, Representatives.....	2-3
County/City Map, Mission & Value Statements.....	4-5
Intro to Region Nine Development Commission.....	6
Staff List.....	7
RNDC Commissioners, Commission Chairmen.....	8-9
Chairman's Letter.....	10-11
Executive Director's Letter.....	12-15

PLANNING, DEVELOPMENT & FINANCE

Planning, Development & Finance Overview.....	16-17
Community Development.....	17-19
Economic Development.....	19-23
Transportation.....	23-26

SMALL BUSINESS

DEVELOPMENT CENTER.....	27-29
--------------------------------	--------------

AREA AGENCY ON AGING.....	30-33
----------------------------------	--------------

PREVENTION & HEALTHY COMMUNITIES

Healthy Communities Network.....	34-39
Chicano-Latino Youth Leadership Institute.....	39-42
Saludando Salud.....	43-44
Fetal Alcohol Syndrome Consortium.....	44-48
Grassroots Leadership Development.....	49
Community Care Partnership.....	50-51

NEW PROJECTS & GRANTS OFFICE.....	52-54
--	--------------

PUBLIC INFORMATION / MARKETING.....	55-60
--	--------------

BUDGET INFORMATION

Revenues and Expenditures.....	61
Budgeted Revenues by Project – FY 2001-02.....	62-63

FREQUENTLY CALLED NUMBERS

Governor's Office	800-657-3717
Department of Agriculture.....	800-967-2474
MN Ag Statistics Services.....	651-296-3192
Mn/DOT	800-657-3774
MN Office of Citizenship and Volunteer Services.....	800-234-6687
Attorney General	800-657-3787
Health Department.....	651-215-5800
MN Housing Finance Agency	800-657-3769
Department of Human Services	651-297-3933
Minnesota Board on Aging.....	800-882-6262
Department of Natural Resources	888-646-6367
Legislative Comm. on MN Resources ..	651-296-2406
Pollution Control Agency.....	800-657-3864
Trade & Economic Development	800-657-3858
Office of Tourism	800-657-3700
Dept. of Children, Families & Learning	651-582-8200
Association of Minnesota Counties.....	651-224-3344
League of Minnesota Cities	800-925-1122
Minnesota Assoc. of Townships.....	763-497-2330

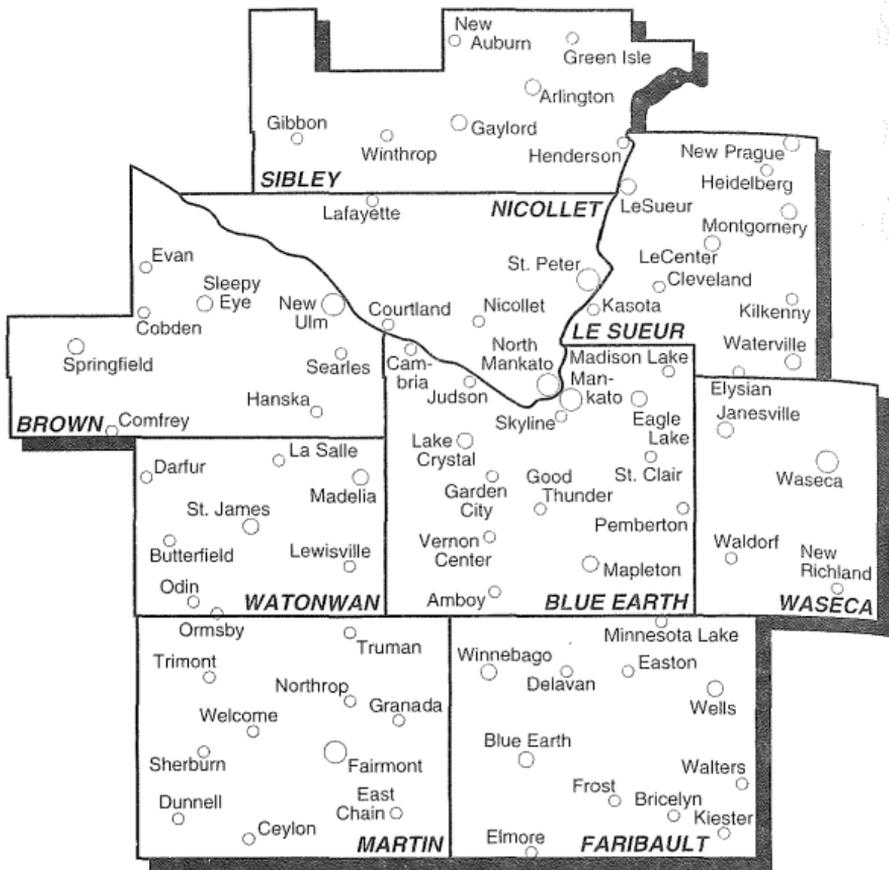
SENATORS

Senate Information.....	651-296-0504
	888-234-1112
Dick Day.....	651-296-9457
Owatonna	507-451-0165
Dennis Frederickson.....	651-296-8138
New Ulm	507-359-9482
Chuck Fowler.....	651-296-5713
Fairmont	507-235-3149
John Hottinger.....	651-296-6153
Mankato	507-388-4838

Tom Neuville	651-296-1279
Northfield	507-645-9058
Claire Robling	651-296-4123
Prior Lake	612-492-2241
Jim Vickerman	651-296-5650
Tracy	507-629-4878

REPRESENTATIVES

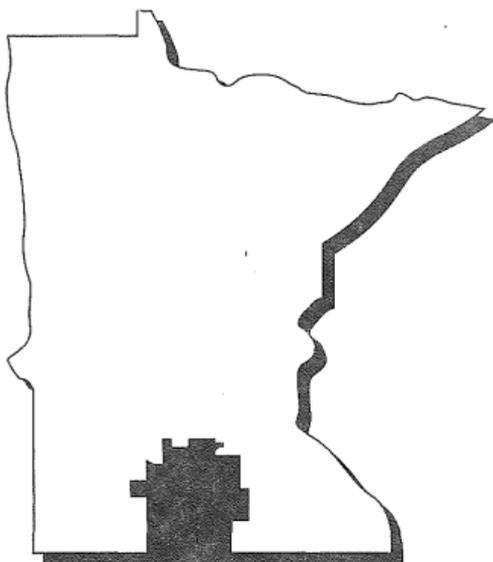
House Information	651-296-2146
	800-657-3550
Lynda Boudreau	651-296-8237
Faribault	507-332-7760
James Clark	651-296-9303
New Ulm	507-354-6217
John Dorn	651-296-3248
Mankato	507-388-3649
Bob Gunther	651-296-3240
Fairmont	507-235-6154
Elaine Harder	651-296-5373
Jackson	507-847-3550
Ruth Johnson	651-296-7065
St. Peter	507-931-2075
Henry Kalis	651-296-4240
Walters	507-294-3147
Carol Molnau	651-296-8872
Chaska	612-448-3513
Connie Ruth	651-296-5368
Owatonna	507-451-1144
Steven Sviggum	651-296-2273
Kenyon	507-789-4673
Howard Swenson	651-296-8634
Nicollet	507-246-5125
John Tuma	651-296-4229
Northfield	507-663-0013



MISSION STATEMENT

“The mission of the Region Nine Development Commission is to promote the development of the region through intergovernmental cooperation,

community and human development, long-range planning and technical assistance.”



VALUE STATEMENTS

Vision / Goals

We will maintain a future-oriented perspective that helps to facilitate decisions which result in healthier and more prosperous communities that are better equipped to move forward into the future.

Accountability

We are accountable to the public, our funding agencies and to each other for the quality of our work, promoting development of the region and being fiscally responsible.

Professionalism

We promote, encourage and provide opportunities for development, leadership and mentoring at all levels of participation within the organization. We expect professionalism to be demonstrated by our behavior, conduct and loyalty.

Communications

We value timely, open and honest communication to enhance organizational effectiveness.

Adaptability

We embrace change and celebrate new challenges, are able to identify problems, look at the options and evaluate the consequences with a sense of purpose and future.

Diversity

We value and respect the diversity of the region and of our organization.

Teamwork

We support teamwork across the organization, lending knowledge and skill as needed to be successful and efficient.

INTRODUCTION TO THE REGION NINE DEVELOPMENT COMMISSION

The Region Nine Development Commission, authorized by the Regional Development Act of 1969, was organized by local officials in 1972 "to facilitate intergovernmental cooperation and to insure the orderly and harmonious coordination of state, federal and local comprehensive planning and development programs for the solution of economic, social, physical and governmental problems of the state and its citizens."

(Minnesota Statutes, Section 462.383; Subdivision 2)

Forty-two leaders from across the region serve on the RNDC. This includes 34 elected officials representing nine counties, 72 cities, 147 townships, school districts and the Minnesota Valley Council of Governments. The eight representatives of special interest groups include: agriculture; commerce; crime prevention; environmental quality; health and human welfare; minority populations; tourism and recreation; and transportation.

The Region Nine area is comprised of nine south central Minnesota counties: Blue Earth, Brown, Faribault, LeSueur, Martin, Nicollet, Sibley, Waseca and Watonwan. Their combined population is 222,790 of the state's 4,919,479 people according to the 2000 Census. Fairmont, North Mankato, New Ulm and Mankato are the four largest cities with populations respectively from 10,889 to 32,427.

STAFF

Reginald M. Edwards	Executive Director
Veronica Alba	Chicano-Latino Youth Leadership Institute Coordinator - PHC
Linda Alvarez Alcantara	Chicano-Latino Youth Leadership Institute Specialist - PHC
Joyce Allard	Public Information Director
Gina Borchardt	Bilingual Health Promotion Specialist / Saludando Salud Coordinator - PHC
Deb Christensen	Bookkeeper
Jill Figge-Branson	Regional Prevention Specialist - PHC
Rhonda Hiller Fjeldberg	Aging Planner / Grants Manager / SENIOR LINKAGE LINE [®] Coordinator
Anne Ganey	Prevention & Healthy Communities Director
Linda Giersdorf	Area Agency on Aging Director
Becky Hottinger	Administrative Assistant - PHC
Susan Jaeger	Finance Director
Gayle Jones	Loan Officer / Economic Development Planner
Wes Judkins	Planning, Development & Finance Director
Katie Klanderud	Administrative Planner - PHC
Robert Klanderud	Small Business Development Center Director
Barb Lamson	Healthy Communities Network Coordinator - PHC
Missy Manderfeld	Administrative Assistant - Area Agency on Aging
Karen Meyer	Bookkeeper / Computer Technician
Tana Nereson-Hawbaker	Community Development Planner
Amy Olson-Treptow	FAS Community Prevention Specialist - PHC
Mary Oudekerk	Small Business Development Center Consultant
Sylvia Peña	Health Promotion Specialist / Youth Tobacco Prevention Program / Saludando Salud - PHC
Eileen Roesner	Secretarial Assistant
Craig Shirk	Planner - Recreation, Transportation / Cartographer
Tammy Sonnabend	Program Manager - Minnesota Rural Futures
Elaine Spain	Project ROSE (Reaching Out to Support Elders) Coordinator
Kim Spiess	Resource Development Planner
Donna Spranger	SAIL Planner
Jennifer Tews	Administrative Planner
Christine Ward	Adm. Assistant - Small Business Development Center
Sally Webster	Health Insurance Counseling Program Coordinator
Cheryl Weston	Adm. Assistant - Planning, Development & Finance
Peggy Wiese	Community Development Planner
Lisa Hoffman Wojcik	Resource Development Planner

Note: PHC stands for Prevention & Healthy Communities

REGION NINE DEVELOPMENT COMMISSION MEMBERS

BLUE EARTH COUNTY

Kip Bruender*	Eagle Lake	507-257-3561
Jeff Kagermeier	Mankato	507-388-5670
Quentin Marsh*	Mankato	507-387-4943
Alvis More	Mapleton	507-869-3222
Ray Phelps	Mapleton	507-524-3481
Mario Quintero*	Mankato	507-388-4885
Dan Reuter*	Mapleton	507-245-3844
Dennis Zabel	St. Clair	507-245-3281

BROWN COUNTY

Jim Berg	New Ulm	507-359-2685
Jim Broich	Sleepy Eye	507-794-4791
Gary Gleisner	New Ulm	507-359-8233
Jim Hanson	Comfrey	507-877-3631
Frederick Juni	New Ulm	507-354-4322

FARIBAULT COUNTY

Larry Anderson	Frost	507-878-3106
Gordon Benson*	Kiester	507-294-3293
Dennis Nelson	Winnebago	507-893-4451
Roger Oldfather	Kiester	507-294-3440
Darwin Olson	Winnebago	507-464-3491
Ralph Prescher	Delavan	507-854-3585

LE SUEUR COUNTY

Alvin Dietz	New Prague	952-758-4682
Mick McGuire	Montgomery	507-364-8066
Terry Overn	LeCenter	507-357-6491
Pat W. Smith, Jr.	LeCenter	507-357-6279
Bill Stangler	St. Peter	507-931-1219
James Stangler	Kilkenny	507-595-3549

MARTIN COUNTY

Howard Elliott	Welcome	507-728-8763
Harlan Gorath	Fairmont	507-235-3555
Kenneth Hanson	Sherburn	507-764-4896
Leighton Hugoson*	Fairmont	507-773-4259
Bob Roesler	Sherburn	507-764-5907
Roland Thiesse*	Fairmont	507-235-5343

NICOLLET COUNTY

Dave Carlson	North Mankato	507-625-4666
Francisco Gonzalez	St. Peter	507-934-4510
Jerry Hawbaker	St. Peter	507-934-6169
Nancy Knutson*	North Mankato	507-388-6509
John Prosch	Nicollet	507-232-3758
Jim Stenson	St. Peter	507-931-6633

SIBLEY COUNTY

Leo Bauer	Gaylord	507-237-2164
Jory Isakson*	Gibbon	507-834-6581
Norbert Kaufmann	Belle Plaine	507-326-7711
Brenda Pautsch	Gaylord	507-237-3670
Patricia Steckman	Henderson	507-248-3458

WASECA COUNTY

Wendell Armstrong	Waseca	507-835-4459
Eldo Brandenburg	Pemberton	507-239-2494
Mark Christiansen	Waseca	507-835-5076
Jack Fitzsimmons	Waseca	507-835-5479
Gary Owens	Waseca	507-835-5446
Russ Wiebold*	Janesville	507-231-6394

WATONWAN COUNTY

Candace Fenske	Madelia	507-642-8937
Janet Froslan	St. James	507-375-3078
Harry Hanson*	Butterfield	507-956-2004
Vernon Koerselman*	Madelia	507-642-3260
Dwayne Krenz	Madelia	507-642-8376
Larry Miller	St. James	507-375-4658

* Commission member replaced since July, 2000.

COMMISSION CHAIRMEN

Daniel Keasling	1972-75	Marlin Gratz	1991-94
Terence Stone	1975-76	Ken Albrecht	1994-95
Carl Wyczawski	1976-79	Leighton Hugoson	1995-99
Ken Albrecht	1979-83	Larry Anderson	1999-01
James Stangler	1983-87	James Stangler	2001-
John King	1987-91		



region nine
development commission

Our past year has been marked by change. We have seen great changes as a state and nation. And, we have seen changes at Region Nine.

The most visible change at Region Nine is the arrival of a new Executive Director. We welcome Reggie Edwards to our leadership position and wish him well as he begins his new duties. Reggie brings a rich history of public service to Region Nine. I am anxious for the opportunity to work with Reggie as he brings his energy and skills to our Region.

For much of the past year, the duties of the Executive Director were the responsibility of our Finance Director, Susan Jaeger and our Public Information Director, Joyce Allard. I want to thank them for their leadership and cooperation during our transition period. They performed a valuable service to all of Region Nine.

Region Nine has experienced a significant turnover of Commission membership during the past years. While we miss the experienced leadership of our former commissioners, we are excited with the enthusiasm and sense of vision for our area that our new commissioners are bringing to Region Nine. It is gratifying to know that Region Nine continues to

attract quality Commission members as well as a quality professional staff.

The Region Nine staff has a history of responding quickly and efficiently to change. Those changes have been the result of natural disasters, changes in the regional economy, changes in state and federal policies and changes in the services that local units of government expect from the Commission.

Region Nine's ability to provide services in the midst of change have made the Commission a valuable partner to local governments during the past 30 years. Commissioners and staff prepare well to provide services to meet anticipated needs. But, perhaps the organization's greatest strength is its ability to provide assistance to meet the needs caused by unexpected change.

Region Nine commissioners are chosen because they are leaders. Because there are so many leaders on the Commission, I think it is healthy to share the leadership positions with as many commissioners as possible. For that reason I did not seek a second two-year term as chairman.

Thank you for the opportunity to serve as your chairman.

Larry Anderson
Chairman, 1999-2001



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It is a pleasure and a great opportunity to be at Region Nine. Each year brings an end to achieved heights and the beginning of new challenges. The year 2001 marks the year that the United States is challenged by the overwhelming fear and sorrow created in the aftermath of September 11, 2001 "Attack on America."

In the midst of this national scare, Americans are equally engaged in the daily struggles of farmers getting their products to market and new immigrants finding homes in a seemingly foreign American neighborhood. All subregions of the United States share in this whirlwind of devastation including the Midwest, the state of Minnesota and Region Nine (the south central region of Minnesota). Nevertheless, in the spirit of achievement set forth by the "Great Generation", survivors of WWII and the Great Depression, leaders from both maturing Baby-Boomers and growing Generation-Xers find opportunities for success and hope.

Region Nine Development Commission, in its 29th year of service, plays a significant role in the success and hope of citizens in south central Minnesota. Its mission is to promote the development of the region through intergovernmental

cooperation, community and human development, long-range planning and technical assistance. In pursuit of this mission, Region Nine policy makers and staff have made a difference in the lives of citizens scattered over 9 counties, 72 cities, and 147 townships in the fields of economic, social and physical land development and governance.

Joseph Schumpeter, renown economist, coined the term entrepreneur as, “One who introduces economic innovation – such as introducing new commodities or qualitatively better versions of existing ones; finding new markets, new methods of production and distribution and the like. Also, the one who focuses on getting things done.” This definition describes a set of characteristics that parallel the efforts of Region Nine.

For example, this past year Region Nine made a difference by:

- Working across jurisdictional lines – “a Gaylord couple was awarded a loan from the Revolving Loan Fund to start a convenience store in New Auburn. That store is now up and running, which prevents citizens from needing to drive 10 miles to the next nearest store.”
- Working with municipalities and townships – “the city of Springfield was assisted with its housing and will soon have an additional 24 rental housing units to help with business retention” and “the city of Kiester has made needed improvements to their water system.”

- Collaborating across sectors – “A caregiver undergoing radiation treatment in one county, while living in another county, was assisted through the coordination of a volunteer organization to go to the hospital and stay with the care-receiver while the caregiver (spouse of care-receiver) went to radiation treatment. This was a much safer option than the one considered, which was to leave the care-receiver in the car, while the caregiver receives treatment.”
- Facilitating leadership cooperation – “Throughout the year, 42 elected and appointed officials regularly come together to share ideas and develop policy for Region Nine.”

While Region Nine provides a variety of services and planning in areas of community development, transportation, small business development, prevention and health, aging, economic development, research and data analysis and new emerging regional projects, it is the above-mentioned differences that matter in the end.

Over the next few years the region will be more acutely challenged by its changing demographics, economy, physical and social landscape. Between the years 1990 and 2000 in Region Nine the average family size has increased from 2.59 per household in 1990 to 3.03 in 2000, the Hispanic/Latino population has risen by 4,991 (220%), and housing increased by 5,162, but yet in year 2000 there was only a 1.4% vacancy rate.

To meet the demands of a changing area, Region Nine must continue to work with an entrepreneurial spirit. Region Nine must remain committed and unified with other jurisdictions and sectors in making a difference in the lives of our shared citizenry.

The September 11th event has taught us that we cannot predict what social, economic or physical calamity may occur tomorrow, therefore we must collectively prevent and prepare for such events by making differences and building capacity in the lives of all citizens on a daily basis.

Respectfully yours in making a difference,

Reginald M. Edwards
Executive Director

PLANNING, DEVELOPMENT & FINANCE

Governing Body: Region Nine Development Commission

Program Objectives:

• The Planning, Development, and Finance (PDF) Division works in the areas of community development, economic development, transportation, disaster assistance, land use, planning and zoning, and other forms of local technical assistance. The overall objective is to keep our communities healthy, viable places in which to live and work. For the purpose of this report, the department is divided into the Community Development, Economic Development and Transportation programs.

The PDF Division obtains funding through a variety of state and federal grants, charges for services, and a portion of the Commission's levy amount. In the past year it generated over \$180,000 in grants to provide its services, including:

U.S. Economic Development Administration	\$57,000
MN Department of Transportation	50,000
MN Board on Governmental Innovation and Cooperation	32,000
MN Planning Technical Assistance	50,000

The PDF Division reports to the Development Committee and the full Commission. It also works with other Commission committees such as Budget and Personnel and Legislative.

Staff:

Wes Judkins, Planning, Development & Finance Director
Gayle Jones, Loan Officer / Economic Development
Planner
Peggy Wiese, Community Development Planner
Tana Nereson-Hawbaker, Community Development
Planner

COMMUNITY DEVELOPMENT

Governing Body: Region Nine Development Commission

Program Objectives:

- The objective of the Region Nine Community Development program is to provide assistance to local units of government in the areas of land use planning and zoning, infrastructure development, project financing, and other technical assistance. Much of the effort goes into seeking funding for necessary community projects. Communities are urged to contact the Community Development staff whenever it has unmet development needs. The staff can then research the best solutions to the needs. In today's world of high costs and much competition for state and federal dollars, this is a valuable service.

In 2000, the staff obtained a \$50,000 grant from Minnesota Planning to assist local units of government with a variety of planning efforts. The grant allowed the Commission to write down by one third the cost of local planning projects. This allowed communities to undertake plans that they would otherwise be unable to afford.

Fiscal Year 2001 Minnesota Planning Grant Projects Underway:

- **Henderson** - Growth Management Study
- **Springfield** - Housing Study
- **Kiester** - Public Facilities Authority application technical assistance

- **Waseca County** - Comprehensive Plan
- **Comfrey** - Housing Study

Completed Projects:

- City of **Trimont** - Rental housing survey/study.
- **Sleepy Eye** Public High School - MHFA grant application for construction trades class for funding to build a house, which will provide an affordable housing unit to a resident of the area.
- Administration of **Frost** and **Dunnell** public facilities - waste water collection and treatment Small Cities Development Program projects.
- Administration of the MHFA housing disaster loan program in **St. Peter, Comfrey, LeCenter** and in rural areas within the region.

Cost of Development Study:

In FY 2001, a successful grant application was made to the Board of Governmental Innovation and Cooperation to develop a Cost of Development Study using LeSueur County as a model. By using the DIAMaTR methodology developed by the Minnesota Department of Agriculture, the study will determine the actual costs of providing governmental services to different residential scenarios. The costs of services will then be compared to the taxes generated by the development. The results of the study will help local units of government in their planning and zoning efforts. The study will be completed in FY 2002.

Budget: State	\$ 57,843
Levy	3,442
Project Income	61,192
	<hr/>
	\$122,477

Staff:

Wes Judkins, Planning, Development & Finance Director
Peggy Wiese, Community Development Planner
Tana Nereson-Hawbaker, Community Development
Planner
Craig Shirk, GIS / Graphics

ECONOMIC DEVELOPMENT

Governing Body: Region Nine Development Commission

Program Objectives:

- The primary objective of the Economic Development Program is to stabilize and increase the number and quality of jobs in the region. To accomplish this, the staff works with the businesses, local units of government, and state and federal agencies.

- Assistance to Businesses

The Commission administers four revolving loan funds

- (RLF):
- Six County RLF
 - Nine County RLF
 - Tornado RLF
 - Rural Outbuilding RLF

The intent of these pools is to provide a good source of long-term, low interest loan funds for business expansion and start up. All loans have the participation of a local lending institution and owner equity. Very often, the loans also receive assistance from other local, regional and state revolving loan funds.

All loans are reviewed by the Region Nine Loan Review Committee to insure they meet eligibility standards.

Since the inception of the RLF program in 1989, the Commission has made more than 136 loans with a total dollar value of \$7,987,871.

In FY 2001, the Commission approved 10 loans valued at \$579,200. The breakdown of loans is as follows:

<u>Program</u>	<u>FY 2001</u> <u>Loans</u>	<u>Value</u>	<u>1989-2001</u> <u>Loans</u>	<u>Value</u>
9 County RLF	6	\$385,000	70	\$4,930,497
6 County RLF	1	100,000	26	1,427,640
Tornado	1	50,000	11	672,000
Rural Outbuilding	2	44,200	29	957,734
Totals	10	\$579,200	136	\$7,987,871

The Commission also assists businesses by helping them gain access to state and federal funds through the Minnesota Department of Trade and Economic Development, the Small Business Administration and other sources.

- Assistance to Communities

At times, a community has difficulty with economic development activities because of lack of adequate sewer, water or road systems. The Region Nine staff can help communities access state/federal grants or loans to improve those systems, thus increasing the opportunities for economic development. If conditions warrant, the staff can assist in the development and funding of industrial park creation or expansion.

At other times, communities need other types of assistance to make economic development projects become a reality. Such assistance may come in the form of surveys, special studies, organizational assistance, or assistance with land use planning.

The Economic Development staff also provide assistance to communities during times of crisis. The Commission was able to assist businesses through disaster revolving loan funds in response to flooding in 1993 and 1997 and after the tornado in 1998.

- Areawide Cooperation

Improving the economy of the region is a challenge which requires the cooperation and coordination of many agencies and organizations. Region Nine staff works closely with all providers of economic development services to insure that businesses and communities within the region get the best assistance possible. The providers include local economic development authorities, the Initiative Fund of Southeastern and South Central Minnesota, the Minnesota Department of Trade and Economic Development, the U.S. Economic Development Administration, utilities, and special interest groups.

Fiscal Year 2001 Project Highlights:

- Completed the 2001 Comprehensive Economic Development Strategy (CEDS) which enables the Commission to receive \$57,000 in federal assistance from the Economic Development Administration.
- Recapitalized the revolving loan funds by selling a portion on the secondary market. A total of 16 loans totaling \$657,367 were sold. This amount is 96% of the original outstanding balance. By selling the loans it allows Region Nine

to lend money to start-up and existing businesses looking to expand. Some qualified applicants looking to Region Nine for assistance were turned away up until this point due to lack of funds.

- Prepared a recovery strategy to assist the city of **St. Peter** overcome the distress of the Onan plant closing and the loss of 360 jobs.
- Prepared study of plant closings and large scale layoffs in the Region Nine area.
- Provided assistance to the city of **North Mankato** in the effort to attract a large warehouse operation.
- Met with businesses throughout the Region about loans and other assistance.
- Assisted the city of **Kiester** to obtain funding for water system improvements.
- Provided economic development technical assistance to several communities.
- Participated in state and national economic development advisory groups.
- Prepared a Board on Intergovernmental Innovation and Cooperation grant to assist the local units of government in **LeSueur County** judge the cost of providing services to various types of residential developments.
- Worked on several transportation projects that will provide better access for the region's businesses.

Budget: Federal	\$ 56,411
Levy	20,083
Project Income	77,641
	<hr/>
	\$154,135

Staff:

Wes Judkins, Planning, Development & Finance Director
Gayle Jones, Loan Officer / Economic Development
Planner

RLF/DRLF Loan Review Committee

<u>Name</u>	<u>Representation</u>	<u>County</u>
Jim Broich	Elected Officials/RNDC	Brown
Don Hayden	Economic Developers	LeSueur
Vern Koerselman*	Elected Officials	Watonwan
Doug Miller	Lenders	Nicollet
Jim Paulson	Lenders	Watonwan
Jack Quinlivan	Economic Developers	Faribault
Steve Renquist	Economic Developers	Sibley
Pat Stallman*	Lenders	Blue Earth
Larry Thompson	Lenders	Waseca

* Committee member replaced since July, 2000.

TRANSPORTATION

Governing Body: Region Nine Development Commission

Advisory Body: Transportation Advisory Committee

Program Objectives:

- The overall objective of the Region Nine Transportation Program is to work with Mn/DOT and local units of government to maintain and improve the transportation network of Region Nine. The transportation network includes highway, transit, railroads, trails and aeronautics. In Region Nine, most of the concern is with highways although there is a growing concern for transit and trails.
- By contractual agreement, Region Nine assists the Minnesota Department of Transportation (Mn/DOT) with sub-state transportation planning and programming. It accomplishes this by actively participating in the District 7 Area Transportation Partnership (ATP), providing input into Mn/DOT District 7 and statewide plans and programs, and

preparing the Commission's own planning documents.

- TEA-21, the federal transportation program, calls for input by local elected officials and citizens into all aspects of transportation planning. Region Nine, through its Transportation Advisory Committee and its participation in the ATP, provides opportunities for local involvement.
- Region Nine is very active in educating the public, Minnesota legislators, and the Congressional delegation on the need for increased highway funding for rural areas. Through its legislative program it supports funding for rural transportation.
- Region Nine assists local highway improvement organizations such as the Highway 14 Partnership and the Nicollet County Partners, in their efforts to upgrade specific highway segments. From the start, Region Nine has been an active participant in Mn/DOT's Interregional Corridor Program.
- Region Nine has been active in coordinating and advocating for recreational trails within the region. With TEA-21, there is an increased emphasis on transportation enhancements which include recreational trails.

Fiscal Year 2001 Projects:

- Held five meetings of the Region Nine Transportation Technical Advisory Committee.
- Actively participated in the Area Transportation Partnership which programs the allocation of \$25 to \$27 million in annual transportation funding in District 7 which includes Region Nine.
- Served on the ATP 7 Transportation Enhancement Committee which resulted in the funding of several recreational trail projects.
- Prepared the Regional Significance ratings for projects submitted to the ATP for federal funding in years 2002-2005.

- Participated in the review and ranking of local transit programs' vehicle applications.
- Served on the Technical Advisory Committee for the Highway 169 Interregional Corridor Plan.
- Assisted in the efforts to obtain High Priority Project funding for Highway 14 to speed up construction of that four-lane facility.
- Worked with Mn/DOT and the Nicollet County communities of **Nicollet** and **Courtland** to begin a long range plan for the improvement of Highway 14 between **North Mankato** and **New Ulm**.
- Prepared five year update of the **Mankato / North Mankato** Area Transportation and Planning Study.
- Worked with Mn/DOT and Blue Earth and Nicollet Counties on updating the counties Functional Classification System.
- Worked with the National Association of Development Organizations to increase federal funding for transportation in rural areas and to increase the voice of rural elected officials in the transportation planning process.
- Worked with other regional development commissions on statewide transportation planning issues including a new memorandum of understanding clarifying the roles and responsibilities of Mn/DOT and the RDCs in the planning process.

Budget: Mn/DOT Allocation	\$50,000
Levy	8,865
	<hr/>
	\$58,865

Staff:

Wes Judkins, Planning, Development & Finance Director
 Craig Shirk, Planner, GIS, Graphics

Region Nine Transportation Advisory Committee

<u>Name</u>	<u>Representation</u>	<u>Address</u>
Wendell Armstrong	Waseca Co. / ATP	Waseca
Lin Barnes*	Blue Earth County	Mankato
Gordon Benson*	Faribault County	Kiester
Lisa Bigham	Mn/DOT	Mankato
Jim Broich	Brown County / ATP	Sleepy Eye
Jack Fitzsimmons	Waseca County	Waseca
Alan Forsberg	County Engineers	Mankato
Doug Haeder	Mn/DOT	Mankato
Norbert Kaufmann	Sibley County	Belle Plaine
Vern Koerselman*	Watonwan County	Madelia
Dwayne Krenz	Watonwan County	Madelia
Quentin Marsh*	Blue Earth County	Mankato
John McDonald	County Engineers	Blue Earth
Richard Petersen*	At-Large	Springfield
Ray Phelps	Blue Earth County	Mapleton
Ralph Prescher	Faribault County	Delavan
John Prosch	Nicollet County	Nicollet
Pat W. Smith, Jr.	LeSueur County	LeCenter
Wayne Stevens	County Engineers	St. James
Roland Thiesse*	Martin County	Fairmont
Mike Wagner	County Engineers	N. Mankato
Russ Wiebold	Alternate - Waseca Co.	Janesville

* Committee member replaced since July, 2000.

SMALL BUSINESS DEVELOPMENT CENTER

Governing Body:

Region Nine Development Commission
Minnesota Dept. of Trade and Economic Development
Small Business Administration

Program Objectives:

- The Small Business Development Center provides free customized consulting services to businesses within the nine-county region. Services, which are offered to both start-up and existing businesses include: business planning, marketing planning, market research, financial analysis, loan packaging, e-commerce, assistance with advertising and promotions, human resource issues and financial record keeping. The staff also provides general information to businesses, such as industry statistics, trade association listings, business directory listings and information on regulatory and tax requirements.
- The Small Business Development Center staff is required each year to:
 - complete 2,500 hours of consulting
 - complete 50 loan packages
 - deliver 8 seminars and workshops

In addition, the staff is required to raise approximately 40% of the annual budget through local sources.

Calendar Year 2000 Projects:

- In 2000, 537 clients were served throughout the region, 52 loan packages were completed and 16 training seminars were attended by 259 people. The majority of the clients came to the SBDC seeking assistance in the areas of business planning, finance and marketing. Of the 2000 clients, 17% were service businesses, 4% were retail, 7% were manufacturing, 68% were start-up companies and the balance were wholesale and construction firms.

- The Small Business Development Center has been successful in its fundraising efforts. In 2000, contributors included banks, utility companies, cities, counties, economic development authorities and private foundations within the region. In addition to local financial support, the SBDC receives \$135,000 in federal and state funding.

- Seminars:

- SBA Lender Training
- Business Tax Overview (2)
- Employment Tax Overview (2)
- Basic Sales and Use Tax (2)
- Going Into Business (2)
- Capital Equipment / Industrial Production
- Minnesota Sales Tax Workshop for Contractors
- General Tax Rules and Accounting
- Human Resource Documentation
- Introduction To E-Business Tools (2)

SBDC consulting hours by county

County	2000 Clients	2000 Hours
Blue Earth	189	892.00
Brown	43	213.25
Faribault	36	197.00
LeSueur	59	222.00
Martin	55	318.00
Nicollet	68	291.50
Sibley	23	134.25
Waseca	25	117.25
Watonwan	12	65.25
Other	27	89.25
Total	537	2,539.75

FY 2001 Budget:

Federal	\$ 91,135
Levy	25,000
Local Fundraising / Other	<u>48,772</u>
	\$164,907

- Staff:** Robert Klanderud, Regional Director
Mary Oudekerk, Consultant
Christine Ward, Administrative Assistant
Eight independent consultants specializing in:
- marketing
 - human resources
 - record keeping
 - tax issues
 - web page development
 - e-commerce

AREA AGENCY ON AGING

Governing Body: Region Nine Development Commission

Advisory Body: Region Nine Advisory Council on Aging

Program Objectives:

- Persons involved with the Region Nine Area Agency on Aging (AAA), whether as staff, volunteers, or professional service providers, work to establish a strong leadership role as an advocate for the dignity, rights and status of older people. They work to assure access to a number of services supporting wellness, independent living, acute and long-term care.
- The AAA is involved in a variety of activities. Program outcomes include: maximizing service effectiveness; serving as a central point of access to information and services for and about older persons, their families, agencies that serve them and their communities; increasing local and regional capacity to meet the needs of an aging population; and promoting awareness of older persons as an invaluable resource in the community.

Fiscal Year 2001 Projects:

- Awarded eight grants to projects which provided supportive, in-home, and health promotion / disease prevention services to 3,526 older adults.
- Awarded performance-based contract for congregate and home delivered meals programs which provided 198,394 congregate and 73,160 home delivered meals.
- Provided training and technical assistance to eight grantees and one contractor.
- Involved 22 area citizens as members of the Advisory Council on Aging.
- Provided information, assistance and referral through SENIOR LINKAGE LINE®.

- Provided health insurance information, assistance and counseling through the Region Nine Health Insurance Counseling Program.
- Provided training and technical assistance on issues related to cultural diversity and aging.
- Held the 22nd annual “Learning is for Life” regional conference, which provided a keynote presentation and 12 workshops to 240 older adults and service providers.
- Solicited nominations and selected four older adults to receive recognition for outstanding volunteer service to their communities.
- Facilitated quarterly meetings of the Region Nine Area Senior Center Directors’ Association.
- Developed and presented a variety of educational events for agencies/organizations and older adults.
- Advocated for older adults through participation in state and local boards, committees and councils.
- Facilitated the Region Nine Area Aging Education Co-op.
- Conducted “Eldercare and the Workplace” presentations.
- Held the fourth annual “Caregivers Recognition and Renewal” Conference with 325 persons attending.
- Served as lead agent for Phase II of Mid-MN SAIL (Seniors Agenda for Independent Living - 13 county area).
- Served as lead agent for Project ROSE (Reaching Out to Support Elders - 20 county area).
- Initiated development of volunteer-based respite in **Brown, Watonwan and Sibley** counties.

2001 Older Americans Act Title III Grantees

Legal Advocacy for Older Americans Project (Regionwide)

LSS Guardianship/Conservatorship Services (Regionwide)

Region Nine SENIOR LINKAGE LINE® (Regionwide)

V.I.N.E. - Blue Earth County Expansion

MVAC Telephone Reassurance Project (**Watonwan County**)

Region Nine Health Insurance Counseling (Regionwide)

Interfaith Caregivers Telephone Reassurance Project (**Faribault County**)

Substance Abuse Prevention for Older Adults (**Blue Earth and Nicollet** counties)

2001 Contract

Senior Nutrition, Inc. Congregate Dining (Regionwide)

Senior Nutrition, Inc. Home Delivered Meals (Regionwide)

Budget:

Older Americans Act (OAA)	
Administration and	
Program Development/Coordination	\$180,504
State Administration	124,298
Levy & Project Income	54,007
	<hr/>
	\$358,809

Staff:

- Linda Giersdorf, Director
- Rhonda Hiller Fjeldberg, Planner / Grants Manager,
Senior LinkAge Line® Coordinator
- Elaine Spain, Project ROSE Coordinator
- Missy Manderfeld, Administrative Assistant
- Donna Spranger, R9 Mid-MN SAIL Planner
- Sally Webster, Health Insurance Counseling Coordinator
- Jennifer Tews, R9 Mid-MN SAIL Administrative
Assistant

Region Nine Advisory Council on Aging

<u>Name</u>	<u>Representation</u>	<u>Address</u>
Maria Baxter-Nuamah	At Large	Mankato
Carroll Behne	Martin County	Sherburn
Jim Berg	RNDC Liaison	New Ulm
Jo Cattrysse	At-Large 60+	North Mankato
Sharon Chader	Business	Madison Lake
Margaret Chicos	Waseca County	New Richland
Mary Colbenson	Co. Social Service	St. James
Hashi Egal*	At Large 60+	Mankato
Jerry Ehn	Nursing Home	Wells
Kathryn Elliott	At Large	Mankato
Candace Fenske	RNDC Liaison	Madelia
Linda Galston	Pub/Private Agency	Mankato
Charlie Griebel	Brown County	New Ulm
Paul Groskreutz*	Martin County	Sherburn
Cathrine Hagen	At Large 60+	Wells
Phyllis Harrison	LeSueur County	LeCenter
Carol Mader	At Large	Arlington
Richard		
Markiewicz, Sr.	Nicollet County	St. Peter
Quentin Marsh	RNDC Liaison	Mankato
Barb Max	Sibley County	Gaylord
Dori Mutch*	Nursing Home	LeSueur
Sylvia Perron	Co. Social Service	St. Peter
Etta Poole	Blue Earth County	Mankato
Marvel Prafke	Faribault County	Blue Earth
John Raymer	Pub/Private Agency	St. Peter
Deb Schumacher	Co. Social Service	New Ulm
Bill Stangler	RNDC Liaison	St. Peter
Jodi Thomas*	Co. Social Service	North Mankato
Mariann Trembl*	Watonwan County	Comfrey
Patricia Vaughan	At Large	Madison Lake
Bonnie Viland	Watonwan County	La Salle
Esther Ziemer*	Faribault County	Bricelyn

* Member replaced since July, 2000

PREVENTION & HEALTHY COMMUNITIES:

HEALTHY COMMUNITIES NETWORK

Governing Body: Region Nine Development Commission

Advisory Body: Region Nine Prevention and Healthy Communities Network Advisory Committee

Program Objectives:

- To promote positive youth development.
- To prevent the abuse of alcohol, tobacco and other drugs.
- To build strong and healthy rural communities.
- To develop a strong regional network.
- To celebrate community diversity.

Fiscal Year 2001 Projects:

Community Coalition Activity - by county

- **Blue Earth County**

• Mankato Area Healthy Youth (MAHY): funds out-of-school enrichment grants; youth asset building plan for ISD 77; Mankato Mardi Gras (4,000 people); puppet troupe; annual intergenerational meeting; summer arts program. Receives \$13,000 from regional grants.

• Maple River Community Network: parenting education; multi-town community building events; Family Fun Day in **Minnesota Lake**; Halloween celebration in **Good Thunder**; planted Peace Trees and hosted other events focused on non-violence; hosted asset building/art activities; funds police liaison officer in school; puppet troupe, "Baby Think It Over" dolls; Fatal Vision Goggles; summer arts program in all focus communities. Receives \$13,000 from regional grants.

- **Brown County**

• Healthy Communities / Healthy Youth: New Ulm Area (HC/HY): after school activities for youth; Youth Blast;

Healthy Communities / Healthy Youth newsletter; Asset of the Month; speakers' bureau; Youth Council; summer arts program. Receives \$13,000 from regional grants.

- Faribault County

• United South Central One Healthy Community: summer arts program; asset building activities; puppet troupe; summer festivals; weekly asset of the month published; skateboard park; mentoring. Receives \$13,000 from regional grants.

- LeSueur County

• LeSueur-Henderson Healthy Communities, Inc.: active mentoring program; summer arts program; asset building campaign; recognize "asset-builders"; distribute Asset Building newsletter. Receives \$13,000 from regional grants.

• Montgomery Safe and Friendly Environment (SAFE): after school activities; community based prevention/asset building planning; summer arts program; sponsored "Turn off TV" week; co-sponsored the "Yellow Ribbon Program"; completed Search survey; provide financial support for "The Place" youth center. Receives \$13,000 from regional grants.

• Waterville, Elysian, Morristown Healthy Communities Network: car crash simulation; ATOD education; after prom activities; school operated thrift store and computer lab engages youth in hands-on business operations.

- Martin County

• Martin County Networking: after school and summer activities for youth; asset building activities; parenting classes; Family Fun Fair; summer arts program. Receives \$13,000 from regional grants.

- Nicollet County

• St. Peter Healthy Community Alliance: summer arts program; sponsored After School Arts Club and Swing Dance programs; Asset Building campaign; Asset of the Month in

the St. Peter Herald; asset promotion in the workplace and congregations. Receives \$13,000 from regional grants.

- **Waseca County**

- Janesville-Waldorf-Pemberton Together Everyone Achieves More (TEAM) Task Force: summer arts program; technical and financial support for after prom activities; displayed a crashed car in conjunction with prom; ropes course; community based prevention/asset building planning; after school activities; "Boys Night Out" / "Girls Night Out". Receives \$13,000 from regional grants.

- Waseca Healthy Community / Healthy Kids Initiative: after school activities, involve youth in the art center; active speakers' bureau; summer arts program; asset development in youth educational forum. Receives \$13,000 from regional grants.

- **Watonwan County**

- Madelia Coalition for Healthy Life Choices: puppet troupe; after prom party; after school activities; summer theater provided through community collaboration; ATOD education in school; received a grant from MN Join Together to produce materials in English/Spanish on the consequences of selling or giving alcohol to a minor and/or a minor with possession. Receives \$13,000 from regional grants.

- St. James Chemical Health / Violence Prevention Advisory Council: provide technical support; grant to purchase "On Applebee Pond" Puppets; grant to fund Yellow Ribbon Campaign; alternative youth activities; summer arts program. Receives \$13,000 from regional grants.

Regional Projects

- Joint fundraising
- Regional prevention/asset building strategic planning by the regional advisory committee
- Regional leadership development

- Selected by Pew Partnership - *Wanted: Solutions for America* as a successful prevention program.
- Regional policy of norms regarding youth alcohol, tobacco and other drug abuse (ATODA)
- Regional workshops
- “On Applebee Pond” Puppets – 32 scripts, puppets, stage and training provided free of charge to all nine counties
- Fatal Vision Goggles – Used to demonstrate how quickly impairment can turn fun into devastating consequences for anyone who drives while impaired by alcohol. Available on loan, free of charge, to all Region Nine communities.
- “My Message” campaign/workshop for youth
- Produced “On the Road to Healthy Communities” video.

Conferences

- Annual network training
- Presentations
- Rural Health Conference
- Annual Program Sharing Conference
- Prior Lake / Savage School District puppet training

Grants Received

- Robert Wood Johnson Foundation - local initiative funding
- Pew Partnership
- Minnesota Department of Health
- MN Dept. of Human Services Regional Prevention Grant
- MN Dept. of Human Services Summer Arts Program Grant
- Mankato Area Healthy Youth Contract
- Office of Juvenile Justice and Delinquency Prevention
- MN Dept. of Children, Families and Learning
- Center for Substance Abuse Prevention

Awards

- National Association of Development Organizations Innovation Award

Prevention & Healthy Communities Total Budget:

Federal	\$374,070
State	227,068
Levy	11,884
Other	108,508
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	\$721,530

Staff:

Anne Ganey, Prevention and Healthy Communities
Director

Barb Lamson, Healthy Communities Network Coordinator

Jill Figge-Branson, Regional Prevention Specialist

Katie Klanderud, Administrative Planner

Becky Hottinger, Administrative Assistant

Region Nine Healthy Communities Network Advisory Committee

<u>Name</u>	<u>Representation</u>
Jeanell Aadahl	Waterville, Elysian, Morristown Healthy Communities Network
Carol Anderson	St. James Chemical Health / Violence Prevention Advisory Council
Becky Bequette	Mankato Area Healthy Youth
Latrice Brua	Montgomery SAFE
Roni Dauer	Martin County Networking
Sue Goecke	Maple River Community Network
Harlan Gorath	At Large - RNDC
Rosalie Grams	JWP T.E.A.M. Taskforce
Dina Hennen*	LeSueur-Henderson Healthy Communities, Inc.
Denise Billington-Just	LeSueur-Henderson Healthy Communities, Inc.
Sandi Lorenz*	USC One Healthy Community
Joe McCabe	Madelia Coalition For Healthy Life Choices

Dwayne Megaw	At Large - Media
Margie Nelson*	St. Peter Healthy Community Alliance
Barbara Penny	Waseca Healthy Community Healthy Kids Initiative
Steve Schneider	At Large
Sue Serbus	St. Peter Healthy Community Alliance
Carolyn Smith	USC One Healthy Community
Susan Ward	Healthy Communities/Healthy Youth - New Ulm Area
Lisa Yentsch	At Large - Ministerial

* 2000 Prevention & Healthy Communities Advisory Committee Members

PREVENTION & HEALTHY COMMUNITIES: CHICANO-LATINO YOUTH LEADERSHIP INSTITUTE (ChYLI)

Governing Body: Region Nine Development Commission
Advisory Body: ChYLI Youth Advisory Committee

Program Objectives:

- To prevent alcohol and other drug abuse in Chicano-Latino youth by offering hope, broader horizons and opportunities.
- To foster positive connections to the community through youth planned and implemented service projects.
- To build culturally-based leadership skills in Chicano-Latino youth.
- To build a network of young leaders in the Chicano-Latino youth in community decision making and vision setting in Region Nine.

Fiscal Year 2001 Projects and ChYLI Community Action Plans:

- Blue Earth County

- Mankato East High School

- Youth volunteered at the local Humane Society.

- Mankato West High School

- Youth purchased cleaning supplies and child care items to donate to a local shelter in Mankato. Youth also volunteered in adult ESL classes.

- Mankato Loyola High School

- Youth purchased 100 children's books in Spanish and donated them to children at the CADA shelter, Teresa House, Welcome Inn and the Salvation Army.

- Brown County

- Sleepy Eye

- Youth organized a multi-cultural group in their school to plan and implement several community projects. Youth volunteered at a local nursing home, and presented on several Mexican holidays to the elementary school in an assembly.

- Faribault County

- Blue Earth

- Youth organized a lyceum to teach elementary students about their culture and developed a coloring book about the Chicano-Latino culture.

- Wells

- Youth organized a presentation to talk to all the 4th graders about discrimination.

- LeSueur County

- LeCenter

- Youth designed a new ChYLI web page and will be organizing a communitywide picnic.

- LeSueur

- Youth painted a mural to represent the different cultures in their school. Mural will be hung in the school.

- **Martin County**

- Fairmont

- Youth will be painting a cultural mural.

- **Nicollet County**

- St. Peter

- Youth taught second grade children at South Elementary how to make “Milagros” and organized a car wash to raise money for the high school special needs fund.

- **Sibley County**

- Gaylord-Arlington

- Youth volunteered in local nursing home. Planned a day full of activities and games for the residents.

- **Watonwan County**

- St. James

- Youth will be raising funds to purchase back to school supplies and donate them to children.

Regional Projects

- Youth participated in the Chicano, Mexicano & Latino Education Career Fair. Youth received information specifically about post-secondary and career choices.
- Youth assisted in the planning and implementation of the Mother and Daughter Conference. Youth participated in the conference and received information about self-esteem, drug prevention, teenage pregnancy prevention, women’s health, violence prevention, and communication.
- Youth participated in the planning and implementation of the Region Nine Latino Youth Soccer Tournament in

St. James. Five teams competed in the tournament from **LeCenter, St. James, Madelia, Mankato** and **Montgomery.**

- Youth presented workshops about youth service and community involvement in the MOVCS - Day at the Capitol, and the Chicano, Mexicano and Latino Symposium.
- Trained youth and adult bilingual facilitators and trainers for the two-day Institute.
- Provided follow-up technical assistance to youth from the ChYLI in their communities on service projects.

Staff:

Anne Ganey, Prevention and Healthy Communities
Director
Veronica Alba, Program Coordinator
Linda Alvarez Alcantara, Prevention Specialist

ChYLI Advisory Committee

<u>Name</u>	<u>Representation</u>
Anna Alba	Mankato East High School
Leslie Anorga	Mankato West High School
Maribel Castillo	LeSueur-Henderson High School
Jose Cazares	MN State Univ, Mankato
Paola Contreras	St. James High School
Jessica Gonzalez	MN State Univ, Mankato
Oscar Gonzalez	Fairmont High School
Sara McMichael	LCWM High School
Jose Munguia	LeCenter High School
Pancho Sifuentes	Granada East High School
Jessica Splinter	Mankato Loyola High School

PREVENTION & HEALTHY COMMUNITIES: SALUDANDO SALUD

Governing Body: Region Nine Development Commission

Advisory Body: Saludando Salud Advisory Committee

Program Objectives:

- To increase access to and utilization of healthcare services by the Latino population.
- To improve the health status of the Latino population in Region Nine.

Fiscal Year 2001 Projects:

- Latino Youth Tobacco Prevention Project.
- Provided outreach training service for Community Health Advisors.
- Provided technical assistance to providers regarding the Community Health Advisor model.
- Provided cultural competence training through regional conference.
- “¡Saludos!” quarterly newsletter to providers.
- Provided culturally and linguistically appropriate health promotion/education and disease prevention resource information.
- Created Latino prenatal health awareness campaign Mi Mamá Me Cuida.
- “Su Salud” (Your Health) weekly radio show in Spanish on KMSU to reach the Latino population.
- Provided medical interpreter training.

Staff:

Anne Ganey, Prevention and Healthy Communities
Director

Gina Borchardt, Saludando Salud Coordinator

Sylvia Peña, Saludando Salud Prevention Specialist

Saludando Salud Advisory Committee

<u>Name</u>	<u>Representation</u>
Kathy Anderson	Blue Earth Co. Public Health
Jose Cazares	Blue Earth County
Paul Dummer	LeCenter High School
Candace Fenske	Madelia Community Hospital
Teresa Hernandez*	St. James
Pat Kirscher	St. James
Brenda Nielson	New Ulm Medical Center
Carolyn O'Connell	New Ulm Medical Center
Dr. Guillermo Pons	Immanuel-St. Joseph's - Mayo Health System
Marta Reyes	Watonwan County
Deanne Romaine	Open Door Health Center
Susan Rynda	LeSueur Co. Human Services
Tobacco Project Youth	St. James

* Member replaced since July, 2000

PREVENTION & HEALTHY COMMUNITIES: FETAL ALCOHOL SYNDROME CONSORTIUM

Governing Body: Region Nine Development Commission

Advisory Body: Fetal Alcohol Syndrome Consortium of
South Central Minnesota

The Fetal Alcohol Syndrome Consortium (FASC) of South Central Minnesota is a voluntary association of individuals and agencies interested in preventing fetal alcohol syndrome (FAS) and fetal alcohol effects (FAE). FASC is also interested in assisting families of FAS/FAE-affected children through referral services. The following 11 counties are

included within the FASC service area: **Blue Earth, Brown, Faribault, LeSueur, Martin, McLeod, Meeker, Nicollet, Sibley, Waseca and Watonwan.** Consortium members include parents, service providers, educators, human service agencies, and concerned citizens. Funding for the consortium is provided through a grant from the Minnesota Department of Health.

FASC has five committees that work to prevent FAS/FAE:

- There is a Speaker's Bureau whose members include parents of FAS/FAE children, service providers and professionals who diagnose conditions related to fetal alcohol. Upon request, a Speaker's Bureau member will give a presentation on FAS/FAE prevention depending upon availability.
- The Youth Committee is responsible for coordinating FAS/FAE prevention events with the assistance of area youth.
- The Media Committee members assist with public service announcements and an annual media campaign which surrounds Mother's Day and Father's Day. Also, through the use of the FASC resource library, items such as posters, brochures, videos, books, and other information can be distributed to community members within the FASC service area.
- The members of the Conference Planning Committee are responsible for coordinating training workshops for professionals.
- Members of the Legislative Efforts Committee work with local and state officials to emphasize the importance of FAS/FAE prevention.

Throughout 2001 the Fetal Alcohol Syndrome Consortium (FASC) of South Central Minnesota has:

- Held workshops for daycare providers, educators, chemical dependency providers, social service providers, law enforcement officials, and health care professionals.
- Provided material such as books, infant simulators, videos, and professional journal articles through the FASC Resource Library check-out system.
- Distributed educational material such as brochures, posters, bookmarks, and table tents to area schools and health care facilities.
- Presented to more than 1,500 individuals regarding FAS/FAE prevention throughout the service area.
- Provided Spanish written materials to the Latino population through local outreach efforts.
- Referred families to local FAS/FAE service providers.
- Coordinated a successful media campaign (100,000 napkins with FAS prevention messages on them were distributed to establishments that serve alcohol and provide meals within the county seats of the FASC service area).
- Donated FAS/FAE books to the libraries within the FASC service area.
- Presented at local conferences and provided information through exhibits.
- Worked with area youth to distribute FAS prevention materials that interest youth.
- Conducted a Needs Assessment of area service providers (results posted on the FASC website).

Awards

- National Association of Development Organizations Innovation Award

Staff:

Anne Ganey, Prevention and Healthy Communities
Director

Fetal Alcohol Syndrome Consortium

<u>Name</u>	<u>Organization</u>
Vicki Berdan	Waseca High School
Mary Breyer	Mankato Clinic, Ltd.
Mary Berner*	Lake Crystal Wellcome Memorial High School
Joan Bindner	Blue Earth County Human Services
Gina Borchardt	RNDC - Saludando Salud
Betty Jo Braun	Cleveland Schools
Patty Buerkle	Sibley County Public Health
Barbara Carlson	Brown County Evaluation Center
Laurie Carnahan	Camp Fire Boys & Girls
Jo Cattrysse	MN Organization on FAS
Sara Colby	Blue Earth County Community Health
Committee Against Domestic Abuse (CADA)	
Stacy Daub	ARC Southwest
Betsy Domeier	Lutheran Social Service
Al Fack	Blue Earth County Human Services
Dr. Nancy Fenrick	MN State University, Mankato
Allie Freidrichs	Sibley County Public Health
Rhonda Friesen*	Early Childhood Ed, Waterville, Morristown, Elysian
Eric Heimkes	Immanuel-St. Joseph's - Mayo Health System
Joyce Holl	MN Organization on FAS
Dr. Lenora Hudson	MN State University, Mankato
John Huisman	Blue Earth Area - ISD #2860
Keith Juliar	MN Valley Action Council
Cindy Kimble	Parent
Morgan Kinross Wright*	Life Work Planning Center
Gayle Kirby	Meeker County Guardian Ad Litem
Dr. Lon Knudson	Mankato Clinic, Ltd.
Linda Kraus-Waggie	Nicollet County Public Health
Cheryl Kroeber*	Blue Earth County Community Health
Barbara Lamson	RNDC - Prevention & Healthy Communities Network

Sue Larson	Family Resource Center
Kathryn Larson	Waseca Public Schools
Bev Lee*	ISJ-Mayo Health Systems
Joan Lee	MN Children with Special Health Needs
Judy Mathiowetz	Brown County Public Health
Mike McGinnis	Addiction Recovery Technologies
Karen Melby	Johnson Chemical Dependency Center
Ron Meyer	Janesville, Waldorf, Pemberton High School
Connie Miller	Madelia Community School
Carolyn Nafstad	Mankato Alternative Learning Center
Monica Neubauer	Meeker/McLeod/Sibley Community Health
Paul Nolting	Immanuel Evangelical Lutheran Church
Tammie Odland	Nicollet Public Schools
Elisa O'Malley	LeSueur County Public Health
Al Pearson	Gustavus Adolphus College
Dr. Rebecca Pierce	MN State University, Mankato
Dr. Donald Putzier	Mankato Clinic, Ltd.
Darcy Reed	Janesville, Waldorf, Pemberton High School
Martha Robinson	March of Dimes, Southwest Division
Kathy Ruhland	LeSueur County Public Health
Catherine Sandmann	Planned Parenthood of MN/SD
Sandie Schuette	Immanuel-St. Joseph's - Mayo Health System
Kristin Schultz*	Sibley County Public Health
Denise Schumacher	Child Care Resource & Referral
Laura Seely Rydholm	Immanuel-St. Joseph's - Mayo Health System
Julie Snow	LeSueur-Henderson High School
Danielle Snyder	Janesville, Waldorf, Pemberton High School
Linda Stevens	New Ulm Medical Center
Nadine Taylor	MN Children With Special Health Needs
Kate Tohal*	First Call For Help
Dave Wendt*	Additions & Assessment Center
Pam White	Early Childhood Family Education
Anne Willaert	Community Assistance For Refugees
Joanne Willson	Waseca County Collaborative
Cindy Yess	Waseca County IEIC

* Member replaced since July, 2000

PREVENTION & HEALTHY COMMUNITIES: GRASSROOTS LEADERSHIP DEVELOPMENT PROGRAM

Governing Body: Region Nine Development Commission

Program Objectives:

- To increase the number of effective, grassroots leaders.
- To help new and emerging leaders develop their leadership skills and style.

The philosophy of the program is that organizations are as strong as the leaders of those organizations. This program was developed with the state to strengthen organizations involved in prevention and community-based work.

Fiscal Year 2001 Project Highlights:

- In two years, 93 grassroots and emerging leaders have been trained in leadership skills and strategies.

Funding:

- \$139,494 funded by the Minnesota Department of Public Safety - Office of Drug Policy and Violence Prevention

Staff:

Anne Ganey, Prevention and Healthy Communities
Director

Kim Spiess, Resource Development Planner

PREVENTION & HEALTHY COMMUNITIES: REGION NINE COMMUNITY CARE PARTNERSHIP

Governing Body: Region Nine Development Commission

Advisory Body: Community Care Partners

Program Goals Include:

- Substance abuse prevention
- Improving access to health care
- Sustaining effective local community based programs

The Community Care Partnership is a group of health care plans, providers and community-based programs working together to improve the lives of children and families in Region Nine.

Fiscal Year 2001 Project Highlights:

- Served about 40,000 people in the first three years.
- Measurably changed health behaviors in the Latino population:
 - Latinos who had never had their blood pressure checked dropped 47%.
 - Latinos who had their cholesterol level checked in the past five years by a health care professional increased 30%.
- Completed a comprehensive strategic planning process to set 10 shared and measurable goals based upon local data, Healthy People 2010 and Surgeon General reports.
- Sustained and expanded four community-based, grassroots organizations involved in substance abuse prevention, health care access and culturally friendly health care.

Funding:

- Funded by The Robert Wood Johnson Foundation - Local Initiative Funding Partners

\$115,000 from Robert Wood Johnson Foundation

\$115,000 match from local partners

All members have provided match funding and pooled resources to focus on shared goals.

Staff:

Anne Ganey, Prevention and Healthy Communities
Director

Gina Borchardt, Bilingual Health Promotion Specialist /
Saludando Salud Coordinator

Barb Lamson, Healthy Communities Network Coordinator

Community Care Partners

Allina Foundation

Blue Cross - Blue Shield Foundation of Minnesota

Community Assistance for Refugees

Health Partners

Immanuel - St. Joseph's - Mayo Health System

Madelia Community Hospital

Mankato Clinic

Minnesota State University, Mankato

New Ulm Medical Center

Open Door Health Center

Public Health

Region Nine Prevention and Healthy Communities Network

Saludando Salud

U Care Minnesota

University of Minnesota Rural Family Practice Residency
Program

NEW PROJECTS & GRANTS OFFICE

Governing Body: Region Nine Development Commission

Program Objectives:

The New Projects and Grants Office was established in order to respond to emerging regional issues beyond the Commission's current program areas. New Projects staff also provides grant writing and other technical assistance on a contractual basis to Commission programs and other organizations across the region. Areas of technical assistance expertise include grant searches and grant writing; qualitative, quantitative and evaluation research/analysis; strategic planning; census and other data dissemination through the Region Nine Data Center; project development and staffing; and conference planning.

Fiscal Year 2001 Projects:

- In 2001, New Projects continued to manage the Region Nine Data Center responding to more than 300 data requests across the region.
- Coordinated and facilitated meetings of the Region Nine Rural Health Council.
- Provided collaborative staffing, implemented focus groups and compiled final report on Minnesota Family Investment Program recipients and service providers for the Southern Minnesota Educational Collaborative.
- Coordinated data entry and analysis for Region Nine Community Development surveys.
- Provided survey research administration including data collection, data entry, analysis and reporting for Region Nine Prevention and Healthy Communities Network annual evaluation survey.

Provided general program assistance to the Healthcare Education-Industry Partnership including staffing assistance, newsletter coordination, conference coordination and logis-

tics, group facilitation and grant writing.

- Facilitated strategic planning activities for VINE, SMILES and the Region Nine Development Commission.
- Provided project development staff and coordination for the Region Five Colleagues in Caring Project.
- Coordinated and managed development and maintenance of the Region Nine Development Commission web site.
- Organized, coordinated logistics, recruited participants and administered six monthly leadership training sessions in two locations across Minnesota for the Grassroots Leadership Development program.
- Staffed and coordinated the annual Mankato Area Healthy Youth Mardi Gras community event.
- Provided meeting facilitation and grant writing to the Region Nine Community Care Partnership for a Community Access Program grant.
- Conducted evaluation research activities for Mankato Area Healthy Youth including establishing a grantee evaluation plan, conducting site visits, coordinating reporting needs and providing technical assistance.
- Coordinated evaluation requirements for the Region Nine Fetal Alcohol Syndrome Consortium project including evaluation design, instrument adaptation, data collection, data entry, analysis and reporting.
- Conducted preliminary planning and grant writing activities for a **Faribault County** application for Rural Empowerment Zone status.

Successful Fiscal Year 2001 Grants:

• Board of Government Innovation and Cooperation (BOGIC) (1 year)	\$ 34,102
• United Way Community Investment Grant - Mankato Area Healthy Youth	19,000
• Minnesota Planning Grant	50,000

• Volunteers in Health Care - Open Door Health Center	1,998
• Yellow Ribbon/Healthy Community Network Suicide and Substance Abuse Prevention Collaborative	347,450
• Healthy Communities Network Drug-Free Communities Reapplication (1 year)	<u>74,644</u>
	\$527,194

Pending Fiscal Year 2001 Grants:

• Bringing Health Near - Madelia Community Hospital and Saludando Salud (1 year)	\$ 149,712
• Community Access Program - Community Care Partnership	<u>1,100,291</u>
	\$1,250,003

Budget: Levy	\$ 69,796
Project Income	<u>98,015</u>
	\$167,811

Staff:

Lisa Hoffman Wojcik, Resource Development Planner
 Kim Spiess, Resource Development Planner
 Jennifer Tews, Administrative Planner

PUBLIC INFORMATION / MARKETING

Governing Body: Region Nine Development Commission

Program Objectives:

- Develop and implement public information and marketing efforts for the RNDC and its program areas. This includes: newsletters, news releases, brochures, the annual report, news conferences, position advertisements, public hearing notices and other public information projects.
- Provide advertising, marketing and public relations services for clients (local units of government, nonprofit organizations, business leaders and citizens) on a contractual basis.
- Represent Region Nine to legislators by planning, coordinating and implementing the annual day at the Capitol for commissioners to review the RNDC's legislative platform and discuss regional issues/concerns. Also represent Region Nine to state agencies, state, regional or local task forces and committees; local elected officials, other organizations and individuals.
- Coordinate and implement new commissioner orientation.
- Serve the nine-county area specifically, and at times statewide, in providing educational training sessions. Specific topics are identified by the units of government and nonprofit organizations, business leaders and citizens.
- Plan, organize and implement special events and conferences to promote Commission programs or meet identified needs in the region.
- Serve as a leadership team member to South Central Plus by coordinating, organizing and staffing monthly meetings for the 25 agency/member groups.

Fiscal Year 2001 Events:

- Aug. 17, 2000 - The Telecom Public Forum discussed the telecommunications needs and concerns of South Central Minnesota. "Telecom in South Central Minnesota: What side of the 'Digital Divide' are we on?" Tony Mendoza,

Assistant Commissioner-Telecommunications, Minnesota Department of Commerce, reviewed Governor Ventura's Telecommunications Reform Initiative and what it means for Greater Minnesota. Mendoza also presented a "telecom" profile of south central Minnesota.

- Oct. 10, 2000 - Region Nine hosted the meeting with state leaders from the Dept. of Trade and Economic Development, the Dept. of Economic Security, the Dept. of Administration, the Governor's office and economic development leaders from across Region Nine to discuss the Ventura Administration's Rural Economic Diversification Initiative and economic development priorities identified at the Minnesota Rural Summit held in July 2000.

The state officials listened to the regional economic development professionals to verify the top issues identified by Region Nine and southeastern Minnesota participants. These issues included: work force development, affordable housing, business development and transportation. The discussion was helpful to state leaders as they prepared the next budget.

- Dec. 8, 2000 - The 18th Annual Legislative Farm Forum, "The Rural Health Care Crisis: Who Will Be There to Care for You?" The event was sponsored by the Region Nine Development Commission, Region Nine Area Agency on Aging, Minnesota Rural Futures, Minnesota Agri-Women, Minnesota Extension Service, South Central Technical College's Agri-Business Dept. and Farm Business Management Program, MnSCU's Healthcare Education-Industry Partnership, the Minnesota Center for Rural Health, Minnesota Colleagues in Caring, the Minnesota Dept. of Economic Security; Minnesota Hospital and Healthcare Partnership and the Office of Rural Health and Primary Care, MDH.

- December 15, 2000 - South Central Plus Eggs & Issues Legislative Breakfast

- February 7, 2001 - Region Nine trip to the state Capitol was planned but cancelled due to winter weather conditions.

Public Information staff work on a number of projects for the Commission and RNDC program areas. Following are highlights from Fiscal Year 2001.

Commission projects:

- Summarize all Commission meetings for RNDC members, mayors, city clerks and administrators, county board chairs, county administrators, legislators and the media.
- Plan, organize and implement orientations for new and existing Commission members.
- Responsible for writing, editing, layout and design of the bimonthly Commission newsletter.
- Promote and coordinate the Region Nine speaker's bureau.
- Schedule annual county board visits and assist with scheduling and promoting city council and township visits.
- Oversee updates to the Region Nine commission and staff Resource Guide.

Region Nine programs work with public information staff to create a variety of publications, promote events and generate news coverage at the local, regional, state or national levels. Following are highlights of projects completed in the last fiscal year.

Area Agency on Aging:

- National Caregiver's Month in November 2000.
- The Savvy Caregiver Program, a free, six-week educational program for persons caring for family members with a memory-affecting disease such as Alzheimer's.
- Governor Jesse Ventura honors Area Agency on Aging Director, Linda Giersdorf, with an Outstanding Service Award for her significant contributions toward improving the lives of Minnesota's seniors.
- Neighbor to Neighbor Health Insurance Counseling Program relocates to the Region Nine Area Agency on Aging

and is renamed Region Nine Health Insurance Counseling Program on Jan. 2, 2001.

- Rhonda Hiller Fjeldberg, AAA Grants Manager/Planner/ SENIOR LINKAGE LINE® Coordinator; and Missy Manderfeld, AAA Administrative Assistant, received the distinction of Certified Information and Referral Specialists by the Alliance of Information and Referral Systems.
- Minnesota's Long-term Care Task Force releases report and recommendation.
- Maximizing the Potential of an Aging Workforce Conference, March 15, 2001.
- May 2001 is Older American's Month.
- 22nd Annual Learning is For Life Conference on May 4, 2001.
- Outstanding senior volunteers recognized at the 22nd Annual Learning is For Life Conference.
- Availability of Title III Older Americans Act Funds.
- Caregiver Recognition & Renewal Conference on May 17, 2001.
- New Advisory Council on Aging members announced.
- Project ROSE (Reaching Out to Support Elders) personal caregiver stories.
- SENIOR LINKAGE LINE® marketing/awareness campaign.
- Blue Earth County Benefits Check-up.
- Assisted with arranging interviews with local radio stations to promote various program-related topics.

Planning, Development & Finance:

- Minnesota Planning Grant of \$50,000 to assist local units of government with local plans and studies, Sept. 2000.
- Department of Natural Resources Recreation Grants available.
- Revolving Loan Fund Program brochure updates and recapitalization of the Region Nine Revolving Loan Funds.
- The Drinking Water Revolving Fund availability to finance public drinking water storage, treatment and distribution systems.

Small Business Development Center (SBDC):

- Promotion for Small Business Development Center seminars and workshops.
- Publicity for SBDC's annual fund raising campaign.
- Promotion for National Small Business Week promotion May 6-12, 2001.
- Interviewed clients and created the SBDC's client success story brochure, May 2001.

Healthy Communities Network (HCN):

- Created and edited copy for a five year report highlighting the successes of the program and the 13 member coalitions representing 40 communities across the region.
- Developed and edited the script for a 15-minute video, "On The Road to Healthy Communities."
- MinnesotaCare Public Service Announcements
- Availability of Out-of-School Enrichment Grants
- Publicity (on Sept. 18, 2000) when U.S. Senator Paul Wellstone was honored in St. Paul with the Friend of Prevention Award from Prevention and Healthy Communities.
- Write and edit copy for the quarterly Prevention and Healthy Communities Network newsletter.

Chicano Latino Youth Leadership Institute (ChYLI):

- Announcement of a grant from the MN Dept. of Health to the ChYLI and Saludando Salud programs for a tobacco prevention project targeting Latino youth.
- Announce all students participating in ChYLI in their local newspapers and schools.
- Attend ChYLI and promote it on a local and regional level.
- Editorial assistance with brochures and the ChYLI newsletter.

Fetal Alcohol Syndrome Consortium (FASC):

- Youth Empowerment Conference, Aug. 24, 2000.
- Assisted with promotion for the media campaign (100,000

napkins with FAS prevention messages on them distributed to establishments serving alcohol and providing meals within the county seats of the FASC service area) for Mother's and Father's Day 2001.

Mankato Area Healthy Youth (MAHY):

- Editorial assistance with the bimonthly MAHY newsletter.
- Prepared monthly radio public service announcements for the Developmental Assets.
- Promotion for Out-of-school Enrichment Grant fund availability.
- Mankato Area Healthy Youth Spirit of Youth Awards.
- Assisted with publicity for Mardi Gras on March 31, 2001.

Saludando Salud:

- "My Mom Takes Care of Me" prenatal health awareness campaign for Blue Earth and Watonwan counties.
- Editorial assistance with the newsletter.

New Projects and Grants Office:

- Census 2000 promotions and web page promotion.

Marketing Contracts:

- Minnesota Regional Development Organizations' (MRDO) - an update to the MRDO brochure with a target audience of the Minnesota Legislature and other MRDO partners.

Budget:	Levy	21,855
	Project Income	<u>1,280</u>
		\$23,135

Staff:

Joyce Allard, Public Information Director
Jennifer Tews, Administrative Planner
Cheryl Weston, Administrative Assistant

STATEMENT OF REVENUES & EXPENDITURES

REVENUES	Actual FY00	Budget FY01	Approved FY02 Budget
Federal	\$688,668	\$702,120	\$856,853
State	634,138	459,209	477,312
Tax Levy	335,626	353,879	364,495
Other Sources	165,215	157,780	153,828
Conference Revenue	14,962	5,925	5,250
Charges for Services	96,714	171,927	292,833
Interest	26,041	92,175	81,228
Miscellaneous	1,720		
Carryover Reserve	750	8,997	
Total Revenue	\$1,963,834	\$1,952,012	\$2,231,799

EXPENSES

Personnel	\$1,158,396	\$1,139,047	\$1,277,666
Fringe	299,719	326,612	392,865
Copying/Printing	30,315	32,146	46,810
Public Notice	11,170	16,544	8,500
Postage	32,588	27,124	50,619
Telephone	23,024	23,082	30,761
Travel - Staff	65,086	70,683	81,729
Travel - Other	68,986	47,832	49,630
Registration	18,039	23,773	30,427
Supplies	64,682	43,222	57,389
Publication/Subscr/Memb	19,982	23,939	23,251
Miscellaneous	113	150	200
Consultant	7,955	14,100	14,475
Insurance	5,892	5,000	5,500
Errors & Omissions Ins	6,264	7,000	8,000
Maintenance	12,563	12,565	12,400
Legal	5,031	1,800	3,000
Audit	9,160	10,660	10,050
Equipment / Depreciation	36,042	35,333	22,600
Office Space	88,827	91,400	104,012
Total Expenditures	\$1,963,834	\$1,952,012	\$2,229,884
Rev. over Exp.			1,915

BUDGETED REVENUES BY PROJECT - FY '01

	Agencywide	General Gov't	Community Development	Economic Development
Federal	702,120			56,411
State	459,209		57,843	
Tax Levy	353,879	142,947	3,442	20,083
Other Sources	157,780	500		
Services	177,852		61,192	3,466
Interest	92,175	18,000		74,175
Carryover Reserve	8,997	8,997		
Total	1,952,012	170,444	122,477	154,135

	Transportation	SBDC	Aging	HRA Contract
Federal		91,135	180,504	
State	50,000		124,298	
Tax Levy	8,865	25,000	50,007	
Other Local		48,772		
Services			4,000	9,899
Interest				
Total	58,865	164,907	358,809	9,899

	Prevention & Hlthy Comm.	New Projects	Public Info / Marketing Contracts
Federal	374,070		
State	227,068		
Tax Levy	11,884	69,796	21,855
Other Local	108,508		
Services		98,015	1,280
Interest			
Total	721,530	167,811	23,135

BUDGETED REVENUES BY PROJECT - FY '02

	Agencywide	General Gov't	Community Development
Federal	856,853		
State	477,312		35,384
Tax Levy	364,495	136,398	4,923
Other Sources	153,828		
Services	298,083		75,768
Interest	81,228	16,000	
Carryover Reserve			
Total	2,231,799	152,398	116,075

	Planning, Dev. & Finance	SBDC	Aging	HRA Contract
Federal	58,000	110,000	223,986	
State	84,983	25,000	134,301	
Tax Levy	29,584	25,000	48,003	
Other Local		41,210		
Services	18,386		4,000	10,872
Interest	65,228			
Total	256,181	201,210	410,290	10,872

	Prevention & Hlthy Comm.	New Projects	Public Info / Marketing Contracts
Federal	464,867		
State	197,644		
Tax Levy	27,162	70,476	22,949
Other Local	112,618		
Services		185,807	3,250
Interest			
Total	802,291	256,283	26,199

DECEMBER

2001

MON	TUES	WED	THURS	FRI	SAT/SUN
					1
					2
3	4	5	6	7	8
					9
10	11	12	13	14	15
					16
17	18	19	20	21	22
					23
24	25 <i>CHRISTMAS DAY</i>	26	27	28	29
30	31				

JANUARY

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
	1	2	3	4	5
	<i>NEW YEAR'S DAY</i>				6
7	8	9	10	11	12
					13
14	15	16	17	18	19
					20
21	22	23	24	25	26
<i>MARTIN LUTHER KING DAY OBSERVED</i>					27
28	29	30	31		

FEBRUARY

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
				1	2
					3
4	5	6	7	8	9
					10
11	12	13	14	15	16
			<i>VALENTINE'S DAY</i>		17
18	19	20	21	22	23
<i>PRESIDENT'S DAY</i>					24
25	26	27	28		

MARCH

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
				1	2
					3
4	5	6	7	8	9
					10
11	12	13	14	15	16
					17 <i>ST. PATRICK'S DAY</i>
18	19	20	21	22	23
					24
25	26	27	28	29	30
				<i>GOOD FRIDAY</i>	31 <i>EASTER</i>

APRIL

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
1	2	3	4	5	6
					7
8	9	10	11	12	13
					14
15	16	17	18	19	20
					21
22	23	24	25	26	27
					28
29	30				

MAY

MON	TUES	WED
		1
6	7	8
13	14	15
20	21	22
27	28	29
MEMORIAL DAY OBSERVED		

2002

THURS	FRI	SAT/SUN
2	3	4
		5
9	10	11
		12 MOTHER'S DAY
16	17	18
		19
23	24	25
		26
30	31	
MEMORIAL DAY		

JUNE

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
					1
					2
3	4	5	6	7	8
					9
10	11	12	13	14	15
					16 <i>FATHER'S DAY</i>
17	18	19	20	21	22
					23
24	25	26	27	28	29
					30

JULY

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
1	2	3	4	5	6
					7
			<i>INDEPENDENCE DAY</i>		
8	9	10	11	12	13
					14
15	16	17	18	19	20
					21
22	23	24	25	26	27
					28
29	30	31			

AUGUST

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
			1	2	3
					4
5	6	7	8	9	10
					11
12	13	14	15	16	17
					18
19	20	21	22	23	24
					25
26	27	28	29	30	31

SEPTEMBER

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
					1
2	3	4	5	6	7
<i>LABOR DAY</i>					8
9	10	11	12	13	14
					15
16	17	18	19	20	21
					22
23	24	25	26	27	28
30					29

OCTOBER

2001

MON	TUES	WED	THURS	FRI	SAT/SUN
	1	2	3	4	5
					6
7	8	9	10	11	12
					13
14	15	16	17	18	19
<i>COLUMBUS DAY OBSERVED</i>					20
21	22	23	24	25	26
					27
28	29	30	31		
			<i>HALLOWEEN</i>		

NOVEMBER

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
				1	2
					3
4	5	6	7	8	9
	<i>ELECTION DAY</i>				10
11	12	13	14	15	16
<i>VETERANS DAY</i>					17
18	19	20	21	22	23
					24
25	26	27	28	29	30
			<i>THANKSGIVING DAY</i>		

DECEMBER

2002

MON	TUES	WED	THURS	FRI	SAT/SUN
					1
2	3	4	5	6	7
					8
9	10	11	12	13	14
					15
16	17	18	19	20	21
					22
23	24	25	26	27	28
30	31				29
		<i>CHRISTMAS DAY</i>			

Region Nine
Development Commission

**Fiscal Year 2001
Annual Report**

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