

Minnesota State Colleges and Universities

Biennial Budget Reporting Requirements

2020 Minnesota Statutes, Section 135A.031, Subd. 7

Table of Contents

Introduction	1
1. Expenditures	3
2. Expenditures Per Full-year Equivalent Student	4
3. Revenues	5
4. Allocation Method	6
5. Reallocation of Resources to Advance Priorities	16
6. Tuition History and Comparisons	17
7. Graduation and Transfer-out Rates	20
8. Students Traditionally Underrepresented in Higher Education	40
9. Workforce Development Activities	42
10. Consultant Contracts	43
11. (i) Student Demographics	40
(ii) Enrollment by Legislative District	46
(iii) Student Debt	58
(iv) Mandatory Fees by Campus	59
(v) Employee Head Count and Demographics	61
(vi) Facilities Overview	63
(vii) Administrative Costs and Definition	71
(viii) College and University Operating Budgets	72

Introduction

Minnesota State

This report provides the information required in 2020 Minnesota Statutes, Section 135A.031, Subdivision 7, for Minnesota State. The report is to be considered part of the system's biennial budget proposal to the legislature. It's divided into eleven sections that correspond to the statutory requirements listed below:

- (1) a five-year history of systemwide expenditures, reported by:
 - (i) functional areas, including instruction, research, public service, student financial aid, and auxiliary services, and including direct costs and indirect costs, such as institutional support, academic support, student services, and facilities management, associated with each functional area; and
 - (ii) objects of expenditure, such as salaries, benefits, supplies, and equipment, including a full explanation of all material changes to the expenditure categories when compared to the prior fiscal year;

- (2) a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, graduate, professional, and other categories of instructional programs offered by the system;

- (3) a five-year history of the system's total revenues by funding source, including tuition, state operations and maintenance appropriations, state special appropriations, other restricted state funds, federal appropriations, sponsored research funds, gifts, auxiliary revenue, indirect cost recovery, and any other revenue sources;

- (4) an explanation describing how state appropriations made to the system in the previous biennium were allocated and the methodology used to determine the allocation;

- (5) data describing how the institution reallocated resources to advance the priorities set forth in the budget submitted under section 135A.034 and the statewide objectives under section 135A.011. The information must indicate whether instruction and support programs received a reduction in or additional resources. The total amount reallocated must be clearly explained;

- (6) the tuition rates and fees established by the governing board in each of the past ten years and comparison data for peer institutions and national averages;

- (7) data on the number and proportion of students graduating within four, five, and six years from universities and within three years from colleges as reported in the integrated postsecondary education data system. These data must be provided for each institution by race, ethnicity, and gender. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the number and proportion of students that graduate within four, five, or six years from a university or within three years from a college;

- (8) data on, and the methodology used to measure, the number of students traditionally underrepresented in higher education enrolled at the system's institutions. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the

plan to increase the recruitment, retention, and timely graduation of students traditionally underrepresented in higher education;

(9) data on the revenue received from all sources to support research or workforce development activities or the system's efforts to license, sell, or otherwise market products, ideas, technology, and related inventions created in whole or in part by the system. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the revenue received to support research or workforce development activities or revenue received from the licensing, sale, or other marketing and technology transfer activities by the system;

(10) data on consulting contracts from the last two completed fiscal years for which the work is performed by a consultant who is not an employee of the system, for which the system paid in excess of \$500,000. Data must include the name of the consultant, the total value of the contract, a description of the work completed, and a description of the reasons for using an outside consultant and not internal staff. Consulting contracts are defined as contracts from management, investment and financial advisory services, project management, computer/technology advisory services, and construction project management; and

(11) aggregate data on the following:

- (i) student demographics;
- (ii) a five-year history of student enrollment, including student enrollment by legislative district;
- (iii) a five-year history of student debt;
- (iv) a five-year history of mandatory student fees by campus;
- (v) employee head count and employee demographics;
- (vi) facilities, including physical space overview, condition, square footage, distribution by region, any deferred maintenance, and capital bonding requested and received;
- (vii) administrative costs, including the definition of "administrators" used by the system, the total number of "administrators" as percent of total employee head count, and system office budget for Minnesota State Colleges and Universities as percent of total system general fund revenue; and
- (viii) college and university operating budgets.

Subdivision 7(1): Expenditures by Functional Areas and Objects Minnesota State

This section provides a five-year history of systemwide expenditures for fiscal years 2015 to 2019. The data is reported both by functional areas and object of expenditure. The source of the data is Minnesota State annual audited financial statements.

Table 1-1: Expenditures by Functional Area

Expenditures	2015	2016	2017	2018	2019
Academic Support	\$260,197	\$251,900	\$297,949	\$258,654	\$269,274
Institutional Support	\$252,657	\$244,672	\$275,689	\$260,120	\$280,070
Instruction	\$827,700	\$842,853	\$999,666	\$876,516	\$887,711
Public Service	\$15,359	\$15,768	\$18,328	\$16,308	\$17,812
Research	\$7,571	\$9,285	\$9,214	\$10,053	\$10,211
Student Services	\$269,042	\$278,757	\$324,412	\$289,107	\$311,907
Auxiliary Enterprises	\$218,717	\$216,873	\$221,613	\$223,523	\$190,787
Scholarships & Fellowships	\$42,088	\$38,450	\$45,424	\$50,650	\$55,209
Less Interest Expense	-\$22,619	-\$23,618	-\$21,232	-\$21,395	-\$20,629
GASB 68/75 Expense				\$179,128	-\$238,331
Total	\$1,870,712	\$1,874,940	\$2,171,063	\$2,142,664	\$1,764,021

(Dollars in Thousands)

Table 1-2: Expenses by Object of Expenditure

Object of Expenditure	2015	2016	2017	2018	2019
Salaries and Benefits	\$1,268,526	\$1,276,821	\$1,568,310	\$1,520,140	\$1,132,891
Purchased Services	\$231,533	\$231,564	\$231,839	\$239,257	\$255,206
Supplies	\$142,156	\$138,000	\$128,634	\$129,634	\$124,251
Repairs and Maintenance	\$27,056	\$26,853	\$27,323	\$28,069	\$24,501
Depreciation	\$115,814	\$119,557	\$128,354	\$133,266	\$133,129
Financial Aid, Net	\$42,088	\$38,451	\$45,424	\$50,650	\$55,209
Other Expense	\$43,539	\$43,694	\$41,179	\$41,648	\$38,834
Total	\$1,870,712	\$1,874,940	\$2,171,063	\$2,142,664	\$1,764,021

(Dollars in Thousands)

Source: Audited Financial Statements Fiscal Years 2015 through 2019.

*FY2015-19 includes an adjustment for GASB 68 related to unfunded pension liabilities. The material change between FY16 and FY17 in salaries and benefits is specifically from an additional \$236 million of expense added because of GASB 68. The material change between FY18 and FY19 in salaries and benefits is specifically from a reduction of \$242 million in expense because of GASB 68. An additional material change occurred between FY16 and FY17 in financial aid, net. The colleges reduced tuition by 1% in FY17 that could have resulted in students having additional aid distributed after tuition and fees were applied. In addition, net financial aid is impacted by student/financial aid dynamics beyond the control of the system.

Subdivision 7(2): Instructional Expenditures per Full-Year Equivalent Student (FYE) - Minnesota State

This section provides a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, and graduate. The data source is the system's instructional cost studies from fiscal years 2015 to 2019.

	2015	2016	2017	2018	2019
Lower Division	\$4,326	\$4,518	\$4,716	\$5,062	\$5,246
Upper Division	\$6,089	\$6,046	\$6,305	\$6,674	\$7,005
Graduate	\$6,927	\$7,295	\$7,587	\$6,792	\$7,162

Source: Minnesota State Annual Instructional Cost Studies

Subdivision 7(3): Revenues for Fiscal Years 2015 to 2019 Minnesota State

This section provides a five-year history of the system's total revenues by funding source, including tuition (gross), fees (gross), state appropriations, federal grants, enterprise fund, revenue fund and other. The source of the data is Minnesota State annual audited financial statements for fiscal years 2015 to 2019.

All Funds Revenue	2015	2016	2017	2018	2019
State Appropriation	\$624,988	\$676,850	\$674,824	\$731,500	\$724,802
Tuition (Gross)	\$813,247	\$803,549	\$789,073	\$795,056	\$783,610
Fees (Gross)	\$82,406	\$84,567	\$84,201	\$85,270	\$86,153
Other	\$125,303	\$126,497	\$133,733	\$145,177	\$153,364
Revenue Fund	\$110,063	\$117,176	\$119,297	\$116,190	\$117,365
Enterprise Fund	\$110,464	\$103,707	\$102,927	\$97,842	\$94,494
Federal Grants	\$44,231	\$46,447	\$44,655	\$36,765	\$35,385
TOTAL:	\$1,910,702	\$1,958,793	\$1,948,710	\$2,007,800	\$1,995,173
Scholarship allowance (amount of financial aid in tuition and fees)	\$325,029	\$340,957	\$313,662	\$303,235	\$303,498

(Dollars in Thousands)

Enterprise fund revenues are generated from activities that are financed and operated in a manner similar to private business enterprises, such as campus bookstores and food service.

The revenue fund is used to acquire, construct, remodel, and operate revenue-generating campus facilities such as residence halls, dormitories, dining halls, student unions, and parking facilities. Fund revenues include fees paid for the use and operation of these facilities.

Subdivision 7(4): Allocation Method: System and Institutional Allocations - Minnesota State

This section provides information on how state resources are allocated in the Minnesota State system, including:

- **Minnesota State Appropriation Distribution** : This shows the system's state appropriation allocation for fiscal years 2020 and 2021 and how the appropriation was allocated between institutional basic allocations, priority allocations, and systemwide set asides. Specific legislative mandated priorities are included. The following distribution methods were used to allocate the separate rider appropriations:
 - **Cook County Higher Education**: These are funds that are sent directly to the Cook Country Higher Education Board per legislative language.
 - **Legislative Initiatives- Sexual Assault Reporting System**: These funds stay centrally to pay for reporting software all colleges and universities access.
 - **Legislative Initiatives - Z-Degree Textbook**: These funds were allocated to several colleges based on an application process that assessed readiness to achieve the expected program outcome.
 - **Legislative Initiatives - Mental Health Summit**: Funds are sent to Minnesota State Community & Technical College and Rochester Community & Technical College to support expanded mental health services. These two colleges were selected after an extensive RFP process that used requirements defined by the legislature.
 - **Legislative Initiatives - Local Partnership Program**: A RFP process was implemented to award funds to various colleges and universities. As part of the process, schools had to demonstrate how business and industry would provide financial and in-kind contributions to the program. The following were awarded funds FY2020: Central Lakes College, Minnesota State University, Mankato, Minneapolis College, Northwest Technical College, Normandale Community College, Minnesota State College Southeast, Saint Paul College, and Northeast Higher Education District. FY2021: Pine Technical & Community College, Minnesota State University, Mankato, St. Cloud Technical & Community College, South Central College, Minnesota State University Moorhead, Metropolitan State University, and Winona State University
 - **Rural College Support**: These funds were sent to all colleges with campuses in rural communities. The methodology used to determine allocation is based on the number of campuses. State universities and metro area colleges did not receive these funds.
 - **Workforce Development Grants**: Funds are sent to schools to award students scholarships in high-demand programs. Scholarship funds are allocated to each Minnesota State campus at the start of the year. Allocation methodology uses a 3 prong approach. Every college receives a base number of scholarships to award, colleges with multiple campuses receive additional scholarships to award, and the remaining scholarships are allocated based on student enrollment. In addition, the state universities were added to the program in FY2021 with all seven receiving the same number of scholarships to award.

- **General Description of the Allocation Framework Components:** This provides a summary of all major components of the allocation framework which is used to distribute institutional basic allocations across the system.
- **College/University Allocations:** These sheets summarize the Minnesota State allocation model and shows the final fiscal years 2020 and 2021 allocations to individual colleges and universities.

Subdivision 7(4): Allocation Method: Fiscal Years 2020 and 2021
Minnesota State

	<u>FY2020</u>	<u>FY2021</u>
Institutional Basic Allocations		
Base	540,320,038	541,366,893
Inflation	30,760,000	33,740,000
Tuition Replacement (15-19)	64,451,933	63,405,078
Subtotal Basic Allocations	635,531,971	638,511,971
Institutional Priority Allocations		
Collaboration	5,400,000	5,400,000
Workforce Education Priorities	5,112,000	5,112,000
Access and Opportunity	9,752,000	9,752,000
NHED - Range Voc Ed	900,696	900,696
Cook County Higher Education	300,000	300,000
Leveraged Equipment	7,528,000	7,528,000
Legislative Initiatives	915,000	915,000
Rural College Support	3,000,000	3,000,000
Workforce Development Grants	2,000,000	6,000,000
Subtotal Institutional Priority Allocations	34,907,696	38,907,696
Systemwide Set Asides		
ISRS NextGen	8,000,000	8,000,000
Attorney General	900,000	900,000
Debt Service - system level	17,000,000	17,000,000
- campus level	[16,500,000]	[16,500,000]
Enterprise Technology	20,443,682	20,443,682
Repair and Replacement	400,000	400,000
Leadership Transitions (Searches)	800,000	800,000
System audit program	1,200,000	1,200,000
PALS	1,606,651	1,606,651
System Procurement	700,000	700,000
Subtotal - Set Asides	51,050,333	51,050,333
Learning Network of Minnesota	4,115,000	4,115,000
System Office	33,074,000	33,074,000
TOTAL STATE APPROPRIATION	758,679,000	765,659,000

Subdivision 7(4): General Description of the Allocation Framework Components

The allocation framework is composed of five separate components:

- **Instruction/academic support** – This component uses college and university instruction and academic support data to compare costs at the allocation CIP (classification of instructional programs) code level.
- **Student services/institutional support** – This component recognizes student services and institutional support by providing core and variable amounts to each college and university. Student headcount is used as a variable for student success and student FYE (full year equivalent) is used as a variable for institutional support.
- **Facilities** – This component recognizes academic gross square footage and also provides a multiple campus recognition to colleges and universities with more than one campus.
- **Student success** – This component recognizes performance for second term persistence and completion rate (full and part-time degree-seeking) and student success ratio for students of color.
- **Research and public service** – This component recognizes actual college and university research and public service expenses.

Each of these components calculates a dollar value for each college or university based on data elements and algorithms designed for that component. The dollar value of each of the five components is then added together to determine a college's or university's *percent share* of base allocation.

One of the principles of the design is that the allocation flows to the colleges and universities as a "block grant". The allocations are not made at the component level but rather based on the *total percent share*.

To smooth out year-to-year variations in percent share, half of a college or university's allocation is based on its current year percent share and half is based on its upcoming year's percent share.

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2020 Part 1

Institution Name	FY2018 FYE	Instruction & Academic Support	Student Services & Institutional Support	Facilities	Student Success	Research & Public Service
Alexandria Technical and Community College	1,925	6,454,656	4,295,460	1,341,669	0	48,401
Anoka-Ramsey Community College, Anoka Technical College	6,810	18,012,399	10,999,429	2,155,629	108,000	24,579
Bemidji State University and Northwest Technical College	4,877	14,198,233	10,205,823	2,013,318	20,000	23,149
Central Lakes College	2,562	7,826,599	5,686,001	1,817,771	52,000	131,791
Century College	5,983	16,430,548	9,471,021	1,776,298	0	82,841
Dakota County Technical College and Inver Hills Community College	4,956	15,327,144	8,918,762	2,246,972	494,106	281,644
Fond du Lac Tribal and Community College	1,025	2,709,567	3,308,917	494,131	91,461	0
Hennepin Technical College	3,368	12,340,762	7,352,417	2,616,784	84,000	0
Lake Superior College	3,146	9,775,796	6,306,977	1,048,549	4,000	3,827
Metropolitan State University	6,064	19,226,535	12,576,986	753,520	0	22,038
Minneapolis Community and Technical College	4,792	13,715,745	8,930,009	2,610,493	12,000	13,595
Minnesota State College Southeast	1,220	4,535,857	3,767,594	862,261	12,000	1,810
Minnesota State Community and Technical College	4,059	12,468,382	7,703,143	1,971,200	28,000	0
Minnesota State University Moorhead	5,297	17,333,402	10,733,843	2,414,123	201,288	175,405
Minnesota State University, Mankato	13,456	39,049,260	18,957,160	3,185,049	319,591	775,782
Minnesota West Technical and Community College	1,917	6,878,716	4,903,914	1,544,821	186,862	190,652
Normandale Community College	6,843	16,583,309	9,513,801	1,209,531	118,314	1,988
North Hennepin Community College	4,154	11,110,408	7,126,218	1,156,968	437,817	36
Northeast Higher Education District	3,466	10,517,183	7,447,372	2,702,480	226,168	281,828
Northland Community and Technical College	2,101	7,055,171	4,980,147	1,375,174	0	164,778
Pine Technical and Community College	772	2,313,397	3,068,664	345,377	114,188	0
Ridgewater College	2,619	9,283,419	5,470,475	1,846,725	4,000	47,703
Riverland Community College	2,009	6,437,050	4,647,417	1,456,549	0	0
Rochester Community and Technical College	3,548	11,055,959	5,978,917	2,083,356	88,000	96,837
Saint Paul College	4,557	12,529,205	7,354,295	1,285,141	272,720	0
South Central College	2,141	7,668,421	5,045,833	1,165,745	347,582	37,303
Southwest Minnesota State University	3,608	9,703,358	10,335,116	1,882,774	0	116,657
St Cloud State University	11,081	35,359,004	20,481,714	4,276,837	1,012,423	707,705
St Cloud Technical and Community College	3,116	9,322,071	5,289,547	1,202,997	0	4,161
Winona State University	7,357	23,426,948	12,662,485	2,535,950	0	101,952
TOTAL	128,829	388,648,496	243,519,456	53,378,192	4,234,519	3,336,460

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2020 Part 2

Institution Name	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework	FY2019 Base Allocation	% Share of FY2019 Base	50% FY2019 Base % Share	50% Allocation Framework % Share
Alexandria Technical and Community College	12,140,186	1.75%	9,272,092	1.72%	4,916,547	5,001,332
Anoka-Ramsey Community College, Anoka Technical College	31,300,036	4.52%	23,316,226	4.33%	12,363,481	12,894,520
Bemidji State University and Northwest Technical College	26,460,524	3.82%	20,406,663	3.79%	10,820,679	10,900,810
Central Lakes College	15,514,161	2.24%	12,131,504	2.25%	6,432,757	6,391,292
Century College	27,760,708	4.01%	21,032,776	3.91%	11,152,677	11,436,441
Dakota County Technical College and Inver Hills Community College	27,268,628	3.93%	21,136,959	3.93%	11,207,920	11,233,721
Fond du Lac Tribal and Community College	6,604,075	0.95%	4,971,846	0.92%	2,636,332	2,720,648
Hennepin Technical College	22,393,962	3.23%	17,333,655	3.22%	9,191,210	9,225,529
Lake Superior College	17,139,148	2.47%	12,980,232	2.41%	6,882,797	7,060,730
Metropolitan State University	32,579,079	4.70%	25,373,254	4.71%	13,454,225	13,421,441
Minneapolis Community and Technical College	25,281,842	3.65%	19,620,306	3.64%	10,403,711	10,415,235
Minnesota State College Southeast	9,179,521	1.32%	7,398,756	1.37%	3,923,207	3,781,642
Minnesota State Community and Technical College	22,170,725	3.20%	17,770,207	3.30%	9,422,692	9,133,564
Minnesota State University Moorhead	30,858,060	4.45%	25,014,807	4.65%	13,264,158	12,712,442
Minnesota State University, Mankato	62,286,843	8.99%	49,334,516	9.16%	26,159,737	25,660,001
Minnesota West Technical and Community College	13,704,965	1.98%	10,505,158	1.95%	5,570,383	5,645,966
Normandale Community College	27,426,942	3.96%	19,649,728	3.65%	10,419,312	11,298,941
North Hennepin Community College	19,831,447	2.86%	14,886,877	2.76%	7,893,800	8,169,863
Northeast Higher Education District	21,175,030	3.06%	16,875,742	3.13%	8,948,400	8,723,372
Northland Community and Technical College	13,575,269	1.96%	10,730,791	1.99%	5,690,026	5,592,536
Pine Technical and Community College	5,841,626	0.84%	4,020,815	0.75%	2,132,046	2,406,546
Ridgewater College	16,652,321	2.40%	12,931,339	2.40%	6,856,872	6,860,174
Riverland Community College	12,541,016	1.81%	9,946,903	1.85%	5,274,367	5,166,460
Rochester Community and Technical College	19,303,069	2.78%	14,347,649	2.66%	7,607,873	7,952,189
Saint Paul College	21,441,361	3.09%	15,624,671	2.90%	8,285,017	8,833,091
South Central College	14,264,883	2.06%	10,852,692	2.02%	5,754,664	5,876,633
Southwest Minnesota State University	22,037,905	3.18%	16,795,163	3.12%	8,905,673	9,078,846
St Cloud State University	61,837,683	8.92%	51,457,074	9.56%	27,285,229	25,474,963
St Cloud Technical and Community College	15,818,776	2.28%	11,923,490	2.21%	6,322,457	6,516,783
Winona State University	38,727,334	5.59%	30,856,582	5.73%	16,361,772	15,954,308
TOTAL	693,117,124	100.00%	538,498,474	100.00%	285,540,019	285,540,019

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2020 Part 3

Institution Name	FY2020 Base Allocation	% Share of FY2020 Allocation	\$ Change Over FY2019	% Change Over FY2019	FY14-18 Tuition Relief Allocation	FY2020 Access & Opportunity	Rural College Campus Aid
Alexandria Technical and Community College	9,917,879	1.74%	645,788	7.0%	1,151,376	132,654	100,000
Anoka-Ramsey Community College, Anoka Technical College	25,258,001	4.42%	1,941,775	8.3%	3,895,501	556,951	100,000
Bemidji State University and Northwest Technical College	21,721,489	3.80%	1,314,826	6.4%	1,984,770	313,612	100,000
Central Lakes College	12,824,049	2.25%	692,545	5.7%	1,183,971	213,767	200,000
Century College	22,589,117	3.96%	1,556,341	7.4%	3,749,422	517,221	0
Dakota County Technical College and Inver Hills Community College	22,441,641	3.93%	1,304,682	6.2%	3,149,692	379,359	0
Fond du Lac Tribal and Community College	5,356,980	0.94%	385,134	7.7%	395,953	93,721	100,000
Hennepin Technical College	18,416,739	3.22%	1,083,084	6.2%	2,072,650	294,918	0
Lake Superior College	13,943,527	2.44%	963,295	7.4%	1,736,506	259,822	100,000
Metropolitan State University	26,875,666	4.71%	1,502,412	5.9%	2,223,553	454,122	0
Minneapolis Community and Technical College	20,818,946	3.65%	1,198,640	6.1%	2,952,491	442,263	0
Minnesota State College Southeast	7,704,849	1.35%	306,093	4.1%	758,704	96,793	200,000
Minnesota State Community and Technical College	18,556,255	3.25%	786,049	4.4%	2,232,692	346,879	300,000
Minnesota State University Moorhead	25,976,599	4.55%	961,792	3.8%	1,867,796	255,069	0
Minnesota State University, Mankato	51,819,739	9.07%	2,485,223	5.0%	4,801,674	608,729	0
Minnesota West Technical and Community College	11,216,350	1.96%	711,192	6.8%	1,164,275	198,472	300,000
Normandale Community College	21,718,253	3.80%	2,068,525	10.5%	4,260,851	591,164	0
North Hennepin Community College	16,063,663	2.81%	1,176,785	7.9%	2,631,637	374,014	0
Northeast Higher Education District	17,671,772	3.09%	796,030	4.7%	1,973,715	293,439	300,000
Northland Community and Technical College	11,282,562	1.98%	551,771	5.1%	1,289,533	190,137	200,000
Pine Technical and Community College	4,538,592	0.79%	517,777	12.9%	345,646	99,701	100,000
Ridgewater College	13,717,046	2.40%	785,706	6.1%	1,653,260	195,371	200,000
Riverland Community College	10,440,828	1.83%	493,925	5.0%	1,156,616	195,331	300,000
Rochester Community and Technical College	15,560,062	2.72%	1,212,413	8.5%	2,273,402	294,873	100,000
Saint Paul College	17,118,108	3.00%	1,493,437	9.6%	2,858,398	490,202	0
South Central College	11,631,298	2.04%	778,605	7.2%	1,358,549	174,446	200,000
Southwest Minnesota State University	17,984,519	3.15%	1,189,356	7.1%	802,083	287,189	0
St Cloud State University	52,760,192	9.24%	1,303,117	2.5%	3,712,755	610,442	0
St Cloud Technical and Community College	12,839,240	2.25%	915,750	7.7%	1,964,471	290,735	100,000
Winona State University	32,316,079	5.66%	1,459,497	4.7%	2,849,992	349,613	0
TOTAL	571,080,038	100.00%	32,581,564	6.1%	64,451,933	9,601,009	3,000,000

Subdivision 7(4): Allocation Method

*Minnesota State
Fiscal Year 2021 Part 1*

Institution Name	FY2019 FYE	Instruction & Academic Support	Student Services & Institutional Support	Facilities	Student Success	Research & Public Service
Alexandria Technical and Community College	1,783	6,372,715	4,484,541	1,371,815	78,000	26,320
Anoka-Ramsey Community College, Anoka Technical College	6,592	18,774,023	11,517,036	2,091,604	1,072,000	21,548
Bemidji State University and Northwest Technical College	4,802	14,648,099	10,472,593	1,990,347	40,000	24,676
Central Lakes College	2,633	7,873,813	5,916,004	1,751,229	32,000	18,962
Century College	5,984	17,343,900	10,075,362	1,765,227	0	68,131
Dakota County Technical College and Inver Hills Community College	4,744	15,795,925	9,126,950	2,226,623	234,000	314,787
Fond du Lac Tribal and Community College	989	2,454,606	3,475,335	510,553	48,000	8,618
Hennepin Technical College	3,214	12,512,839	7,439,953	2,581,613	60,000	0
Lake Superior College	3,122	10,091,938	6,584,562	1,028,593	308,000	5,347
Metropolitan State University	5,937	19,863,265	12,760,783	751,192	28,000	71,408
Minneapolis Community and Technical College	4,620	14,045,830	9,100,249	2,511,029	312,000	52,801
Minnesota State College Southeast	1,145	4,406,721	3,905,401	878,895	68,000	8,710
Minnesota State Community and Technical College	3,915	12,515,883	7,950,930	1,954,284	342,000	0
Minnesota State University Moorhead	5,258	18,070,266	10,858,188	2,334,360	32,000	196,109
Minnesota State University, Mankato	13,256	40,335,855	18,691,540	3,099,940	456,000	788,470
Minnesota West Technical and Community College	1,965	7,360,587	5,191,628	1,577,915	0	223,340
Normandale Community College	6,809	17,643,883	10,205,758	1,206,100	170,000	287
North Hennepin Community College	4,041	11,538,037	7,539,725	1,170,771	0	1,483
Northeast Higher Education District	3,299	10,262,550	7,606,296	2,726,691	586,000	297,858
Northland Community and Technical College	2,123	7,034,902	5,138,462	1,345,492	258,000	189,589
Pine Technical and Community College	820	2,436,023	3,251,457	338,069	28,000	0
Ridgewater College	2,490	9,548,548	5,593,348	1,849,685	0	0
Riverland Community College	2,066	6,704,274	4,866,560	1,410,343	0	0
Rochester Community and Technical College	3,498	11,457,749	6,338,434	2,078,146	64,000	40,183
Saint Paul College	4,509	13,112,667	7,933,382	1,297,265	878,000	0
South Central College	2,138	8,087,898	5,234,573	1,150,201	0	53,846
Southwest Minnesota State University	3,565	9,447,348	10,711,095	1,873,162	12,000	115,943
St Cloud State University	10,428	34,746,233	19,757,417	4,323,037	0	683,149
St Cloud Technical and Community College	3,131	9,857,712	5,536,491	1,177,990	124,000	5,586
Winona State University	7,216	23,957,297	12,699,151	2,435,540	0	105,757
TOTAL	126,092	398,301,380	249,963,202	52,807,712	5,230,000	3,322,910

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2021 Part 2

Institution Name	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework	FY2020 Base Allocation	% Share of FY2020 Allocation	50% FY2020 Base % Share	50% Allocation Framework % Share	FY2021 Base Allocation
Alexandria Technical and Community College	12,333,391	1.74%	9,917,879	1.74%	4,993,907	4,997,721	9,991,628
Anoka-Ramsey Community College, Anoka Technical College	33,476,211	4.72%	25,258,001	4.42%	12,718,051	13,565,189	26,283,240
Bemidji State University and Northwest Technical College	27,175,715	3.83%	21,721,489	3.80%	10,937,327	11,012,109	21,949,436
Central Lakes College	15,592,008	2.20%	12,824,049	2.25%	6,457,238	6,318,174	12,775,412
Century College	29,252,620	4.12%	22,589,117	3.96%	11,374,200	11,853,710	23,227,910
Dakota County Technical College and Inver Hills Community College	27,698,286	3.90%	22,441,641	3.93%	11,299,942	11,223,865	22,523,807
Fond du Lac Tribal and Community College	6,497,112	0.92%	5,356,980	0.94%	2,697,377	2,632,752	5,330,129
Hennepin Technical College	22,594,404	3.18%	18,416,739	3.22%	9,273,300	9,155,677	18,428,977
Lake Superior College	18,018,440	2.54%	13,943,527	2.44%	7,020,923	7,301,410	14,322,333
Metropolitan State University	33,474,648	4.72%	26,875,666	4.71%	13,532,587	13,564,555	27,097,142
Minneapolis Community and Technical College	26,021,909	3.67%	20,818,946	3.65%	10,482,873	10,544,566	21,027,439
Minnesota State College Southeast	9,267,727	1.31%	7,704,849	1.35%	3,879,589	3,755,457	7,635,046
Minnesota State Community and Technical College	22,763,097	3.21%	18,556,255	3.25%	9,343,551	9,224,034	18,567,585
Minnesota State University Moorhead	31,490,922	4.44%	25,976,599	4.55%	13,079,884	12,760,713	25,840,597
Minnesota State University, Mankato	63,371,804	8.93%	51,819,739	9.07%	26,092,567	25,679,444	51,772,012
Minnesota West Technical and Community College	14,353,469	2.02%	11,216,350	1.96%	5,647,720	5,816,295	11,464,015
Normandale Community College	29,226,028	4.12%	21,718,253	3.80%	10,935,697	11,842,935	22,778,632
North Hennepin Community College	20,250,017	2.85%	16,063,663	2.81%	8,088,466	8,205,687	16,294,153
Northeast Higher Education District	21,479,395	3.03%	17,671,772	3.09%	8,898,191	8,703,854	17,602,044
Northland Community and Technical College	13,966,445	1.97%	11,282,562	1.98%	5,681,059	5,659,465	11,340,525
Pine Technical and Community College	6,053,549	0.85%	4,538,592	0.79%	2,285,297	2,453,012	4,738,309
Ridgewater College	16,991,581	2.39%	13,717,046	2.40%	6,906,884	6,885,308	13,792,192
Riverland Community College	12,981,176	1.83%	10,440,828	1.83%	5,257,224	5,260,216	10,517,441
Rochester Community and Technical College	19,978,512	2.82%	15,560,062	2.72%	7,834,891	8,095,668	15,930,558
Saint Paul College	23,221,314	3.27%	17,118,108	3.00%	8,619,406	9,409,712	18,029,118
South Central College	14,526,518	2.05%	11,631,298	2.04%	5,856,657	5,886,418	11,743,074
Southwest Minnesota State University	22,159,548	3.12%	17,984,519	3.15%	9,055,667	8,979,464	18,035,131
St Cloud State University	59,509,836	8.39%	52,760,192	9.24%	26,566,110	24,114,502	50,680,612
St Cloud Technical and Community College	16,701,777	2.35%	12,839,240	2.25%	6,464,886	6,767,874	13,232,760
Winona State University	39,197,745	5.52%	32,316,079	5.66%	16,271,975	15,883,662	32,155,636
TOTAL	709,625,203	100.00%	571,080,038	100.00%	287,553,447	287,553,447	575,106,893

Subdivision 7(4): Allocation Method

Minnesota State

Fiscal Year 2021 Part 3

Institution Name	% Share of FY2021 Allocation	\$ Change Over FY2020	% Change Over FY2020	FY14-18 Tuition Relief Allocation	FY2021 Access & Opportunity	Rural College Campus Aid
Alexandria Technical and Community College	1.74%	73,749	0.7%	1,070,949	135,370	100,000
Anoka-Ramsey Community College, Anoka Technical College	4.57%	1,025,239	4.1%	3,842,292	589,201	100,000
Bemidji State University and Northwest Technical College	3.82%	227,947	1.0%	1,971,125	295,229	100,000
Central Lakes College	2.22%	(48,637)	-0.4%	1,227,942	236,251	200,000
Century College	4.04%	638,793	2.8%	3,784,508	522,427	0
Dakota County Technical College and Inver Hills Community College	3.92%	82,166	0.4%	3,039,638	378,806	0
Fond du Lac Tribal and Community College	0.93%	(26,852)	-0.5%	357,380	85,520	100,000
Hennepin Technical College	3.20%	12,238	0.1%	1,988,515	293,404	0
Lake Superior College	2.49%	378,807	2.7%	1,759,017	253,736	100,000
Metropolitan State University	4.71%	221,476	0.8%	2,184,439	3,179	0
Minneapolis Community and Technical College	3.66%	208,493	1.0%	2,878,511	7,812	0
Minnesota State College Southeast	1.33%	(69,803)	-0.9%	713,347	107,217	200,000
Minnesota State Community and Technical College	3.23%	11,329	0.1%	2,176,452	334,523	300,000
Minnesota State University Moorhead	4.49%	(136,003)	-0.5%	1,800,843	260,837	0
Minnesota State University, Mankato	9.00%	(47,727)	-0.1%	4,706,554	628,273	0
Minnesota West Technical and Community College	1.99%	247,665	2.2%	1,213,246	192,067	300,000
Normandale Community College	3.96%	1,060,379	4.9%	4,275,721	90,780	0
North Hennepin Community College	2.83%	230,490	1.4%	2,589,287	82,771	0
Northeast Higher Education District	3.06%	(69,728)	-0.4%	1,892,167	269,926	300,000
Northland Community and Technical College	1.97%	57,963	0.5%	1,314,446	186,700	200,000
Pine Technical and Community College	0.82%	199,717	4.4%	375,625	99,315	100,000
Ridgewater College	2.40%	75,146	0.5%	1,588,174	199,797	200,000
Riverland Community College	1.83%	76,613	0.7%	1,186,132	212,769	300,000
Rochester Community and Technical College	2.77%	370,496	2.4%	2,251,476	290,816	100,000
Saint Paul College	3.13%	911,010	5.3%	2,858,392	483,606	0
South Central College	2.04%	111,777	1.0%	1,359,567	182,022	200,000
Southwest Minnesota State University	3.14%	50,612	0.3%	772,604	291,166	0
St Cloud State University	8.81%	(2,079,580)	-3.9%	3,444,943	562,130	0
St Cloud Technical and Community College	2.30%	393,520	3.1%	1,995,302	282,222	100,000
Winona State University	5.73%	(1,101,363)	-3.4%	2,786,483	356,400	0
TOTAL	100.00%	4,026,855	0.7%	63,405,077	9,601,008	3,000,000

Subdivision 7(5): Reallocation of Resources to Advance Priorities Minnesota State

Reallocation data was collected by surveying each college and university and the system office within the Minnesota State system. Respondents are asked to identify both the source and use of all reallocated funds. Categories include faculty, staff, programs, student services, equipment, facilities or general budget. Similar surveys have been conducted since fiscal year 2002.

Reallocation of resources is a permanent, on-going strategy used by Minnesota State to advance the system's and the state's priorities. Those priorities include supporting the Minnesota State strategic framework, several statewide outcomes, and the higher education objectives identified in statute. The reallocation process also allows us to respond to changes in the instructional programs and services called for by industries and communities across the state.

Often funds are reallocated away from lower priority activities or programs to higher priority activities or programs. Savings generated by efficiencies in one area are also available to be redirected to higher priority areas. However, colleges and universities have increasingly used reallocation as a budget balancing strategy to maintain quality and encourage efficiency in the face of limited resources.

In fiscal year 2019 and 2020 major sources of reallocated funds came from eliminating vacancies or reducing faculty or staff positions and reducing operating budgets. The greatest share of reductions was used to balance the budget.

Fiscal Year 2019:

- Of the \$30 million reallocated \$17.3 million was used to balance the budget
- Reductions include \$9.1 million from staff and administration, \$7.5 million from faculty, and \$4.3 million from the general operating budget
- Suspended or closed programs made up \$1.3 of reductions and \$0.5 million in reallocations
- Campuses indicated that reallocations were used to invest in direct mission activities (\$8.5 million), stem the growth in tuition and fees (\$3.7 million), and support programs to benefit students (\$7.4 million)

Fiscal Year 2020:

- Of the \$16.6 million in reallocations \$9.8 million was used to balance the budget
- Reductions include \$6.6 million from staff and administration, \$3.9 million from faculty, and \$1.2 million from the general operating budget
- Suspended or closed programs made up \$0.4 million of reductions and \$0.6 million in reallocations
- Campuses indicated that reallocations were used to invest in direct mission activities (\$6.5 million), stem the growth in tuition and fees (\$1.7 million), and support programs to benefit students (\$5.6 million)

Subdivision 7(6): Tuition History and Comparisons Minnesota State

This section provides information on tuition and fee rates charged by Minnesota State Colleges and Universities. Table 6-1 shows the standard tuition and fee rates charged by each college and university in the Minnesota State system for fiscal years 2012 to 2021. Sector averages are provided for the two-year colleges and the four-year universities; a system-wide tuition and fee rate is also calculated for each fiscal year. In fiscal year 2021, the average tuition and fee charges totaled \$5,666 at Minnesota State colleges and \$8,805 at Minnesota State universities.

Table 6-2 compares tuition and fee rates charged by Minnesota State Colleges and Universities to rates charged by similar public associate degree-granting colleges and public master's universities in states that border Minnesota and to national averages. Data used in this comparison is from the Integrated Postsecondary Data System (IPEDS). Each year, U.S. colleges and universities report tuition and fee data to IPEDS. The IPEDS data set includes data elements that allow the system to compare Minnesota State Colleges and Universities with similarly-classified public higher education institutions nationally. When computing the averages for institution types, tuition and fees are weighted by undergraduate full-time enrollment.

The average tuition and fee rate charged at Minnesota State universities in fiscal year 2017 is lower than rates charged in similar public universities in states bordering Minnesota and nationally. The average tuition and fee rate charged at Minnesota State colleges is higher than rates charged in the bordering states and the national average for two-year public colleges.

Table 6-1: Average Annual Tuition and Fees
Minnesota State
Fiscal Year 2012 to Fiscal Year 2021

Colleges	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Alexandria Technical and Community College	5,169	5,378	5,386	5,398	5,402	5,359	5,410	5,416	5,565	5,650
Anoka-Ramsey Community College	4,738	4,984	5,003	5,003	5,019	4,976	5,042	5,049	5,192	5,259
Anoka Technical College	5,506	5,589	5,567	5,567	5,584	5,534	5,584	5,584	5,734	5,811
Central Lakes College	5,209	5,393	5,393	5,382	5,384	5,348	5,428	5,431	5,594	5,678
Century College	5,201	5,357	5,360	5,373	5,391	5,360	5,418	5,436	5,578	5,652
Dakota County Technical College	5,521	5,693	5,693	5,693	5,712	5,661	5,711	5,711	5,864	5,942
Fond du Lac Tribal and Community College	5,036	5,256	5,256	5,256	5,258	5,210	5,258	5,318	5,461	5,534
Hennepin Technical College	4,835	5,110	5,122	5,133	5,147	5,156	5,202	5,232	5,385	5,494
Inver Hills Community College	5,152	5,272	5,272	5,272	5,288	5,285	5,333	5,333	5,485	5,558
Lake Superior College	4,872	5,072	5,087	5,107	5,126	5,096	5,150	5,188	5,321	5,390
Minneapolis Community and Technical College	5,012	5,342	5,350	5,350	5,366	5,349	5,396	5,396	5,556	5,660
Minnesota State College - Southeast Technical	5,432	5,614	5,614	5,614	5,615	5,553	5,609	5,609	5,760	5,837
Minnesota State Community and Technical College	5,166	5,345	5,352	5,360	5,361	5,313	5,358	5,358	5,502	5,576
Minnesota West Community and Technical College	5,422	5,657	5,657	5,657	5,673	5,637	5,687	5,687	5,846	6,016
Normandale Community College	5,253	5,694	5,694	5,709	5,736	5,714	5,790	5,790	5,963	6,038
North Hennepin Community College	5,220	5,447	5,447	5,447	5,479	5,459	5,525	5,542	5,708	5,822
NHED - Hibbing Community College	5,111	5,293	5,308	5,308	5,309	5,262	5,309	5,309	5,451	5,524
NHED - Itasca Community College	5,119	5,307	5,307	5,323	5,324	5,277	5,324	5,324	5,466	5,539
NHED - Mesabi Range College	5,111	5,293	5,293	5,293	5,311	5,281	5,324	5,324	5,466	5,539
NHED - Rainy River Community College	5,141	5,323	5,323	5,323	5,324	5,277	5,324	5,324	5,466	5,539
NHED - Vermilion Community College	5,141	5,323	5,323	5,323	5,324	5,277	5,324	5,324	5,466	5,539
Northland Community and Technical College	5,253	5,502	5,517	5,517	5,534	5,484	5,549	5,549	5,715	5,792
Northwest Technical College - Bemidji	5,329	5,479	5,479	5,479	5,480	5,429	5,480	5,488	5,651	5,740
Pine Technical and Community College	4,925	5,081	5,081	5,081	5,082	5,036	5,082	5,082	5,234	5,306
Ridgewater College	5,173	5,375	5,390	5,400	5,402	5,370	5,418	5,424	5,587	5,680
Riverland Community College	5,332	5,510	5,510	5,521	5,539	5,507	5,562	5,562	5,724	5,819
Rochester Community and Technical College	5,435	5,609	5,623	5,623	5,628	5,579	5,630	5,630	5,808	5,883
St. Cloud Technical and Community College	5,149	5,293	5,301	5,308	5,326	5,294	5,359	5,376	5,537	5,630
Saint Paul College	4,986	5,198	5,198	5,478	5,479	5,458	5,561	5,561	5,737	5,812
South Central College	5,169	5,355	5,370	5,378	5,379	5,369	5,416	5,491	5,636	5,711
Colleges	5,171	5,371	5,376	5,389	5,399	5,364	5,419	5,428	5,582	5,666

State Universities	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Bemidji State University	7,599	8,104	8,121	8,132	8,366	8,393	8,678	8,696	8,941	9,076
Metropolitan State University	6,341	6,642	6,642	6,942	7,566	7,566	7,860	7,879	8,114	8,250
Minnesota State University, Mankato	6,836	7,530	7,556	7,573	7,835	7,859	8,164	8,184	8,438	8,566
Minnesota State University Moorhead	6,937	7,790	7,819	7,829	8,094	8,115	8,467	8,574	8,953	9,081
St. Cloud State University	6,846	7,394	7,418	7,443	7,705	7,800	8,228	8,265	8,656	8,780
Southwest Minnesota State University	7,424	8,070	8,070	8,070	8,334	8,344	8,619	8,636	8,908	9,059
Winona State University	7,203	7,743	7,756	7,769	8,092	8,121	8,411	8,456	8,696	8,826
Universities	7,026	7,610	7,626	7,680	7,999	8,028	8,347	8,384	8,672	8,805

*FY2021 reflects the fall freeze in tuition with a 3% increase in the spring

Table 6-2: Average Annual Tuition and Fees Comparison*

Minnesota State vs. Border States and Nation

Fiscal Year 2010 to 2019

Comparison	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Minnesota State Colleges	\$4,691	\$4,926	\$5,184	\$5,373	\$5,376	\$5,396	\$5,406	\$5,377	\$5,437	\$5,445
Minnesota State Universities	\$6,509	\$6,817	\$7,258	\$7,583	\$7,601	\$7,639	\$7,932	\$7,969	\$8,272	\$8,333
Border States Colleges**	\$3,965	\$4,196	\$4,409	\$4,577	\$4,715	\$4,793	\$4,874	\$4,968	\$5,063	\$5,165
Border States Universities***	\$6,638	\$6,991	\$7,401	\$7,773	\$7,810	\$7,854	\$8,004	\$8,138	\$8,300	\$8,509
Nation Colleges**	\$2,449	\$2,610	\$2,828	\$2,967	\$3,061	\$3,131	\$3,224	\$3,340	\$3,441	\$3,513
Nation Universities***	\$6,088	\$6,430	\$7,005	\$7,331	\$7,563	\$7,813	\$8,092	\$8,289	\$8,527	\$8,754

* Tuition and fees are weighted by undergraduate full-time enrollment when computing the averages for institution type.

** Compares Minnesota State colleges to public associate degree-granting institutions.

*** Compares Minnesota State universities to public universities classified as master's institutions.

Subdivision 7(7): IPEDS Graduation and Transfer-Out Rates Minnesota State

This section reports graduation and transfer-out rates that were submitted to the National Center for Education Statistics (NCES) on the Integrated Postsecondary Education Data System (IPEDS) Graduation Rate Survey. The graduation rate is the percent of first-time, full-time, certificate-seeking, diploma-seeking or degree-seeking undergraduate students who graduate within 150 percent of the time it would take a full-time student to complete the award. The transfer-out rate is the percent of these students who do not graduate within 150 percent of the time, but transfer to another college or university. Rates that report the percent of students who have graduated within 200 percent of the time it would take a full-time student to complete also are reported to NCES. Examples of 150 percent completion are a student who completes an associate degree in three years or a bachelor's degree in six years. Examples of 200 percent completion are a student who completes an associate degree in four years or a bachelor's degree in eight years.

The IPEDS graduation rates are reported for first-time, full-time new fall entering undergraduate degree-seeking students. Since this population represents less than one-third of the Minnesota State colleges and universities fall entering students, the system has defined a more comprehensive completion rate measure. This rate measures the percent of college entering students who graduate or transfer-out within three years after entry and the percent of university entering students who graduate within six years after entry. The completion rate is one of the system's performance measures that is used to assess progress toward achievement of its Strategic Framework goals.

The most recent graduation and transfer-out rates for each state college and university are reported by race-ethnicity and gender in Table 7-1 at the end of this section. When the rates are reported for each racial-ethnic group at each college and university, the vast majority of the information must be suppressed to prevent the disclosure of personally identifiable information for small groups of students. The graduation and transfer-out rates for African American, American Indian, Asian, Hawaiian/Pacific Islander and Hispanic students, and for students who reported two or more racial-ethnic groups, have been combined into a Students of Color category to permit reporting for most colleges and universities. Table 7-2 reports the Minnesota State colleges total and the Minnesota State universities total for each racial-ethnic group.

The most recent graduation and transfer-out rate data were reported in the IPEDS 2019-2020 data collection. The rates for the state colleges are for fall 2016 entering students with graduation tracked through summer 2019. The rates for the state universities are for fall 2013 entering students with graduation tracked through summer 2019. The most recent combined graduation and transfer-out rates for the Minnesota State colleges and universities are reported in Figures 7-1 and 7-2. The average combined rate for the 2016 state college cohorts is 57 percent. The average combined rate for the 2013 state university cohorts is 83 percent. Combined graduation and transfer-out rates for Students of Color and White students are reported in Figures 7-3 and 7-4.

Cumulative four-year, five-year, and six-year state university graduation rates for bachelors degree completers are reported in Figure 7-5. Data for each university for the 2013 cohort are shown in Table 7-3 at the end of this section.

Graduation rates at 150% and 200% time are reported for fall 2012 entering students at the colleges and fall 2009 entering students at the universities in Figure 7-6. The 200% rates are one percent higher for students at the colleges and three percent higher at the universities.

Figure 7-1
Graduation & Transfer-Out Rates
Minnesota State Colleges

Cohort	2012	2013	2014	2015	2016
Graduation Rate	29%	28%	31%	33%	33%
Transfer-Out Rate	21%	24%	22%	24%	24%
Combined Rate	49%	53%	54%	57%	57%

Figure 7-2
Graduation & Transfer-Out Rates
Minnesota State Universities

Cohort	2009	2010	2011	2012	2013
Graduation Rate	47%	49%	49%	51%	51%
Transfer-Out Rate	36%	35%	34%	32%	32%
Combined Rate	83%	84%	83%	83%	83%

Figure 7-3
Graduation & Transfer-Out Rates
by Race and Ethnicity
Minnesota State Colleges

Cohort	Students of Color	White	Total
2012	38%	54%	49%
2016	50%	61%	57%

Figure 7-4
Graduation & Transfer-Out Rates
by Race and Ethnicity
Minnesota State Universities

Cohort	Students of Color	White	Total
2009	74%	85%	83%
2013	77%	86%	83%

Figure 7-5
Four, Five & Six-Year Graduation Rates
Bachelor's Degree Completers
Minnesota State Universities

Cohort	Four-year	Five-year	Six-year
2009	23%	41%	47%
2013	29%	46%	51%

Figure 7-6
150% and 200% Graduation Rates
Minnesota State Colleges and Universities

Cohort	Colleges	Universities
150% Rate	33%	48%
200% Rate	34%	51%

Minnesota State has been actively working to improve completion rates through a variety of initiatives that have demonstrated promising outcomes. The initiatives include systemwide and local partnerships with K-12 school district associations, adult basic education, business and industries, and non-profit organizations, as well as a variety of campus based initiatives. The system's completion plan capitalizes on the initiatives that are demonstrating success while promoting practices and policies that have been shown to have a positive impact on completion. Minnesota State's work to implement strategies to improve completion rates are further outlined in the College Completion Plan submitted to the Legislature in January 2016 and in the annual Degree and Certificate Completion Report submitted in January 2020.

Minnesota State institutions are also implementing innovations in developmental education to increase student retention, persistence and completion. The Minnesota State Colleges and Universities have created a Developmental Education Strategic Roadmap (DESR) to guide systemwide work on developmental education redesign with clearly identified strategic goals, key action steps, targeted timelines for implementation, and measureable outcomes. The details of the developmental education plan were outlined in the Developmental Education Plan report submitted to the legislature in February 2018 and in the annual Degree and Certificate Completion Report submitted in January 2020.

Table 7-7: 2019-2020 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-year College Fall 2016 and Four-year University Fall 2013 First-time, Full-time, Degree-seeking Students Minnesota State Colleges and Universities

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Colleges Total	Initial Cohort	187	3,908	7,621	84	6,951	4,849	11,800
Colleges Total	Graduation Rate	24.10%	19.40%	39.50%	44.00%	32.70%	32.50%	32.60%
Colleges Total	Transfer Out Rate	26.70%	30.20%	21.50%	8.30%	22.70%	26.70%	24.30%
Colleges Total	Combined Rate	50.80%	49.60%	60.90%	52.40%	55.30%	59.20%	56.90%
Metro Area Community Colleges Total	Initial Cohort	42	980	1,414	14	1,224	1,226	2,450
Metro Area Community Colleges Total	Graduation Rate	14.30%	18.10%	29.40%	21.40%	21.10%	28.10%	24.60%
Metro Area Community Colleges Total	Transfer Out Rate	33.30%	34.50%	27.60%	14.30%	31.00%	29.80%	30.40%
Metro Area Community Colleges Total	Combined Rate	47.60%	52.60%	57.00%	35.70%	52.00%	57.80%	54.90%
Anoka-Ramsey Community College	Initial Cohort	**	182	520	**	346	368	714
Anoka-Ramsey Community College	Graduation Rate	**	18.10%	29.00%	**	23.40%	28.50%	26.10%
Anoka-Ramsey Community College	Transfer Out Rate	**	34.10%	26.50%	**	30.10%	26.90%	28.40%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Anoka-Ramsey Community College	Combined Rate	**	52.20%	55.60%	**	53.50%	55.40%	54.50%
Inver Hills Community College	Initial Cohort	**	165	259	**	211	219	430
Inver Hills Community College	Graduation Rate	**	19.40%	29.70%	**	21.80%	29.20%	25.60%
Inver Hills Community College	Transfer Out Rate	**	38.80%	29.00%	**	36.50%	28.80%	32.60%
Inver Hills Community College	Combined Rate	**	58.20%	58.70%	**	58.30%	58.00%	58.10%
Normandale Community College	Initial Cohort	20	418	479	**	478	443	921
Normandale Community College	Graduation Rate	20.00%	20.80%	30.70%	**	22.60%	29.80%	26.10%
Normandale Community College	Transfer Out Rate	30.00%	31.60%	27.60%	**	29.30%	29.60%	29.40%
Normandale Community College	Combined Rate	50.00%	52.40%	58.20%	**	51.90%	59.40%	55.50%
North Hennepin Community College	Initial Cohort	11	215	156	**	189	196	385
North Hennepin Community College	Graduation Rate	0.00%	11.60%	26.30%	**	12.20%	21.90%	17.10%
North Hennepin Community College	Transfer Out Rate	45.50%	37.20%	28.80%	**	30.70%	36.70%	33.80%
North Hennepin Community College	Combined Rate	45.50%	48.80%	55.10%	**	42.90%	58.70%	50.90%
Metro Area Community and	Initial Cohort	72	1,133	752	5	1,009	953	1,962

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Technical Colleges Total								
Metro Area Community and Technical Colleges Total	Graduation Rate	18.10%	16.90%	28.10%	40.00%	21.00%	21.60%	21.30%
Metro Area Community and Technical Colleges Total	Transfer Out Rate	31.90%	25.20%	24.10%	0.00%	23.30%	26.70%	24.90%
Metro Area Community and Technical Colleges Total	Combined Rate	50.00%	42.10%	52.10%	40.00%	44.30%	48.30%	46.20%
Century College	Initial Cohort	51	320	383	**	387	367	754
Century College	Graduation Rate	15.70%	16.60%	21.10%	**	15.80%	22.10%	18.80%
Century College	Transfer Out Rate	27.50%	20.90%	27.70%	**	24.30%	25.30%	24.80%
Century College	Combined Rate	43.10%	37.50%	48.80%	**	40.10%	47.40%	43.60%
Minneapolis Community and Technical College	Initial Cohort	20	325	176	**	249	275	524
Minneapolis Community and Technical College	Graduation Rate	25.00%	14.80%	19.30%	**	15.30%	18.20%	16.80%
Minneapolis Community and Technical College	Transfer Out Rate	45.00%	23.70%	28.40%	**	26.10%	25.80%	26.00%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Minneapolis Community and Technical College	Combined Rate	70.00%	38.50%	47.70%	**	41.40%	44.00%	42.70%
Saint Paul College	Initial Cohort	**	488	193	**	373	311	684
Saint Paul College	Graduation Rate	**	18.60%	49.70%	**	30.30%	24.10%	27.50%
Saint Paul College	Transfer Out Rate	**	28.90%	13.00%	**	20.40%	28.90%	24.30%
Saint Paul College	Combined Rate	**	47.50%	62.70%	**	50.70%	53.10%	51.80%
Metro Area Technical Colleges Total	Initial Cohort	3	244	546	10	629	174	803
Metro Area Technical Colleges Total	Graduation Rate	33.30%	28.70%	50.70%	40.00%	46.90%	32.80%	43.80%
Metro Area Technical Colleges Total	Transfer Out Rate	0.00%	19.30%	11.20%	0.00%	10.00%	25.90%	13.40%
Metro Area Technical Colleges Total	Combined Rate	33.30%	48.00%	61.90%	40.00%	56.90%	58.60%	57.30%
Anoka Technical College	Initial Cohort	**	29	136	**	133	33	166
Anoka Technical College	Graduation Rate	**	31.00%	52.20%	**	47.40%	54.50%	48.80%
Anoka Technical College	Transfer Out Rate	**	6.90%	11.80%	**	12.00%	6.10%	10.80%
Anoka Technical College	Combined Rate	**	37.90%	64.00%	**	59.40%	60.60%	59.60%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Dakota County Technical College	Initial Cohort	**	65	257	**	260	70	330
Dakota County Technical College	Graduation Rate	**	47.70%	56.80%	**	58.80%	40.00%	54.80%
Dakota County Technical College	Transfer Out Rate	**	23.10%	10.50%	**	8.10%	30.00%	12.70%
Dakota County Technical College	Combined Rate	**	70.80%	67.30%	**	66.90%	70.00%	67.60%
Hennepin Technical College	Initial Cohort	**	150	153	**	236	71	307
Hennepin Technical College	Graduation Rate	**	20.00%	39.20%	**	33.50%	15.50%	29.30%
Hennepin Technical College	Transfer Out Rate	**	20.00%	11.80%	**	11.00%	31.00%	15.60%
Hennepin Technical College	Combined Rate	**	40.00%	51.00%	**	44.50%	46.50%	45.00%
Greater Minnesota Community Colleges Total	Initial Cohort	7	220	376	7	396	214	610
Greater Minnesota Community Colleges Total	Graduation Rate	57.10%	20.50%	41.50%	14.30%	26.50%	47.20%	33.80%
Greater Minnesota Community Colleges Total	Transfer Out Rate	28.60%	38.20%	25.80%	0.00%	34.60%	21.50%	30.00%
Greater Minnesota Community Colleges Total	Combined Rate	85.70%	58.60%	67.30%	14.30%	61.10%	68.70%	63.80%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Fond du Lac Tribal and Community College	Initial Cohort	**	70	56	**	69	57	126
Fond du Lac Tribal and Community College	Graduation Rate	**	21.40%	44.60%	**	18.80%	47.40%	31.70%
Fond du Lac Tribal and Community College	Transfer Out Rate	**	21.40%	19.60%	**	23.20%	17.50%	20.60%
Fond du Lac Tribal and Community College	Combined Rate	**	42.90%	64.30%	**	42.00%	64.90%	52.40%
Itasca Community College	Initial Cohort	**	73	172	**	155	95	250
Itasca Community College	Graduation Rate	**	20.50%	43.00%	**	30.30%	46.30%	36.40%
Itasca Community College	Transfer Out Rate	**	37.00%	25.00%	**	33.50%	20.00%	28.40%
Itasca Community College	Combined Rate	**	57.50%	68.00%	**	63.90%	66.30%	64.80%
Rainy River Community College	Initial Cohort	**	29	25	**	28	29	57
Rainy River Community College	Graduation Rate	**	24.10%	44.00%	**	21.40%	48.30%	35.10%
Rainy River Community College	Transfer Out Rate	**	34.50%	32.00%	**	46.40%	20.70%	33.30%
Rainy River Community College	Combined Rate	**	58.60%	76.00%	**	67.90%	69.00%	68.40%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Vermilion Community College	Initial Cohort	**	48	123	**	144	33	177
Vermilion Community College	Graduation Rate	**	16.70%	37.40%	**	27.10%	48.50%	31.10%
Vermilion Community College	Transfer Out Rate	**	66.70%	28.50%	**	38.90%	33.30%	37.90%
Vermilion Community College	Combined Rate	**	83.30%	65.90%	**	66.00%	81.80%	68.90%
Greater Minnesota Community and Technical Colleges Total	Initial Cohort	63	1,310	4,474	44	3,641	2,250	5,891
Greater Minnesota Community and Technical Colleges Total	Graduation Rate	33.30%	20.50%	43.10%	56.80%	38.10%	38.00%	38.10%
Greater Minnesota Community and Technical Colleges Total	Transfer Out Rate	17.50%	32.40%	20.10%	9.10%	20.80%	25.70%	22.70%
Greater Minnesota Community and Technical Colleges Total	Combined Rate	50.80%	52.90%	63.20%	65.90%	58.90%	63.80%	60.80%
Alexandria Technical and Community College	Initial Cohort	**	35	415	**	332	123	455
Alexandria Technical and Community College	Graduation Rate	**	37.10%	59.00%	**	59.90%	52.00%	57.80%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Alexandria Technical and Community College	Transfer Out Rate	**	11.40%	11.80%	**	9.00%	18.70%	11.60%
Alexandria Technical and Community College	Combined Rate	**	48.60%	70.80%	**	69.00%	70.70%	69.50%
Central Lakes College	Initial Cohort	**	56	393	**	278	174	452
Central Lakes College	Graduation Rate	**	25.00%	46.30%	**	44.60%	42.50%	43.80%
Central Lakes College	Transfer Out Rate	**	28.60%	13.70%	**	16.90%	13.20%	15.50%
Central Lakes College	Combined Rate	**	53.60%	60.10%	**	61.50%	55.70%	59.30%
Lake Superior College	Initial Cohort	**	59	329	**	250	154	404
Lake Superior College	Graduation Rate	**	23.70%	35.60%	**	30.00%	40.30%	33.90%
Lake Superior College	Transfer Out Rate	**	11.90%	17.00%	**	14.80%	18.20%	16.10%
Lake Superior College	Combined Rate	**	35.60%	52.60%	**	44.80%	58.40%	50.00%
Minnesota State College Southeast	Initial Cohort	**	30	143	**	105	69	174
Minnesota State College Southeast	Graduation Rate	**	23.30%	33.60%	**	32.40%	30.40%	31.60%
Minnesota State College Southeast	Transfer Out Rate	**	16.70%	18.90%	**	15.20%	23.20%	18.40%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Minnesota State College Southeast	Combined Rate	**	40.00%	52.40%	**	47.60%	53.60%	50.00%
Minnesota State Community and Technical College	Initial Cohort	**	143	560	**	417	301	718
Minnesota State Community and Technical College	Graduation Rate	**	18.20%	46.60%	**	42.00%	40.20%	41.20%
Minnesota State Community and Technical College	Transfer Out Rate	**	71.30%	44.80%	**	47.50%	52.80%	49.70%
Minnesota State Community and Technical College	Combined Rate	**	89.50%	91.40%	**	89.40%	93.00%	90.90%
Minnesota West Community and Technical College	Initial Cohort	**	103	167	**	175	99	274
Minnesota West Community and Technical College	Graduation Rate	**	25.20%	56.30%	**	41.70%	50.50%	44.90%
Minnesota West Community and Technical College	Transfer Out Rate	**	27.20%	12.00%	**	22.90%	8.10%	17.50%
Minnesota West Community and Technical College	Combined Rate	**	52.40%	68.30%	**	64.60%	58.60%	62.40%
Hibbing Community College	Initial Cohort	**	30	155	**	127	61	188

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Hibbing Community College	Graduation Rate	**	26.70%	43.90%	**	37.80%	49.20%	41.50%
Hibbing Community College	Transfer Out Rate	**	26.70%	15.50%	**	15.00%	21.30%	17.00%
Hibbing Community College	Combined Rate	**	53.30%	59.40%	**	52.80%	70.50%	58.50%
Mesabi Range College	Initial Cohort	**	38	92	**	80	52	132
Mesabi Range College	Graduation Rate	**	10.50%	46.70%	**	31.30%	46.20%	37.10%
Mesabi Range College	Transfer Out Rate	**	55.30%	18.50%	**	32.50%	23.10%	28.80%
Mesabi Range College	Combined Rate	**	65.80%	65.20%	**	63.80%	69.20%	65.90%
Northland Community and Technical College	Initial Cohort	**	112	276	**	258	133	391
Northland Community and Technical College	Graduation Rate	**	23.20%	46.40%	**	36.00%	47.40%	39.90%
Northland Community and Technical College	Transfer Out Rate	**	41.10%	16.70%	**	24.00%	22.60%	23.50%
Northland Community and Technical College	Combined Rate	**	64.30%	63.00%	**	60.10%	69.90%	63.40%
Pine Technical and Community College	Initial Cohort	**	**	51	**	41	14	55
Pine Technical and Community College	Graduation Rate	**	**	43.10%	**	34.10%	57.10%	40.00%
Pine Technical and Community College	Transfer Out Rate	**	**	9.80%	**	14.60%	7.10%	12.70%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Pine Technical and Community College	Combined Rate	**	**	52.90%	**	48.80%	64.30%	52.70%
Ridgewater College	Initial Cohort	**	117	425	**	337	208	545
Ridgewater College	Graduation Rate	**	20.50%	48.50%	**	40.70%	45.20%	42.40%
Ridgewater College	Transfer Out Rate	**	25.60%	13.90%	**	16.90%	15.90%	16.50%
Ridgewater College	Combined Rate	**	46.20%	62.40%	**	57.60%	61.10%	58.90%
Riverland Community College	Initial Cohort	20	94	256	**	234	137	371
Riverland Community College	Graduation Rate	30.00%	25.50%	49.20%	**	40.60%	45.30%	42.30%
Riverland Community College	Transfer Out Rate	5.00%	20.20%	10.50%	**	13.20%	11.70%	12.70%
Riverland Community College	Combined Rate	35.00%	45.70%	59.80%	**	53.80%	56.90%	55.00%
Rochester Community and Technical College	Initial Cohort	19	219	489	**	394	339	733
Rochester Community and Technical College	Graduation Rate	10.50%	20.10%	28.80%	**	22.80%	29.20%	25.80%
Rochester Community and Technical College	Transfer Out Rate	31.60%	26.00%	24.30%	**	23.40%	26.50%	24.80%
Rochester Community and Technical College	Combined Rate	42.10%	46.10%	53.20%	**	46.20%	55.80%	50.60%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
St. Cloud Technical and Community College	Initial Cohort	**	143	430	**	347	229	576
St. Cloud Technical and Community College	Graduation Rate	**	11.90%	36.30%	**	34.90%	23.10%	30.20%
St. Cloud Technical and Community College	Transfer Out Rate	**	32.20%	22.10%	**	17.90%	34.50%	24.50%
St. Cloud Technical and Community College	Combined Rate	**	44.10%	58.40%	**	52.70%	57.60%	54.70%
South Central College	Initial Cohort	**	127	293	**	266	157	423
South Central College	Graduation Rate	**	17.30%	30.70%	**	31.20%	19.70%	27.00%
South Central College	Transfer Out Rate	**	26.00%	17.10%	**	13.50%	30.60%	19.90%
South Central College	Combined Rate	**	43.30%	47.80%	**	44.70%	50.30%	46.80%
Greater Minnesota Technical Colleges Total	Initial Cohort	**	21	59	4	52	32	84
Greater Minnesota Technical Colleges Total	Graduation Rate	0.00%	19.00%	33.90%	50.00%	26.90%	37.50%	31.00%
Greater Minnesota Technical Colleges Total	Transfer Out Rate	0.00%	9.50%	11.90%	25.00%	7.70%	18.80%	11.90%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Greater Minnesota Technical Colleges Total	Combined Rate	0.00%	28.60%	45.80%	75.00%	34.60%	56.30%	42.90%
Northwest Technical College - Bemidji	Initial Cohort	**	21	59	**	52	32	84
Northwest Technical College - Bemidji	Graduation Rate	**	19.00%	33.90%	**	26.90%	37.50%	31.00%
Northwest Technical College - Bemidji	Transfer Out Rate	**	9.50%	11.90%	**	7.70%	18.80%	11.90%
Northwest Technical College - Bemidji	Combined Rate	**	28.60%	45.80%	**	34.60%	56.30%	42.90%
State Universities Total	Initial Cohort	299	1,245	6,323	118	3,398	4,587	7,985
State Universities Total	Graduation Rate	51.80%	36.60%	54.00%	66.10%	46.40%	55.10%	51.40%
State Universities Total	Transfer Out Rate	7.00%	40.20%	32.10%	8.50%	31.00%	32.90%	32.10%
State Universities Total	Combined Rate	58.90%	76.80%	86.10%	74.60%	77.40%	88.00%	83.50%
Bemidji State University	Initial Cohort	12	84	701	21	401	417	818
Bemidji State University	Graduation Rate	75.00%	28.60%	48.50%	76.20%	42.90%	52.00%	47.60%
Bemidji State University	Transfer Out Rate	8.30%	46.40%	35.40%	4.80%	36.40%	34.30%	35.30%
Bemidji State University	Combined Rate	83.30%	75.00%	83.90%	81.00%	79.30%	86.30%	82.90%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Metropolitan State University	Initial Cohort	**	43	12	**	40	24	64
Metropolitan State University	Graduation Rate	**	30.20%	41.70%	**	35.00%	33.30%	34.40%
Metropolitan State University	Transfer Out Rate	**	41.90%	58.30%	**	32.50%	54.20%	40.60%
Metropolitan State University	Combined Rate	**	72.10%	100.00%	**	67.50%	87.50%	75.00%
Minnesota State University, Mankato	Initial Cohort	85	447	1,879	23	1,088	1,346	2,434
Minnesota State University, Mankato	Graduation Rate	51.80%	35.80%	52.70%	73.90%	47.10%	52.00%	49.80%
Minnesota State University, Mankato	Transfer Out Rate	14.10%	43.40%	33.20%	8.70%	31.60%	36.30%	34.20%
Minnesota State University, Mankato	Combined Rate	65.90%	79.20%	85.90%	82.60%	78.70%	88.30%	84.00%
Minnesota State University Moorhead	Initial Cohort	64	96	740	43	344	599	943
Minnesota State University Moorhead	Graduation Rate	45.30%	34.40%	55.70%	62.80%	45.10%	57.80%	53.10%
Minnesota State University Moorhead	Transfer Out Rate	6.30%	40.60%	29.60%	7.00%	28.50%	27.90%	28.10%
Minnesota State University Moorhead	Combined Rate	51.60%	75.00%	85.30%	69.80%	73.50%	85.60%	81.20%
St. Cloud State University	Initial Cohort	78	341	1,226	**	755	899	1,654
St. Cloud State University	Graduation Rate	60.30%	36.70%	50.60%	**	45.30%	50.50%	48.10%

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
St. Cloud State University	Transfer Out Rate	1.30%	35.50%	31.30%	**	27.20%	33.60%	30.70%
St. Cloud State University	Combined Rate	61.50%	72.10%	81.90%	**	72.50%	84.10%	78.80%
Southwest Minnesota State University	Initial Cohort	**	80	347	**	192	251	443
Southwest Minnesota State University	Graduation Rate	**	33.80%	53.60%	**	40.60%	56.60%	49.70%
Southwest Minnesota State University	Transfer Out Rate	**	40.00%	32.60%	**	37.50%	30.70%	33.60%
Southwest Minnesota State University	Combined Rate	**	73.80%	86.20%	**	78.10%	87.30%	83.30%
Winona State University	Initial Cohort	43	154	1,418	14	578	1,051	1,629
Winona State University	Graduation Rate	41.90%	48.10%	60.80%	78.60%	52.40%	63.00%	59.20%
Winona State University	Transfer Out Rate	0.00%	37.00%	30.70%	7.10%	30.30%	30.30%	30.30%
Winona State University	Combined Rate	41.90%	85.10%	91.50%	85.70%	82.70%	93.20%	89.50%

** Indicates that information was suppressed to prevent disclosure of personally identifiable information. Note: The graduation rate and transfer-out rate may not sum to the combined rate because of rounding. Source: System Office Research, Academic and Student Affairs Division.

Table 7-8: 2019-2020 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender

Two-Year College Fall 2016 and Four-Year University Fall 2013 First-time, Full-time, Degree Seeking Students Minnesota State Colleges and Universities

Area	Institution	Non-Resident Alien	African American	American Indian	Asian	Hawaiian/Pacific Islander	Hispanic	2 or More Race Ethnicity	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
Colleges Total	Initial Cohort	187	1,379	131	690	19	1,064	625	7,621	84	6,951	4,849	11,800
Colleges Total	Graduation Rate	24.10%	13.30%	19.80%	26.80%	31.60%	20.30%	22.60%	39.50%	44.00%	32.70%	32.50%	32.60%
Colleges Total	Transfer Out Rate	26.70%	41.40%	15.30%	23.00%	15.80%	25.50%	25.00%	21.50%	8.30%	22.70%	26.70%	24.30%
Colleges Total	Combined Rate	50.80%	54.70%	35.10%	49.90%	47.40%	45.80%	47.50%	60.90%	52.40%	55.30%	59.20%	56.90%
State Universities Total	Initial Cohort	299	332	50	337	2	280	244	6,323	118	3,398	4,587	7,985
State Universities Total	Graduation Rate	51.80%	30.40%	24.00%	41.80%	50.00%	40.40%	36.10%	54.00%	66.10%	46.40%	55.10%	51.40%
State Universities Total	Transfer Out Rate	7.00%	47.60%	34.00%	35.60%	50.00%	34.60%	43.90%	32.10%	8.50%	31.00%	32.90%	32.10%
State Universities Total	Combined Rate	58.90%	78.00%	58.00%	77.40%	100.00%	75.00%	79.90%	86.10%	74.60%	77.40%	88.00%	83.50%

Note: The graduation rate and transfer-out rate may not sum to the combined rate because of rounding. Source: System Office Research, Academic and Student Affairs Division
8/26/2020

**Table 7-9: 2019-2020 IPEDS Cumulative Four-, Five-, and Six-year Graduation Rates
for Bachelor's Degree Completers**
Fall 2013 First-time, Full-time, Degree-seeking Students
Minnesota State Universities

Institution	Cohort	4 Years Number	4 Years Graduation Rate	5 Years or Less Number	5 Years or Less Graduation Rate	6 Years or Less Number	6 Years or Less Graduation Rate
Bemidji State University	818	234	28.60%	351	42.90%	382	46.70%
Metropolitan State University	64	8	12.50%	19	29.70%	22	34.40%
Minnesota State University, Mankato	2,434	631	25.90%	1,086	44.60%	1,193	49.00%
Minnesota State University Moorhead	943	322	34.10%	467	49.50%	500	53.00%
St. Cloud State University	1,654	394	23.80%	686	41.50%	778	47.00%
Southwest Minnesota State University	443	153	34.50%	204	46.00%	217	49.00%
Winona State University	1,629	600	36.80%	896	55.00%	948	58.20%
Total: Universities	7,985	2,342	29.30%	3,709	46.40%	4,040	50.60%

Subdivision 7(8): Students Traditionally Underrepresented in Higher Education - Minnesota State

This section reports information about students traditionally underrepresented in higher education. Underrepresented students include those who are:

- Students of Color: African American, American Indian, Asian, Hispanic, Pacific Islander and students that report two or more races; and/or
- First Generation Students: Students whose parents did not attend college; and/or
- Low Income Students: Students who are eligible to receive a Pell grant are considered to be low-income.

System undergraduate headcount enrollment decreased by eight percent between fiscal years 2015 and 2019. The system experienced a 13 percent decrease in underrepresented student enrollment from 131,572 in fiscal year 2015 to 114,860 in fiscal year 2019, as shown in Figure 8-1. These numbers are the unduplicated headcount of underrepresented undergraduate students taking credit courses during the fiscal year. Underrepresented students decreased from 53 percent of undergraduate credit students in 2015 to 50 percent in 2019 as shown in Figure 8-2.

Providing access to higher education for all Minnesotans and addressing gaps in attainment for underrepresented students remains a key priority for Minnesota State. Minnesota State has been actively working to improve access, retention and completion through a variety of initiatives. Colleges and universities and the system office have been engaging in collective discussions, strategic planning, and implementation of evidence-based policies, programs and practices to improve retention and completion rates of underrepresented students. Minnesota State’s work to implement these strategies are further outlined, along with an examination of relevant disaggregated data, in the College Completion Plan submitted to the Legislature in January 2016, in the annual Degree and Certificate Completion Report submitted in January 2020 and the Developmental Education Plan report submitted to the legislature in January 2020.

Figure 8-1: Undergraduate Underrepresented Students
Minnesota State
Fiscal Years 2015 to 2019

	2015	2016	2017	2018	2019
<i>Colleges</i>	100,765	95,224	91,193	88,886	86,493
<i>Universities</i>	30,807	30,253	29,637	29,260	28,367
<i>System</i>	131,572	125,477	120,830	118,146	114,860

Figure 8-2: Percent Underrepresented Students

Minnesota State

Fiscal Years 2015 to 2019

	2015	2016	2017	2018	2019
<i>Colleges</i>	56%	55%	53%	53%	53%
<i>Universities</i>	43%	43%	42%	43%	43%
<i>System</i>	53%	51%	50%	50%	50%

Note: Underrepresented students include students of color, first generation students and low income students; students who are in more than one of these groups are only counted once in the data.

Subdivision 7(9): Workforce Development Activities Minnesota State

This section reports on the system’s workforce development activities as measured by customized training revenues. Customized training and education programs help employers meet their training needs and stay competitive in a world economy. Customized training revenues decreased by 2 percent from \$34.6 million in fiscal year 2015 to \$33.9 million in fiscal year 2019, as shown in Figure 9-1. The figure includes revenues from employers and other sources, but excludes state appropriations that support customized training.

Figure 9-1: Customized Training Revenues in Millions
Minnesota State
Fiscal Years 2015 to 2019

	2015	2016	2017	2018	2019
<i>Millions of Dollars</i>	\$34.6	\$33.6	\$36.6	\$31.3	\$33.9

Subdivision 7 (10): Consultant Contracts in Excess of 500K Minnesota State

This section reports on contract work for Minnesota State in excess of \$500K. The data includes the name of the consultant, total value of the contract for fiscal years 2019 and 2020, describes the work, and describes the reason for using an outside consultant. Consulting contracts are defined according to statute as management, investment and financial advisory services, project management, computer/technology advisory services, and construction project management. The following contractors qualified under the criteria and are listed below with the contract amount and reason for use.

Aggregate & Ready Mix Association of Minnesota - \$620,030

Aggregate & Ready Mix Association of Minnesota provides specialized training through Lake Superior College's contract with Minnesota Department of Transportation. This training program works on behalf of MnDOT to ensure sampling and testing personnel and inspection personnel for highway material and construction are qualified, in compliance with the Code of Federal Regulations (CFR), Title 23, Part 637. The college manages all the registrations and payments for the training program taught by MnDOT employees. The reason this contractor is used is that we do not have employees with this type of experience. The amount above reflects services over both fiscal years.

Baker Tilly Virchow Krause LLP - \$1,285,894

The system's Office of Internal Auditing's budget and staff size limits its ability to build a team with internal resources only that have the necessary knowledge and skills to execute its diverse and complex annual audit plan. Such necessary knowledge and skills include (but are not limited to) information technology, cyber security, finance, diversity, equity and inclusion, academics and student affairs, and human resources. Baker Tilly was selected through a competitive bidding process to provide co-sourced independent internal auditing services. Baker Tilly provides a deep range of industry-specialized subject matter experts and staff to assist internal auditing with executing its annual audit plan as needed. The amount above reflects services over both fiscal years.

Bentz Thompson Rietow Inc. - \$1,452,109

Specialty services are required to be performed by, or under direct supervision of, a Minnesota licensed architect. This is a master system contract used by various colleges and universities to access architectural services. Architect's duties include planning projects, cost estimating, preparing bid documents (drawings and specifications), and overseeing construction. The reason we use this contractor is that Minnesota State does not have available staff with expertise nor software (AutoCAD, BIM) to perform this work. The amount reflects work over both fiscal years.

Bryant Rolstad Consultants - \$825,138

This vendor/partner provides online course content and program administration for the WEB WOC program. This is a unique curriculum where nurses can get a graduate certificate in wound, ostomy, and continence care. The consultants provide all of the instructional content as well as work with the instructors. The reason this contractor is used is that there are only a few certified programs in the nation and finding faculty to hire with this specialty would be difficult.

Campusworks Inc - \$2,896,715

Campusworks provided oversight and organized the business process review for Minnesota State's Enterprise Resource Planning (ERP) project. They organized the process and helped lead the development of the system's ERP RFP. They assisted with analyzing vendor responses and provided a GAP analysis for those vendors that were selected to provide presentations and move forward in the process. Finally, Campusworks developed a change management plan for Minnesota State in moving to a new ERP vendor. Purchasing an ERP for the system is only done every 15-20 years. Having expertise to complete a job this significant and labor intensive was not feasible with existing internal staff. The amount reflects work over both fiscal years.

EAB Global Inc- \$510,418

Winona State University contracted with EAB Global to provide expertise analyzing their enrollment, admissions, and financial aid operations using the company's years of experience and best practices from other institutions. Examples include transforming the admissions operations in terms of student engagement on social media, increased use of technology throughout the recruitment process, and using EAB's proprietary models to evaluate and recommend changes to the university's scholarship and financial aid awards. The amount reflects costs in FY2019.

Hammel, Green, & Abrahamson Inc - \$1,512,526

Hammel, Green, and Abrahamson provided architectural consulting services to Normandale Community College for planning the College Services building renovation which became a capital bonding request. The college does not have architects on staff for this project and it is required by the State of Minnesota that licensed architects are used for bonding projects. The amount reflects costs over both fiscal years.

Lake Superior Helicopters LLC. - \$1,574,319

Lake Superior Helicopter provides flight training for students in the helicopter program. The cost of purchasing, insuring, and ongoing maintenance of equipment for this program makes contracting a better and more cost effective option for the college. The amount reflects costs over both fiscal years.

Leo A Daly. - \$616,488

Leo A Daly provided Anoka-Ramsey Community College architectural design and engineering services needed to support the Business and Nursing Building

refurbishment project funded through a GO bond in 2019. This included conducting schematic design and design development activities. This work was conducted and completed in order to position the college to receive construction funding in the 2020 GO bonding cycle, which did not pass. This design work will remain current and be at the ready if and when bonding opportunities for construction present themselves. The amount reflects costs over both fiscal years.

Tutor.com. - \$1,013,204

Minnesota State contracts with an external tutoring service to provide equitable access to tutoring services. The services are equitable in that all students have access to tutoring services regardless of institution location. The scheduled and on-demand services offered by Tutor.com include 24-hour access, 361 days a year to online tutors in dozen of topics. Having a system-wide solution allows all students the same access to online tutoring solutions. The level of access to these services far exceeds the ability of some of our colleges and universities to offer using existing staff. The amount reflects costs over both fiscal years.

Subdivision 7 (11)(i): Student Demographics Minnesota State

This section reports aggregate data on student demographics.

**Figure 11-1 Part 1: Student Demographics by Race/Ethnicity
Minnesota State
Fiscal Year 2019**

RACE/ETHNICITY	COUNT	PERCENT
STUDENTS OF COLOR	66,664	27.9%
WHITE	160,073	66.9%
NONRESIDENT ALIEN	5,790	2.4%
UNKNOWN RACE	6,757	2.8%
TOTAL	239,284	100.0%

**Figure 11-1 Part 2: Student Demographics by Gender
Minnesota State
Fiscal Year 2019**

GENDER	COUNT	PERCENT
MALE	102,063	42.7%
FEMALE	134,230	56.1%
UNKNOWN GENDER	2,991	1.2%
TOTAL	239,284	100.0%

Subdivision 7 (11)(ii) Credit Students by Minnesota House Districts
 Minnesota State
 Fiscal Year 2014-2019

	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
TOTAL CREDIT ENROLLMENT	264,504	259,539	254,201	250,440	244,822	239,284
HOUSE DISTRICT	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
TOTAL STUDENTS IN DISTRICTS*	242,952	238,439	233,181	228,994	223,371	220,388
01A	1,759	1,707	1,748	1,698	1,747	1,708
01B	1,636	1,671	1,653	1,657	1,680	1,672
02A	1,483	1,412	1,411	1,410	1,455	1,476
02B	1,564	1,481	1,393	1,429	1,485	1,525
03A	1,639	1,728	1,770	1,623	1,597	1,438
03B	1,655	1,566	1,584	1,604	1,578	1,443
04A	2,172	2,086	2,090	2,058	1,988	2,051
04B	1,757	1,701	1,763	1,809	1,732	1,772
05A	2,249	2,002	2,010	1,943	1,888	1,935
05B	1,756	1,744	1,687	1,745	1,711	1,607
06A	2,100	2,036	2,080	2,138	2,019	1,880
06B	2,101	1,867	1,892	1,883	1,791	1,752
07A	1,585	1,528	1,440	1,360	1,320	1,260
07B	1,909	1,710	1,578	1,378	1,396	1,354
08A	1,492	1,557	1,508	1,515	1,454	1,459
08B	2,168	1,971	2,034	1,931	1,892	1,867
09A	2,008	1,932	1,774	1,752	1,660	1,689

HOUSE DISTRICT	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
09B	2,035	1,972	1,853	1,722	1,760	1,687
10A	2,195	2,038	1,832	1,653	1,713	1,719
10B	1,543	1,547	1,394	1,253	1,216	1,177
11A	1,931	1,896	1,958	1,856	1,790	1,820
11B	1,565	1,514	1,448	1,522	1,496	1,420
12A	1,530	1,535	1,504	1,519	1,437	1,412
12B	2,182	2,112	2,121	2,111	2,221	2,066
13A	1,962	1,913	2,020	1,960	1,932	1,779
13B	2,731	2,655	2,588	2,554	2,603	2,605
14A	3,148	3,059	3,072	3,103	2,942	3,092
14B	3,588	3,453	3,388	3,380	3,236	3,313
15A	1,726	1,708	1,668	1,621	1,617	1,558
15B	2,306	2,251	2,335	2,212	2,264	2,310
16A	2,349	2,269	2,294	2,326	2,194	2,162
16B	1,828	1,792	1,793	1,733	1,652	1,624
17A	1,769	1,784	1,763	1,745	1,627	1,638
17B	1,838	1,875	1,891	1,826	1,758	1,808
18A	2,154	2,059	2,013	2,075	1,959	1,847
18B	2,009	1,926	1,895	1,837	1,812	1,607
19A	2,145	2,060	2,139	2,254	2,204	1,861
19B	3,747	3,683	3,567	3,553	3,541	3,785
20A	1,692	1,591	1,600	1,658	1,708	1,641
20B	1,228	1,252	1,168	1,225	1,269	1,308

HOUSE DISTRICT	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
21A	1,691	1,662	1,567	1,530	1,538	1,462
21B	1,965	1,979	1,934	1,875	1,866	1,838
22A	1,707	1,734	1,616	1,563	1,523	1,444
22B	1,812	1,779	1,797	1,738	1,716	1,747
23A	1,898	1,832	1,804	1,774	1,715	1,614
23B	2,070	2,023	2,035	1,975	2,025	1,890
24A	1,909	1,833	1,826	1,792	1,701	1,665
24B	1,564	1,651	1,729	1,716	1,678	1,603
25A	2,223	2,277	2,171	2,417	2,448	2,435
25B	2,205	2,128	1,952	1,881	1,855	1,926
26A	2,084	1,906	1,773	1,652	1,703	1,680
26B	1,982	2,019	1,953	1,889	1,813	1,919
27A	1,704	1,718	1,647	1,619	1,605	1,523
27B	2,072	2,029	1,968	2,026	1,987	2,036
28A	2,240	2,082	2,029	1,998	1,850	1,907
28B	1,403	1,410	1,406	1,378	1,343	1,310
29A	1,788	1,685	1,762	1,883	1,854	1,770
29B	1,903	1,945	1,966	2,274	2,198	2,264
30A	2,077	2,042	2,069	2,153	2,107	2,083
30B	2,033	2,070	1,990	1,959	1,883	2,081
31A	2,112	2,023	2,094	2,108	2,132	2,038
31B	1,943	1,844	1,846	1,907	1,854	1,658
32A	2,048	2,074	2,023	1,899	1,895	1,761

HOUSE DISTRICT	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
32B	1,821	1,848	1,860	1,836	1,825	1,715
33A	1,232	1,199	1,175	1,193	1,130	1,095
33B	1,037	1,008	998	943	838	849
34A	1,883	1,883	1,785	1,795	1,779	1,762
34B	1,711	1,703	1,588	1,500	1,473	1,403
35A	2,285	2,149	2,142	2,099	1,987	1,952
35B	2,193	2,256	2,171	2,082	1,914	1,886
36A	2,395	2,266	2,172	2,021	1,961	1,793
36B	2,347	2,370	2,185	2,163	2,183	2,133
37A	1,888	1,887	1,681	1,617	1,520	1,574
37B	1,819	1,856	1,807	1,807	1,707	1,888
38A	1,639	1,621	1,539	1,499	1,515	1,442
38B	1,501	1,494	1,418	1,348	1,446	1,423
39A	1,484	1,445	1,551	1,422	1,498	1,446
39B	1,270	1,248	1,194	1,191	1,192	1,119
40A	3,090	3,131	2,953	2,686	2,538	2,553
40B	2,627	2,586	2,641	2,558	2,438	2,339
41A	1,949	1,924	1,903	1,906	1,880	1,856
41B	1,785	1,716	1,759	1,667	1,644	1,690
42A	1,597	1,827	1,828	1,869	1,767	1,771
42B	1,618	1,656	1,668	1,730	1,613	1,605
43A	1,910	1,821	1,860	1,958	1,868	1,665
43B	2,156	2,046	1,911	1,847	1,842	1,869

HOUSE DISTRICT	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
44A	1,349	1,327	1,314	1,276	1,239	1,230
44B	1,124	1,097	1,118	1,052	982	864
45A	1,820	1,785	1,712	1,691	1,569	1,637
45B	1,546	1,508	1,462	1,359	1,289	1,127
46A	1,219	1,166	1,194	1,144	1,069	982
46B	1,356	1,412	1,364	1,265	1,134	1,189
47A	1,482	1,491	1,509	1,508	1,488	1,558
47B	1,442	1,358	1,335	1,220	1,214	1,228
48A	1,226	1,221	1,248	1,202	1,080	976
48B	1,343	1,215	1,156	1,116	1,038	1,135
49A	780	805	835	857	778	738
49B	1,366	1,295	1,388	1,312	1,219	1,181
50A	1,427	1,477	1,443	1,438	1,393	1,465
50B	1,723	1,739	1,855	1,837	1,777	1,788
51A	1,799	1,752	1,638	1,519	1,475	1,503
51B	1,567	1,450	1,392	1,358	1,321	1,302
52A	1,559	1,468	1,430	1,394	1,273	1,265
52B	1,765	1,802	1,721	1,570	1,452	1,424
53A	1,628	1,604	1,547	1,571	1,577	1,506
53B	1,437	1,373	1,301	1,289	1,320	1,440
54A	1,641	1,714	1,619	1,602	1,551	1,472
54B	1,625	1,583	1,491	1,410	1,339	1,334
55A	1,826	1,782	1,656	1,629	1,656	1,743

HOUSE DISTRICT	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
55B	1,612	1,620	1,621	1,686	1,729	1,717
56A	1,815	1,890	1,812	1,859	1,790	1,863
56B	1,685	1,674	1,609	1,572	1,512	1,533
57A	1,617	1,613	1,608	1,454	1,455	1,518
57B	1,561	1,581	1,558	1,562	1,481	1,495
58A	1,666	1,743	1,681	1,643	1,621	1,683
58B	1,613	1,540	1,533	1,467	1,444	1,418
59A	2,065	2,071	1,939	1,803	1,721	1,666
59B	1,640	1,670	1,701	1,562	1,437	1,323
60A	1,534	1,460	1,341	1,208	1,189	1,262
60B	1,319	1,386	1,530	1,517	1,571	1,556
61A	1,231	1,163	1,074	1,090	1,061	1,039
61B	993	997	985	958	932	919
62A	2,199	2,252	1,878	1,731	1,766	1,640
62B	1,440	1,460	1,389	1,405	1,291	1,299
63A	1,249	1,196	1,102	1,057	1,035	1,023
63B	1,243	1,222	1,134	1,155	1,116	1,037
64A	1,272	1,255	1,172	1,122	1,140	1,097
64B	1,164	1,177	1,126	1,122	1,117	1,037
65A	2,245	2,134	2,062	2,063	1,927	1,892
65B	2,112	2,055	1,753	1,638	1,594	1,469
66A	1,259	1,314	1,294	1,348	1,217	1,287
66B	1,942	1,885	1,844	1,741	1,792	1,837

HOUSE DISTRICT	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
67A	2,223	2,168	2,147	2,224	2,046	2,059
67B	2,299	2,161	2,095	2,014	1,963	2,023

* Students not included in the count of House Districts are those with an address outside of Minnesota, those without a valid address, or those with an incomplete address. Some incomplete addresses could be matched to a Senate district but were not precise enough to be matched to a House district.

**Data may differ slightly from those reported in previous years due to changes in student data.

SENATE DISTRICT	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
TOTAL STUDENTS IN DISTRICTS*	242,952	238,439	234,597	230,734	225,155	224,848
1	3,395	3,378	3,415	3,374	3,464	3,385
2	3,047	2,893	2,810	2,848	2,942	3,002
3	3,294	3,294	3,359	3,233	3,176	2,882
4	3,929	3,787	3,941	3,950	3,760	3,875
5	4,005	3,746	3,745	3,735	3,657	3,551
6	4,201	3,903	3,986	4,039	3,822	3,632
7	3,494	3,238	3,027	2,749	2,725	2,615
8	3,660	3,528	3,549	3,453	3,348	3,326
9	4,043	3,904	3,655	3,499	3,450	3,383
10	3,738	3,585	3,288	2,963	3,001	2,896
11	3,496	3,410	3,409	3,390	3,296	3,240
12	3,712	3,647	3,627	3,633	3,658	3,478
13	4,693	4,568	4,611	4,517	4,536	4,384
14	6,736	6,512	6,460	6,483	6,178	6,445
15	4,032	3,959	4,007	3,839	3,882	3,868
16	4,177	4,061	4,096	4,074	3,847	3,786
17	3,607	3,659	3,658	3,576	3,387	3,446
18	4,163	3,985	3,940	3,947	3,801	3,457
19	5,892	5,743	5,707	5,809	5,745	5,694
20	2,920	2,843	2,794	2,919	3,012	2,950
21	3,656	3,641	3,509	3,418	3,414	3,300
22	3,519	3,513	3,416	3,303	3,240	3,191

SENATE DISTRICT	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
23	3,968	3,855	3,845	3,762	3,743	3,504
24	3,473	3,484	3,564	3,516	3,380	3,268
25	4,428	4,405	4,123	4,299	4,303	4,361
26	4,066	3,925	3,777	3,628	3,640	3,613
27	3,776	3,747	3,619	3,648	3,592	3,560
28	3,643	3,492	3,457	3,404	3,212	3,217
29	3,691	3,630	3,761	4,205	4,109	4,034
30	4,110	4,112	4,106	4,170	4,056	4,164
31	4,055	3,867	3,955	4,037	4,011	3,701
32	3,869	3,922	3,913	3,775	3,758	3,482
33	2,269	2,207	2,179	2,136	1,969	1,947
34	3,594	3,586	3,439	3,372	3,354	3,170
35	4,478	4,405	4,361	4,251	4,005	3,838
36	4,742	4,636	4,357	4,185	4,144	3,926
37	3,707	3,743	3,535	3,487	3,288	3,463
38	3,140	3,115	2,989	2,878	2,991	2,872
39	2,754	2,693	2,786	2,670	2,755	2,580
40	5,717	5,717	5,595	5,247	4,976	4,892
41	3,734	3,640	3,708	3,628	3,582	3,563
42	3,215	3,483	3,542	3,648	3,424	3,379
43	4,066	3,867	3,771	3,805	3,710	3,534
44	2,473	2,424	2,447	2,336	2,240	2,097
45	3,366	3,293	3,236	3,104	2,910	2,765

SENATE DISTRICT	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
46	2,575	2,578	2,577	2,432	2,215	2,182
47	2,924	2,849	2,854	2,747	2,725	2,788
48	2,569	2,436	2,404	2,319	2,118	2,117
49	2,146	2,100	2,243	2,189	2,012	1,924
50	3,150	3,216	3,325	3,300	3,212	3,256
51	3,366	3,202	3,058	2,907	2,822	2,806
52	3,324	3,270	3,154	2,967	2,728	2,689
53	3,065	2,977	2,955	3,007	3,040	3,005
54	3,266	3,297	3,151	3,061	2,941	2,811
55	3,438	3,402	3,358	3,436	3,521	3,471
56	3,500	3,564	3,421	3,431	3,302	3,396
57	3,178	3,194	3,232	3,114	3,034	3,032
58	3,279	3,283	3,215	3,114	3,065	3,101
59	3,705	3,741	3,640	3,365	3,158	2,990
60	2,853	2,846	2,871	2,728	2,760	2,818
61	2,224	2,160	2,059	2,048	1,993	1,958
62	3,639	3,712	3,267	3,136	3,057	2,939
63	2,492	2,418	2,236	2,212	2,151	2,060
64	2,436	2,432	2,308	2,251	2,269	2,134
65	4,357	4,189	3,815	3,701	3,521	3,367
66	3,201	3,199	3,138	3,089	3,009	3,124
67	4,522	4,329	4,242	4,238	4,009	8,164

* Students not included in the count of Senate Districts are those with an address outside of Minnesota, those without a valid address, or those with an incomplete address. Some incomplete addresses could be matched to a Senate district but were not precise enough to be matched to a House district.

**Data may differ slightly from those reported in previous years due to changes in student data.

Subdivision 7 (11)(iii): Five Year History of Student Debt Minnesota State

This section provides data on debt for students who graduated in Fiscal Years 2015 through 2019. The tables below display the percent of graduates who borrowed and the median amount of debt for all students and for those with loans. The data are presented for all graduates and by the graduate's highest award.

Number and Percent of Graduates that Borrowed

Minnesota State: Fiscal Year 2015 to Fiscal Year 2019

	<u>Certificates/Diplomas</u>		<u>Associate</u>		<u>Bachelors</u>		<u>Graduate</u>		<u>All Graduates</u>	
	Total	% with Loans	Total	% with Loans	Total	% with Loans	Total	% with Loans	Total	% with Loans
2015	9,132	52%	16,484	65%	10,865	74%	2,004	60%	38,485	64%
2016	9,456	47%	16,042	61%	10,807	73%	2,129	56%	38,434	61%
2017	8,972	46%	15,256	60%	10,771	72%	2,185	55%	37,184	60%
2018	8,641	42%	14,963	56%	10,772	71%	2,255	58%	36,631	57%
2019	8,925	40%	14,711	52%	10,566	68%	2,283	58%	36,485	54%

Cumulative Median Student Loan Debt: All Graduates*

Minnesota State: Fiscal Year 2015 to Fiscal Year 2019

	<u>Certificates/ Diplomas</u>	<u>Associate</u>	<u>Bachelors</u>	<u>Graduate</u>	<u>All Graduates</u>
2015	\$2,000	\$8,446	\$18,616	\$11,549	\$9,000
2016	\$0	\$6,700	\$18,528	\$11,168	\$7,300
2017	\$0	\$6,500	\$17,357	\$8,169	\$6,650
2018	\$0	\$5,000	\$17,398	\$12,000	\$5,500
2019	\$0	\$2,500	\$15,000	\$13,100	\$4,332

Cumulative Median Student Loan Debt: Graduates Who Borrowed*

Minnesota State: Fiscal Year 2015 to Fiscal Year 2019

	<u>Certificates/ Diplomas</u>	<u>Associate</u>	<u>Bachelors</u>	<u>Graduate</u>	<u>All Graduates</u>
2015	\$11,000	\$16,015	\$25,577	\$28,549	\$18,265
2016	\$10,684	\$15,750	\$25,791	\$31,058	\$18,439
2017	\$10,981	\$15,750	\$25,000	\$31,026	\$18,125
2018	\$9,501	\$15,500	\$25,000	\$30,500	\$18,219
2019	\$9,750	\$14,834	\$24,500	\$33,254	\$17,500

* 2019 data are based on final FY student level graduate data. Data may differ somewhat from data reported by the Minnesota Office of Higher Education which are based on weighted averages of institution medians.

Subdivision 7 (11)(iv): Mandatory Fees by Campus Minnesota State

Mandatory fees are fees charged to all students. Fees include revenue fund fees charged to all students, technology, athletics, health services, student activity/life, parking, and statewide student association. Not all of these fees are charged at every campus.

STATE COLLEGES	FY2017	FY2018	FY2019	FY2020	FY2021
Alexandria Technical & Community College	590	594	600	603	611
Anoka-Ramsey Community College					
Cambridge	665	678	678	687	687
Coon Rapids	677	710	724	740	740
Anoka Technical College	575	575	575	575	575
Central Lakes College	663	672	675	679	689
Century College	590	600	618	616	616
Dakota County Technical College	644	644	644	644	644
Fond du Lac Tribal & Community College	491	491	551	551	551
Hennepin Technical College	518	518	548	544	565
Inver Hills Community College	563	563	563	572	572
Lake Superior College	723	736	774	772	772
Minneapolis College	738	738	738	759	792
Minnesota State College Southeast					
Winona	668	668	668	668	668
Red Wing	500	513	513	513	513
Minnesota State Community & Technical College					
Fergus Falls	652	652	652	596	596
Detroit Lakes	461	461	461	461	461
Moorhead	602	602	602	602	602
Wadena	491	491	491	491	491
Minnesota West Community & Technical College	542	546	546	546	636
Normandale Community College	918	945	945	974	974
North Hennepin Community College	557	573	590	608	646
Northeast Higher Education District					
Hibbing Community College	581	581	581	581	581
Itasca Community College	596	596	596	596	596
Mesabi Range College	600	600	600	596	596
Rainy River Community College	596	596	596	596	596
Vermilion Community College	596	596	596	596	596
Northland Community & Technical College					
East Grand Forks	584	599	599	617	617
Thief River Falls	584	599	599	617	617
Northwest Technical College (Bemidji)	290	290	299	307	315
Pine Technical and Community College	488	488	488	502	502
Ridgewater College	584	584	590	603	621
Riverland Community College	619	632	632	638	657
Rochester Community and Technical College	714	717	717	738	738
St. Cloud Technical & Community College	575	592	610	628	646
Saint Paul College	656	710	710	740	740
South Central College	581	581	656	656	656
STATE UNIVERSITIES					
Bemidji State University	1,033	1,048	1,066	1,083	1,101
Metropolitan State University	1,003	1,034	1,053	1,083	1,113
Minnesota State University, Mankato	954	985	1,005	1,044	1,062

Minnesota State University Moorhead	980	1,058	1,165	1,322	1,335
St. Cloud State University	980	1,134	1,171	1,262	1,275
Southwest Minnesota State University	1,121	1,122	1,139	1,186	1,221
Winona State University	1,018	1,034	1,079	1,097	1,114

Subdivision 7 (11)(v): Employee Head Count and Demographics Fiscal Year 2020 Minnesota State

Headcount represents the number of employees at a point in time and the figures in these tables are measured as of March 1st of the fiscal year being reported. Headcount is reported on an unduplicated basis, so that each employee is counted only once, regardless of whether they work in more than one employee role. Unduplicated headcount is a more appropriate measure when reporting employee characteristics so that numbers are not inflated by counting an individual employee more than once.

FY Unduplicated Headcount

<i>2020</i>	15,561
-------------	--------

FY Gender Unduplicated Headcount Percent

<i>2020</i>	Female	8,678	55.8%
<i>2020</i>	Male	6,876	44.2%
<i>2020</i>	Unknown	1	0.0%
<i>Total</i>	Total	15,561	100.0%

FY Race/Ethnic Unduplicated Headcount Percent

<i>2020</i>	American Indian/Alaska Native	140	0.9%
<i>2020</i>	Asian	762	4.9%
<i>2020</i>	Black	587	3.8%
<i>2020</i>	Hispanic	393	2.5%
<i>2020</i>	Native Hawaiians/Pacific Islanders	18	0.1%
<i>2020</i>	Two Plus	223	1.4%
<i>2020</i>	White	13,199	84.8%
<i>2020</i>	Unknown	239	1.5%
<i>Total</i>	Total	15,561	100.0%

FY	Age Group	Unduplicated Headcount	Percent
2020	UNDER 20	13	0.1%
2020	21 - 25	274	1.8%
2020	26 - 30	792	5.1%
2020	31 - 35	1,307	8.4%
2020	36 - 40	1,760	11.3%
2020	41 - 45	1,978	12.7%
2020	46 - 50	2,052	13.2%
2020	51 - 55	2,107	13.5%
2020	56 - 60	2,322	14.9%
2020	61 - 65	1,891	12.2%
2020	66 - 70	723	4.6%
2020	71 AND OVER	342	2.2%
<i>Total</i>		15,561	100.0%

Subdivision 7(11)(vi): Facilities Minnesota State

Table 11 vi Part 1 provides facilities information including total square footage, square footage organized by general and revenue fund, distribution by region and deferred maintenance amounts. The revenue fund includes facilities that are supported by revenue bonds and typically limited to auxiliary buildings, such as residential life, student union, parking ramps and wellness centers.

Table 11 vi Part 2 provides information on facilities condition, capital bonding requested and received. FCI stands for the Facilities Condition Index and reflects the ratio of deferred maintenance to current replacement value of the facilities measured. The FCI is commonly used to describe the building condition.

Table 11 vi Part 1: Facilities*Minnesota State
Fiscal Year 2020*

Campus Name	General Fund Total GSF (incl "other GSF")	Revenue Fund Total GSF	TOTAL GSF	Facilities Backlog (000's)
Alexandria Technical and Community College - Facilities	493,480	0	493,480	\$21,041
Anoka Technical College - Facilities	323,839	0	323,839	\$6,616
Anoka-Ramsey Community College - Cambridge - Facilities	113,712	0	113,712	\$76
Anoka-Ramsey Community College - Coon Rapids - Facilities	419,337	36,044	455,381	\$1,183
Bemidji State University - Facilities	842,625	570,030	1,412,655	\$57,914
Central Lakes College - Brainerd - Facilities	360,749	0	360,749	\$16,760
Central Lakes College - Staples - Facilities	272,882	0	272,882	\$14,084
Century College - Facilities	739,917	0	739,917	\$32,596
Dakota County Technical College - Facilities	539,331	0	539,331	\$27,248
Fond du Lac Tribal and Community College - Facilities	186,442	0	186,442	\$6,374
Hennepin Technical College - Brooklyn Park - Facilities	498,704	0	498,704	\$32,710
Hennepin Technical College - Eden Prairie - Facilities	415,217	0	415,217	\$38,895
Inver Hills Community College - Facilities	325,845	0	325,845	\$58,710
Lake Superior College - Facilities	399,066	0	399,066	\$16,961
Metropolitan State University - Facilities	386,384	323,587	709,971	\$431
Minneapolis Community and Technical College - Facilities	1,005,856	478,649	1,484,505	\$47,684
Minnesota State College Southeast - Red Wing - Facilities	100,743	0	100,743	\$1,741
Minnesota State College Southeast - Winona - Facilities	183,316	0	183,316	\$3,235
Minnesota State Community and Technical College - Detroit Lakes - Facilities	196,824	0	196,824	\$15,371
Minnesota State Community and Technical College - Fergus Falls - Facilities	165,849	0	165,849	\$10,248
Minnesota State Community and Technical College - Moorhead - Facilities	231,919	4,444	236,363	\$8,770
Minnesota State Community and Technical College - Wadena - Facilities	136,836	0	136,836	\$6,190
Minnesota State University Moorhead - Facilities	1,197,869	578,292	1,776,161	\$86,500

Campus Name	General Fund Total GSF (incl "other GSF")	Revenue Fund Total GSF	TOTAL GSF	Facilities Backlog (000's)
Minnesota State University, Mankato - Facilities	1,923,325	991,291	2,914,616	\$96,533
Minnesota West Community and Technical College - Canby - Facilities	86,143	0	86,143	\$109
Minnesota West Community and Technical College - Granite Falls - Facilities	97,548	0	97,548	\$95
Minnesota West Community and Technical College - Jackson - Facilities	101,250	0	101,250	\$2,596
Minnesota West Community and Technical College - Pipestone - Facilities	101,328	0	101,328	\$1,764
Minnesota West Community and Technical College - Worthington - Facilities	170,094	0	170,094	\$1,320
NHED Hibbing Community College - Facilities	342,427	0	342,427	\$11,981
NHED Itasca Community College - Facilities	214,118	0	214,118	\$14,416
NHED Mesabi Range Community and Technical College - Eveleth - Facilities	97,173	0	97,173	\$1,933
NHED Mesabi Range Community and Technical College - Virginia - Facilities	132,211	0	132,211	\$4,719
NHED Rainy River Community College - International Falls - Facilities	119,509	0	119,509	\$3,119
NHED Vermilion Community College - Ely - Facilities	124,080	86,860	210,940	\$8,589
Normandale Community College - Facilities	566,197	245,800	811,997	\$14,496
North Hennepin Community College - Facilities	490,064	0	490,064	\$12,851
Northland Community and Technical College - East Grand Forks - Facilities	171,244	0	171,244	\$5,513
Northland Community and Technical College - Thief River Falls - Facilities	320,041	0	320,041	\$7,131
Northwest Technical College - Facilities	97,053	0	97,053	\$1,396
Pine Technical and Community College - Pine City - Facilities	112,270	0	112,270	\$708
Ridgewater College - Hutchinson - Facilities	195,906	0	195,906	\$3,025
Ridgewater College - Willmar - Facilities	476,819	0	476,819	\$33,173
Riverland Community College - Albert Lea - Facilities	138,322	0	138,322	\$5,136
Riverland Community College - Austin - Facilities	361,379	0	361,379	\$17,334
Riverland Community College - Owatonna - Facilities	27,571	0	27,571	\$0
Rochester Community and Technical College - Facilities	866,640	0	866,640	\$23,608
Saint Paul College - Facilities	557,150	202,150	759,300	\$8,686

Campus Name	General Fund Total GSF (incl "other GSF")	Revenue Fund Total GSF	TOTAL GSF	Facilities Backlog (000's)
South Central College - Faribault - Facilities	110,367	0	110,367	\$4,201
South Central College - North Mankato - Facilities	302,315	0	302,315	\$10,541
Southwest Minnesota State University - Facilities	801,231	431,938	1,233,169	\$140,793
St. Cloud State University - Facilities	2,097,032	1,127,201	3,224,233	\$234,870
St. Cloud Technical and Community College - Facilities	502,694	0	502,694	\$4,964
Winona State University - Winona - Facilities	1,266,691	969,067	2,235,758	\$128,889
TOTAL	22,506,934	6,045,353	28,552,287	\$1,315,824

Table 11 vi Part 2: Facilities

Minnesota State

Fiscal Year 2020

Campus Name	Overall FCI	2020 Capital Projects	Capital Projects Requested	Capital Projects Appropriation
Alexandria Technical and Community College - Facilities	0.16			
Anoka Technical College - Facilities	0.05			
Anoka-Ramsey Community College - Cambridge - Facilities	0.00			
Anoka-Ramsey Community College - Coon Rapids - Facilities	0.01	Nursing and Business Renovation	26,634,000	TBD
Bemidji State University - Facilities	0.11			
Central Lakes College - Brainerd - Facilities	0.11	Student Services and Academic Support Renovation	8,275,000	TBD
Central Lakes College - Staples - Facilities	0.15			
Century College - Facilities	0.11			
Dakota County Technical College - Facilities	0.13			
Fond du Lac Tribal and Community College - Facilities	0.09			
Hennepin Technical College - Brooklyn Park - Facilities	0.18			
Hennepin Technical College - Eden Prairie - Facilities	0.25			
Inver Hills Community College - Facilities	0.45	Technology and Business Center Renovation and Addition	14,653,000	TBD
Lake Superior College - Facilities	0.11	Integrated Manufacturing Workforce Labs Addition and Renovation	985,000	TBD

Campus Name	Overall FCI	2020 Capital Projects	Capital Projects Requested	Capital Projects Appropriation
Metropolitan State University - Facilities	0.00	Cyber Security Program Renovation	3,923,000	TBD
Minneapolis Community and Technical College - Facilities	0.10	Management Education Center Metro Baccalaureate Initiative Renovation	10,254,000	TBD
Minnesota State College Southeast - Red Wing - Facilities	0.04			
Minnesota State College Southeast - Winona - Facilities	0.05			
Minnesota State Community and Technical College - Detroit Lakes - Facilities	0.21			
Minnesota State Community and Technical College - Fergus Falls - Facilities	0.15			
Minnesota State Community and Technical College - Moorhead - Facilities	0.10			
Minnesota State Community and Technical College - Wadena - Facilities	0.12			
Minnesota State University Moorhead - Facilities	0.12	Weld Hall Renovation and Addition	17,290,000	TBD
Minnesota State University, Mankato - Facilities	0.08	Armstrong Hall Replacement	6,691,000	TBD
Minnesota West Community and Technical College - Canby - Facilities	0.00			
Minnesota West Community and Technical College - Granite Falls - Facilities	0.00			
Minnesota West Community and Technical College - Jackson - Facilities	0.07			

Campus Name	Overall FCI	2020 Capital Projects	Capital Projects Requested	Capital Projects Appropriation
Minnesota West Community and Technical College - Pipestone - Facilities	0.04			
Minnesota West Community and Technical College - Worthington - Facilities	0.02			
NHED Hibbing Community College - Facilities	0.09			
NHED Itasca Community College - Facilities	0.19			
NHED Mesabi Range Community and Technical College - Eveleth - Facilities	0.05			
NHED Mesabi Range Community and Technical College - Virginia - Facilities	0.09			
NHED Rainy River Community College - International Falls - Facilities	0.07			
NHED Vermilion Community College - Ely - Facilities	0.11	Classroom Building Renovation	2,576,000	TBD
Normandale Community College - Facilities	0.05	Classroom and Student Services Renovation, Phase 2	26,634,000	TBD
North Hennepin Community College - Facilities	0.06	Center for Innovation and the Arts at Brooklyn Park	6,598,000	TBD
Northland Community and Technical College - East Grand Forks - Facilities	0.08	Effective Teaching and Learning Labs Renovation	2,220,000	TBD
Northland Community and Technical College - Thief River Falls - Facilities	0.06			
Northwest Technical College - Facilities	0.05			
Pine Technical and Community College - Pine City - Facilities	0.02	Technical-Trades Labs Addition and Renovation	635,000	TBD
Ridgewater College - Hutchinson - Facilities	0.04			
Ridgewater College - Willmar - Facilities	0.18			

Campus Name	Overall FCI	2020 Capital Projects	Capital Projects Requested	Capital Projects Appropriation
Riverland Community College - Albert Lea - Facilities	0.09			
Riverland Community College - Austin - Facilities	0.12			
Riverland Community College - Owatonna - Facilities	0.00			
Rochester Community and Technical College - Facilities	0.07			
Saint Paul College - Facilities	0.03	Academic Excellence Renovation	937,000	TBD
South Central College - Faribault - Facilities	0.10			
South Central College - North Mankato - Facilities	0.33			
Southwest Minnesota State University - Facilities	0.28			
St. Cloud State University - Facilities	0.19			
St. Cloud Technical and Community College - Facilities	0.03			
Winona State University - Winona - Facilities	0.15	Center for Interdisciplinary Collaboration, Engagement, and Learning	3,218,000	TBD

FCI: Facilities Condition Index

Subdivision 7 (11)(vii): Administrative Minnesota State

This section provides information on administrative costs, administrators, and the system office budget.

- **Administrative costs:** Administrative costs are defined as expenditures coded under the IPEDS category, Institutional Support. In FY2019, the system expended \$280.1 million (15.9% of total expenditures) in administrative costs (institutional support). Institutional support is defined by IPEDS as: A functional expense category that includes expenses for the day-to-day operational support of the institution. Includes expenses for general administrative services, central executive-level activities concerned with management and long range planning, legal and fiscal operations, space management, employee personnel and records, logistical services such as purchasing and printing, and public relations and development.
- **Administrators:** The system defines “administrators” as employees who are covered under the Administrator Personnel Plan. In FY2019, the system employed 511 administrators or 3.3% of total system employee headcount.
- **System office budget:** The system office budget for Minnesota State Colleges and Universities as a percentage of total system general fund revenue is 2.0% as of FY2019.

Subdivision 7 (11)(viii): College and University Operating Budgets
Minnesota State

General Fund Operating Budgets FY2021

Institution	Revenues	Expenses
Alexandria Technical & Community College	23,684,328	23,684,328
Anoka Ramsey Community College - Anoka Technical College	66,847,588	66,847,588
Bemidji State University/Northwest Technical College - Bemidji	68,449,873	68,449,873
Central Lakes College	30,282,379	30,238,029
Century College	59,220,215	59,220,215
Dakota County Technical College - Inver Hills Community College	59,438,279	59,438,279
Fond du Lac Tribal & Community College	9,611,025	9,611,025
Hennepin Technical College	41,125,377	41,125,377
Lake Superior College	34,305,990	34,505,990
Metropolitan State University	80,368,280	80,368,280
Minneapolis Community & Technical College	50,173,449	50,173,449
Minnesota State College - Southeast	15,400,000	15,400,000
Minnesota State Community & Technical College	42,820,728	42,820,728
Minnesota State University Moorhead	73,205,753	73,205,753
Minnesota State University, Mankato	196,509,916	196,509,916
Minnesota West Community & Technical College	27,337,100	27,337,100
Normandale Community College	70,863,033	70,863,033
North Hennepin Community College	41,997,219	41,997,219
Northeast Higher Education District	40,335,913	40,335,913
Northland Community & Technical College	28,870,931	28,870,931
Pine Technical & Community College	12,506,534	12,506,534
Ridgewater College	35,406,317	35,406,317
Riverland Community College	25,262,999	25,262,999
Rochester Community & Technical College	41,851,853	41,851,853
Saint Paul College	43,987,111	43,987,111
St. Cloud State University	148,250,000	148,250,000
St. Cloud Technical & Community College	32,221,817	32,221,817
South Central College	26,197,000	26,197,000
Southwest Minnesota State University	42,253,441	42,253,441
Winona State University	103,903,841	103,903,841

All Funds Operating Budgets FY2021

Institution	Revenues	Expenses
Alexandria Technical & Community College	29,143,043	29,143,043
Anoka Ramsey Community College - Anoka Technical College	78,454,291	78,435,077
Bemidji State University/Northwest Technical College - Bemidji	99,388,901	99,388,901
Central Lakes College	43,793,551	43,706,829
Century College	82,495,215	82,495,215
Dakota County Technical College - Inver Hills Community College	75,385,632	75,385,632
Fond du Lac Tribal & Community College	16,045,596	16,045,596
Hennepin Technical College	52,442,539	52,442,539
Lake Superior College	44,577,469	44,577,469
Metropolitan State University	149,446,807	149,446,807
Minneapolis Community & Technical College	76,133,461	76,133,461
Minnesota State College - Southeast	19,333,223	19,333,223
Minnesota State Community & Technical College	58,532,538	58,532,538
Minnesota State University Moorhead	111,189,774	111,143,663
Minnesota State University, Mankato	277,264,571	277,264,571
Minnesota West Community & Technical College	36,982,557	36,982,557
Normandale Community College	99,788,604	99,606,581
North Hennepin Community College	62,507,392	62,507,932
Northeast Higher Education District	37,862,895	37,862,895
Northland Community & Technical College	35,420,069	35,420,069
Pine Technical & Community College	16,876,655	16,876,655
Ridgewater College	45,786,955	45,767,429
Riverland Community College	35,420,069	35,420,069
Rochester Community & Technical College	59,576,853	59,576,853
Saint Paul College	71,268,496	71,268,496
St. Cloud State University	217,937,616	217,937,616
St. Cloud Technical & Community College	47,452,700	47,452,700
South Central College	44,184,000	44,184,000
Southwest Minnesota State University	60,184,431	60,092,491
Winona State University	159,063,158	159,048,043