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# Crystal Police Relief Association



Annual Actuarial Valuation
December 31, 1991

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Gabriel, Roeder, Smith & Company Actuaries and Consultants

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May 15, 1992

Board of Trustees Crystal Police Relief Association Crystal, Minnesota

Submitted in this report are the results of the December 31, 1991 actuarial valuation of the assets, actuarial values and contribution requirements associated with the benefits provided by the Crystal Police Relief Association.

The valuation results contained in Section A provide the actuarial information needed to determine the employer's "minimum obligation" effective January 1, 1993. Section A also contains comments regarding the valuation results.

The valuation was based upon information furnished by the Association concerning benefits, financial transactions, active members, terminated members, retirants and beneficiaries. Data was checked for year to year consistency but was not otherwise audited by us. This information is summarized in Section B.

A description of the actuarial funding method and the risk experience assumptions used is contained in Section C. The economic risk experience assumptions, as well as the actuarial funding method to be used, are established by state law.

Information needed to comply with Statement No. 5 of the Governmental Accounting Standards Board is contained in Section D.

The actuarial valuation was prepared using generally accepted actuarial principles and practices based upon the methods, assumptions, summary of plan provisions and the member and financial data described in this report.

Respectfully submit

J. Daniel Petersen Gary W. Findley

## Section A

Valuation Results

#### COMMENTS

#### Economic Assumptions and Financing Method

The economic assumptions of 5% annual investment return and 3-1/2% annual salary increases are established by state law. State law also specifies that the annual minimum obligation of the municipality shall be determined by adding (i) the employer normal cost percent times covered payroll to (ii) the level dollar amount required to amortize the unfunded actuarial accrued liability by December 31, 2010.

It is worth noting that when the same assumptions and methods are applied to plans which differ in nature, the valuation results may not be comparable. Caution should be exercised when attempting to assess the financial condition of one Association relative to another on the basis of valuation results produced using the assumptions and methods mandated by state law.

#### Determining Actuarial Value of Assets

In 1984, a state law was enacted which prescribes the method to be used in determining the value of assets for purposes of an actuarial valuation. Specifically, the law states that the actuarial value of assets will be the book value plus one-third of the amount derived by subtracting book value from market value. However, for those assets of the Crystal Police Department Relief Association invested by certain money managers or invested in certain mutual funds, book value (which should include reinvested ordinary income and realized gains and losses) is not provided. Use of original cost as an estimate of book value would result in a substantial understatement of book value. Therefore, because of the absence of reasonable data for those assets, the book value was assumed to be equal to the market value for those particular assets mentioned above.

# Crystal Police Relief Association CONTRIBUTION RATE TO PROVIDE BENEFITS

#### Member portion & Employer portion Effective January 1, 1993

	<u>If Paid Equall</u> Normal Cost	y Throu	ighout Year
Contributions for	% of Active <u>Payroll for 1993</u>	+	UAAL Dollars
Normal cost of annuities:			
Age & service: to members Age & service: to survivors Disability Death before retirement Refunds of member contributions Total Normal Cost	17.09% 2.91 2.74 2.05 0.26 25.05%		
Amortization of unfunded actuarial accrued liabilities (UAAL) (18 year level dollar payment)			
Retired lives Active members Total			\$ 0 10,867 10,867
Total Cost of Benefits	25.05%	+	\$10,867
Member contributions	8.00%		
COMPUTED EMPLOYER RATE:			
(a) If Paid Equally Throughout Year (b) IF PAID AT CALENDAR YEAR END	17.05% 17.47%	+	\$10,867 \$11,135

# Crystal Police Relief Association Present Actuarial Condition

The Association's accrued actuarial assets were in excess of \$6.8 million on December 31, 1991 -- a considerable sum of money if unencumbered and allocated among a small group of persons. This is not the case with the Association's assets.

The following schedule puts the \$6.8 million into perspective by showing the relationship between accrued actuarial assets, actuarial accrued liabilities, and the number of persons with actual and potential claims on the Association's assets.

	Accrued Actuarial <u>Assets</u>	Actuarial Accrued <u>Liabilities</u>	Unfunded Actuarial Accrued <u>Liabilities</u>	Percent <u>Funded</u>
Retirants and Beneficiaries Retired Members (18) Surviving Spouses (1) Surviving Children (0)		\$4,937,676 138,660 0		
Total (19)	\$5,076,336	\$5,076,336	\$ 0	100.0%
Deferred Members (0)	0	0	0	
Active Members (9)	1,794,252	1,924,428	130,176	93.2
Total	\$6,870,588	\$7,000,764	\$ 130,176	98.1%

Actuarial accrued liabilities represent the value, computed as of December 31, 1991 of:

- (i) retirement allowances likely to be paid the 19 retirants and beneficiaries; and
- (ii) the contributions assumed to have been made for the 9 active members from entry into the plan until December 31, 1991.

The value of retirement allowances likely to be paid the 19 retirants and beneficiaries, discounted for investment earnings and mortality, was computed to be \$5,076,336 as of December 31, 1991. To put this amount in perspective, the \$5,076,336, together with investment earnings, will just be sufficient to pay the 19 retirants and beneficiaries their allowances for their remaining lifetimes. This assumes the 19 retirants and beneficiaries live and die according to the assumed mortality and the \$5,076,336 is invested to yield an average annual return of 5.0% over the remaining lifetimes of the retirants and beneficiaries.

With respect to the active members, the actuarial accrued liability of \$1,924,428 represents the amount that would have been accumulated by December 31, 1991. This assumes the normal cost (which is expressed as a level percentage of pay) had been contributed from the date of hire until December 31, 1991 for the 9 actives, and that these amounts had earned 5.0% interest. It also assumes that the members in the past have lived, died, withdrawn, retired and received salary increases according to the actuarial assumptions shown in this report.

Historical Funding Ratio Schedule (\$ in thousands)

Valuation Date <u>December 31</u>	Actuarial Accrued <u>Liabilities</u>	Accrued Actuarial <u>Assets</u>	Percent <u>Funded</u>
1982	\$4,572	\$2,415	52.8%
1983*	5,393	2,735	50.7
1984	5,711	3,104	54.3
1985	5,849	3,694	63.2
1986	5,857	4,231	72.2
1987	6,075	4,542	74.8
1988	6,283	4,908	78.1
1989	6,509	5,432	83.5
1990	6,606	5,723	86.6
1991	7,001	6,871	98.1

<sup>\*</sup> After change in assumptions.

Crystal Police Relief Association

Computed Contributions - Comparative Schedule

Year En <u>Decembe</u> <u>Valuation</u>		as a	Normal Cost Percent of tion Payroll*	Contribution For Unfunded Actuarial Accrued Liabilities
1982	1984		26.10%	\$143,730
1983	1985**		27.83	180,413
1984	1986		26.24	180,530
1985	1987		25.03	152,403
1986	1988		25.05	117,656
1987	1989		24.95	113,639
1988	1990		25.03	104,684
1989	1991		24.95	84,276
1990	1992		24.62	71,267
1991	1993		25.05	10,867

<sup>\*</sup> Includes employee contributions.

<sup>\*\*</sup> After change in assumptions.

# Crystal Police Relief Association CONTRIBUTION FOR CALENDAR YEAR EFFECTIVE JANUARY 1, 1993

For any period of time the percent-of-payroll contribution rate is converted to dollars. The amount of dollars for any calendar year depends upon the results of the last actuarial valuation, and the timing of contributions within the year. The later the contribution date, the greater the dollar amount will be.

The municipality's dollar contribution for the year may be determined as follows:

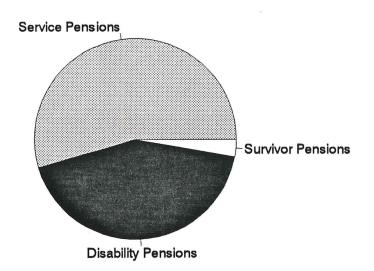
(1)	Estimated covered payroll for 1993		\$	
(2)	Total normal cost % from page A-2		25.05%	
(3)	Total normal cost (Line 1 times line 2)			\$
(4)	x 1.035 1991 Administrative expenses paid from the Special Fund			
(5)	Amortization payment on UAAL from page A-2			10,867
(6)	Total contributions required (Line 3 plus line 4 plus line 5)			
(7)	Employee contributions (Line 1 times 8%)		\$	
(8)	<ul> <li>(a) State amortization aid based on 12/31/78 UAAL of \$898,503</li> <li>(b) State amortization aid based on 1984 legislation</li> <li>(c) Total State amortization aid</li> </ul>	\$13,522 _4,274	17,796	
(9)	Estimated insurance premium aid			
(10)	Estimated total contributions from other sources (Line 7 plus line 8 plus line 9)			
(11)	Employer's Minimum Obligation if payment is made in equal installments throughout the year (Line 6 minus line 10)			\$
(12)	EMPLOYER'S MINIMUM OBLIGATION IF PAYMENT IS MADE IN TWO EQUAL INSTALLMENTS, JULY 30 & DECEMBER 30 (Line 11 times 1.0247)			\$

## Section B

Valuation Data and Summary of Benefit Provisions

# Crystal Police Relief Association Retirants and Beneficiaries December 31, 1991 By Type of Annuity Being Paid

Type of Annuity Being Paid	No.	Monthly _Amounts	Computed Actuarial Accrued <u>Liabilities</u>
Retirants receiving: Age & Service Disability	10 _8	\$14,403.52 11,272.32	\$2,305,992 2,631,684
Totals	18	25,675.84	4,937,676
Beneficiaries receiving: Spouse Child	1 _0	743.66 0.00	138,660 0
Totals	1	743.66	138,660
	_		
Totals	19	\$26,419.50	\$5,076,336



**Monthly Amount Paid by Benefit** 

Crystal Police Relief Association

Retirants and Beneficiaries December 31, 1991

By Attained Ages

		Number	
Attained Ages	Age & <u>Service</u>	<u>Disability</u>	Death Before <u>Retirement</u>
40-44 45-49 55-59		2 1 2	
60-64 65-69 70-74 75-79	5 3 2 <u>1</u>	2 1	_
Totals	11	8	0

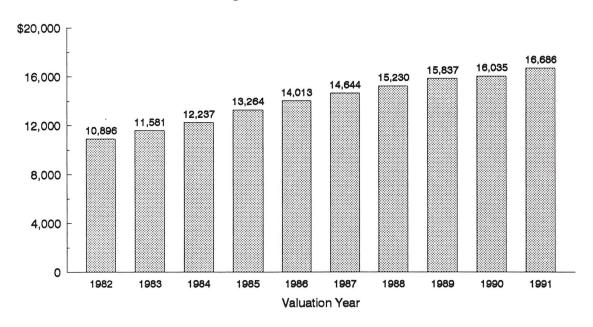
Crystal Police Relief Association

Retirants and Beneficiaries Added to and Removed from Rolls

Comparative Statement

Valuation Date <u>December 31</u>	No. Added to Rolls	No. Removed from Rolls	<u>Rolls</u> <u>No.</u>	End of Year Annual Allowances	Discounted Value of Total Allowances
1982	1	0	13	\$141,642	\$2,777,017
1983	1	0	14	162,130	3,370,214
1984	2	0	16	195,790	3,940,572
1985	1	1	16	212,221	4,235,160
1986	1	0	17	238,229	4,337,064
1987	0	0	17	248,942	4,398,336
1988	0	0	17	258,912	4,436,220
1989	0	0	17	269,235	4,470,408
1990	2	1	18	288,624	4,674,144
1991	1	0	19	317,034	5,076,336

#### **Average Annual Allowances**



# Crystal Police Relief Association Active Members December 31, 1991 By Attained Age and Years of Service

Attained		Year				tion Da			Totals Valuation
Age	0-4	<u>5-9</u>	<u>10-14</u>	<u>15-19</u>	20-24	<u>25-29</u>	<u>30 Plus</u>	<u>No.</u>	<u>Payroll</u>
40-44				4				4	\$154,368
45-49					1			1	38,592
50-54					1	1		2	77,184
55 <mark>-5</mark> 9				1	1			2	77,184
Totals				5	3	1		. 9	\$347,328

While not used in the financial computations, the following group averages are computed and shown because of their general interest.

Age: 47.2 years.

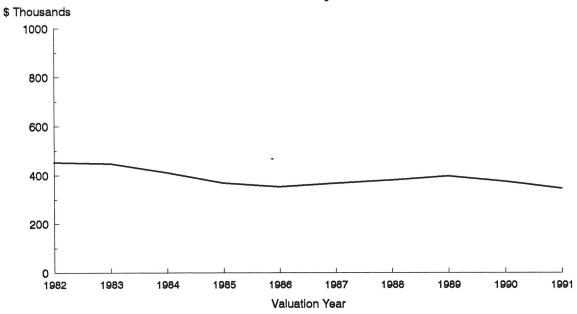
Service: 19.7 years.

Annual Pay: \$38,592.

# Crystal Police Relief Association Comparative Schedule Of Active Members

Valuation Date		Valuation		Averag	e	
December 31	Active Members	Payrol1	Age	Service	Pay	% Incr.
1982	17	\$453,696	42.9 yrs.	13.4 yrs.	\$26,688	6.0%
1983	16	448,352	43.7	14.3	28,022	5.0
1984	14	411,894	43.3	14.6	29,421	5.0
1985	12	368,928	43.9	15.7	30,744	4.5
1986	11	353,364	43.4	15.6	32,124	4.5
1987	11	367,488	44.4	16.6	33,408	4.0
1988	11	380,292	45.4	17.6	34,572	3.5
1989	11	397,452	46.4	18.6	36,132	4.5
1990	10	375,790	45.8	18.7	37,579	4.0
1991	9	347,328	47.2	19.7	38,592	2.7

### **Valuation Payroll**



#### Crystal Police Relief Association

Brief Summary (12/31/91) of Benefit Provisions Evaluated and/or Considered

#### Age & Service Retirement

Eligibility. 20 years of service and 50 years of age.

Amount. For first 20 years of service, 36/80 of base pay at retirement. For each year in excess of 20, an additional 1/80 is added, up to a maximum of 43/80 of base pay for 27 or more years of service.

<u>Pay Used For Plan Purposes</u>. For benefit determination purposes, "base pay" means the salary of a first grade patrolman for the second month of the previous fiscal year. For contribution purposes, it means the present pay of a first grade patrolman.

#### Disability Retirement

<u>Eligibility</u>. Disabled to the extent that no longer able to perform the duties of police officer before being eligible for age & service retirement.

Amount. 36/80 of base pay at time of disability. If service exceeds 21 years, the amount is recomputed as an age & service benefit at the time the retirant reaches age 50.

#### Member's Death While Active, Or In Deferred Status, Or Retired

#### Eligibility.

<u>Spouse</u>. Legally married to member at least one year prior to separation from service and residing with member at time of death. Benefits terminate upon remarriage.

Child. Younger than age 18.

#### Amount.

Spouse. 19/80 of base pay at separation from service.

Child. 6/80 of base pay per child. Children's maximum is 18/80 if spouse is receiving and 36/80 if no spouse is receiving.

<u>Vested Deferred</u>. 20 years of service and separated before age 50. Maximum benefit is 40/80 of base pay. Payment beginning is deferred to attainment of age 50.

<u>Post-Retirement Adjustments ("Escalator")</u>. Each time base pay is changed, payments to all benefit recipients are simultaneously changed by the same percent that base pay is changed.

<u>Member Contributions</u>. 8% of base pay. Total member contributions are refundable, without interest, if no monthly benefit is payable upon separation from service.

## Section C

**Valuation Methods and Assumptions** 

The Entry Age Normal Cost method was used to determine the normal cost of all benefits. The rate of investment return (interest) as required by state law used in making the valuation was 5.0 percent per annum, compounded annually. Age & service retirement was assumed to occur at age 58, attained age if older.

#### Mortality Table\*

Single Life Values: Present Value of \$1 Monthly Future Life Level Increasing For Life 3.5% Yearly Expectancy (Years) Sample Ages Women Women Men\_\_ <u>Women</u> Men <u>Men</u> 34.00 45 \$177.21 \$189.58 \$280.82 \$314.75 29.50 50 163.12 177.21 246.55 280.82 25.20 29.50 147.50 163.12 246.55 21.16 25.20 55 212.60 60 130.52 147.50 179.49 212.60 17.42 21.16 112.87 130.52 148.28 179.49 14.05 17.42 65 95.20 112.87 11.09 14.05 70 119.70 148.28 75 77.77 95.20 93.83 119.70 8.52 11.09 61.71 77.77 71.69 93.83 6.39 80 8.52

Sample Rates of Separation from Active Employment
Before Retirement, Death or Disability

Sample	% of Active Members
<u>Ages</u>	Separating within Next Year
20	1.50%
25	1.25
30	1.00
35	0.75
40	0.50
45	0.25
50+	0.00

<sup>\*</sup> UP-1984 Table set forward 2 years for males and set back 3 years for females.

Sample Ages	Present Pay Resulting in Pay of \$1,000 at Age 60	Present Increase in Pay <u>During Next Year</u>
20	\$ 253	3.5%
25	300	3.5
30	356	3.5
35	423	3.5
40	503	3.5
45	597	3.5
50	709	3.5
55	842	3.5
60	1,000	3.5

Use of the pay adjustment factor illustrated above is required by state law.

#### Anticipated Disability Retirements

Sample	% of Active Members Becoming
_Ages	Disabled within Next Year
20	0.08%
25	0.08
30	0.08
35	0.08
40	0.20
45	0.26
50	0.49
55	0.89

### Section D

The Pension Benefit Obligation
and Certain Other Disclosures
Required by Statement No. 5 of the
Governmental Accounting Standards Board

#### PENSION BENEFIT OBLIGATION

The amount shown below as the "pension benefit obligation" is a standardized disclosure measure of the present value of pension benefits, adjusted for the effects of projected salary increases, estimated to be payable in the future as a result of employee service to date. The measure is the actuarial present value of credited projected benefits and is intended to (i) help users assess the plan's funding status on a going-concern basis, (ii) assess progress being made in accumulating sufficient assets to pay benefits when due, and (iii) allow for comparisons among public employee retirement plans. The measure is independent of the actuarial funding method used to determine contributions to the plan.

The pension benefit obligation was determined as part of an actuarial valuation of the plan as of December 31, 1991. Significant actuarial assumptions used in determining the pension benefit obligation include (a) a rate of return on the investment of present and future assets of 5.0% per year compounded annually, (b) projected salary increases of 3.5% per year compounded annually, attributable to inflation, and (c) the assumption that benefits will increase 3.5% per year after retirement.

At December 31, 1991, the unfunded pension benefit obligation was \$219,708, determined as follows:

Pension Benefit Obligation:

Retirants and beneficiaries currently receiving benefits and terminated employees not yet receiving benefits	\$5,076,336
Current employees	
Accumulated employee contributions including allocated investment income	314,176
Employer financed	1,507,289
Total Pension Benefit Obligation	\$6,897,801
Net assets available for benefits, at cost (market value was \$7,255,578)	6,678,093
Unfunded Pension Benefit Obligation	\$ <u>219,708</u>

The total pension benefit obligation as of January 1, 1991 was \$6,486,090. During the year, the plan experienced a net change of \$411,711 in the pension benefit obligation.

#### CONTRIBUTIONS REQUIRED AND CONTRIBUTIONS MADE

The Association's funding policy provides for periodic employer contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. The normal cost and actuarial accrued liability are determined using an entry age actuarial funding method. Unfunded actuarial accrued liabilities are being amortized as a level dollar amount over a period of 18 years.

During the year ended December 31, 1991, contributions totaling \$179,448 -- \$151,506 employer and \$27,942 employee -- were made in accordance with contribution requirements determined by an actuarial valuation of the plan as of December 31, 1989. The employer contributions consisted of \$67,368 for normal cost and \$84,138 for amortization of the unfunded actuarial accrued liability. Employer contributions represented 38.12% of covered payroll.

Significant actuarial assumptions used to compute contribution requirements were the same as those used to compute the standardized measure of the pension benefit obligation.

#### Computed Contribution Comparative Schedule

<u>Contribution Rates</u>						
Fiscal	Valuation	Normal Cost			Dollar Co	ntribution
Year	Date	% of Valuation	UAAL	Valuation	For Fis	<u>cal Year</u>
December 31	December 31	Payroll	<u>Dollars</u>	<u>Payroll</u>	Computed	<u>Actual</u>
1987	1985	17.03%	\$152,403	\$368,928	\$215,231	\$241,055
1988	1986	17.05	117,656	353,364	177,905	193,717
1989	1987	16.95	113,639	367,488	175,928	184,815
1990	1988	17.03	104,684	380,292	169,448	179,499
1991	1989	16.95	84,276	397,452	151,644	151,506
1992	1990	16.62	71,267	375,790	133,723	
1993	1991	17.05	10,867	347,328	70,086	

# REQUIRED SUPPLEMENTARY INFORMATION ANALYSIS OF FUNDING PROGRESS

		(2)				(6)
	(1)	Pension	(3)	(4)	(5)	Unfunded PBO
Valuation	Net Assets	Benefit	Percent	Unfunded	Annual	as a Percentage
Date	Available	Obligation	<b>Funded</b>	PB0	Covered	of Covered Payroll
December 31	for Benefits	<u>(PBO)</u>	(1)/(2)	(2)-(1)	<u>Payroll</u>	(4)/(5)
1987	\$4,422,246	\$5,966,862	74.1%	\$1,544,616	\$367,488	420.3%
1988	4,738,548	6,170,503	76.8	1,431,955	380,292	376.5
1989	5,120,901	6,391,676	80.1	1,270,775	397,452	319.7
1990	5,405,259	6,486,090	83.3	1,080,831	375,790	287.6
1991	6,678,093	6,897,801	96.8	219,708	347,328	63.3

Analysis of the dollar amounts of net assets available for benefits, pension benefit obligation, and unfunded pension benefit obligation in isolation can be misleading. Expressing the net assets available for benefits as a percentage of the pension benefit obligation provides one indication of the plan's funded status on a going-concern basis. Analysis of this percentage over time indicates whether the system is becoming financially stronger or weaker. Generally, the greater this percentage, the stronger the plan. The unfunded pension benefit obligation and annual covered payroll are both affected by inflation. Expressing the unfunded pension benefit obligation as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids analysis of the progress being made in accumulating sufficient assets to pay benefits when due. Generally, the smaller this percentage, the stronger the plan.

## **Appendices**

#### APPENDIX I

#### FINANCIAL PRINCIPLES AND OPERATIONAL TECHNIQUES

<u>Promises Made, and Eventually Paid</u>. As each year is completed, the plan in effect hands an "IOU" to each member then acquiring a year of service credit -- the "IOU" says: "The Pension Plan owes you a portion of your retirement benefits, payments to be made in cash, commencing when you qualify for retirement."

The related key financial questions are: Which generation of taxpayers contributes the money to cover the IOU? The present taxpayers, who receive the benefit of the member's present year of service? Or the future taxpayers, who happen to be in town paying taxes at the later time when the IOU becomes a cash demand?

A sound principle of sound retirement plan financing is to have this year's taxpayers contribute the money to cover the IOUs being handed out this year. By following this principle, THE CONTRIBUTION RATE WILL REMAIN APPROXIMATELY LEVEL FROM GENERATION TO GENERATION -- our children and grandchildren will contribute the same percents of active payroll we contribute now.

#### A PENSION PLAN BECOMES CLOSED

The diagram in this appendix shows two important activities which occur after a plan has been closed to employees hired in the future.

Cash benefits paid continue to increase for decades, while active member payroll begins to decrease to zero.

<u>Funding Method</u>. A funding method is the long-term, planned pattern for employer contributions.

For an open plan (a plan covering future employees), the level-percent-of-active-member payroll funding method is the basic funding method.

The level-percent funding method can also be applied to a closed plan. However, the resulting contribution percent usually jumps to a high rate, because the number of covered active members is decreasing.

A preferred funding method for a closed plan consists of: level-percent funding for normal cost (the cost of members' service now being rendered); plus a level dollar contribution for unfunded actuarial accrued liabilities over a limited period of years. The period of years must be limited so that plan assets don't become zero while benefits are still payable.

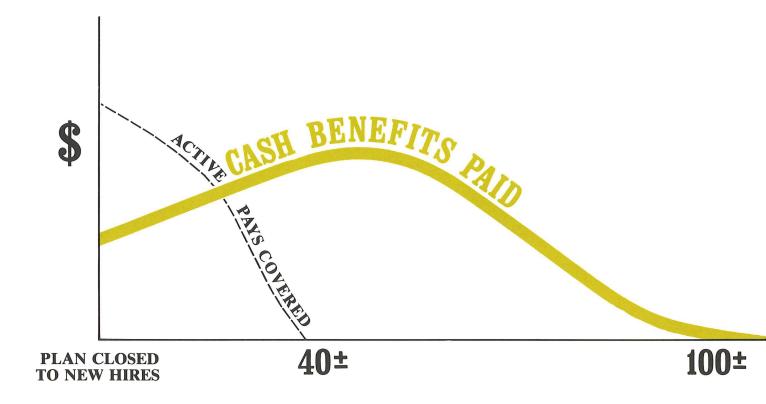
<u>Computing Contributions To Support Plan Benefits</u>. From a given schedule of benefits and from the employee data and asset data furnished him, the actuary determines the contribution rates to support the benefits by means of an actuarial valuation and a funding method.

In making an actuarial valuation, assumptions must be made regarding anticipated financial experiences for the next year and for decades in the future. Only the subsequent actual experience of the plan can indicate the degree of accuracy of the assumptions.

Reconciling Differences Between Assumed Experience and Actual Experience. Once actual experience has occurred and been observed, it will not coincide exactly with assumed experience, regardless of the wisdom of the assumptions or the skill of the actuary and the millions of calculations he made. The future can be predicted with considerable but not 100% precision, except for inflation which seems to defy reliable prediction.

A well-managed plan copes with these continually changing differences by having periodic actuarial valuations. Each actuarial valuation is a complete recalculation of assumed future experience, taking into account all past differences between assumed and actual experience. The result is continuing adjustment in financial position.

## A CLOSED PENSION PLAN



### YEARS OF TIME

A plan becomes closed when no new hires are admitted to active membership. The persons covered by the plan at the time of closing continue their normal activities and continue to be covered by the plan, until the last survivor dies.

CASH BENEFITS LINE. After a pension plan becomes closed, the usual pattern is for cash benefits to continue to increase for decades of time. Eventually the cash benefits will peak, and then gradually decrease over more decades of time, ultimately to zero. The last cash benefit is likely to occur a century after the time the plan is closed.

The precise amounts of cash benefits cannot be known now, and must be estimated by assumptions of future experiences in a variety of financial risk areas.

#### APPENDIX II

#### MEANING OF UNFUNDED ACCRUED LIABILITIES

Almost every pension plan (public or private) has "unfunded accrued liabilities", so whatever they are, they aren't rare. Since the term is not part of everyday conversation, it needs some definition.

"Accrued liabilities" are the present value \$ of plan promises to pay benefits in the future based upon service already rendered - - - a liability has been established ("accrued") because the service has been rendered, but the resulting monthly cash benefit may not be payable until years in the future. Accrued liabilities \$ are the result of complex mathematical calculations, which are made by the plan's actuary (which is the name given to the specialist who makes such calculations).

If "accrued liabilities" at any time exceed the plan's accrued assets (cash & investments), the difference is "unfunded accrued liabilities". This is the common condition. If the plan's assets equalled the plan's "accrued liabilities", the plan would be termed "fully funded". This is a rare condition.

Each time a plan adds a new benefit which applies to service already rendered, an "accrued liability" is created, which is also an "unfunded accrued liability" because the plan can't print instant cash to cover the accrued liability. Payment for such unfunded accrued liabilities is spread over a period of years, commonly in the 20-40 year range.

Unfunded accrued liabilities can occur in another way: If actual financial experience is less favorable than assumed financial experience, the difference is added to unfunded accrued liabilities. In plans where plan benefits are directly related to an employee's pay near time of retirement (a common plan provision) rather than his average pay throughout his working career, unfunded accrued liabilities have been increasing in recent years because unexpected rates of pay increase have created additional accrued liabilities which could not be matched by reasonable investment results. Some of these unexpected pay increases are the direct result of inflation, which is a very destructive force on financial stability.

The existence of unfunded accrued liabilities is not bad, then (any more than a mortgage on your house is "bad"), but the changes from year to year in amount of unfunded accrued liabilities are important - - - "bad" or "good" or somewhere in between.

Nor are unfunded accrued liabilities a bill payable immediately (your food costs are payable immediately), but it is important that policy-makers prevent the amount from becoming unreasonably high and it is vital that your plan have a sound method for making payments toward them so that they are controlled.

The existence of large amounts of unfunded accrued liabilities indicates that total contributions in past years were less than level - - - an almost certain history if retired life liabilities are not fully funded now.