



#### LETTER FROM THE PRESIDENT

Over the last year, the University of Minnesota has leaned into our strengths and impact to define our future and serve Minnesota and beyond.

We've taken important steps to reimagine how we learn, teach, discover, operate, and serve during a global pandemic; redefine the narrative on student mental health; enhance the research and corporate engagement enterprise; cultivate greater efficiency and transparency; and confront tough questions about justice and accountability, including to strengthen engagement with Minnesota's Tribal Nations. And, through MPact 2025, our new Systemwide Strategic Plan, and through our System Commitments, from students and discovery, to the State, a welcoming culture, and fiscal stewardship—our work comes together, as we seek to honor our nearly 170-year legacy, while navigating new ways to reinvent ourselves.

In these, and so many other ways, from Crookston to Duluth, Morris to Rochester, and to the Twin Cities—we are five campuses strong, working together as one System, to ensure that our best days lie ahead.



The University of Minnesota System is one of the most comprehensive in the nation, with offerings to meet the interests of every student and the changing needs of our society. We're proud of our land-grant mission of world-class education, groundbreaking research, and community-engaged outreach, and we are unified in our drive to serve Minnesota.

## STUDENT SUCCESS

Meeting all students where they are and maximizing their skills, potential, and well-being in a rapidly changing world.

#### **SELECT MPACT 2025 MEASURES**

#### **Improve Retention and Graduation Rates**

To meet our goal to attract, educate, and graduate students who represent the diversity, talent, workforce, and citizenship needs of the future, we will improve retention and graduation rates while closing gaps.

CAMPUS	FIRST-YEAR RETENTION RATES (CLASS OF 2024)	FOUR-YEAR GRADUATION RATES (CLASS OF 2020)	SIX-YEAR GRADUATION RATES (CLASS OF 2020)
CROOKSTON	65.5%	48.9%	57.0%
DULUTH	83.6%	46.0%	68.6%
MORRIS	79.9%	50.1%	65.5%
ROCHESTER	82.8%	55.9%	60.7%
TWIN CITIES	93.5%	72.7%	84.5%







# DISCOVERY, INNOVATION, AND IMPACT

Channeling curiosity and investing in discovery to cultivate possibility and innovative solutions, while elevating Minnesota and society as a whole.

#### **SELECT MPACT 2025 MEASURES**

#### **Increase Discovery and Scholarship**

To meet our goal to increase high-impact discovery and scholarship, we will increase year-over-year funding growth for research and industry-sponsored awards.



#### Ranked 10

AMONG U.S. PUBLIC UNIVERSITIES
IN RESEARCH SPENDING

#### **Over \$1 billion**

IN RESEARCH EXPENDITURES, RESULTING IN AN ESTIMATED \$1.5 BILLION ECONOMIC IMPACT

#### **Enhance Opportunities**

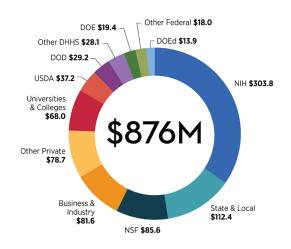
To meet our goal to cultivate creativity, collaboration, and entrepreneurial spirit, we will enhance opportunities for new businesses and start-ups, corporate partnerships, and technology commercialization.

73
TOTAL MN-IP AGREEMENTS
(2019–2020)

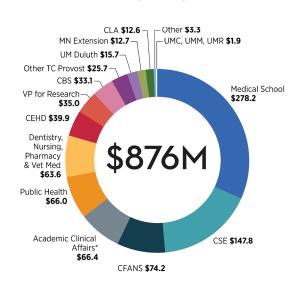
#### Fiscal Year Awards 2020

Federal awards comprised 61.1 percent of the research portfolio, with the University's medical and health sciences research receiving 54.1 percent of awards.

#### **AWARDS BY SOURCE**



#### **AWARDS BY RECIPIENT**



## **MNTERSECTIONS**

Inspired by Minnesota to improve people and places at world-class levels.







#### **SELECT MPACT 2025 MEASURES**

## **Drive Innovation for Next- Generation Health**

To meet our goal to drive innovation for nextgeneration health, we will increase collaborations to serve as a model in health education, clinical training, and new models of care.

#### 27

MEDICAL SCHOOL RANKING IN FISCAL YEAR 2019, UP 7 SPOTS SINCE 2016

#### \$200,391,812

IN FUNDING FROM THE NATIONAL INSTITUTES FOR HEALTH IN FY2019

#### **Build a Sustainable Future**

To meet our goal to build a fully sustainable future, we will demonstrate state and worldwide leadership in sustainability and environmental teaching, research, and convening power.

#### **\$87.5 MILLION:**

Awarded by the U.S. Department of Defense to establish, and headquarter on the St. Paul campus, the Bioindustrial Manufacturing And Design Ecosystem, or BioMADE, dedicated to boosting nonmedical bioindustrial manufacturing in the United States. The seven-year award is being matched by more than \$180 million in cost sharing from non-federal sources.

## Advance Natural Resources and Agro-Food Systems

To meet our goal to advance natural resources and agro-food systems to elevate human security and potential, we will develop and deploy new techniques and partnerships for smart farming and sustainable food supplies, and natural resources.

#### **MBOLD:**

The University is proud to join a coalition of statewide food and agriculture leaders aimed at advancing solutions to pressing food and agricultural challenges. Coalition members include General Mills, Target, Cargill, Hormel, Land O'Lakes, among others.

## COMMUNITY AND BELONGING

Fostering a welcoming community that values belonging, equity, diversity, and dignity in people and ideas.

**SELECT MPACT 2025 MEASURES** 

#### **Recruit and Retain Diverse Talent**

To meet our goal to recruit and retain diverse talent, we will recruit diverse students, faculty, and staff.

17% 20% 2020

THE PERCENTAGE OF FACULTY OF COLOR HAS INCREASED SYSTEMWIDE FROM 2011 TO 2020

13% 18%

THE PERCENTAGE OF ALL EMPLOYEES OF COLOR HAS INCREASED SYSTEMWIDE FROM 2011 TO 2020

15% 27% 2020

THE PERCENTAGE OF UNDERGRADUATE STUDENTS OF COLOR HAS INCREASED SYSTEMWIDE FROM 2011 TO 2020











## FISCAL STEWARDSHIP

Stewarding resources to promote access, efficiency, trust, and collaboration with the state, students, faculty, staff, and partners.









**SELECT MPACT 2025 MEASURES** 

#### **Reduce Student Debt**

To meet our goal to reduce financial barriers to student achievement, we will reduce student debt.



\$23,609

MEDIAN UNDERGRADUATE STUDENT DEBT AT GRADUATION (2018-19 SYSTEMWIDE)



\$276 million

IN INSTITUTIONAL GIFT AID PROVIDED TO STUDENTS (SYSTEMWIDE)

#### **UNIVERSITY PROGRESS CARD**

This Progress Card has been updated with new data that has become available since July 2020. New measures are under development and were reviewed by the Board of Regents in October 2020. Final measures are expected to be submitted for approval by the Board in February 2021, with the 2021 University Performance and Accountability Report incorporating the new measures more fully. Please see z.umn.edu/progress-card for complete definitions of each measure.

#### **Gold Measures**

Entering year	Campus	2013	2014	2015	2016	Goal/Year
	Crookston	46.2%	45.2%	44.1%	48.9%	45%/2017 cohort
	Duluth	40.9%	46.6%	48.6%	46.0%	45%/2017 cohort
4-year graduation rate	Morris	48.9%	49.1%	48.1%	50.1%	60%/2017 cohort
	Rochester	60.0%	55.4%	50.0%	55.9%	60%/2017 cohort
	Twin Cities	68.4%	71.1%	71.7%	72.7%	65%/2017 cohort
Entering year		2011	2012	2013	2014	Goal/Year
	Crookston	58.9%	53.0%	53.2%	57.0%	60%/2015 cohort
	Duluth	65.1%	64.9%	66.7%	68.6%	68%/2015 cohort
6-year graduation rate	Morris	64.1%	69.9%	62.8%	65.5%	80%/2015 cohort
	Rochester	69.4%	66.4%	65.2%	60.7%	60%/2015 cohort
	Twin Cities	80.6%	80.4%	83.2%	84.5%	82%/2015 cohort
Entering year		2013	2014	2015	2016	Goal/Year
4-year graduation rates of Pell-eligible students	System	50.9%	53.6%	54.3%	53.7%	54%/2017 cohort
		2017-18	2018-19	2019-20	2020-21	Goal
Freshman average ACT	Twin Cities	28.4	28.4	28.3	28.0	>28.0
		2015-16	2016–17	2017-18	2018-19	Goal/Year
Institutional gift aid	System	\$246M	\$260M	\$267M	\$276M	\$275M/2021
		FY <b>2016</b>	FY2017	FY2018	FY2019	Goal/Year
R&D expenditures	Twin Cities	\$910M	\$922M	\$955M	\$1.013B	\$900M/2021
		FY2016	FY2017	FY2018	FY2019	Goal/Year
Medical School ranking	Twin Cities/ Duluth	34	33	30	27	Top 20/2021
		2015	2016	2017	2018	Goal/Year
Faculty awards (N and Rank: Public Universities)	Twin Cities	35 (7th)	27 (7th)	26 (8th)	25 (9th)	35+ (Top 10)/2021
		2014	2015	2017	2019	Goal/Year
% Participation, Employee Engagement Survey	System	64%	67%	71%	74%	72%/2021
		FY <b>2016</b>	FY <b>2017</b>	FY2018	FY <b>2019</b>	Goal/Year
Op Ex—continued progress on \$90M	System	\$53.8M	\$68.4M	\$79.1M	\$91.3M	\$90M/FY19

#### **Maroon Measures**

Strategic Focus	Campus	Performance Drivers/Outcomes	2014	2015	2016	2017	Goal
Undergraduate Education	Twin Cities	Twin Cities transfer student 3-year graduation rate	64.6%	63.8%	60.9%	63.5%	>65%
			2016–17	2017–18	2018-19	2019-20	Goal
Graduate Education	Twin Cities/ Duluth	Graduate and professional degrees awarded	5,372	5,236	5,366	4,995	>5,250
			2015–16	2016-17	2017-18	2018–19	Goal
Financial Accessibility	System	Median undergraduate debt at graduation	\$24,645	\$24,268	\$23,635	\$23,609	Grow no faster than CPI; Correct for federal/state policy changes
			2014	2015	2017	2018	Goal
Inclusive Success	Twin Cities	Students of color with a favorable sense of belonging on campus (SERU survey)	58.9%	57.3%	52.3%	49.9%	Match to non-SOC response (currently 63.1%)
			2017	2018	2019	2020	Goal
Serving	System	Percent of incoming new (and all currently enrolled undergraduate) students who are Minnesota high school graduates	69.4% (70.6%)	71.3% (70.7%)	70.5% (70.9%)	73.8% (72.2%)	Maintain historical access
Minnesota Students			2016	2017	2018	2019	Goal
Students	System	Percent of Minnesota high school graduates that elect to attend college in Minnesota and enroll at the U of M as freshmen	18.8%	19.6%	18.8%	18.6%	Maintain historical access
			2017–18	2018–19	2019–20	2020-21	Goal
	Twin Cities/ Duluth/ Rochester	Enrollment in in-demand health science specialties (Nursing, Pharmacy, Dentistry)	2,075	2,163	2,202	2,277	>2,100
Health Sciences	Twin Cities/ Duluth/ Rochester	The total combined fall enrollments in the Academic Health Center schools and the AHC Center for Allied Health	6,176	6,567	6,609	6,864	>6,350
			2016–17	2017–18	2018–19	2019-20	Goal
Research	Twin Cities	National public research ranking	8	9	9	10	Maintain top 10
Research	System	MN-IP agreements	72	86	103	73	10% annual growth
			2016-17	2017-18	2018-19	2019-20	Goal
Land Grant Mission	System	Public service expenditures	\$304M	\$285M	\$244M	\$276M	>\$245M
			2012-13	2013-14	2014–15	2015–18	Goal
Academic	Twin Cities	Citations per faculty member	126	124	133	No update	>125
Excellence			2000-05	2005–10	2010-15	2015–20	Goal
	System	National scholarships awarded to students	31	52	75	65	>80 from 2015-2020
			fy <b>2016</b>	FY <b>2017</b>	FY <b>2018</b>	FY <b>2019</b>	Goal
	System	Spending on leadership & oversight vs. mission and mission support (%)	8.5%	8.5%	8.7%	8.8%	Decrease over time
Operational	System	GSF in poor or critical condition (facility condition assessment)	8.43M	8.50M	8.53M	8.73M	Decrease over time
Excellence	System	Sustainability—Metric tons of greenhouse gasses (2008 base level: 703,311)	571,595	584,033	474,742	449,042	50% reduction from 2008 levels by 2021 (351,656)
	System	Credit rating	Aa1	Aa1	Aa1	Aa1	Maintain per Board policy
			2007–10	2008–11	2009-12	2010-13	Goal
Athletics	Twin Cities	Graduation Success Rate (GSR)	91.9%	93.1%	93.7%	93.8%	Maintain recent gains

#### UNIVERSITY OF MINNESOTA CAMPUSES

The U of M System has five distinct campuses— Crookston, Duluth, Morris, Rochester, and Twin Cities—serving all regions of the state. Each campus has unique strengths, enriched by its surrounding communities, and all are focused on meeting the needs of students and the state. Discover more at system.umn.edu/campuses.



#### **CROOKSTON CAMPUS AT A GLANCE**

The University of Minnesota Crookston is known for its focus on experiential learning and faculty-student mentorship. The campus is also one of the nation's pioneers in online and distance education.

#### **Student Enrollment (Fall 2020)**

Undergraduate 1,754 69% Non-degree 776 31% **Total Students** 2,530

Degrees Awarded (2019–2020)

Bachelor's 443

#### **Numbers of Employees (Fall 2020)**

**Direct Academic Providers** 104 40% 22% Higher Ed Mission Support 57 Intercollegiate Athletics 23 9% Facilities Related Jobs 22 8% 52 Organizational Support 20% Leadership 5 2% **Total Employees:** 263

#### **Campus Physical Size (2020)**

Number of Buildings 41 Assignable Square Feet 482,021

#### **Budget Expenditures (FY2020)**

\$42 million







#### **CROOKSTON CAMPUS**

#### **Comparison Group Institutions**

For planning and assessment benchmarking, Crookston has identified the following eleven institutions similar in academic program mix, enrollment and student profile, and located in a relatively rural setting.

TYPE				SIZE STUDENTS			
Institution (in alpha order)	Institutional Control	City Size	Highest Degree Offered	Total Enrollment <sup>1</sup> (Fall 2018)	Percent Degree seeking Undergrads <sup>2</sup>	Percent Full-time <sup>3</sup>	Percent In- state <sup>4</sup>
Indiana UKokomo	Public	Small	Master's	3,123	87%	83%	99%
Lake Superior State U.	Public	Small	Doctoral	1,991	94%	89%	88%
Northern State U.	Public	Small	Master's	3,493	42%	86%	70%
Northwest Missouri State U.	Public	Small	Master's	6,857	76%	94%	67%
Northwestern Oklahoma State U.	Public	Small	Master's	1,992	84%	85%	72%
Southwest Minnesota State U.	Public	Small	Master's	7,167	28%	78%	73%
SUNY Col. of A&T at Cobleskill	Public	Small	Bachelor's	2,278	98%	92%	91%
U. of Tennessee–Martin	Public	Small	Master's	7,048	76%	88%	90%
U. of Minnesota-Crookston	Public	Small	Bachelor's	2,810	65%	63%	70%
U. of Pittsburgh-Johnstown	Public	Small	Bachelor's	2,600	100%	98%	93%
U. of Wisconsin–Platteville	Public	Small	Master's	8,955	87%	89%	77%
U. of Wisconsin–River Falls	Public	Small	Master's	6,135	91%	93%	48%

<sup>&</sup>lt;sup>1</sup>Total Enrollment includes non-degree-seeking students.

Source: Integrated Postsecondary Education Data System

<sup>&</sup>lt;sup>2</sup>Fall 2018 percentage of total enrollment composed of degree-seeking undergraduate students.

<sup>&</sup>lt;sup>3</sup>Fall 2018 percentage of degree-seeking undergraduate students who are enrolled full time.

<sup>&</sup>lt;sup>4</sup>Fall 2018 percentage of first-time students who are state residents; residency is required reporting biennially in even years.



#### **DULUTH CAMPUS AT A GLANCE**

The University of Minnesota Duluth is a highly ranked medium-sized regional university with a strong emphasis on the environment and sustainability, and a global reputation for natural resources and freshwater research.

#### **Student Enrollment (Fall 2020)**

Undergraduate 8,351 81%
Graduate & Professional 945 9%
Non-Degree 979 10%
Total Students 10,275

#### **Degrees Awarded (2019–2020)**

Bachelor's 2,052 90%
Master's 239 10%
Doctoral and Professional 1 <1%

Total Degrees 2,292

#### **Numbers of Employees (Fall 2020)**

**Direct Academic Providers** 654 37% Fellows, Trainees & Students in Academic Jobs 228 13% Higher Ed Mission Support 242 14% **Intercollegiate Athletics** 49 3% Facilities Related Jobs 145 8% **Organizational Support** 369 21% Leadership 64 4% **Total Employees** 1,752

#### **Campus Physical Size (2020)**

Number of Buildings 81
Assignable Square Feet 1,941,163

#### **Budget Expenditures (FY2020)**

\$288 million







#### **DULUTH CAMPUS**

#### **Comparison Group Institutions**

The Duluth campus revised its peer list in recent years to include the following eleven higher education institutions, identified based on their similar academic programs, enrollment, degrees awarded, research activities, and their Carnegie Classification as Master's Medium Programs.

	SIZE	S <sup>-</sup>	TUDENTS				
Institution (in alpha order)	Institutional Control	City Size	Highest Degree Offered	Total Enrollment <sup>1</sup> (Fall 2018)	Percent Degree- seeking Undergrads <sup>2</sup>	Percent Full-time <sup>3</sup>	Percent In- state <sup>4</sup>
CA Poly. State U San Luis Obispo	Public	Small	Master's	22,013	96%	96%	83%
Col. of Charleston	Public	Mid-size	Post- Master's Certificate	10,783	89%	94%	52%
Minnesota State U Mankato	Public	Small	Doctorate	14,374	81%	89%	83%
South Dakota State U.	Public	Small	Doctorate	12,104	77%	88%	49%
Southern Illinois U Edwardsville	Public	Mid-size	Doctorate	13,281	81%	83%	83%
U. of MassDartmouth	Public	Mid-size	Doctorate	8,513	78%	88%	91%
U. of Michigan- Dearborn	Public	Mid-size	Doctorate	9,460	74%	75%	98%
U. of Minnesota– Duluth	Public	Mid-size	Doctorate	11,024	83%	95%	86%
U. of North Carolina– Charlotte	Public	Large	Doctorate	29,710	81%	87%	92%
U. of Northern Iowa	Public	Mid-size	Doctorate	11,187	84%	93%	92%
Western Michigan U.	Public	Mid-size	Doctorate	22,562	78%	85%	74%
Western Washington U.	Public	Mid-size	Post- Master's Certificate	16,121	93%	92%	84%

<sup>&</sup>lt;sup>1</sup>Total Enrollment includes non-degree-seeking students.

<sup>&</sup>lt;sup>2</sup>Fall 2018 percentage of total enrollment composed of degree-seeking undergraduate students.

<sup>&</sup>lt;sup>3</sup>Fall 2018 percentage of degree-seeking undergraduate students who are enrolled full time.

<sup>&</sup>lt;sup>4</sup>Fall 2018 percentage of first-time students who are state residents; residency is required reporting biennially in even years. Source: Integrated Postsecondary Education Data System



#### **MORRIS CAMPUS AT A GLANCE**

The University of Minnesota Morris is a public liberal arts college where students work closely with faculty and mentors to shape an education that prepares them for challenging graduate programs, productive careers, and deep civic engagement.

#### **Student Enrollment (Fall 2020)**

Undergraduate 1,243 93% Non-degree 96 7% **Total Students** 1,339

#### Degrees Awarded (2019–2020)

Bachelor's 322

#### **Numbers of Employees (Fall 2020)**

**Direct Academic Providers** 145 38% Fellows, Trainees & Students in Academic Jobs 1 >1% Higher Ed Mission Support 67 17% Intercollegiate Athletics 7% 27 Facilities Related Jobs 45 12% Organizational Support 86 22% Leadership 13 3% **Total Employees** 384

#### **Campus Physical Size (2020)**

Number of Buildings 36 Assignable Square Feet 599,233

#### **Budget Expenditures (FY2020)**

\$61 million







#### **MORRIS CAMPUS**

#### **Comparison Group Institutions**

The Morris campus has identified the following 15 higher education institutions as its comparison group. These comparable and aspirational peer institutions come closest to aligning with the Morris campus's distinctive identity as a public liberal arts college.

ТҮРЕ			SIZE	SIZE STUDENTS			
Institution (in alpha order)	Institutional Control	City Size	Highest Degree Offered	Total Enrollment <sup>1</sup> (Fall 2018)	Percent Degree- seeking Undergrads <sup>2</sup>	Percent Full-time <sup>3</sup>	Percent In-state <sup>4</sup>
Albion Col.	Private	Small	Bachelor's	1,533	99%	100%	66%
Coe Col.	Private	Small	Bachelor's	1,422	96%	99%	40%
Concordia Col.–Moorhead	Private	Mid-Size	Master's	2,129	94%	100%	69%
DePauw U.*	Private	Small	Bachelor's	2,156	99%	100%	36%
Gustavus Adolphus Col.*	Private	Small	Bachelor's	2,241	99%	99%	78%
Kalamazoo Col.*	Private	Mid-Size	Bachelor's	1,467	99%	99%	64%
Lycoming Col.	Private	Mid-Size	Bachelor's	1,142	99%	100%	53%
Macalester Col.*	Private	Large	Bachelor's	2,174	99%	99%	18%
Mass. Col. of Liberal Arts	Public	Small	Master's	1,452	87%	88%	72%
St. Olaf Col.*	Private	Small	Bachelor's	3,048	99%	100%	42%
St. Mary's Col. of Maryland	Public	Small	Master's	1,582	97%	97%	92%
SUNY at Purchase Col.	Public	Small	Master's	4,234	95%	93%	85%
U. of Virginia's Col. at Wise	Public	Small	Bachelor's	2,065	57%	95%	85%
U. of Maine–Farmington	Public	Small	Master's	2,040	80%	95%	76%
U. of Minnesota–Morris	Public	Small	Bachelor's	1,552	96%	97%	77%
U. of N.CAsheville	Public	Large	Master's	3,762	92%	91%	84%

<sup>\*</sup>Aspirational peer institutions

 $<sup>^{\</sup>rm 1}\textsc{Total}$  Enrollment includes non-degree-seeking students.

<sup>&</sup>lt;sup>2</sup>Fall 2018 percentage of total enrollment composed of degree-seeking undergraduate students.

<sup>&</sup>lt;sup>3</sup>Fall 2018 percentage of degree-seeking undergraduate students who are enrolled full time.

<sup>4</sup>Fall 2018 percentage of first-time students who are state residents; residency is required reporting biennially in even years.

Source: Integrated Postsecondary Education Data System



#### **ROCHESTER CAMPUS AT A GLANCE**

The University of Minnesota Rochester prepares health sciences professionals and maintains unique collaborations with world-renowned medical organizations in the community.

Student	Enrol	lment	(Fall	2020)
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Non-degree Total Students	932	∠90
Non dograp	18	2%
Graduate and Professional*	211	23%
(Nursing partnership programs)*		
Undergraduate	89	9%
Undergraduate	614	66%

#### Degrees Awarded (2019-2020)

Total Degrees	145			
and Computational Biology)	28	19%		
M.S. & Ph.D. (Biomedical Informatics				
B.S. (Health Professions)	30	21%		
B.S. (Health Science)	87	60%		

#### **Numbers of Employees (Fall 2020)**

Direct Academic Providers	40	42%
Fellows, Trainees & Students		
in Academic Jobs	6	6%
Higher Ed Mission Support	28	29%
Facilities Related Jobs	1	1%
Organizational Support	15	16%
Leadership	5	5%
Total Employees	95	

#### **Campus Physical Size (2020)**

Number of Buildings (leased)	5
Assignable Square Feet	176,467

#### **Budget Expenditures (FY2020)**

\$20 million







<sup>\*</sup>Students in Biomedical Informatics and Computational Biology, M.B.A., Nursing, and Occupational Therapy programs are registered in partnership programs with degrees awarded by the Twin Cities or Duluth campuses.



#### TWIN CITIES CAMPUS AT A GLANCE

The University of Minnesota Twin Cities is the flagship campus and one of five university campuses in the nation with schools of engineering, medicine, veterinary medicine, law, and agriculture all in one campus.

#### **Student Enrollment (Fall 2020)**

Total Students	52.017	
Non-degree	5,342	10%
Graduate & Professional	15,768	30%
Undergraduate	30,907	60%

#### Degrees Awarded (2019-2020)

Total Degrees	12,811	
Doctoral & Professional	1,619	13%
Master's	3,136	24%
Bachelor's	8,056	63%

#### **Numbers of Employees (Fall 2020)**

Direct Academic Providers	7,126	31%
Fellows, Trainees and Studen	ts	
in Academic Jobs	6,132	26%
Higher Ed Mission Support	3,910	17%
Intercollegiate Athletics	142	1%
Facilities Related Jobs	1,211	5%
Organizational Support	4,055	17%
Leadership	771	3%
Total Employees	23,347	

#### **Campus Physical Size (2020)**

Minneapolis	No. of Buildings	167
	Assignable Sq Ft	12,282,400
Saint Paul	No. of Buildings	100
	Assignable Sq Ft	2,568,708

#### **Budget Expenditures (FY2020)**

\$3.6 billion







#### TWIN CITIES CAMPUS

#### **Comparison Group Institutions**

The Twin Cities campus has identified ten public research universities for primary comparison. While these institutions are among the most similar in size and complexity, the institutions have significant differences that should be considered. The below table shows the variance among the ten schools across type, scope, size, and students.

Notably, the Twin Cities campus comparison group includes the very best public research universities in the United States. In using this peer group as a benchmark, the campus intentionally measures itself against the highest standards in the nation.

		TYPE			SC	OPE			SI	ZE		STUDE	NTS		
		City	State	Ir	nstitutio	n Includ	es:	Enrollm	nent (9)			ACT	Percent		
Institution (in alpha order)	Land Grant	Size (2)	Pop. (3)	Agri. College	Law School	Med. School	Hospital	Under- grad.	Grad. & Prof.	Faculty (10)	R&D (11)	25 <sup>th</sup> -75 <sup>th</sup> Percentiles (12)	in-state (13)		
Ohio State U		Large	11.5	•				61,	170	2,479	79 \$929 28.0-3	28.0-32.3	66%		
Columbus		Large	11.5					45,769	14,350	2,473	4929	20.0-32.3	0070		
Penn. State U		Small	12.7		O(4)	O(5)	O(5)	46,810		1,846 \$950	23.0-29.1 56%	56%			
University Park		Jillali	12.7		0(4)	0(3)	O(3)	40,108	6,447	1,040	Ψ930	23.0-29.1	30%		
U. of California-	<b>(</b> 1)	Mid-	37.3		•			42,	501	1.372	\$803	30.3-34.3	72%		
Berkeley	(1)	size	37.3					30,845	11,648	1,372	Ψ005	30.3-34.3	7270		
U. of California-	<b>●</b> (1)	Large	37.3					44,	537	1,721	\$1,306	29.0-34.4	70%		
Los Angeles	(1)	Large	37.3					31,568	12,960	1,721	\$1,500				
U. of Florida-		Mid-	18.8			•	O(6)	52,	218	2,065	\$929	28.6-33.0	80%		
Gainesville		size	10.0				O(6)	34,564	16,727	2,003	<b>\$929</b>				
U. of Illinois-		C II	42.0				0(7)	49,	702	4.760	¢670	70 26 6 22 6	76%		
Urbana-Champaign	•	Small	12.8			•	O(7)	32,974	15,787	1,768	\$678	26.6-32.6			
U. of Michigan-		Mid-	9.9					46,	716		11 \$1,676 30.4-34	20.4.24.0	F20/		
Ann Arbor		size	9.9		•	•	•	30,079	16,398	2,811		30.4-34.0	53%		
U. of Minnesota-	•		5.3			•	0(6)	50,	734	2,177	2,177	\$1,013	26.3-31.3	CEN/	
Twin Cities		Large	5.3				O(6)	31,451	16,297			2,1//	2,177	2,1// \$	177 \$1,013
U. of Texas-		1	25.4		•	0(0)	0.5	51,8	51,832		#606	27.0.22.0	900/		
Austin		Large	25.1			O(8)	O(8)	40,329	11,028	1,883	883 \$696	27.0-33.0	89%		
U. of Washington-		1	6.7					47,4	400	2.006 #4.426		27.0.24.6	622/		
Seattle		Large	6.7			•		30,905	15,301	2,896	\$1,426	27.0-34.0	62%		
U. of Wisconsin-		Mid-						43,4	463			27.5.22.5	520/		
Madison		size	5.7		•	•	•	30,360	11,758	1,930	\$1,297	27.5-32.3	53%		

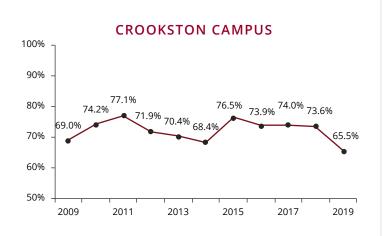
- 1 The U.C. System is the land-grant university of California.
- 2 City size estimates, U.S. Census Bureau, 2010.
- 3 State population in millions, U.S. Census Bureau, 2010.
- 4 The Penn State U. Law School is located on the Dickinson campus.
- 5 The Penn State U. Medical School is located on the Hershey campus.
- 6 Hospital affiliated with but not owned by campus.
- 7 The U. of I. Medical Center is located on the Chicago campus.
- 8 The U. of T. medical programs are located on several campuses.
- 9 Fall 2018 enrollment. Total enrollment includes non-degree-seeking students; undergraduate enrollment includes only degree-seeking students. Integrated Postsecondary Education Data System.
- 10 Fall 2018 full-time instructional faculty that are tenured/tenure track. Integrated Postsecondary Education Data System.
- 11 Fiscal year 2019 higher education R&D expenditures in millions. National Science Foundation, Higher Education Research Survey.

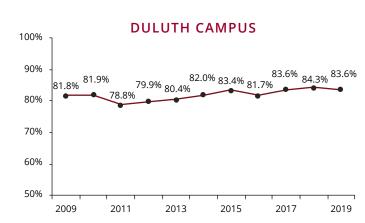
  12 Fall 2018 ACT test scores of first-time degree-seeking students;
- SAT scores were converted to ACT scores using the College Board ACT and SAT Concordance. Integrated Postsecondary Education Data System.
- 13 Fall 2018 percentage of first-time undergraduates who are state residents; residency is required reporting in even years. Integrated Postsecondary Education Data System.

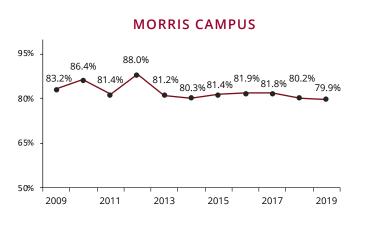
#### **SELECT MPACT 2025 DATA MEASURES IN DETAIL**

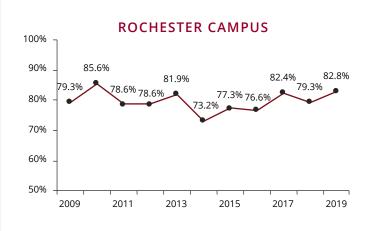
## First-Year Retention Rates of First-Time, Full-Time Undergraduate Students, Classes Matriculating in 2009–2019

Source: Office of Institutional Research, University of Minnesota

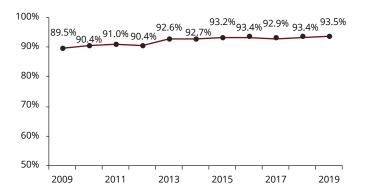








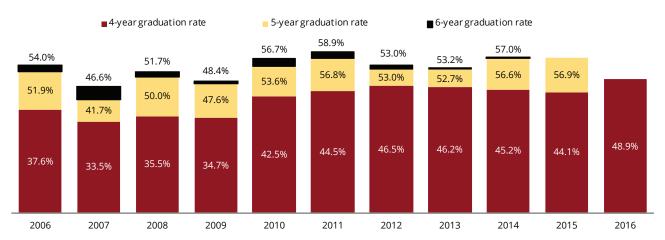
#### TWIN CITIES CAMPUS



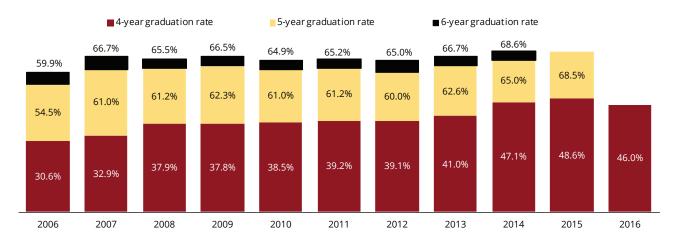
## Four-, Five-, and Six-Year Graduation Rates\* of First-Time, Full-Time Undergraduate Students, Classes Matriculating in 2006–2016

Source: Office of Institutional Research, University of Minnesota

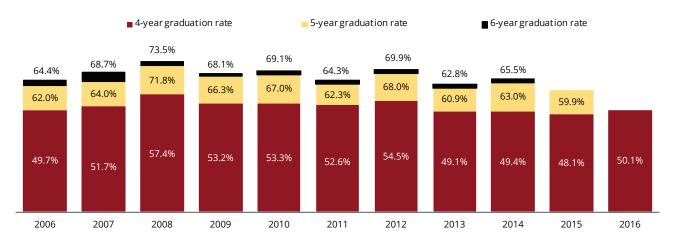
#### **CROOKSTON CAMPUS**



#### **DULUTH CAMPUS**



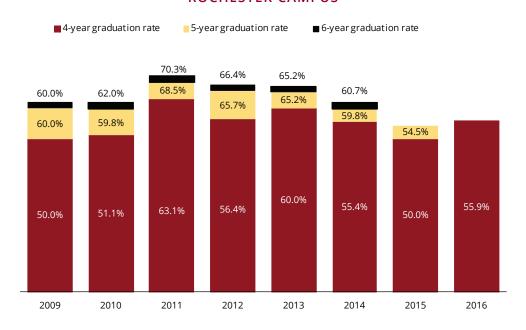
#### **MORRIS CAMPUS**



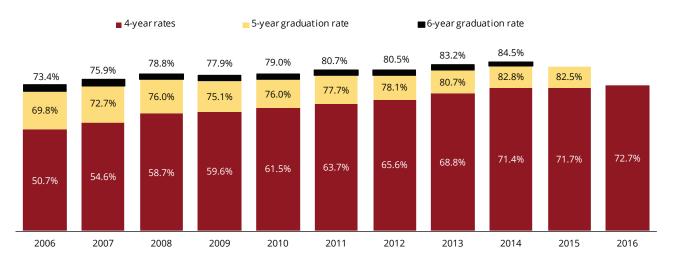
### Four-, Five-, and Six-Year Graduation Rates\* of First-Time, Full-Time Undergraduate Students, Classes Matriculating in 2006–2016 (CONT.)

Source: Office of Institutional Research, University of Minnesota

#### **ROCHESTER CAMPUS**



#### TWIN CITIES CAMPUS



<sup>\*</sup>Rates include graduates who transferred to another University of Minnesota campus. Graduation rates displayed in peer comparison tables are those reported to the national database (IPEDS), which counts only students who matriculated at and graduated from the same campus. As a result, the rates presented in these figures above may differ slightly from those displayed in the following tables.

#### **Graduation Rates: Campuses and Comparison Group Institutions**

## **CROOKSTON CAMPUS** class matriculating in 2012

## DULUTH CAMPUS class matriculating in 2012

	6-year Graduation Rate	Rank
U. of Wisconsin-River Falls	58%	1
U. of Pittsburgh-Johnstown	57%	2
U. of Wisconsin-Platteville	56%	3
Northern State U.	52%	4
SUNY Col. of A&T at Cobleskill	52%	4
Northwest Missouri State U.	51%	6
U. of Minnesota–Crookston	50%	7
Southwest Minnesota State U.	49%	8
Lake Superior State U.	48%	9
U. of Tennessee–Martin	47%	10
Indiana U.–Kokomo	38%	11
Northwestern Oklahoma State U.	31%	12
Comparison Group Average	49%	-

	6-year Graduation Rate	Rank
CA Poly. State U.–San Luis Obispo	82%	1
Western Washington U.	68%	2
U. of Northern Iowa	67%	3
Col. of Charleston	66%	4
U. of N.CCharlotte	64%	5
U. of Minnesota-Duluth	62%	6
U. of MassDartmouth	59%	7
Western Michigan U.	57%	8
South Dakota State U.	56%	9
U. of Michigan-Dearborn	56%	9
Minnesota State UMankato	49%	11
Southern Illinois U.–Edwardsville	49%	11
Comparison Group Average	61%	-

Source: Integrated Postsecondary Education Data System (IPEDS)

Source: Integrated Postsecondary Education Data System (IPEDS)

#### **MORRIS CAMPUS**

class matriculating in 2012 Public = (P) Private = (PR)

	6-year Graduation Rate	Rank
St. Mary's Col. of Maryland (P)	77%	1
Concordia Col.–Moorhead (PR)	72%	2
Albion Col. (PR)	70%	3
Lycoming Col. (PR)	67%	4
Coe Col. (PR)	66%	5
Mass. Col. of Liberal Arts (P)	61%	6
SUNY at Purchase Col. (P)	61%	6
U. of N.CAsheville (P)	59%	8
U. of Minnesota-Morris (P)	58%	9
U. of Maine-Farmington (P)	58%	9
U. of Virginia's Col. at Wise (P)	44%	11
Comparable Group Average	63%	-
Aspirational Peer Average* (PR)	85%	-

Source: Integrated Postsecondary Education Data System (IPEDS)

#### TWIN CITIES CAMPUS

retention (class matriculating in 2018) and graduation (class matriculating in 2013) rates sorted by four-year graduation rate

	1st-year Retention Rate	4-year Graduation Rate
*U. of Michigan-Ann Arbor	96.9%	80.0%
*U. of California-Los Angeles	96.5%	79.5%
*U. of California–Berkeley	97.0%	76.0%
*U. of Illinois – Urbana-Champaign	92.9%	69.8%
U. of Maryland – College Park	95.2%	69.5%
U. of Minnesota-Twin Cities	93.0%	68.7% (72.7%) <sup>1</sup>
*Penn. State U.–Univ. Park	93.6%	67.6%
Indiana UBloomington	90.0%	66.8%
*U. of Florida–Gainesville	97.0%	66.7%
*U. of Washington–Seattle	94.8%	66.4%
*U. of Texas–Austin	96.0%	65.7%
Rutgers, State U. of New Jersey- New Brunswick	93.0%	64.7%
*U. of Wisconsin–Madison	95.2%	62.7%
*Ohio State UColumbus	94.1%	62.4%
Purdue UWest Lafayette	92.0%	58.6%
Michigan State UEast Lansing	92.0%	55.8%
U. of Iowa–Iowa City	85.9%	54.4%
U. of Nebraska–Lincoln	84.0%	41.2%

Source: Common Data Set

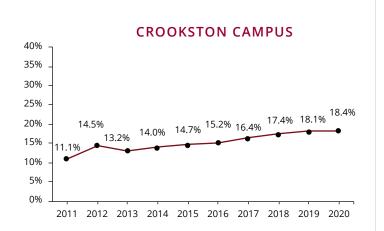
<sup>\*</sup>Aspirational peer institutions: Macalester College (91%), St. Olaf College (86%), DePauw University (84%), Gustavus Adolphus College (78%), Kalamazoo College (86%)

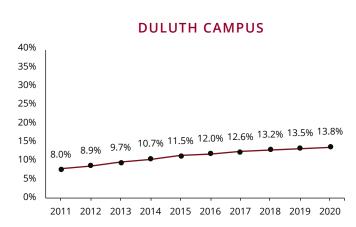
<sup>\*</sup>Comparison Group Institutions

<sup>&</sup>lt;sup>1</sup> Most recent UMTC four-year graduation rate (class matriculating in 2016)

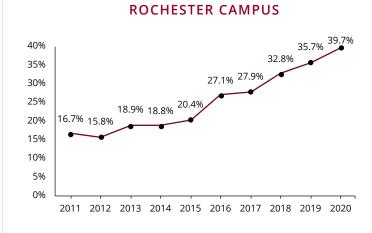
#### Percent Undergraduate Students of Color by Fall Term, 2011-2020

Source: Office of Institutional Research, University of Minnesota

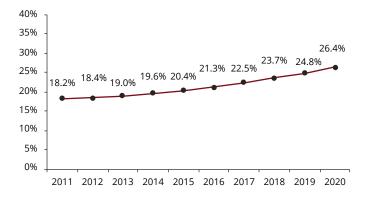




# MORRIS CAMPUS 35.3% 38.2% 30.8% 30.2% 24.3% 26.3% 27.2% 28.2% 20.7% 22.3% 24.3% 26.3% 27.2% 28.2% 20.7% 22.3% 20.7% 22.3% 20.7% 20.



#### TWIN CITIES CAMPUS



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