

Hospital Community Benefit Spending in Minnesota, 2016 to 2019

A REPORT TO THE MINNESOTA LEGISLATURE

MARCH | 2022

Hospital Community Benefit Spending in Minnesota, 2016 to 2019

Minnesota Department of Health
Health Policy Division/Health Economics Program
PO Box 64882
St. Paul, MN 55164-0882
651-201-4520
health.hep@state.mn.us
www.health.state.mn.us/healtheconomics

As requested by Minnesota Statute 3.197: The preparation of this report cost approximately \$13,820 to prepare, including staff time, printing and mailing expenses.

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March 30, 2022

The Honorable Paul Utke, Chair Health and Human Services Finance and Policy Committee, Minnesota Senate 3403 Minnesota Senate Bldg. St. Paul, MN 55155

The Honorable Jim Abeler, Chair Human Services Reform Finance & Policy Committee, Minnesota Senate 3215 Minnesota Senate Building 95 University Avenue West Saint Paul, MN 55155

The Honorable Tina Liebling, Chair Health Finance Committee Minnesota House of Representatives 477 State Office Building 100 Rev. Dr. Martin Luther King Jr. Blvd. Saint Paul, MN 55155

The Honorable Jennifer Schultz, Chair Human Services Finance and Policy Committee Minnesota House of Representatives 473 State Office Building 100 Rev. Dr. Martin Luther King Jr. Blvd. Saint Paul, MN 55155 The Honorable Melissa Wiklund, Ranking Minority
Health and Human Services Finance & Policy
Committee, Minnesota Senate
2227 Minnesota Senate Building
95 University Avenue West
Saint Paul, MN 55155

The Honorable John Hoffman, Ranking Minority Human Services Reform Finance & Policy Committee, Minnesota Senate 2235 Minnesota Senate Building 95 University Avenue West Saint Paul, MN 55155

The Honorable Joe Schomacker, Ranking Minority Health Finance Committee, Minnesota House of Representatives 209 State Office Building 100 Rev. Dr. Martin Luther King Jr. Blvd Saint Paul, MN 55155

The Honorable Tony Albright, Ranking Minority Human Services Finance and Policy Committee Minnesota House of Representatives 259 State Office Building 100 Rev. Dr. Martin Luther King Jr. Blvd. Saint Paul, MN 55155

Dear Honorable Chairs and Ranking Members:

The Minnesota Department of Health (MDH) is required to report annually on the provision of hospital-based community benefit spending (Minn. Stat. section 144.699, subd. 5). This report provides an analysis of community benefit spending for Minnesota's hospitals between 2016 and 2019.

The report calculates that community benefit spending by Minnesota hospitals was \$1.3 billion in 2019, representing about 6.7 percent of the \$19.6 billion in hospital operating expenses that same year. Community benefit spending in 2019 rose 6.5 percent compared to 2018, though levels of growth were lower in 2018 and 2017 (1.8 percent and 4.2 percent, respectively). Much of the increase in 2019 community benefit was led by growth in state health care program underpayments – state public program payments falling short of

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estimated costs - and operation of subsidized services, such as emergency departments, burn units, and obstetrics units.

Overall, hospital community benefit spending during this period remained skewed to the delivery of *patient services* (charity care, subsidized services and underpayments for state public programs). Spending for community-facing activities, including community health care services, accounted for less than five percent of total community benefit.

Questions or comments on the report may be directed to Stefan Gildemeister, Director of the Health Economics Program, at (651) 201-3550.

Sincerely,

Jan K. Malcolm

Commissioner

PO Box 64975

St. Paul, MN 55164-0975

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Introduction

With around one-third of health care spending in Minnesota associated with care delivered in hospital inpatient and outpatient departments, hospitals represent a key part of the health care delivery system. They also act as an important economic resource for many communities by providing jobs across a wide spectrum of skill sets.

Among their contributions, hospitals typically provide a range of community benefit services with a few different motivations. Of course, hospitals provide community benefit in support of their mission and their historical role as key members of the community. But non-profit hospitals also are required to satisfy their obligations as tax-exempt organizations under state and federal tax laws - over 99 percent of community hospitals in Minnesota are nonprofit or government institutions (80.5 percent and 18.8 percent, respectively). In addition, the Patient Protection and Affordable Care Act of 2010 (ACA) created the requirement that tax-exempt organizations conduct periodic Community Health Needs Assessments (CHNA) and implement strategies to address those needs.

One way to understand how hospitals contribute to communities is to analyze the volume of community benefit, or spending on programs that, including the delivery of free and discounted care, promote community health.¹ Community benefit spending typically falls into one of the following broad categories which, as shown in Table 1, can be further disaggregated:

- Direct patient care;
- Research and education;
- Financial and in-kind contributions; and
- Community activities.

Minnesota law began requiring that the state's community hospitals annually report spending on community benefit in 2007.² The statute specifically defines the meaning of community benefit to consist of certain types of spending and services and explicitly excludes bad debt and underpayments for Medicare services (see Table 1). At the time, this requirement filled a critical gap in available comparable information.³ Although more information has become available nationally since then, concerns about policy relevance of the national information⁴ make these Minnesota data relevant for informing the public about how hospitals in the state carry out their charitable obligations. This report provides an update on community benefit spending for Minnesota community hospitals between 2016 and 2019.⁵

¹ James J. "Nonprofit Hospitals' Community Benefit Requirements," Health Policy Brief, Health Affairs, February 2016.

² Minnesota Statutes, Section 144.699, subdivision 5.

³ Since 2010, the Affordable Care Act (ACA) has required all nonprofit hospitals to file an additional tax form (Schedule H for Form 990) which lists community benefit spending. This requirement does not extend to government or for-profit hospitals.

⁴ Bai G., Zare H., et al. "Analysis Suggest Government and Nonprofit Hospitals' Charity Care is Not Aligned with their Favorite Tax Treatment," Health Affairs 40(4), 2021.

⁵ Community hospitals are general acute care hospitals (not speciality hospitals) that have at least some level of local control.

Table 1: Community Benefit Categories

	Category	Definition or Examples
_ Si	Charity care ¹	Cost of care provided at a free or reduced amount. Charity care is care provided with no expectation of payment and is separate from bad debt. Sometimes called Community Care.
nt Care o ed Service	State health care programs underpayments ²	The difference between payments for services provided to state public program clients and the cost of providing these services, which may exceed payments.
Direct Patient Care or Unreimbursed Services	Operating subsidized services	The costs of services that are operated at a financial loss. Examples include trauma services, burn units, and neonatal intensive care units.
P. D.	Community health services cost	Examples include community health education, community based clinical services such as free clinics and screenings, health support services, and self-help programs.
ć ion	Research	The cost of conducting research, including clinical research and community health research.
Research and Education	Education	The cost of providing medical education. Examples include a student internship in clinical settings and scholarships for professional education.
Financial and In-Kind Contributions	Financial and in-kind contributions	Examples include hours donated by staff and overhead expenses of space donated to not-for-profit community groups.
Community Activities	Costs of community building activities	Examples include economic development activities, community support system enhancements, environmental improvements, and leadership development training for community members.
Comi	Costs of community benefit operations	The cost associated with dedicated staff, and other costs associated with community benefit strategy and operations.

Notes: Categories of community benefit are defined in Minnesota Statute, Section 144.669, Subd. 5. These categories are based on definitions established through national discussions by hospital leaders. 6 Similar, but not identical, categories are used for federal IRS reporting on the Form 990 Schedule H.

1/ Charity care does not include bad debt write-offs, where there was an expectation of payment at the time of services. 2/ State program underpayments only includes Medical Assistance (Medicaid) and MinnesotaCare, the two state-administered public health care programs; per state law and consistent with other national standards and requirements, this category explicitly excludes differences between payments and actual costs for Medicare patients.

⁶ VHA, Inc. and Catholic Health Association. "Community Benefit Reporting: Guidelines and Standard Definitions for the Community Benefit Inventory for Social Accountability" 2006; https://www.mnhospitals.org/Portals/0/Documents/data-reporting/commben-guidelines.pdf

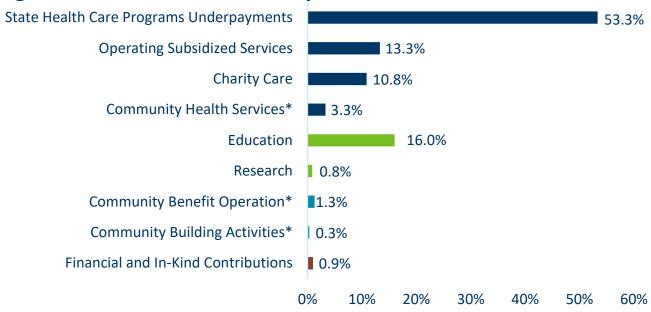
How Hospital Community Benefit Dollars Were Spent in 2019

Key Findings

- Hospitals reported \$1.31 billion in community benefit spending in 2019, or 6.7 percent of the \$19.6 billion in operating expenses.
- Over half of community benefit dollars were accounted for by state health care program underpayments.

Minnesota community hospitals, or non-federal facilities, nearly all of which are non-profit or government affiliated, reported \$1.3 billion in spending on the statutory categories of community benefit in 2019, representing 6.7 percent of their total operating expenses of \$19.6 billion. Direct patient care has historically accounted for the majority of hospital community benefit; in 2019 it represented 80.7 percent, or \$1.1 billion (Figure 1). Direct patient care includes state health care program underpayments, operating subsidized services, charity care and community health services.

Figure 1: Where did Community Benefit Dollars Go in 2019?



Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports. Numbers may not sum to total due to rounding.

^{*} These three categories are referred to as 'community-facing activities' throughout this report.

⁷ All community benefit spending is reported *net of revenues*. For example, subsidized services, such as the emergency department, earn revenue; the amount reported is the cost to the hospital for operating those services after revenue is accounted for. Community benefit related to charges for services (state health care program underpayments and charity care) are also adjusted by a hospital-specific cost-to-charge ratio; this accounts for the difference between charges for a services, and what it costs to deliver those services.

State health care programs underpayments (see description below) accounted for over half of community benefit spending (\$699.1 million), and nearly two-thirds of direct patient care community benefit in 2019.⁸ Hospitals provided free or reduced-cost care to patients through charity care in the amount of \$142.0 million. Provision of direct patient care through emergency departments and other departments, such as burn centers, that are staffed regardless of use and profitability, are considered *subsidized care*. This care accounted for \$174.1 million (13.1 percent) of community benefit spending.⁹ Community health services – clinics and screenings offered at no cost to the community – represented only 3.3 percent of community benefit spending (\$42.8 million).

State Public Program Underpayments

This category of community benefit is based on the notion that hospitals accept payments below actual costs of providing services for enrollees in Minnesota State Health Care programs (Medical Assistance and MinnesotaCare). The amount is calculated by subtracting payments received from Medical Assistance and MinnesotaCare from hospital charges adjusted to approximate costs – if the adjusted charges are higher than payments received, that amount is considered an underpayment.

There are two main weaknesses associated with estimating these underpayments: First, charges and the way they are derived vary by hospital, and although the adjustment uses one consistent method, adjusted charges may not necessarily compare well to underlying costs. These adjusted charges also do not appropriately reflect differences in facility cost-effectiveness. Second, capturing underpayments as community benefit does not account for the fact that, absent state public programs, a substantial proportion of the cost of these services might otherwise remain unreimbursed as charity care or bad debt. Bad debt is not a recognized form of community benefit at either the state or federal level.

Nevertheless, these state program underpayments are considered community benefit under most frameworks, including the one established by the Internal Revenue Services. 10

Spending on education and research accounted for \$220.3 million. As has been the case in previous years, the majority of these expenditures are delivered by hospitals with more than 200 beds (89.4 percent of education costs and 69.9 percent of research costs), including teaching hospitals, and facilities located in urban areas.

The remaining two categories of hospital-based community benefit spending, financial and in-kind contributions and community activities, each represented a much smaller percentage of total community benefit in 2019 (0.9 percent and 1.6 percent respectively), or \$32.9 million.

⁸ State health care program underpayments are calculated as the difference between the total charges for state public program services, multiplied by a hospital-specific cost to charge ratio, and the actual payments received for those services. The cost to charge ratio is calculated by dividing the amount it costs to provide care (total operating expenses) by the amount charged for providing care (total charges from patient care plus other operating revenue). In 2019, cost to charge ratios range from 27.8 percent to 99.4 percent, with a median of 49.1 percent.

⁹ As with all community benefit calculations in this report, this amount is net of reported revenue from the subsidized services.

¹⁰James J. "Nonprofit Hospitals' Community Benefit Requirements," Health Policy Brief, Health Affairs, February 2016.

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Three categories of community benefit, community health services, community benefit operations, and community health activities (denoted with an * in Figure 1) are specifically community-facing activities, two of which are not direct patient care. Of the \$20.9 million spent on these two activities, around four-fifths of spending (\$16.8 million) is focused on the staffing associated with efforts by hospitals to drive health improvement activities including community engagement and economic development in the area around each hospital (community benefit operation); an additional \$4.1 million is focused on the community building and development activities themselves. When these community building activities are combined with efforts the hospital undertakes to enhance population health through direct services (community health activities), hospitals were directing just \$63.7 million of the \$1.3 billion in total community benefit spending toward what many may think of as higher priority, community-facing activities to drive upstream improvements in the underlying determinants of population health. A review of several hospitals' implementation plans for community engagement found that many community-facing projects were collaborations with other community entities, including participation on task forces or advisory councils. The higher costs of staff and labor costs compared to material costs for programs could explain the higher spending on community benefit operations.

How Hospital Community Benefit Changed Between 2016 and 2019

Key Findings

- Community benefit spending increased by 13.0 percent, or \$150.4 million, between 2016 and 2019.
- Growth in state health care program underpayments and operation of subsidized services led to much of the increase across the three years, with each increasing \$118.6 million and \$51.4 million respectively.
- Modest increases were seen across the three years in community-facing activities; community health services (\$2.4 million) and community activities (\$2.8 million).
- Declines were seen across the three years in education and research (-\$43.3 million jointly) and financial/in-kind contributions (-\$5.3 million).

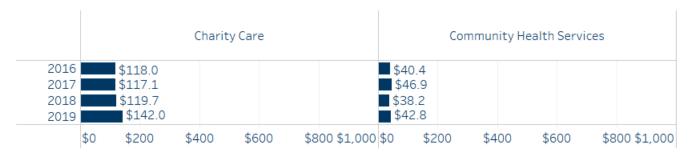
Between 2016 and 2019 hospitals increased their absolute dollar spending on community benefit year over year, but saw a steady rate as a percent of operating expenses, ranging from 6.7 percent in 2016 and 2017, 6.6 percent in 2018, and 6.7 percent in 2019. The percent of operating costs varied greatly between individual hospitals, from 25 percent to less than 1 percent, but that variability was present in all years.

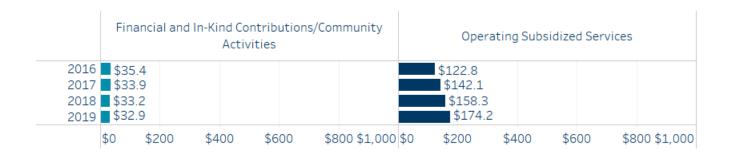
While Figure 2 displays the absolute community benefit dollars by reporting category, the overall distribution of spending across categories stayed largely unchanged, with the same three categories accounting for over three quarters of community benefit spending across all years:

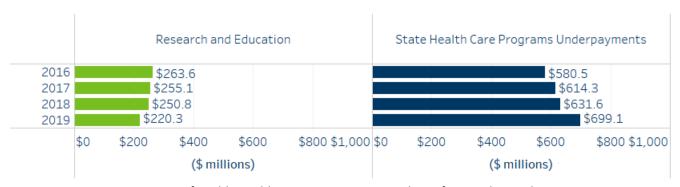
- State public health care program underpayments accounted for about half of community benefit (50.0 percent in 2016 and 53.3 percent in 2019);
- Spending on research and education accounted for about one-fifth (22.7 percent in 2016 and 16.8 percent in 2019); and
- Spending on operation of subsidized services another one-tenth (10.6 percent in 2016 and 13.3 percent in 2019).

¹¹ The available data indicate an average of between 7 and 8 percent of operating expenses devoted to community benefit nationally. It is important to note that due to differences in state public health care programs, the exposure of hospitals to both state public program underpayments and uncompensated care also varies. For example, see Young, GJ, Flaherty, S, Zepeda, ED, Singh, SR and Cramer, GR. "Community Benefit Spending by Tax-Exempt Hospitals Changed Little After ACA." *Health Affairs* 2018, 37(1): 121-124.

Figure 2: Distribution of Community Benefit Spending, 2016 to 2019







Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports

While overall community benefit spending increased 13.0 percent between 2016 and 2019, not all categories grew or changed in similar ways (Table 2). The largest increases in this time period were seen in direct patient care, with the operations of subsidized services increasing 41.8 percent (\$51.4 million) and charity care and state program underpayments increasing around 20 percent each (\$23.9 and \$118.6 million respectively). The largest decreases were seen in financial and in-kind contributions, which fell 30.6 percent (\$5.3 million) and education, which fell 17.8 percent (\$45.5 million). Despite the substantial decrease, education in 2019 remained the second-largest category of community benefit, after state program underpayments.

The largest percentage increase was seen in the operation of subsidized services (41.8 percent), which saw a 10 percent increase in the costs of services from 2016 to 2019, with a corresponding 2

percent decrease in revenue in that same time. Utilization of these subsidized services also did not increase greatly over the same time period. For example, the volume of ED visits increased 2.5 percent and births in the state increased 1.1 percent between 2016 and 2019.¹²

Table 2: Minnesota Hospital Community Benefit by Category, 2016 to 2018

	Co	Community Benefit Spending								
Community Benefit Category		(\$ Mi	llions)		Change					
	2016	2017	2018	2019	2016 to 2019					
Direct Patient Care	\$861.8	\$920.4	\$947.8	\$1,058.0	22.8%					
Charity Care	\$118.0	\$117.1	\$119.7	\$142.0	20.3%					
State Health Care Programs	\$580.5	\$614.3	\$631.6	\$699.1	20.4%					
Underpayments										
Operating Subsidized Services	\$122.8	\$142.1	\$158.3	\$174.2	41.8%					
Community Health Services	\$40.4	\$46.9	\$38.2	\$42.8	5.8%					
Research and Education	\$263.6	\$255.1	\$250.8	\$220.3	-16.4%					
Education	\$255.0	\$245.7	\$238.7	\$209.5	-17.8%					
Research	\$8.6	\$9.4	\$12.0	\$10.8	25.1%					
Financial and In-Kind Contributions	\$17.2	\$14.6	\$11.6	\$11.9	-30.6%					
Community Activities	\$18.1	\$19.3	\$21.5	\$20.9	15.3%					
Community Building Activities	\$4.2	\$4.6	\$5.0	\$4.1	-2.2%					
Community Benefit Operation	\$13.9	\$14.7	\$16.5	\$16.8	20.6%					
Total Community Benefit	\$1,160.7	\$1,209.4	\$1,231.7	\$1,311.1	13.0%					
As a Percent of Operating Expenses	6.7%	6.7%	6.6%	6.7%						

Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports

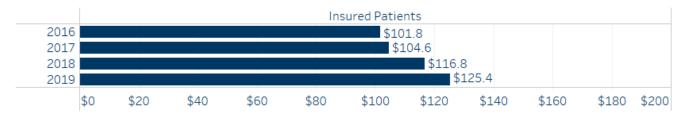
After three relatively stable years, charity care jumped 18.6 percent from 2018 to 2019. When charity care is broken out by insurance status (Figure 3), that increase was primarily seen in charity care extended to uninsured Minnesotans. Nearly half of 2019's charity care dollars (\$185.0 million) went towards the full forgiveness of uninsured patients' hospital bills. A comparison of charity care to bad debt, the other component of uncompensated care which is not included in community benefit, shows that bad debt had been rising steadily year-over-year form 2016 to 2019. It is not clear if the increase in charity care in 2019 was related to a change in who presented for care, a means to shift some of the uncompensated care into a form that would provide hospitals an increased community

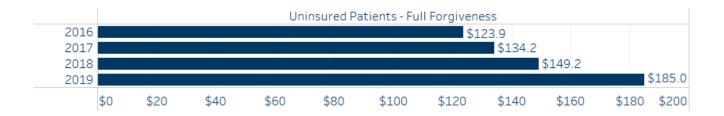
¹² Minnesota Department of Health, Health Economics Program unpublished analysis of Hospital Annual Report data

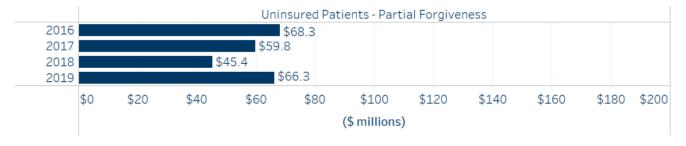
¹³ Charity care is care for which hospitals never expect to be reimbursed. Bad debt is incurred when hospitals cannot obtain reimbursement for care provided to patients who appear not eligible for free or discounted care. The comparison of bad debt to charity can be found in Chartbook 6: https://www.health.state.mn.us/data/economics/chartbook/docs/section6.pdf

benefit, or something else. There is no indication that there was a substantial increase in the number of uninsured or other changes in coverage between 2018 and 2019 to drive this change. ¹⁴

Figure 3: Components of Minnesota Hospital Charity Care, 2016 to 2019







Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports

¹⁴ Minnesota Health Care Markets Chartbook Section 6: Uninsurance and the Safety Net (https://www.health.state.mn.us/data/economics/chartbook/docs/section6.pdf) and Minnesota Health Care Markets Chartbook Section 2: Trends and Variation in Health Insurance Coverage (https://www.health.state.mn.us/data/economics/chartbook/docs/section2.pdf).

Community Benefit by Hospital Characteristics

Data for 2019 illustrate that there are hospital-to-hospital and geographic differences in what share of total spending was devoted to community benefit and how that spending was distributed across community benefit categories. To demonstrate: in 2019, individual hospitals spent between \$5,000 and \$157 million on community benefit; some hospitals dedicated a quarter of their operating expenses to community benefit, while others reported spending next to nothing. Minnesota's only for-profit community hospital reported no community benefit three of the four years of this analysis.

Key Findings

- Smaller hospitals, often in rural areas, saw the greatest increase in community benefit spending between 2016 and 2019.
- A greater percentage of these hospitals' community benefit also went to direct patient care.
- Nearly all research spending was reported by large, urban hospitals.

Table 3 provides a broad overview of community benefit spending by hospital characteristics, although overall trends were driven by larger and urban hospitals. Hospital-level data can be found in Appendix Tables A1 through A5.

Urban hospitals (including those in the Twin Cities and cities such as Duluth, Rochester and St. Cloud) provided the largest portion of total community benefit dollars in 2019, or about 81.1 percent. All of the top ten providers of spending on community benefit were urban hospitals. Much of this can be a function of size, as Minnesota's largest hospitals are in urban areas.

While urban hospitals provided a greater share of total community benefit dollars, the hospitals in smaller, rural communities devoted a larger *share* of their operating expenses to community benefit. These facilities also saw more of their community benefit go to direct patient care (95.4 percent), compared with urban facilities (75.9 percent) who had greater expenses in research and education.

How the direct patient care dollars were focused varied somewhat:

- Isolated, small town hospitals devoted 55.3 percent of community benefit to operating subsidized services in 2019, compared to 11.7 percent of the total for urban hospitals;
- Critical access hospitals devoted 31.8 percent of community benefit to operating subsidized services in 2019, compared to 11.0 percent of the total for non CAHs;
- Hospitals in larger rural cities, such as Bemidji and Marshall, saw 74.8 percent of their community benefit going towards state health care programs underpayments, largely as a result of the role of these payers in their overall patient population.

¹⁵ The geographic distinction between urban and rural facilities is derived based on Rural Urban Commuter Area (RUCA) codes, using the hospital zip code. See Appendix A (Figure A1).

Hospitals that were not designated as critical access hospitals (CAH) contributed more in community benefit than CAHs. In 2019, hospitals that were not CAHs spent on average nearly \$23 million, versus less than \$2 million spent on average by CAHs. This is mostly a function of size, as when community benefit is taken as a percentage of operating expenses, the difference becomes much less apparent. That percentage was 6.5 percent for CAHs and 6.7 percent for non-CAHs in 2019.

Many of the hospitals in isolated small towns are CAHs, which requires them to offer certain services to obtain higher reimbursement rates from Medicare. This may increase their focus on operating subsidized services. A hospital's status as a CAH also affected other areas of community benefit. In 2019, CAHs saw 2.9 percent of their community benefit go towards education, compared to 17.6 percent for non-CAHs. In contrast, CAHs apportioned a larger percentage of their community benefit toward community building activities than non-CAHs (1.5 percent and 0.2 percent respectively).

Another characteristic that shows differences in community benefit spending is a hospital's affiliation with a health care system. Affiliated hospitals spent roughly twice as much of their community benefit dollars on education and financial and in-kind contributions than independent hospitals. In contrast, independent hospitals spent more on operating subsidized services and devoted a larger percentage of their operating costs to community benefit (9.9 percent compared to 6.1 percent in 2019).

Government hospitals continued to provide a larger share of their operating expenses toward community benefit;¹⁶ however, the distribution of community benefit is very similar between government and nonprofit hospitals. The one area that is an exception is research; no government hospitals put any community benefit towards research in 2019.

¹⁶ This trend is driven by Hennepin Healthcare, which accounts for two-thirds of community benefit provided by government hospitals.

Table 3: Hospital Community Benefit by Hospital Characteristics, 2016 to 2019

	No. of	Т	otal Commu (\$ mil	•	t	Change,	Percent of Operating
	Hospitals (2019)	2016	2017	2018	2019	2016 to 2019	Expenses (2019)
All Hospitals	128	\$1,160.7	\$1,209.4	\$1,231.7	\$1,311.1	13.0%	6.7%
Number of Beds ¹							
<25	45	\$31.6	\$47.6	\$57.1	\$67.6	114.0%	7.3%
25 to 49	45	\$130.7	\$139.8	\$143.9	\$153.4	17.4%	6.4%
50 to 99	15	\$152.1	\$156.8	\$149.0	\$163.2	7.3%	7.7%
100 to 199	8	\$104.8	\$103.7	\$116.8	\$129.6	23.7%	6.7%
>200	15	\$741.6	\$761.5	\$764.8	\$797.3	7.5%	6.5%
Affiliation and CAH							
Status ²							
Affiliated CAH	46	\$48.2	\$51.4	\$55.3	\$62.6	29.8%	5.4%
Affiliated Non-CAH	44	\$835.1	\$874.0	\$927.9	\$956.0	14.5%	6.2%
Independent CAH	31	\$73.7	\$76.0	\$71.0	\$80.2	8.9%	7.9%
Independent Non- CAH	7	\$203.7	\$208.0	\$177.4	\$212.3	4.2%	11.1%
Urban/Rural ³							
Isolated Rural Town	27	\$35.9	\$31.2	\$36.4	\$39.6	10.3%	8.7%
Small Town	31	\$75.7	\$82.6	\$78.0	\$89.6	18.3%	7.1%
Large Rural City	18	\$95.6	\$103.3	\$106.2	\$124.0	29.7%	6.7%
Urban	52	\$953.5	\$992.3	\$1,011.1	\$1,057.9	11.0%	6.6%
Ownership							
Government	24	\$133.7	\$113.2	\$105.5	\$139.8	4.6%	8.0%
Private Nonprofit	103	\$1,027.0	\$1,090.2	\$1,126.2	\$1,171.3	14.1%	6.6%
Private For-Profit	1	\$0.0	\$0.1	\$0.0	\$0.0		0.0%

Appendix Table A6 provides community benefit, change to 2019 and percent of operating expenses by hospital characteristics for all years.

Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports

¹ Number of beds refers to *available* beds, which are acute care beds that are immediately available for use or could be brought on line within a short period of time.

² Affiliated refers to a hospital that is part of a larger medical care system of more than one hospital, as opposed to an independent hospital. A Critical Access Hospital (CAH) is a federal designation for a rural hospital that meets certain criteria.

³ Urban and Rural status is based on Rural Urban Commuter Area (RUCA) codes, using the hospital zip code. See Map in Appendix A (Figure A1).

Summary and Discussion

While community benefit increased year-over-year for Minnesota hospitals, their contribution relative to their operating expenses remained consistent with the past. In aggregate, Minnesota hospitals continued to devote considerable resources towards their obligations as non-profit, tax exempt entities. As these resources are linked to specific hospitals, community benefit spending largely reflects the geographic distribution of facilities, their relative size, and local conditions, including processes for decision-making. As such, community benefit dollars are not evenly distributed across communities of the state.

In terms of dollars spent, the hospitals that drive community benefit are generally large urban hospitals. The ten hospitals with the highest community benefit (out of a total of 128) contributed 57 percent of the total. None of these hospitals are critical access hospitals, and they are almost exclusively urban and more likely to be affiliated with a health care system. While the larger, urban affiliated hospitals contribute the majority of dollars to community benefit statewide, they actually contribute a smaller percent of their operating expenses to community benefit. The ten hospitals with the highest percentages are mostly rural, more likely to be CAHs and more likely to be independent.

In 2019, community hospitals delivered more than \$1.3 billion in a mix of health care services, research and medical education, and activities aimed at supporting communities that hospitals are embedded in. At the same time, community benefit spending remained heavily skewed toward the provision of services to hospital patients, including charity care and state public program underpayments, as well as a range of other services which are considered not sufficiently reimbursed. As in previous years, the cost of delivering community building activities – economic development activities, community support system enhancements, environmental improvements – accounted for less than two percent of total community benefit spending, with the vast majority of the nearly \$21 million (80 percent in 2019) actually devoted to the costs of administration for these activities, including staffing. The other community-facing activity, direct patient care related to community health, such as free clinics and screenings, accounted for another 3.3 percent, about \$43 million of spending.

Under updated IRS community benefit requirements following the passage of the ACA, hospitals have an obligation to ensure this spending aligns with community needs through community health needs assessments (CHNA) conducted every three years.¹⁷ At this point, many hospitals have completed three iterations of CHNAs, often in collaboration with their local public health departments, which allowed for a review of methods and results¹⁸. Wide variability was seen in CHNA designs, with some

¹⁷ IRS Statutes, Section 1.501(r)3

¹⁸ For this report, we reviewed CHNAs for a select few hospitals and health systems to obtain a high level understanding of their use in Minneosta (Hennepin Healthcare, Lake Region Healthcare, the M Health Fairview system, and the Ridgedale system).

health care systems using a system-wide approach, rather than a hospital-specific one, that made understanding and addressing specific community needs more challenging. A commonality in the CHNAs reviewed was the distinction between health issues such as mental health or chronic conditions and social determinants of health (SDOH) such as poverty and employment. Approaches to health issues mainly took the form of process changes or implementation within the hospitals or community clinics, while addressing SDOH was approached through community collaborations. In several of the CHNAs the areas of focus were static, addressing the same target areas over the years with a continuation of existing programs or collaborations. Goal-setting in most of the CHNAs reviewed was vague, which will make evaluation of progress difficult.

MDH is looking to improve the collaboration between hospitals and local public health in both the design of CHNAs and the implementation of recommendations. To better address the social determinants of health and health disparities present in the state, MDH's Office of Rural Health and Primary Care is lauching a project as a part of a Centers of Disease Control and Prevention (CDC) COVID-19 Health Equity Grant program. The program will give out grants to rural communities to pilot efforts to collaborate on health assessments in a way that reduces disparities, increases diverse decision-making voices, results in new ideas for long-term policy changes and provides resources needed to sustain this kind of collaboration going forwards. While some larger hospital systems already have some of these resources in place, smaller systems and individual hospitals will benefit from this additional support.

Looking beyond the 2019 data in this report, we would expect to see changes to community benefit due to the COVID-19 pandemic, whether through receiving funds or finding higher community need. Reviewing preliminary data, it appears that community benefit increased in Minnesota hospitals from 2019 to 2020 and, due to a drop in operating expenses, accounted for a larger percentage of those operating expenses. The increase in community benefit appears to be driven by state health care underpayments, likely the result of broader Medicaid eligibility due to federal actions. Preliminary increases were also seen in charity care and community benefit operation. Preliminary decreases were seen in all other categories of community benefit, most notably education. It is important to note that spending for activities that are most directly geared towards the community, community health services and community building activities, decreased, likely in part because providing these services was made more difficult by diverted priorities and the inability to gather during the pandemic.

Moving forward, MDH hopes to document further progress and partner with hospitals in their work to pivot towards addressing upstream issues of social determinants and equity in the larger community, in conjunction with communities and local public health.

Appendix A: Additional Tables and Figures

Table A1: Community Benefit Provided by Minnesota Hospitals, 2019

			1	State Health Care Programs	Operating Subsidized	Community Health			Financial and In-Kind	Community Building	Community Benefit	Total Community	Percent of Operating
Hospital Name	City	County	Charity Care ¹	Underpayment ²	Services	Services	Education	Research	Contributions	Activities	Operation	Benefit	Expenses
Abbott Northwestern Hospital	Minneapolis	Hennepin	\$4,953,765	\$7,044,945	\$3,811	\$9,524,246	\$0	\$1,751,303	\$2,755,058	\$6,074	\$183,983	\$26,223,185	2.1%
Alomere Health	Alexandria	Douglas	\$429,243	\$6,319,797	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,749,040	3.9%
Appleton Area Health Services	Appleton	Swift	\$3,045	\$0	\$0	\$0	\$0	\$0	\$2,460	\$0	\$0	\$5,505	0.1%
Avera Marshall Regional Medical Center	Marshall	Lyon	\$443,950	\$1,998,287	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,442,237	3.8%
Avera Tyler	Tyler	Lincoln	\$31,896	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,896	0.5%
Bigfork Valley Hospital	Bigfork	Itasca	\$5,133	\$27,851	\$290,296	\$87,711	\$0	\$0	\$36,500	\$0	\$18,778	\$466,269	3.0%
Buffalo Hospital	Buffalo	Wright	\$563,690	\$549,497	\$0	\$106,715	\$0	\$323,032	\$31,859	\$35,802	\$323,114	\$1,933,709	2.5%
Cambridge Medical Center	Cambridge	Isanti	\$646,531	\$770,665	\$0	\$299,850	\$0	\$181,135	\$28,605	\$8,899	\$216,352	\$2,152,037	2.7%
Carris Health - Redwood	Redwood Falls	Redwood	\$15,732	\$575,986	\$0	\$99,082	\$0	\$130,806	\$50,990	\$450,000	\$0	\$1,322,596	5.8%
Carris Health - Rice Memorial Hospital	Willmar	Kandiyohi	\$25,268	\$4,904,448	\$6,619	\$78,489	\$0	\$17,876	\$1,200	\$5,494	\$1,056	\$5,040,450	4.7%
CCM Health	Montevideo	Chippewa	\$319,547	\$3,330,525	\$3,066,499	\$0	\$0	\$17,063	\$0	\$7,432	\$33,466	\$6,774,532	15.9%
CentraCare Health - Melrose	Melrose	Stearns	\$155,601	\$486,923	\$800	\$104,355	\$0	\$24,266	\$0	\$1,664	\$0	\$773,609	3.2%
CentraCare Health - Monticello	Monticello	Wright	\$187,665	\$1,092,418	\$400,684	\$0	\$0	\$0	\$0	\$0	\$19,057	\$1,699,824	2.9%
CentraCare Health - Paynesville	Paynesville	Stearns	\$97,374	\$285,150	\$1,104,823	\$39,826	\$0	\$29,194	\$8,678	\$304	\$0	\$1,565,349	5.2%
CentraCare Health - Sauk Centre	Sauk Centre	Stearns	\$139,682	\$0	\$3,150	\$102,310	\$0	\$21,378	\$0	\$4,337	\$3,164	\$274,021	1.3%
CentraCare Health System - Long Prairie	Long Prairie	Todd	\$342,239	\$1,674,930	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,017,169	8.8%
CHI LakeWood Health	Baudette	Lake Of The Woods	\$27,630	\$601,451	\$230,002	\$0	\$0	\$16,503	\$16,294	\$24,744	\$0	\$916,624	9.2%
Children's Minnesota	Minneapolis	Hennepin	\$2,915,109	\$114,058,058	\$15,342,112	\$5.122.844	\$3,051,329	\$8,093,300	\$77,393	\$62,900	\$2,220,911	\$150,943,956	17.7%
CHI St. Francis Health	Breckenridge	Wilkin	\$532,444	\$453,164	\$272,926	\$59,625	\$0	\$96,028	\$48,492	\$18,614	\$8,737	\$1,490,030	6.5%
CHI St. Joseph's Health	Park Rapids	Hubbard	\$569,155	\$1,473,863	\$734,186	\$0	\$0	\$83,728	\$78,620	\$5,849	\$0	\$2,945,401	7.1%
Community Memorial Hospital	Cloquet	Carlton	\$319,096	\$2,396,722	\$747,165	\$378,681	\$0	\$0	\$19,995	\$33,300	\$0	\$3,894,959	6.8%
Cook Hospital & Care Center	Cook	St. Louis	\$90,869	\$320,280	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$411,149	3.8%
Cuyuna Regional Medical Center	Crosby	Crow Wing	\$32,948	\$3,277,093	\$0	\$0	\$0	\$234,154	\$119,768	\$0	\$0	\$3,663,963	3.2%
District One Hospital	Faribault	Rice	\$617,155	\$709,060	\$0	\$364,022	\$0	\$376,761	\$47,382	\$1,230	\$96,280	\$2,211,890	4.3%
Ely-Bloomenson Community Hospital	Elv	St. Louis	\$24,251	\$736,721	\$120,666	\$106,088	\$0	\$34,800	\$147,965	\$1,000	\$5,250	\$1,176,741	5.7%
Essentia Health Ada	Ada	Norman	\$162,092	\$466,424	\$0	\$16,954	\$0	\$21,581	\$9,600	\$1,095	\$0	\$677,746	9.5%
Essentia Health - Deer River	Deer River	Itasca	\$460,779	\$738,141	\$0	\$75,019	\$0	\$39,259	\$0	\$19,275	\$0	\$1,332,473	4.6%
Essentia Health - Duluth	Duluth	St. Louis	\$3,583,831	\$25,528,362	\$0	\$887,921	\$0	\$333,702	\$0	\$919.077	\$0	\$31,252,893	7.2%
Essentia Health - Fosston	Fosston	Polk	\$347,542	\$823,912	\$0	\$6,922	\$0	\$24,272	\$0	\$0	\$0	\$1,202,648	5.2%
Essentia Health - Graceville	Graceville	Big Stone	\$125,537	\$0	\$0	\$752	\$0	\$15,092	\$29	\$448	\$0	\$141,858	2.3%
Essentia Health Northern Pines	Aurora	St. Louis	\$263,140	\$601,494	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$864,634	6.8%
Essentia Health - Sandstone	Sandstone	Pine	\$630,375	\$1,077,856	\$0	\$17,231	\$0	\$88,746	\$0	\$0	\$0	\$1,814,208	10.4%
Essentia Health Virginia	Virginia	St. Louis	\$1,227,180	\$4,700,806	\$0	\$190,714	\$0	\$43,500	\$0	\$19,124	\$0	\$6,181,324	6.9%
					\$233,070	\$190,714	\$0		\$4,650	\$15,124	\$0		5.2%
Fairview Range	Hibbing	St. Louis	\$1,002,375	\$4,059,714			·	\$741,023		\$0	\$0 \$0	\$6,040,832	
Gillette Children's Specialty Healthcare	St. Paul	Ramsey	\$363,898	\$39,884,193	\$15,596,580	\$1,558,913	\$2,934,583	\$2,599,773	\$89,675		· ·	\$63,027,615	25.7%
Glacial Ridge Health System	Glenwood	Pope	\$230,906	\$1,084,121	\$3,513,595	\$0	\$0	\$0	\$0	\$0	\$28,943	\$4,857,565	12.1%
Glencoe Regional Health	Glencoe	Mcleod	\$387,604	\$673,704	-\$28,862	\$306,046	\$0	\$224,210	\$68,482	\$89,583	\$725	\$1,721,492	3.3%
Grand Itasca Clinic and Hospital	Grand Rapids	Itasca	\$857,653	\$4,293,964	\$520,868	\$0	\$0	\$493,311	\$7,330	\$0	\$0	\$6,173,126	6.7%

All Costs are net of offsetting revenues.

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

An Excel version of this table can be found on the Health Economics Program website: https://www.health.state.mn.us/data/economics/docs/commbenefitsup2019.xlsx.

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program enrollee and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A1: Community Benefit Provided by Minnesota Hospitals, 2019 (continued)

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Granite Falls Health	Granite Falls	Yellow Medicine	\$17,038	\$843,891	\$0	\$0	\$0	\$0	\$2,300	\$0	\$0	\$863,229	4.8%
Hendricks Community Hospital Association	Hendricks	Lincoln	\$17,038	\$88,760	\$270,421	\$73,953	\$0	\$0	\$11,335	\$11,216	\$0	\$472,900	5.5%
Hennepin Healthcare	Minneapolis	Hennepin	\$15,771,192	\$52,972,308	\$1,315,988	\$23,181,253	\$0	\$172,194	\$0	\$186,096	\$0	\$93,599,031	9.5%
Hutchinson Health	Hutchinson	Mcleod	\$210,458	\$3,484,789	\$0	\$161,866	\$0	\$143,122	\$82,297	\$66,091	\$0	\$4,148,623	5.1%
Johnson Memorial Health Services	Dawson	Lac Qui Parle	\$1,459	\$337,114	\$659,045	\$31,886	\$0	\$23,461	\$4,066	\$23,000	\$10,000	\$1,090,031	9.2%
Kittson Memorial Healthcare Center	Hallock	Kittson	\$343	\$255,113	\$0	\$0	\$0	\$3,615	\$0	\$0	\$0	\$259,071	3.4%
Lake Region Healthcare	Fergus Falls	Otter Tail	\$421,882	\$9,349,609	\$8,544	\$802,816	\$0	\$68,663	\$57,510	\$135,652	\$0	\$10,844,676	8.3%
Lakeview Hospital	Stillwater	Washington	\$310,786	\$2,654,592	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,965,378	2.7%
Lake View Hospital	Two Harbors	Lake	\$34,943	\$363,547	\$15,062	\$98,262	\$350	\$42,857	\$24,890	\$1,451	\$0	\$581,362	3.4%
Lakewood Health System	Staples	Todd	\$555,094	\$3,008,509	\$177,999	\$6,000	\$0	\$35,915	\$52,007	\$5,060	\$319,937	\$4,160,521	6.0%
LifeCare Medical Center	Roseau	Roseau	\$75,776	\$799,438	\$2,151,681	\$118,415	\$0	\$258,121	\$84,947	\$579,430	\$171,069	\$4,238,877	12.7%
Madelia Community Hospital Inc.	Madelia	Watonwan	\$23,652	\$629,449	\$2,172,783	\$0	\$0	\$0	\$0	\$0	\$0	\$2,825,884	24.8%
Madison Hospital	Madison	Lac Qui Parle	\$59,329	\$222,101	\$0	\$0	\$0	\$113,491	\$0	\$0	\$0	\$394,921	3.7%
Mahnomen Health Center	Mahnomen	Mahnomen	\$0	\$505,541	\$1,943	\$0	\$0	\$562	\$0	\$3,432	\$0	\$511,478	8.5%
Maple Grove Hospital	Maple Grove	Hennepin	\$418,486	\$5,165,655	\$0	\$47,804	\$0	\$94,645	\$3,468	\$9,567	\$76,532	\$5,816,157	3.5%
Mayo Clinic Health System - Albert Lea and Austin	Albert Lea	Freeborn	\$3,972,621	\$14,985,455	\$4,595,415	\$2,226,289	\$0	\$97,451	\$48,599	\$0	\$0	\$25,925,830	9.9%
Mayo Clinic Health System in Cannon Falls	Cannon Falls	Goodhue	\$538,917	\$923,552	\$413,379	\$200,264	\$0	\$8,766	\$4,371	\$0	\$0	\$2,089,249	6.6%
Mayo Clinic Health System in Fairmont	Fairmont	Martin	\$1,293,155	\$4,573,278	\$1,347,553	\$652,834	\$0	\$28,576	\$14,251	\$0	\$0	\$7,909,647	9.6%
Mayo Clinic Health System in Lake City	Lake City	Goodhue	\$530,846	\$993,393	\$334,902	\$162,247	\$0	\$7,102	\$3,541	\$0	\$0	\$2,032,031	7.2%
Mayo Clinic Health System in Mankato	Mankato	Blue Earth	\$2,967,311	\$13,768,185	\$7,791,184	\$3,774,508	\$0	\$165,220	\$82,396	\$0	\$0	\$28,548,804	10.0%
Mayo Clinic Health System in New Prague	New Prague	Scott	\$623,603	\$979,051	\$659,899	\$319,694	\$0	\$13,993	\$6,979	\$0	\$0	\$2,603,219	6.6%
Mayo Clinic Health System in Red Wing	Red Wing	Goodhue	\$1,566,371	\$5,231,185	\$2,155,310	\$1,044,159	\$0	\$45,706	\$22,794	\$0	\$0	\$10,065,525	8.1%
Mayo Clinic Health System in Springfield	Springfield	Brown	\$185,334	\$1,441,553	\$126,437	\$61,253	\$0	\$2,681	\$1,337	\$0	\$0	\$1,818,595	11.4%
Mayo Clinic Health System in St. James	St. James	Watonwan	\$485,637	\$1,085,042	\$280,703	\$135,989	\$0	\$5,952	\$2,969	\$0	\$0	\$1,996,292	9.9%
Mayo Clinic Health System in Waseca	Waseca	Waseca	\$501,392	\$1,254,228	\$315,771	\$162,462	\$0	\$6,717	\$3,349	\$0	\$0	\$2,243,919	9.9%
Mayo Clinic Hospital - Rochester	Rochester	Olmsted	\$17,958,053	\$26,136,958	\$45,236,150	\$21,915,050	\$0	\$959,281	\$478,392	\$0	\$0	\$112,683,884	5.9%
Meeker Memorial Hospital	Litchfield	Meeker	\$243,925	\$704,553	\$21,278	\$39,161	\$0	\$99,326	\$0	\$0	\$0	\$1,108,243	3.3%
Mercy Hospital	Coon Rapids	Anoka	\$3,615,333	\$5,836,143	\$11,638,618	\$2,212,282	\$0	\$1,692,995	\$259,720	\$16,304	\$212,559	\$25,483,954	3.8%
Mercy Hospital	Moose Lake	Carlton	\$59,090	\$1,403,424	\$0	\$0	\$0	\$61,261	\$0	\$0	\$0	\$1,523,775	4.2%
M Health Fairview Bethesda Hospital	St. Paul	Ramsey	\$142,617	\$3,114,331	\$380	\$299,276	\$0	\$597,967	\$11,265	\$0	\$0	\$4,165,836	4.9%
M Health Fairview Lakes Medical Center	Wyoming	Chisago	\$723,159	\$2,036,009	\$108,589	\$11,654	\$0	\$316,141	\$70,496	\$0	\$0	\$3,266,048	3.4%
M Health Fairview Northland Medical Center	Princeton	Sherburne	\$499,536	\$1,894,145	\$90,494	\$0	\$0	\$319,148	\$16,399	\$0	\$0	\$2,819,722	4.0%
M Health Fairview Ridges Hospital	Burnsville	Dakota	\$1,250,639	\$9,534,713	\$1,158,986	\$17,857	\$0	\$1,017,730	\$19,942	\$0	\$0	\$12,999,867	5.3%
M Health Fairview Southdale Hospital	Edina	Hennepin	\$1,906,659	\$12,740,955	\$995,449	\$0	\$0	\$2,615,114	\$20,924	\$0	\$0	\$18,279,101	4.0%
M Health Fairview St. John's Hospital	Maplewood	Ramsey	\$1,784,775	\$11,773,359	\$266,927	\$2,226,802	\$0	\$1,221,354	\$11,569	\$0	\$0	\$17,284,786	6.6%
M Health Fairview University of Minnesota													Ĭ
Medical Center	Minneapolis	Hennepin	\$3,852,999	\$56,720,506	\$3,118,215	\$84,870,855	\$2,952,437	\$5,458,417	\$186,652	\$0	\$0	\$157,160,081	9.8%
Mille Lacs Health System	Onamia	Mille Lacs	\$137,036	\$1,577,024	\$1,597,490	\$0	\$0	\$0	\$0	\$0	\$0	\$3,311,550	9.1%
Murray County Medical Center	Slayton	Murray	\$17,092	\$565,899	\$0	\$0	\$0	\$6,163	\$0	\$0	\$0	\$589,154	4.3%
New Ulm Medical Center	New Ulm	Brown	\$581,256	\$650,621	\$0	\$234,356	\$46,140	\$515,277	\$49,727	\$1,837	\$118,383	\$2,197,597	2.2%
Northfield Hospital & Clinics	Northfield	Dakota	\$25,640	\$1,959,060	\$67,352	\$0	\$0	\$344,299	\$203,250	\$0	\$401,215	\$3,000,816	4.2%
North Memorial Health Hospital	Robbinsdale	Hennepin	\$1,963,474	\$17,010,706	\$0	\$744,010	\$0	\$184,147	\$646,693	\$12,188	\$89,306	\$20,650,524	4.2%
North Shore Health	Grand Marais	Cook	\$126,844	\$202,005	\$206,591	\$0	\$0	\$0	\$0	\$0	\$0	\$535,440	4.2%
North Valley Health Center	Warren	Marshall	\$48,293	\$745,441	\$71,551	\$0	\$0	\$0	\$0	\$0	\$0	\$865,285	7.8%
Olmsted Medical Center	Rochester	Olmsted	\$1,741,820	\$18,622,612	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,364,432	9.8%
Ortonville Area Health Services	Ortonville	Big Stone	\$105,340	\$287,364	\$1,552,489	\$74,932	\$0	\$11,534	\$0	\$178,522	\$40,451	\$2,250,632	10.2%
Owatonna Hospital	Owatonna	Steele	\$209,724	\$737,173	\$14,740	\$488,569	\$0	\$219,767	\$265,430	\$1,316	\$92,348	\$2,029,067	3.6%
Park Nicollet Methodist Hospital	St. Louis Park	Hennepin	\$3,325,897	\$8,294,841	\$0	\$4,634,293	\$0	\$1,351,053	\$0	\$0	\$557	\$17,606,641	3.1%

All Costs are net of offsetting revenues.

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program enrollees and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A1: Community Benefit Provided by Minnesota Hospitals, 2019 (continued)

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Perham Health	Perham	Otter Tail	\$149,505	\$1,975,603	\$1,751,499	\$241,372	\$0	\$0	\$77,994	\$10,800	\$81,045	\$4,287,818	11.0%
Pipestone County Medical Center	Pipestone	Pipestone	\$239,931	\$677,962	\$0	\$56,766	\$0	\$4,977	\$7,902	\$0	\$0	\$987,538	3.5%
Prairie Ridge Hospital and Health Services	Elbow Lake	Grant	\$51,113	\$616,779	\$0	\$0	\$0	\$52,750	\$80	\$250	\$0	\$720,972	3.8%
Rainy Lake Medical Center	International Falls	Koochiching	\$79,445	\$1,436,908	\$5,295,147	\$14,464	\$0	\$18,147	\$2,250	\$61,718	\$1,248	\$6,909,327	23.8%
RC Hospital & Clinics	Olivia	Renville	\$10,037	\$311,650	\$0	\$43,703	\$0	\$0	\$19,789	\$0	\$0	\$385,179	1.3%
Regency Hospital of Minneapolis	Golden Valley	Hennepin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Regina Hospital	Hastings	Dakota	\$351,501	\$449,533	\$0	\$129,419	\$0	\$164,713	\$53,580	\$514	\$136,414	\$1,285,674	2.0%
Regions Hospital	St. Paul	Ramsey	\$17,411,207	\$0	\$0	\$17,992,655	\$0	\$0	\$316,815	\$0	\$11,491,079	\$47,211,756	6.0%
Ridgeview Le Sueur Medical Center	Le Sueur	Le Sueur	\$103,459	\$112,322	\$33,763	\$0	\$0	\$0	\$0	\$0	\$0	\$249,544	3.1%
Ridgeview Medical Center	Waconia	Carver	\$1,223,287	\$9,927,899	\$0	\$790,927	\$131,453	\$208,382	\$72,500	\$979	\$1,622	\$12,357,049	4.9%
Ridgeview Sibley Medical Center	Arlington	Sibley	\$193,416	\$342,093	\$0	\$198	\$0	\$22,054	\$0	\$1,118	\$868	\$559,747	4.1%
River's Edge Hospital & Clinic	St. Peter	Nicollet	\$408,200	\$776,260	\$0	\$1,250	\$0	\$0	\$12,000	\$0	\$0	\$1,197,710	3.2%
RiverView Health	Crookston	Polk	\$260,604	\$2,424,929	\$0	\$138,710	\$0	\$109,064	\$22,774	\$0	\$5,736	\$2,961,817	7.2%
Riverwood Healthcare Center	Aitkin	Aitkin	\$104,568	\$334,185	\$10,933,702	\$0	\$0	\$0	\$0	\$0	\$0	\$11,372,455	17.2%
Saint Elizabeth's Medical Center	Wabasha	Wabasha	\$141,996	\$1,155,421	\$366,007	\$5,337	\$0	\$33,186	\$49,343	\$10,723	\$21,760	\$1,783,773	7.0%
Saint Joseph's Hospital	St. Paul	Ramsey	\$1,352,344	\$17,765,034	\$1,176,179	\$2,540,998	\$1,290,571	\$12,998	\$0	\$0	\$0	\$24,138,124	7.8%
Sanford Bagley Medical Center	Bagley	Clearwater	\$164,288	\$186,391	\$0	\$0	\$0	\$0	\$0	\$12,566	\$219	\$363,464	4.7%
Sanford Bemidji Medical Center	Bemidji	Beltrami	\$3,236,598	\$13,255,350	\$2,303,619	\$6,812	\$0	\$633,074	\$162,336	\$10,753	\$0	\$19,608,542	7.3%
Sanford Canby Medical Center	Canby	Yellow Medicine	\$114,113	\$504,706	\$0	\$22,998	\$0	\$56,247	\$34,977	\$18,570	\$855	\$752,466	6.2%
Sanford Jackson Medical Center	Jackson	Jackson	\$168,536	\$505,739	\$0	\$42,349	\$0	\$11,262	\$630	\$0	\$0	\$728,516	9.7%
Sanford Luverne Medical Center	Luverne	Rock	\$372,593	\$715,187	\$34,517	\$0	\$0	\$29,459	\$410,619	\$0	\$0	\$1,562,375	6.9%
Sanford Thief River Falls Medical Center	Thief River Falls	Pennington	\$829,475	\$3,255,647	\$0	\$0	\$0	\$143,182	\$59,400	\$0	\$0	\$4,287,704	6.5%
Sanford Tracy Medical Center	Tracy	Lyon	\$120,493	\$401,158	\$0	\$0	\$0	\$3,457	\$0	\$4,103	\$0	\$529,211	7.3%
Sanford Westbrook Medical Center	Westbrook	Cottonwood	\$38,287	\$271,013	\$0	\$0	\$0	\$3,463	\$0	\$0	\$0	\$312,763	5.6%
Sanford Wheaton Medical Center	Wheaton	Traverse	\$71,237	\$136,138	\$0	\$2,500	\$0	\$41,451	\$23,090	\$0	\$0	\$274,416	4.2%
Sanford Worthington Medical Center	Worthington	Nobles	\$756,459	\$3,632,619	\$0	\$0	\$0	\$1,235	\$0	\$0	\$0	\$4,390,313	9.8%
Sleepy Eye Medical Center	Sleepy Eye	Brown	\$33,619	\$638,307	\$0	\$9,148	\$0	\$19,307	\$0	\$0	\$20,401	\$720,782	5.2%
St. Cloud Hospital	St. Cloud	Stearns	\$1,675,473	\$17,062,375	\$61,366	\$7,501,554	\$249,339	\$1,742,421	\$2,358,764	\$61,243	\$0	\$30,712,535	3.9%
Stevens Community Medical Center	Morris	Stevens	\$295,224	\$25,936	\$0	\$129,664	\$0	\$146,755	\$0	\$33,882	\$500	\$631,961	1.7%
St. Francis Regional Medical Center	Shakopee	Scott	\$1,219,817	\$1,391,701	\$12,210	\$548,983	\$140,376	\$532,940	\$353,050	\$3,056	\$90,549	\$4,292,682	2.6%
St. Gabriel's Hospital	Little Falls	Morrison	\$611,940	\$0	\$4,836	\$30,956	\$0	\$41,180	\$206,792	\$183,986	\$13,778	\$1,093,468	1.5%
St. Joseph's Medical Center	Brainerd	Crow Wing	\$2,115,446	\$7,047,894	\$0	\$358,896	\$0	\$224,082	\$80,353	\$132,498	\$0	\$9,959,169	4.9%
St. Luke's Hospital	Duluth	St. Louis	\$1,348,570	\$11,967,053	\$12,861,386	\$0	\$0	\$0	\$490,334	\$153,726	\$0	\$26,821,069	5.7%
St. Mary's Medical Center	Duluth	St. Louis	\$3,885,191	\$21,022,695	\$0	\$1,714,024	\$0	\$1,925,840	\$0	\$86,303	\$0	\$28,634,053	7.0%
St. Mary's Regional Health Center	Detroit Lakes	Becker	\$1,614,752	\$1,277,755	\$0	\$286,758	\$0	\$104,805	\$11,982	\$28,552	\$0	\$3,324,604	3.7%
Swift County-Benson Health Services	Benson	Swift	\$45,081	\$462,821	\$0	\$0	\$0	\$0	\$6,201	\$0	\$0	\$514,103	3.8%
Tri-County Health Care	Wadena	Wadena	\$494,454	\$1,763,683	\$3,623,725	\$89,903	\$0	\$348,009	\$69,104	\$305,817	\$24,091	\$6,718,786	15.0%
United Hospital	St. Paul	Ramsey	\$4,005,912	\$5,860,726	\$339,357	\$5,368,615	\$0	\$1,043,833	\$286,015	\$18,905	\$229,349	\$17,152,712	2.6%
United Hospital District	Blue Earth	Faribault	\$195,180	\$227,421	\$0	\$0	\$0	\$787	\$2,796	\$0	\$0	\$426,184	1.4%
Welia Health	Mora	Kanabec	\$697,540	\$3,437,150	\$1,861,052	\$0	\$0	\$0	\$0	\$0	\$0	\$5,995,742	7.2%
Windom Area Health	Windom	Cottonwood	\$65,116	\$981,059	\$0	\$158,545	\$0	\$149,228	\$34,175	\$15,900	\$1,200	\$1,405,223	7.3%
Winona Health Services	Winona	Winona	\$598,586	\$13,797,695	\$0	\$10	\$0	\$52,524	\$306,114	\$1,128	\$0	\$14,756,057	13.1%
Woodwinds Health Campus	Woodbury	Washington	\$1,065,917	\$5,461,225	\$408,908	\$688,331	\$0	\$538,947	\$10,116	\$0	\$0	\$8,173,444	5.1%
All Hospitals			\$141,954,483	\$699,079,727	\$174,165,581	\$209,481,212	\$10,796,578	\$42,805,339	\$11,946,765	\$4,104,497	\$16,812,887	\$1,311,147,069	6.7%

All Costs are net of offsetting revenues.

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program enrollees and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A2: Community Benefit Provided by Minnesota Hospitals, 2018

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Abbott Northwestern Hospital	Minneapolis	Hennepin	\$4,067,024	\$6,039,940	\$0	\$6,020,054	\$0	\$721,315	\$2,802,383	\$21,950	\$153,117	\$19,825,783	1.7%
Alomere Health	Alexandria	Douglas	\$462,621	\$3,243,661	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,706,282	2.4%
Appleton Municipal Hospital and Nursing Home	Appleton	Swift	\$529	\$261,596	\$0	\$0	\$0	\$0	\$975	\$0	\$0	\$263,100	4.0%
Avera Marshall Regional Medical Center	Marshall	Lyon	\$233,067	\$1,457,651	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,690,718	2.8%
Avera Tyler	Tyler	Lincoln	\$7,656	\$2,366	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,022	0.1%
Bethesda LTACH	St. Paul	Ramsey	\$81,808	\$290,610	\$672,878	\$0	\$0	\$179,565	\$0	\$0	\$0	\$1,224,861	1.5%
Bigfork Valley Hospital	Bigfork	Itasca	\$9,105	\$17,689	\$128,038	\$58,721	\$0	\$0	\$36,000	\$0	\$7,095	\$256,648	1.8%
Buffalo Hospital	Buffalo	Wright	\$579,348	\$562,105	\$0	\$97,422	\$0	\$342,139	\$44,535	\$40,146	\$301,036	\$1,966,731	2.6%
Cambridge Medical Center	Cambridge	Isanti	\$636,165	\$1,550,349	\$0	\$223,760	\$0	\$164,303	\$23,058	\$3,489	\$287,944	\$2,889,068	3.8%
CentraCare Health - Melrose	Melrose	Stearns	\$185,273	\$909,145	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,094,418	4.7%
CentraCare Health - Monticello	Monticello	Wright	\$169,488	\$1,015,027	-\$477,672	\$0	\$0	\$0	\$0	\$0	\$0	\$706,843	1.2%
CentraCare Health - Paynesville	Paynesville	Stearns	\$108,938	\$217,058	\$526,274	\$1,907	\$0	\$16,414	\$240	\$1,355	\$0	\$872,186	2.7%
CentraCare Health - Sauk Centre	Sauk Centre	Stearns	\$161,414	\$0	\$4,320	\$0	\$0	\$25,001	\$0	\$0	\$0	\$190,735	0.9%
CentraCare Health System - Long Prairie	Long Prairie	Todd	\$230,980	\$1,356,556	\$0	\$0	\$0	\$2,850	\$0	\$0	\$0	\$1,590,386	7.4%
Children's Health Care dba Children's Hospitals and Clinics of Minnesota	Minneapolis	Hennepin	\$545,729	\$90,843,251	\$15,252,258	\$5,008,383	\$2,531,553	\$8,182,123	\$61,700	\$16,000	\$2,564,561	\$125,005,558	15.3%
Chippewa County-Montevideo Hospital	Montevideo	Chippewa	\$53,822	\$3,012,896	\$2,929,229	\$78,124	\$0	\$12,388	\$0	\$7,144	\$0	\$6,093,603	15.1%
Cloquet Memorial Hospital Association	Cloquet	Carlton	\$260,825	\$3,384,796	\$870,710	\$398,064	\$0	\$0	\$35,213	\$33,300	\$0	\$4,982,908	8.5%
Cook Hospital & C&NC	Cook	St. Louis	\$42,640	\$233,896	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$276,536	2.8%
Cuyuna Regional Medical Center	Crosby	Crow Wing	\$45,954	\$0	\$253,647	\$252,031	\$0	\$100,595	\$121,841	\$0	\$0	\$774,068	0.8%
District One Hospital	Faribault	Rice	\$447,649	\$653,650	\$0	\$117,795	\$0	\$449,573	\$43,547	\$805	\$86,523	\$1,799,542	3.5%
Ely-Bloomenson Community Hospital	Ely	St. Louis	\$11,943	\$595,208	\$89,615	\$19,726	\$0	\$31,052	\$170,258	\$1,544	\$2,000	\$921,346	5.0%
Essentia Health Ada	Ada	Norman	\$190,675	\$0	\$0	\$19,463	\$0	\$29,225	\$25,135	\$906	\$0	\$265,404	3.8%
Essentia Health - Deer River	Deer River	Itasca	\$618,895	\$1,265,254	\$0	\$87,947	\$0	\$21,553	\$0	\$32,091	\$19,250	\$2,044,990	7.2%
Essentia Health - Duluth	Duluth	St. Louis	\$3,684,936	\$25,351,095	\$0	\$798,797	\$0	\$524,062	\$5,600	\$1,375,187	\$0	\$31,739,677	7.5%
Essentia Health - Fosston	Fosston	Polk	\$455,882	\$727,770	\$0	\$34,886	\$0	\$29,526	\$921	\$22,379	\$0	\$1,271,364	5.6%
Essentia Health - Graceville	Graceville	Big Stone	\$110,417	\$43,626	\$0	\$0	\$0	\$17,664	\$2,050	\$283	\$0	\$174,040	3.1%
Essentia Health Northern Pines	Aurora	St. Louis	\$251,718	\$1,366,783	\$0	\$16,114	\$0	\$3,617	\$0	\$6,634	\$0	\$1,644,866	11.6%
Essentia Health - Sandstone	Sandstone	Pine	\$565,535	\$868,384	\$0	\$16,048	\$0	\$2,732	\$0	\$0	\$0	\$1,452,699	8.5%
Essentia Health Virginia	Virginia	St. Louis	\$1,057,422	\$3,990,428	\$0	\$288,409	\$0	\$44,576	\$0	\$0	\$0	\$5,380,835	6.4%
Fairview Lakes Regional Medical Center	Wyoming	Chisago	\$820,755	\$2,685,229	\$63,321	\$17,153	\$0	\$235,849	\$98,206	\$0	\$0	\$3,920,513	4.1%
Fairview Northland Regional Hospital	Princeton	Sherburne	\$630,754	\$1,997,433	\$11,876	\$0	\$0	\$234,111	\$8,828	\$0	\$0	\$2,883,002	4.1%
Fairview Ridges Hospital	Burnsville	Dakota	\$1,373,203	\$8,955,286	\$299,421	\$15,876	\$0	\$735,368	\$17,716	\$0	\$0	\$11,396,870	4.8%
Fairview Southdale Hospital	Edina	Hennepin	\$1,516,058	\$10,022,777	\$271,066	\$20	\$0	\$1,631,261	\$3,967	\$0	\$0	\$13,445,149	3.1%
Fairview University Medical Center - Mesabi	Hibbing	St. Louis	\$695,699	\$3,523,065	\$142,751	\$0	\$0	\$700,196	\$2,525	\$0	\$0	\$5,064,236	4.6%
FirstLight Health System	Mora	Kanabec	\$584,322	\$2,226,680	\$0	\$1,274,523	\$0	\$244,114	\$41,088	\$42,702	\$105,119	\$4,518,548	6.1%
Gillette Children's Specialty Healthcare	St. Paul	Ramsey	\$179,050	\$39,009,145	\$15,266,838	\$1,492,338	\$2,582,914	\$3,971,651	\$56,407	\$0	\$0	\$62,558,343	26.0%
Glacial Ridge Health System	Glenwood	Pope	\$94,182	\$463,948	\$3,268,112	\$0	\$0	\$0	\$0	\$0	\$27,827	\$3,854,069	10.8%
Glencoe Regional Health Services	Glencoe	Mcleod	\$495,113	\$900,617	\$9,906	\$300,403	\$0	\$223,785	\$57,623	\$61,338	\$3,814	\$2,052,599	4.0%
Grand Itasca Clinic and Hospital	Grand Rapids	Itasca	\$261,958	\$5,801,815	\$81,141	\$0	\$0	\$179,565	\$0	\$0	\$0	\$6,324,479	7.2%
Granite Falls Municipal Hospital & Manor	Granite Falls	Yellow Medicine	\$29,746	\$691,492	\$0	\$0	\$0	\$0	\$2,970	\$0	\$0	\$724,208	4.7%
Hendricks Community Hospital Association	Hendricks	Lincoln	\$11,140	\$167,096	\$356,809	\$63,312	\$0	\$0	\$27,095	\$12,621	\$0	\$638,073	7.5%
Hennepin County Medical Center	Minneapolis	Hennepin	\$11,926,790	\$30,974,309	\$576,357	\$13,561,446	\$2,040	\$216,814	\$3,630	\$186,096	\$0	\$57,447,482	6.3%
Hutchinson Health	Hutchinson	Mcleod	\$165,470	\$3,268,312	\$0	\$296,968	\$0	\$138,052	\$123,110	\$48,503	\$0	\$4,040,415	4.8%

All Costs are net of offsetting revenues.

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A2: Community Benefit Provided by Minnesota Hospitals, 2018 (continued)

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Johnson Memorial Health Services	Dawson	Lac Qui Parle	\$17,796	\$482,043	\$659,045	\$31,886	\$0	\$23,461	\$4,066	\$23,000	\$10,000	\$1,251,297	11.4%
Kittson Memorial Healthcare Center	Hallock	Kittson	\$4,033	\$26,193	\$0	\$0	\$0	\$0	\$270	\$0	\$0	\$30,496	0.5%
Lake Region Healthcare Corporation	Fergus Falls	Otter Tail	\$369,404	\$9,616,074	\$38,285	\$507,455	\$0	\$70,194	\$11,525	\$152,071	\$0	\$10,765,008	8.3%
Lakeview Memorial Hospital	Stillwater	Washington	\$259,181	\$3,088,063	\$3,345,622	\$102,184	\$0	\$0	\$238,881	\$0	\$286,724	\$7,320,655	7.1%
Lake View Memorial Hospital	Two Harbors	Lake	\$73,134	\$209,314	\$17,737	\$121,626	\$0	\$38,754	\$13,812	\$5,427	\$0	\$479,804	2.9%
LakeWood Health Center	Baudette	Lake Of The Woods	\$59,596	\$155,524	\$173,321	\$0	\$0	\$20,667	\$16,586	\$7,148	\$7,961	\$440,803	4.9%
Lakewood Health System	Staples	Todd	\$593,567	\$1,764,039	\$215,429	\$8,000	\$0	\$27,223	\$56,815	\$4,929	\$307,246	\$2,977,248	4.3%
LifeCare Medical Center	Roseau	Roseau	\$124,995	\$785,698	\$1,839,866	\$263,045	\$0	\$129,165	\$92,619	\$422,360	\$115,738	\$3,773,486	12.1%
Madelia Community Hospital, Inc.	Madelia	Watonwan	\$6,106	\$659,182	\$2,140,204	\$0	\$0	\$0	\$0	\$0	\$0	\$2,805,492	26.8%
Madison Hospital	Madison	Lac Qui Parle	\$54,011	\$275,569	\$0	\$0	\$0	\$115,813	\$0	\$0	\$0	\$445,393	4.0%
Mahnomen Health Center	Mahnomen	Mahnomen	\$0	\$367,342	\$3,840	\$0	\$0	\$551	\$0	\$3.365	\$0	\$375,098	7.2%
Maple Grove Hospital	Maple Grove	Hennepin	\$519,867	\$3,863,925	\$0	\$43,634	\$0	\$45,342	\$4,448	\$8,906	\$73,999	\$4,560,121	2.7%
Mayo Clinic Health System - Albert Lea and Austin	Albert Lea	Freeborn	\$2,157,591	\$12,964,271	\$7,167,236	\$129,168	\$3,315	\$0	\$325,005	\$0	\$80,713	\$22,827,299	9.2%
Mayo Clinic Health System - Cannon Falls	Cannon Falls	Goodhue	\$405,240	\$12,964,271	\$851,677	\$26,094	\$3,315	\$0 \$0	\$5,575	\$0	\$3,204	\$2,030,480	6.8%
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Mayo Clinic Health System - Fairmont	Fairmont		\$1,166,793	\$3,646,498 \$831,332	\$801,335	\$73,259	\$0 \$0	\$0 \$0	\$29,111	\$0 \$0	\$54,904	\$5,771,900	7.5% 15.3%
Mayo Clinic Health System - Lake City	Lake City	Goodhue	\$437,676	, ,	\$2,902,474	\$24,942	· ·		\$6,000	1	\$27,741	\$4,230,165	
Mayo Clinic Health System - New Prague	New Prague	Scott	\$614,710	\$893,259	\$77,197	\$42,171	\$0	\$0	\$12,204	\$0	\$34,371	\$1,673,912	4.5%
Mayo Clinic Health System - Red Wing Mayo Clinic Health System - Southwest	Red Wing	Goodhue	\$1,264,344	\$4,818,770	\$1,243,691	\$174,637	\$0	\$0	\$153,889	\$0	\$231,575	\$7,886,906	6.5%
Minnesota Region	Mankato	Blue Earth	\$2,330,529	\$10,644,227	\$5,107,946	\$4,240,385	\$194	\$0	\$207,947	\$0	\$141,906	\$22,673,134	9.0%
Mayo Clinic Health System - Springfield	Springfield	Brown	\$198,000	\$847,110	\$1,186,085	\$7,000	\$0	\$0	\$22,471	\$0	\$31,341	\$2,292,007	15.2%
Mayo Clinic Health System - St. James	St. James	Watonwan	\$426,345	\$397,637	\$200,029	\$0	\$0	\$0	\$13,505	\$0	\$2,149	\$1,039,665	5.7%
Mayo Clinic Health System - Waseca	Waseca	Waseca	\$435,156	\$781,584	\$31,855	\$3.387	\$0	\$0	\$960	\$0	\$6,340	\$1,259,282	6.2%
Mayo Clinic Hospital - Rochester	Rochester	Olmsted	\$13,460,640	\$43,576,667	\$55,509,715	\$60,426,776	\$0	\$0	\$44,500	\$0	\$0	\$173,018,298	9.7%
Meeker Memorial Hospital	Litchfield	Meeker	\$221,944	\$883,229	\$227,161	\$344,907	\$0	\$252,493	\$10,600	\$5,986	\$252,493	\$2,198,813	6.9%
Mercy Hospital	Moose Lake	Carlton	\$91,850	\$1,181,570	\$0	\$0	\$0	\$78,202	\$0	\$0	\$0	\$1,351,622	3.9%
Mercy Hospital	Coon Rapids	Anoka	\$3,172,908	\$6,120,124	\$4,771,391	\$1,002,056	\$0	\$1,358,930	\$431,353	\$29,253	\$203,217	\$17,089,232	2.7%
Mille Lacs Health System	Onamia	Mille Lacs	\$158,349	\$986,777	\$1,138,166	\$0	\$0	\$0	\$0	\$0	\$0	\$2,283,292	6.6%
Minnesota Valley Health Center	Le Sueur	Le Sueur	\$119,159	\$0	\$54,780	\$0	\$0	\$0	\$350	\$0	\$0	\$174,289	2.3%
Murray County Memorial Hospital	Slayton	Murray	\$32,827	\$508,736	\$0	\$0	\$0	\$3,628	\$0	\$0	\$0	\$545,191	3.9%
New Ulm Medical Center	New Ulm	Brown	\$566,056	\$974,756	\$0	\$145,938	\$368	\$355,376	\$45,749	\$1,547	\$140,533	\$2,230,323	2.5%
Northfield Hospital & Clinics	Northfield	Dakota	\$23,147	\$2,723,185	\$61,556	\$0	\$0	\$522,459	\$193,170	\$0	\$406,049	\$3,929,566	5.6%
North Memorial Medical Center	Robbinsdale	Hennepin	\$2,236,574	\$20,263,417	\$0	\$845,365	\$0	\$209,236	\$462,461	\$10,925	\$120,375	\$24,148,353	5.0%
North Shore Health	Grand Marais	Cook	\$106,656	\$0	\$181,293	\$0	\$0	\$0	\$0	\$0	\$0	\$287,949	2.4%
North Valley Health Center	Warren	Marshall	\$37,360	\$621,691	\$266,415	\$0	\$0	\$0	\$0	\$0	\$0	\$925,466	8.6%
Olmsted Medical Center	Rochester	Olmsted	\$1,540,654	\$21,560,629	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,101,283	11.9%
Ortonville Area Health Services	Ortonville	Big Stone	\$139,487	\$499,102	\$1,789,370	\$81,477	\$0	\$9,860	\$0	\$175,022	\$38,648	\$2,732,966	12.4%
Owatonna Hospital	Owatonna	Steele	\$143,363	\$721,171	\$13,815	\$91,196	\$0	\$150,730	\$247,729	\$2,585	\$84,432	\$1,455,021	2.6%
Park Nicollet Methodist Hospital	St. Louis Park	Hennepin	\$3,288,286	\$7,241,079	\$0	\$4,279,150	\$3,945	\$1,190,795	\$0	\$0	\$0	\$16,003,255	2.9%
Perham Health	Perham	Otter Tail	\$91,432	\$704,034	\$2,028,290	\$226,452	\$0	\$0	\$50,000	\$12,000	\$15,000	\$3,127,208	9.0%
Phillips Eye Institute	Minneapolis	Hennepin	\$140,479	\$89,394	\$5,030	\$0	\$0	\$716,078	\$213	\$0	\$57,680	\$1,008,874	3.0%
Pipestone County Medical Center	Pipestone	Pipestone	\$193,802	\$650,185	\$0	\$0	\$0	\$5,785	\$0	\$3,111	\$0	\$852,883	2.9%
Prairie Ridge Hospital & Health Services	Elbow Lake	Grant	\$66,520	\$381,794	\$0	\$0	\$0	\$117,596	\$80	\$250	\$0	\$566,240	3.1%
Rainy Lake Medical Center	International Falls	Koochiching	\$58,598	\$1,557,114	\$729,788	\$9,111	\$0	\$20,689	\$2,800	\$53,288	\$1,051	\$2,432,439	9.4%
Redwood Area Hospital	Redwood Falls	Redwood	\$12,531	\$848,552	\$0	\$220,126	\$0	\$112,260	\$35,014	\$459,649	\$0	\$1,688,132	7.4%
Regency Hospital of Minneapolis	Golden Valley	Hennepin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A2: Community Benefit Provided by Minnesota Hospitals, 2018 (continued)

		1	,		·			ĺ		1			Percent
				State Health	Operating Subsidized	Community Health			Financial and In-Kind	Community Building	Community	Total	of Operating
Hospital Name	City	County	Charity Care ¹	Care Programs Underpayment ²	Services	Services	Education	Research	Contributions	Activities	Benefit Operation	Community Benefit	Operating Expenses
Regina Hospital	Hastings	Dakota	\$308,932	\$339,602	\$0	\$63,938	\$0	\$113,042	\$66,079	\$235	\$62,762	\$954,590	1.6%
Regions Hospital	St. Paul	Ramsey	\$15,037,342	\$1,825,614	\$0	\$17,853,717	\$0	\$0	\$289,037	\$0	\$9,792,417	\$44,798,127	5.8%
Renville County Hospital	Olivia	Renville	\$16,111	\$177,043	\$0	\$37,790	\$0	\$0	\$18,013	\$0	\$0	\$248,957	0.9%
Rice Memorial Hospital	Willmar	Kandiyohi	\$61,346	\$5,206,370	\$0	\$0	\$0	\$1,390,063	\$421,293	\$0	\$0	\$7,079,072	6.4%
Ridgeview Medical Center	Waconia	Carver	\$1,128,637	\$9,110,692	\$0	\$1,216,900	\$132,422	\$175,345	\$100,850	\$2,786	\$2,909	\$11,870,541	4.8%
Ridgeview Sibley Medical Center	Arlington	Sibley	\$174,014	\$225,824	\$0	\$6,213	\$0	\$3,093	\$516	\$9,098	\$1,120	\$419,878	2.9%
River's Edge Hospital & Clinic	St. Peter	Nicollet	\$270,925	\$0	\$0	\$520	\$0	\$0	\$45,000	\$0	\$0	\$316,445	0.9%
Riverview Healthcare Association	Crookston	Polk	\$253,113	\$2,100,063	\$0	\$216,785	\$0	\$111,952	\$14,746	\$0	\$6,550	\$2,703,209	6.2%
Riverwood Healthcare Center	Aitkin	Aitkin	\$35,599	\$760,399	\$9,236,679	\$0	\$0	\$576,277	\$0	\$0	\$0,330	\$10,608,954	17.8%
						1	\$0						1
Saint Elizabeth's Medical Center	Wabasha	Wabasha	\$91,223 \$173,522	\$1,048,791 \$94,721	\$288,586	\$13,087 \$0	\$0 \$0	\$15,747 \$0	\$41,543 \$0	\$18,465	\$15,463 \$4.962	\$1,532,905	6.3% 7.9%
Sanford Bagley Medical Center	Bagley	Clearwater			\$288,012	1	The state of the s			\$16,885	. ,	\$578,102	1
Sanford Bemidji Medical Center	Bemidji	Beltrami Yellow	\$2,497,726	\$9,576,713	\$2,343,738	\$26,492	\$0	\$26,163	\$159,875	\$10,820	\$0	\$14,641,527	6.0%
Sanford Canby Medical Center	Canby	Medicine	\$140,601	\$456,689	\$0	\$34,059	\$0	\$64,378	\$16,192	\$7,251	\$1,308	\$720,478	6.7%
Sanford Hospital Luverne	Luverne	Rock	\$256,595	\$792,507	\$18,978	\$0	\$0	\$16,946	\$0	\$0	\$0	\$1,085,026	5.0%
Sanford Jackson Medical Center	Jackson	Jackson	\$185,167	\$318,214	\$0	\$34,403	\$0	\$13,876	\$7,974	\$0	\$0	\$559,634	7.5%
Sanford Medical Center Thief River Falls	Thief River Falls	Pennington	\$720,146	\$3,083,630	\$0	\$0	\$0	\$0	\$53,709	\$501,609	\$0	\$4,359,094	6.7%
Sanford Medical Center Wheaton	Wheaton	Traverse	\$85,380	\$110,489	\$0	\$4,000	\$0	\$60,504	\$14,986	\$0	\$0	\$275,359	4.5%
Sanford Tracy Medical Center	Tracy	Lyon	\$76,135	\$575,587	\$0	\$0	\$0	\$1,579	\$0	\$1,140	\$0	\$654,441	9.3%
Sanford Westbrook Medical Center	Westbrook	Cottonwood	\$53,976	\$301,409	\$0	\$0	\$0	\$2,200	\$0	\$0	\$0	\$357,585	6.6%
Sanford Worthington Medical Center	Worthington	Nobles	\$801,666	\$3,390,164	\$0	\$5,671	\$0	\$9,535	\$5,667	\$0	\$0	\$4,212,703	9.7%
Sleepy Eye Medical Center	Sleepy Eye	Brown	\$12,072	\$611,550	\$0	\$8,614	\$0	\$18,300	\$0	\$0	\$18,890	\$669,426	5.1%
St. Cloud Hospital	St. Cloud	Stearns	\$1,635,620	\$19,831,629	\$19,665	\$2,745,430	\$242,137	\$1,288,856	\$1,873,331	\$79,318	\$18,158	\$27,734,144	3.7%
Stevens Community Medical Center	Morris	Stevens	\$503,824	\$650,467	\$19,003	\$95,273	\$0	\$1,288,830	\$1,873,331	\$32,398	\$500	\$1,397,411	3.7%
	Breckenridge	Wilkin	\$324,967	\$428,464	\$299,843	\$106,557	\$0	\$128,352	\$43,257	\$87,546	\$7,876	\$1,426,862	6.4%
St. Francis Medical Center	Shakopee	1	1	\$1,457,354	\$9,233	\$280,433	\$101,462	\$401,472	\$330,833	\$6,811	\$82,955	\$3,587,028	2.3%
St. Francis Regional Medical Center		Scott	\$916,475	\$1,457,354			\$101,462				\$4,370		1.5%
St. Gabriel's Hospital	Little Falls	Morrison	\$552,161		\$29,289	\$19,622	\$0 \$0	\$48,582	\$129,936	\$236,334	\$4,370	\$1,020,294	
St. John's Hospital	Maplewood	Ramsey	\$1,927,061	\$9,683,830	\$532,660	\$0	The state of the s	\$884,745	\$0	\$0	· ·	\$13,028,296	5.3%
St. Joseph's Area Health Services, Inc.	Park Rapids	Hubbard	\$393,854	\$183,821	\$814,441	\$51	\$0	\$84,115	\$88,598	\$3,973	\$0	\$1,568,853	3.5%
St. Joseph's Hospital	St. Paul	Ramsey	\$1,717,482	\$16,737,260	\$215,792	\$0	\$0	\$1,004,814	\$0	\$0	\$0	\$19,675,348	6.5%
St. Joseph's Medical Center	Brainerd	Crow Wing	\$1,947,335	\$3,867,914	\$0	\$401,142	\$0	\$233,037	\$315,123	\$48,438	\$0	\$6,812,989	3.6%
St. Luke's Hospital	Duluth	St. Louis	\$1,358,438	\$11,009,833	\$1,737,749	\$8,885,066	\$0	\$46,566	\$434,491	\$95,816	\$0	\$23,567,959	5.3%
St. Mary's Medical Center	Duluth	St. Louis	\$3,451,839	\$16,984,237	\$0	\$1,967,244	\$0	\$1,844,572	\$0	\$24,069	\$0	\$24,271,961	6.2%
ST. Mary's Regional Health Center	Detroit Lakes	Becker	\$1,645,129	\$3,805,259	\$0	\$332,854	\$0	\$116,206	\$84,592	\$120,874	\$0	\$6,104,914	7.1%
Swift County-Benson Hospital	Benson	Swift	\$39,479	\$360,119	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$399,598	3.1%
Tri-County Hospital	Wadena	Wadena	\$545,177	\$649,894	\$3,140,722	\$131,661	\$0	\$441,453	\$67,097	\$307,378	\$14,549	\$5,297,931	12.6%
United Hospital	St. Paul	Ramsey	\$3,189,590	\$4,998,962	\$120,456	\$5,545,057	\$0	\$885,160	\$245,346	\$13,901	\$219,374	\$15,217,846	2.4%
United Hospital District	Blue Earth	Faribault	\$238,037	\$1,802,176	\$1,984,818	\$0	\$0	\$5,970	\$13,194	\$0	\$0	\$4,044,195	14.1%
University of Minnesota Medical Center - Fairview	Minneapolis	Hennepin	\$3,711,080	\$54,929,456	\$1,653,009	\$94,293,673	\$6,436,143	\$2,459,737	\$46,854	\$0	\$0	\$163,529,952	10.8%
Windom Area Hospital	Windom	Cottonwood	\$86,101	\$844,048	\$0	\$57,400	\$0	\$213,920	\$50,635	\$16,800	\$1,000	\$1,269,904	7.1%
Winona Health Services	Winona	Winona	\$669,905	\$8,325,400	\$0	\$324,574	\$0	\$130,241	\$94,451	\$41,983	\$0	\$9,586,554	8.4%
Woodwinds Health Campus	Woodbury	Washington	\$957,690	\$5,009,820	\$163,826	\$0	\$0	\$328,669	\$0	\$0	\$0	\$6,460,005	4.4%
All Hospitals	,		\$119,673,874	\$631,563,558	\$158,274,035	\$238,739,343	\$12,036,493	\$38,246,742	\$11,629,547	\$4,979,223	\$16,548,839	\$1,231,691,654	6.6%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A3: Community Benefit Provided by Minnesota Hospitals, 2017

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Abbott Northwestern Hospital	Minneapolis	Hennepin	\$3,732,421	\$5,817,962	\$0	\$9,032,054	\$0	\$737,785	\$782,877	\$23,653	\$150,169	\$20,276,921	1.8%
Appleton Municipal Hospital and Nursing Home	Appleton	Swift	\$3,930	\$418,595	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$422,525	4.7%
Avera Marshall Regional Medical Center	Marshall	Lyon	\$219,345	\$2,329,589	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,548,934	4.5%
Avera Tyler	Tyler	Lincoln	\$31,909	\$327,123	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$359,032	5.3%
Bethesda LTACH	St. Paul	Ramsey	\$92,483	\$2,913,375	\$0	\$667,224	\$0	\$626,288	\$35,810	\$0	\$0	\$4,335,180	5.8%
Bigfork Valley Hospital	Bigfork	Itasca	\$8,476	\$0	\$0	\$29,178	\$0	\$0	\$42,860	\$0	\$0	\$80,514	0.6%
Buffalo Hospital	Buffalo	Wright	\$720,411	\$491,166	\$0	\$144,482	\$0	\$375,955	\$49,152	\$45,508	\$349,472	\$2,176,146	3.0%
Cambridge Medical Center	Cambridge	Isanti	\$793,761	\$2,134,461	\$0	\$346,865	\$0	\$184,922	\$3,615	\$2,067	\$305,987	\$3,771,678	5.1%
CentraCare Health - Melrose	Melrose	Stearns	\$192,669	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$192,669	0.8%
CentraCare Health - Monticello	Monticello	Wright	\$317,380	\$1,507,730	-\$1,495,567	\$0	\$0	\$0	-\$9,001	\$0	\$0	\$320,542	0.6%
CentraCare Health - Paynesville	Paynesville	Stearns	\$118,069	\$452,093	\$199,058	\$61,268	\$0	\$20,420	\$13,573	\$3,135	\$0	\$867,616	2.8%
CentraCare Health - Sauk Centre	Sauk Centre	Stearns	\$169,107	\$0	\$0	\$0	\$0	\$17,153	\$0	\$0	\$0	\$186,260	0.8%
CentraCare Health System - Long Prairie	Long Prairie	Todd	\$338,673	\$776,957	\$0	\$0	\$0	\$19,020	\$0	\$0	\$0	\$1,134,650	5.0%
Children's Health Care dba Children's Hospitals and Clinics of Minnesota	Minneapolis	Hennepin	\$1,110,357	\$95,561,020	\$18,944,685	\$4,741,948	\$1,443,399	\$8,245,438	\$92,515	\$82,200	\$2,281,463	\$132,503,025	16.8%
Chippewa County-Montevideo Hospital	Montevideo	Chippewa	\$29,222	\$2,856,942	\$3,055,332	\$22,021	\$0	\$2,049	\$0	\$822	\$0	\$5,966,388	15.0%
Cloquet Memorial Hospital Association	Cloquet	Carlton	\$252,533	\$2,606,105	\$1,010,490	\$341,106	\$0	\$0	\$26,331	\$33,300	\$0	\$4,269,865	8.1%
Cook Hospital & C&NC	Cook	St. Louis	\$33,961	\$384,512	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$418,473	4.3%
Cuyuna Regional Medical Center	Crosby	Crow Wing	\$40,948	\$945,053	\$177,644	\$274,768	\$0	\$227,624	\$39,438	\$0	\$0	\$1,705,475	1.8%
District One Hospital	Faribault	Rice	\$468,967	\$897,035	\$0	\$201,066	\$0	\$501,156	\$50,035	\$1,159	\$123,928	\$2,243,346	4.6%
Douglas County Hospital	Alexandria	Douglas	\$415,840	\$4,543,115	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,958,955	3.4%
Ely-Bloomenson Community Hospital	Ely	St. Louis	\$14,215	\$606,824	\$69,990	\$21,028	\$0	\$66,879	\$152,544	\$3,000	\$2,132	\$936,612	5.7%
Essentia Health Ada	Ada	Norman	\$103,048	\$0	\$0	\$63,518	\$0	\$17,562	\$12,727	\$3,380	\$0	\$200,235	2.9%
Essentia Health - Deer River	Deer River	Itasca	\$365,855	\$1,710,579	\$0	\$46,111	\$0	\$0	\$1,300	\$21,497	\$37,936	\$2,183,278	8.4%
Essentia Health - Duluth	Duluth	St. Louis	\$2,670,099	\$24,015,249	\$106,990	\$479,818	\$0	\$0	\$226,776	\$1,033,505	\$0	\$28,532,437	7.1%
Essentia Health - Fosston	Fosston	Polk	\$249,036	\$308,076	\$0	\$49,668	\$0	\$118,406	\$11,797	\$22,269	\$0	\$759,252	3.4%
Essentia Health - Graceville	Graceville	Big Stone	\$64,034	\$163,061	\$115	\$1,433	\$0	\$3,898	\$675	\$8,087	\$0	\$241,303	4.6%
Essentia Health Northern Pines	Aurora	St. Louis	\$119,797	\$370,351	\$0	\$14,953	\$0	\$0	\$0	\$0	\$11,062	\$516,163	3.7%
Essentia Health - Sandstone	Sandstone	Pine	\$394,149	\$383,294	\$0	\$4,317	\$0	\$3,198	\$200	\$0	\$8,453	\$793,611	5.5%
Essentia Health Virginia	Virginia	St. Louis	\$583,160	\$2,383,858	\$0	\$207,446	\$0	\$0	\$1,082	\$57,025	\$65,960	\$3,298,531	4.3%
Fairview Lakes Regional Medical Center	Wyoming	Chisago	\$709,393	\$2,671,784	\$23,790	\$24,237	\$0	\$369,162	\$50,720	\$0	\$0	\$3,849,086	4.1%
Fairview Northland Regional Hospital	Princeton	Sherburne	\$627,159	\$2,348,944	\$45,189	\$0	\$0	\$190,612	\$10,128	\$0	\$0	\$3,222,032	4.7%
Fairview Ridges Hospital	Burnsville	Dakota	\$988,349	\$6,690,362	\$718,551	\$14,877	\$0	\$419,474	\$18,857	\$0	\$0	\$8,850,470	3.9%
Fairview Southdale Hospital	Edina	Hennepin	\$1,122,147	\$8,684,493	\$623,456	\$61	\$0	\$1,547,578	\$24,721	\$0	\$0	\$12,002,456	2.9%
Fairview University Medical Center - Mesabi	Hibbing	St. Louis	\$933,603	\$6,110,278	\$203,671	\$0	\$0	\$693,316	\$2,200	\$0	\$0	\$7,943,068	7.2%
FirstLight Health System	Mora	Kanabec	\$222,217	\$1,953,918	\$3,529,641	\$0	\$0	\$0	\$0	\$0	\$0	\$5,705,776	8.3%
Gillette Children's Specialty Healthcare	St. Paul	Ramsey	\$168,579	\$36,546,495	\$17,294,770	\$1,164,054	\$2,031,790	\$4,199,214	\$86,802	\$0	\$0	\$61,491,704	26.0%
Glacial Ridge Health System	Glenwood	Pope	\$57,867	\$0	\$2,369,346	\$0	\$0	\$0	\$0	\$0	\$27,394	\$2,454,607	8.6%
Glencoe Regional Health Services	Glencoe	Mcleod	\$648,744	\$1,709,692	\$25,934	\$306,842	\$0	\$239,472	\$47,109	\$44,297	\$3,537	\$3,025,627	6.0%
Grand Itasca Clinic and Hospital	Grand Rapids	Itasca	\$0	\$6,259,388	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,259,388	7.3%
Granite Falls Municipal Hospital & Manor	Granite Falls	Yellow Medicine	\$3,642	\$458,823	\$0	\$0	\$0	\$0	\$2,050	\$0	\$0	\$464,515	3.4%
Hendricks Community Hospital Association	Hendricks	Lincoln	\$17,576	\$133,299	\$278,227	\$35,205	\$0	\$0	\$7,944	\$11,384	\$0	\$483,635	6.0%
Hennepin County Medical Center	Minneapolis	Hennepin	\$12,138,306	\$40,660,061	\$576,357	\$13,561,446	\$2,040	\$216,814	\$3,630	\$186,096	\$0	\$67,344,750	7.5%
Hutchinson Health	Hutchinson	Mcleod	\$291,844	\$3,663,614	\$0	\$279,009	\$0	\$129,063	\$111,131	\$39,590	\$0	\$4,514,251	5.1%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports;

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A3: Community Benefit Provided by Minnesota Hospitals, 2017 (continued)

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Johnson Memorial Health Services	Dawson	Lac Qui Parle	\$0	\$491,144	\$135,630	\$35,252	\$0	\$43,601	\$3,415	\$37,000	\$8,000	\$754,042	6.9%
Kittson Memorial Healthcare Center	Hallock	Kittson	\$13,737	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,737	0.2%
Lake Region Healthcare Corporation	Fergus Falls	Otter Tail	\$336,572	\$10,145,824	\$0	\$431,639	\$0	\$78,712	\$7,730	\$58,975	\$0	\$11,059,452	8.7%
Lakeview Memorial Hospital	Stillwater	Washington	\$262,121	\$1,658,943	\$3,415,848	\$77,975	\$0	\$0	\$256,197	\$0	\$357,487	\$6,028,571	6.0%
Lake View Memorial Hospital	Two Harbors	Lake	\$87,718	\$85,344	\$15,701	\$46,250	\$0	\$29,364	\$23,605	\$3,294	\$0	\$291,276	1.9%
LakeWood Health Center	Baudette	Lake Of The Woods	\$49,556	\$170,423	\$143,340	\$0	\$0	\$15,521	\$26,798	\$2,718	\$1,847	\$410,203	4.3%
Lakewood Health System	Staples	Todd	\$497,026	\$1,043,056	\$3,878,819	\$8,000	\$0	\$32,015	\$44,412	\$4,859	\$313,979	\$5,822,166	8.0%
LifeCare Medical Center	Roseau	Roseau	\$210,975	\$1,142,341	\$2,676,001	\$194,932	\$0	\$144,088	\$41,713	\$395,189	\$162,793	\$4,968,032	16.5%
Madelia Community Hospital, Inc.	Madelia	Watonwan	\$73,877	\$480,108	\$1,905,371	\$0	\$0	\$0	\$0	\$0	\$0	\$2,459,356	23.9%
Madison Hospital	Madison	Lac Qui Parle	\$41,685	\$148,228	\$0	\$0	\$0	\$104,496	\$0	\$0	\$0	\$294,409	2.6%
Mahnomen Health Center	Mahnomen	Mahnomen	\$41,083	\$235,909	\$7,616	\$0 \$0	\$0	\$540	\$0	\$3,560	\$0	\$247,625	4.7%
			\$1,699,225		\$0	\$0 \$0	\$0	\$0	\$0	\$3,300	\$0		
Maple Grove Hospital Mayo Clinic Health System - Albert Lea and	Maple Grove	Hennepin	\$1,099,225	\$3,244,808	ŞU	ŞU	ŞU	ŞU	ŞU	ŞU	ŞU	\$4,944,033	3.1%
Austin	Albert Lea	Freeborn	\$2,861,722	\$11,628,381	\$2,281,858	\$920,854	\$496	\$201,762	\$345,605	\$0	\$0	\$18,240,678	7.6%
Mayo Clinic Health System - Cannon Falls	Cannon Falls	Goodhue	\$557,268	\$828,045	\$0	\$5,311	\$0	\$167,222	\$1,950	\$0	\$0	\$1,559,796	5.5%
Mayo Clinic Health System - Fairmont	Fairmont	Martin	\$1,002,080	\$4,332,178	\$0	\$25,963	\$0	\$28,639	\$15,437	\$0	\$0	\$5,404,297	7.2%
Mayo Clinic Health System - Lake City	Lake City	Goodhue	\$451,750	\$1,074,799	\$0	\$37,506	\$0	\$59,377	\$53,950	\$0	\$0	\$1,677,382	5.0%
Mayo Clinic Health System - Mankato	Mankato	Blue Earth	\$2,236,438	\$13,862,229	\$2,675,245	\$1,083,652	\$1,760	\$1,645,617	\$164,286	\$0	\$0	\$21,669,227	9.6%
Mayo Clinic Health System - New Prague	New Prague	Scott	\$289,652	\$1,026,213	\$0	\$602	\$1,700	\$15,013	\$4,575	\$0	\$0	\$1,336,055	4.1%
							\$0			\$0	\$0		
Mayo Clinic Health System - Red Wing	Red Wing	Goodhue	\$1,239,161	\$6,156,473	\$0	\$103,115		\$213,746	\$14,775	·		\$7,727,270	6.7%
Mayo Clinic Health System - Springfield	Springfield	Brown	\$331,444	\$774,753	\$0	\$5,500	\$0	\$25,911	\$0	\$0	\$0	\$1,137,608	8.3%
Mayo Clinic Health System - St. James	St. James	Watonwan	\$481,361	\$923,030	\$0	\$172	\$0	\$7,689	\$3,299	\$0	\$0	\$1,415,551	8.1%
Mayo Clinic Health System - Waseca	Waseca	Waseca	\$439,896	\$1,032,251	\$0	\$1,000	\$0	\$8,433	\$0	\$0	\$0	\$1,481,580	7.5%
Mayo Clinic Hospital - Rochester	Rochester	Olmsted	\$12,336,588	\$32,308,535	\$50,067,477	\$66,415,938	\$0	\$0	\$4,152,602	\$0	\$0	\$165,281,140	9.9%
Meeker Memorial Hospital	Litchfield	Meeker	\$303,577	\$614,810	\$449,059	\$344,907	\$0	\$252,493	\$10,600	\$5,986	\$252,493	\$2,233,925	6.8%
Mercy Hospital	Moose Lake	Carlton	\$55,556	\$1,906,091	\$39,112	\$0	\$0	\$90,538	\$0	\$0	\$0	\$2,091,297	6.2%
Mercy Hospital	Coon Rapids	Anoka	\$3,161,291	\$4,747,935	\$7,528,118	\$1,097,672	\$0	\$1,535,099	\$455,418	\$10,928	\$191,546	\$18,728,007	3.1%
Mille Lacs Health System	Onamia	Mille Lacs	\$189,098	\$731,780	\$1,172,067	\$0	\$0	\$0	\$0	\$0	\$0	\$2,092,945	6.2%
Minnesota Valley Health Center	Le Sueur	Le Sueur	\$19,749	\$232,583	\$27,347	\$0	\$0	\$0	\$746	\$0	\$0	\$280,425	3.8%
Murray County Memorial Hospital	Slayton	Murray	\$77,599	\$375,708	\$0	\$0	\$0	\$9,704	\$0	\$0	\$0	\$463,011	3.3%
New Ulm Medical Center	New Ulm	Brown	\$464,458	\$1,202,277	\$0	\$211,927	\$5,325	\$402,185	\$59,535	\$2,771	\$83,570	\$2,432,048	2.9%
Northfield Hospital & Clinics	Northfield	Dakota	\$45,828	\$2,597,625	\$54,706	\$0	\$0	\$536,444	\$187,400	\$0	\$406,063	\$3,828,066	5.2%
North Memorial Medical Center	Robbinsdale	Hennepin	\$6,964,152	\$24,226,648	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,190,800	6.1%
North Shore Health	Grand Marais	Cook	\$66,952	\$583,081	\$178,004	\$0	\$0	\$0	\$0	\$0	\$0	\$828,037	7.4%
North Valley Health Center	Warren	Marshall	\$15,439	\$793,784	\$518,234	\$0	\$0	\$0	\$0	\$0	\$0	\$1,327,457	13.1%
Olmsted Medical Center	Rochester	Olmsted	\$1,623,722	\$17,844,474	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,468,196	10.5%
Ortonville Area Health Services	Ortonville	Big Stone	\$97,606	\$416,667	\$1,345,456	\$103,858	\$0	\$55,537	\$0	\$184,234	\$37,605	\$2,240,963	10.0%
Owatonna Hospital	Owatonna	Steele	\$141,206	\$773,210	\$19,039	\$209,265	\$0	\$228,542	\$236,918	\$6,277	\$121,812	\$1,736,269	3.3%
Park Nicollet Methodist Hospital			\$2,659,450	\$6,106,281	\$19,039	\$3,878,056	\$0	\$2,597,339	\$0	\$0,277	\$0	\$15,241,126	2.9%
	St. Louis Park	Hennepin							· ·	†			
Perham Health Phillips Eye Institute	Perham Minneapolis	Otter Tail Hennepin	\$136,865 \$185,565	\$967,908 \$127,150	\$4,129,167 \$6,412	\$179,743 \$20,458	\$0 \$0	\$13,000 \$656,505	\$450,000 \$2,575	\$10,000 \$0	\$0 \$89,386	\$5,886,683 \$1,088,051	17.3% 3.2%
	•	1			·		\$0		1	†			4.6%
Pipestone County Medical Center	Pipestone	Pipestone	\$202,869	\$1,057,615	\$0	\$0		\$3,355	\$4,794	\$3,292	\$0	\$1,271,925	
Prairie Ridge Hospital & Health Services	Elbow Lake International	Grant	\$23,980	\$58,089	\$37,862	\$0	\$0	\$85,429	\$0	\$1,610	\$0	\$206,970	1.1%
Rainy Lake Medical Center	Falls	Koochiching	\$93,289	\$1,475,811	\$212,738	\$13,410	\$0	\$23,220	\$3,435	\$54,552	\$946	\$1,877,401	7.2%
Redwood Area Hospital	Redwood Falls	Redwood	\$29,295	\$546,790	\$0	\$166,512	\$0	\$119,171	\$37,230	\$452,046	\$0	\$1,351,044	6.1%
Regency Hospital of Minneapolis	Golden Valley	Hennepin	\$94,672	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$94,672	0.2%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A3: Community Benefit Provided by Minnesota Hospitals, 2017 (continued)

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Regina Hospital	Hastings	Dakota	\$219,519	\$334,873	\$0	\$143,775	\$0	\$97,931	\$14,916	\$0	\$161,420	\$972,434	1.9%
Regions Hospital	St. Paul	Ramsey	\$14,415,194	\$0	\$0	\$16,744,898	\$0	\$0	\$154,168	\$0	\$8,436,258	\$39,750,518	5.4%
Renville County Hospital	Olivia	Renville	\$2,197	\$661,139	\$0	\$13,242	\$0	\$0	\$64,478	\$0	\$0	\$741,056	2.9%
Rice Memorial Hospital	Willmar	Kandiyohi	\$103,109	\$3,218,234	\$0	\$0	\$0	\$702,097	\$344,674	\$0	\$0	\$4,368,114	5.5%
Ridgeview Medical Center	Waconia	Carver	\$848,790	\$10,255,552	\$0	\$663,442	\$130,254	\$480,436	\$76,690	\$13,533	\$19,290	\$12,487,987	5.5%
Ridgeview Sibley Medical Center	Arlington	Sibley	\$131,996	\$768,119	\$0	\$87,785	\$0	\$11,070	\$30	\$3,514	\$0	\$1,002,514	6.9%
River's Edge Hospital & Clinic	St. Peter	Nicollet	\$115,575	\$179,019	\$0	\$3,000	\$0	\$1,904,921	\$45,000	\$0	\$120,507	\$2,368,022	7.3%
Riverview Healthcare Association	Crookston	Polk	\$93,149	\$943,540	\$247,822	\$240,623	\$0	\$111,611	\$26,541	\$0	\$5,355	\$1,668,641	4.2%
Riverwood HealthCare Center	Aitkin	Aitkin	\$39,192	\$1,293,047	\$8,752,302	\$0	\$0	\$552,978	\$0	\$0	\$0	\$10,637,519	18.5%
Saint Elizabeth's Medical Center	Wabasha	Wabasha	\$87,429	\$834,695	\$330,629	\$4,671	\$0	\$21,070	\$36,131	\$10,318	\$9,608	\$1,334,551	7.6%
Sanford Bagley Medical Center	Bagley	Clearwater	\$97,374	\$0	\$0	\$0	\$0	\$6,372	\$171,906	\$9,943	\$0	\$285,595	3.8%
Sanford Bemidji Medical Center	Bemidji	Beltrami	\$1,826,487	\$10,466,799	\$7,058,728	\$0	\$0	\$0	\$0	\$0	\$0	\$19,352,014	8.4%
Sanford Canby Medical Center	Canby	Yellow Medicine	\$92,444	\$357,654	\$0	\$7,079	\$0	\$67,165	\$21,364	\$3,600	\$1,346	\$550,652	5.1%
Sanford Hospital Luverne	Luverne	Rock	\$215,628	\$505,908	\$24,041	\$0	\$0	\$31,007	\$0	\$12,760	\$819	\$790,163	3.9%
Sanford Jackson Medical Center	Jackson	Jackson	\$70,042	\$192,789	\$0	\$15,698	\$0	\$13,729	\$5,493	\$19,500	\$0	\$317,251	4.6%
Sanford Medical Center Thief River Falls	Thief River Falls	Pennington	\$513,487	\$1,997,208	\$0	\$0	\$0	\$2,158	\$447,083	\$0	\$0	\$2,959,936	4.5%
Sanford Medical Center Wheaton	Wheaton	Traverse	\$66,024	\$114,323	\$51,475	\$2,000	\$0	\$10,171	\$17,097	\$0	\$0	\$261,090	4.4%
Sanford Tracy Medical Center	Tracy	Lyon	\$117,869	\$451,167	\$0	\$0	\$0	\$0	\$28,654	\$0	\$0	\$597,690	8.1%
Sanford Westbrook Medical Center	Westbrook	Cottonwood	\$60,366	\$206,062	\$0	\$0	\$0	\$0	\$32,901	\$0	\$0	\$299,329	5.9%
Sanford Worthington Medical Center	Worthington	Nobles	\$623,509	\$2,910,852	\$0	\$14,431	\$0	\$13,122	\$97,208	\$0	\$0	\$3,659,122	8.4%
Sleepy Eye Medical Center	Sleepy Eye	Brown	\$56,303	\$742,512	\$0	\$8,050	\$0	\$16,944	\$0	\$0	\$17,821	\$841,630	6.3%
St. Cloud Hospital	St. Cloud	Stearns	\$2,697,365	\$17,025,558	\$28,270	\$1,903,804	\$185,563	\$1,570,439	\$2,520,166	\$18,388	\$0	\$25,949,553	3.7%
Stevens Community Medical Center	Morris	Stevens	\$468,954	\$1,303,537	\$0	\$100,496	\$0	\$109,364	\$0	\$27,696	\$375	\$2,010,422	5.4%
St. Francis Medical Center	Breckenridge	Wilkin	\$245,140	\$606,441	\$1,284,701	\$155,448	\$0	\$109,442	\$42,971	\$82,513	\$8.941	\$2,535,597	11.5%
St. Francis Regional Medical Center	Shakopee	Scott	\$1,042,584	\$1,672,456	\$19,325	\$457,328	\$100,086	\$351,066	\$215,848	\$19,409	\$80,806	\$3,958,908	2.8%
St. Gabriel's Hospital	Little Falls	Morrison	\$429,374	\$0	\$28,799	\$2,479	\$0	\$56,132	\$123,437	\$303,863	\$12,910	\$956,994	1.4%
St. John's Hospital	Maplewood	Ramsey	\$1,648,067	\$3,985,126	\$0	\$232,846	\$0	\$0	\$462	\$0	\$0	\$5,866,501	2.4%
St. Joseph's Area Health Services, Inc.	Park Rapids	Hubbard	\$274,903	\$913,734	\$597,453	\$0	\$0	\$170,938	\$32,796	\$8.345	\$0	\$1,998,169	4.7%
St. Joseph's Hospital	St. Paul	Ramsey	\$1,516,993	\$10,643,178	\$0	\$547,908	\$0	\$5,345,679	\$58,756	\$0	\$0	\$18,112,514	6.2%
St. Joseph's Medical Center	Brainerd	Crow Wing	\$1,645,090	\$1,532,163	\$0	\$181,452	\$0	\$188,325	\$248,212	\$59,518	\$188,325	\$4,043,085	2.3%
St. Luke's Hospital	Duluth	St. Louis	\$1,201,319	\$10,007,180	-\$13,639,590	\$8,851,452	\$0	\$65,186	\$521,790	\$333,043	\$0	\$7,340,380	1.8%
St. Mary's Medical Center	Duluth	St. Louis	\$3,246,285	\$15,455,887	\$0	\$1,453,868	\$0	\$1,640,552	\$5,725	\$374,031	\$137,857	\$22,314,205	5.9%
ST. Mary's Regional Health Center	Detroit Lakes	Becker	\$1,103,323	\$2,274,755	\$3,597	\$470,087	\$0	\$17,079	\$70,115	\$0	\$0	\$3,938,956	4.8%
Swift County-Benson Hospital	Benson	Swift	\$23,996	\$804,005	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$828,001	5.9%
Tri-County Hospital	Wadena	Wadena	\$528,777	\$267,268	\$3,042,805	\$56,657	\$0	\$311,169	\$109,032	\$358,437	\$1,547	\$4,675,692	11.5%
United Hospital	St. Paul	Ramsey	\$2,712,337	\$5,493,104	\$117,125	\$5,991,116	\$0	\$913,598	\$229,456	\$22,799	\$138,832	\$15,618,367	2.6%
United Hospital District	Blue Earth	Faribault	\$161,761	\$1,508,328	\$2,361,762	\$3,991,110	\$0	\$17,067	\$6,070	\$0	\$0	\$4,054,988	15.5%
University of Minnesota Medical Center - Fairview	Minneapolis	Hennepin	\$2,912,246	\$58,393,475	\$1,156,439	\$98,963,703	\$5,464,793	\$2,890,740	\$42,701	\$0	\$0	\$169,824,097	11.6%
Windom Area Hospital	Windom	Cottonwood	\$85,352	\$647,095	\$0	\$81,450	\$0	\$134,178	\$37,464	\$16,800	\$1,000	\$1,003,339	5.7%
Windom Area Hospital Winona Health Services	Winona	Winona	\$676,043	\$10,465,565	\$0 \$0	\$536,675	\$0 \$0	\$327,499	\$196,623	\$30,955	\$1,000	\$1,003,339	9.7%
Woodwinds Health Campus	Woodbury	Washington	\$932,621	\$10,465,565	\$0	\$34,714	\$0	\$327,499	\$300	\$30,955	\$11,419	\$2,895,570	2.1%
All Hospitals	vvoodbury	*vasiiiigtuii	\$117,083,566	\$1,927,935	\$142,143,579	\$245,725,649	\$9,365,506	\$46,864,000	\$14,554,856	\$4,588,230	\$14,749,456	\$1,209,409,732	6.7%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A4: Community Benefit Provided by Minnesota Hospitals, 2016

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Abbott Northwestern Hospital	Minneapolis	Hennepin	\$3,369,909	\$14,829,983	\$0	\$8,037,842	\$65,641	\$674,534	\$826,907	\$23,396	\$140,172	\$27,968,384	2.6%
Appleton Municipal Hospital and Nursing Home	Appleton	Swift	\$2,147	\$394,591	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$396,738	4.9%
Avera Marshall Regional Medical Center	Marshall	Lyon	\$264,816	\$2,691,945	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,956,761	5.9%
Avera Tyler	Tyler	Lincoln	\$18,203	\$167,248	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$185,451	2.1%
Bethesda LTACH	St. Paul	Ramsey	\$96,954	\$1,354,583	\$0	\$793,492	\$0	\$1,702,302	\$40,043	\$0	\$0	\$3,987,374	4.9%
Bigfork Valley Hospital	Bigfork	Itasca	\$5,678	\$416,209	\$0	\$0	\$0	\$30,536	\$0	\$0	\$173,965	\$626,388	4.3%
Buffalo Hospital	Buffalo	Wright	\$656,008	\$849,512	\$0	\$38,534	\$0	\$542,108	\$54,034	\$17,666	\$334,240	\$2,492,102	3.5%
Cambridge Medical Center	Cambridge	Isanti	\$763,682	\$2,117,127	\$0	\$33,592	\$0	\$184,627	\$38,769	\$3,141	\$163,087	\$3,304,025	4.3%
CentraCare Health - Melrose	Melrose	Stearns	\$192,514	\$0	\$486,935	\$0	\$0	\$0	\$0	\$0	\$0	\$679,449	3.1%
CentraCare Health - Monticello	Monticello	Wright	\$273,052	\$1,874,658	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,147,710	3.9%
CentraCare Health - Paynesville	Paynesville	Stearns	\$20,769	\$1,183,802	\$0	\$0	\$0	\$265,968	\$26,065	\$0	\$0	\$1,496,604	4.9%
CentraCare Health - Sauk Centre	Sauk Centre	Stearns	\$211,960	\$732,635	\$0	\$0	\$0	\$19,452	\$0	\$0	\$0	\$964,047	4.3%
CentraCare Health System - Long Prairie	Long Prairie	Todd	\$142,531	\$812,343	\$818,047	\$0	\$0	\$0	\$352	\$16,000	\$107,518	\$1,896,791	8.7%
Children's Health Care dba Children's Hospitals and Clinics of Minnesota	Minneapolis	Hennepin	\$1,027,855	\$82,129,952	\$20,122,692	\$4,648,419	\$582,523	\$8,242,670	\$125,630	\$74,600	\$2,800,037	\$119,754,378	15.7%
Chippewa County-Montevideo Hospital	Montevideo	Chippewa	\$99,289	\$888,811	\$2,370,059	\$49,330	\$0	\$15,953	\$0	\$13,071	\$0	\$3,436,513	9.2%
Cloquet Memorial Hospital Association	Cloquet	Carlton	\$235,113	\$1,923,969	\$820,882	\$339,895	\$0	\$0	\$9,399	\$31,025	\$0	\$3,360,283	7.0%
Cook Hospital & C&NC	Cook	St. Louis	\$38,015	\$350,037	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$388,052	3.7%
Cuyuna Regional Medical Center	Crosby	Crow Wing	\$111,318	\$1,251,744	\$237,110	\$274,768	\$0	\$227,624	\$25,706	\$0	\$0	\$2,128,270	2.3%
District One Hospital	Faribault	Rice	\$351,697	\$780,517	\$0	\$51,896	\$0	\$167,695	\$68,531	\$619	\$0	\$1,420,955	2.9%
Douglas County Hospital	Alexandria	Douglas	\$224,545	\$4,518,240	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,742,785	3.5%
Ely-Bloomenson Community Hospital	Ely	St. Louis	\$31,755	\$501,269	\$0	\$26,150	\$0	\$36,422	\$126,621	\$2,950	\$9,498	\$734,665	4.7%
Essentia Health Ada	Ada	Norman	\$109,112	\$0	\$0	\$17,101	\$0	\$41,795	\$24,550	\$0	\$0	\$192,558	3.4%
Essentia Health - Deer River	Deer River	Itasca	\$516,150	\$830,693	\$0	\$41,132	\$0	\$0	\$0	\$29,572	\$23,521	\$1,441,068	5.6%
Essentia Health - Duluth	Duluth	St. Louis	\$1,502,128	\$24.151.492	\$59,760	\$333,706	\$0	\$0	\$150,000	\$1,262,144	\$0	\$27,459,230	7.0%
Essentia Health - Fosston	Fosston	Polk	\$172,059	\$453,350	\$0	\$67,066	\$0	\$105,584	\$1,689	\$0	\$0	\$799,748	3.8%
Essentia Health - Graceville	Graceville	Big Stone	\$15,479	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,479	0.3%
Essentia Health Northern Pines	Aurora	St. Louis	\$98,252	\$644,800	\$0	\$5,034	\$0	\$0	\$0	\$2,000	\$4,616	\$754,702	5.8%
Essentia Health - Sandstone	Sandstone	Pine	\$292,263	\$900,324	\$0	\$10,417	\$0	\$0	\$0	\$300	\$57,009	\$1,260,313	9.1%
Essentia Health Virginia	Virginia	St. Louis	\$525,617	\$2,210,218	\$0	\$118,223	\$0	\$0	\$0	\$1,075	\$63,001	\$2,918,134	3.9%
Fairview Lakes Regional Medical Center	Wyoming	Chisago	\$588,225	\$2,112,791	\$16,610	\$41,681	\$0	\$768,042	\$76,015	\$0	\$0	\$3,603,364	3.9%
Fairview Northland Regional Hospital	Princeton	Sherburne	\$484,897	\$2,133,359	\$50,572	\$0	\$0	\$417,167	\$5,667	\$0	\$0	\$3,091,662	4.8%
Fairview Ridges Hospital	Burnsville	Dakota	\$1,147,126	\$6,293,971	\$459,971	\$15,035	\$0	\$1,065,531	\$17,099	\$0	\$0	\$8,998,733	4.0%
Fairview Southdale Hospital	Edina	Hennepin	\$1,279,322	\$8,352,704	\$243,447	\$56	\$0	\$1,673,737	\$23,896	\$0	\$0	\$11,573,162	2.9%
Fairview University Medical Center - Mesabi	Hibbing	St. Louis	\$668,129	\$5,769,167	\$129,706	\$0	\$0	\$581,755	\$2,957	\$0	\$0	\$7,151,714	6.8%
FirstLight Health System	Mora	Kanabec	\$243,801	\$2,757,415	\$0	\$0	\$0	\$220,500	\$20,250	\$10,820	\$33,240	\$3,286,026	5.3%
Gillette Children's Specialty Healthcare	St. Paul	Ramsey	\$468,357	\$30,111,802	\$13,737,823	\$1,615,235	\$2,165,785	\$3,609,730	\$101,375	\$0	\$0	\$51,810,107	22.3%
Glacial Ridge Health System	Glenwood	Pope	\$69,477	\$22,297	\$2,543,718	\$0	\$0	\$0	\$0	\$0	\$27,860	\$2,663,352	9.9%
Glencoe Regional Health Services	Glencoe	Mcleod	\$380,281	\$499,139	\$10,022	\$204,814	\$0	\$186,466	\$63,997	\$50,366	\$3,397	\$1,398,482	2.9%
Grand Itasca Clinic and Hospital	Grand Rapids	Itasca	\$187,595	\$9,892,494	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,080,089	11.8%
Granite Falls Municipal Hospital & Manor	Granite Falls	Yellow Medicine	\$9,858	\$544,692	\$0	\$0	\$0	\$0	\$1,900	\$0	\$0	\$556,450	4.6%
Hendricks Community Hospital Association	Hendricks	Lincoln	\$47,054	\$156,257	\$443,499	\$53,911	\$0	\$0	\$4,995	\$10,979	\$0	\$716,695	9.3%
Hennepin County Medical Center	Minneapolis	Hennepin	\$20,105,636	\$44,689,002	\$0	\$22,674,372	\$0	\$503,743	\$88,700	\$186,096	\$0	\$88,247,549	9.8%
Hutchinson Health	Hutchinson	Mcleod	\$227,837	\$2,972,366	\$0	\$224,933	\$0	\$134,720	\$119,697	\$31,324	\$0	\$3,710,877	4.3%

All Costs are net of offsetting revenues.

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

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² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A4: Community Benefit Provided by Minnesota Hospitals, 2016 (continued)

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Johnson Memorial Health Services	Dawson	Lac Qui Parle	\$0	\$356,131	\$153,890	\$35,740	\$0	\$49,636	\$6,578	\$37,706	\$7,512	\$647,193	6.1%
Kittson Memorial Healthcare Center	Hallock	Kittson	\$708	\$83,362	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$84,070	1.5%
Lake Region Healthcare Corporation	Fergus Falls	Otter Tail	\$163,146	\$8,092,123	\$0	\$146,232	\$0	\$60,590	\$44,500	\$46,814	\$0	\$8,553,405	7.1%
Lakeview Memorial Hospital	Stillwater	Washington	\$179,716	\$1,047,469	\$4,084,117	\$119,859	\$0	\$419,710	\$165,967	\$0	\$0	\$6,016,838	6.5%
Lake View Memorial Hospital	Two Harbors	Lake	\$68,291	\$243,496	\$13,704	\$46,250	\$0	\$29,364	\$23,605	\$4,297	\$0	\$429,007	3.0%
LakeWood Health Center	Baudette	Lake Of The Woods	\$43,705	\$0	\$222,394	\$0	\$0	\$57,207	\$25,579	\$6,613	\$7,129	\$362,627	4.0%
Lakewood Health System	Staples	Todd	\$513,956	\$4,417,293	\$3,050,893	\$7,000	\$0	\$35,837	\$41,839	\$8,276	\$216,066	\$8,291,160	12.1%
LifeCare Medical Center	Roseau	Roseau	\$181,038	\$699,916	\$2,412,826	\$201,915	\$128	\$108,421	\$237,924	\$235,551	\$127,316	\$4,205,035	14.6%
Madelia Community Hospital, Inc.	Madelia	Watonwan	\$83,180	\$428,433	\$2,174,304	\$0	\$0	\$0	\$0	\$0	\$0	\$2,685,917	25.6%
Madison Hospital	Madison	Lac Qui Parle	\$40,161	\$185,028	\$0	\$0	\$0	\$85,428	\$0	\$0	\$0	\$310,617	3.0%
Mahnomen Health Center	Mahnomen	Mahnomen	\$364	\$841,494	\$4,027	\$0	\$0	\$529	\$633	\$3,490	\$0	\$850,537	15.0%
	Maple Grove		\$1,216,139	\$5,949,861	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,166,000	4.6%
Maple Grove Hospital Mayo Clinic Health System - Albert Lea and	iviapie Grove	Hennepin	\$1,210,139	\$5,949,801	ŞU	ŞU	\$U	\$U	\$U	ŞU	ŞU	\$7,166,000	4.0%
Austin	Albert Lea	Freeborn	\$3,518,306	\$10,800,450	\$2,107,314	\$58,598	\$0	\$81,294	\$81,107	\$262,920	\$0	\$16,909,989	7.2%
Mayo Clinic Health System - Cannon Falls	Cannon Falls	Goodhue	\$474,301	\$771,534	\$0	\$1,649	\$0	\$18,250	\$85,837	\$13,238	\$2,016	\$1,366,825	5.0%
Mayo Clinic Health System - Fairmont	Fairmont	Martin	\$1,197,748	\$3,933,413	\$0	\$0	\$0	\$12,107	\$7,434	\$0	\$0	\$5,150,702	7.1%
Mayo Clinic Health System - Lake City	Lake City	Goodhue	\$342,316	\$819,050	\$0	\$32,003	\$0	\$77,615	\$7,433	\$6,894	\$2,629	\$1,287,940	4.1%
Mayo Clinic Health System - Mankato	Mankato	Blue Earth	\$1,716,603	\$13,766,647	\$0	\$0	\$21,480	\$123,259	\$69,656	\$0	\$1,932	\$15,699,577	6.8%
Mayo Clinic Health System - New Prague	New Prague	Scott	\$396,744	\$723,972	\$0	\$0	\$0	\$7,186	\$84	\$0	\$0	\$1,127,986	3.5%
Mayo Clinic Health System - Red Wing	Red Wing	Goodhue	\$860,773	\$5,970,842	\$538,459	\$212,913	\$0	\$172,132	\$129,730	\$98,403	\$0	\$7,983,252	7.0%
Mayo Clinic Health System - Neu Wing Mayo Clinic Health System - Springfield		Brown	\$195,246	\$610,356	\$0	\$0	\$0 \$0	\$30,173	\$13,156	\$98,403	\$0 \$0	\$848,931	6.2%
Mayo Clinic Health System - St. James	Springfield St. James		\$322,193	\$1,325,508	\$0 \$0	\$0	\$0	\$0,173	\$13,130	\$0	\$0	\$1,647,701	9.6%
·		Watonwan			\$0	\$0		·	\$0	1	\$0 \$0		
Mayo Clinic Health System - Waseca	Waseca	Waseca	\$618,104	\$989,225			\$0	\$5,294		\$0	·	\$1,612,623	8.2%
Mayo Clinic Hospital - Rochester	Rochester	Olmsted	\$15,391,980	\$44,903,815	\$44,966,012	\$69,197,211	\$0	\$0	\$24,584	\$0	\$0	\$174,483,602	11.2%
Meeker Memorial Hospital	Litchfield	Meeker	\$233,644	\$1,436,945	\$604,098	\$141,737	\$0	\$187,631	\$15,464	\$3,633	\$187,631	\$2,810,783	8.6%
Mercy Hospital	Moose Lake	Carlton	\$85,443	\$1,793,392	\$64,088	\$0	\$0	\$39,343	\$0	\$0	\$0	\$1,982,266	6.0%
Mercy Hospital	Coon Rapids	Anoka	\$2,028,295	\$6,162,938	\$165,253	\$207,068	\$0	\$970,442	\$71,284	\$14,868	\$94,647	\$9,714,795	2.3%
Mille Lacs Health System	Onamia	Mille Lacs	\$206,109	\$2,425,037	\$895,459	\$0	\$0	\$0	\$0	\$0	\$0	\$3,526,605	10.0%
Minnesota Valley Health Center	Le Sueur	Le Sueur	\$34,009	\$31,205	\$83,631	\$0	\$0	\$2,311	\$1,057	\$0	\$0	\$152,213	2.1%
Murray County Memorial Hospital	Slayton	Murray	\$124,521	\$842,669	\$3,264,954	\$84,522	\$0	\$33,214	\$8,029	\$10,939	\$67,410	\$4,436,258	24.9%
New Ulm Medical Center	New Ulm	Brown	\$608,510	\$1,584,137	\$0	\$220,279	\$16,055	\$324,030	\$56,010	\$3,918	\$89,197	\$2,902,136	3.6%
Northfield Hospital & Clinics	Northfield	Dakota	\$24,930	\$2,027,458	\$52,893	\$0	\$0	\$532,912	\$344,022	\$0	\$365,800	\$3,348,015	5.1%
North Memorial Medical Center	Robbinsdale	Hennepin	\$3,970,223	\$12,884,503	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,854,726	3.7%
North Shore Health	Grand Marais	Cook	\$86,463	\$410,211	\$7,821	\$0	\$0	\$0	\$0	\$0	\$0	\$504,495	5.1%
North Valley Health Center	Warren	Marshall	\$20,485	\$561,810	\$429,940	\$0	\$0	\$0	\$0	\$0	\$0	\$1,012,235	10.1%
Olmsted Medical Center	Rochester	Olmsted	\$1,675,202	\$16,006,399	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,681,601	10.1%
Ortonville Area Health Services	Ortonville	Big Stone	\$123,007	\$693,019	\$782,194	\$7,256	\$0	\$51,368	\$0	\$178,868	\$41,154	\$1,876,866	8.5%
Owatonna Hospital	Owatonna	Steele	\$114,703	\$1,067,321	\$9,696	\$145,936	\$0	\$202,116	\$115,824	\$35,952	\$66,927	\$1,758,475	3.4%
Park Nicollet Methodist Hospital	St. Louis Park	Hennepin	\$2,297,619	\$2,702,066	\$0	\$3,918,111	\$0	\$705,706	\$0	\$0	\$0	\$9,623,502	1.9%
Perham Health	Perham	Otter Tail	\$27,026	\$723,282	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,308	2.2%
Phillips Eye Institute	Minneapolis	Hennepin	\$237,557	\$199,923	\$8,520	\$19,297	\$0	\$665,717	\$175	\$0	\$89,298	\$1,220,487	3.5%
Pipestone County Medical Center	Pipestone	Pipestone	\$233,026	\$579,804	\$0	\$0	\$0	\$2,845	\$1,790	\$2,282	\$0	\$819,747	3.2%
Prairie Ridge Hospital & Health Services	Elbow Lake	Grant	\$39,100	\$12,337	\$21,457	\$0	\$0	\$34,961	\$575	\$425	\$0	\$108,855	0.6%
Rainy Lake Medical Center	International Falls	Koochiching	\$99,596	\$1,254,694	\$428,394	\$15,165	\$0	\$11,501	\$4,960	\$43,431	\$946	\$1,858,687	7.3%
Redwood Area Hospital	Redwood Falls	Redwood	\$27,433	\$137,684	\$0	\$134,884	\$0	\$100,327	\$34,711	\$353,444	\$0	\$788,483	3.6%
ca.r.ooa / ir cu riospitui	Golden Valley	Hennepin	\$3,921	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,921	0.0%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

An Excel version of this table can be found on the Health Economics Program website: https://www.health.state.mn.us/data/economics/docs/commbenefitsup2019.xlsx.

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A4: Community Benefit Provided by Minnesota Hospitals, 2016 (continued)

Hospital Name	City	County	Charity Care ¹	State Health Care Programs Underpayment ²	Operating Subsidized Services	Community Health Services	Education	Research	Financial and In-Kind Contributions	Community Building Activities	Community Benefit Operation	Total Community Benefit	Percent of Operating Expenses
Regina Hospital	Hastings	Dakota	\$219,389	\$366,288	\$0	\$28,186	\$0	\$256,057	\$48,635	\$0	\$0	\$918,555	1.9%
Regions Hospital	St. Paul	Ramsey	\$14,152,679	\$0	\$0	\$17,165,271	\$0	\$0	\$94,767	\$0	\$7,932,319	\$39,345,036	5.5%
Renville County Hospital	Olivia	Renville	\$1,725	\$552,512	\$0	\$24,473	\$0	\$0	\$22,675	\$0	\$0	\$601,385	2.4%
Rice Memorial Hospital	Willmar	Kandiyohi	\$35,970	\$1,495,891	\$0	\$0	\$0	\$650,000	\$341,290	\$0	\$0	\$2,523,151	3.3%
Ridgeview Medical Center	Waconia	Carver	\$599,897	\$2,758,578	\$0	\$596,443	\$154,236	\$831,680	\$51,050	\$22,024	\$19,372	\$5,033,280	2.3%
Ridgeview Sibley Medical Center	Arlington	Sibley	\$100,783	\$312,828	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$418,611	3.3%
River's Edge Hospital & Clinic	St. Peter	Nicollet	\$101,655	\$114,278	\$0	\$0	\$0	\$1,731,746	\$35,000	\$0	\$114,769	\$2,097,448	7.0%
Riverview Healthcare Association	Crookston	Polk	\$64,924	\$575,262	\$165,577	\$114,138	\$0	\$60,154	\$9,825	\$0	\$1,855	\$991,735	2.7%
Riverwood HealthCare Center	Aitkin	Aitkin	\$97,611	\$2,282,676	\$6,938,532	\$0	\$0	\$531,686	\$0	\$0	\$0	\$9,850,505	17.3%
Saint Elizabeth's Medical Center	Wabasha	Wabasha	\$145,157	\$578,842	\$317,055	\$38,690	\$0	\$47,330	\$40,683	\$13,077	\$5,288	\$1,186,122	7.4%
Sanford Bagley Medical Center	Bagley	Clearwater	\$83,499	\$0	\$0	\$0	\$0	\$0	\$262,264	\$0	\$0	\$345,763	5.5%
Sanford Bemidji Medical Center	Bemidji	Beltrami	\$1,328,663	\$10,485,107	\$0	\$0	\$0	\$0	\$6,650,186	\$7,810	\$0	\$18,471,766	8.7%
Sanford Canby Medical Center	Canby	Yellow Medicine	\$79,003	\$308,635	\$0	\$11,543	\$0	\$67,010	\$17,133	\$10,661	\$796	\$494,781	4.4%
Sanford Hospital Luverne	Luverne	Rock	\$266,573	\$299,941	\$18,256	\$0	\$0	\$80,230	\$0	\$0	\$0	\$665,000	3.2%
Sanford Jackson Medical Center	Jackson	Jackson	\$102,385	\$51,988	\$0	\$23,273	\$0	\$8,873	\$8,015	\$15,906	\$0	\$210,440	3.1%
Sanford Medical Center Thief River Falls	Thief River Falls	Pennington	\$567,264	\$311,200	\$0	\$0	\$0	\$826	\$75,286	\$0	\$0	\$954,576	1.5%
Sanford Medical Center Wheaton	Wheaton	Traverse	\$26,452	\$166,600	\$39,037	\$17,188	\$0	\$10,883	\$21,523	\$0	\$0	\$281,683	4.8%
Sanford Tracy Medical Center	Tracy	Lyon	\$155,865	\$261,874	\$0	\$0	\$0	\$0	\$3,954	\$4,246	\$0	\$425,939	5.6%
Sanford Westbrook Medical Center	Westbrook	Cottonwood	\$41,391	\$107,763	\$0	\$0	\$0	\$21,897	\$0	\$0	\$0	\$171,051	3.5%
Sanford Worthington Medical Center	Worthington	Nobles	\$668,373	\$2,324,061	\$0	\$0	\$0	\$17,811	\$15,131	\$0	\$0	\$3,025,376	6.7%
Sleepy Eye Medical Center	Sleepy Eye	Brown	\$6,084	\$600,463	\$0	\$7,523	\$0	\$14,944	\$0	\$0	\$16,812	\$645,826	5.2%
St. Cloud Hospital	St. Cloud	Stearns	\$2,345,638	\$9,111,521	\$23,450	\$2,254,762	\$125,850	\$1,016,657	\$3,255,899	\$39,535	\$0	\$18,173,312	2.6%
Stevens Community Medical Center	Morris	Stevens	\$490,423	\$1,086,013	\$0	\$101,407	\$0	\$109,015	\$0	\$31,379	\$375	\$1,818,612	5.1%
St. Francis Medical Center	Breckenridge	Wilkin	\$54,015	\$150,070	\$755,996	\$146,083	\$0	\$98,786	\$61,067	\$93,864	\$14,641	\$1,374,522	6.7%
St. Francis Regional Medical Center	Shakopee	Scott	\$887,295	\$2,173,027	\$0	\$273,918	\$97,870	\$337,593	\$1,058,672	\$7,157	\$81,045	\$4,916,577	3.7%
St. Gabriel's Hospital	Little Falls	Morrison	\$57,093	\$0	\$78,717	\$3,773	\$0	\$55,799	\$88,773	\$336,717	\$25,589	\$646,461	1.0%
St. John's Hospital	Maplewood	Ramsey	\$1,367,805	\$3,201,211	\$0	\$3,205,329	\$0	\$74,308	\$10,547	\$0	\$0	\$7,859,200	3.3%
St. Joseph's Area Health Services, Inc.	Park Rapids	Hubbard	\$52,968	\$908,868	\$497,333	\$3,036	\$0	\$157,010	\$46,265	\$3,359	\$0	\$1,668,839	4.3%
St. Joseph's Hospital	St. Paul	Ramsey	\$1,908,668	\$6,706,505	\$10,342,055	\$4,782,226	\$0	\$451,560	\$7,245	\$0	\$0	\$24,198,259	9.0%
St. Joseph's Medical Center	Brainerd	Crow Wing	\$1,396,623	\$3,457,841	\$0	\$44,221	\$0	\$243,278	\$274,709	\$36,841	\$0	\$5,453,513	3.1%
St. Luke's Hospital	Duluth	St. Louis	\$1,074,942	\$10,190,327	-\$14,838,224	\$7,314,356	\$0	\$117,545	\$447,540	\$214,641	\$0	\$4,521,127	1.2%
St. Mary's Medical Center	Duluth	St. Louis	\$2,852,656	\$18,518,731	\$0	\$1,061,569	\$0	\$1,587,588	\$0	\$32,572	\$144,236	\$24,197,352	6.7%
St. Mary's Regional Health Center	Detroit Lakes	Becker	\$812,861	\$510,796	\$0	\$317,053	\$0	\$20,319	\$64,301	\$8,609	\$38,591	\$1,772,530	2.4%
Swift County-Benson Hospital	Benson	Swift	\$15,168	\$1,598,199	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,613,367	10.9%
Tri-County Hospital	Wadena	Wadena	\$428,695	\$1,460,749	\$2,685,883	\$24,604	\$0	\$306,082	\$76,239	\$13,927	\$11,518	\$5,007,697	11.5%
United Hospital	St. Paul	Ramsey	\$2,756,809	\$9,874,779	\$210,926	\$3,905,284	\$0	\$783,615	\$203,746	\$16,935	\$115,941	\$17,868,035	3.1%
United Hospital District	Blue Earth	Faribault	\$21,476	\$3,009,677	\$2,602,714	\$0	\$0	\$12,685	\$4,701	\$0	\$0	\$5,651,253	21.5%
Unity Hospital	Fridley	Anoka	\$1,205,125	\$4,175,866	\$2,120,000	\$143,891	\$0	\$441,557	\$82,078	\$17,642	\$96,600	\$8,282,759	4.5%
University of MN Medical Center - Fairview	Minneapolis	Hennepin	\$2,919,447	\$43,925,779	\$1,730,337	\$98,028,272	\$5,397,722	\$3,033,070	\$33,250	\$0	\$0	\$155,067,877	11.1%
Windom Area Hospital	Windom	Cottonwood	\$77,537	\$690,872	\$0	\$64,600	\$0	\$85,010	\$35,400	\$16,800	\$1,000	\$971,219	6.3%
Winona Health Services	Winona	Winona	\$547,460	\$10,059,241	\$0	\$380,743	\$0	\$506,063	\$105,448	\$111,986	\$15,771	\$11,726,712	9.5%
Woodwinds Health Campus	Woodbury	Washington	\$792,236	\$0	\$0	\$208,566	\$0	\$21,160	\$328	\$0	\$0	\$1,022,290	0.8%
All Hospitals			\$114,642,380	\$565,698,636	\$122,784,835	\$246,927,838	\$8,561,649	\$39,772,410	\$16,391,109	\$4,171,398	\$13,805,117	\$1,132,755,372	6.7%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

An Excel version of this table can be found on the Health Economics Program website: https://www.health.state.mn.us/data/economics/docs/commbenefitsup2019.xlsx.

¹ Charity care charges are adjusted to reflect costs

² Calculated as the difference between payments for services provided to public program clients and the cost of providing those services. Where there were no calculated underpayments, this category is zero.

Table A5: Community Benefit by Minnesota Hospital, 2016 to 2019

			Total Community Benefit					in Communit	ty Benefit	Con	nmunity Be Operating	nefit Perce Expenses	nt of
Hospital	City	County	2016	2017	2018	2019	2016 to 2017	2017 to 2018	2018 to 2019	2016	2017	2018	2019
Abbott Northwestern Hospital	Minneapolis	Hennepin	\$27,968,384	\$20,276,921	\$19,825,783	\$26,223,185	-27.5%	-2.2%	32.3%	2.6%	1.8%	1.7%	2.1%
Appleton Municipal Hospital and Nursing	·······capons	Treimiepin:	<i>\$27,500,00</i> :	Ψ20,270,321	ψ13)023). 03	ψ20)220)103	27.570	2.270	52.575	2.075	2.070	2.770	2.270
Home	Appleton	Swift	\$396,738	\$422,525	\$263,100	\$5,505	6.5%	-37.7%	-97.9%	4.9%	4.7%	4.0%	0.1%
Avera Marshall Regional Medical Center	Marshall	Lyon	\$2,956,761	\$2,548,934	\$1,690,718	\$2,442,237	-13.8%	-33.7%	44.4%	5.9%	4.5%	2.8%	3.8%
Avera Tyler	Tyler	Lincoln	\$185,451	\$359,032	\$10,022	\$31,896	93.6%	-97.2%	218.3%	2.1%	5.3%	0.1%	0.5%
Bethesda LTACH	St. Paul	Ramsey	\$3,987,374	\$4,335,180	\$1,224,861	\$4,165,836	8.7%	-71.7%	240.1%	4.9%	5.8%	1.5%	4.9%
Bigfork Valley Hospital	Bigfork	Itasca	\$626,388	\$80,514	\$256,648	\$466,269	-87.1%	218.8%	81.7%	4.3%	0.6%	1.8%	3.0%
Buffalo Hospital	Buffalo	Wright	\$2,492,102	\$2,176,146	\$1,966,731	\$1,933,709	-12.7%	-9.6%	-1.7%	3.5%	3.0%	2.6%	2.5%
Cambridge Medical Center	Cambridge	Isanti	\$3,304,025	\$3,771,678	\$2,889,068	\$2,152,037	14.2%	-23.4%	-25.5%	4.3%	5.1%	3.8%	2.7%
CentraCare Health - Melrose	Melrose	Stearns	\$679,449	\$192,669	\$1,094,418	\$773,609	-71.6%	468.0%	-29.3%	3.1%	0.8%	4.7%	3.2%
CentraCare Health - Monticello	Monticello	Wright	\$2,147,710	\$320,542	\$706,843	\$1,699,824	-85.1%	120.5%	140.5%	3.9%	0.6%	1.2%	2.9%
CentraCare Health - Paynesville	Paynesville	Stearns	\$1,496,604	\$867,616	\$872,186	\$1,565,349	-42.0%	0.5%	79.5%	4.9%	2.8%	2.7%	5.2%
CentraCare Health - Sauk Centre	Sauk Centre	Stearns	\$964,047	\$186,260	\$190,735	\$274,021	-80.7%	2.4%	43.7%	4.3%	0.8%	0.9%	1.3%
CentraCare Health System - Long Prairie	Long Prairie	Todd	\$1,896,791	\$1,134,650	\$1,590,386	\$2,017,169	-40.2%	40.2%	26.8%	8.7%	5.0%	7.4%	8.8%
Children's Hospitals and Clinics of			. , ,		, , ,	, , ,							
Minnesota	Minneapolis	Hennepin	\$119,754,378	\$132,503,025	\$125,005,558	\$150,943,956	10.6%	-5.7%	20.7%	15.7%	16.8%	15.3%	17.7%
Chippewa County-Montevideo Hospital	Montevideo	Chippewa	\$3,436,513	\$5,966,388	\$6,093,603	\$6,774,532	73.6%	2.1%	11.2%	9.2%	15.0%	15.1%	15.9%
Cloquet Memorial Hospital Association	Cloquet	Carlton	\$3,360,283	\$4,269,865	\$4,982,908	\$3,894,959	27.1%	16.7%	-21.8%	7.0%	8.1%	8.5%	6.8%
Cook Hospital & C&NC	Cook	St. Louis	\$388,052	\$418,473	\$276,536	\$411,149	7.8%	-33.9%	48.7%	3.7%	4.3%	2.8%	3.8%
Cuyuna Regional Medical Center	Crosby	Crow Wing	\$2,128,270	\$1,705,475	\$774,068	\$3,663,963	-19.9%	-54.6%	373.3%	2.3%	1.8%	0.8%	3.2%
District One Hospital	Faribault	Rice	\$1,420,955	\$2,243,346	\$1,799,542	\$2,211,890	57.9%	-19.8%	22.9%	2.9%	4.6%	3.5%	4.3%
Douglas County Hospital	Alexandria	Douglas	\$4,742,785	\$4,958,955	\$3,706,282	\$6,749,040	4.6%	-25.3%	82.1%	3.5%	3.4%	2.4%	3.9%
Ely-Bloomenson Community Hospital	Ely	St. Louis	\$734,665	\$936,612	\$921,346	\$1,176,741	27.5%	-1.6%	27.7%	4.7%	5.7%	5.0%	5.7%
Essentia Health - Deer River	Deer River	Itasca	\$1,441,068	\$2,183,278	\$2,044,990	\$1,332,473	51.5%	-6.3%	-34.8%	5.6%	8.4%	7.2%	4.6%
Essentia Health - Duluth	Duluth	St. Louis	\$27,459,230	\$28,532,437	\$31,739,677	\$31,252,893	3.9%	11.2%	-1.5%	7.0%	7.1%	7.5%	7.2%
Essentia Health - Fosston	Fosston	Polk	\$799,748	\$759,252	\$1,271,364	\$1,202,648	-5.1%	67.4%	-5.4%	3.8%	3.4%	5.6%	5.2%
Essentia Health - Graceville	Graceville	Big Stone	\$15,479	\$241,303	\$174,040	\$141,858	1458.9%	-27.9%	-18.5%	0.3%	4.6%	3.1%	2.3%
Essentia Health - Sandstone	Sandstone	Pine	\$1,260,313	\$793,611	\$1,452,699	\$1,814,208	-37.0%	83.0%	24.9%	9.1%	5.5%	8.5%	10.4%
Essentia Health Ada	Ada	Norman	\$192,558	\$200,235	\$265,404	\$677,746	4.0%	32.5%	155.4%	3.4%	2.9%	3.8%	9.5%
Essentia Health Northern Pines	Aurora	St. Louis	\$754,702	\$516,163	\$1,644,866	\$864,634	-31.6%	218.7%	-47.4%	5.8%	3.7%	11.6%	6.8%
Essentia Health Virginia	Virginia	St. Louis	\$2,918,134	\$3,298,531	\$5,380,835	\$6,181,324	13.0%	63.1%	14.9%	3.9%	4.3%	6.4%	6.9%
Fairview Lakes Regional Medical Center	Wyoming	Chisago	\$3,603,364	\$3,849,086	\$3,920,513	\$3,266,048	6.8%	1.9%	-16.7%	3.9%	4.1%	4.1%	3.4%
Fairview Northland Regional Hospital	Princeton	Sherburne	\$3,091,662	\$3,222,032	\$2,883,002	\$2,819,722	4.2%	-10.5%	-2.2%	4.8%	4.7%	4.1%	4.0%
Fairview Ridges Hospital	Burnsville	Dakota	\$8,998,733	\$8,850,470	\$11,396,870	\$12,999,867	-1.6%	28.8%	14.1%	4.0%	3.9%	4.8%	5.3%
Fairview Southdale Hospital	Edina	Hennepin	\$11,573,162	\$12,002,456	\$13,445,149	\$18,279,101	3.7%	12.0%	36.0%	2.9%	2.9%	3.1%	4.0%
Fairview University Medical Center -		, , , , , , , , , , , , , , , , , , ,			. , , .	. , , .							
Mesabi	Hibbing	St. Louis	\$7,151,714	\$7,943,068	\$5,064,236	\$6,040,832	11.1%	-36.2%	19.3%	6.8%	7.2%	4.6%	5.2%
FirstLight Health System	Mora	Kanabec	\$3,286,026	\$5,705,776	\$4,518,548	\$5,995,742	73.6%	-20.8%	32.7%	5.3%	8.3%	6.1%	7.2%
Gillette Children's Specialty Healthcare	St. Paul	Ramsey	\$51,810,107	\$61,491,704	\$62,558,343	\$63,027,615	18.7%	1.7%	0.8%	22.3%	26.0%	26.0%	25.7%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Phillips Eye Institute and Abbott Northwestern Hospital merged in 2019.

² Unity Hospital and Mercy Hospital merged in 2017.

Table A5: Community Benefit by Minnesota Hospitals, 2016 to 2019 (continued)

			Ly Bellette	Total Comm	-			in Communit				nefit Perce Expenses	
Hospital	City	County	2016	2017	2018	2019	2016 to 2017	2017 to 2018	2018 to 2019	2016	2017	2018	2019
Glacial Ridge Health System	Glenwood	Pope	\$2,663,352	\$2,454,607	\$3,854,069	\$4,857,565	-7.8%	57.0%	26.0%	9.9%	8.6%	10.8%	12.1%
Glencoe Regional Health Services	Glencoe	Mcleod	\$1,398,482	\$3,025,627	\$2,052,599	\$1,721,492	116.4%	-32.2%	-16.1%	2.9%	6.0%	4.0%	3.3%
Grand Itasca Clinic and Hospital	Grand Rapids	Itasca	\$10,080,089	\$6,259,388	\$6,324,479	\$6,173,126	-37.9%	1.0%	-2.4%	11.8%	7.3%	7.2%	6.7%
Grand Itasca Clinic and Hospital	Granu Napius	Yellow	\$10,080,089	30,233,388	30,324,473	30,173,120	-37.376	1.076	-2.4/0	11.070	7.370	7.270	0.776
Granite Falls Municipal Hospital & Manor	Granite Falls	Medicine	\$556,450	\$464,515	\$724,208	\$863,229	-16.5%	55.9%	19.2%	4.6%	3.4%	4.7%	4.8%
Hendricks Community Hospital Association	Hendricks	Lincoln	\$716,695	\$483,635	\$638,073	\$472,900	-32.5%	31.9%	-25.9%	9.3%	6.0%	7.5%	5.5%
Hennepin County Medical Center	Minneapolis	Hennepin	\$88,247,549	\$67,344,750	\$57,447,482	\$93,599,031	-23.7%	-14.7%	62.9%	9.8%	7.5%	6.3%	9.5%
Hutchinson Health	Hutchinson	Mcleod	\$3,710,877	\$4,514,251	\$4,040,415	\$4,148,623	21.6%	-10.5%	2.7%	4.3%	5.1%	4.8%	5.1%
Johnson Memorial Health Services	Dawson	Lac Qui Parle	\$647,193	\$754,042	\$1,251,297	\$1,090,031	16.5%	65.9%	-12.9%	6.1%	6.9%	11.4%	9.2%
Kittson Memorial Healthcare Center	Hallock	Kittson	\$84,070	\$13,737	\$30,496	\$259,071	-83.7%	122.0%	749.5%	1.5%	0.2%	0.5%	3.4%
Lake Region Healthcare Corporation	Fergus Falls	Otter Tail	\$8,553,405	\$11,059,452	\$10,765,008	\$10,844,676	29.3%	-2.7%	0.7%	7.1%	8.7%	8.3%	8.3%
Lake View Memorial Hospital	Two Harbors	Lake	\$429,007	\$291,276	\$479,804	\$581,362	-32.1%	64.7%	21.2%	3.0%	1.9%	2.9%	3.4%
Lakeview Memorial Hospital	Stillwater	Washington	\$6,016,838	\$6,028,571	\$7,320,655	\$2,965,378	0.2%	21.4%	-59.5%	6.5%	6.0%	7.1%	2.7%
LakeWood Health Center	Baudette	Lake Of The Woods	\$362,627	\$410,203	\$440,803	\$916,624	13.1%	7.5%	107.9%	4.0%	4.3%	4.9%	9.2%
Lakewood Health System	Staples	Todd	\$8,291,160	\$5,822,166	\$2,977,248	\$4,160,521	-29.8%	-48.9%	39.7%	12.1%	8.0%	4.3%	6.0%
LifeCare Medical Center	Roseau	Roseau	\$4,205,035	\$4,968,032	\$3,773,486	\$4,238,877	18.1%	-24.0%	12.3%	14.6%	16.5%	12.1%	12.7%
Madelia Community Hospital, Inc.	Madelia	Watonwan	\$2,685,917	\$2,459,356	\$2,805,492	\$2,825,884	-8.4%	14.1%	0.7%	25.6%	23.9%	26.8%	24.8%
Madison Hospital	Madison	Lac Qui Parle	\$310,617	\$294,409	\$445,393	\$394,921	-5.2%	51.3%	-11.3%	3.0%	2.6%	4.0%	3.7%
Mahnomen Health Center	Mahnomen	Mahnomen	\$850,537	\$247,625	\$375,098	\$511,478	-70.9%	51.5%	36.4%	15.0%	4.7%	7.2%	8.5%
Maple Grove Hospital	Maple Grove	Hennepin	\$7,166,000	\$4,944,033	\$4,560,121	\$5,816,157	-31.0%	-7.8%	27.5%	4.6%	3.1%	2.7%	3.5%
Mayo Clinic Health System - Albert Lea and Austin	Albert Lea	Freeborn	\$16,909,989	\$18,240,678	\$22,827,299	\$25,925,830	7.9%	25.1%	13.6%	7.2%	7.6%	9.2%	9.9%
Mayo Clinic Health System - Cannon Falls	Cannon Falls	Goodhue	\$1,366,825	\$1,559,796	\$2,030,480	\$2,089,249	14.1%	30.2%	2.9%	5.0%	5.5%	6.8%	6.6%
Mayo Clinic Health System - Fairmont	Fairmont	Martin	\$5,150,702	\$5,404,297	\$5,771,900	\$7,909,647	4.9%	6.8%	37.0%	7.1%	7.2%	7.5%	9.6%
Mayo Clinic Health System - Lake City	Lake City	Goodhue	\$1,287,940	\$1,677,382	\$4,230,165	\$2,032,031	30.2%	152.2%	-52.0%	4.1%	5.0%	15.3%	7.2%
Mayo Clinic Health System - Mankato	Mankato	Blue Earth	\$15,699,577	\$21,669,227	\$22,673,134	\$28,548,804	38.0%	4.6%	25.9%	6.8%	9.6%	9.0%	10.0%
Mayo Clinic Health System - New Prague	New Prague	Scott	\$1,127,986	\$1,336,055	\$1,673,912	\$2,603,219	18.4%	25.3%	55.5%	3.5%	4.1%	4.5%	6.6%
Mayo Clinic Health System - Red Wing	Red Wing	Goodhue	\$7,983,252	\$7,727,270	\$7,886,906	\$10,065,525	-3.2%	2.1%	27.6%	7.0%	6.7%	6.5%	8.1%
Mayo Clinic Health System - Springfield	Springfield	Brown	\$848,931	\$1,137,608	\$2,292,007	\$1,818,595	34.0%	101.5%	-20.7%	6.2%	8.3%	15.2%	11.4%
Mayo Clinic Health System - St. James	St. James	Watonwan	\$1,647,701	\$1,415,551	\$1,039,665	\$1,996,292	-14.1%	-26.6%	92.0%	9.6%	8.1%	5.7%	9.9%
Mayo Clinic Health System - Waseca	Waseca	Waseca	\$1,612,623	\$1,481,580	\$1,259,282	\$2,243,919	-8.1%	-15.0%	78.2%	8.2%	7.5%	6.2%	9.9%
Mayo Clinic Hospital - Rochester	Rochester	Olmsted	\$174,483,602	\$165,281,140	\$173,018,298	\$112,683,884	-5.3%	4.7%	-34.9%	11.2%	9.9%	9.7%	5.9%
Meeker Memorial Hospital	Litchfield	Meeker	\$2,810,783	\$2,233,925	\$2,198,813	\$1,108,243	-20.5%	-1.6%	-49.6%	8.6%	6.8%	6.9%	3.3%
Mercy Hospital	Moose Lake	Carlton	\$1,982,266	\$2,091,297	\$1,351,622	\$1,523,775	5.5%	-35.4%	12.7%	6.0%	6.2%	3.9%	4.2%
Mercy Hospital	Coon Rapids	Anoka	\$9,714,795	\$18,728,007	\$17,089,232	\$25,483,954	92.8%	-8.8%	49.1%	2.3%	3.1%	2.7%	3.8%
Mille Lacs Health System	Onamia	Mille Lacs	\$3,526,605	\$2,092,945	\$2,283,292	\$3,311,550	-40.7%	9.1%	45.0%	10.0%	6.2%	6.6%	9.1%
Minnesota Valley Health Center	Le Sueur	Le Sueur	\$152,213	\$280,425	\$174,289	\$249,544	84.2%	-37.8%	43.2%	2.1%	3.8%	2.3%	3.1%
Murray County Memorial Hospital	Slayton	Murray	\$4,436,258	\$463,011	\$545,191	\$589,154	-89.6%	17.7%	8.1%	24.9%	3.3%	3.9%	4.3%
New Ulm Medical Center	New Ulm	Brown	\$2,902,136	\$2,432,048	\$2,230,323	\$2,197,597	-16.2%	-8.3%	-1.5%	3.6%	2.9%	2.5%	2.2%
North Memorial Medical Center	Robbinsdale	Hennepin	\$16,854,726	\$31,190,800	\$24,148,353	\$20,650,524	85.1%	-22.6%	-14.5%	3.7%	6.1%	5.0%	4.2%
North Shore Health	Grand Marais	Cook	\$504,495	\$828,037	\$287,949	\$535,440	64.1%	-65.2%	85.9%	5.1%	7.4%	2.4%	4.2%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Phillips Eye Institute and Abbott Northwestern Hospital merged in 2019.

² Unity Hospital and Mercy Hospital merged in 2017.

Table A5: Community Benefit by Minnesota Hospitals, 2016 to 2019 (continued)

				Total Commi	•	.		n Communit			nmunity Be Operating	nefit Perce Expenses	nt of
Hospital	City	County	2016	2017	2018	2019	2016 to 2017	2017 to 2018	2018 to 2019	2016	2017	2018	2019
North Valley Health Center	Warren	Marshall	\$1,012,235	\$1,327,457	\$925,466	\$865,285	31.1%	-30.3%	-6.5%	10.1%	13.1%	8.6%	7.8%
Northfield Hospital & Clinics	Northfield	Dakota	\$3,348,015	\$3,828,066	\$3,929,566	\$3,000,816	14.3%	2.7%	-23.6%	5.1%	5.2%	5.6%	4.2%
Olmsted Medical Center	Rochester	Olmsted	\$17,681,601	\$19,468,196	\$23,101,283	\$20,364,432	10.1%	18.7%	-11.8%	10.1%	10.5%	11.9%	9.8%
Ortonville Area Health Services	Ortonville	Big Stone	\$1,876,866	\$2,240,963	\$2,732,966	\$2,250,632	19.4%	22.0%	-17.6%	8.5%	10.0%	12.4%	10.2%
Owatonna Hospital	Owatonna	Steele	\$1,758,475	\$1,736,269	\$1,455,021	\$2,029,067	-1.3%	-16.2%	39.5%	3.4%	3.3%	2.6%	3.6%
Park Nicollet Methodist Hospital	St. Louis Park	Hennepin	\$9,623,502	\$15,241,126	\$16,003,255	\$17,606,641	58.4%	5.0%	10.0%	1.9%	2.9%	2.9%	3.1%
Perham Health	Perham	Otter Tail	\$750,308	\$5,886,683	\$3,127,208	\$4,287,818	684.6%	-46.9%	37.1%	2.2%	17.3%	9.0%	11.0%
Phillips Eye Institute ¹	Minneapolis	Hennepin	\$1,220,487	\$1,088,051	\$1,008,874		-10.9%	-7.3%		3.5%	3.2%	3.0%	
Pipestone County Medical Center	Pipestone	Pipestone	\$819,747	\$1,271,925	\$852,883	\$987,538	55.2%	-32.9%	15.8%	3.2%	4.6%	2.9%	3.5%
Prairie Ridge Hospital & Health Services	Elbow Lake	Grant	\$108,855	\$206,970	\$566,240	\$720,972	90.1%	173.6%	27.3%	0.6%	1.1%	3.1%	3.8%
<u> </u>	International		. ,		, ,								
Rainy Lake Medical Center	Falls	Koochiching	\$1,858,687	\$1,877,401	\$2,432,439	\$6,909,327	1.0%	29.6%	184.0%	7.3%	7.2%	9.4%	23.8%
Redwood Area Hospital	Redwood Falls	Redwood	\$788,483	\$1,351,044	\$1,688,132	\$1,322,596	71.3%	25.0%	-21.7%	3.6%	6.1%	7.4%	5.8%
Regency Hospital of Minneapolis	Golden Valley	Hennepin	\$3,921	\$94,672	\$0	\$0	2314.5%	-100.0%		0.0%	0.2%	0.0%	0.0%
Regina Hospital	Hastings	Dakota	\$918,555	\$972,434	\$954,590	\$1,285,674	5.9%	-1.8%	34.7%	1.9%	1.9%	1.6%	2.0%
Regions Hospital	St. Paul	Ramsey	\$39,345,036	\$39,750,518	\$44,798,127	\$47,211,756	1.0%	12.7%	5.4%	5.5%	5.4%	5.8%	6.0%
Renville County Hospital	Olivia	Renville	\$601,385	\$741,056	\$248,957	\$385,179	23.2%	-66.4%	54.7%	2.4%	2.9%	0.9%	1.3%
Rice Memorial Hospital	Willmar	Kandiyohi	\$2,523,151	\$4,368,114	\$7,079,072	\$5,040,450	73.1%	62.1%	-28.8%	3.3%	5.5%	6.4%	4.7%
Ridgeview Medical Center	Waconia	Carver	\$5,033,280	\$12,487,987	\$11,870,541	\$12,357,049	148.1%	-4.9%	4.1%	2.3%	5.5%	4.8%	4.9%
Ridgeview Sibley Medical Center	Arlington	Sibley	\$418,611	\$1,002,514	\$419,878	\$559,747	139.5%	-58.1%	33.3%	3.3%	6.9%	2.9%	4.1%
River's Edge Hospital & Clinic	St. Peter	Nicollet	\$2,097,448	\$2,368,022	\$316,445	\$1,197,710	12.9%	-86.6%	278.5%	7.0%	7.3%	0.9%	3.2%
Riverview Healthcare Association	Crookston	Polk	\$991,735	\$1,668,641	\$2,703,209	\$2,961,817	68.3%	62.0%	9.6%	2.7%	4.2%	6.2%	7.2%
Riverwood HealthCare Center	Aitkin	Aitkin	\$9,850,505	\$10,637,519	\$10,608,954	\$11,372,455	8.0%	-0.3%	7.2%	17.3%	18.5%	17.8%	17.2%
Saint Elizabeth's Medical Center	Wabasha	Wabasha	\$1,186,122	\$1,334,551	\$1,532,905	\$1,783,773	12.5%	14.9%	16.4%	7.4%	7.6%	6.3%	7.0%
Sanford Bagley Medical Center	Bagley	Clearwater	\$345,763	\$285,595	\$578,102	\$363,464	-17.4%	102.4%	-37.1%	5.5%	3.8%	7.9%	4.7%
Sanford Bemidji Medical Center	Bemidji	Beltrami	\$18,471,766	\$19,352,014	\$14,641,527	\$19,608,542	4.8%	-24.3%	33.9%	8.7%	8.4%	6.0%	7.3%
		Yellow											
Sanford Canby Medical Center	Canby	Medicine	\$494,781	\$550,652	\$720,478	\$752,466	11.3%	30.8%	4.4%	4.4%	5.1%	6.7%	6.2%
Sanford Hospital Luverne	Luverne	Rock	\$665,000	\$790,163	\$1,085,026	\$1,562,375	18.8%	37.3%	44.0%	3.2%	3.9%	5.0%	6.9%
Sanford Jackson Medical Center	Jackson	Jackson	\$210,440	\$317,251	\$559,634	\$728,516	50.8%	76.4%	30.2%	3.1%	4.6%	7.5%	9.7%
Sanford Medical Center Thief River Falls	Thief River Falls	Pennington	\$954,576	\$2,959,936	\$4,359,094	\$4,287,704	210.1%	47.3%	-1.6%	1.5%	4.5%	6.7%	6.5%
Sanford Medical Center Wheaton	Wheaton	Traverse	\$281,683	\$261,090	\$275,359	\$274,416	-7.3%	5.5%	-0.3%	4.8%	4.4%	4.5%	4.2%
Sanford Tracy Medical Center	Tracy	Lyon	\$425,939	\$597,690	\$654,441	\$529,211	40.3%	9.5%	-19.1%	5.6%	8.1%	9.3%	7.3%
Sanford Westbrook Medical Center	Westbrook	Cottonwood	\$171,051	\$299,329	\$357,585	\$312,763	75.0%	19.5%	-12.5%	3.5%	5.9%	6.6%	5.6%
Sanford Worthington Medical Center	Worthington	Nobles	\$3,025,376	\$3,659,122	\$4,212,703	\$4,390,313	20.9%	15.1%	4.2%	6.7%	8.4%	9.7%	9.8%
Sleepy Eye Medical Center	Sleepy Eye	Brown	\$645,826	\$841,630	\$669,426	\$720,782	30.3%	-20.5%	7.7%	5.2%	6.3%	5.1%	5.2%
St. Cloud Hospital	St. Cloud	Stearns	\$18,173,312	\$25,949,553	\$27,734,144	\$30,712,535	42.8%	6.9%	10.7%	2.6%	3.7%	3.7%	3.9%
St. Francis Medical Center	Breckenridge	Wilkin	\$1,374,522	\$2,535,597	\$1,426,862	\$1,490,030	84.5%	-43.7%	4.4%	6.7%	11.5%	6.4%	6.5%
St. Francis Regional Medical Center	Shakopee	Scott	\$4,916,577	\$3,958,908	\$3,587,028	\$4,292,682	-19.5%	-9.4%	19.7%	3.7%	2.8%	2.3%	2.6%
St. Gabriel's Hospital	Little Falls	Morrison	\$646,461	\$956,994	\$1,020,294	\$1,093,468	48.0%	6.6%	7.2%	1.0%	1.4%	1.5%	1.5%
St. John's Hospital	Maplewood	Ramsey	\$7,859,200	\$5,866,501	\$13,028,296	\$17,284,786	-25.4%	122.1%	32.7%	3.3%	2.4%	5.3%	6.6%

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Hospital	City	County	2016	2017	2018	2019	2016 to 2017	2017 to 2018	2018 to 2019	2016	2017	2018	2019
St. Joseph's Area Health Services, Inc.	Park Rapids	Hubbard	\$1,668,839	\$1,998,169	\$1,568,853	\$2,945,401	19.7%	-21.5%	87.7%	4.3%	4.7%	3.5%	7.1%
St. Joseph's Hospital	St. Paul	Ramsey	\$24,198,259	\$18,112,514	\$19,675,348	\$24,138,124	-25.1%	8.6%	22.7%	9.0%	6.2%	6.5%	7.8%
St. Joseph's Medical Center	Brainerd	Crow Wing	\$5,453,513	\$4,043,085	\$6,812,989	\$9,959,169	-25.9%	68.5%	46.2%	3.1%	2.3%	3.6%	4.9%
St. Luke's Hospital	Duluth	St. Louis	\$4,521,127	\$7,340,380	\$23,567,959	\$26,821,069	62.4%	221.1%	13.8%	1.2%	1.8%	5.3%	5.7%
St. Mary's Medical Center	Duluth	St. Louis	\$24,197,352	\$22,314,205	\$24,271,961	\$28,634,053	-7.8%	8.8%	18.0%	6.7%	5.9%	6.2%	7.0%
St. Mary's Regional Health Center	Detroit Lakes	Becker	\$1,772,530	\$3,938,956	\$6,104,914	\$3,324,604	122.2%	55.0%	-45.5%	2.4%	4.8%	7.1%	3.7%
Stevens Community Medical Center	Morris	Stevens	\$1,818,612	\$2,010,422	\$1,397,411	\$631,961	10.5%	-30.5%	-54.8%	5.1%	5.4%	3.7%	1.7%
Swift County-Benson Hospital	Benson	Swift	\$1,613,367	\$828,001	\$399,598	\$514,103	-48.7%	-51.7%	28.7%	10.9%	5.9%	3.1%	3.8%
Tri-County Hospital	Wadena	Wadena	\$5,007,697	\$4,675,692	\$5,297,931	\$6,718,786	-6.6%	13.3%	26.8%	11.5%	11.5%	12.6%	15.0%
United Hospital	St. Paul	Ramsey	\$17,868,035	\$15,618,367	\$15,217,846	\$17,152,712	-12.6%	-2.6%	12.7%	3.1%	2.6%	2.4%	2.6%
United Hospital District	Blue Earth	Faribault	\$5,651,253	\$4,054,988	\$4,044,195	\$426,184	-28.2%	-0.3%	-89.5%	21.5%	15.5%	14.1%	1.4%
Unity Hospital ²	Fridley	Anoka	\$8,282,759							4.5%			
University of Minnesota Medical Center - Fairview	Minneapolis	Hennepin	\$155,067,877	\$169,824,097	\$163,529,952	\$157,160,081	9.5%	-3.7%	-3.9%	11.1%	11.6%	10.8%	9.8%
Windom Area Hospital	Windom	Cottonwood	\$971,219	\$1,003,339	\$1,269,904	\$1,405,223	3.3%	26.6%	10.7%	6.3%	5.7%	7.1%	7.3%
Winona Health Services	Winona	Winona	\$11,726,712	\$12,244,779	\$9,586,554	\$14,756,057	4.4%	-21.7%	53.9%	9.5%	9.7%	8.4%	13.1%
Woodwinds Health Campus	Woodbury	Washington	\$1,022,290	\$2,895,570	\$6,460,005	\$8,173,444	183.2%	123.1%	26.5%	0.8%	2.1%	4.4%	5.1%
All Hospitals			\$1,160,723,756	\$1,209,409,732	\$1,231,691,654	\$1,311,147,069	4.2%	1.8%	6.5%	6.7%	6.7%	6.6%	6.7%

Source: Minnesota Department of Health, Health Economics Programs analysis of Hospital Annual Reports

¹ Phillips Eye Institute and Abbott Northwestern Hospital merged in 2019.

² Unity Hospital and Mercy Hospital merged in 2017.

Table A6: Hospital Community Benefit by Hospital Characteristics, 2016 to 2019

	Number of	Total	Community	Benefit (\$ M	illions)		Cha	nge		Perc	ent of Op	erating Exp	enses
	Hospitals (2019)	2016	2017	2018	2019	2016 to 2017	2017 to 2018	2018 to 2019	2016 to 2019	2016	2017	2018	2019
All Hospitals	128	\$1,160.7	\$1,209.4	\$1,231.7	\$1,311.1	4.2%	1.8%	6.5%	13.0%	6.7%	6.7%	6.6%	6.7%
Number of Beds ¹		' '	. ,	. ,	. ,								
<25	45	\$31.6	\$47.6	\$57.1	\$67.6	50.8%	20.0%	18.3%	114.0%	5.5%	5.7%	6.0%	7.3%
25-49	45	\$130.7	\$139.8	\$143.9	\$153.4	6.9%	3.0%	6.6%	17.4%	6.2%	6.4%	6.3%	6.4%
50-99	15	\$152.1	\$156.8	\$149.0	\$163.2	3.1%	-5.0%	9.5%	7.3%	6.9%	7.6%	7.8%	7.7%
100-199	8	\$104.8	\$103.7	\$116.8	\$129.6	-1.0%	12.7%	10.9%	23.7%	5.6%	6.1%	5.9%	6.7%
>200	15	\$741.6	\$761.5	\$764.8	\$797.3	2.7%	0.4%	4.3%	7.5%	7.1%	6.8%	6.6%	6.5%
Region													
Central	18	\$67.4	\$67.5	\$69.0	\$83.9	0.0%	2.3%	21.7%	24.4%	4.0%	3.9%	3.8%	4.4%
Twin Cities Metropolitan	24	\$631.9	\$658.8	\$645.8	\$736.4	4.2%	-2.0%	14.0%	16.5%	6.7%	6.7%	6.4%	7.0%
Northeast	17	\$98.3	\$99.8	\$121.6	\$134.2	1.6%	21.9%	10.3%	36.6%	5.9%	5.8%	6.6%	7.0%
Northwest	12	\$31.7	\$38.1	\$37.0	\$38.8	20.2%	-2.9%	4.9%	22.5%	6.1%	6.8%	6.3%	7.4%
South Central	15	\$47.4	\$54.3	\$52.0	\$57.7	14.5%	-4.3%	10.9%	21.6%	6.8%	7.6%	6.9%	7.1%
Southeast	10	\$235.8	\$231.5	\$247.5	\$193.9	-1.8%	6.9%	-21.6%	-17.8%	9.9%	9.2%	9.3%	6.9%
Southwest	23	\$27.8	\$30.0	\$33.7	\$33.0	7.8%	12.3%	-2.1%	18.5%	6.0%	6.3%	6.5%	6.2%
West Central	9	\$20.3	\$29.4	\$25.1	\$33.2	44.7%	-14.5%	32.1%	63.5%	5.1%	7.0%	5.7%	6.0%
Affiliation and CAH Status ²													
Affiliated CAH	46	\$48.2	\$51.4	\$55.3	\$62.6	6.6%	7.7%	13.0%	29.8%	4.7%	4.8%	5.0%	5.4%
Affiliated Non-CAH	44	\$835.1	\$874.0	\$927.9	\$956.0	4.7%	6.2%	3.0%	14.5%	6.3%	6.4%	6.3%	6.2%
Independent CAH	31	\$73.7	\$76.0	\$71.0	\$80.2	3.2%	-6.6%	12.9%	8.9%	8.1%	8.1%	7.2%	7.9%
Independent Non-CAH	7	\$203.7	\$208.0	\$177.4	\$212.3	2.1%	-14.7%	19.7%	4.2%	9.5%	9.1%	9.3%	11.1%
Urban/Rural ³													
Isolated Small Rural Town	27	\$35.9	\$31.2	\$36.4	\$39.6	-13.2%	16.7%	8.9%	10.3%	9.0%	7.7%	8.5%	8.7%
Small Town	31	\$75.7	\$82.6	\$78.0	\$89.6	9.1%	-5.6%	14.9%	18.3%	6.7%	7.1%	6.5%	7.1%
Large Rural City	18	\$95.6	\$103.3	\$106.2	\$124.0	8.1%	2.8%	16.7%	29.7%	5.9%	6.1%	6.0%	6.7%
Urban	52	\$953.5	\$992.3	\$1,011.1	\$1,057.9	4.1%	1.9%	4.6%	11.0%	6.8%	6.8%	6.6%	6.6%

Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports; an Excel version of this table can be found on the Health Economics Program website: https://www.health.state.mn.us/data/economics/docs/commbenefitsup2019.xlsx.

¹ Number of beds refers to available beds, which are acute care beds that are immediately available for use or could be brought on line within a short period of time.

² Affiliated refers to a hospital that is part of a larger medical care system of more than one hospital, as opposed to an independent hospital. A Critical Access Hospital (CAH) is a federal designation for a rural hospital that meets certain criteria.

³ Urban and Rural status is based on Rural Urban Commuter Area (RUCA) codes, using the hospital zip code. See Map in Appendix A (Figure A1).

Table A6: Hospital Community Benefit by Hospital Characteristics, 2016 to 2019 (continued)

	Number of	Total	Community	Benefit (\$ M	illions)		Chai	nge		Perc	ent of Op	erating Exp	enses
	Hospitals (2019)	2016	2017	2018	2019	2016 to 2017	2017 to 2018	2018 to 2019	2016 to 2019	2016	2017	2018	2019
Ownership													
Government	24	\$133.7	\$113.2	\$105.5	\$139.8	-15.4%	-6.8%	32.6%	4.6%	7.6%	6.8%	6.0%	8.0%
Private Nonprofit	103	\$1,027.0	\$1,090.2	\$1,126.2	\$1,171.3	6.2%	3.3%	4.0%	14.1%	6.7%	6.7%	6.7%	6.6%
Private For-profit	1	\$0.0	\$0.0	\$0.0	\$0.0					0.0%	0.0%	0.0%	0.0%

All Costs are net of offsetting revenues.

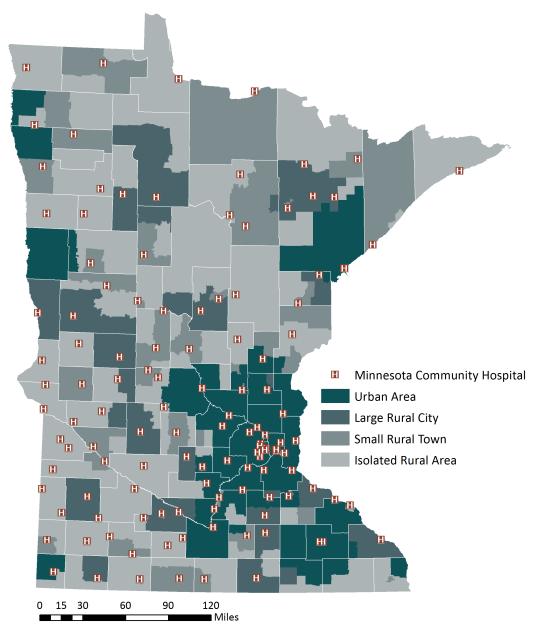
Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports; an Excel version of this table can be found on the Health Economics Program website: https://www.health.state.mn.us/data/economics/docs/commbenefitsup2019.xlsx.

¹ Number of beds refers to available beds, which are acute care beds that are immediately available for use or could be brought on line within a short period of time.

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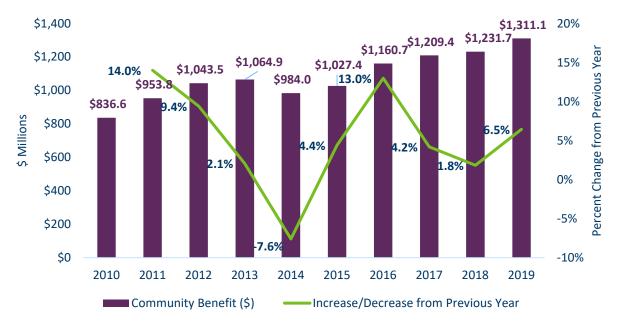
Figure A1: Map of Rural Urban Commuting Area (RUCA) codes and Minnesota Community Hospitals



Source: Minnesota Department of Health analysis of Hospital Annual Report Data and data from the United States Department of Agriculture, Economic Research Service retrieved November 17, 2017 from the following web address: https://www.ers.usda.gov/data-products/rural-urban-commuting-area-codes.aspx.

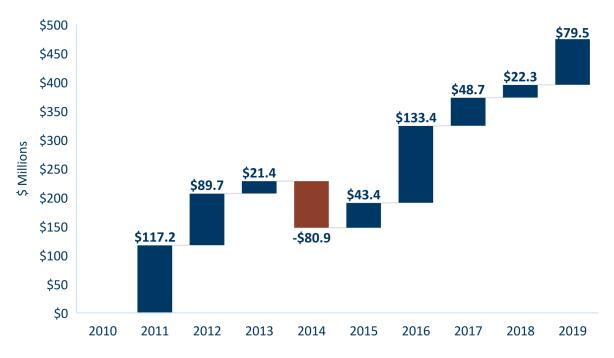
RUCA codes were developed to better characterize urban/rural status by recognizing their relationship with work and commuting patterns, and independent of county boundaries. This takes into account counties which may be rural in nature but encompass a city, in turn labeling the county as urban. An example is the city of Duluth, which could skew St. Louis county in appearing to be urban.

Figure A2: Minnesota Hospital Community Benefit Spending and Change from Previous Year, 2010 to 2019



Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports.

Figure A3: Change in Minnesota Hospital Community Benefit Dollars from Previous Year, 2010 to 2019



Source: Minnesota Department of Health, Health Economics Program analysis of Hospital Annual Reports