



2022 - 2023 Report on the

Targeted Group Business and Veteran-Owned Small Business Programs

February 1, 2024

Prepared by:

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February 15, 2024

The Honorable Frank Hornstein, Chair
House Transportation Finance & Policy Committee
563 State Office Building
Saint Paul, Minnesota 55155

The Honorable Scott Dibble, Chair
Senate Transportation Committee
3107 Minnesota Senate Building
Saint Paul, Minnesota 55155

The Honorable Erin Koegel, Chair
House Sustainable Infrastructure Policy Committee
445 State Office Building
Saint Paul, Minnesota 55155

The Honorable Erin P. Murphy, Chair
Senate State & Local Government & Veterans
Committee
3211 Minnesota Senate Building
Saint Paul, Minnesota 55155

The Honorable Jerry Newton, Chair
House Veterans & Military Affairs Finance & Policy Committee
367 State Office Building
Saint Paul, MN 55155

The Honorable John Petersburg, Republican Lead
House Transportation Finance & Policy Committee
217 State Office Building
Saint Paul, Minnesota 55155

The Honorable John Jasinski, Ranking Minority Member
Senate Transportation Committee
2227 Minnesota Senate Building
Saint Paul, Minnesota 55155

The Honorable Mary Franson, Republican Lead
House Sustainable Infrastructure Policy Committee
303 State Office Building
Saint Paul, Minnesota 55155

The Honorable Bruce D. Anderson, Ranking Minority Member
Senate State & Local Government & Veterans Committee
2209 Minnesota Senate Building
Saint Paul, Minnesota 55155

The Honorable Matt Bliss, Republican Lead
House Veterans & Military Affairs Finance & Policy Committee
311 State Office Building
Saint Paul, Minnesota 55155

Re: 2022-23 Targeted Group Business and Veteran Owned Small Business Programs Report

Dear Legislators:

I am pleased to provide you with the report on MnDOT’s Targeted Group Business and Veteran-Owned Small Business contracting programs, as required by [Minn. Stat. 161.321, subd. 8](#).

These programs are part of the MnDOT’s overall initiative to increase small business participation on state-funded highway construction projects. They seek to increase participation by TGB and Veteran-owned small businesses through bidding preferences for prime contractors and goals for subcontracting.

Please contact me if you have any questions about this report, or you may contact Sean Skibbie, Office of Civil Rights Director, at sean.skibbie@state.mn.us or 612-398-1164.

Sincerely,

Nancy Daubenberger, P.E.
Commissioner

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Legislative Request

This report is issued to comply with [Minn. Stat. 161.321, subd. 8.](#)

161.321 SMALL BUSINESS CONTRACTS.

Subd. 8. Reporting.

(a) The commissioner shall report to the commissioner of administration on compliance with this section. The information must be reported at the time and in the manner requested by the commissioner of administration.

(b) By February 1 of each even-numbered year, the commissioner of transportation shall submit a report to the chairs and ranking minority members of the legislative committees with jurisdiction over transportation policy and finance and veterans policy and finance concerning contract awards during the preceding biennium under this section. At a minimum, the report must include:

(1) a summary of the program;

(2) a review of the use of preferences for contracting during the preceding biennium, including frequency of establishment of a preference and frequency and amount of contract awards to:

(i) small targeted group businesses; and

(ii) veteran-owned small businesses;

(3) a review of goals and good faith efforts to use small targeted group businesses and veteran-owned small businesses in subcontracts, including analysis of methods used for, and effectiveness of, good faith efforts;

(4) a summary of any financial incentives used or sanctions imposed;

(5) agency commentary on any perceived impediments, whether statutory, administrative, or otherwise, that may be limiting the participation of small targeted group businesses and veteran-owned small businesses in the agency's contract preference program;

(6) information on each reevaluation under subdivision 4a, including details on the methodology for reevaluation; and

(7) any recommendations for legislative or programmatic changes.

The cost of preparing this report is less than \$5,000.

Summary

The Targeted Group Business and Veteran-Owned Small Business contracting programs are part of the Minnesota Department of Transportation's overall initiative to increase small business participation on state-funded highway construction projects. The Disadvantaged Business Enterprise Program serves a similar purpose for federally funded projects and is not included in this report.

The TGB and Veteran-owned contracting programs provide certified TGB and verified veteran-owned small businesses increased access to state contracting opportunities. These programs have two primary mechanisms to increase access:

- Bid preferences for TGB and veteran-owned businesses bidding as prime contractors
- Participation goals for TGB and veteran-owned business subcontractors

Program History

The program for veteran-owned small businesses was enacted in 2010 for highway construction projects.

MnDOT established subcontracting goals for Targeted Group businesses in January 2013, with goals applied to state-funded projects advertised for letting in March 2013.

The agency expanded the program in 2014, adding its professional and technical projects to provide more opportunities to TGB and veteran-owned firms.

MnDOT has explored ways to expand the use of its TGB and veteran programs. This includes using alternative contracting methods, like Equity Select, Direct Select, Direct Negotiation and Small Business Contract Preferences. MnDOT continues to explore new contracting opportunities for TGB and veteran-owned firms.

Program Eligibility

Eligibility requirements for the TGB and veteran programs are established pursuant to [Minn. Stat. 16C.16](#), [Minn. Stat. 161.321](#) and [Minn. Rules Parts 1230.1600-1820](#).

TGB Eligibility

The TGB program is available only to Minnesota-based, for-profit, small businesses. The definition of a small business is established by the Minnesota Department of Administration and varies by industry.

In addition to being a Minnesota-based small business, eligibility for MnDOT's TGB program requires the for-profit business to be certified as a targeted group business by the Minnesota Department of Administration. To be certified as a targeted group small business, the business must be at least 51 percent owned by a woman, person of color, or person with a substantial physical disability. In addition, the qualified owner must operate and control the business on both a day-to-day basis and long-term basis.

In other words, ownership is not enough; operational control is also required. A business must be certified at the time the bid is submitted to participate in the TGB program. The Office of State Procurement in the Department of Administration has adopted the size standards found in the [Code of Federal Regulations \(title 49, section 26.65\)](#). To qualify for the TGB program, a business's annual gross sales averaged over the past three years cannot exceed the size standard listed according to the North American Industry Classification System (NAICS) code assigned to the firm and the size standard chart found in [Code of Federal Regulations \(title 49 section 121.201\)](#).

A firm that is certified as a Disadvantaged Business Enterprise, with a primary place of business in Minnesota, is also eligible for certification as a TGB under [Minn. Stat. 16C.16, subd. 2](#).

Rules regarding eligibility and the designation of targeted group businesses are established by the commissioner of the Minnesota Department of Administration and can be found in [Minn. Rules 1230.1600 – 1900](#). Qualifications and other contract requirements still apply.

Once certified, targeted group businesses are added to the state's vendor list and are listed in the [Directory of Certified Targeted Group and Veteran-Owned Small Businesses](#).

Veteran Eligibility

The Veteran Small Business program applies to state-funded MnDOT highway construction projects. Veteran-owned small businesses are eligible for the veteran program if they are verified by the U. S. Department of Veterans Affairs. The program includes contract preferences for veteran firms bidding as prime contractors in addition to subcontract participation goals for veteran-owned small businesses.

To apply for certification as a veteran-owned small business the owner must first be verified by the Minnesota Department of Veterans Affairs as a veteran under [Minn. Stat. 197.447](#) or as a veteran with a service-connected disability as determined by the U.S. Department of Veterans Affairs. Like the TGB program, the business must be at least 51 percent owned by a veteran or service-disabled veteran and controlled on a day-to-day basis by the qualifying owner. Also, as with the TGB program, a veteran owned business's annual gross sales averaged over the past three years cannot exceed the size standard listed in the North American Industry Classification System (NAICS) that classifies the firm's areas of work, as well and the size standard chart found in Code of Federal Regulations (title 49 section 121.201)

To apply for certification as a veteran-owned small business, the business must be verified by the U.S. Department of Veterans Affairs or the Minnesota Department of Administration as being either a veteran-owned small business or a service disabled veteran-owned small business.

Once certified, veteran-owned businesses are added to the state's vendor list and are listed in the [Directory of Certified Targeted Group and Veteran-Owned Small Businesses](#), and veteran-owned businesses certified by the U.S. Department of Veterans Affairs are found in the [VetBiz database](#).

Contracting Preferences

Targeted group and veteran-owned small businesses may be eligible for up to a 6 percent preference in selling their products or services or when bidding on construction projects.

Under these programs, TGB and veteran-owned small businesses that bid as prime contractors on state-funded projects and request a preference will receive a preference of up to 6 percent of the amount of their bid for the first \$2 million, not to exceed \$120,000. This preference amount is subtracted from the TGB or veteran's bid proposal and then the reduced amount is used to determine the low bid. Contract qualifications and other requirements still apply.

TGB Prime Contracts, State Fiscal Years 2022-2023

In SFY 2022, 141 projects were awarded to TGBs which totaled \$26,638,312.11.

Table 1: SFY 2022 - Awarded Number and Value of Prime Targeted Group Business Contracts

Contract Type	# of Prime TGB Contracts	TGB Prime Amount
Construction	10	\$6,780,503.20
Professional Technical	131	\$19,857,808.91
Total	141	\$26,638,312.11

In SFY 2023, 134 projects were awarded to TGBs which totaled \$18,149,916.48.

Table 2: SFY 2023 - Awarded Number and Value of Prime Targeted Group Business Contracts

Contract Type	# of Prime TGB Contracts	TGB Prime Amount
Construction	5	\$4,548,474.54
Professional Technical	129	\$13,601,441.94
Total	134	\$18,149,916.48

Veteran-Owned Prime Contracts, State Fiscal Years 2022-23

In SFY 2022, 6 veteran firms were awarded a prime contract which totaled \$954,220.33.

Table 3: SFY 2022 – Awarded Number and Value of Prime Veteran-Owned Business Contracts

Contract Type	# of Prime Vet-Owned Contracts	TGB Prime Amount
Construction	0	N/A
Professional Technical	6	\$954,220.33
Total	6	\$954,220.33

In SFY 2023, 6 veteran firms were awarded a prime contract which totaled \$796,677.23.

Table 4: SFY 2023 – Awarded Number and Value of Prime Veteran-Owned Business Contracts

Contract Type	# of Prime Vet-Owned Contracts	TGB Prime Amount
Construction	0	N/A
Professional Technical	6	\$796,677.23
Total	6	\$796,677.23

Goals and Good Faith Efforts

Goals for Subcontractor Participation

MnDOT establishes numerical goals for TGB and veteran subcontractor participation on state-funded highway construction projects. Contracts valued at less than \$250,000 typically are assigned a goal of zero percent because they are not expected to present significant subcontracting opportunities. A project may include both TGB and veteran subcontractor goals, depending on the availability of TGB and veteran-owned small businesses to do the work. MnDOT's Office of Civil Rights is responsible for assigning TGB and veteran goals on state-funded projects. A goal of zero percent may be assigned if a project has no significant subcontracting opportunities for TGB and veteran-owned businesses.

MnDOT highway construction projects, except those receiving federal funds, are assigned TGB and veteran participation goals. MnDOT's TGB and veteran program specialists evaluate each proposal for participation goals on state-funded MnDOT projects or contracts before the project is advertised. The specialists then set TGB and veteran participation goals. These goals are stated in the TGB and Veteran Special Provisions, which are included in the solicitations.

For all contracts where goals are set, regardless of contract size, the contractor will be required to:

- Solicit the participation of specific TGB or veteran-owned firms to meet that program's contract goal, or
- Demonstrate the good faith efforts the contractor made to obtain TGB or veteran-owned business participation.

Certified TGB firms can receive credit toward TGB goals, and certified veteran firms can receive credit toward veteran goals. If a company is certified in both programs, it can receive credit toward the TGB or veteran subcontracting goal, but not both for the same type of work.

The apparent low bidder on a contract must commit at the time of bid to subcontracting to TGB and veteran firms for a dollar value equal to, or greater than, the TGB and veteran participation goals assigned to the project. Apparent low bidders that do not commit to meeting the goal(s) are required to show adequate good faith efforts to meet the goal(s) to be awarded the contract.

Good Faith Efforts Reconsideration

Apparent low bidders that do not commit to meeting the TGB or veteran subcontractor goals in their bid documents or do not show adequate good faith efforts to meet the goal(s), are not awarded the contract. However, the apparent low bidder can request an administrative reconsideration of this determination.

An administrative reconsideration is an informal hearing before a panel comprised of three MnDOT managers and other staff who were not involved in the initial determination of the firm's lack of good faith efforts. The panel reviews the decision to ensure the decision for non-award was reasonable.

- In state fiscal year 2022, two projects did not commit to meeting the veteran goal. Both projects were found to have made good faith efforts through the department's review. No bidders were denied a contract for failing to meet the Vet goal or make adequate good faith efforts.
- In state fiscal year 2023, one project did not commit to meeting the Veteran goal and one project did not commit to meeting the TGB and veteran goals. Of the two projects, one veteran project was found to have made good faith efforts through the department's review. One TGB and veteran project did not demonstrate adequate good faith efforts through the department's review and a reconsideration was requested. The panel affirmed that the contractor failed to demonstrate adequate good faith efforts. Overall, one bidder was denied a contract for failing to make adequate good faith efforts to meet the TGB and Vet goals.

[Minn. Stat. 161.321](#) allows for the use of financial incentives for prime contractors that exceed the TGB or veteran subcontractor goals for a project. Currently, MnDOT's programs do not provide for financial incentives.

Sanctions

Contractors may be subject to administrative sanctions if they do not fulfill TGB and veteran subcontracting commitments. Sanctions may include, but are not limited to, MnDOT withholding payments and monetary deductions from the contract proceeds. Currently, MnDOT does not impose sanctions for failure to fulfill TGB or veteran subcontracting commitments.

Program Performance

TGB and Veteran Subcontract Goals Achieved

The majority of MnDOT contracts are awarded to TGB and veteran firms using subcontractor participation goals. Prime contractors reach these goals by subcontracting with eligible TGB or veteran firms, leasing equipment from eligible TGB or veteran firms, entering into a joint venture with eligible TGB or veteran firms or purchasing materials and supplies from eligible TGB or veteran firms. Generally, 60 percent of a supplier's contracted amount will be credited toward the TGB or veteran small business subcontractor goals.

Fiscal Year 2022 Achievements

During state fiscal year 2022, 179 state-funded MnDOT contracts were evaluated for TGB subcontracting participation goals. The total value of these contracts was \$373,347,670.31 at the time of award. Of these contracts:

- 81 contracts had a goal of zero percent because they were identified as having no significant subcontracting opportunities for TGB firms.
- Despite a goal of zero, TGB firms participated on nine of these contracts.
- 92 contracts had a TGB subcontractor goal above zero.
- 5 contracts were emergency order contracts, which means there is no TGB goal.
- 1 contract was with a tribal agreement, which means there is no veteran goal.
- 90 contracts with a goal greater than zero met or exceeded goals.

During state fiscal year 2022, 179 state-funded MnDOT contracts were evaluated for veteran subcontracting participation goals. The total value of these contracts was \$373,347,670.31 at the time of award. Of these contracts:

- 120 contracts had a goal of zero percent because they were identified as having no significant subcontracting opportunities for veteran-owned small businesses.
- Despite a goal of zero, veteran firms participated on two of these contracts.
- 53 contracts had a goal greater than zero.
- 5 contracts were emergency order contracts, which means there is no veteran goal.
- 1 contract was with a tribal agreement, which means there is no veteran goal.
- 46 contracts with a veteran goal greater than zero met or exceeded their goal.

Detailed SFY 2022 contracting information is attached as Appendix A and B.

Fiscal Year 2023 Achievements

During fiscal year 2023, 138 state-funded MnDOT contracts were evaluated for TGB subcontracting participation goals. The total value of these contracts was \$189,107,211.17 at the time of award. Of these contracts:

- 67 contracts had a goal of zero percent because they were identified as having no significant subcontracting opportunities for TGB firms.
- Despite a goal of zero, TGB firms participated on three of these contracts.
- 69 contracts had a TGB subcontractor goal above zero.
- 2 contracts were emergency order contracts, which means there is no TGB goal.
- 63 contracts with a goal greater than zero met or exceeded goals.

During the 2023 fiscal year, 138 state-funded MnDOT contracts were evaluated for veteran subcontracting participation goals. The total value of these contracts was \$189,107,211.17 at the time of award. Of these contracts:

- 102 contracts included a goal of zero percent because they were identified as having no significant subcontracting opportunities for veteran businesses.
- Despite a goal of zero, a veteran firm participated on one contract.
- 34 contracts had a veteran goal greater than zero.
- 2 contracts were emergency order contracts, which means there is no veteran goal.
- 29 contracts met or exceeded their goal.

Detailed SFY 2023 subcontracting information is attached as Appendix C and D.

Program Outlook and Recommendations

Re-evaluation

MnDOT participated and collaborated with the Department of Administration on the [2017 Minnesota Joint Disparity Study](#). The 2017 Joint Disparity Study was a coordinated effort between state and local government agencies to analyze whether there is a level-playing field for women-owned and minority-owned small businesses in Minnesota. Other participants included the Department of Administration, Metropolitan Council, Metropolitan Airports Commission, Minnesota State Colleges and Universities, Mosquito Control District, City of Minneapolis, City of St. Paul and Hennepin County.

MnDOT currently participates in a multi-agency committee tasked with addressing procurement practices that negatively impact the participation of targeted group businesses in state contracts. This collaborative effort is led by the Department of Administration, formed in response to report recommendations.

Efforts to Increase TGB and Veteran Participation

One challenge to increasing participation by TGB and veteran-owned businesses on MnDOT contracts is the limited number of firms bidding as either prime contractors or subcontractors. The limited availability of these firms active in highway heavy work affects the subcontracting goals set on individual contracts. Each goal considers the number of certified businesses ready, willing and able to work on a specific contract.

Various factors influence the number of small businesses working in highway heavy construction. Sometimes firms in related industries may venture into highway heavy work opportunities. Generally, small businesses share the challenges of cash flow demands and lack of access to capital to make adequate investments for business growth. Few small firms have experience in the advanced technology scopes of work to compete for larger highway construction contracts. Finally, small firms struggle with complex bidding processes associated with working in road construction.

In SFY 2022-2023, MnDOT was successful in increasing its use of direct negotiated contracts, known as Negotiated Maintenance and Construction Contracts (NMCs), which are used for highway maintenance and small construction contracts. At the end of state fiscal year 23, NMCs were expanded to include MnDOT-owned facilities and properties. This direct negotiation contracting method (authorized under [Minn. Stat. 161.32, subd. 2](#)) has proven to be an effective strategy in introducing small businesses to contracting directly with the state government.

NMCs were performed across many work types and throughout all areas of the state to facilitate greater government contracting among small businesses. NMCs have been used to expand opportunities for underserved small businesses to work on highway projects.

MnDOT awarded 296 NMC contracts in this biennium for \$23.1 million, of which 259 of the contracts (88 percent) were awarded to underserved businesses, totaling \$18.8 million (81 percent). This is double the value of contracts awarded to underserved businesses from the previous biennium.

MnDOT is committed to trying new approaches to achieve more participation across all its small business programs. MnDOT is pursuing the following strategies:

- Partnering: MnDOT and other state agencies, including the Department of Administration, work together to increase in the number of businesses registered as TGB and veteran owned. The MnDOT Office of Civil Rights and other functional areas of MnDOT participate in business exhibitions, procurement events, conferences and meetings of various stakeholder groups to encourage small businesses to get certified in the small business programs.
- Training: MnDOT offers multiple opportunities for small business development training through agreements with consultants who provide the training. Over the biennium there were 90 small business development classes offered. Some examples of these classes are:
 - Running a business
 - Value of Marketing
 - Accounting Fundamentals
 - Creating a Portfolio
 - Managing Insurance Needs
 - Negotiation a Contract
 - Responding to a Request for Proposal
 - Human Resources and Employment Law
 - Strategic Business Planning
 - Workflow Forecasting
 - Winning MnDOT Work
 - Becoming Successful
 - Making Money
 - Staying Out of Trouble
 - Increasing Business
 - 1-1 Counseling and technical assistance
 - Orientation workshops for newly certified businesses
 - Bidding & Estimating Training
 - Bidding Process
- Mentor-Protégé Program
 - There are five active mentor-protégé agreements through MnDOT and partners at the Minnesota Unified Certification Program. Mentor protégé arrangements are focused on building the small firm’s capacity to perform work and more effectively compete for contracts. Two of the five active agreements are working on MnDOT projects.
- The Micro Grant Program assists certified small businesses in increasing their business capacity by providing up to \$3,500.00 for eligible business expenses. By expanding capacity and industry expertise, small businesses will increase their eligibility on MnDOT contracts.
 - In SFY 2022, 19 certified small businesses were awarded Micro Grants.
 - In SFY 2023, 30 certified small businesses were awarded Micro Grants.
- Meet and Greet events are opportunities for small businesses to learn about subcontracting opportunities on high-profile contracts, talk with MnDOT’s project engineers, learn about the contract’s small business goals and network with prime contractors. MnDOT hosted the following Meet and Greets during this biennium:
 - Virtual Meet and Greets for Northern MN Small Businesses

- Virtual Meet and Greet for Southern MN Small Businesses
- Virtual DBE Showcase
- I-494 Minneapolis Airport Meet and Greet
- Hwy 10/75-11th St. Underpass project
- Virtual DBE Showcase for Transit Providers
- Networking for Contracts in Greater MN
- Performing outreach and engagement activities at stakeholder events to promote small business programs to share information and market contracting opportunities.
- Providing hands-on training in different scopes of work to develop the expertise of certified small businesses. Examples of these trainings are:
 - ADA Concrete Sidewalk installation and inspection
 - OSHA 10 and First Aid/CPR
 - Erosion Control
 - Construction Site Management
- Providing small business supportive services that focus on technology and operational functions to increase small business success.
- Expanding the use of small business programs by using alternative contracting methods, such as equity select contracts, negotiated contracts and direct select contracts.
- Administering and managing the MnDOT DBE and Workforce Collaborative to further their purpose of increasing contracting opportunities and removing barriers in MnDOT's contracting process. The collaborative provides a forum for industry stakeholders to share challenges and best practices related to equity-based certification.

Recommendations

As of July 1, 2023, [Minn. Stat. 16C.16, subd. 6](#) was modified to increase the TGB or Vet preference from 6 percent to 12 percent. A TGB or veteran owned small business will receive a preference of up to 12 percent of the amount of its proposal. The preference will be applied to state solicitations and only for the purpose of evaluating proposals and will not be used to determine the contract award amount or payment due to the contractor under the contract.

For the 2024 legislative session, MnDOT is proposing to expand the 12 percent TGB or veteran owned small business preference to highway construction projects.

Appendix A: 2022 TGB Subcontracting Information

Project No.	Awarded Amount	Goal	Commitment	Achieved
1036880	\$1,024,181.97	15.0%	14.5%	0.0%
1044223	\$293,942.08	10.0%	10.3%	0.0%
1045178	\$6,638,026.48	13.0%	14.3%	0.0%
1045922	\$1,028,635.64	0.0%	0.0%	NA
1046172	\$498,194.47	0.0%	0.0%	NA
1046245	\$3,572,676.41	0.0%	0.0%	NA
1046388	\$242,828.34	15.0%	75.7%	0.0%
1046396	\$3,332,174.59	13.0%	23.4%	0.0%
1046406	\$1,303,805.83	9.0%	31.1%	0.0%
1046463	\$546,393.71	15.0%	16.8%	0.0%
1046895	\$639,432.69	0.0%	0.0%	NA
1047022	\$1,393,538.91	12.0%	23.5%	0.0%
1047185	\$934,661.18	18.0%	34.0%	0.0%
1047337	\$532,011.06	0.0%	0.0%	NA
1047655	\$860,479.73	12.0%	12.7%	0.0%
1047821	\$169,384.60	0.0%	0.0%	NA
1047834	\$2,442,435.60	16.0%	16.5%	0.0%
1047932	\$299,804.17	0.0%	0.0%	NA
1048014	\$399,386.38	2.0%	12.3%	0.0%
1048022	\$1,035,972.84	20.0%	20.4%	0.0%
1048120	\$199,569.65	0.0%	0.0%	NA
1048300	\$1,594,775.16	9.0%	7.4%	0.0%
1048411	\$908,853.83	10.0%	17.0%	0.0%
1048771	\$749,726.77	12.0%	12.7%	0.0%
1048975	\$706,542.36	15.0%	27.8%	0.0%
1048993	\$1,512,237.29	10.0%	37.9%	0.0%
1049242	\$1,221,821.57	0.0%	0.0%	NA
1049226	\$45,760.92	0.0%	0.0%	NA
1049247	\$39,177.20	0.0%	0.0%	NA
1044765	\$661,658.54	10.0%	14.6%	0.0%
1044778	\$799,040.88	0.0%	0.0%	NA
1045113	\$100,000.00	0.0%	0.0%	NA
1046155	\$553,399.94	5.0%	64.5%	0.0%
1046370	\$665,410.20	10.0%	18.6%	0.0%
1046413	\$798,189.68	8.0%	NA	NA
1046462	\$383,270.00	20.0%	82.4%	0.0%
1046599	\$420,061.31	0.0%	0.0%	NA
1046932	\$499,946.43	8.0%	18.0%	0.0%
1046947	\$382,926.96	25.0%	27.7%	0.0%

Project No.	Awarded Amount	Goal	Commitment	Achieved
1046968	\$433,953.01	30.0%	NA	NA
1047001	\$511,432.13	15.0%	15.1%	0.0%
1047003	\$695,545.15	16.0%	23.8%	0.0%
1047036	\$296,777.60	0.0%	0.0%	NA
1047229	\$659,920.63	10.0%	72.7%	0.0%
1047375	\$352,525.87	0.0%	0.0%	NA
1047376	\$198,522.14	0.0%	0.0%	NA
1047576	\$319,329.60	0.0%	0.0%	NA
1047577	\$305,900.92	0.0%	0.0%	NA
1047771	\$644,275.48	17.0%	17.6%	0.0%
1047800	\$457,511.86	15.0%	15.1%	0.0%
1047904	\$429,205.87	2.0%	17.7%	0.0%
1047930	\$300,412.50	0.0%	0.0%	NA
1047973	\$496,171.32	10.0%	21.6%	0.0%
1048018	\$303,125.00	0.0%	0.0%	NA
1048020	\$572,141.82	0.0%	0.0%	NA
1048104	\$501,015.56	21.0%	NA	NA
1048123	\$282,307.52	0.0%	0.0%	NA
1048182	\$515,151.86	5.0%	6.1%	0.0%
1048204	\$410,003.05	20.0%	100.0%	0.0%
1048303	\$767,687.07	0.0%	0.0%	NA
1048412	\$364,974.87	0.0%	0.0%	NA
1048452	\$355,693.99	16.0%	18.4%	0.0%
1048514	\$289,995.32	20.0%	25.3%	0.0%
1048601	\$434,857.40	21.0%	25.8%	0.0%
1048638	\$449,240.06	0.0%	0.0%	NA
1048799	\$799,993.37	0.0%	0.0%	NA
1048800	\$792,561.92	0.0%	0.0%	NA
1048801	\$799,997.42	0.0%	0.0%	NA
1048802	\$798,350.00	0.0%	0.0%	NA
1048870	\$756,637.91	7.0%	NA	NA
1048929	\$452,785.05	4.0%	NA	NA
1049215	\$453,136.10	0.0%	0.0%	NA
1049339	\$1,185,407.55	20.0%	22.3%	0.0%
1049354	\$532,401.38	0.0%	0.0%	NA
1049368	\$187,164.41	0.0%	5.3%	0.0%
1049370	\$216,058.57	0.0%	NA	NA
1049457	\$532,602.63	9.0%	10.4%	0.0%
1049463	\$540,154.00	0.0%	0.0%	NA
1049554	\$399,830.65	0.0%	0.0%	NA
1049633	\$724,450.72	9.0%	NA	NA
1049678	\$130,120.47	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment	Achieved
1049699	\$349,107.23	0.0%	0.0%	NA
1049748	\$94,784.45	0.0%	0.0%	NA
1049833	\$442,098.62	0.0%	0.0%	NA
1049879	\$791,718.59	0.0%	0.0%	NA
1049896	\$567,832.64	10.0%	10.3%	0.0%
1046742	\$49,985.74	0.0%	0.0%	NA
1048518	\$99,280.41	0.0%	0.0%	NA
1048743	\$100,000.00	0.0%	0.0%	NA
1048844	\$48,480.04	0.0%	0.0%	NA
1049199	\$19,718.00	0.0%	0.0%	NA
1047148	\$224,920.50	10.0%	10.0%	0.0%
1047724	\$132,777.38	0.0%	0.0%	NA
1047146	\$225,188.00	10.0%	10.0%	0.0%
1046531	\$124,527.50	10.0%	13.2%	0.0%
1047147	\$199,951.00	10.0%	9.5%	0.0%
1048231	\$200,519.00	10.0%	10.6%	0.0%
1048233	\$258,221.00	0.0%	0.0%	NA
1048235	\$305,825.30	10.0%	10.1%	0.0%
1049518	\$135,983.31	0.0%	0.0%	NA
1047333	\$49,990.40	0.0%	0.0%	NA
1047351	\$49,873.13	0.0%	0.0%	NA
1047388	\$49,682.88	0.0%	0.0%	NA
1047960	\$99,999.88	0.0%	0.0%	NA
1047959	\$251,697.66	0.0%	0.0%	NA
1047002	\$147,238.70	0.0%	0.0%	NA
1048652	\$639,573.02	19.0%	19.0%	0.0%
1049243	\$222,222.21	0.0%	0.0%	NA
1049244	\$219,501.41	0.0%	0.0%	NA
1047939	\$213,520.00	0.0%	0.0%	NA
1047961	\$301,201.97	0.0%	0.0%	NA
1047962	\$216,500.00	0.0%	0.0%	NA
1047983	\$193,412.15	0.0%	0.0%	NA
1048139	\$460,455.00	0.0%	0.0%	NA
1049260	\$239,226.87	0.0%	0.0%	NA
1049451	\$176,605.80	10.0%	0.0%	NA
1049553	\$399,979.10	0.0%	0.0%	NA
8210-114	\$410,700.00	6.8%	6.8%	5.3%
0915-32	\$3,713,154.63	6.5%	6.5%	NA
6910-106	\$1,824,400.00	4.1%	4.1%	NA
2913-12	\$927,621.95	1.5%	10.2%	7.9%
6282-242	\$87,134.00	0.0%	99.3%	NA
6282-225	\$232,159.00	0.0%	99.7%	NA

Project No.	Awarded Amount	Goal	Commitment	Achieved
0215-92	\$862,939.00	11.9%	14.5%	14.5%
8828-263	\$1,843,068.41	0.0%	3.9%	NA
8823-383	\$5,193,043.81	1.4%	3.0%	NA
5202-60	\$888,707.20	12.9%	13.2%	NA
6017-44	\$697,902.45	0.0%	0.2%	0.3%
8821-334	\$1,322,938.32	10.3%	10.3%	12.6%
6005-68	\$18,095,630.12	7.8%	7.9%	NA
6982-345	\$778,494.96	0.0%	0.0%	NA
5212-37	\$17,625.00	0.0%	0.0%	NA
1925-61	\$734,018.88	4.5%	99.0%	51.2%
2710-53	\$137,250.00	0.0%	100.0%	NA
2782-356	\$367,188.00	8.7%	8.9%	NA
2782-359	\$791,365.00	6.5%	98.0%	NA
7305-124	\$41,754,180.36	2.3%	2.5%	NA
1929-49	\$381,399.00	4.9%	8.9%	NA
8827-361	\$783,029.00	5.5%	90.6%	73.8%
7302-24	\$2,276,200.55	13.4%	14.5%	NA
6919-18	\$464,000.00	1.0%	2.9%	3.0%
2503-32	\$2,199,112.58	9.8%	31.1%	27.9%
1506-41	\$7,322,241.45	4.2%	13.2%	NA
0301-75	\$678,402.52	3.9%	3.9%	4.3%
5212-38	\$381,156.35	0.0%	0.0%	9.9%
7205-114	\$983,744.83	4.0%	5.5%	NA
7010-110	\$130,826.00	0.0%	0.0%	NA
8506-74	\$458,728.69	3.9%	10.0%	NA
7106-87	\$123,123,161.62	7.9%	8.0%	NA
8680-190	\$284,674.24	0.0%	90.3%	90.3%
8827-335	\$546,133.00	5.1%	5.9%	NA
6212-194	\$582,545.00	2.7%	20.3%	NA
3101-38	\$5,868,419.74	5.2%	5.5%	5.7%
2305-30	\$4,809,407.22	3.4%	3.5%	NA
8824-163	\$646,141.00	0.0%	0.0%	0.0%
8826-253	\$6,393,629.00	2.2%	9.9%	15.2%
8826-250	\$789,685.84	0.0%	5.8%	NA
8680-191	\$3,692,417.40	4.5%	4.7%	NA
3608-55	\$394,848.00	0.0%	0.0%	NA
1104-26	\$2,721,070.85	4.8%	5.1%	NA
8826-210	\$512,368.91	0.0%	19.2%	26.5%
4609-17	\$12,388,457.19	6.8%	6.8%	NA
2007-43	\$7,997,324.57	13.8%	15.5%	NA
8828-224	\$449,225.75	0.0%	5.3%	6.3%
8824-206	\$378,481.70	0.0%	0.0%	0.0%

Project No.	Awarded Amount	Goal	Commitment	Achieved
8824-219	\$765,714.33	1.1%	47.0%	NA
6929-69X21A	\$157,800.00	0.0%	0.0%	0.0%
6304-14	\$91,730.00	Emergency Order	Emergency Order	Emergency Order
4004-134	\$2,360,194.08	3.9%	6.9%	NA
6284-189	\$1,891,118.50	Emergency Order	Emergency Order	Emergency Order
8827-362	\$10,159,755.45	3.6%	3.6%	NA
3606-67E	\$450,000.00	Emergency Order	Emergency Order	Emergency Order
6001-67	\$2,795,127.12	1.6%	2.3%	NA
7204-21	\$230,545.90	Emergency Order	Emergency Order	Emergency Order
3609-42	\$8,716,310.36	3.7%	4.4%	5.1%
2772-121	\$3,747,149.89	6.0%	6.6%	NA
2774-29	\$300,712.50	Emergency Order	Emergency Order	Emergency Order
6929-21	\$2,036,361.33	6.4%	40.3%	NA
0404-36	\$2,947,533.75	Tribal Agreement	Tribal Agreement	Tribal Agreement
2503-32	\$2,199,112.58	9.8%	31.1%	27.9%
1506-41	\$7,322,241.45	4.2%	13.2%	NA
0301-75	\$678,402.52	3.9%	3.9%	4.3%
5212-38	\$381,156.35	0.0%	0.0%	9.9%
7205-114	\$983,744.83	4.0%	5.5%	NA
7010-110	\$130,826.00	0.0%	0.0%	NA
8506-74	\$458,728.69	3.9%	10.0%	NA
7106-87	\$123,123,161.62	7.9%	8.0%	NA
8680-190	\$284,674.24	0.0%	90.3%	90.3%
8827-335	\$546,133.00	5.1%	5.9%	NA
6212-194	\$582,545.00	2.7%	20.3%	NA
3101-38	\$5,868,419.74	5.2%	5.5%	5.7%
2305-30	\$4,809,407.22	3.4%	3.5%	NA
8824-163	\$646,141.00	0.0%	0.0%	0.0%
8826-253	\$6,393,629.00	2.2%	9.9%	15.2%
8826-250	\$789,685.84	0.0%	5.8%	NA
8680-191	\$3,692,417.40	4.5%	4.7%	NA
3608-55	\$394,848.00	0.0%	0.0%	NA
1104-26	\$2,721,070.85	4.8%	5.1%	NA
8826-210	\$512,368.91	0.0%	19.2%	26.5%
4609-17	\$12,388,457.19	6.8%	6.8%	NA
2007-43	\$7,997,324.57	13.8%	15.5%	NA
8828-224	\$449,225.75	0.0%	5.3%	6.3%
8824-206	\$378,481.70	0.0%	0.0%	0.0%
8824-219	\$765,714.33	1.1%	47.0%	NA
6929-69X21A	\$157,800.00	0.0%	0.0%	0.0%
6304-14	\$91,730.00	Emergency Order	Emergency Order	Emergency Order
4004-134	\$2,360,194.08	3.9%	6.9%	NA

Project No.	Awarded Amount	Goal	Commitment	Achieved
6284-189	\$1,891,118.50	Emergency Order	Emergency Order	Emergency Order
8827-362	\$10,159,755.45	3.6%	3.6%	NA
3606-67E	\$450,000.00	Emergency Order	Emergency Order	Emergency Order
6001-67	\$2,795,127.12	1.6%	2.3%	NA
7204-21	\$230,545.90	Emergency Order	Emergency Order	Emergency Order
3609-42	\$8,716,310.36	3.7%	4.4%	5.1%
2772-121	\$3,747,149.89	6.0%	6.6%	NA
2774-29	\$300,712.50	Emergency Order	Emergency Order	Emergency Order
6929-21	\$2,036,361.33	6.4%	40.3%	NA
0404-36	\$2,947,533.75	Tribal Agreement	Tribal Agreement	Tribal Agreement

NA = Not closed

Under Review = Final participation under review

Emergency Order = TGB/Vet program requirements are not applicable

Tribal Agreement = TGB/Vet program requirements are not applicable

Appendix B: 2022 Veteran Subcontracting Information

Project No.	Awarded Amount	Goal	Commitment	Achieved
1036880	\$1,024,181.97	10.0%	9.7%	0.0%
1044223	\$293,942.08	0.0%	0.0%	NA
1045178	\$6,638,026.48	0.0%	0.0%	NA
1045922	\$1,028,635.64	0.0%	0.0%	NA
1046172	\$498,194.47	0.0%	0.0%	NA
1046245	\$3,572,676.41	0.0%	0.0%	NA
1046388	\$242,828.34	0.0%	0.0%	NA
1046396	\$3,332,174.59	0.0%	0.0%	NA
1046406	\$1,303,805.83	5.0%	4.4%	0.0%
1046463	\$546,393.71	5.0%	9.7%	0.0%
1046895	\$639,432.69	0.0%	0.0%	NA
1047022	\$1,393,538.91	1.0%	1.3%	0.0%
1047185	\$934,661.18	3.0%	4.4%	0.0%
1047337	\$532,011.06	0.0%	0.0%	NA
1047655	\$860,479.73	10.0%	10.7%	0.0%
1047821	\$169,384.60	0.0%	0.0%	NA
1047834	\$2,442,435.60	6.0%	7.3%	0.0%
1047932	\$299,804.17	0.0%	0.0%	NA
1048014	\$399,386.38	2.0%	9.3%	0.0%
1048022	\$1,035,972.84	0.0%	0.0%	NA
1048120	\$199,569.65	0.0%	0.0%	NA
1048300	\$1,594,775.16	1.0%	0.9%	0.0%
1048411	\$908,853.83	3.0%	3.2%	0.0%
1048771	\$749,726.77	8.0%	9.2%	0.0%
1048975	\$706,542.36	0.0%	0.0%	NA
1048993	\$1,512,237.29	0.0%	0.0%	NA
1049242	\$1,221,821.57	0.0%	0.0%	NA
1049226	\$45,760.92	0.0%	0.0%	NA
1049247	\$39,177.20	0.0%	0.0%	NA
1044765	\$661,658.54	0.0%	0.0%	NA
1044778	\$799,040.88	0.0%	0.0%	NA
1045113	\$100,000.00	0.0%	0.0%	NA
1046155	\$553,399.94	5.0%	5.0%	0.0%
1046370	\$665,410.20	5.0%	5.2%	0.0%
1046413	\$798,189.68	1.0%	NA	NA
1046462	\$383,270.00	0.0%	0.0%	NA
1046599	\$420,061.31	0.0%	0.0%	NA
1046932	\$499,946.43	0.0%	0.0%	NA
1046947	\$382,926.96	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment	Achieved
1046968	\$433,953.01	0.0%	0.0%	NA
1047001	\$511,432.13	0.0%	0.0%	NA
1047003	\$695,545.15	3.0%	3.0%	0.0%
1047036	\$296,777.60	0.0%	0.0%	NA
1047229	\$659,920.63	0.0%	3.2%	0.0%
1047375	\$352,525.87	0.0%	0.0%	NA
1047376	\$198,522.14	0.0%	0.0%	NA
1047576	\$319,329.60	0.0%	0.0%	NA
1047577	\$305,900.92	0.0%	0.0%	NA
1047771	\$644,275.48	4.0%	5.9%	0.0%
1047800	\$457,511.86	3.0%	7.8%	0.0%
1047904	\$429,205.87	2.0%	3.2%	0.0%
1047930	\$300,412.50	0.0%	0.0%	NA
1047973	\$496,171.32	0.0%	0.0%	NA
1048018	\$303,125.00	0.0%	0.0%	NA
1048020	\$572,141.82	0.0%	0.0%	NA
1048104	\$501,015.56	6.0%	NA	NA
1048123	\$282,307.52	0.0%	0.0%	NA
1048182	\$515,151.86	5.0%	5.0%	0.0%
1048204	\$410,003.05	0.0%	0.0%	NA
1048303	\$767,687.07	0.0%	0.0%	NA
1048412	\$364,974.87	0.0%	0.0%	NA
1048452	\$355,693.99	4.0%	4.0%	0.0%
1048514	\$289,995.32	0.0%	0.0%	NA
1048601	\$434,857.40	0.0%	0.0%	NA
1048638	\$449,240.06	0.0%	0.0%	NA
1048799	\$799,993.37	0.0%	0.0%	NA
1048800	\$792,561.92	0.0%	0.0%	NA
1048801	\$799,997.42	0.0%	0.0%	NA
1048802	\$798,350.00	0.0%	0.0%	NA
1048870	\$756,637.91	4.0%	NA	NA
1048929	\$452,785.05	2.0%	NA	NA
1049215	\$453,136.10	0.0%	0.0%	NA
1049339	\$1,185,407.55	0.0%	0.0%	NA
1049354	\$532,401.38	0.0%	0.0%	NA
1049368	\$187,164.41	0.0%	0.0%	NA
1049370	\$216,058.57	0.0%	0.0%	NA
1049457	\$532,602.63	0.0%	0.0%	NA
1049463	\$540,154.00	0.0%	0.0%	NA
1049554	\$399,830.65	0.0%	0.0%	NA
1049633	\$724,450.72	5.0%	NA	NA
1049678	\$130,120.47	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment	Achieved
1049699	\$349,107.23	0.0%	0.0%	NA
1049748	\$94,784.45	0.0%	0.0%	NA
1049833	\$442,098.62	0.0%	0.0%	NA
1049879	\$791,718.59	0.0%	0.0%	NA
1049896	\$567,832.64	4.0%	13.7%	0.0%
1046742	\$49,985.74	0.0%	0.0%	NA
1048518	\$99,280.41	0.0%	0.0%	NA
1048743	\$100,000.00	0.0%	0.0%	NA
1048844	\$48,480.04	0.0%	0.0%	NA
1049199	\$19,718.00	0.0%	0.0%	NA
1047148	\$224,920.50	0.0%	0.0%	NA
1047724	\$132,777.38	0.0%	0.0%	NA
1047146	\$225,188.00	0.0%	0.0%	NA
1046531	\$124,527.50	0.0%	0.0%	NA
1047147	\$199,951.00	0.0%	0.0%	NA
1048231	\$200,519.00	0.0%	0.0%	NA
1048233	\$258,221.00	0.0%	0.0%	NA
1048235	\$305,825.30	0.0%	0.0%	NA
1049518	\$135,983.31	0.0%	0.0%	NA
1047333	\$49,990.40	0.0%	0.0%	NA
1047351	\$49,873.13	0.0%	0.0%	NA
1047388	\$49,682.88	0.0%	0.0%	NA
1047960	\$99,999.88	0.0%	0.0%	NA
1047959	\$251,697.66	0.0%	0.0%	NA
1047002	\$147,238.70	0.0%	0.0%	NA
1048652	\$639,573.02	0.0%	0.0%	NA
1049243	\$222,222.21	0.0%	0.0%	NA
1049244	\$219,501.41	0.0%	0.0%	NA
1047939	\$213,520.00	0.0%	0.0%	NA
1047961	\$301,201.97	0.0%	0.0%	NA
1047962	\$216,500.00	0.0%	0.0%	NA
1047983	\$193,412.15	0.0%	0.0%	NA
1048139	\$460,455.00	0.0%	0.0%	NA
1049260	\$239,226.87	0.0%	0.0%	NA
1049451	\$176,605.80	0.0%	0.0%	NA
1049553	\$399,979.10	0.0%	0.0%	NA
8210-114	\$410,700.00	0.0%	0.0%	0.0%
0915-32	\$3,713,154.63	5.1%	6.0%	NA
6910-106	\$1,824,400.00	2.6%	1.4%	NA
2913-12	\$927,621.95	2.5%	2.5%	2.4%
6282-242	\$87,134.00	0.0%	0.0%	NA
6282-225	\$232,159.00	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment	Achieved
0215-92	\$862,939.00	1.0%	1.0%	1.0%
8828-263	\$1,843,068.41	0.0%	0.0%	NA
8823-383	\$5,193,043.81	0.0%	0.0%	NA
5202-60	\$888,707.20	0.0%	5.7%	NA
6017-44	\$697,902.45	1.4%	2.1%	1.4%
8821-334	\$1,322,938.32	0.0%	0.0%	0.0%
6005-68	\$18,095,630.12	1.0%	1.9%	NA
6982-345	\$778,494.96	2.9%	3.7%	NA
5212-37	\$17,625.00	0.0%	0.0%	NA
1925-61	\$734,018.88	1.0%	1.0%	0.8%
2710-53	\$137,250.00	0.0%	0.0%	NA
2782-356	\$367,188.00	1.9%	1.9%	NA
2782-359	\$791,365.00	1.9%	2.0%	NA
7305-124	\$41,754,180.36	1.7%	1.7%	NA
1929-49	\$381,399.00	1.1%	1.1%	NA
8827-361	\$783,029.00	2.6%	3.6%	3.6%
7302-24	\$2,276,200.55	1.6%	2.0%	NA
6919-18	\$464,000.00	0.0%	0.0%	6.6%
2503-32	\$2,199,112.58	1.0%	1.2%	1.2%
1506-41	\$7,322,241.45	0.0%	0.0%	NA
0301-75	\$678,402.52	0.0%	0.0%	0.0%
5212-38	\$381,156.35	0.0%	0.0%	0.0%
7205-114	\$983,744.83	1.6%	2.8%	NA
7010-110	\$130,826.00	0.0%	0.0%	NA
8506-74	\$458,728.69	2.7%	2.7%	NA
7106-87	\$123,123,161.62	1.4%	1.9%	NA
8680-190	\$284,674.24	0.0%	0.0%	0.0%
8827-335	\$546,133.00	0.0%	0.0%	NA
6212-194	\$582,545.00	0.0%	0.0%	NA
3101-38	\$5,868,419.74	1.9%	2.5%	2.5%
2305-30	\$4,809,407.22	2.1%	2.3%	NA
8824-163	\$646,141.00	0.0%	0.0%	0.0%
8826-253	\$6,393,629.00	0.0%	0.0%	0.0%
8826-250	\$789,685.84	0.0%	0.0%	NA
8680-191	\$3,692,417.40	1.4%	1.6%	NA
3608-55	\$394,848.00	0.0%	0.0%	NA
1104-26	\$2,721,070.85	5.1%	5.1%	NA
8826-210	\$512,368.91	0.0%	0.0%	0.0%
4609-17	\$12,388,457.19	4.2%	4.2%	NA
2007-43	\$7,997,324.57	6.2%	1.4%	NA
8828-224	\$449,225.75	0.0%	0.0%	0.0%
8824-206	\$378,481.70	0.0%	0.0%	0.0%

Project No.	Awarded Amount	Goal	Commitment	Achieved
8824-219	\$765,714.33	0.0%	0.0%	NA
6929-69X21A	\$157,800.00	0.0%	0.0%	0.0%
6304-14	\$91,730.00	Emergency Order	Emergency Order	Emergency Order
4004-134	\$2,360,194.08	0.0%	0.0%	NA
6284-189	\$1,891,118.50	Emergency Order	Emergency Order	Emergency Order
8827-362	\$10,159,755.45	0.0%	0.0%	NA
3606-67E	\$450,000.00	Emergency Order	Emergency Order	Emergency Order
6001-67	\$2,795,127.12	1.1%	3.3%	NA
7204-21	\$230,545.90	Emergency Order	Emergency Order	Emergency Order
3609-42	\$8,716,310.36	1.0%	2.3%	1.7%
2772-121	\$3,747,149.89	2.7%	5.1%	NA
2774-29	\$300,712.50	Emergency Order	Emergency Order	Emergency Order
6929-21	\$2,036,361.33	6.1%	6.6%	NA
0404-36	\$2,947,533.75	Tribal Agreement	Tribal Agreement	Tribal Agreement

NA = Not closed

Under Review = Final participation under review

Emergency Order = TGB/Vet program requirements are not applicable

Tribal Agreement = TGB/Vet program requirements are not applicable

Appendix C: 2023 TGB Subcontracting Information

Project No.	Awarded Amount	TGB Goal %	TGB Commitment %	TGB Achieved %
1048943	\$721,423.75	10.0%	10.2%	0.0%
1049138	\$781,971.16	13.0%	19.0%	0.0%
1049371	\$639,488.43	14.0%	16.0%	0.0%
1049382	\$745,438.67	10.0%	9.7%	0.0%
1049892	\$858,761.36	11.0%	15.1%	0.0%
1049947	\$978,428.64	0.0%	0.0%	NA
1050546	\$961,537.87	0.0%	0.0%	NA
1050705	\$145,550.00	0.0%	0.0%	NA
1050718	\$482,548.55	12.0%	23.6%	0.0%
1050808	\$766,699.03	0.0%	0.0%	NA
1050868	\$1,147,139.81	7.0%	16.1%	0.0%
1050999	\$2,926,594.86	20.0%	17.2%	0.0%
1051019	\$412,347.10	3.0%	3.5%	0.0%
1051740	\$2,753,716.83	10.0%	16.2%	0.0%
1051792	\$919,605.39	10.0%	67.5%	0.0%
1052005	\$3,553,360.54	9.0%	19.9%	0.0%
1052299	\$160,500.00	0.0%	0.0%	NA
1052447	\$2,678,609.67	18.0%	19.6%	0.0%
1052542	\$260,599.22	0.0%	0.0%	NA
1052662	\$199,998.33	10.0%	10.4%	0.0%
1052668	\$1,653,619.35	0.0%	8.5%	0.0%
1052714	\$142,377.72	0.0%	0.0%	NA
1051992	\$31,072.20	0.0%	0.0%	NA
1035740	\$782,248.81	6.0%	14.9%	0.0%
1048907	\$711,198.58	19.0%	22.2%	0.0%
1049257	\$642,343.98	0.0%	0.0%	NA
1049380	\$675,402.29	15.0%	22.1%	0.0%
1049450	\$442,640.59	4.0%	5.9%	0.0%
1049494	\$419,553.76	0.0%	0.0%	NA
1049495	\$340,743.90	0.0%	0.0%	NA
1049496	\$199,784.11	0.0%	0.0%	NA
1049545	\$298,428.03	0.0%	0.0%	NA
1049635	\$557,348.73	0.0%	0.0%	NA
1049794	\$736,900.34	10.0%	11.9%	0.0%
1049818	\$756,719.22	15.0%	19.7%	0.0%
1049863	\$520,963.12	10.0%	16.0%	0.0%
1049869	\$399,326.50	12.0%	25.4%	0.0%
1050630	\$768,994.74	17.0%	7.7%	0.0%
1050690	\$324,945.00	16.0%	34.9%	0.0%

Project No.	Awarded Amount	TGB Goal %	TGB Commitment %	TGB Achieved %
1050700	\$247,700.00	10.0%	10.0%	0.0%
1050701	\$323,975.50	10.0%	0.0%	NA
1050702	\$171,640.00	10.0%	0.0%	NA
1050706	\$149,873.15	0.0%	0.0%	NA
1050777	\$163,281.94	15.0%	26.2%	0.0%
1050841	\$160,830.00	10.0%	9.9%	0.0%
1050842	\$497,690.00	10.0%	10.0%	0.0%
1050843	\$137,510.00	10.0%	30.9%	0.0%
1050854	\$418,279.96	7.0%	7.0%	0.0%
1050855	\$286,144.24	7.0%	9.8%	0.0%
1050902	\$799,893.20	0.0%	0.0%	NA
1051079	\$613,833.92	10.0%	NA	NA
1051142	\$499,998.06	0.0%	0.0%	NA
1051143	\$499,836.36	0.0%	0.0%	NA
1051151	\$595,235.54	12.0%	12.3%	0.0%
1051251	\$321,016.41	0.0%	0.0%	NA
1051282	\$480,290.37	15.0%	21.7%	0.0%
1051367	\$665,812.42	15.0%	23.5%	0.0%
1051541	\$482,704.27	3.0%	NA	NA
1051543	\$1,076,155.08	13.0%	12.7%	0.0%
1051582	\$301,118.00	0.0%	0.0%	NA
1051841	\$341,280.00	0.0%	0.0%	NA
1051870	\$204,327.98	0.0%	0.0%	NA
1051885	\$348,465.79	0.0%	0.0%	NA
1051936	\$279,767.55	0.0%	0.0%	NA
1051960	\$370,132.75	15.0%	20.9%	0.0%
1051966	\$232,557.56	0.0%	0.0%	NA
1052293	\$344,320.04	0.0%	0.0%	NA
1052373	\$797,377.67	15.0%	33.8%	0.0%
1052394	\$788,445.39	0.0%	0.0%	NA
1052435	\$782,139.93	0.0%	0.0%	NA
1052492	\$188,064.12	0.0%	0.0%	NA
1052598	\$549,000.00	0.0%	0.0%	NA
1052599	\$184,701.19	0.0%	0.0%	NA
1052600	\$530,997.42	0.0%	0.0%	NA
1052601	\$548,453.47	0.0%	0.0%	NA
1052673	\$799,990.69	0.0%	0.0%	NA
1052757	\$229,269.50	0.0%	0.0%	NA
1052847	\$534,891.50	0.0%	0.0%	NA
1052924	\$164,314.80	0.0%	0.0%	NA
1052959	\$529,580.00	0.0%	0.0%	NA
1052960	\$532,245.88	0.0%	0.0%	NA

Project No.	Awarded Amount	TGB Goal %	TGB Commitment %	TGB Achieved %
1053031	\$688,040.00	10.0%	10.0%	0.0%
1054038	\$481,190.00	10.0%	10.0%	0.0%
1049673	\$99,966.28	0.0%	0.0%	NA
1049888	\$83,809.05	0.0%	0.0%	NA
1051062	\$39,992.00	0.0%	0.0%	NA
1051247	\$82,245.00	0.0%	0.0%	NA
1051875	\$59,900.00	0.0%	0.0%	NA
1052910	\$72,185.05	0.0%	0.0%	NA
8825-1012	\$3,695,464.02	3.1%	3.1%	NA
8210-115	\$1,379,197.50	5.7%	6.4%	NA
1703-90	\$344,630.90	0.0%	0.0%	0.0%
8828-270	\$108,065.00	0.0%	0.0%	100.0%
6217-55	\$212,700.00	Emergency Order	Emergency Order	Emergency Order
8285-112	\$563,208.50	3.3%	6.8%	NA
8282-149	\$66,345.00	0.0%	0.0%	NA
2480-116	\$100,000.00	0.0%	0.0%	NA
3604-79	\$757,422.45	Emergency Order	Emergency Order	Emergency Order
1926-24	\$413,082.00	0.0%	0.0%	NA
4504-45X21EP	\$1,858,696.00	Early Procurement	Early Procurement	Early Procurement
5705-61EP	\$149,729.28	Early Procurement	Early Procurement	Early Procurement
7109-08	\$3,991,553.37	7.6%	7.6%	NA
6510-67	\$25,461,999.80	9.9%	9.9%	NA
5211-66	\$8,124,440.87	9.0%	24.4%	NA
2781-27796C_EP	\$817,245.00	Early Procurement	Early Procurement	Early Procurement
8827-377	\$858,305.75	0.0%	0.0%	NA
2783-217	\$626,457.00	0.0%	0.0%	NA
1605-03	\$6,497,624.25	3.5%	5.8%	NA
4604-36	\$239,616.95	2.1%	3.8%	NA
8826-264	\$3,862,336.04	0.0%	0.0%	NA
3408-18	\$34,469,124.77	6.2%	6.6%	NA
6005-76	\$2,293,059.76	7.3%	10.8%	NA
8826-271	\$498,246.20	0.0%	0.0%	NA
2781-535	\$173,711.00	0.0%	96.6%	NA
2482-82	\$201,548.00	0.0%	0.0%	NA
8825-1038	\$576,321.30	0.0%	0.0%	NA
8822-263	\$357,577.88	4.7%	5.2%	NA
2772-130	\$2,868,641.50	3.2%	3.4%	NA
8828-225	\$295,743.60	0.0%	0.0%	13.7%
8826-272	\$234,200.00	0.0%	0.0%	0.0%
1480-189	\$699,803.00	1.0%	2.2%	NA
8824-205	\$688,593.50	2.5%	2.8%	NA
6917-151	\$3,895,039.21	2.0%	2.0%	NA

Project No.	Awarded Amount	TGB Goal %	TGB Commitment %	TGB Achieved %
8825-1125	\$1,648,656.40	6.6%	13.9%	NA
3108-83	\$3,217,493.01	5.0%	6.2%	NA
2782-357	\$513,929.00	1.0%	1.0%	NA
3405-94	\$2,549,037.95	8.7%	12.6%	NA
8824-220	\$369,415.25	3.0%	26.9%	NA
8821-323	\$2,238,461.80	2.7%	5.9%	NA
7005-143	\$742,731.50	7.9%	13.5%	NA
8827-378	\$5,777,988.27	4.3%	4.3%	NA
2908-32	\$798,735.10	0.0%	0.0%	0.0%
8822-273	\$2,288,601.89	1.0%	1.3%	NA
8821-350	\$2,420,143.00	0.0%	100.0%	NA
6982-356	\$475,500.00	0.0%	0.0%	NA
6910-102	\$4,763,340.00	8.8%	13.3%	NA
2748-68	\$655,799.60	14.0%	23.1%	NA
5108-15	\$988,249.79	0.0%	39.5%	NA

NA = Not closed

Under Review = Final participation under review

Emergency Order = TGB/Vet program requirements are not applicable

Tribal Agreement = TGB/Vet program requirements are not applicable

Appendix D: 2023 Veteran Subcontracting Information

Project No.	Awarded Amount	Vet Goal %	Vet Commitment %	Vet Achieved %
1048943	\$721,423.75	8.0%	9.9%	0.0%
1049138	\$781,971.16	3.0%	4.8%	0.0%
1049371	\$639,488.43	2.0%	2.4%	0.0%
1049382	\$745,438.67	0.0%	0.0%	NA
1049892	\$858,761.36	4.0%	5.3%	0.0%
1049947	\$978,428.64	0.0%	0.0%	NA
1050546	\$961,537.87	0.0%	0.0%	NA
1050705	\$145,550.00	0.0%	0.0%	NA
1050718	\$482,548.55	0.0%	0.0%	NA
1050808	\$766,699.03	0.0%	0.0%	NA
1050868	\$1,147,139.81	3.0%	3.1%	0.0%
1050999	\$2,926,594.86	0.0%	0.0%	NA
1051019	\$412,347.10	0.0%	0.0%	NA
1051740	\$2,753,716.83	6.0%	6.2%	0.0%
1051792	\$919,605.39	0.0%	0.0%	NA
1052005	\$3,553,360.54	5.0%	10.2%	0.0%
1052299	\$160,500.00	0.0%	0.0%	NA
1052447	\$2,678,609.67	0.0%	0.0%	NA
1052542	\$260,599.22	0.0%	0.0%	NA
1052662	\$199,998.33	0.0%	0.0%	NA
1052668	\$1,653,619.35	8.0%	7.1%	0.0%
1052714	\$142,377.72	0.0%	0.0%	NA
1051992	\$31,072.20	0.0%	0.0%	NA
1035740	\$782,248.81	0.0%	0.0%	NA
1048907	\$711,198.58	6.0%	6.5%	0.0%
1049257	\$642,343.98	0.0%	0.0%	NA
1049380	\$675,402.29	0.0%	0.0%	NA
1049450	\$442,640.59	0.0%	0.0%	NA
1049494	\$419,553.76	0.0%	0.0%	NA
1049495	\$340,743.90	0.0%	0.0%	NA
1049496	\$199,784.11	0.0%	0.0%	NA
1049545	\$298,428.03	0.0%	0.0%	NA
1049635	\$557,348.73	0.0%	0.0%	NA
1049794	\$736,900.34	1.0%	3.4%	0.0%
1049818	\$756,719.22	3.0%	4.2%	0.0%
1049863	\$520,963.12	3.0%	5.6%	0.0%
1049869	\$399,326.50	2.0%	2.2%	0.0%
1050630	\$768,994.74	2.0%	12.3%	0.0%
1050690	\$324,945.00	0.0%	0.0%	NA

Project No.	Awarded Amount	Vet Goal %	Vet Commitment %	Vet Achieved %
1050700	\$247,700.00	0.0%	0.0%	NA
1050701	\$323,975.50	0.0%	0.0%	NA
1050702	\$171,640.00	0.0%	0.0%	NA
1050706	\$149,873.15	0.0%	0.0%	NA
1050777	\$163,281.94	0.0%	0.0%	NA
1050841	\$160,830.00	0.0%	0.0%	NA
1050842	\$497,690.00	0.0%	0.0%	NA
1050843	\$137,510.00	0.0%	0.0%	NA
1050854	\$418,279.96	0.0%	0.0%	NA
1050855	\$286,144.24	0.0%	0.0%	NA
1050902	\$799,893.20	0.0%	0.0%	NA
1051079	\$613,833.92	5.0%	0.0%	NA
1051142	\$499,998.06	0.0%	0.0%	NA
1051143	\$499,836.36	0.0%	0.0%	NA
1051151	\$595,235.54	6.0%	7.0%	0.0%
1051251	\$321,016.41	0.0%	0.0%	NA
1051282	\$480,290.37	2.0%	5.8%	0.0%
1051367	\$665,812.42	0.0%	0.0%	NA
1051541	\$482,704.27	3.0%	0.0%	NA
1051543	\$1,076,155.08	0.0%	0.0%	NA
1051582	\$301,118.00	0.0%	0.0%	NA
1051841	\$341,280.00	0.0%	0.0%	NA
1051870	\$204,327.98	0.0%	0.0%	NA
1051885	\$348,465.79	0.0%	0.0%	NA
1051936	\$279,767.55	0.0%	0.0%	NA
1051960	\$370,132.75	0.0%	0.0%	NA
1051966	\$232,557.56	0.0%	0.0%	NA
1052293	\$344,320.04	0.0%	0.0%	NA
1052373	\$797,377.67	0.0%	0.0%	NA
1052394	\$788,445.39	0.0%	0.0%	NA
1052435	\$782,139.93	0.0%	0.0%	NA
1052492	\$188,064.12	0.0%	0.0%	NA
1052598	\$549,000.00	0.0%	0.0%	NA
1052599	\$184,701.19	0.0%	0.0%	NA
1052600	\$530,997.42	0.0%	0.0%	NA
1052601	\$548,453.47	0.0%	0.0%	NA
1052673	\$799,990.69	0.0%	0.0%	NA
1052757	\$229,269.50	0.0%	0.0%	NA
1052847	\$534,891.50	0.0%	0.0%	NA
1052924	\$164,314.80	0.0%	0.0%	NA
1052959	\$529,580.00	0.0%	0.0%	NA
1052960	\$532,245.88	0.0%	0.0%	NA

Project No.	Awarded Amount	Vet Goal %	Vet Commitment %	Vet Achieved %
1053031	\$688,040.00	0.0%	0.0%	NA
1054038	\$481,190.00	0.0%	0.0%	NA
1049673	\$99,966.28	0.0%	0.0%	NA
1049888	\$83,809.05	0.0%	0.0%	NA
1051062	\$39,992.00	0.0%	0.0%	NA
1051247	\$82,245.00	0.0%	0.0%	NA
1051875	\$59,900.00	0.0%	0.0%	NA
1052910	\$72,185.05	0.0%	0.0%	NA
8825-1012	\$3,695,464.02	0.0%	0.0%	NA
8210-115	\$1,379,197.50	5.4%	3.7%	NA
1703-90	\$344,630.90	0.0%	0.0%	0.0%
8828-270	\$108,065.00	0.0%	0.0%	0.0%
6217-55	\$212,700.00	Emergency Order	Emergency Order	Emergency Order
8285-112	\$563,208.50	2.1%	2.4%	NA
8282-149	\$66,345.00	0.0%	0.0%	NA
2480-116	\$100,000.00	0.0%	0.0%	NA
3604-79	\$757,422.45	Emergency Order	Emergency Order	Emergency Order
1926-24	\$413,082.00	0.0%	0.0%	NA
4504-45X21EP	\$1,858,696.00	Early Procurement	Early Procurement	Early Procurement
5705-61EP	\$149,729.28	Early Procurement	Early Procurement	Early Procurement
7109-08	\$3,991,553.37	3.4%	3.7%	NA
6510-67	\$25,461,999.80	5.3%	5.3%	NA
5211-66	\$8,124,440.87	3.3%	3.5%	NA
2781-27796C_EP	\$817,245.00	Early Procurement	Early Procurement	Early Procurement
8827-377	\$858,305.75	0.0%	0.0%	NA
2783-217	\$626,457.00	0.0%	0.0%	NA
1605-03	\$6,497,624.25	0.0%	0.0%	NA
4604-36	\$239,616.95	1.1%	1.6%	NA
8826-264	\$3,862,336.04	0.0%	0.0%	NA
3408-18	\$34,469,124.77	3.6%	3.7%	NA
6005-76	\$2,293,059.76	1.2%	1.2%	NA
8826-271	\$498,246.20	0.0%	0.0%	NA
2781-535	\$173,711.00	0.0%	0.0%	NA
2482-82	\$201,548.00	0.0%	0.0%	NA
8825-1038	\$576,321.30	0.0%	0.0%	NA
8822-263	\$357,577.88	1.0%	3.1%	NA
2772-130	\$2,868,641.50	1.0%	1.1%	NA
8828-225	\$295,743.60	0.0%	0.0%	0.0%
8826-272	\$234,200.00	0.0%	0.0%	0.0%
1480-189	\$699,803.00	0.0%	0.4%	NA
8824-205	\$688,593.50	0.0%	0.0%	NA
6917-151	\$3,895,039.21	0.0%	0.0%	NA

Project No.	Awarded Amount	Vet Goal %	Vet Commitment %	Vet Achieved %
8825-1125	\$1,648,656.40	0.0%	0.0%	NA
3108-83	\$3,217,493.01	3.2%	3.4%	NA
2782-357	\$513,929.00	0.0%	0.0%	NA
3405-94	\$2,549,037.95	2.1%	2.1%	NA
8824-220	\$369,415.25	9.5%	24.4%	NA
8821-323	\$2,238,461.80	1.3%	1.3%	NA
7005-143	\$742,731.50	0.0%	0.0%	NA
8827-378	\$5,777,988.27	0.0%	0.0%	NA
2908-32	\$798,735.10	0.0%	1.0%	0.9%
8822-273	\$2,288,601.89	0.0%	0.0%	NA
8821-350	\$2,420,143.00	0.0%	0.0%	NA
6982-356	\$475,500.00	0.0%	0.0%	NA
6910-102	\$4,763,340.00	10.7%	5.4%	NA
2748-68	\$655,799.60	1.3%	3.2%	NA
5108-15	\$988,249.79	0.0%	0.0%	NA

NA = Not closed

Under Review = Final participation under review

Emergency Order = TGB/Vet program requirements are not applicable

Tribal Agreement = TGB/Vet program requirements are not applicable