Report of AN ACTUARIAL VALUATION December 31, 1982 of the City of New Ulm Police Relief Association New Ulm, Minnesota

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Appendix IFinancial Principles and Operational TechniquesAppendix IIMeaning of Unfunded Accrued Liabilities

## GABRIEL, ROEDER, SMITH & COMPANY

#### ACTUARIES & CONSULTANTS

2090 First National Building Detroit, Michigan 48226 Area 313: 961-3346

#### March 24, 1983

Board of Trustees City of New Ulm Police Relief Association New Ulm, Minnesota

<u>Submitted in this report</u> are the results of the December 31, 1982 actuarial valuation of the assets, actuarial values, and contribution requirements associated with the benefits provided by the City of Ulm Police Relief Association

<u>The valuation results</u> contained in Section A provide the actuarial information needed to determine the employer's "minimum obligation" effective January 1, 1984. Section A also contains comments regarding the valuation results.

The valuation was based upon information furnished by the association concerning benefits, financial transactions, active members, terminated members, retirants and beneficiaries. Data was checked for year to year consistency but was not otherwise audited by us. This information is summarized in Section B.

Section C contains a description of the <u>actuarial funding method</u> and the risk experience assumptions used. The economic risk experience assumptions, as well as the actuarial funding method to be used, are established by state law.

Information needed to comply with Statement of Financial Accounting Standards 35 is contained in Section D.

The actuarial valuation was prepared using generally accepted actuarial principles and practices based upon the methods, assumptions, summary of plan provisions and the member and financial data described in this report.

Respectfully submitted

Robert M. O'Keefe

Gary W. Findlay,

SECTION A RESULTS OF THE VALUATION

#### COMMENTS

#### Economic Assumptions and Financing Method

The economic assumptions of 5% annual investment return and 3 1/2% annual salary increases are established by state law. State law also specifies that the annual minimum obligation of the municipality shall be determined by adding (i) the employer normal cost percent times covered payroll to (ii) the <u>level dollar</u> amount required to amortize the unfunded accrued liability by December 31, 2010.

Over the past few years, both the actual rates of salary increase and investment return have generally exceeded the assumed rates, resulting in increases in the dollar amount of unfunded accrued liabilities. If the financial experiences of recent years persist, and the economic assumptions and financing method are not changed, it is reasonable to expect that unfunded accrued liabilities will increase in actual dollar amount for a number of years. This is true even though a level dollar amortization schedule is being followed. Accordingly, it is reasonable to expect that under the described conditions the actual dollar contributions required to make amortization payments will increase for a number of years. On the other hand, if inflation subsides and actual economic activity approaches assumed experience, it is reasonable to expect the dollar amount of the contribution to amortize the unfunded accrued liability to remain relatively constant. The notion that amortization dollar amounts may be increasing is not necessarily cause for alarm. If adjusted for changes in purchasing power, any future increases in the dollar contributions may or may not reflect increases in terms of <u>real dollars</u> (inflation adjusted dollars).

It is also worth noting that when the same assumptions and methods are applied to plans which differ in nature, the valuation results may not be comparable (for example, it is currently not valid to compare valuation results for a plan having full escalation to valuation results for a plan having a 3 1/2% cap on escalation). Caution should be exercised when attempting to assess the financial condition of one Association relative to another on the basis of valuation results produced using the assumptions and methods mandated by state law.

A-1

## CONTRIBUTION RATE TO PROVIDE BENEFITS

#### Member portion & Employer portion

#### Effective January 1, 1984

|  | If Paid Equally                                  | Thr    | oughout Year                   |
|--|--|--------|--------------------------------|
| Contributions for  | Normal Cost<br>% of Active<br>Payroll for 1984   | +      | U.A.L. Dollars                 |
| Normal cost of annuities:<br>Age & service: to members<br>Age & service: to survivors<br>Disability<br>Death before retirement<br>Refunds of member contributions<br>Total Normal Cost | 14.05%<br>5.92<br>2.46<br>4.68<br>0.58<br>27.69% |        |                                |
| Amortization of unfunded<br>accrued liabilities (UAL)<br>(27 year level dollar payment)<br>Retired lives<br>Active members<br>Total  |  |        | \$0<br><u>76,850</u><br>76,850 |
| Total Cost of Benefits   | 27.69%   | +      | \$76,850                       |
| Member contributions   | 8.00%  |        |                                |
| COMPUTED EMPLOYER RATE:<br>(a) If Paid Equally Throughout Year<br>(b) IF PAID AT CALENDAR YEAR END   | 19.69%<br>20.18%                                 | +<br>+ | \$76,850<br>\$78,748           |

Present Actuarial Condition

The Association accrued actuarial assets were in excess of \$1,063,000 thousand on December 31, 1982 -- a considerable sum of money if unencumbered and allocated among a small group of persons. This is not the case with Association assets.

The following schedule puts the \$1,063,000 thousand into perspective by showing the relationship between accrued assets, accrued liabilities, and the number of persons with actual and potential claims on the Association's assets.

|   | Accrued<br>Actuarial<br>Assets | Accrued<br>Liabilities     | Unfunded<br>Accrued<br>Liabilities | %<br>Funded |
|---|--------------------------------|----------------------------|------------------------------------|-------------|
| Retirants and Beneficiaries<br>Retired Members (6)<br>Surviving Spouses (3)<br>Surviving Children (0) |                                | \$ 587,207<br>158,419<br>0 |                                    |             |
| Total (9)   | \$ 745,626                     | \$ 745,626                 | \$ 0                               | 100.0%      |
| Deferred Members (0)  | 0                              | 0                          | 0                                  |             |
| Active Members (13)   | 318,161                        | 1,471,388                  | 1,153,227                          | 21.6        |
| Total   | \$1,063,787                    | \$2,217,014                | \$1,153,227                        | 48.0%       |

Accrued liabilities represent the value, computed as of December 31, 1982 of:

- (i) retirement allowances likely to be paid the 9 retirants and beneficiaries;
  and
- (ii) the contributions assumed to have been made for the 13 active members from their entry into the plan until December 31, 1982.

To illustrate, the value of retirement allowances likely to be paid the 9 retirants and beneficiaries, discounted for investment earnings and mortality, was computed to be \$745,626, as of December 31, 1982. This means that if the 9 retirants and beneficiaries live and die according to the assumed mortality and if the \$745,626 can be invested to yield an average annual return of 5.0 percent over the remaining lifetimes of the 9 retirants and beneficiaries, then the \$745,626 together with investment earnings thereon will just be sufficient to pay the 9 retirants and beneficiaries their allowances for their remaining lifetimes.

With respect to active members, the accrued liability of \$1,471,388 represents the amount that would have been accumulated by December 31, 1982 if the normal cost (which is expressed as a level percentage of pay) had been contributed from the date of hire until December 31, 1982 for each of the 13 actives, if these amounts had earned 5.0% interest and if the members in the past had lived, died, withdrawn, retired and received salary increases according to the actuarial assumptions shown in this report.

Historical Funding Ratio Schedule (\$ in thousands)

| Valuation<br>Date<br>December 31 | Accrued<br>Liabilities | Accrued<br>Assets | Percent<br>Funded |
|----------------------------------|------------------------|-------------------|-------------------|
| 1978                             | \$1,355                | \$ 419            | 31.0%             |
| 1979                             | N/A                    | N/A               | N/A               |
| 1980                             | 1,780                  | 734               | 41.2              |
| 1981                             | 2,010                  | 876               | 43.6              |
| 1982                             | 2,217                  | 1,064             | 48.0              |

| Year En<br>Decembe<br>Valuation | er 31 | Total Normal Cost<br>as a Percent of<br>Valuation Payroll* | Contribution For<br>Unfunded Accrued<br>Liabilities - \$ or % |
|---------------------------------|-------|--|---|
| 1978                            | 1980  | 25.45%   | \$58,552  |
| 1979                            | 1981  | N/A  | N/A   |
| 1980                            | 1982  | 27.52  | 67,403  |
| 1981                            | 1983  | 27.53  | 74,313  |
| 1982                            | 1984  | 27.69  | 76,850  |

City of New Ulm Police Relief Association Computed Employer Contributions - Comparative Schedule

\* Includes employee contributions.

## City of New Ulm Police Relief Association CONTRIBUTION FOR CALENDAR YEAR EFFECTIVE JANUARY 1, 1984

For any period of time the percent-of-payroll contribution rate is converted to dollars. The amount of dollars for any calendar year depends upon the results of the last actuarial valuation, and upon the timing of contributions within the year. The later the contribution date, the greater the dollar amount will be.

#### The municipality's dollar contribution for the year may be determined as follows:

|   | (1)  | Estimated covered payroll for 1984 \$   |        |
|---|------|---|--------|
|   | (2)  | Total normal cost % from page A-2 27.69%  |        |
|   | (3)  | Total normal cost (Line 1 times line 2)   | \$     |
|   | (4)  | Amortization payment on UAL from page A-2   | 76,850 |
|   | (5)  | Total contributions required (Line 3 plus line 4)   |        |
|   | (6)  | Employee contributions (Line 1 times 8%) \$   |        |
|   | (7)  | State amortization aid based on<br>12/31/78 UAL of \$935,654 14,082   |        |
|   | (8)  | Estimated insurance premium aid   |        |
|   | (9)  | Estimated total contributions from<br>other sources (Line 6 plus line 7 plus line 8)                                    |        |
|   |      |   |        |
|   | (10) | Employer's Minimum Obligation if payment is made<br>in equal installments throughout the year.<br>(Line 5 minus line 9) | \$     |
| ( | (11) | EMPLOYER'S MINIMUM OBIIGATION IF PAYMENT IS MADE<br>AT YEAR END (Line 10 times 1.0247)                                  | \$     |
|   |      |   |        |

## SECTION B

#### VALUATION DATA

AND

SUMMARY OF BENEFIT PROVISIONS

## Retirants and Beneficiaries December 31, 1982

| Type of Annuity Being Paid                          | No.    | Monthly<br>Amounts | Computed<br>Accrued<br>Liabilities |
|---|--------|--------------------|------------------------------------|
| Retirants receiving:<br>Age & Service<br>Disability | 6<br>0 | \$3,867.15<br>0    | \$587,207<br>0                     |
| Totals  | 6      | 3,867.15           | 587,207                            |
| Beneficiaries receiving:<br>Spouse<br>Child         | 3      | 1,923.00           | 158,419                            |
| Totals  | 3      | 1,923.00           | 158,419                            |
|   |        |                    |                                    |
| Totals  | 9      | \$5,790.15         | \$745,626                          |

By Type of Annuity Being Paid

## Inactive Members Eligible for Deferred Benefits

December 31, 1982

|     | Monthly           | Computed<br>Accrued |
|-----|-------------------|---------------------|
| No. | Monthly<br>Amount | Liabilities         |
| 0   | \$0               | \$0                 |

## City of New Ulm Police Relief Association Retirants and Beneficiaries December 31, 1982

|                  |                               | Number     |                               |
|------------------|-------------------------------|------------|-------------------------------|
| Attained<br>Ages | Age &<br>Service<br>Retirants | Disability | Death<br>Before<br>Retirement |
| 50-54            | 1                             |            |                               |
| 55-59            | 1                             |            |                               |
| 65-69            | 2                             |            |                               |
| 75-79            | 2                             |            |                               |
| 80-84            | 2                             |            |                               |
| 85-89            | _1                            |            |                               |
| Totals           | 9                             | 0          | 0                             |

By Attained Ages

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#### Retirants and Beneficiaries Added to and Removed from Rolls

## Comparative Statement

| Valuation<br>Date<br>December 31 | No. Added<br>to Rolls | No. Removed<br>from Rolls | <u>Rolls</u><br><u>No.</u> | s End of Year<br>Annual<br>Allowances | % Incr. in<br>Annual<br>Allowances | Average<br>Allowances | Discour<br>Value of Al<br>Total |          |
|----------------------------------|-----------------------|---------------------------|----------------------------|---------------------------------------|------------------------------------|-----------------------|---------------------------------|----------|
| 1978                             |                       |                           | 11                         | \$ \$63,571                           | - %                                | \$5,779               | \$711,225                       | \$64,657 |
| 1979                             | 0                     | 0                         | 11                         | 68,260                                | 7.4                                | 6,205                 | 779,534                         | 70,867   |
| 1980                             | 0                     | 1                         | 10                         | 67,498                                | (1.1)                              | 6,750                 | 750,539                         | 75,054   |
| 1981                             | 0                     | 1                         | 9                          | 65,504                                | (3.0)                              | 7,278                 | 750,538                         | 83,393   |
| 1982                             | 2                     | 2                         | 9                          | 69,482                                | 6.1                                | 7,720                 | 745,626                         | 82,847   |

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Active Members December 31, 1982

By Attained Age and Years of Service

|                 |     |              | 50               |                 |       |                          |            | Totals               |
|-----------------|-----|--------------|------------------|-----------------|-------|--------------------------|------------|----------------------|
| Attained<br>Age | 0-4 | Years<br>5-9 | of Serv<br>10-14 | ice to<br>15-19 |       | on Date<br>25-29 30 Plus | No.        | Valuation<br>Payroll |
| Age             |     |              | 10-14            | 13-19           | 20-24 | 23=29 30 FTUS            | <u>NU.</u> | Faytott              |
|                 |     |              |                  |                 |       |                          |            |                      |
| 35-39           |     |              | 1                | 3               |       |                          | 4          | \$ 86,676            |
| 40-44           |     |              | 3                | 1               |       |                          | 4          | 85,464               |
| 45-49           |     |              | 1                | 1               | 1     |                          | 3          | 71,220               |
| 50-54           |     |              | -                | -               | ī     |                          | 1          | 22,176               |
| 55-59           |     |              |                  | 1               |       |                          | 1          | 20,964               |
|                 |     |              |                  |                 |       |                          |            |                      |
|                 |     |              |                  |                 |       |                          |            |                      |
| Totals          |     |              | 5                | 6               | 2     |                          | 13         | \$286,500            |
|                 |     |              |                  |                 |       |                          |            |                      |

While not used in the financial computations, the following <u>group averages</u> are computed and shown because of their general interest.

Age: 43.5 years.

Service: 16.8 years.

Annual Pay: \$22,038.

## Comparative Schedule

## Of Active Members

| Valuation<br>Date<br>December 31 | Active Members | Valuation<br>Payroll | Age       | Avera<br>Service | ge<br>Pay | % Incr. |
|----------------------------------|----------------|----------------------|-----------|------------------|-----------|---------|
| 1978                             | 13             | \$195,521            | 39.5 yrs. | 12.8 yrs.        | \$15,040  | - %     |
| 1979                             | 13             | 219,317              | 40.5      | 13.8             | 16,871    | 12.2    |
| 1980                             | 13             | 230,080              | 41.5      | 14.8             | 17,698    | 4.9     |
| 1981                             | 13             | 262,162              | 42.5      | 15.8             | 20,166    | 13.9    |
| 1982                             | 13             | 286,500              | 43.5      | 16.8             | 22,038    | 9.3     |

#### New Ulm Police Relief Association

Brief Summary (12/31/82) of Benefit Provisions Evaluated and/or Considered

#### Age & Service Retirement

Eligibility. 20 years of service and 50 years of age.

<u>Amount</u>. 50% of final years salary with minimum of 40% of salary of highest salaried patrolman. For each of the first 3 years beyond 20 years of service an additional 1/2% of final years salary is added to the benefit. (The additional benefit is not subject to the post retirement adjustment provisions.)

#### Disability Retirement

<u>Eligibility</u>. Disabled to the extent that no longer able to perform the duties of police officer before being eligible for age & service retirement.

Amount. Same as age & service retirement benefit.

#### Member's Death While Active, Or In Deferred Status, Or Retired

Eligibility.

<u>Spouse</u>. Legally married at time of separation from service. Benefits terminate upon remarriage.

Child. Younger than age 18.

Amount.

Spouse. 40% of salary of highest salaried patrolman.

<u>Child</u>. \$300 per year per child. If no spouse benefit is payable, children receive spouse benefit in lieu of \$300 each per year.

<u>Vested Deferred</u>. 20 years of service and separated before age 50. Payment beginning is deferred to attainment of age 50.

Post Retirement Adjustments ("Escalator"). Benefits which are based on a percentage of the prevailing pay of the highest salaried patrolmen are changed at the same time

and by the same percent of changes in the salary of active highest salaried patrolmen. (Children's benefits are not escalated unless spouse is not receiving benefits.)

<u>Member Contributions</u>. 8% of compensation. Total member contributions are refundable, without interest, if no monthly benefit is payable upon separation from service.

## SECTION C

## VALUATION METHODS AND ASSUMPTIONS

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Valuation Methods and Assumptions

The Entry Age Normal Cost method was used to determine the normal cost of all benefits.

The rate of investment return (interest) used in making the valuation was 5.0 percent per annum, compounded annually. State law requires use of this assumption.

The mortality table used was the United States Life Table, 1959-61, White Males and White Females.

|        | Pres     | Single Lit<br>sent Value |             | chly     |                    |       |
|--------|----------|--------------------------|-------------|----------|--------------------|-------|
|        |          | Level                    |             | asing    | Future Life        |       |
| Sample | For Life |                          | 3.5% Yearly |          | Expectancy (Years) |       |
| Ages   | Men      | Women                    | Men         | Women    | Men                | Women |
| 45     | \$169.61 | \$186.84                 | \$263.23    | \$304.86 | 27.33              | 32.52 |
| 50     | 154.85   | 174.20                   | 229.51      | 270.80   | 23.22              | 28.08 |
| 55     | 139.29   | 159.62                   | 197.24      | 236.11   | 19.45              | 23.81 |
| 60     | 122.79   | 142.73                   | 166.26      | 200.76   | 16.01              | 19.69 |
|        |          |                          |             |          |                    |       |
| 65     | 106.31   | 124.22                   | 137.82      | 166.16   | 12.97              | 15.88 |
| 70     | 89.86    | 104.31                   | 111.71      | 132.82   | 10.29              | 12.38 |
| 75     | 73.39    | 83.92                    | 87.66       | 101.94   | 7.92               | 9.28  |
| 80     | 57.54    | 64.24                    | 66.29       | 74.77    | 5.89               | 6.67  |

Age & service retirement was assumed to occur at age 56, or attained age if older.

Sample Rates of Separation From Active Employment Before Retirement, Death or Disability

| Sample | % of Active Members         |
|--------|-----------------------------|
| Ages   | Separating Within Next Year |
| 20     | 3.00%                       |
| 25     | 2.50                        |
| 30     | 2.00                        |
| 35     | 1.50                        |
| 40     | 1.00                        |
| 45     | 0.50                        |
| 50+    | 0.00                        |

| Sample<br>Ages | Present Pay<br>Resulting in<br>Pay of \$1,000 at Age 60 | Percent Increase<br>in Pay<br>During Next Year |
|----------------|---|--|
| 20             | \$ 253  | 3.5%   |
| 25             | 300   | 3.5  |
| 30             | 356   | 3.5  |
| 35             | 423   | 3.5  |
| 40             | 503   | 3.5  |
|                |   |  |
| 45             | 597   | 3.5  |
| 50             | 709   | 3.5  |
| 55             | 842   | 3.5  |
| 60             | 1,000   | 3.5  |

Pay Adjustment Factor used to Project Current Pays

Use of the pay adjustment factor illustrated above is required by state law.

Disability retirements were assumed to occur as indicated below:

| Sample | % of Active Members Becoming |
|--------|------------------------------|
| Ages   | Disabled Within Next Year    |
| 20     | 0.08%                        |
| 25     | 0.08                         |
| 30     | 0.08                         |
| 35     | 0.08                         |
| 40     | 0.20                         |
| 45     | 0.26                         |
| 50     | 0.49                         |
| 55     | 0.89                         |

## SECTION D

## ACCUMULATED PLAN BENEFITS

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Statement of the Present Value of Accumulated Plan Benefits

December 31, 1982

Actuarial Present Value of Accumulated Plan Benefits Vested Benefits: Participants currently receiving payments Other participants Total Vested Benefits Non-Vested Benefits Total Actuarial Present Value of Accumulated Plan Benefits \$1,836,413

The accompanying notes are an integral part of the Statement of the Present Value of Accumulated Plan Benefits.

- 1. The actuarial present value of accumulated plan benefits presented in this statement was determined using the following assumptions:
  - a. Future salary increases prior to retirement were not considered for active members.
  - b. Future service was considered only to the extent that it would permit active plan participants to become eligible for benefits attributable to service rendered prior to the date of determination.
  - c. Regular valuation assumptions were used as to mortality, withdrawal, retirement ages, and disability.
  - d. Investment return was assumed to be at the rate of 7% compounded annually.
  - e. Salary increase related post retirement benefit adjustments were assumed to be at the rate of 5 1/2% compounded annually unless a lower rate is specified by law.
- 2. The calculation of the actuarial present value of accumulated plan benefits was made because of the requirements of the Financial Accounting Standards Board. Comparison of this value with plan assets is not indicative of the future ability of the plan to pay benefits when due or of their security in a termination situation.

Calculation of contribution requirements and related benefit value information in a "going concern" environment according to the principles of level cost financing is made by the annual actuarial valuations. The results of the contribution rate calculations cannot be simply replaced by the accumulated plan benefit results. To do so will mislead. APPENDICES

#### APPENDIX I

#### FINANCIAL PRINCIPLES AND OPERATIONAL TECHNIQUES

<u>Promises Made, and Eventually Paid</u>. As each year is completed, the plan in effect hands an "IOU" to each member then acquiring a year of service credit -- the "IOU" says: "The Pension Plan owes you a portion of your retirement benefits, <u>payments</u> to be made in cash, commencing when you qualify for retirement."

The related key financial questions are:

#### Which generation of taxpayers contributes the money to cover the IOU?

<u>The present taxpayers</u>, who receive the benefit of the member's present year of service? <u>Or the future taxpayers</u>, who happen to be in town paying taxes at the later time when the IOU becomes a cash demand?

<u>A sound principle of sound retirement plan financing is to have this year's taxpayers</u> <u>contribute the money to cover the IOUs being handed out this year. By following this</u> <u>principle, THE CONTRIBUTION RATE WILL REMAIN APPROXIMATELY LEVEL FROM GENERATION TO</u> <u>GENERATION</u> -- our children and grandchildren will contribute the same percents of active payroll we contribute now.

#### A PENSION PLAN BECOMES CLOSED

The diagram in this appendix shows two important activities which occur after a plan has been closed to employees hired in the future.

Cash benefits paid continue to increase for decades, while active member payroll begins to decrease to zero.

Funding Method. A funding method is the long-term, planned pattern for employer contributions.

For an open plan (a plan covering future employees), the level-percent-ofactive member payroll funding method is the basic funding method.

The level-percent funding method can also be applied to a closed plan. However, the resulting contribution percent usually jumps to a high rate, because the number of cover active members is decreasing.

A preferred funding method for a closed plan consists of: level-percent funding for normal cost (the cost of members' service now being rendered); plus a level dollar contribution for unfunded accrued liabilities over a limited period of years. The period of years must be limited so that plan assets don't become zero while benefits are still payable.

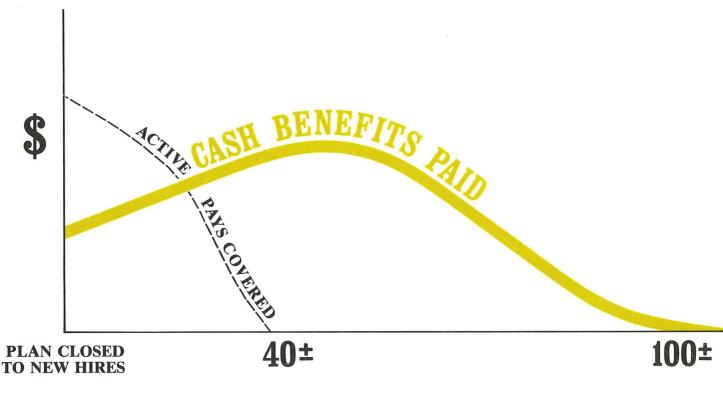
<u>Computing Contributions to Support Plan Benefits</u>. From a given schedule of benefits and from the employee data and asset data furnished him, the actuary determines the contribution rates to support the benefits by means of an <u>actuarial valuation and a</u> funding method.

In making an actuarial valuation, <u>assumptions must be made</u> regarding anticipated financial experiences for the next year and for decades in the future. <u>Only</u> <u>the subsequent actual experience of the plan can indicate the degree of accuracy of</u> <u>the assumptions</u>. <u>Reconciling Differences Between Assumed Experience and Actual Ex-</u> perience.

Once actual experience has occurred and been observed, it will not coincide exactly with assumed experience, regardless of the wisdom of the assumptions or the skill of the actuary and the millions of calculations he made. The future can be predicted with considerable but not 100% precision, except for inflation which seems to defy reliable prediction.

A well managed plan copes with these continually changing differences by having periodic actuarial valuations. Each actuarial valuation is a complete recalculation of assumed future experience, taking into account all past differences between assumed and actual experience. The result is <u>continuing adjustment in financial position</u>.

# **A CLOSED PENSION PLAN**



# **YEARS OF TIME**

<u>A plan becomes closed</u> when no new hires are admitted to active membership. The persons covered by the plan at the time of closing continue their normal activities and continue to be covered by the plan, until the last survivor dies.

CASH BENEFITS LINE. After a pension plan becomes closed, the usual pattern is for cash benefits to continue to increase for decades of time. Eventually the cash benefits will peak, and then gradually decrease over more decades of time, ultimately to zero. The last cash benefit is likely to occur a century after the time the plan is closed.

The precise amounts of cash benefits cannot be known now, and must be estimated by assumptions of future experiences in a variety of financial risk areas.

#### APPENDIX II MEANING OF UNFUNDED ACCRUED LIABILITIES

Almost every pension plan (public or private) has "unfunded accrued liabilities", so whatever they are, they aren't rare. Since the term is not part of everyday conversation, it needs some definition.

"Accrued liabilities" are the present value \$ of plan promises to pay benefits in the future based upon service already rendered - - - a liability has been established ("accrued") because the service has been rendered, but the resulting monthly cash benefit may not be payable until years in the future. Accrued liabilities \$ are the result of complex mathematical calculations, which are made by the plan's actuary (which is the name given to the specialist who makes such calculations).

If "accrued liabilities" at any time exceed the plan's accrued assets (cash & investments), the difference is "<u>unfunded accrued liabilities</u>". This is the common condition. If the plan's assets equalled the plan's "accrued liabilities", the plan would be termed "fully funded". This is a rare condition.

Each time a plan adds a new benefit which applies to service already rendered, an "accrued liability" is created, which is also an "unfunded accrued liability" because the plan can't print instant cash to cover the accrued liability. Payment for such unfunded accrued liabilities is spread over a period of years, commonly in the 20-40 year range.

Unfunded accrued liabilities can occur in another way: If actual financial experience is less favorable than assumed financial experience, the difference is added to unfunded accrued liabilities. In plans where plan benefits are directly related to an employee's pay near time of retirement (a common plan provision) rather than his average pay throughout his working career, unfunded accrued liabilities have been increasing in recent years because unexpected rates of pay increase have created additional accrued liabilities which could not be matched by reasonable investment results. Some of these unexpected pay increases are the direct result of <u>inflation</u>, which is a very destructive force on financial stability.

The existence of unfunded accrued liabilities is not bad, then (any more than a mortgage on your house is "bad"), but the changes from year to year in amount of unfunded accrued liabilities are important - - - "bad" or "good" or somewhere in between.

Nor are unfunded accrued liabilities a bill payable immediately (your food costs are payable immediately), but it is important that policy-makers prevent the amount from becoming unreasonably high and <u>it is vital that your plan have a sound method for making</u> payments toward them so that they are controlled.

The existence of large amounts of unfunded accrued liabilities indicates that total contributions in past years were less than level - - - an almost certain history if retired life liabilities are not fully funded now.