## State of Minnesota



Julie Blaha State Auditor

# Carlton, Cook, Lake, and St. Louis Community Health Board Duluth, Minnesota

Year Ended December 31, 2020

#### **Description of the Office of the State Auditor**

The mission of the Office of the State Auditor is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 100 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

Audit Practice – conducts financial and legal compliance audits of local governments;

**Government Information** – collects and analyzes financial information for cities, towns, counties, and special districts;

**Legal/Special Investigations** – provides legal analysis and counsel to the Office and responds to outside inquiries about Minnesota local government law; as well as investigates allegations of misfeasance, malfeasance, and nonfeasance in local government;

**Pension** – monitors investment, financial, and actuarial reporting for Minnesota's local public pension funds; and

**Tax Increment Financing** – promotes compliance and accountability in local governments' use of tax increment financing through financial and compliance audits.

The State Auditor serves on the State Executive Council, State Board of Investment, Land Exchange Board, Public Employees Retirement Association Board, Minnesota Housing Finance Agency, and the Rural Finance Authority Board.

Office of the State Auditor 525 Park Street, Suite 500 Saint Paul, Minnesota 55103 (651) 296-2551 state.auditor@osa.state.mn.us www.osa.state.mn.us

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# Carlton, Cook, Lake, and St. Louis Community Health Board Duluth, Minnesota

Year Ended December 31, 2020



Audit Practice Division
Office of the State Auditor
State of Minnesota

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#### ORGANIZATION DECEMBER 31, 2020

	Representing
Board of Directors	
Marv Bodie, Chair	Carlton County
Rick Breuer	Carlton County
Frances Jarchow	Cook County
David Mills	Cook County
Shelley Fredrickson	Lake County
Peter Walsh	Lake County
Patrick Boyle	St. Louis County
Frank Jewell, Secretary	St. Louis County
Beth Olson, Vice Chair	St. Louis County

Executive Director Susan Michels

Medical Consultant Timothy Kufahl, M.D.

#### **STATE OF MINNESOTA**



Julie Blaha State Auditor Suite 500 525 Park Street Saint Paul, MN 55103

#### INDEPENDENT AUDITOR'S REPORT

Board of Directors Carlton, Cook, Lake, and St. Louis Community Health Board Duluth, Minnesota

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities and the General Fund of the Carlton, Cook, Lake, and St. Louis Community Health Board as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Community Health Board's basic financial statements, as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Community Health Board's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Community Health Board's

internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the General Fund of the Carlton, Cook, Lake, and St. Louis Community Health Board as of December 31, 2020, and the respective changes in financial position thereof and the budgetary comparison of the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Carlton, Cook, Lake, and St. Louis Community Health Board's basic financial statements. The Supplementary Information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The Supplementary Information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Supplementary Information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated July 29, 2021, on our consideration of the Carlton, Cook, Lake, and St. Louis Community Health Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Carlton, Cook, Lake, and St. Louis Community Health Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Community Health Board's internal control over financial reporting and compliance.

#### Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Community Health Board's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards (SEFA) is presented for purposes of additional analysis, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the SEFA is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

/s/Julie Blaha

/s/Dianne Syverson

JULIE BLAHA STATE AUDITOR DIANNE SYVERSON, CPA DEPUTY STATE AUDITOR

July 29, 2021



#### MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2020 (Unaudited)

Our Management's Discussion and Analysis (MD&A) of the Carlton, Cook, Lake, and St. Louis Community Health Board's financial performance provides an overview of the financial activities for the fiscal year ended December 31, 2020. Please read it in conjunction with the accompanying basic financial statements.

#### FINANCIAL HIGHLIGHTS

- The total net position of the Board increased by \$46,069 (16 percent).
- The Board's General Fund reported an ending fund balance of \$80,913, a decrease of \$7,297. Unrestricted fund balance (available spendable resources) accounts for all of the ending fund balance.
- The General Fund reported an excess of expenditures over revenues of \$7,297.

#### OVERVIEW OF THE FINANCIAL STATEMENTS

This MD&A is intended to serve as an introduction to the Board's basic financial statements. The basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. The government-wide financial data and the fund financial data are reported in the same financial statements. This report contains other supporting schedules in addition to the basic financial statements.

#### **Government-Wide Financial Statements**

The Statement of Net Position and the Statement of Activities report information about the Board as a whole and about its activities. These statements include all assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Board's net position and changes to it. Net position—the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources—is one way to measure the Board's financial health, or financial position. Over time, increases or decreases in the Board's net position are one indicator of whether its financial health is improving or deteriorating. The government-wide financial statements can be found on Exhibits 1 and 2.

#### **Fund Financial Statements**

Fund financial statements provide detailed information about the General Fund. The Board's General Fund is considered to be a governmental fund.

All of the Board's services and activities are reported in the General Fund, which focuses on how money flows in and out of the fund and on the balance left at year-end that is available for spending. This fund is reported using the modified accrual method of accounting, which measures cash and all other financial assets that can be readily converted to cash. The General Fund statements provide a detailed short-term view of the Board's operations and the basic services it provides. General Fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance Board programs. The General Fund financial statements can be found on Exhibits 3 through 7 of this report.

#### **Notes to the Financial Statements**

The notes provide additional information essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 19 through 36.

#### **Supporting Schedules**

A Schedule of Intergovernmental Revenue is included as Exhibit B-1.

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

Net position may, over time, be a useful indicator of a government's financial position. In the case of the Carlton, Cook, Lake, and St. Louis Community Health Board, liabilities and deferred inflows of resources exceeded assets and deferred outflows of resources by \$237,992. This deficit of net position is due to the Community Health Board's recognition of a portion of the Minnesota Public Employees Retirement Association's net pension liability on the Board's financial statements.

All of the Board's net position is unrestricted. The Board does not have any individual assets costing more than \$5,000, which is the threshold the Board has set for defining capital assets.

The following analysis focuses on the Board's net position (Table 1).

Table 1 Net Position

	Governmental Activities			vities
		2020		2019
Assets	¢	1 477 900	¢	1 714 200
Current and other assets	\$	1,477,899	\$	1,714,389
Deferred Outflows of Resources	¢.	20.212	¢	42.697
Deferred pension outflows	\$	30,212	\$	42,687
Liabilities Other liabilities Long-term liabilities outstanding	\$	1,354,252 318,292	\$	1,588,973 365,907
Total Liabilities	\$	1,672,544	\$	1,954,880
Deferred Inflows of Resources Deferred pension inflows	\$	73,559	\$	86,257
Net Position Unrestricted	\$	(237,992)	\$	(284,061)

#### **Governmental Activities**

The Board's net position increased by \$46,069 (16 percent), from (\$284,061) up to (\$237,992).

Of the \$1,477,899 in current and other assets, \$1,477,198 is made up of due from other governments.

The Board's long-term liabilities are for compensated absences and net pension liability. Amounts due to other governments account for 92 percent of the other liabilities. Other liabilities are further detailed on the Statement of Net Position.

The following analysis focuses on the Board's changes in net position (Table 2).

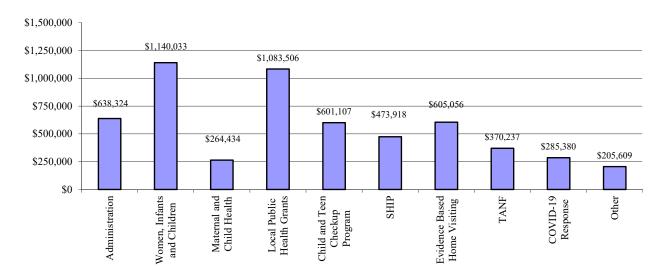
Table 2 Changes in Net Position

	Governmental Activities		
	 2020		2019
Revenues			
Program revenues			
Operating grants and contributions	\$ 5,712,889	\$	5,530,359
Miscellaneous revenue	 784		3,658
Total Revenues	\$ 5,713,673	\$	5,534,017
Expenses			
Program expenses			
Administration	\$ 638,324	\$	729,858
Women, Infants, and Children	1,140,033		933,393
Community Wellness Grant	-		1,460
Maternal and Child Health	264,434		369,859
Local Public Health Grants	1,083,506		1,087,068
Child and Teen Checkup Program	601,107		631,033
SHIP	473,918		473,387
Evidence Based Home Visiting	605,056		736,190
TANF	370,237		428,288
COVID-19 Response	285,380		-
Other	 205,609		179,589
Total Expenses	\$ 5,667,604	\$	5,570,125
Increase (Decrease) in Net Position	\$ 46,069	\$	(36,108)
Net Position – January 1	 (284,061)		(247,953)
Net Position – December 31	\$ (237,992)	\$	(284,061)

Operating grants and contributions were from state-shared revenues and reimbursements and state and federal grants. State grants and reimbursements of \$2,849,912 and federal grants of \$2,839,489 were reported in 2020.

Expenditures and revenues are shown in detail in the budgetary comparison statement.

### **Expenses Governmental Activities**



Operating grants and contributions made up 99.99 percent of the governmental activities' revenues.

#### **Financial Analysis of the General Fund**

As noted earlier, the Carlton, Cook, Lake, and St. Louis Community Health Board uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The focus of the Board's General Fund is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Board's financing requirements. In particular, unrestricted fund balance may serve as a useful measure of net resources available for spending at the end of the fiscal year.

As of December 31, 2020, the Board's General Fund reported a fund balance of \$80,913, compared with \$88,210 in 2019. Of the fund balance, all of it was unrestricted, which is available for spending at the Board's discretion.

The Board's General Fund's fund balance decreased \$7,297 because of expenditures exceeding revenue. This is due, in part, to grant reimbursements for 2020 activity received outside of the period of availability in 2021.

#### **General Fund Budgetary Highlights**

The Carlton, Cook, Lake, and St. Louis Community Health Board is a regional organization providing services to four counties in northeastern Minnesota. The majority of the funding is provided through state and federal grants. Reimbursement for services is a minor funding source.

#### CAPITAL ASSETS AND DEBT ADMINISTRATION

#### **Capital Assets**

At year-end, the Board did not have any capital assets.

#### **Debt Administration**

At year-end, the Board did not have any outstanding debt.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Carlton, Cook, Lake, and St. Louis Community Health Board is both state and federal budget-responsive. The Board operates as the applicant agency for the four member counties and receives funding for various federal and state public health programs from the Minnesota Department of Health and the Minnesota Department of Human Services on a noncompetitive population needs-based formula or through a competitive grant application process. Funding allocations will fluctuate according to state and federal actions and population changes. The number of successful competitive grant-funding awards also affects the overall Board budget. With some fluctuation in certain public health programs, funding levels have remained relatively consistent. The Minnesota Statewide Health Improvement Partnership (SHIP) continued in 2020 as well as the Healthy Families America Evidence Based Home Visiting grant, which began in May 2018.

In response to the Coronavirus Pandemic, the Board began receiving both federal and state funding in 2020 to prevent, manage, and respond to COVID-19.

The Carlton, Cook, Lake, and St. Louis Community Health Board is the largest community health board (in geographic area) in the state. Carlton, Cook, Lake, and St. Louis Counties are located in northeastern Minnesota and cover 10,635 miles (over 13 percent of the entire square miles in the State of Minnesota).

St. Louis County's population represents 80 percent of the total four-county population. Carlton County is approximately 13 percent, Cook County is approximately 2 percent, and Lake County is approximately 5 percent. The Board uses this population apportionment as it considers distributing funding for some of its programs.

## CONTACTING THE CARLTON, COOK, LAKE, AND ST. LOUIS COMMUNITY HEALTH BOARD'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of finances and to show the Carlton, Cook, Lake, and St. Louis Community Health Board's accountability for the money it receives. If you have a question about this report, or need information, contact the Board's office at 404 West Superior Street, Suite 250, Duluth, Minnesota 55802.





EXHIBIT 1

#### STATEMENT OF NET POSITION GOVERNMENTAL ACTIVITIES DECEMBER 31, 2020

Assets		
A		

Accounts receivable	\$	678
Due from other governments		1,477,198
Prepaid items		23
	·	

Total Assets \$ 1,477,899

#### **Deferred Outflows of Resources**

Deferred pension outflows	\$	30,212
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#### Liabilities

Accounts payable	\$ 18,390
Salaries payable	13,956
Due to other governments	1,240,956
Unearned revenue – grants	80,950
Long-term liabilities	
Due within one year	20,678
Due in more than one year	3,837
Net pension liability	293,777

Total Liabilities \$ 1,672,544

#### **Deferred Inflows of Resources**

Deferred pension inflows \$ 73,559

#### **Net Position**

Unrestricted \$ (237,992)

EXHIBIT 2

### STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2020

	Expenses	Program Revenues Operating Grants and Contributions	Rev Char I Gov	(Expense) venue and nges in Net Position ernmental activities
Functions/Programs				
Primary government Governmental activities Health	\$ 5,667,604	\$ 5,712,889	\$	45,285
	General Revenues Grants and contribution programs	s not restricted to specific		784
	Change in net position	ı	\$	46,069
	Net Position – Beginnin	g		(284,061)
	Net Position – Ending		\$	(237,992)





**EXHIBIT 3** 

#### BALANCE SHEET GOVERNMENTAL FUND DECEMBER 31, 2020

		General
<u>Assets</u>		
Accounts receivable	\$	678
Due from other governments		1,477,198
Prepaid items		23
Total Assets	<u>\$</u>	1,477,899
<u>Liabilities, Deferred Inflows of Resources,</u> and Fund Balance		
Liabilities		
Accounts payable	\$	18,390
Salaries payable		13,956
Due to other governments		1,240,956
Unearned revenue – grants		80,950
Total Liabilities	\$	1,354,252
Deferred Inflows of Resources		
Unavailable revenue – grants	\$	42,734
Fund Balance		
Nonspendable		
Prepaid items	\$	23
Assigned		
Special projects		229
Unassigned		80,661
Total Fund Balance	\$	80,913
Total Liabilities, Deferred Inflows of Resources,		
and Fund Balance	<u>\$</u>	1,477,899

EXHIBIT 4

# RECONCILIATION OF GOVERNMENTAL FUND BALANCE SHEET TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION—GOVERNMENTAL ACTIVITIES DECEMBER 31, 2020

Fund balance – General Fund (Exhibit 3)		\$ 80,913
Amounts reported for governmental activities in the statement of net position are different because:		
Deferred outflows of resources resulting from pension obligations are not available resources and, therefore, are not reported in the governmental fund.		30,212
Other long-term assets are not available to pay for current period expenditures and, therefore, are reported as deferred inflows of resources in the governmental fund.		42,734
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental fund.		
Compensated absences	\$ (24,515)	
Net pension liability	 (293,777)	(318,292)
Deferred inflows resulting from pension obligations are not due and payable in		(52.550)
the current period and, therefore, are not reported in the governmental fund.		 (73,559)
Net Position of Governmental Activities (Exhibit 1)		\$ (237,992)

**EXHIBIT 5** 

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE GOVERNMENTAL FUND FOR THE YEAR ENDED DECEMBER 31, 2020

		General	
Revenues			
Intergovernmental	\$	5,684,657	
Miscellaneous		23,488	
Total Revenues	\$	5,708,145	
Expenditures			
Current			
Health		5,715,442	
Net Change in Fund Balance	\$	(7,297)	
Fund Balance – January 1		88,210	
Fund Balance – December 31	<u>\$</u>	80,913	

EXHIBIT 6

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES—GOVERNMENTAL ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2020

Net change in fund balance – governmental fund (Exhibit 5)		\$ (7,297)
Amounts reported for governmental activities in the statement of activities are different because:		
In the fund, under the modified accrual basis, revenues not available for expenditure are deferred. In the statement of activities, those revenues are recognized when earned. The adjustment between the fund statement and the statement of activities is the increase or decrease in unavailable revenue.		
Unavailable revenue – January 1	\$ (37,206)	
Unavailable revenue – December 31	 42,734	5,528
Some expenses reported in the statement of activities do not require the use of		
current financial resources and, therefore, are not reported as expenditures in the governmental fund.		
Change in compensated absences	\$ 15,194	
Change in net pension liability	32,421	
Change in deferred pension outflows	(12,475)	
Change in deferred pension inflows	 12,698	 47,838
Change in Net Position of Governmental Activities (Exhibit 2)		\$ 46,069

EXHIBIT 7

# BUDGETARY COMPARISON STATEMENT GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2020

	<b>Budgeted Amounts</b>		Actual		Variance with		
		Original	Final		Amounts	Fi	nal Budget
Revenues							
Intergovernmental	\$	2,974,338	\$ 6,253,391	\$	5,684,657	\$	(568,734)
Miscellaneous		13,017	 8,898		23,488		14,590
<b>Total Revenues</b>	\$	2,987,355	\$ 6,262,289	\$	5,708,145	\$	(554,144)
Expenditures							
Administration							
Community Health Board	\$	811,152	\$ 908,782	\$	686,162	\$	222,620
Intergovernmental							
Local Public Health Grant Special Supplemental Nutrition Program	\$	-	\$ 1,082,256	\$	1,083,506	\$	(1,250)
for Women, Infants, and Children		507,353	1,084,680		1,082,975		1,705
Maternal and Child Health		-	264,434		264,434		-
Immunization Grants		-	50		50		-
Temporary Assistance for Needy Families		408,760	370,237		370,237		-
Public Health Emergency Response		68,359	156,405		156,405		-
Statewide Health Improvement Program		440,539	429,679		439,738		(10,059)
COVID-19 Response		-	285,980		285,380		600
Child and Teen Checkups		-	652,949		601,107		51,842
Evidence Based Home Visiting		633,513	865,061		605,056		260,005
Good Food Guidelines (SPAN) Project		-	18,663		32,222		(13,559)
Follow Along Program		4,027	14,759		10,732		4,027
Early Hearing Detection and Intervention		-	 6,200		6,200		-
Total intergovernmental	\$	2,062,551	\$ 5,231,353	\$	4,938,042	\$	293,311
Direct services							
Statewide Health Improvement Program Special Supplemental Nutrition Program	\$	42,044	\$ 34,180	\$	34,180	\$	-
for Women, Infants, and Children		71,608	80,705		57,058		23,647
Total direct services	\$	113,652	\$ 114,885	\$	91,238	\$	23,647
Total Expenditures	\$	2,987,355	\$ 6,255,020	\$	5,715,442	\$	539,578
Net Change in Fund Balance	\$	-	\$ 7,269	\$	(7,297)	\$	(14,566)
Fund Balance – January 1		88,210	 88,210		88,210		-
Fund Balance – December 31	\$	88,210	\$ 95,479	\$	80,913	\$	(14,566)

#### NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2020

#### 1. Summary of Significant Accounting Policies

The Carlton, Cook, Lake, and St. Louis Community Health Board's financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as of and for the year ended December 31, 2020. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). The more significant accounting policies established in GAAP and used by the Community Health Board are discussed below.

#### A. Financial Reporting Entity

The Carlton, Cook, Lake, and St. Louis Community Health Board was established pursuant to Minn. Stat. ch. 145A and a joint powers agreement effective January 1, 1991.

The Community Health Board is composed as follows:

- Except for St. Louis County, each member county's Board of Commissioners appoints two members. St. Louis County is entitled to three members appointed by its County Board of Commissioners.
- Members appointed by each county having a Board of Health are selected from those
  persons currently serving on that county's board of health or county health advisory
  committee.
- Of the members appointed by each member county's Board of Commissioners, at least one member shall be a County Commissioner.

The primary activities of the Community Health Board are to protect and promote the health of the general population within the counties by emphasizing the prevention of disease, injury, disability, and preventable death through the promotion of effective coordination and use of community resources, and by extending health services into the community.

St. Louis County reports the financial transactions of the Community Health Board in a fiduciary fund on its annual financial statements.

#### 1. <u>Summary of Significant Accounting Policies</u> (Continued)

#### B. Basic Financial Statements

Basic financial statements include information on the Community Health Board's activities as a whole and information on the governmental fund. In the government-wide Statement of Net Position, the assets, liabilities, deferred inflows and outflows of resources, and net position of the governmental activities are reported on a full accrual, economic resources basis. The Statement of Activities demonstrates the degree to which the direct expenses of the Community Health Board are offset by revenues and are clearly identifiable with a specific function or activity.

Program revenues reported on the Statement of Activities include: (1) fees, fines, and charges paid by the recipients of goods, services, or privileges provided by a given function or activity; and (2) grants and contributions restricted to meeting the operational requirements of a particular function or activity. Revenues not classified as program revenues are presented as general revenues.

#### C. Measurement Focus and Basis of Accounting

The governmental activities are reported using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. The Community Health Board considers all revenues as available if collected within 90 days after the end of the current period.

Charges for services and interest are considered susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent that they have matured. Proceeds of long-term debt and acquisitions under capital leases, if any, are reported as other financing sources.

#### 1. Summary of Significant Accounting Policies (Continued)

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 1. Cash

The Community Health Board's available cash balances are invested by St. Louis County in accordance with Minnesota statutes. Additional disclosures defining cash and pooled investments can be found in the St. Louis County Annual Comprehensive Financial Report.

#### 2. <u>Capital Assets</u>

Capital assets are defined by the Community Health Board as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. The Community Health Board does not have any assets costing more than \$5,000.

#### 3. Receivables

No allowance for uncollectible receivables has been provided because such amounts are not expected to be material.

#### 4. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

#### 5. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expenditure/expense) until then. The Community Health Board reports deferred outflows of resources only under the full accrual basis of accounting associated with pension plans and, accordingly, are reported only in the statement of net position.

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 5. Deferred Outflows/Inflows of Resources (Continued)

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources, which represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue or reduction of expense) until that time. The Community Health Board has two types of deferred inflows.

The governmental fund reports unavailable revenue from grant receivables. Unavailable revenue arises only under the modified accrual basis of accounting and, accordingly, is reported only in the governmental fund balance sheet. The unavailable revenue amount is deferred and recognized as an inflow of resources in the period that the amount becomes available. The Community Health Board also reports deferred inflows of resources associated with pension benefits. These inflows arise only under the full accrual basis of accounting and, accordingly, are reported only in the statement of net position.

#### 6. Compensated Absences

The liability for compensated absences reported in the financial statements consists of unpaid, accumulated annual vacation and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. Compensated absences are accrued when incurred in the government-wide financial statements. The current portion of this liability is estimated based on the vacation balance at year-end. A liability for these amounts is reported in the governmental fund only if they have matured, for example, as a result of employee resignations and retirements.

Under the Community Health Board's personnel policy, employees are granted vacation in varying amounts based on their length of service. Vacation leave earned varies from 6½ to 29¼ days per year. Sick leave earned is 13 days per year.

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 6. Compensated Absences (Continued)

Unused vacation leave is paid to employees upon termination. Unvested sick leave, approximately \$24,862 at December 31, 2020, is available to employees in the event of illness-related absences and is not paid to them at termination. The amount of unvested sick leave is not reported in the financial statements. The Community Health Board's personnel policy allows up to 1,900 hours of vested sick leave and any accrued vacation to be paid into the Minnesota State Retirement System's Health Care Savings Plan. This only applies to employees who have retired after having been continuously employed by the Community Health Board for at least five years prior to retirement. Funds in the Health Care Savings Plan can be used for the payment of employees' health insurance coverage after retirement.

#### 7. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources; and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### 8. Classification of Net Position

Net position in the government-wide financial statements is classified in the following categories:

<u>Restricted net position</u> – the amount of net position for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

<u>Unrestricted net position</u> – the amount of net position that does not meet the definition of restricted.

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 8. <u>Classification of Net Position</u> (Continued)

The Community Health Board first utilizes restricted resources to finance qualifying activities.

#### 9. Classification of Fund Balance

Fund balance is divided into five classifications based primarily on the extent to which the Community Health Board is bound to observe constraints imposed upon the use of the resources in the governmental fund. The classifications are as follows:

Nonspendable – amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash.

<u>Restricted</u> – amounts for which constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or is imposed by law through constitutional provisions or enabling legislation.

<u>Committed</u> – amounts that can be used only for the specific purposes imposed by formal action of the Community Health Board. Those committed amounts cannot be used for any other purpose unless the Community Health Board removes or changes the specified use by taking the same type of action it employed to previously commit those amounts.

<u>Assigned</u> – amounts the Community Health Board intends to use for specific purposes that do not meet the criteria to be classified as restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Community Health Board.

<u>Unassigned</u> – unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other fund balance classifications.

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 9. <u>Classification of Fund Balances</u> (Continued)

The Community Health Board applies restricted resources first when expenditures are incurred for purposes for which both restricted and unrestricted (committed, assigned, and unassigned) amounts are available. The Community Health Board does not have a formal policy for its use of unrestricted fund balance amounts; therefore, it considers committed amounts first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

#### 10. Pension Plan

For purposes of measuring the net pension liability, deferred outflows/inflows of resources, and pension expense, information about the fiduciary net position of the Public Employees Retirement Association (PERA) and additions to/deductions from PERA's fiduciary net position have been determined on the same basis as they are reported by PERA, except that PERA's fiscal year-end is June 30. For this purpose, plan contributions are recognized as of employer payroll paid dates, and benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Plan investments are reported at fair value.

#### E. Budgetary Information

The Carlton, Cook, Lake, and St. Louis Community Health Board adopts an annual revenue and expenditure budget for the General Fund on a basis consistent with accounting principles generally accepted in the United States of America. The budget is subject to approval by the State of Minnesota and the Community Health Board, which comprises representatives from the member counties.

#### 1. Summary of Significant Accounting Policies

#### E. <u>Budgetary Information</u> (Continued)

In the fall (September/October) of each year, the Executive Director submits a request for appropriations in the board administration budget, including funding sources, to the Community Health Board for approval so that individual county appropriations can be determined and board administration budgets can be prepared. County budgets are approved by the local County Board. The Community Health Board submits the four counties' budgets to the state for approval. The appropriated budgets are prepared by each member County Board. The counties may make transfers of appropriations within their own county when appropriate.

Transfer of appropriations between county departments requires County Board approval. The legal level of budgetary control (the level at which expenditures may not legally exceed the budget) is at the object level.

For the year ended December 31, 2020, revenues were under expectations by \$554,144; expenditures were under budget by \$539,578.

#### 2. <u>Detailed Notes</u>

#### A. Assets

#### **Deposits**

The Community Health Board is authorized by Minn. Stat. §§ 118A.02 and 118A.04 to deposit its cash and to invest in certificates of deposit in financial institutions designated by the St. Louis County Board of Commissioners and the Carlton, Cook, Lake, and St. Louis Community Health Board. Minnesota statutes require that all Community Health Board deposits be covered by insurance, surety bond, or collateral.

#### 2. <u>Detailed Notes</u> (Continued)

#### B. Liabilities

## 1. Operating Leases

The Community Health Board is committed under operating leases for office space and office equipment. These leases are expected to continue or be replaced with similar leases. Total costs for such leases were \$37,672 for the year ended December 31, 2020. The future minimum lease payments for these leases are as follows:

Year Ending December 31	Amount	
2021	\$ 14,1	65
2022	2,4	89
2023	2,4	89
2024	2,4	
2025	1,8	
Total	\$ 23,4	99

#### 2. Deferred Compensation

The Community Health Board's employees participate in St. Louis County's deferred compensation plan.

#### 3. <u>Long-Term Liabilities</u>

Changes in compensated absences payable for 2020 were:

January 1 Additions Reductions	\$ 39,709 24,515 (39,709)
December 31	\$ 24,515
Amount due within one year	\$ 20,678

#### 2. Detailed Notes

#### B. <u>Liabilities</u> (Continued)

#### 4. Unearned Revenue

The General Fund and the government-wide financial statements report, as unearned revenue, resources that have been received, but not yet earned.

#### C. Defined Benefit Pension Plan

#### 1. Plan Description

All full-time and certain part-time employees of the Carlton, Cook, Lake, and St. Louis Community Health Board are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Plan (the General Employees Plan), which is a cost-sharing, multiple-employer retirement plan. The plan is established and administered in accordance with Minn. Stat. chs. 353 and 356. PERA's defined benefit pension plans are tax qualified plans under Section 401(a) of the Internal Revenue Code.

The General Employees Plan (accounted for in the General Employees Fund) has multiple benefit structures with members belonging to the Coordinated Plan, the Basic Plan, or the Minneapolis Employees Retirement Fund. Coordinated Plan members are covered by Social Security, and the Basic Plan and Minneapolis Employees Retirement Fund members are not. The Basic Plan was closed to new members in 1967. The Minneapolis Employees Retirement Fund was closed to new members during 1978 and merged into the General Employees Plan in 2015. All new members must participate in the Coordinated Plan, for which benefits vest after five years of credited service. No Carlton, Cook, Lake, and St. Louis Community Health Board employees belong to either the Basic Plan or the Minneapolis Employees Retirement Fund.

#### 2. Detailed Notes

#### C. <u>Defined Benefit Pension Plan</u> (Continued)

#### 2. Benefits Provided

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefit provisions are established by state statute and can be modified only by the state legislature. Benefit increases are provided to benefit recipients each January.

General Employees Plan benefit recipients will receive a post-retirement increase equal to 50 percent of the cost of living adjustment announced by the Social Security Administration, with a minimum increase of at least 1.00 percent and maximum of 1.50 percent. Recipients that have been receiving the annuity or benefit for at least a full year as of the June 30 before the effective date of the increase will receive the full increase. Recipients receiving the annuity or benefit for at least one month but less than a full year as of the June 30 before the effective date of the increase will receive a reduced prorated increase. For members retiring on January 1, 2024, or later, the increase will be delayed until normal retirement age (age 65 if hired prior to July 1, 1989, or age 66 for individuals hired on or after July 1, 1989). Members retiring under the Rule of 90 are exempt from the delay to normal retirement.

The benefit provisions stated in the following paragraph of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits, but are not yet receiving them, are bound by the provisions in effect at the time they last terminated their public service.

Benefits are based on a member's highest average salary for any 60 consecutive months of allowable service, age, and years of credit at termination of service. In the General Employees Plan, two methods are used to compute benefits for Coordinated Plan members. Members hired prior to July 1, 1989, receive the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Coordinated Plan member is 1.20 percent of average salary for each of the first ten years of service and 1.70 percent of average salary for each remaining year. Under Method 2, the annuity accrual rate is 1.70 percent for Coordinated Plan members for each year of service. Only Method 2 is used for members hired after June 30, 1989.

#### 2. Detailed Notes

#### C. <u>Defined Benefit Pension Plan</u>

#### 2. <u>Benefits Provided</u> (Continued)

For General Employees Plan members hired prior to July 1, 1989, a full annuity is available when age plus years of service equal 90, and normal retirement age is 65. For members hired on or after July 1, 1989, normal retirement age is the age for unreduced Social Security benefits capped at 66. Disability benefits are available for vested members and are based on years of service and average high-five salary.

#### 3. Contributions

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. ch. 353. These statutes are established and amended by the state legislature. General Employees Plan members were required to contribute 6.50 percent of their annual covered salary in 2020.

In 2020, the Community Health Board was required to contribute 7.50 percent of annual covered salary. The employee and employer rates did not change from the previous year.

The Community Health Board's contributions for the General Employees Plan for the year ended December 31, 2020, were \$25,492. The contributions are equal to the statutorily required contributions as set by state statute.

#### 4. <u>Pension Costs</u>

At December 31, 2020, the Community Health Board reported a liability of \$293,777 for its proportionate share of the General Employees Plan's net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Community Health Board's proportion of the net pension liability was based on the Community Health Board's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2019, through June 30, 2020, relative to the total employer contributions received from all of PERA's participating employers. At June 30, 2020, the Community Health Board's proportion was 0.0049 percent. It was 0.0059 percent

#### 2. Detailed Notes

#### C. <u>Defined Benefit Pension Plan</u>

#### 4. Pension Costs (Continued)

measured as of June 30, 2019. The Community Health Board recognized pension expense of (\$7,152) for its proportionate share of the General Employees Plan's pension expense.

The Community Health Board also recognized \$784 as revenue, which results in a reduction of the net pension liability, for its proportionate share of the State of Minnesota's expense related to its contribution to the General Employees Plan, which qualifies as a special funding situation. Legislation requires the State of Minnesota to contribute \$16 million to the General Employees Plan annually until September 15, 2031.

The Community Health Board's proportionate share of the net pension liability	\$ 293,777
State of Minnesota's proportionate share of the net pension liability associated with the Community Health Board	 9,147
Total	\$ 302,924

The Community Health Board reported its proportionate share of the General Employees Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Out	eferred flows of sources	In	Deferred Inflows of Resources		
Differences between expected and actual economic experience	\$	2,679	\$	1,112		
Changes in actuarial assumptions	Ψ	-	Ψ	10,891		
Difference between projected and actual				- ,		
investment earnings		5,075		-		
Changes in proportion		9,334		61,556		
Contributions paid to PERA subsequent to						
the measurement date		13,124				
Total	\$	30,212	\$	73,559		

#### 2. Detailed Notes

#### C. <u>Defined Benefit Pension Plan</u>

# 4. <u>Pension Costs</u> (Continued)

The \$13,124 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2021. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

	Pension				
Year Ended	Expense				
December 31	Amount				
2021	\$ (41,694)				
2022	(11,534)				
2023	(10,341)				
2024	7,098				

#### 5. Actuarial Assumptions

The total pension liability in the June 30, 2020, actuarial valuation was determined using the individual entry-age normal actuarial cost method and the following additional actuarial assumptions:

Inflation	2.25 percent per year
Active member payroll growth	3.00 percent per year
Investment rate of return	7.50 percent

Salary increases were based on a service-related table. Mortality rates for active members, retirees, survivors, and disabilitants were based on the Pub-2010 General Employee Mortality table, with slight adjustments. Cost of living benefit increases for retirees are assumed to be 1.25 percent.

Actuarial assumptions used in the June 30, 2020, valuation were based on the results of actuarial experience studies. The experience study for the General Employees Plan was dated June 27, 2019. Inflation and investment assumptions for all plans were reviewed in the experience study report for the General Employees Plan.

#### 2. Detailed Notes

#### C. <u>Defined Benefit Pension Plan</u>

#### 5. <u>Actuarial Assumptions</u> (Continued)

The long-term expected rate of return on pension plan investments is 7.50 percent. The State Board of Investment, which manages the investments of PERA, prepares an analysis of the reasonableness of the long-term expected rate of return on a regular basis using a building-block method in which best-estimate ranges of expected future rates of return are developed for each major asset class. These ranges are combined to produce an expected long-term rate of return by weighting the expected future rates of return by the target asset allocation percentages. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return				
U.S. equities	35.50%	5.10%				
Broad international stock pool	17.50	5.30				
Bond pool	20.00	0.75				
Alternatives	25.00	5.90				
Cash equivalents	2.00	0.00				

#### 6. Discount Rate

The discount rate used to measure the total pension liability was 7.50 percent in 2020, which remained consistent with 2019. The projection of cash flows used to determine the discount rate assumed that employee and employer contributions will be made at the rate specified in statute. Based on that assumption, the fiduciary net position of the General Employees Plan was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

#### 2. Detailed Notes

- C. <u>Defined Benefit Pension Plan</u> (Continued)
  - 7. Changes in Actuarial Assumptions and Plan Provisions

The following changes in actuarial assumptions occurred in 2020:

- The price inflation assumption was decreased from 2.50 percent to 2.25 percent.
- The payroll growth assumption was decreased from 3.25 percent to 3.00 percent.
- Assumed salary increase rates were changed as recommended in the June 30, 2019, experience study. The net effect is assumed rates that average 0.25 percent less than previous rates.
- Assumed rates of retirement were changed as recommended in the June 30, 2019, experience study. The changes result in more unreduced (normal) retirements and slightly fewer Rule of 90 and early retirements.
- Assumed rates of termination were changed as recommended in the June 30, 2019, experience study. The new rates are based on service and are generally lower than the previous rates for years two to five and slightly higher thereafter.
- Assumed rates of disability were changed as recommended in the June 30, 2019, experience study. The changes result in fewer predicted disability retirements for males and females.
- The base mortality table for healthy annuitants and employees was changed from the RP-2014 table to the Pub-2010 General Employee Mortality table, with adjustments. The base mortality table for disabled annuitants was changed from the RP-2014 Disabled Annuitant Mortality table to the Pub-2010 General/Teacher Disabled Retiree Mortality table, with adjustments.
- The mortality improvement scale was changed from Scale MP-2018 to Scale MP-2019.
- The assumed spouse age difference was changed from two years older for females to one year older.

#### 2. Detailed Notes

#### C. <u>Defined Benefit Pension Plan</u>

- 7. Changes in Actuarial Assumptions and Plan Provisions (Continued)
  - The assumed number of married male new retirees electing the 100 percent Joint and Survivor option changed from 35 percent to 45 percent. The assumed number of married female new retirees electing the 100 percent Joint and Survivor option changed from 15 percent to 30 percent. The corresponding number of married new retirees electing the Life annuity option was adjusted accordingly.
  - Augmentation for current privatized members was reduced to 2.00 percent for the period July 1, 2020, through December 31, 2023, and 0.00 percent thereafter. Augmentation was eliminated for privatizations occurring after June 30, 2020.

#### 8. Pension Liability Sensitivity

The following presents the Community Health Board's proportionate share of the net pension liability calculated using the discount rate previously disclosed, as well as what the Community Health Board's proportionate share of the net pension liability would be if it were calculated using a discount rate one percentage point lower or one percentage point higher than the current discount rate:

	Proportionate Share of the					
	General Employees Plan					
	Discount	Ne	et Pension			
	Rate	I	Liability			
1% Decrease	6.50%	\$	470,823			
Current	7.50		293,777			
1% Increase	8.50		147,729			

#### 9. Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in a separately issued PERA financial report that includes financial statements and required supplementary information. That report may be obtained on the internet at www.mnpera.org; by writing to PERA at 60 Empire Drive, Suite 200, St. Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

#### 3. Risk Management

The Community Health Board is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. The Community Health Board participates in St. Louis County's dental and life insurance risk pools; the Community Health Board purchases commercial insurance for all other risks of loss. The Community Health Board did not have a loss exceeding the limits of insurance coverage for any of the past three years. There were no significant reductions in insurance from the prior year.

St. Louis County handles its risk pools through internal service funds. Additional disclosures as required by GASB Statement No. 10, *Accounting and Reporting for Risk Financing and Related Insurance Issues*, are disclosed on an entity-wide basis in the St. Louis County Annual Comprehensive Financial Report.

#### 4. Subsequent Event

On March 11, 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19) a pandemic. The pandemic continued into 2021. As a result, the Community Health Board received grant revenue to assist the member counties in reducing the effects of COVID-19 and to implement vaccination programs. The Community Health Board will provide the funds to the member counties, increasing total expenditures during 2021.



EXHIBIT A-1

# SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY PERA GENERAL EMPLOYEES RETIREMENT PLAN DECEMBER 31, 2020

Measurement	Employer's Proportion of the Net Pension	ortion Share of the ne Net Net Pension		State's Proportionate Share of the Net Pension Liability Associated with the Community Health Board		Employer's Proportionate Share of the Net Pension Liability and the State's Related Share of the Net Pension Liability (Asset)		Covered Payroll		Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total	
Date	(Asset)		(a)	-	(b)		(a+b)		(c)	(a/c)	Liability	
2020 2019	0.0049 % 0.0059	\$	293,777 326,198	\$	9,147 10,000	\$	302,924 336,198	\$	351,533 414,773	83.57 % 78.64	79.06 % 80.23	
2018 2017	0.0056 0.0065		310,665 414,956		10,219 5,211		320,884 420,167		375,773 418,187	82.67 99.23	79.53 75.90	
2016 2015	0.0061 0.0051		495,289 264,308		6,490 N/A		501,779 264,308		376,333 302,657	131.61 87.33	68.91 78.19	

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The measurement date for each year is June 30.

N/A - Not Applicable

EXHIBIT A-2

# SCHEDULE OF CONTRIBUTIONS PERA GENERAL EMPLOYEES RETIREMENT PLAN DECEMBER 31, 2020

Year Ending	R	Statutorily Required Contributions (a)		Actual Contributions in Relation to Statutorily Required Contributions (b)		Contribution (Deficiency) Excess (b - a)		Covered Payroll (c)	Actual Contributions as a Percentage of Covered Payroll (b/c)
2020	\$	25,492	\$	25,492	\$	-	\$	339,893	7.50 %
2019		28,050		28,050		-		374,000	7.50
2018		30,829		30,829		-		411,053	7.50
2017		29,913		29,913		-		398,834	7.50
2016		29,246		29,246		-		389,947	7.50
2015		25,471		25,471		-		339,613	7.50

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The Carlton, Cook, Lake, and St. Louis Community Health Board's year-end is December 31.

# NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2020

<u>Defined Benefit Pension Plans – Changes in Significant Plan Provisions, Actuarial Methods, and</u> Assumptions

The following changes were reflected in the valuation performed on behalf of the Public Employees Retirement Association for the fiscal year June 30:

#### General Employees Retirement Plan

- The price inflation assumption was decreased from 2.50 percent to 2.25 percent.
- The payroll growth assumption was decreased from 3.25 percent to 3.00 percent.
- Assumed salary increase rates were changed as recommended in the June 30, 2019, experience study. The net effect is assumed rates that average 0.25 percent less than previous rates.
- Assumed rates of retirement were changed as recommended in the June 30, 2019, experience study. The changes result in more unreduced (normal) retirements and slightly fewer Rule of 90 and early retirements.
- Assumed rates of termination were changed as recommended in the June 30, 2019, experience study. The new rates are based on service and are generally lower than the previous rates for years two to five and slightly higher thereafter.
- Assumed rates of disability were changed as recommended in the June 30, 2019, experience study. The change results in fewer predicted disability retirements for males and females.
- The base mortality table for healthy annuitants and employees was changed from the RP-2014 table to the Pub-2010 General Employee Mortality table, with adjustments. The base mortality table for disabled annuitants was changed from the RP-2014 Disabled Annuitant Mortality table to the Pub-2010 General/Teacher Disabled Retiree Mortality table, with adjustments.

<u>Defined Benefit Pension Plans – Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions</u>

#### General Employees Retirement Plan

#### <u>2020</u> (Continued)

- The mortality improvement scale was changed from Scale MP-2018 to Scale MP-2019.
- The assumed spouse age difference was changed from two years older for females to one year older.
- The assumed number of married male new retirees electing the 100 percent Joint and Survivor option changed from 35 percent to 45 percent. The assumed number of married female new retirees electing the 100 percent Joint and Survivor option changed from 15 percent to 30 percent. The corresponding number of married new retirees electing the Life annuity option was adjusted accordingly.
- Augmentation for current privatized members was reduced to 2.00 percent for the period July 1, 2020, through December 31, 2023, and 0.00 percent thereafter. Augmentation was eliminated for privatizations occurring after June 30, 2020.

#### 2019

• The mortality projection scale was changed from MP-2017 to MP-2018.

- The mortality projection scale was changed from MP-2015 to MP-2017.
- The assumed benefit increase rate was changed from 1.00 percent per year through 2044 and 2.50 percent per year thereafter, to 1.25 percent per year.
- The augmentation adjustment in early retirement factors is eliminated over a five-year period starting July 1, 2019, resulting in actuarial equivalence after June 30, 2024.
- Interest credited on member contributions decreased from 4.00 percent to 3.00 percent, beginning July 1, 2018.

<u>Defined Benefit Pension Plans – Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions</u>

#### General Employees Retirement Plan

# <u>2018</u> (Continued)

- Deferred augmentation was changed to 0.00 percent, effective January 1, 2019. Augmentation that has already accrued for deferred members will still apply.
- Contribution stabilizer provisions were repealed.
- Post-retirement benefit increases were changed from 1.00 percent per year with a provision to increase to 2.50 percent upon attainment of 90 percent funding to 50 percent of the Social Security cost of living adjustment, not less than 1.00 percent and not more than 1.50 percent, beginning January 1, 2019.
- For retirements on or after January 1, 2024, the first benefit increase is delayed until the retiree reaches normal retirement age; does not apply to the Rule of 90 retirees, disability benefit recipients, or survivors.
- Actuarial equivalent factors were updated to reflect revised mortality and interest assumptions.

- The Combined Service Annuity (CSA) loads were changed from 0.80 percent for active members and 60 percent for vested and non-vested deferred members (30 percent for deferred Minneapolis Employees Retirement Fund members). The revised CSA loads are now 0.00 percent for active member liability, 15 percent for vested deferred member liability, and 3.00 percent for non-vested deferred member liability.
- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year for all years to 1.00 percent per year through 2044 and 2.50 percent per year thereafter.

<u>Defined Benefit Pension Plans – Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions</u>

#### General Employees Retirement Plan

#### 2017 (Continued)

• Minneapolis Employees Retirement Fund plan provisions change the employer supplemental contribution to \$21 million in calendar years 2017 and 2018 and returns to \$31 million through calendar year 2031. The state's required contribution is \$16 million in PERA's fiscal years 2018 and 2019 and returns to \$6 million annually through calendar year 2031.

- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year through 2035 and 2.50 percent per year thereafter, to 1.00 percent for all future years.
- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was also changed from 7.90 percent to 7.50 percent.
- Other assumptions were changed pursuant to the experience study dated June 30, 2015. The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.



EXHIBIT B-1

# SCHEDULE OF INTERGOVERNMENTAL REVENUE FOR THE YEAR ENDED DECEMBER 31, 2020

Appropriations and Shared Revenue State	
PERA rate reimbursement	\$ 784
Grants	
State	
Minnesota Department of	
Health	\$ 2,578,166
Human Services	 304,343
Total state	\$ 2,882,509
Federal	
Special Supplemental Nutrition Program for Women, Infants, and Children	\$ 1,140,033
Coronavirus Relief Fund	38,472
Special Education – Grants for Infants and Families	10,732
Public Health Emergency Preparedness	49,921
Hospital Preparedness Program (HPP) and Public Health Emergency	
Preparedness (PHEP) Aligned Cooperative Agreements	68,359
Early Hearing Detection and Intervention	750
Immunization Cooperative Agreements	50
Early Hearing Detection and Intervention Information System (EHDI-IS)	
Surveillance Program	600
State Physical Activity and Nutrition (SPAN)	34,922
Temporary Assistance for Needy Families (TANF)	370,237
Maternal, Infant and Early Childhood Home Visiting Grant Program	357,409
Block Grants for Prevention and Treatment of Substance Abuse	127,528
Maternal and Child Health Services Block Grant to the States	298,008
Medical Assistance Program	 304,343
Total federal	\$ 2,801,364
Total state and federal grants	\$ 5,683,873
Total Intergovernmental Revenue	\$ 5,684,657

EXHIBIT B-2

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2020

Federal Grantor Pass-Through Agency Program or Cluster Title	Federal CFDA Number	Pass-Through Grant Number	_		Passed Through to Subrecipien	
U.S. Department of Agriculture						
Passed Through Minnesota Department of Health						
Special Supplemental Nutrition Program for Women,						
Infants, and Children	10.557	202MN004W1003	\$	1,140,033	\$	1,082,975
U.S. Department of Treasury						
Passed Through Minnesota Department of Health						
COVID-19 – Coronavirus Relief Fund	21.019	SLT0016	\$	38,472	\$	22,780
U.S. Department of Education						
Passed Through Minnesota Department of Health						
Special Education – Grants for Infants and Families	84.181	B04MC32551	\$	10,732	\$	10,732
U.S. Department of Health and Human Services						
Passed Through Minnesota Department of Health						
Public Health Emergency Preparedness	93.069	NU90TP922026	\$	88,046	\$	88,046
Hospital Preparedness Program (HPP) and Public Health						
Emergency Preparedness (PHEP) Aligned Cooperative						
Agreements	93.074	NU90TP921911		68,359		68,359
Early Hearing Detection and Intervention	93.251	H61MC00035		750		750
Immunization Cooperative Agreements	93.268	6 NH23IP000737-05-02		50		50
Early Hearing Detection and Intervention Information						
System (EHDI-IS) Surveillance Program	93.314	6 NUR3DD000842-05-01		600		600
State Physical Activity and Nutrition (SPAN)	93.439	NU58DP006500		34,922		22,816
Temporary Assistance for Needy Families	93.558	1801MNTANF		370,237		370,237
Maternal, Infant and Early Childhood Home Visiting						
Grant	93.870	X10MC29483		357,409		349,990
Maternal and Child Health Services Block Grant to the						
States	93.994	B04MC32551		298,008		264,434
Passed Through Minnesota Department of Human Services						
Medicaid Cluster						
Medical Assistance Program	93.778	2005MN5ADM		304,343		300,554
Block Grants for Prevention and Treatment of Substance						
Abuse	93.959	B08TI010027		127,528		-
Total U.S. Department of Health and Human Services			\$	1,650,252	\$	1,465,836
Total Federal Awards			\$	2,839,489	\$	2,582,323
Totals by Cluster						
Total expenditures for Medicaid Cluster			\$	304,343		
perioriales for intentional Orabion			Ψ	201,213		

# NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2020

#### 1. Summary of Significant Accounting Policies

#### A. Reporting Entity

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by the Carlton, Cook, Lake, and St. Louis Community Health Board. The Community Health Board's reporting entity is defined in Note 1 to the financial statements.

#### B. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the Carlton, Cook, Lake, and St. Louis Community Health Board under programs of the federal government for the year ended December 31, 2020. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the Carlton, Cook, Lake, and St. Louis Community Health Board, it is not intended to and does not present the financial position, changes in net position, or cash flows of the Carlton, Cook, Lake, and St. Louis Community Health Board.

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

#### 2. De Minimis Cost Rate

The Carlton, Cook, Lake, and St. Louis Community Health Board has elected to not use the ten percent de minimis indirect cost rate allowed under the Uniform Guidance.

# 3. Reconciliation to Schedule of Intergovernmental Revenue

	Federal CFDA Number	Amount
Federal grant revenue per Schedule of Intergovernmental Revenue Grants received more than 90 days after year-end, unavailable in 2020		\$ 2,801,364
Public Health Emergency Preparedness	93.069	38,125
Total Expenditures per Schedule of Expenditures of Federal Awards		\$ 2,839,489

# STATE OF MINNESOTA



Julie Blaha State Auditor Suite 500 525 Park Street Saint Paul, MN 55103

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Independent Auditor's Report

Board of Directors Carlton, Cook, Lake, and St. Louis Community Health Board Duluth, Minnesota

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities and the General Fund of the Carlton, Cook, Lake, and St. Louis Community Health Board as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Community Health Board's basic financial statements, and have issued our report thereon dated July 29, 2021.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Carlton, Cook, Lake, and St. Louis Community Health Board's internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Community Health Board's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Community Health Board's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the Community Health Board's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit the attention of those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit, we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. We did identify a deficiency in internal control over financial reporting, described in the accompanying Schedule of Findings and Questioned Costs as item 2020-001, that we consider to be a significant deficiency.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Carlton, Cook, Lake, and St. Louis Community Health Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Minnesota Legal Compliance**

In connection with our audit, nothing came to our attention that caused us to believe that the Carlton, Cook, Lake, and St. Louis Community Health Board failed to comply with the provisions of the deposits and investments, conflicts of interest, claims and disbursements, and miscellaneous provisions sections of the *Minnesota Legal Compliance Audit Guide for Other Political Subdivisions*, promulgated by the State Auditor pursuant to Minn. Stat. § 6.65, insofar as they relate to accounting matters. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the Community Health Board's noncompliance with the above referenced provisions, insofar as they relate to accounting matters.

#### Carlton, Cook, Lake, and St. Louis Community Health Board's Response to Finding

The Carlton, Cook, Lake, and St. Louis Community Health Board's response to the internal control finding identified in our audit is described in the Corrective Action Plan. The Community Health Board's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting, compliance, and the provisions of the *Minnesota Legal Compliance Audit Guide for Other Political Subdivisions* and the results of that testing, and not to provide an opinion on the effectiveness of the Community Health Board's internal control over financial reporting or

on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Community Health Board's internal control over financial reporting and compliance. Accordingly, this communication is not suitable for any other purpose.

/s/Julie Blaha

/s/Dianne Syverson

JULIE BLAHA STATE AUDITOR DIANNE SYVERSON, CPA DEPUTY STATE AUDITOR

July 29, 2021

# **STATE OF MINNESOTA**



Julie Blaha State Auditor Suite 500 525 Park Street Saint Paul, MN 55103

# REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE

Independent Auditor's Report

Board of Directors Carlton, Cook, Lake, and St. Louis Community Health Board Duluth, Minnesota

#### Report on Compliance for Each Major Federal Program

We have audited the Carlton, Cook, Lake, and St. Louis Community Health Board's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could have a direct and material effect on each of the Community Health Board's major federal programs for the year ended December 31, 2020. The Carlton, Cook, Lake, and St. Louis Community Health Board's major federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

#### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Carlton, Cook, Lake, and St. Louis Community Health Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on

a test basis, evidence about the Carlton, Cook, Lake, and St. Louis Community Health Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Community Health Board's compliance.

#### Opinion on Each Major Federal Program

In our opinion, the Carlton, Cook, Lake, and St. Louis Community Health Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2020.

#### **Report on Internal Control Over Compliance**

Management of the Carlton, Cook, Lake, and St. Louis Community Health Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Community Health Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Community Health Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit the attention of those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

/s/Julie Blaha

/s/Dianne Syverson

JULIE BLAHA STATE AUDITOR DIANNE SYVERSON, CPA DEPUTY STATE AUDITOR

July 29, 2021

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2020

#### I. SUMMARY OF AUDITOR'S RESULTS

#### **Financial Statements**

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP: **Unmodified** 

Internal control over financial reporting:

- Material weaknesses identified? **No**
- Significant deficiencies identified? Yes

Noncompliance material to the financial statements noted? No

#### **Federal Awards**

Internal control over major programs:

- Material weaknesses identified? No
- Significant deficiencies identified? None reported

Type of auditor's report issued on compliance for major federal programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? No

The major federal programs are:

Temporary Assistance for Needy Families CFDA No. 93.558

Medicaid Cluster

Medical Assistance Program CFDA No. 93.778

The threshold for distinguishing between Types A and B programs was \$750,000.

The Carlton, Cook, Lake, and St. Louis Community Health Board qualified as a low-risk auditee? **Yes** 

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2020

# II. FINDINGS RELATED TO FINANCIAL STATEMENTS AUDITED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

#### INTERNAL CONTROL

Finding Number: 2020-001

Prior Year Finding Number: 2019-001

Repeat Finding Since: 1996

#### Segregation of Duties

**Criteria:** Management is responsible for establishing and maintaining internal control. This responsibility includes internal control over the various accounting cycles, the fair presentation of the financial statements and related notes, and the accuracy and completeness of all financial records and related information. Adequate segregation of duties is a key internal control in an organization's accounting system.

**Condition:** Due to the limited number of personnel, segregation of accounting duties necessary to ensure adequate internal accounting control is not possible.

**Context:** The size of the Carlton, Cook, Lake, and St. Louis Community Health Board and its staffing limits the internal control that management can design and implement into the organization.

**Effect:** Inadequate segregation of duties could adversely affect the Community Health Board's ability to detect misstatements in a timely period by employees in the normal course of performing their assigned functions.

Cause: Management has identified where inadequate segregation of duties issues exist. Management has determined that given departmental size, staffing considerations, and resource limitations, the desirable level of segregation of duties necessary to achieve an adequate level of internal control is not feasible.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2020

**Recommendation:** Management is aware that segregation of duties is not adequate from an internal control point of view. We recommend the Board of Directors be mindful that limited staffing causes inherent risks in safeguarding the Carlton, Cook, Lake, and St. Louis Community Health Board's assets and the proper reporting of its financial activity. We recommend the Board of Directors continue to implement oversight procedures and monitor those procedures to determine if they are still effective internal controls.

View of Responsible Official: Concur

#### III. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARD PROGRAMS

None.



404 West Superior Street, Suite 250 Duluth, MN 55802 Phone: 218-733-2860 www.communityhealthboard.org

## REPRESENTATION OF CARLTON, COOK, LAKE, AND ST. LOUIS COMMUNITY HEALTH BOARD DULUTH, MINNESOTA

#### CORRECTIVE ACTION PLAN FOR THE YEAR ENDED DECEMBER 31, 2020

Finding Number: 2020-001

**Finding Title: Segregation of Duties** 

Name of Contact Person Responsible for Corrective Action:

Susan Michels, Executive Director

#### Corrective Action Planned:

The Carlton, Cook, Lake, and St. Louis Community Health Board (CHB) is aware of the internal control situation and is in continuous review of the Board's operations. The CHB staff has built in additional checks and balances through the Mitchell-Humphrey Financial System to make sure that every expense and revenue is correctly coded and has a policy to support these additional workflows. The CHB Director provides review and oversight of all financial transactions, and the St. Louis County (SLC) Auditor's staff communicates with the CHB Finance Specialist and CHB Director if any expense or revenue irregularities are noted. CHB Regional Grant Coordinators and the agency director review all grant invoices prior to submission for payment. The CHB continues to work with SLC Auditor's staff to review staff travel expense policy and practice, to ensure that best practices are used by staff in submission of invoices, as well as in administrative review of these invoices. County public health leaders and program staff are re-oriented to expense policy and practices at least on a yearly basis. Expense reimbursement guidelines are also included in county and other organizational contracts.

With the hiring of Susan Michels as the new Director in March of 2020, a key component of orientation was a review of the Federal rules and Uniform Guidance which apply to the CHB as a recipient of federal grant funding, as well as reviewed our previous single audit results and corrective actions (including those for segregation of duties).

#### **Anticipated Completion Date:**

No formal completion date is applicable, but the above steps are being implemented, and will continue to be reviewed in 2021.



404 West Superior Street, Suite 250 Duluth, MN 55802 Phone: 218-733-2860 www.communityhealthboard.org

# REPRESENTATION OF CARLTON, COOK, LAKE, AND ST. LOUIS COMMUNITY HEALTH BOARD DULUTH, MINNESOTA

## SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2020

Finding Number: 2019-001 Repeat Finding Since: 1996

**Finding Title: Segregation of Duties** 

Summary of Condition: Due to the limited number of personnel, segregation of accounting duties necessary to ensure adequate internal accounting control is not possible.

Summary of Corrective Action Previously Reported: The CHB staff has built in additional checks and balances through the Mitchell-Humphrey Financial System to make sure that every expense and revenue is correctly coded and has a policy to support these additional workflows. The CHB Director provides review and oversight of all financial transactions, and the fiscal host, St. Louis County (SLC) Auditor's staff contacts the CHB Finance Specialist and CHB Director, if any expense or revenue irregularities are noted. CHB Regional Grant Coordinators and the agency Director review all grant invoices prior to submission for payment.

**Status:** Not Corrected. Management has determined that given departmental size, staffing considerations, and resource limitations, the desirable level of segregation of duties necessary to achieve an adequate level of internal control is not feasible. However, the above noted multi-level reviews of expense and revenue by the CHB Director, Regional Grant Coordinators, the CHB Financial Specialist and the fiscal host, St. Louis County provides for enhanced accuracy and identification of any irregularities in the accounting system, and appropriate follow-up.

Was	corrective	action	taken	significantly	different	than	the	action	previously
repor	ted?								
Yes	1	No	X						