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Mankato Policemen's Benefit Association



Annual Actuarial Valuation December 31, 1994

Gabriel, Roeder, Smith & Company Actuaries and Consultants

Pursuant to Minn. Stat. 69.77



Table of Contents

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PAGE	Item
1	Signature Page
A-1	Comments
A-2	Contribution Rate
A-3	Present Actuarial Condition
A-5	Comparative Contribution Schedule
A-6	Contribution Work Sheet
B-1	Retirant and Beneficiary Data
B-5	Active Member Data
B-7	Brief Summary of Benefits
C-1	Valuation Method and Assumptions
D-1	Pension Benefit Obligation Schedule (for GASB 5 compliance)

Appendix I Financial Principles and Operational Techniques Appendix II Meaning of Unfunded Accrued Liabilities 1000 Town Center • Suite 1000 • Southfield, Michigan 48075 • 810-799-9000

June 27, 1995

Board of Trustees Mankato Policemen's Benefit Association Mankato, Minnesota

Submitted in this report are the results of the December 31, 1994 actuarial valuation of the assets, actuarial values and contribution requirements associated with the benefits provided by the Mankato Policemen's Benefit Association.

The valuation results contained in Section A provide the actuarial information needed to determine the employer's "minimum obligation" effective January 1, 1996. Section A also contains comments regarding the valuation results.

The valuation was based upon information furnished by the Association concerning benefits, financial transactions, active members, terminated members, retirants and beneficiaries. Data was checked for year to year consistency but was not otherwise audited by us. This information is summarized in Section B.

A description of the actuarial funding method and the risk experience assumptions used is contained in Section C. The economic risk experience assumptions, as well as the actuarial funding method to be used, are established by state law.

Information needed to comply with Statement No. 5 of the Governmental Accounting Standards Board is contained in Section D.

The actuarial valuation was prepared using generally accepted actuarial principles and practices based upon the methods, assumptions, summary of plan provisions and the member and financial data described in this report.

Respectfully submitted,

Petersen Mary Ann Vitale Petersen Mary Ann Vitale

J. Daniel Petersen

-1-

SECTION A

Valuation Results

Comments

Economic Assumptions and Financing Method

The economic assumptions of 5% annual investment return and 3-1/2% annual salary increases are established by state law. State law also specifies that the annual minimum obligation of the municipality shall be determined by adding (i) the employer normal cost percent times covered payroll to (ii) the level dollar amount required to amortize the unfunded actuarial accrued liability by December 31, 2010.

It is worth noting that when the same assumptions and methods are applied to plans which differ in nature, the valuation results may not be comparable. Caution should be exercised when attempting to assess the financial condition of one Association relative to another on the basis of valuation results produced using the assumptions and methods mandated by state law.

CONTRIBUTION RATE TO PROVIDE BENEFITS Member portion & Employer portion Effective January 1, 1996

	<u>If Paid Equally Throughout Year</u> Normal Cost						
Contributions for	% of Active Payroll for 1996	+	UAAL Dollars				
Normal cost of annuities:							
Age & service: to members Age & service: to survivors Disability Death before retirement Refunds of member contributions Total Normal Cost	20.94% 0.26 1.79 0.24 <u>0.55</u> 23.78%						
Amortization of unfunded actuarial accrued liabilities (UAAL) (15 year level dollar payment)							
Retired lives Active members Total			\$202,910 <u>76,824</u> 279,734				
Total Cost of Benefits	23.78%	+	\$279,734				
Member contributions	11.88%						
Computed Employer Rate:							
(a) If Paid Equally Throughout Year(b) IF PAID AT CALENDAR YEAR END	11.90% 12.19%	+ +	\$279,734 \$286,642				

Present Actuarial Condition

The Association's accrued actuarial assets were in excess of \$7.8 million on December 31, 1994 -- a considerable sum of money if unencumbered and allocated among a small group of persons. This is not the case with the Association's assets.

The following schedule puts the \$7.8 million into perspective by showing the relationship between accrued actuarial assets, actuarial accrued liabilities, and the number of persons with actual and potential claims on the Association's assets.

	Accrued Actuarial Assets	Actuarial Accrued Liabilities	Unfunded Actuarial Accrued <u>Liabilities</u>	Percent <u>Funded</u>
Retirants and Beneficiaries Retired Members (29) Surviving Spouses (12) Surviving Children (0)		\$ 9,334,932 196,368 0		
Total (41)	\$7,439,360	\$ 9,531,300	\$2,091,940	78.1%
Deferred Members (1)	236,198	302,616	66,418	78.1
Active Members (3)	<u> 195,576</u>	1,012,756	817,180	19.3
Total	\$7,871,134	\$10,846,672	\$2,975,538	72.6%

Actuarial accrued liabilities represent the value, computed as of December 31, 1994 of:

- (i) retirement allowances likely to be paid the 41 retirants and beneficiaries; and
- (ii) the contributions assumed to have been made for the 3 active members from entry into the plan until December 31, 1994.

The value of retirement allowances likely to be paid the 41 retirants and beneficiaries, discounted for investment earnings and mortality, was computed to be \$9,531,300 as of December 31, 1994. To put this amount in perspective, the \$9,531,300, together with investment earnings, will just be sufficient to pay the 41 retirants and beneficiaries their allowances for their remaining lifetimes. This assumes the 41 retirants and beneficiaries live and die according to the assumed mortality and the \$9,531,300 is invested to yield an average annual return of 5.0% over the remaining lifetimes of the retirants and beneficiaries.

With respect to the active members, the actuarial accrued liability of 1,012,756 represents the amount that would have been accumulated by December 31, 1994. This assumes the normal cost (which is expressed as a level percentage of pay) had been contributed from the date of hire until December 31, 1994 for the 3 actives, and that these amounts had earned 5.0% interest. It also assumes that the members in the past have lived, died, withdrawn, retired and received salary increases according to the actuarial assumptions shown in this report.

Historical Funding Ratio Schedule

Valuation Date December 31	Actuarial Accrued Liabilities	Accrued Actuarial Assets	Percent Funded
1985	\$ 8,993	\$4,059	45.1%
1986	8,833	4,589	52.0
1987	9,495	4,891	51.5
1988	9,734	5,180	53.2
1989	10,323	5,719	55.4
1990	10,541	6,090	57.8
1991	10,547	6,755	64.0
1992	10,562	7,346	69.5
1993	10,666	7,815	73.3
1994	10,847	7,871	72.6

(\$ in thousands)

Year E <u>Decemb</u> Valuation		Total Normal Cost as a Percent of Valuation Payroll*	Contribution For Unfunded Actuarial Accrued Liabilities
1985	1987	27.84%	\$348,941
1986	1988	27.69	307,001
1987	1989	27.62	341,326
1988	1990	27.84	346,551
1989	1991	28.45	360,486
1990	1992	28.45	359,382
1991	1993	28.40	316,584
1992	1994	24.97	278,374
1993	1995	24.97	256,746
1994	1996	23.78	279,734

Computed Contributions - Comparative Schedule

* Includes employee contributions.

Contribution for Calendar Year Effective January 1, 1996

For any period of time the percent-of-payroll contribution rate is converted to dollars. The amount of dollars for any calendar year depends upon the results of the last actuarial valuation, and the timing of contributions within the year. The later the contribution date, the greater the dollar amount will be.

The municipality's dollar contribution for the year may be determined as follows:

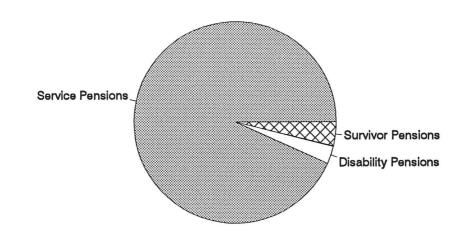
(1)	Estimated covered payroll for 1996		\$				
(2)	Total normal cost % from page A-2		23.78				
(3)	Total normal cost (Line 1 times line 2)			\$			
(4)	x 1.035 1994 Administrative expenses paid from the Special Fund						
(5)	Amortization payment on UAAL from page A-2						
(6)	Total contributions required (Line 3 plus line 4 plus line 5)						
(7)	Employee contributions (Line 1 times 11.88%)		\$				
(8)	 (a) State amortization aid based on 12/31/78 UAAL of \$3,390,113 (b) State amortization aid based on 1984 legislation (c) Total State amortization aid 	\$51,021 <u>7,942</u>	58,963				
(9)	Estimated insurance premium aid						
(10)	Estimated total contributions from other sources (Line 7 plus line 8 plus line 9)						
(11)	Employer's Minimum Obligation if payment is made in equal installments throughout the year (Line 6 minus line 10)			\$			
(12)	Employer's Minimum Obligation If Payment Is Made At Year End (Line 11 times 1.0247)			\$			

SECTION B

Valuation Data and Summary of Benefit Provisions

Retirants and Beneficiaries December 31, 1994 By Type of Annuity Being Paid

<u>Type of Annuity Being Paid</u>	<u>No.</u>	Monthly <u>Amounts</u>	Computed Actuarial Accrued Liabilities
Retirants receiving: Age & service Disability	28 1	\$50,943.21 _ <u>1,558.86</u>	\$8,874,900 <u>460,032</u>
Totals	29	52,502.07	9,334,932
Beneficiaries receiving: Spouse Child	12 0	2,100.00	196,368 0
Totals	12	2,100.00	196,368
Totals	<u> </u>	\$54,602.07	\$9,531,300



Monthly Amount Paid by Benefit

Inactive Members Eligible for Deferred Benefits December 31, 1994

			Computed Actuarial
	<u>No.</u>	Monthly <u>Amount</u>	Accrued <u>Liabilities</u>
	<u> </u>	\$ <u>1,568.00</u>	\$ <u>302,616</u>
Total	1	\$1,568.00	\$302,616

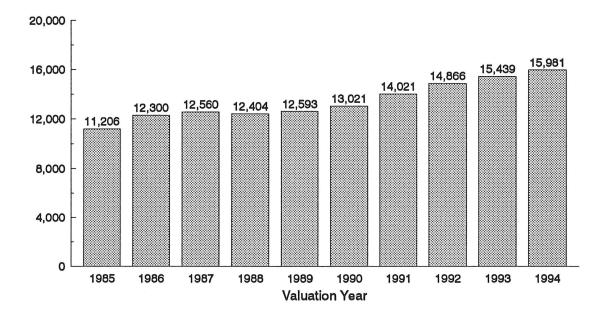
Mankato Policemen's Benefit Association

Retirants and Beneficiaries December 31, 1994 By Attained Ages

	Number							
Attained Ages	Age & Service	Disability	Death Before Retirement					
45-49	1	1						
50-54	3	1						
55-59	8		1					
60-64	7							
65-69	1							
70-74	7							
75-79	4		1 .					
80-84	3							
85-89	2							
90-94	_1	_	_					
Totals	37	2	2					

Valuation Date	No. Added	No. Removed	<u>Rolls</u>	<u>End of Year</u> Annual	Discounted Value of
December 31	to Rolls	from Rolls	<u>No.</u>	<u>Allowances</u>	Total Allowances
1985	2	1	32	\$358,588	\$5,308,608
1986	8	2	38	427,490	6,618,372
1987	1	1	38	477,276	7,140,768
1988	4	1	41	508,584	7,932,336
1989	1	1	41	516,312	8,215,944
1990			41	533,856	8,236,788
1991	1	4	38	539,866	8,431,536
1992	2		40	594,625	9,107,424
1993			40	617,563	9,118,824
1994	1		41	655,225	9,531,300

Retirants and Beneficiaries Added to and Removed from Rolls Comparative Statement



Active Members December 31, 1994 By Attained Age and Years of Service

		¥	ears of S		Totals				
Attained Age	0-4	5-9	10-14	15-19	20-24	25-29	30 Plus	No.	Valuation Payroll
45-49 50-54					2	1		2 1	\$ 88,003 48,891
Totals					2	1		3	\$136,894

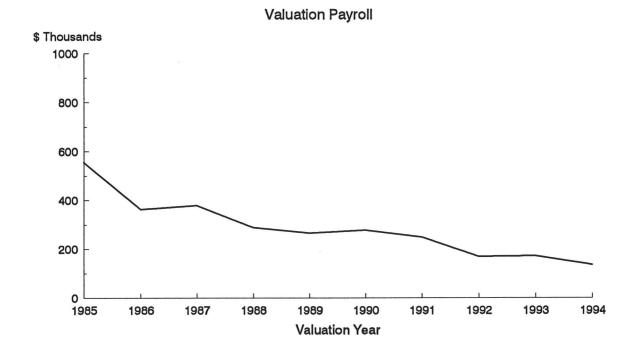
While not used in the financial computations, the following group averages are computed and shown because of their general interest.

Group Averages:

Age: 48.0 years Service: 24.8 years Annual Pay: \$45,631

Comparative Schedule Of Active Members

Valuation Date		Valuation	Average			
December 31	Active Members	Payroll	Age	Service	Pay	% Incr.
1985	19	\$555,294	48.3 yrs.	20.9 yrs.	\$29,226	1.3%
1986	12	364,177	44.6	18.8	30,348	3.8
1987	11	379,490	45.0	19.2	34,499	13.7
1988	8	288,508	45.1	19.2	36,064	4.5
1989	7	267,482	46.7	20.2	38,212	6.0
1990	7	278,935	47.7	21.2	39,848	4.3
1991	6	249,944	48.2	21.5	41,657	4.5
1992	4	169,737	46.5	22.4	42,434	1.9
1993	4	173,201	47.5	23.4	43,300	2.0
1994	3	136,894	48.0	24.8	45,631	5.4



Brief Summary (12/31/94) of Benefit Provisions Evaluated and/or Considered

AGE & SERVICE RETIREMENT

Eligibility. 20 years of service and 50 years of age.

Amount. 50% of base pay.

PAY USED FOR PLAN PURPOSES. "Base pay" means the base salary for the rank held plus longevity pay, pay for eligibility for next higher rank and first aid card.

DISABILITY RETIREMENT

Eligibility. Disabled to the extent that no longer able to perform duties of a police officer before being eligible for age & service retirement.

Amount. Same as age & service retirement.

MEMBER'S DEATH WHILE ACTIVE, OR IN DEFERRED STATUS, OR RETIRED

Eligibility.

Spouse. Legally married to member at separation from service. Benefits terminate upon remarriage.

Child. Younger than age 18.

Amount.

Spouse. \$2,100 per year.

Child. \$300 each year.

VESTED DEFERRED. 20 years of service and separated before age 50. Payment beginning is deferred to attainment of age 50.

POST-RETIREMENT ADJUSTMENTS ("ESCALATOR"). Each time the base pay is changed, benefit payments to retired members are simultaneously changed by the same percent that base pay is changed. For positions abolished, the basis for determination of the percentage change is the base pay of a first class patrolman. (Not applicable to spouse or child's benefit.)

MEMBER CONTRIBUTIONS. 11.88% of base pay. (Currently, 11.88% of base pay less than or equal to Social Security taxable wage base in addition to 4.23% of base pay exceeding the Social Security taxable wage base. The 1995 Social Security tax rate of 7.65% was utilized to project the contribution for the calendar year effective January 1, 1995.) Total member contributions are refundable, without interest, if no monthly benefit is payable upon separation from service.

SECTION C

Valuation Methods and Assumptions

Valuation Methods and Assumptions

The Entry Age Normal Cost method was used to determine the normal cost of all benefits. The rate of investment return (interest) as required by state law used in making the valuation was 5.0 percent per annum, compounded annually. Age & service retirement was assumed to occur at age 53, attained age if older.

Sample	Le For	Single Li Present Value vel Life Women	Future Life <u>Expectancy (Years)</u>			
Ages	Men	women	Men	Women	Men	Women
45	\$177.21	\$189.58	\$280.82	\$314.75	29.50	34.00
50	163.12	177.21	246.55	280.82	25.20	29.50
55	147.50	163.12	212.60	246.55	21.16	25.20
60	130.52	147.50	179.49	212.60	17.42	21.16
65	112.87	130.52	148.28	179.49	14.05	17.42
70	95.20	112.87	119.70	148.28	11.09	14.05
75	77.77	95.20	93.83	119.70	8.52	11.09
80	61.71	77.77	71.69	93.83	6.39	8.52

Mortality Table*

* UP-1984 Table set forward 2 years for males and set back 3 years for females.

Sample Rates of Separating from Active Employment Before Retirement, Death or Disability

Sample% of Active MembersAgesSeparating within Next Yea			
20	1.50%		
25	1.25		
30	1.00		
35	0.75		
40	0.50		
45	0.25		
50+	0.00		

Sample Ages	Present Pay Resulting in <u>Pay of \$1,000 at Age 60</u>	Present Increase in Pay <u>During Next Year</u>
20	\$ 253	3.5%
25	300	3.5
30	356	3.5
35	423	3.5
40	503	3.5
45	597	3.5
50	709	3.5
55	842	3.5
60	1,000	3.5

Pay Adjustment Factor Used To Project Current Pays

Use of the pay adjustment factor illustrated above is required by state law.

Anticipated Disability Retirements

Sample Ages	% of Active Members Becoming Disabled within Next Year
20	0.08%
25	0.08
30	0.08
35	0.08
40	0.20
45	0.26
50	0.49
55	0.89

SECTION D

The Pension Benefit Obligation and Certain Other Disclosures Required by Statement No. 5 of The Governmental Accounting Standards Board

Pension Benefit Obligation

The amount shown below as the "pension benefit obligation" is a standardized disclosure measure of the present value of pension benefits, adjusted for the effects of projected salary increases, estimated to be payable in the future as a result of employee service to date. The measure is the actuarial present value of credited projected benefits and is intended to (i) help users assess the plan's funding status on a going-concern basis, (ii) assess progress being made in accumulating sufficient assets to pay benefits when due, and (iii) allow for comparisons among public employee retirement plans. The measure is independent of the actuarial funding method used to determine contributions to the plan.

The pension benefit obligation was determined as part of an actuarial valuation of the plan as of December 31, 1994. Significant actuarial assumptions used in determining the pension benefit obligation include (a) a rate of return on the investment of present and future assets of 5.0% per year compounded annually, (b) projected salary increases of 3.5% per year compounded annually, attributable to inflation, and (c) the assumption that benefits will increase 3.5% per year after retirement.

At December 31, 1994, the unfunded pension benefit obligation was \$2,741,741 determined as follows:

Pension Benefit Obligation:

Retirants and beneficiaries currently receiving benefits and terminated employees not yet receiving benefits	\$ 9,833,916
Current employees	
Accumulated employee contributions including	
allocated investment income	195,576
Employer financed	779,900
Total Pension Benefit Obligation	\$10,809,392
Net assets available for benefits, at cost	
(market value was \$7,478,100)	_8,067,651
Unfunded Pension Benefit Obligation	\$ <u>2,741,741</u>

The total pension benefit obligation as of January 1, 1994 was \$10,614,712. During the year, the plan experienced a net change of \$194,680 in the pension benefit obligation.

Contributions Required and Contributions Made

The Association's funding policy provides for periodic employer contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. The normal cost and actuarial accrued liability are determined using an entry age actuarial funding method. Unfunded actuarial accrued liabilities are being amortized as a level dollar amount over a period of 15 years.

During the year ended December 31, 1994, contributions totaling \$433,237 -- \$412,887 employer and \$20,350 employee -- were made in accordance with contribution requirements determined by an actuarial valuation of the plan as of December 31, 1992. The employer contributions consisted of \$22,219 for normal cost and \$390,668 for amortization of the unfunded actuarial accrued liability. Employer contributions represented 243.25% of covered payroll.

Significant actuarial assumptions used to compute contribution requirements were the same as those used to compute the standardized measure of the pension benefit obligation.

Fiscal Year December 31	Valuation Date December 31	<u>Contribution Rates</u> Normal Cost % of Valuation UAAL Payroll Dollars		Valuation Payroll	Dollar Contribution <u>For Fiscal Year</u> Computed Actual	
1987 1988 1989 1990 1991 1992 1993 1994 1995	1985 1986 1987 1988 1989 1990 1991 1992 1993	16.69% 16.18 16.11 16.19 16.80 16.80 16.52 13.09 13.09	\$348,941 307,001 341,326 346,551 360,486 359,382 316,584 278,374 256,746	\$555,294 364,177 379,490 288,508 267,482 278,935 249,944 169,737 173,201	\$441,620 365,925 402,462 393,260 405,423 406,243 357,875 300,593 279,418	\$430,053 429,399 402,563 433,781 458,494 467,326 436,349 412,887

Computed Contribution Comparative Schedule

Valuation Date December 31	(1) Net Assets Available for Benefits	(2) Pension Benefit Obligation (PBO)	(3) Percent Funded (1)/(2)	(4) Unfunded PBO (2)-(1)	(5) Annual Covered Payroll	(5) Unfunded PBO as a Percentage of Covered Payroll (4)/(5)
1987	\$4,903,064	\$ 9,362,059	52.4%	\$4,458,995	\$379,490	1,175.0%
1988	5,172,329	9,632,329	53.7	4,460,000	288,508	1,545.9
1989	5,670,611	10,241,183	55.4	4,570,572	267,482	1,708.7
1990	6,114,659	10,467,374	58.4	4,352,715	278,935	1,560.5
1991	6,583,426	10,484,377	62.8	3,900,951	249,944	1,560.7
1992	7,151,932	10,505,092	68.1	3,353,160	169,737	1,975.5
1993	7,662,645	10,614,712	72.2	2,952,067	173,201	1,704.4
1994	8,067,651	10,809,392	74.6	2,741,741	136,894	2,002.8

Required Supplementary Information

Analysis of Funding Progress

Analysis of the dollar amounts of net assets available for benefits, pension benefit obligation, and unfunded pension benefit obligation in isolation can be misleading. Expressing the net assets available for benefits as a percentage of the pension benefit obligation provides one indication of the plan's funded status on a going-concern basis. Analysis of this percentage over time indicates whether the system is becoming financially stronger or weaker. Generally, the greater this percentage, the stronger the plan. The unfunded pension benefit obligation and annual covered payroll are both affected by inflation. Expressing the unfunded pension benefit obligation as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids analysis of the progress being made in accumulating sufficient assets to pay benefits when due. Generally, the smaller this percentage, the stronger the plan.

APPENDICES

Appendix I

Financial Principles and Operational Techniques

Promises Made, and Eventually Paid. As each year is completed, the plan in effect hands an "IOU" to each member then acquiring a year of service credit -- the "IOU" says: "The Pension Plan owes you a portion of your retirement benefits, payments to be made in cash, commencing when you qualify for retirement."

The related key financial questions are: Which generation of taxpayers contributes the money to cover the IOU? The present taxpayers, who receive the benefit of the member's present year of service? Or the future taxpayers, who happen to be in town paying taxes at the later time when the IOU becomes a cash demand?

A sound principle of sound retirement plan financing is to have this year's taxpayers contribute the money to cover the IOUs being handed out this year. By following this principle, THE CONTRIBUTION RATE WILL REMAIN APPROXIMATELY LEVEL FROM GENERATION TO GENERATION -- our children and grandchildren will contribute the same percents of active payroll we contribute now.

A Pension Plan Becomes Closed

The diagram in this appendix shows two important activities which occur after a plan has been closed to employees hired in the future.

Cash benefits paid continue to increase for decades, while active member payroll begins to decrease to zero.

Funding Method. A funding method is the long-term, planned pattern for employer contributions.

For an open plan (a plan covering future employees), the level-percent-of-active-member payroll funding method is the basic funding method.

The level-percent funding method can also be applied to a closed plan. However, the resulting contribution percent usually jumps to a high rate, because the number of covered active members is decreasing.

A preferred funding method for a closed plan consists of: level-percent funding for normal cost (the cost of members' service now being rendered); plus a level dollar contribution for unfunded actuarial accrued liabilities over a limited period of years. The period of years must be limited so that plan assets don't become zero while benefits are still payable.

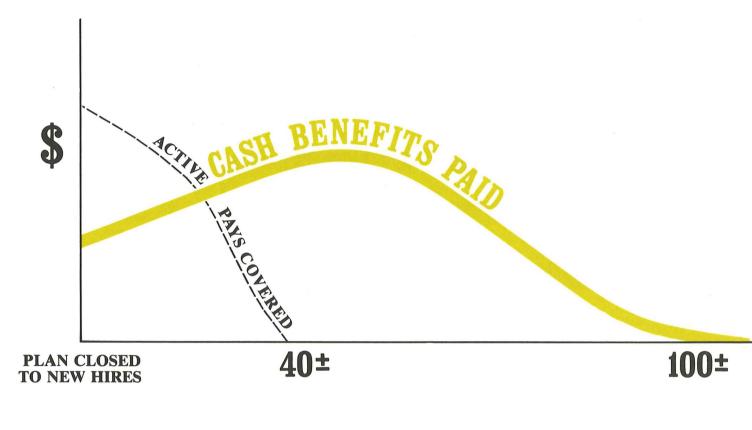
Computing Contributions To Support Plan Benefits. From a given schedule of benefits and from the employee data and asset data furnished him, the actuary determines the contribution rates to support the benefits by means of an actuarial valuation and a funding method.

In making an actuarial valuation, assumptions must be made regarding anticipated financial experiences for the next year and for decades in the future. Only the subsequent actual experience of the plan can indicate the degree of accuracy of the assumptions.

Reconciling Differences Between Assumed Experience and Actual Experience. Once actual experience has occurred and been observed, it will not coincide exactly with assumed experience, regardless of the wisdom of the assumptions or the skill of the actuary and the millions of calculations he made. The future can be predicted with considerable but not 100% precision, except for inflation which seems to defy reliable prediction.

A well-managed plan copes with these continually changing differences by having periodic actuarial valuations. Each actuarial valuation is a complete recalculation of assumed future experience, taking into account all past differences between assumed and actual experience. The result is continuing adjustment in financial position.

A CLOSED PENSION PLAN



YEARS OF TIME

<u>A plan becomes closed</u> when no new hires are admitted to active membership. The persons covered by the plan at the time of closing continue their normal activities and continue to be covered by the plan, until the last survivor dies.

CASH BENEFITS LINE. After a pension plan becomes closed, the usual pattern is for cash benefits to continue to increase for decades of time. Eventually the cash benefits will peak, and then gradually decrease over more decades of time, ultimately to zero. The last cash benefit is likely to occur a century after the time the plan is closed.

The precise amounts of cash benefits cannot be known now, and must be estimated by assumptions of future experiences in a variety of financial risk areas.

Appendix II

Meaning of Unfunded Accrued Liabilities

Almost every pension plan (public or private) has "unfunded accrued liabilities," so whatever they are, they aren't rare. Since the term is not part of everyday conversation, it needs some definition.

"Accrued liabilities" are the present value \$ of plan promises to pay benefits in the future based upon service already rendered - - - a liability has been established ("accrued") because the service has been rendered, but the resulting monthly cash benefit may not be payable until years in the future. Accrued liabilities \$ are the result of complex mathematical calculations, which are made by the plan's actuary (which is the name given to the specialist who makes such calculations).

If "accrued liabilities" at any time exceed the plan's accrued assets (cash & investments), the difference is "unfunded accrued liabilities." This is the common condition. If the plan's assets equalled the plan's "accrued liabilities," the plan would be termed "fully funded." This is a rare condition.

Each time a plan adds a new benefit which applies to service already rendered, an "accrued liability" is created, which is also an "unfunded accrued liability" because the plan can't print instant cash to cover the accrued liability. Payment for such unfunded accrued liabilities is spread over a period of years, commonly in the 20-40 year range.

Unfunded accrued liabilities can occur in another way: If actual financial experience is less favorable than assumed financial experience, the difference is added to unfunded accrued liabilities. In plans where plan benefits are directly related to an employee's pay near time of retirement (a common plan provision) rather than his average pay throughout his working career, unfunded accrued liabilities have been increasing in recent years because unexpected rates of pay increase have created additional accrued liabilities which could not be matched by reasonable investment results. Some of these unexpected pay increases are the direct result of inflation, which is a very destructive force on financial stability.

The existence of unfunded accrued liabilities is not bad, then (any more than a mortgage on your house is "bad"), but the changes from year to year in amount of unfunded accrued liabilities are important - - - "bad" or "good" or somewhere in between.

Nor are unfunded accrued liabilities a bill payable immediately (your food costs are payable immediately), but it is important that policy-makers prevent the amount from becoming unreasonably high and it is vital that your plan have a sound method for making payments toward them so that they are controlled.

The existence of large amounts of unfunded accrued liabilities indicates that total contributions in past years were less than level - - an almost certain history if retired life liabilities are not fully funded now.