

October 14, 2019

Chris Steller Legislative Reference Library 100 Dr. Martin Luther King Jr. Blvd. State Office Building Room 645 St. Paul, MN 55155

Dear Chris Steller,

As required by Minn. Stat. 3.197, please find enclosed the 2019 Annual Report of the Emerging Entrepreneur Loan Program to the Minnesota Legislature, for July 1, 2018 – June 30, 2019.

The report presents the program's loan activity including information on race, ethnicity and gender of the business owners as well as information on the businesses including location, industry and potential job creation. Information on activity by participating lenders is also provided.

Please do not hesitate to contact me if you have any questions or concerns about this report.

Regards,

Steve Grove Commissioner

CC:

Governor's Office



# 2019 Annual Report of the Emerging Entrepreneur Loan Program

Office of Business Finance 10/15/2019

Total cost of salaries, printing, and supplies in developing/preparing this report is \$1,393.66 (reported as required by Minn. Stat. 3.197)

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# **Program Background**

The Minnesota Emerging Entrepreneur Loan Program (ELP) supports the growth of businesses owned and operated by minorities, low-income individuals, women, veterans and/or persons with disabilities. DEED provides grant funds to a network of nonprofit lenders, which use these funds for loans of \$5,000 to \$150,000 to start-up and expanding businesses throughout the state. As businesses repay the loans, lending partners return the ELP share of principal to the program's revolving loan fund so that DEED can fund additional loans. Each loan is approved by DEED individually to ensure it fits within program parameters. The program has additional goals of providing jobs for minority and/or low-income persons, creating and strengthening minority business enterprises, and promoting economic development in low-income areas. This report is submitted as directed under Minn. Stat. 116M.17, Subd. 4.

# **History**

ELP was created by the legislature during the 2016 session. The program is the successor to the Minnesota Urban Initiative Loan Program, which was created in 1994 to assist small businesses located in low-income areas of the Twin Cities Metro. Under ELP, the program was expanded to the entire state and became focused solely on the identified underserved targeted groups.

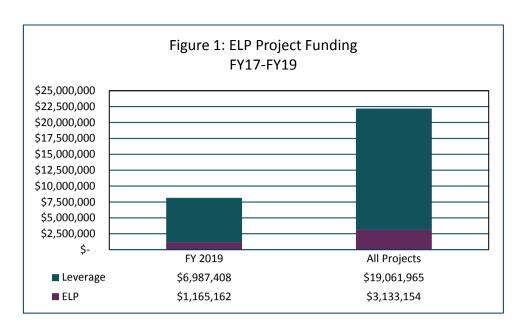
In September 2016, DEED solicited nonprofit lenders through an RFP process to participate in the program and deliver ELP funds to businesses. Applications were received from 25 organizations and 23 were approved by the grant review panel, which included DEED staff and community reviewers. Funds are disbursed to lenders as DEED approves loan packages submitted by lenders. The first loan under the program was approved in March 2017.

The program has received \$1,857,000 in appropriations for the period FY17-FY19. DEED has used about \$71,000 for program administration resulting in \$1,786,000 in loan funds available for lenders participating in the program. The funds are supplemented by repayments made under the Urban Initiative Loan Program and an additional \$1,000,000 appropriation in each year of the FY20-FY21 biennium.

Of the \$857,000 appropriation the program received for FY17, \$357,000 was dedicated to the Twin Cities area with half going to businesses located in Dakota, Ramsey, and Washington; and half going to businesses located in Anoka, Carver, Hennepin, and Scott. All other funding for loan activity must be split between the seven-county Twin Cities metropolitan area and Greater Minnesota with the caveat that as of April 1 of each fiscal year lending can occur without regard to business location.

## **Loan Activity**

Since 2017, ELP has awarded loan funds to 113 qualifying projects for a total of \$3,133,154 in loans, which attracted an additional \$19,061,965 in non-DEED financing. During the fiscal year ended June 30, 2019, ELP awarded \$1,165,162 for 47 projects, leveraging \$6,987,408 in non-DEED financing. ELP funds have been part of the financing for projects ranging in size from \$6,000 to \$3,750,000. Figure 1 on page 4 shows leverage of ELP funds (by dollars) since 2017.

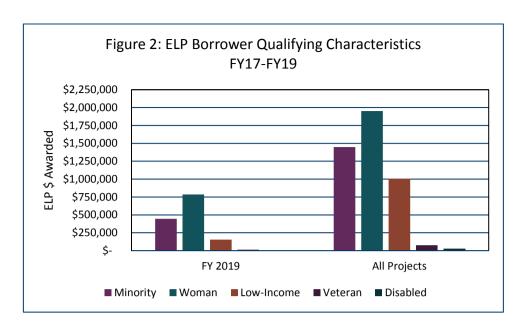


### **Targeted Groups**

ELP funds must be used to finance businesses owned and operated by individuals with qualifying characteristics. The loan applicant must certify that at least 51 percent of individuals who own and operate the business belong to one of the five targeted groups: minorities, low-income individuals, women, veterans, and persons with disabilities. Minority individuals and women self-certify that they qualify. The program requires verification of eligibility from the other three groups. Low-income borrowers must be below 80 percent of income, adjusted for family size, for their county of residence as of their most recent tax return. Veterans must demonstrate honorable discharge and may have served at any time. Disabled individuals must fit within the Americans with Disabilities Act definition of disabled.

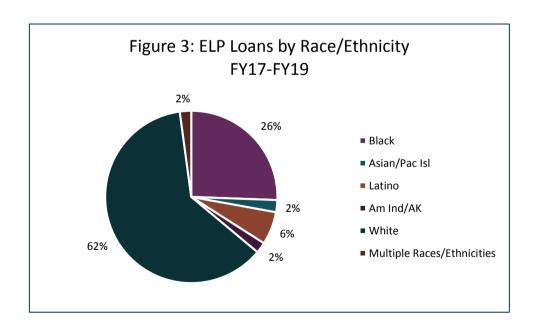
The three groups most served by the program statewide are minority individuals, women and low-income individuals. In Greater Minnesota, the primary group served has been women (66 percent) and in the Twin Cities Metro, the primary group served has been minority individuals (73 percent). Businesses may claim more than one qualifying characteristic.

The number of awards made since 2017 to each demographic group is: minority -62; low-income -42; women -66; veteran -5; and disabled -1. During FY 2019 the breakdown of each group served was: minority -23; low-income -9; women -27; veteran -1; and disabled -0. Since many businesses are owned by individual(s) who have more than one qualifying characteristic, the sum of these numbers does not reflect the number of projects financed. In fact, 53 or 47 percent of the awards made were to businesses where the owner(s) fell into more than one characteristic group. Figure 2 on page 5 shows the breakdown of borrower qualifying characteristics (by dollars) since 2017.



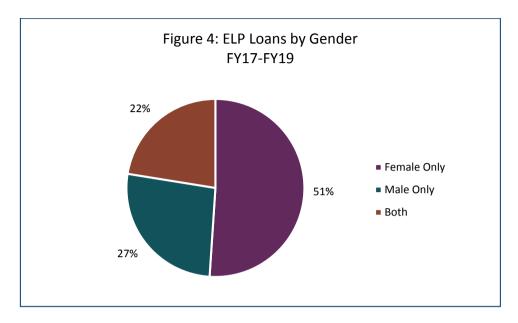
## **Race and Ethnicity**

Due to the nature of the program, ELP funds are awarded to small businesses owned by a diverse group of individuals in terms of race and ethnicity. Since 2017, the number of awards made to each racial and ethnic group tracked have been African American – 26; Asian or Pacific Islander – 7; Hispanic – 3; American Indian or Alaskan Native – 1; white – 28; multiple races/ethnicities – 2. In FY 2019, the number of projects financed by race and ethnicity were: African American – 18; Asian or Pacific Islander – 5; Hispanic – 3; American Indian or Alaskan Native – 1; white – 24; multiple races/ethnicities – 1. (Multiple races/ethnicities indicates that the company is owned by individuals of different races/ethnicities.) Figure 3 below shows the breakdown of ownership by race and ethnicity (by dollars) since 2017.



#### Gender

ELP also awards funds to a significant number of women-owned businesses. Since 2017, 77 or 68 percent of awards have been to businesses owned solely or partially by women. In FY 2019, the number of awards to businesses owned solely or partially by women was 31 or 66 percent. Figure 4 below displays the breakdown of ownership by gender (by dollars) since 2017.



## **Location of Businesses Receiving Loans**

ELP funds are awarded to small businesses across Minnesota. To facilitate this, the program partners with lenders that focus on different areas of the state with all areas being covered by regional or statewide lenders. Currently, West Central Minnesota is the only region that does not have a lending partner dedicated to serving that region.

During the first nine months of each fiscal year, the program must maintain an equitable distribution of funds awarded to Greater Minnesota and the seven-county Twin Cities Metro. That restriction is lifted from April through June of each year. Since 2017, 62 projects totaling \$1,674,409 (53 percent) have been financed in Greater Minnesota and 51 projects totaling \$1,458,745 (47 percent) have been financed in the Metro. In FY 2019, 24 projects totaling \$569,586 were financed in Greater Minnesota and 23 projects totaling \$595,576 were financed in the 7-County Twin Cities Metro. Figures 5 and 6 on page 7 display the geographic distribution of the businesses receiving ELP loans.

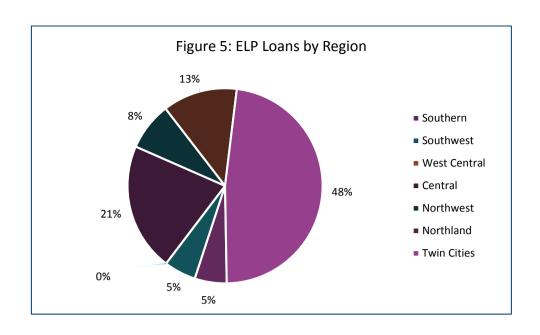
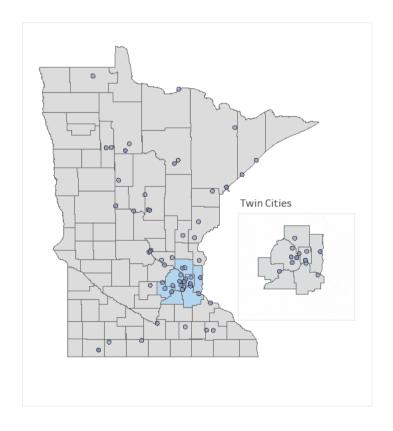


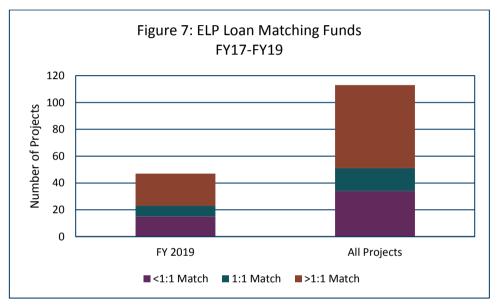
Figure 6: ELP Loans by Geography



## **Leveraged Funds**

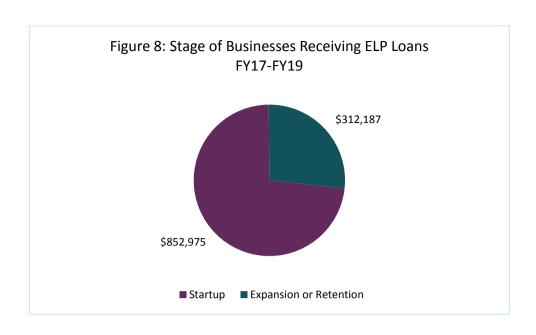
ELP requires a one-to-one match for most projects, with the exception of beginning microenterprises. Beginning microenterprises are defined as businesses that have been generating revenue for less than two years and have fewer than five employees. Most industries are eligible to use ELP funds; however, retail establishments may only be financed if they qualify as beginning microenterprises.

Since 2017, 75 of the 113 loans enrolled in the program have been to beginning microenterprises, but 70 percent have had at least one dollar in non-DEED financing for every ELP dollar. During FY 2019, 70 percent of businesses financed through the program qualified as beginning microenterprises. Despite the high rate of projects that did not require matching funds under program guidelines, 68 percent of projects leveraged at least \$1 of non-DEED funds for every ELP dollar. Overall, the program has leveraged \$19.1 million while providing \$3.1 million in funding – more than \$6 of additional investment for every \$1 of ELP funds. Figure 7 below shows the breakdown of projects based on the percentage of matching funds used.



## **Stage of Businesses Receiving Loans**

By statute, businesses that receive ELP funding must face a barrier to obtaining traditional financing. As a result, many of the projects financed through the program are in the startup phase (defined as less than two years of revenue). Since the program began, 68 percent of businesses awarded funding have been in the startup phase. Figure 8 on page 9 demonstrates the breakdown (by dollars) of loans provided to startup and existing businesses.

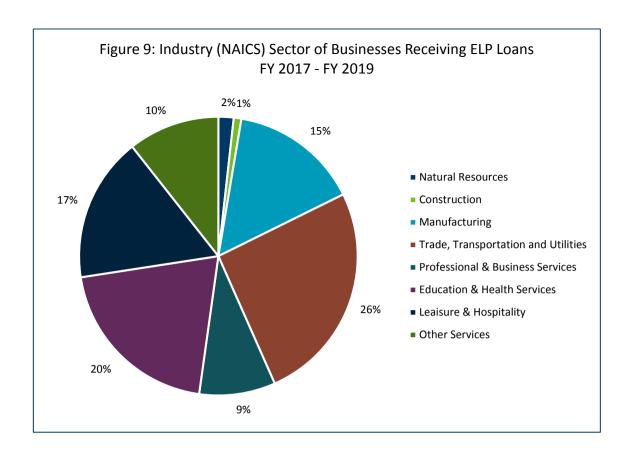


#### **Borrower Industries**

ELP funds have been used to finance businesses in eight sectors. Since the program began, at least 10 percent of financed projects were in one of the following sectors: Trade, Transportation and Utilities (29), Education and Health Services (23), Leisure and Hospitality (19), Manufacturing (17), and Other Services (12). Examples of products and services provided by ELP businesses include:

- Trade, Transportation and Utilities: Clothing boutique, wholesale natural foods, solar panel installation, non-emergency medical services transport, trucking
- Education and Health Services: Child care, assisted living, birth center, dance studio
- Leisure and Hospitality: Motel, restaurants, gun range, campground
- Manufacturing: Food/beverages, bath/cleaning products, heavy equipment parts, clothing
- Other Services: Auto body repair, yoga studio, pet care, salon

Figure 9 on page 10 shows the breakdown of industry sector (by dollars) since 2017.



## **Job Creation and Impact in Low-Income Areas**

The 113 businesses financed through the program between March 1, 2017 and June 30, 2019 projected creating 500 new jobs (both full and part time) with average cash wages of \$13.67 per hour. Of those 500 jobs, 336 were expected to be created in areas defined as low-income by the program. In FY 2019, the number of new jobs projected was 159 with average cash wages of \$13.11 per hour and 121 of those positions were expected to be created in low-income areas.

Certified lending partners are required to report each calendar year about outcomes for the businesses financed through the program. Of the 94 projects approved between March 2017 and December 2018, 47 reported creating new positions at year end. The total number of jobs created by the 47 loan recipients was 276. Of those, 152 were part-time and 124 were full-time positions. Minority individuals reportedly filled 125 of the new positions and 205 of the new jobs were created in areas defined as low-income by the program.

# **Lender Activity**

Of the 23 lenders that are authorized to provide ELP loans to qualified businesses, 20 actually participated in the program through June 30, 2019. These lenders made 113 loans and provided more than \$3.1 million of ELP funds to eligible businesses. Lenders varied significantly in terms of size of loans, as well as geographic regions, industries and targeted populations served. Twelve of the lenders exclusively serve portions of Greater Minnesota, five lenders exclusively serve the Twin Cities Metro and six lenders serve a combination of the two. Table 2 on page 12 displays a chart of lender activity since the program began.

Table 1: ELP Lender Activity FY 17 – FY 19

Lender	Number of Projects	ELP Funding Used	
4-Directions Development	0	\$	0
African Development Center	19	\$	530,000
African Economic Development Solutions	6	\$	89,750
Central Minnesota Development Company	3	\$	270,000
Community and Economic Development Associates	1	\$	60,000
Entrepreneur Fund	12	\$	440,500
First Children's Finance	1	\$	42,000
Greater Bemidji	3	\$	130,000
Hmong American Partnership	3	\$	50,000
Immigrant Development Center	0	\$	0
Initiative Foundation	2	\$	72,122
Latino Economic Development Center	2	\$	37,000
Metropolitan Consortium of Community Developers	20	\$	524,500
Metropolitan Economic Development Association	1	\$	42,500
Neighborhood Development Center	4	\$	100,000
North Central Economic Development Association	8	\$	144,956
Northland Foundation	4	\$	213,750
Northside Economic Opportunity Network	0	\$	0
Northwest Minnesota Foundation	6	\$	71,500
Southern Minnesota Initiative Foundation	3	\$	56,000
Southwest Initiative Foundation	3	\$	35,000
WomenVenture	8	\$	158,576
Worthington Regional Economic Development Corp.	4	\$	65,000

# **Recommendations**

The results noted in this report represent clear evidence that this program is performing as expected – provoding capital to underserved businesses throughout Minnesota. Moreover, these businesses are adding jobs, particulary in low-income areas which is an important additional benefit to the program. Given ths performance, the department recommends continued funding for the program and an annual review of program outcomes and lender performance.

If you have questions about the program, please contact Drew Lindorfer, Program Administrator, or Bob Isaacson, Executive Director, Office of Business Finance, Economic Development Division.