

Faribault Fire Department Relief Association

Annual Actuarial Valuation

December 31, 1989

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Gabriel, Roeder, Smith & Company
Actuaries and Consultants

1989

TABLE OF CONTENTS

<u>Page</u>	Item
1	Signature Page
A-1	Comments
A-2	Contribution Rate
A-3	Present Actuarial Condition
A-5	Comparative Contribution Schedule
A-6	Contribution Work Sheet
B-1	Retirant and Beneficiary Data
B-5	Active Member Data
B-7	Brief Summary of Benefits
C-1	Valuation Method and Assumptions
D-1	Pension Benefit Obligation Schedule (for GASB 5 compliance)

Appendix I Financial Principles and Operational Techniques

Appendix II Meaning of Unfunded Accrued Liabilities

May 17, 1990

Board of Trustees Faribault Fire Department Relief Association Faribault, Minnesota

Submitted in this report are the results of the December 31, 1989 actuarial valuation of the assets, actuarial values and contribution requirements associated with the benefits provided by the Faribault Fire Department Relief Association.

The valuation results contained in Section A provide the actuarial information needed to determine the employer's "minimum obligation" effective January 1, 1991. Section A also contains comments regarding the valuation results.

The valuation was based upon information furnished by the Association concerning benefits, financial transactions, active members, terminated members, retirants and beneficiaries. Data was checked for year to year consistency but was not otherwise audited by us. This information is summarized in Section B.

A description of the actuarial funding method and the risk experience assumptions used is contained in Section C. The economic risk experience assumptions, as well as the actuarial funding method to be used, are established by state law.

Information needed to comply with Statement No. 5 of the Governmental Accounting Standards Board is contained in Section D.

The actuarial valuation was prepared using generally accepted actuarial principles and practices based upon the methods, assumptions, summary of plan provisions and the member and financial data described in this report.

Respectfully submitted,

J. Daniel Retersen Hary Findley -J. Daniel Petersen Gary W. Findlay

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	Section		
	Valuation Re	esults	
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COMMENTS

Economic Assumptions and Financing Method

The economic assumptions of 5% annual investment return and 3-1/2% annual salary increases are established by state law. State law also specifies that the annual minimum obligation of the municipality shall be determined by adding (i) the employer normal cost percent times covered payroll to (ii) the level dollar amount required to amortize the unfunded actuarial accrued liability by December 31, 2010.

It is worth noting that when the same assumptions and methods are applied to plans which differ in nature, the valuation results may not be comparable. Caution should be exercised when attempting to assess the financial condition of one Association relative to another on the basis of valuation results produced using the assumptions and methods mandated by state law.

Faribault Fire Department Relief Association CONTRIBUTION RATE TO PROVIDE BENEFITS

Member portion & Employer portion Effective January 1, 1991

	If Paid Equally	y Throu	ighout Year
Contributions for	% of Active <u>Payroll for 1991</u>	+	UAAL Dollars
Normal cost of annuities:			
Age & service: to members Age & service: to survivors Disability Death before retirement Refunds of member contributions Total Normal Cost	23.70% 5.19 2.60 2.38 <u>0.30</u> 34.17%		
Amortization of unfunded actuarial accrued liabilities (UAAL) (20 year level dollar payment)			
Retired lives Active members Total			\$153,764 <u>128,262</u> 282,026
Total Cost of Benefits	34.17%	+	\$282,026
Member contributions	8.00%		
COMPUTED EMPLOYER RATE:			
(a) If Paid Equally Throughout Year(b) IF PAID AT CALENDAR YEAR END	26.17% 26.82%	++	\$282,026 \$288,991

Faribault Fire Department Relief Association Present Actuarial Condition

The Association's accrued actuarial assets were in excess of \$3.2 million on December 31, 1989 -- a considerable sum of money if unencumbered and allocated among a small group of persons. This is not the case with the Association's assets.

The following schedule puts the \$3.2 million into perspective by showing the relationship between accrued actuarial assets, actuarial accrued liabilities, and the number of persons with actual and potential claims on the Association's assets.

	Accrued Actuarial Assets	Actuarial Accrued <u>Liabilities</u>	Unfunded Actuarial Accrued <u>Liabilities</u>	Percent <u>Funded</u>
Retirants and Beneficiaries Retired Members (15) Surviving Spouses (6) Surviving Children (2)		\$4,209,888 440,676 16,344		
Total (23)	\$2,844,505	\$4,666,908	\$1,822,403	61.0%
Deferred Members (1)	220,636	361,992	141,356	61.0
Active Members (10)	230,617	1,868,680	1,638,063	12.3
Total	\$3,295,758	\$6,897,580	\$3,601,822	47.8%

Actuarial accrued liabilities represent the value, computed as of December 31, 1989 of:

- (i) retirement allowances likely to be paid the 23 retirants and beneficiaries; and
- (ii) the contributions assumed to have been made for the 10 active members from entry into the plan until December 31, 1989.

The value of retirement allowances likely to be paid the 23 retirants and beneficiaries, discounted for investment earnings and mortality, was computed to be \$4,666,908 as of December 31, 1989. To put this amount in perspective, the \$4,666,908, together with investment earnings, will just be sufficient to pay the 23 retirants and beneficiaries their allowances for their remaining lifetimes. This assumes the 23 retirants and beneficiaries live and die according to the assumed mortality and the \$4,666,908 is invested to yield an average annual return of 5.0% over the remaining lifetimes of the retirants and beneficiaries.

With respect to the active members, the actuarial accrued liability of \$1,868,680 represents the amount that would have been accumulated by December 31, 1989. This assumes the normal cost (which is expressed as a level percentage of pay) had been contributed from the date of hire until December 31, 1988 for the 10 actives, and that these amounts had earned 5.0% interest. It also assumes that the members in the past have lived, died, withdrawn, retired and received salary increases according to the actuarial assumptions shown in this report.

Historical Funding Ratio Schedule (\$ in thousands)

Valuation Date <u>December 31</u>	Actuarial Accrued <u>Liabilities</u>	Accrued Actuarial Assets	Percent <u>Funded</u>
1980	\$2,803	\$ 866	30.2%
1981	3,208	1,070	33.4
1982	3,453	1,300	37.6
1983*	4,143	1,557	37.6
1984	4,599	1,841	40.0
1985	5,272	2,134	40.5
1986	5,468	2,387	43.7
1986#	5,514	2,387	43.3
1987	5,831	2,670	45.8
1988	6,219	2,987	48.0
1988*	6,625	2,987	45.1
1989	6,898	3,296	47.8

^{*} After change in assumptions.

[#] After change in plan provisions.

Faribault Fire Department Relief Association

Computed Contributions - Comparative Schedule

V	Year En <u>Decembe</u> aluation	r 31	Total Normal Cost as a Percent of Valuation Payroll*	Contribution For Unfunded Actuarial Accrued Liabilities or %
	1980	1982	25.09%	\$124,758
	1981	1983	N/A	N/A
	1982	1984	24.84	143,519
	1983	1985**	27.51	175,523
	1984	1986	27.03	190,915
	1985	1987	26.71	221,909
	1986	1988#	27.37	226,182
	1987	1989	26.71	222,907
	1987	1989	26.95	234,288
	1988	1990**	34.17	276,867
	1989	1991	34.17	282,026

^{*} Includes employee contributions.

^{**} After change in assumptions.

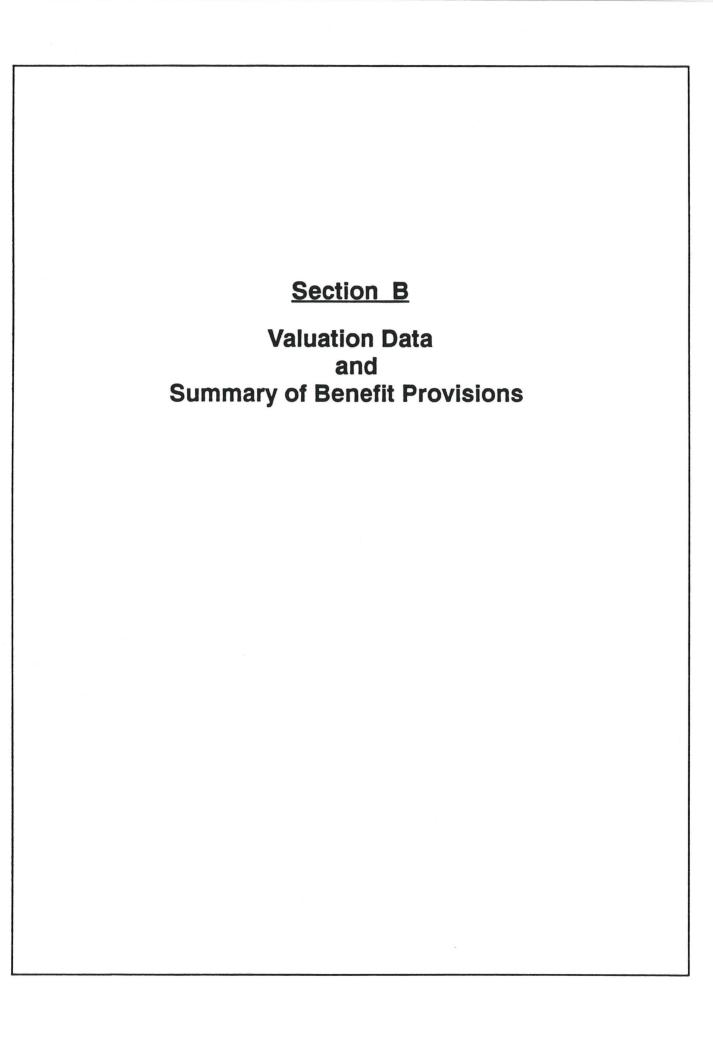
[#] After change in plan provisions.

Faribault Fire Department Relief Association CONTRIBUTION FOR CALENDAR YEAR EFFECTIVE JANUARY 1, 1991

For any period of time the percent-of-payroll contribution rate is converted to dollars. The amount of dollars for any calendar year depends upon the results of the last actuarial valuation, and the timing of contributions within the year. The later the contribution date, the greater the dollar amount will be.

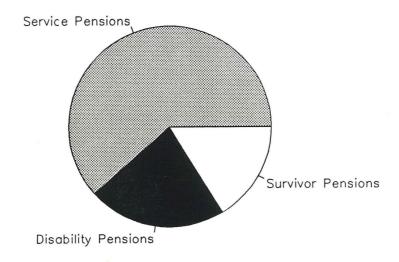
The municipality's dollar contribution for the year may be determined as follows:

(1)	Estimated covered payroll for 1991		\$	
(2)	Total normal cost % from page A-2		34.17%	
(3)	Total normal cost (Line 1 times line 2)			\$
(4)	x 1.035 1989 Administrative expenses paid from the Special Fund			
(5)	Amortization payment on UAAL from page A-2			282,026
(6)	Total contributions required (Line 3 plus line 4 plus line 5)			
(7)	Employee contributions (Line 1 times 8%)		\$	
(8)	 (a) State amortization aid based on 12/31/78 UAAL of \$1,426,556 (b) State amortization aid based on 1984 legislation (c) Total State amortization aid 	\$21,470 _4,158	25,628	
(9)	Estimated insurance premium aid		-	
(10)	Estimated total contributions from other sources (Line 7 plus line 8 plus line 9)			
(11)	Employer's Minimum Obligation if payment is made in equal installments throughout the year (Line 6 minus line 10)			\$
(12)	EMPLOYER'S MINIMUM OBLIGATION IF PAYMENT IS MADE AT YEAR END (Line 11 times 1.0247)			\$



Faribault Fire Department Relief Association
Retirants and Beneficiaries December 31, 1989
By Type of Annuity Being Paid

Type of Annuity Being Paid	No.	Monthly Amounts	Computed Actuarial Accrued Liabilities
Retirants receiving: Age & Service Disability	11 _4	\$13,852.23 _4,999.00	\$2,658,876 1,551,012
Totals	15	18,851.23	4,209,888
Beneficiaries receiving: Spouse Child	6 _2	3,164.40 499.90	440,676 16,344
Totals	8	3,664.30	457,020
	_		
Totals	23	\$22,515.53	\$4,666,908



Monthly Amount Paid by Benefit

Faribault Fire Department Relief Association
Inactive Members Eligible for Deferred Benefits
December 31, 1989

	<u>No.</u>	Monthly Amount	Computed Actuarial Accrued <u>Liabilities</u>
	_1	\$ <u>1,284.74</u>	\$ <u>361,992</u>
Totals	1	\$1,284.74	\$361,992

Faribault Fire Department Relief Association
Retirants and Beneficiaries December 31, 1989
By Attained Ages

		Number	
Attained Ages	Age & <u>Service</u>	<u>Disability</u>	Death Before <u>Retirement</u>
Under 20			1
20-24			1
35-39			1
40-44 50-54 55-59	2 4	2 2	
65-69 70-74 75-79	2 1 2	1	
80-84 85-89	1 _3	_	_
Totals	15	5	3

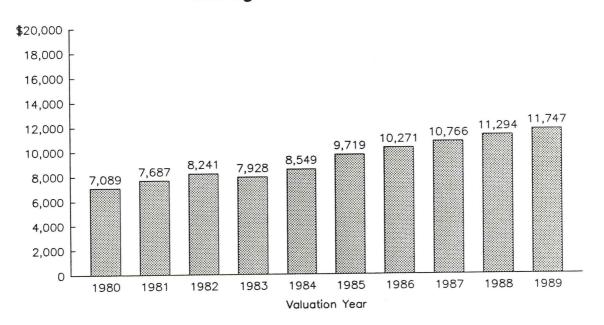
Faribault Fire Department Relief Association

Retirants and Beneficiaries Added to and Removed from Rolls

Comparative Statement

Valuation Date <u>December 31</u>	No. Added	No. Removed from Rolls	<u>Rolls</u> <u>No.</u>	End of Year Annual Allowances	Discounted Value of Total Allowances
1980	1		16	\$113,432	\$1,734,380
1981	2	1	17	130,674	2,046,498
1982			17	140,093	2,127,286
1983	3		20	158,556	2,593,448
1984	2		22	188,072	3,216,360
1985	1	1	22	213,814	3,753,528
1986	1	2	. 21	215,699	3,771,792
1987	2	1	22	236,851	4,321,872
1988	1		23	259,769	4,619,952
1989			23	270,186	4,666,908

Average Annual Allowances



Faribault Fire Department Relief Association Active Members December 31, 1989 By Attained Age and Years of Service

Attained Age	0-4	Years 5-9	of Serv 10-14	ice to 15-19	Valuati 20-24	on Date 25-29 30 Plus	No	Totals Valuation Payroll
30-34 35-39			1				1	\$ 29,994 29,994
40-44 45-49 50-54			2	2 2	1		4 3 1	119,976 89,982 29,994
Totals			4	4	2		10	\$299,940

While not used in the financial computations, the following <u>group averages</u> are computed and shown because of their general interest.

Age: 43.1 years.

Service: 16.4 years.

Annual Pay: \$29,994.

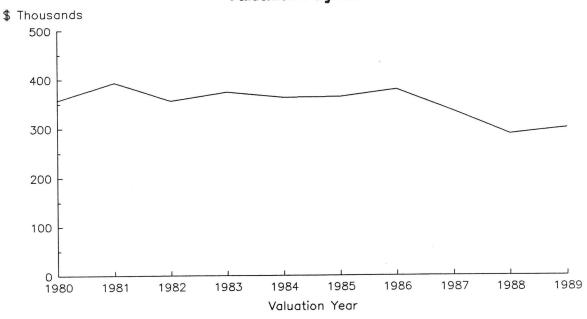
Faribault Fire Department Relief Association

Comparative Schedule

Of Active Members

Valuation Date		Valuation		Averag		
December 31	<u>Active Members</u>	<u>Payroll</u>	Age	Service	<u>Pay</u>	% Incr.
1980	19	\$357,238	36.1 yrs.	8.9 yrs.	\$18,802	9.6%
1981	19	393,376	35.8	8.8	20,704	10.1
1982	16	355,968	38.4	11.2	22,248	7.5
1983	16	373,760	39.5	11.7	23,360	5.0
1984	15	362,550	40.7	13.3	24,170	3.5
1985	14	364,056	41.9	14.5	26,004	7.6
1986	14	378,742	42.9	15.5	27,053	4.0
1987	12	334,416	42.5	15.5	27,868	3.0
1988	10	288,290	42.1	15.4	28,829	3.4
1989	10	299,940	43.1	16.4	29,994	4.0

Valuation Payroll



Faribault Fire Department Relief Association

Brief Summary (12/31/89) of Benefit Provisions Evaluated and/or Considered

Age & Service Retirement

Eligibility. 20 years of service and 50 years of age.

Amount. 51.40% of base pay.

Pay Used For Plan Purposes. "Base pay" means the salary of a first class fireman.

Disability Retirement

<u>Eligibility</u>. Disabled to the extent that no longer able to perform the duties of a fireman before being eligible for age & service retirement.

Amount. 51.40% of base pay.

Member's Death While Active, Or In Deferred Status, Or Retired

Eligibility.

Spouse. Legally married to member at least 1 year before separation from service and residing with member at time of death. Benefits terminate upon remarriage.

<u>Child.</u> Younger than age 18. (For death after July 1, 1975, benefits may extend to age 21 if unmarried and full-time student.)

Amount.

Death Prior to July 1, 1975.

Spouse. \$1,200 per year.

<u>Child</u>. \$240 per child per year for 2 children plus \$120 per year for each additional child.

Death After July 1, 1975.

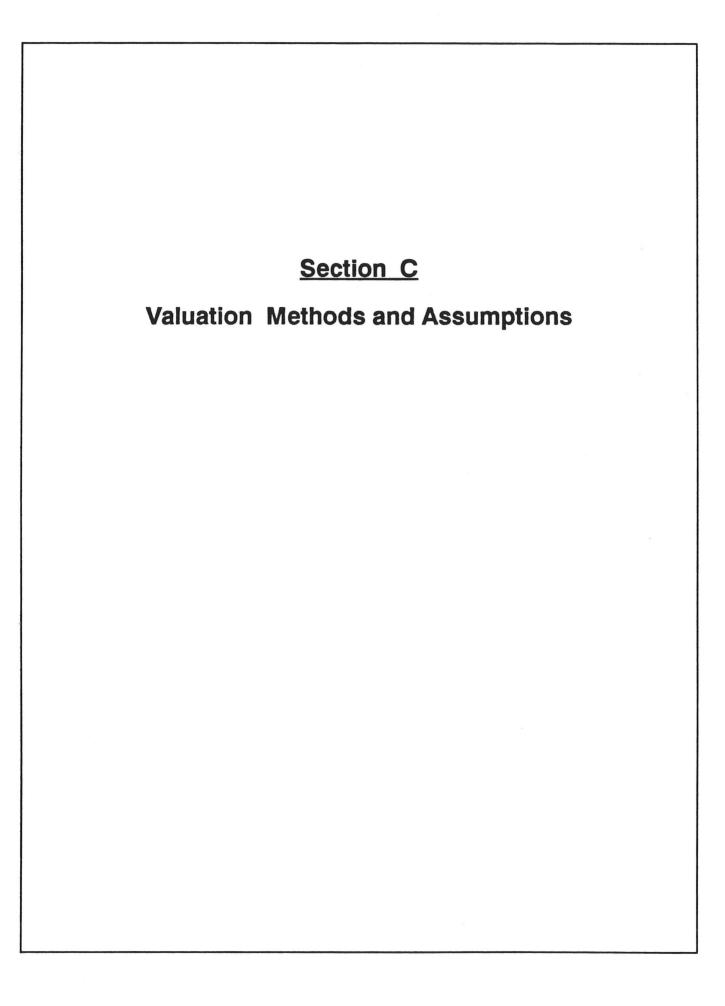
Spouse. 30% of base pay.

<u>Child</u>. 10% of base pay per child. Children's maximum is 20% of base pay if spouse is receiving or 50% of base pay if no spouse is receiving.

<u>Vested Deferred</u>. 20 years of service and separated before age 50. Payment beginning is deferred to attainment of age 50.

<u>Post-Retirement Adjustments ("Escalator")</u>. Each time base pay is changed, payments to all retired members are simultaneously changed by the same percent that base pay is changed. (Escalator also applied to survivor benefits for death occurring after July 1, 1975.)

<u>Member Contributions</u>. 8% of base pay. Total member contributions are refundable, without interest, if no benefit is payable upon separation from service.



Faribault Fire Department Relief Association Valuation Methods and Assumptions

The Entry Age Normal Cost method was used to determine the normal cost of all benefits. The rate of investment return (interest) as required by state law used in making the valuation was 5.0 percent per annum, compounded annually. Age & service retirement was assumed to occur at age 54, attained age if older.

Mortality Table*

Single Life Values:

	Pres	ent Value	thly				
	Lev	Level		asing	Future Life		
Sample	For L	For Life		/early	Expectancy (Years))
Ages	Men	Women	<u>Men</u>	Women	Men	Women	
45	\$177.21	\$189.58	\$280.82	\$314.75	29.50	34.00	
50	163.12	177.21	246.55	280.82	25.20	29.50	
55	147.50	163.12	212.60	246.55	21.16	25.20	
60	130.52	147.50	179.49	212.60	17.42	21.16	
65	112.87	130.52	148.28	179.49	14.05	17.42	
70	95.20	112.87	119.70	148.28	11.09	14.05	
75	77.77	95.20	93.83	119.70	8.52	11.09	
80	61.71	77.77	71.69	93.83	6.39	8.52	

^{*} UP-1984 Table set forward 2 years for males and set back 3 years for females.

Sample Rates of Separation from Active Employment
Before Retirement, Death or Disability

Sample	% of Active Members
Ages	Separating within Next Year
20	1.50%
25	1.25
30	1.00
35	0.75
40	0.50
45	0.25
50+	0.00

Sample Ages	Present Pay Resulting in Pay of \$1,000 at Age 60	Present Increase in Pay <u>During Next Year</u>
20	\$ 253	3.5%
25	300	3.5
30	356	3.5
35	423	3.5
40	503	3.5
45	597	3.5
50	709	3.5
55	842	3.5
60		3.5
00	1,000	3.3

Use of the pay adjustment factor illustrated above is required by state law.

Anticipated Disability Retirements

Sample	% of Active Members Becoming
Ages	Disabled within Next Year
20	0.08%
25	0.08
30	0.08
35	0.08
40	0.20
45	0.26
50	0.49
55	0.89

Section D The Pension Benefit Obligation and Certain Other Disclosures Required by Statement No. 5 of the **Governmental Accounting Standards Board**

PENSION BENEFIT OBLIGATION

The amount shown below as the "pension benefit obligation" is a standardized disclosure measure of the present value of pension benefits, adjusted for the effects of projected salary increases, estimated to be payable in the future as a result of employee service to date. The measure is the actuarial present value of credited projected benefits and is intended to (i) help users assess the plan's funding status on a going-concern basis, (ii) assess progress being made in accumulating sufficient assets to pay benefits when due, and (iii) allow for comparisons among public employee retirement plans. The measure is independent of the actuarial funding method used to determine contributions to the plan.

The pension benefit obligation was determined as part of an actuarial valuation of the plan as of December 31, 1989. Significant actuarial assumptions used in determining the pension benefit obligation include (a) a rate of return on the investment of present and future assets of 5.0% per year compounded annually, (b) projected salary increases of 3.5% per year compounded annually, attributable to inflation, and (c) the assumption that benefits will increase 3.5% per year after retirement.

At December 31, 19898, the unfunded pension benefit obligation was \$3,503,639, determined as follows:

Pension Benefit Obligation:

Retirants and beneficiaries currently receiving benefits and terminated employees not yet receiving benefits	\$5,028,900
Current employees	
Accumulated employee contributions including allocated investment income	230,617
Employer financed	1,534,497
Total Pension Benefit Obligation	\$6,794,014
Net assets available for benefits, at cost (market value was \$3,306,525)	3,290,375
Unfunded Pension Benefit Obligation	\$3,503,639

The total pension benefit obligation as of January 1, 1989 was \$6,523,235. During the year, the plan experienced a net change of \$270,779 in the pension benefit obligation.

CONTRIBUTIONS REQUIRED AND CONTRIBUTIONS MADE

The Association's funding policy provides for periodic employer contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. The normal cost and actuarial accrued liability are determined using an entry age actuarial funding method. Unfunded actuarial accrued liabilities are being amortized as a level dollar amount over a period of 20 years.

During the year ended December 31, 1989, contributions totaling \$319,430 -- \$297,255 employer and \$22,175 employee -- were made in accordance with contribution requirements determined by an actuarial valuation of the plan as of December 31, 1987. The employer contributions consisted of \$63,372 for normal cost and \$233,883 for amortization of the unfunded actuarial accrued liability. Employer contributions represented 88.89% of covered payroll.

Significant actuarial assumptions used to compute contribution requirements were the same as those used to compute the standardized measure of the pension benefit obligation.

Computed Contribution Comparative Schedule

Contribution Rates								
Fiscal	Valuation	Normal Cost			Dollar Con	tribution		
Year	Date	% of Valuation	UAAL	Valuation	For Fisc	al Year		
December 31	December 31	Payroll Payroll	Dollars	Payroll_	Computed	Actual		
1987	1985	18.71%	\$221,909	\$364,056	\$290,024	\$281,440		
1988	1986#	19.37	226,182	378,742	299,544	296,129		
1989	1987	18.95	234,288	334,416	297,660	297,255		
1990	1988*	26.17	276,867	288,290	352,312	•		
1991	1989	26.17	282,026	299,940	360,520			
1988 1989 1990	1986# 1987 1988*	19.37 18.95 26.17	226,182 234,288 276,867	378,742 334,416 288,290	299,544 297,660 352,312	296,129		

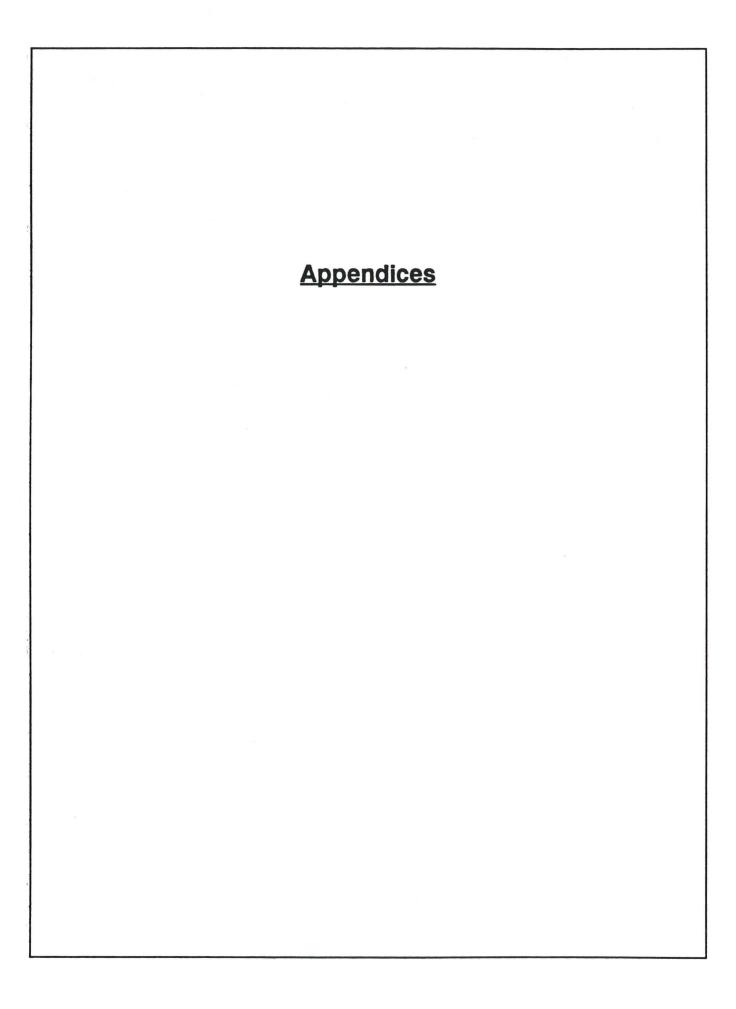
[#] After change in plan provisions.

^{*} After change in assumptions.

REQUIRED SUPPLEMENTARY INFORMATION ANALYSIS OF FUNDING PROGRESS

Valuation Date <u>December 31</u>	(1) Net Assets Available for Benefits	(2) Pension Benefit Obligation (PBO)	(3) Percent Funded (1)/(2)	(4) Unfunded PBO (2)-(1)	(5) Annual Covered Payroll	(6) Unfunded PBO as a Percentage of Covered Payroll (4)/(5)
1987	\$2,665,936	\$5,735,912	46.5%	\$3,069,976	288,290	918.0%
1988	2,929,015	6,523,235	45.7	3,541,220		1,228.4
1989	3,290,375	6,794,014	48.4	3,503,639		1,168.1

Analysis of the dollar amounts of net assets available for benefits, pension benefit obligation, and unfunded pension benefit obligation in isolation can be misleading. Expressing the net assets available for benefits as a percentage of the pension benefit obligation provides one indication of the plan's funded status on a going-concern basis. Analysis of this percentage over time indicates whether the system is becoming financially stronger or weaker. Generally, the greater this percentage, the stronger the plan. The unfunded pension benefit obligation and annual covered payroll are both affected by inflation. Expressing the unfunded pension benefit obligation as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids analysis of the progress being made in accumulating sufficient assets to pay benefits when due. Generally, the smaller this percentage, the stronger the plan.



APPENDIX I

FINANCIAL PRINCIPLES AND OPERATIONAL TECHNIQUES

<u>Promises Made, and Eventually Paid</u>. As each year is completed, the plan in effect hands an "IOU" to each member then acquiring a year of service credit -- the "IOU" says: "The Pension Plan owes you a portion of your retirement benefits, payments to be made in cash, commencing when you qualify for retirement."

The related key financial questions are: Which generation of taxpayers contributes the money to cover the IOU? The present taxpayers, who receive the benefit of the member's present year of service? Or the future taxpayers, who happen to be in town paying taxes at the later time when the IOU becomes a cash demand?

A sound principle of sound retirement plan financing is to have this year's taxpayers contribute the money to cover the IOUs being handed out this year. By following this principle, THE CONTRIBUTION RATE WILL REMAIN APPROXIMATELY LEVEL FROM GENERATION TO GENERATION -- our children and grandchildren will contribute the same percents of active payroll we contribute now.

A PENSION PLAN BECOMES CLOSED

The diagram in this appendix shows two important activities which occur after a plan has been closed to employees hired in the future.

Cash benefits paid continue to increase for decades, while active member payroll begins to decrease to zero.

<u>Funding Method</u>. A funding method is the long-term, planned pattern for employer contributions.

For an open plan (a plan covering future employees), the level-percent-of-active-member payroll funding method is the basic funding method.

The level-percent funding method can also be applied to a closed plan. However, the resulting contribution percent usually jumps to a high rate, because the number of covered active members is decreasing.

A preferred funding method for a closed plan consists of: level-percent funding for normal cost (the cost of members' service now being rendered); plus a level dollar contribution for unfunded actuarial accrued liabilities over a limited period of years. The period of years must be limited so that plan assets don't become zero while benefits are still payable.

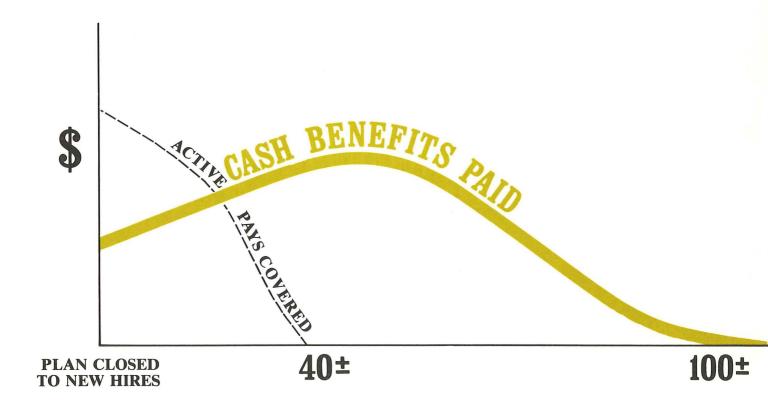
<u>Computing Contributions To Support Plan Benefits</u>. From a given schedule of benefits and from the employee data and asset data furnished him, the actuary determines the contribution rates to support the benefits by means of an actuarial valuation and a funding method.

In making an actuarial valuation, assumptions must be made regarding anticipated financial experiences for the next year and for decades in the future. Only the subsequent actual experience of the plan can indicate the degree of accuracy of the assumptions.

Reconciling Differences Between Assumed Experience and Actual Experience. Once actual experience has occurred and been observed, it will not coincide exactly with assumed experience, regardless of the wisdom of the assumptions or the skill of the actuary and the millions of calculations he made. The future can be predicted with considerable but not 100% precision, except for inflation which seems to defy reliable prediction.

A well-managed plan copes with these continually changing differences by having periodic actuarial valuations. Each actuarial valuation is a complete recalculation of assumed future experience, taking into account all past differences between assumed and actual experience. The result is continuing adjustment in financial position.

A CLOSED PENSION PLAN



YEARS OF TIME

A plan becomes closed when no new hires are admitted to active membership. The persons covered by the plan at the time of closing continue their normal activities and continue to be covered by the plan, until the last survivor dies.

CASH BENEFITS LINE. After a pension plan becomes closed, the usual pattern is for cash benefits to continue to increase for decades of time. Eventually the cash benefits will peak, and then gradually decrease over more decades of time, ultimately to zero. The last cash benefit is likely to occur a century after the time the plan is closed.

The precise amounts of cash benefits cannot be known now, and must be estimated by assumptions of future experiences in a variety of financial risk areas.

APPENDIX II

MEANING OF UNFUNDED ACCRUED LIABILITIES

Almost every pension plan (public or private) has "unfunded accrued liabilities", so whatever they are, they aren't rare. Since the term is not part of everyday conversation, it needs some definition.

"Accrued liabilities" are the present value \$ of plan promises to pay benefits in the future based upon service already rendered - - - a liability has been established ("accrued") because the service has been rendered, but the resulting monthly cash benefit may not be payable until years in the future. Accrued liabilities \$ are the result of complex mathematical calculations, which are made by the plan's actuary (which is the name given to the specialist who makes such calculations).

If "accrued liabilities" at any time exceed the plan's accrued assets (cash & investments), the difference is "unfunded accrued liabilities". This is the common condition. If the plan's assets equalled the plan's "accrued liabilities", the plan would be termed "fully funded". This is a rare condition.

Each time a plan adds a new benefit which applies to service already rendered, an "accrued liability" is created, which is also an "unfunded accrued liability" because the plan can't print instant cash to cover the accrued liability. Payment for such unfunded accrued liabilities is spread over a period of years, commonly in the 20-40 year range.

Unfunded accrued liabilities can occur in another way: If actual financial experience is less favorable than assumed financial experience, the difference is added to unfunded accrued liabilities. In plans where plan benefits are directly related to an employee's pay near time of retirement (a common plan provision) rather than his average pay throughout his working career, unfunded accrued liabilities have been increasing in recent years because unexpected rates of pay increase have created additional accrued liabilities which could not be matched by reasonable investment results. Some of these unexpected pay increases are the direct result of inflation, which is a very destructive force on financial stability.

The existence of unfunded accrued liabilities is not bad, then (any more than a mortgage on your house is "bad"), but the changes from year to year in amount of unfunded accrued liabilities are important - - - "bad" or "good" or somewhere in between.

Nor are unfunded accrued liabilities a bill payable immediately (your food costs are payable immediately), but it is important that policy-makers prevent the amount from becoming unreasonably high and it is vital that your plan have a sound method for making payments toward them so that they are controlled.

The existence of large amounts of unfunded accrued liabilities indicates that total contributions in past years were less than level - - - an almost certain history if retired life liabilities are not fully funded now.