

February 1, 2018

The Honorable Paul Torkelson, Chair
House Transportation Finance Committee
381 State Office Building
Saint Paul, MN 55155

The Honorable Linda Runbeck, Chair
House Transportation & Regional Governance Policy
Committee
417 State Office Building
Saint Paul, MN 55155

The Honorable Frank Hornstein, DFL Lead
House Transportation Policy & Finance Committee
243 State Office Building
Saint Paul, MN 55155

The Honorable Scott Newman, Chair
Senate Transportation Finance & Policy Committee
3105 Minnesota Senate Building
Saint Paul, MN 55155

The Honorable Scott Dibble
Ranking Minority Member
Senate Transportation Finance & Policy Committee
2213 Minnesota Senate Building
Saint Paul, MN 55155

The Honorable Connie Bernardy, DFL Lead
House Transportation & Regional Governance Policy
Committee
253 State Office Building
Saint Paul, MN 55155

The Honorable Bob Dettmer, Chair
House Veterans Affairs Division
565 State Office Building
Saint Paul, MN 55155

The Honorable Paul Rosenthal, DFL Lead
House Veterans Affairs Division
209 State Office Building
Saint Paul, MN 55155

The Honorable Bruce D. Anderson, Chair
Senate Veterans and Military Affairs Finance and Policy
Committee
3209 Minnesota Senate Building
Saint Paul, MN 55155

The Honorable Jerry Newton, Ranking Minority Member
Senate Veterans and Military Affairs Finance and Policy
Committee
2411 Minnesota Senate Building
Saint Paul, MN 55155

RE: Fiscal Year 2016-2017 Targeted Group Business and Veteran-Owned Small Business Programs Report

Dear Legislators:

I am pleased to provide you with the report on MnDOT's Targeted Group Business and Veteran-Owned Small Business contracting programs, as required by [Minn. Stat. 161.321, subd. 8](#).

These programs are part of the MnDOT's overall initiative to increase small business participation on state-funded highway construction projects. They seek to increase participation by TGB and Veteran-owned small businesses through bidding preferences for prime contractors and goals for subcontracting.

Please contact me if you have any questions about this report, or you may contact Kim Collins, Office of Civil Rights Director, at kim.collins@state.mn.us or 651-366-3150.

Sincerely,



Charles A. Zelle
Commissioner

Fiscal Year 2016-17 Report

Targeted Group Business and Veteran-Owned Small Business Programs

February 1, 2018

Prepared by:

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You may also send an email to ADArequest.dot@state.mn.us

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Legislative Request

This report is issued to comply with [Minnesota Statutes 161.321, subdivision 8](#).

161.321 Small Business Contracts

Subd. 8. Reporting.

(a) The commissioner shall report to the commissioner of administration on compliance with this section. The information must be reported at the time and in the manner requested by the commissioner of administration.

(b) By February 1 of each even-numbered year, the commissioner of transportation shall submit a report to the chairs and ranking minority members of the legislative committees with jurisdiction over transportation policy and finance and veterans policy and finance concerning contract awards during the preceding biennium under this section. At a minimum, the report must include:

(1) a summary of the program;

(2) a review of the use of preferences for contracting during the preceding biennium, including frequency of establishment of a preference and frequency and amount of contract awards to:

(i) small targeted group businesses; and

(ii) veteran-owned small businesses;

(3) a review of goals and good faith efforts to use small targeted group businesses and veteran-owned small businesses in subcontracts, including analysis of methods used for, and effectiveness of, good faith efforts;

(4) a summary of any financial incentives used or sanctions imposed;

(5) agency commentary on any perceived impediments, whether statutory, administrative, or otherwise, that may be limiting the participation of small targeted group businesses and veteran-owned small businesses in the agency's contract preference program;

(6) information on each reevaluation under subdivision 4a, including details on the methodology for reevaluation; and

(7) any recommendations for legislative or programmatic changes.

The cost of preparing this report is less than \$5,000.

Summary

The Targeted Group Business and Veteran-Owned Small Business contracting programs are part of the Minnesota Department of Transportation's overall initiative to increase small business participation on state-funded highway construction projects. The Disadvantaged Business Enterprise program serves a similar purpose for federally funded projects and is not included in this report.

The TGB and veteran contracting programs provide certified TGB and verified veteran small businesses increased access to state contracting opportunities. These programs have two primary mechanisms to increase access:

- Bid preferences for TGB and veteran businesses bidding as prime contractors
- Participation goals for TGB and veteran business subcontractors

Program History

The program for veteran-owned small businesses was enacted in 2010 for highway construction projects.

MnDOT began establishing subcontract goals for targeted group businesses in January 2013, with goals applied to state-funded projects advertised for letting in March 2013.

In 2014, MnDOT expanded the program to include its professional and technical projects to provide additional opportunities to TGB and veteran firms.

MnDOT explored ways to expand the use of TGB and veteran programs. In 2016, MnDOT initiated the use of various contracting methods. The methods include Equity Select, Direct Select, Direct Negotiation and Small Business Contract Preferences. MnDOT continues to explore new contracting opportunities for TGB firms.

Program Eligibility

Eligibility requirements for the TGB and veteran programs are established in [Minn. Stat. 16C.16, 161.321](#) and [Minn. Rules Parts 1230.1600-1820](#).

TGB Eligibility

The TGB program is only available to Minnesota-based, for-profit, small businesses. The definition of a small business is established by the Minnesota Department of Administration and varies by industry. For some industries the limit is \$1 million in annual gross sales, while in others it may be \$10 million or more.

In addition to being a Minnesota-based small business, eligibility for MnDOT's TGB program requires the for-profit business to be certified as a targeted group business by the Minnesota Department of Administration. To be certified as a targeted group small business, the business must be at least 51 percent owned by a woman, racial minority, or person with a substantial physical disability. In addition, the business must be operated and controlled day-to-day and on a long-term basis by the qualifying owner.

In other words, ownership is not enough; operational control is also required. To participate in the TGB program, a business must be certified at the time the bid is submitted.

Also, a firm that is certified as a Disadvantaged Business Enterprise with a principal place of business in Minnesota is eligible for certification as a TGB under [Minn. Stat. 16C.16, subd. 2.](#)

Rules regarding eligibility and the designation of targeted group businesses are established by the Minnesota Department of Administration commissioner and can be found in [Minn. Rules 1230.1600-1900.](#) Qualifications and other contract requirements still apply.

Once certified, the TGB is added to the state's vendor list, the [Directory of Certified Targeted Group and Veteran-Owned Small Businesses.](#)

Veteran Eligibility

The Veteran-Owned Small Business program applies to state-funded MnDOT highway construction projects. The program includes contract preferences for veteran-owned firms bidding as prime contractors as well as subcontract participation goals for veteran-owned small businesses.

Like the TGB program, the business must be at least 51 percent owned by a veteran or service-disabled veteran and controlled on a day-to-day basis by the qualifying owner. In addition, the business must be verified by either

- The U.S. Department of Veteran's Affairs as being either a veteran-owned small business or a service disabled veteran-owned small business
- The Minnesota Department of Administration as being either a veteran-owned small business or a service disabled veteran-owned small business

Once certified, veteran-owned businesses are added to the state's vendor list, the [Directory of Certified Targeted Group and Veteran-Owned Small Businesses,](#) and are listed as a veteran-owned business certified by the U.S. Department of Veteran's Affairs in the [VetBiz.gov](#) database.

Contracting Preferences

TGB and veteran-owned small businesses may be eligible for up to 6 percent preference in selling their products or services or when bidding on construction projects.

Under these programs, TGB and veteran small businesses that bid as prime contractors on state-funded projects and request a preference will receive a preference of up to 6 percent of the amount of their bid for the first \$1 million, not to exceed \$60,000. This preference amount is subtracted from the TGB or veteran-owned bid proposal, and then the reduced amount is used to determine the low bid. Contract qualifications and other requirements still apply.

TGB Contracting Preferences, 2016-17 biennium

- During the 2016 fiscal year, 86 TGB prime contractors were awarded projects eligible for the TGB preference. Twenty-four different TGBs were awarded the 86 contracts, which together totaled \$6,999,396.76; the average contract amount was \$81,388.33.

In SFY 2016, 18 TGB contractors were awarded through the Direct Negotiation procurement method for total amount of \$156,488.00.

- During the 2017 fiscal year, 103 TGB prime contractors were awarded projects eligible for the TGB preference. Thirty-three TGBs were awarded the 103 contracts, which together totaled \$20,413,162.58; the average contract amount was \$198,186.04.

In SFY 2017, 31 TGB contractors were awarded through the Direct Negotiation contract procurement method for total amount of \$859,277.00.

In SFY 2017, two TGB contractors were awarded through the Small Business Contract Preference procurement method for a total amount of \$197,549.46 on landscaping projects.

Veteran Contracting Preferences, 2016-17 biennium

- During the 2016 fiscal year, MnDOT awarded five prime contracts to veteran-prime contractors who were eligible for the preferences. Two different veteran firms were awarded the five contracts, which together totaled \$725,585.76; the average contract amount was \$145,117.15.

In SFY 2016, one veteran-owned business was awarded through the Direct Negotiation contract procurement method for a total amount of \$ 120,000.00.

- During the 2017 fiscal year, MnDOT awarded three prime contracts to veteran-prime contractors that were eligible for the preferences. One veteran firm was awarded the three contracts, which together totaled \$299,800.00; the average contract amount was \$99,933.33.

Goals and Good Faith Efforts

Goals for Subcontractor Participation

MnDOT establishes numerical goals for TGB and veteran subcontractor participation on state-funded highway construction projects. A project may include both TGB and veteran subcontractor goals, depending on the availability of TGB and veteran-owned small businesses to do the work. MnDOT's Office of Civil Rights is responsible for assigning TGB and Veteran goals on state-funded projects. A goal of zero percent may be assigned if a project has no significant subcontracting opportunities for TGB and veteran businesses. Contracts less than \$250,000 typically are assigned a goal of zero percent because they are not expected to present significant subcontracting opportunities for TGB and veteran businesses.

MnDOT highway construction projects are assigned TGB and veteran participation goals, except those receiving federal funds. MnDOT's TGB and veteran program specialists evaluate each proposal for participation goals on state-funded MnDOT projects or contracts before the project is advertised. The specialists then set TGB and veteran participation goals. These goals are stated in the TGB and Veteran Special Provisions, which are included in the solicitations.

For all contracts where goals are set, regardless of contract size, the contractor will be required to:

- Solicit the participation of specific TGB or veteran firms to meet that program's contract goal, or
- Demonstrate the good faith efforts the contractor made to obtain TGB or veteran business participation.

Certified TGB firms can receive credit toward TGB goals, and certified veteran firms can receive credit toward veteran goals. If a company is certified in both programs, it can receive credit toward the TGB or veteran subcontracting goal, but not both for the same type of work on a single project.

The apparent low bidder on a contract must commit at the time of bid to subcontracting to TGB and veteran firms a dollar value equal to or greater than the TGB and veteran participation goals assigned to the project. Apparent low bidders that do not commit to meeting the goal(s) are required to show adequate good faith efforts to meet the goal(s) to be awarded the contract.

Good Faith Efforts Reconsideration

Apparent low bidders that do not commit to meeting the TGB or veteran subcontractor goals in their bid documents, or that do not show adequate good faith efforts to meet the goal(s), are not awarded the contract. However, the apparent low bidder can request an administrative reconsideration of this determination.

An administrative reconsideration is an informal hearing before a panel of three MnDOT managers and other staff who were not involved in the initial determination of the firm's lack of good faith efforts. The panel reviews the decision to ensure the decision for non-award was reasonable.

- In the 2016-17 biennium, one project did not commit to meeting the TGB goal. One project was found to have made good faith efforts through the department's review. No prime contractor was denied award of a contract for failing to meet the TGB goal or make adequate good faith efforts. There were no reconsiderations requested.
- In the 2015-16 biennium, two projects did not commit to meeting the veteran goal. Both were found to have made good faith efforts through the department's review. None were not awarded the contract for failing to meet the veteran goal or make adequate good faith efforts. There were no reconsiderations requested.

Financial Incentives

[Minn. Stat. 161.321](#) allows for the use of financial incentives for prime contractors that exceed the TGB or veteran subcontractor goals for a project. At this time, MnDOT's programs do not provide for financial incentives.

Sanctions

If a contractor does not fulfill TGB and veteran subcontracting commitments, the contractor may be subject to administrative sanctions. Sanctions may include, but are not limited to, MnDOT withholding payments and monetary deductions from the contract proceeds. At this time, MnDOT does not impose sanctions for failure to fulfill TGB or veteran subcontracting commitments.

Re-evaluation

MnDOT participated and cooperated with the Department of Administration on the 2017 Minnesota Joint Disparity Study, a coordinated effort between state and local government agencies to analyze whether there is a level-playing field for women- and minority-owned small businesses in Minnesota. Other participants included the Department of Administration, Metropolitan Council, Metropolitan Airports Commission, Minnesota State Colleges and Universities, Mosquito Control District, city of Minneapolis, city of St. Paul and Hennepin County. The study also researched conditions for veteran-owned businesses and companies owned by persons with disabilities. The Joint Disparity Study began in June 2016 and the draft report is expected in early 2018.

TGB and Veteran Subcontract Goals

The majority of MnDOT contracts are awarded to TGB and veteran firms through the use of subcontractor participation goals. These goals are attained by subcontracting with, leasing equipment from, entering into a joint venture with or purchasing materials and supplies from eligible TGB or veteran firms. Generally, 60 percent of a supplier's contracted amount will be credited toward the TGB or veteran small business subcontractor goals.

FY 2016 Subcontract Goals

During fiscal year 2016, 182 state-funded MnDOT projects were evaluated for TGB subcontracting participation goals. The total value of these projects was \$247,963,551.73 at the time of award. Of these projects:

- 106 projects had a goal of zero percent because they were identified as having no significant subcontracting opportunities for TGB firms.
- Despite a goal of zero, TGB firms participated on two of these projects.
- 76 projects had a TGB subcontractor goal above zero.
- 65 projects with a goal greater than zero met or exceeded goals.
- 157 subcontracts with a total value of \$15,081,740.54 were awarded to TGB firms.

During the 2016 fiscal year, 182 state-funded MnDOT projects were evaluated for veteran subcontracting participation goals. The total value of these projects was \$247,963,551.73 at the time of award. Of these projects:

- 124 projects had a goal of zero percent because they were identified as having no significant subcontracting opportunities for veteran-owned small businesses.
- Zero veteran firms participated on these projects.
- 58 projects had a goal greater than zero.
- 51 projects with a veteran goal greater than zero met or exceeded their goal.
- 107 subcontracts with a total value of \$6,602,606.62 were awarded to veteran-owned small businesses.

Detailed FY 2016 project subcontracting information is attached as Appendix A and B.

FY 2017 Subcontract Goals

During fiscal year 2017, 130 state-funded MnDOT projects were evaluated for TGB subcontracting participation goals. The total value of these projects was \$100,036,587.19 at the time of award. Of these projects:

- 76 projects had a goal of zero percent because they were identified as having no significant subcontracting opportunities for TGB firms.
- Despite a goal of zero, TGB firms participated on five of these projects.
- 54 projects had a TGB subcontractor goal above zero.
- 52 projects with a goal greater than zero met or exceeded goals.
- 99 subcontracts with a total value of \$6,688,529.77 were awarded to TGB firms.

During the 2017 fiscal year, 130 state-funded MnDOT projects were evaluated for veteran subcontracting participation goals. The total value of these projects was \$100,036,587.19 at the time of award. Of these projects:

- 99 projects included a goal of zero percent because they were identified as having no significant subcontracting opportunities for veteran businesses.
- Despite a goal of zero, veteran firms participated on one of these projects.
- 31 projects had a veteran goal greater than zero.
- 28 projects met or exceeded their goal.
- 54 subcontracts with a total value of \$2,449,795.56 were awarded to veteran-owned small businesses.

Detailed FY 2017 project subcontracting information is attached as Appendix C and D.

Program Outlook and Recommendations

Efforts to Increase TGB and Veteran Participation

Most firms certified as TGB and veteran-owned businesses do not work in the highway heavy industry. A challenge to greater participation by TGB and veteran businesses on MnDOT projects is the limited number of firms that bid as prime contractors or subcontractors. There are more than 1,000 TGB certified firms in Minnesota working in a broad range of industries. During the FY 2016-17 biennium just 112 TGB firms performed on MnDOT projects (as prime or subcontractor). The number of certified veteran firms working in any industry is considerably smaller. There are just 146 Minnesota veteran-owned firms in the VetBiz.gov database. During the FY 2016-15 biennium just 30 veteran firms performed on MnDOT projects (as prime or subcontractor). The limited availability of TGB and veteran firms active in highway heavy work affects the subcontracting goals set on individual projects as each goal takes into account the number of TGB/vets ready, willing and able to work on a specific project.

Various factors influence the number of small businesses working in highway heavy construction. Sometimes firms in related industries may venture into highway heavy work opportunities. Generally, small businesses share the challenges of cash flow demands and lack of access to capital to make adequate investments for business growth; few small firms have experience in the advanced technology scopes of work to compete for larger highway construction contracts; and small firms struggle with complex bidding processes associated with working in horizontal construction.

MnDOT is committed to trying new approaches to achieve more participation across all its small business programs. MnDOT is pursuing the following strategies:

- Partnering with other state agencies, including the Department of Administration and Department of Employment and Economic Development, to inform the industry about the increase in the number of businesses registered as TGB and veteran-owned. The Office of Civil Rights and other functional areas of MnDOT participate in business expos, procurement events, conferences and meetings of various stakeholder groups to encourage small businesses to get certified in the small business programs. During the biennium, MnDOT had the following successes:
 - 26 TBGs and one veteran participated in orientations in St. Cloud and Minneapolis in February 2016 to learn about the benefits of MnDOT's DBE, TGB and Veteran small business programs.
 - 19 TGBs and one veteran attended an open house on Feb. 24, 2016, for promoting small business interest in the 35W@94: Downtown to Crosstown construction project that kicked off in 2017.
 - A mentor-protégé event on March 29, 2016, featured a panel of general contractors and small businesses to encourage DBEs, TGBs and veteran owned businesses to participate in the one-to-one business learning through mentor-protégé arrangements.
 - Project-specific Meet-n-Greet events, such as the April 2016 Red Wing bridge event, are also important opportunities for small businesses to learn about subcontracting opportunities on high-profile projects, talk with MnDOT's project engineer, learn about the project's DBE/TGB/Veteran goals, and network with prime contractors.

- Training contractors about the TGB and veteran small business program requirements and conducting project reviews to ensure prime contractors and subcontractors understand and comply with requirements.
- Simplifying TGB and veteran contract special provisions and related forms using plain language.
- Dedicating staff to training MnDOT staff about TGB and veteran goal setting on professional/technical contracts to raise awareness with vendors and consultants of the small business program requirements and to ensure small business participation is accurately counted.
- Supporting the work of the Collaborative stakeholder group in its work to identify barriers for small businesses seeking to contract with MnDOT.
- Expanding the use of small business programs by using alternative contracting methods, such as small business contract preferences, negotiated contracts and direct select contracts.
- Sponsoring a small business resource center to introduce certified small businesses to opportunities in state contracting and provide educational and networking opportunities to increase small business capacity.

Recommendations

MnDOT has no recommendations for legislative action at this time. MnDOT believes the strategies listed above will help improve program performance in the next biennium.

Appendix A: 2016 TGB Subcontracting Information

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
7/8/2015	06479		\$9,694,421.00	\$740,872.21	8.20%	7.64%
7/9/2015	1000593		\$371,883.00	\$28,500.00	6.60%	7.66%
7/13/2015	1380-88	M	\$1,123,295.05	\$20,582.64	1.40%	1.83%
7/13/2015	8214-114AK	M	\$1,067,785.00	\$77,159.00	2.40%	7.23%
7/17/2015	1000240		\$6,829,958.05	\$1,557,815.00	22.80%	22.81%
7/24/2015	07513		\$295,000.00	\$0.00	0.00%	0.00%
7/24/2015	07517		\$120,000.00	\$0.00	0.00%	0.00%
7/24/2015	07514		\$45,000.00	\$0.00	0.00%	0.00%
7/24/2015	07515		\$160,000.00	\$0.00	0.00%	0.00%
7/24/2015	07516		\$255,000.00	\$0.00	0.00%	0.00%
7/27/2015	1000655		\$631,985.00	\$0.00	0.00%	0.00%
7/27/2015	8822-177	2	\$1,356,689.00	\$0.00	0.00%	0.00%
7/31/2015	07003		\$8,316,081.45	\$400,571.80	5.00%	4.82%
8/3/2015	1000188		\$497,528.84	\$0.00	0.00%	0.00%
8/3/2015	1000710		\$299,081.93	\$0.00	0.00%	0.00%
8/3/2015	0804-116	7	\$195,500.00	\$0.00	0.00%	0.00%
8/3/2015	1981-132	M	\$129,000.00	\$0.00	0.00%	0.00%
8/3/2015	8821-253	1	\$4,142,300.40	\$0.00	0.00%	0.00%
8/4/2015	3116-144	1	\$164,167.37	\$0.00	0.00%	0.00%
8/4/2015	8825-528	M	\$177,400.00	\$0.00	0.00%	0.00%
8/10/2015	1000785		\$320,067.89	\$0.00	0.00%	0.00%
8/17/2015	1000181		\$145,135.00	\$145,135.00	0.00%	100.00%
8/21/2015	2782-316	M	\$199,910.00	\$0.00	0.00%	0.00%
8/27/2015	1000406		\$746,243.99	\$0.00	0.00%	0.00%
8/28/2015	1000488		\$398,020.00	\$0.00	0.00%	0.00%
8/28/2015	1000725		\$600,012.07	\$180,000.00	30.00%	30.00%
8/28/2015	6284-178	M	\$236,457.56	\$19,963.60	7.80%	8.44%
9/1/2015	7007-33	M	\$187,635.82	\$19,602.00	8.80%	10.45%
9/3/2015	1000786		\$799,737.00	\$0.00	0.00%	0.00%
9/4/2015	1000712		\$246,796.00	\$0.00	10.00%	0.00%
9/4/2015	1001250		\$209,495.00	\$0.00	0.00%	0.00%
9/8/2015	1901-171	M	\$39,755.00	\$0.00	0.00%	0.00%
9/8/2015	2750-84	M	\$89,532.00	\$0.00	0.00%	0.00%
9/8/2015	5680-136	4	\$249,380.00	\$0.00	0.00%	0.00%
9/10/2015	1000684		\$703,347.77	\$0.00	0.00%	0.00%
9/10/2015	07300		\$498,814.88	\$215,963.40	10.00%	43.30%
9/11/2015	8503-52	6	\$151,798.15	\$0.00	0.00%	0.00%
9/17/2015	2313-23	6	\$414,568.24	\$29,480.18	11.90%	7.11%
9/18/2015	1000410		\$2,893,263.59	\$408,834.70	14.00%	14.13%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
9/24/2015	1000843		\$478,536.45	\$0.00	0.00%	0.00%
9/24/2015	1000908		\$828,094.18	\$0.00	0.00%	0.00%
9/24/2015	1000816		\$179,468.07	\$0.00	0.00%	0.00%
9/30/2015	1001212		\$158,389.21	\$0.00	0.00%	0.00%
10/6/2015	5906-39	8	\$1,003,368.36	\$19,953.56	1.60%	1.99%
10/6/2015	8205-143	M	\$248,359.70	\$18,000.00	6.80%	7.25%
10/6/2015	2783-157	M	\$3,643,803.45	\$0.00	0.00%	0.00%
10/7/2015	2783-137	M	\$1,703,498.31	\$46,157.00	1.00%	2.71%
10/7/2015	8825-556	M	\$1,387,130.63	\$78,000.00	5.60%	5.62%
10/8/2015	1001119		\$530,763.14	\$0.00	25.00%	0.00%
10/9/2015	5410-24	2	\$2,600,552.08	\$511,546.00	1.80%	19.67%
10/19/2015	1001272		\$100,000.00	\$0.00	0.00%	0.00%
10/21/2015	1000679		\$123,916.35	\$0.00	0.00%	0.00%
10/22/2015	1001201		\$348,756.00	\$9,667.00	2.00%	2.77%
10/28/2015	1000532		\$646,986.97	\$0.00	0.00%	0.00%
10/30/2015	1001323		\$57,478.96	\$0.00	0.00%	0.00%
10/30/2015	1000789		\$165,582.73	\$0.00	0.00%	0.00%
11/2/2015	8214-160	M	\$546,346.50	\$0.00	0.00%	0.00%
11/3/2015	6244-101	M	\$328,671.00	\$0.00	0.00%	0.00%
11/4/2015	8826-178	6	\$3,026,941.91	\$31,049.60	2.00%	1.03%
11/5/2015	6280-369	M	\$2,092,021.87	\$86,398.20	4.00%	4.13%
11/6/2015	6212-148	M	\$9,946,032.64	\$586,827.58	5.70%	5.90%
11/9/2015	1301-110	M	\$11,182,249.61	\$451,271.75	3.80%	4.04%
11/10/2015	1001186		\$274,515.00	\$0.00	0.00%	0.00%
11/10/2015	1001198		\$189,964.47	\$0.00	0.00%	0.00%
11/12/2015	1001262		\$386,000.00	\$0.00	0.00%	0.00%
11/12/2015	1001169		\$800,000.00	\$0.00	0.00%	0.00%
11/13/2015	1001305		\$60,875.00	\$0.00	0.00%	0.00%
11/17/2015	1001516		\$87,595.97	\$0.00	0.00%	0.00%
11/18/2015	1001180		\$164,152.84	\$0.00	0.00%	0.00%
11/18/2015	1000788		\$209,833.44	\$0.00	0.00%	0.00%
11/19/2015	4206-22	8	\$4,100,056.17	\$124,836.66	3.00%	3.04%
12/1/2015	8826-179	6	\$456,987.76	\$64,710.00	7.20%	14.16%
12/1/2015	7005-114	M	\$72,864.00	\$0.00	0.00%	0.00%
12/2/2015	3006-40	3	\$111,663.00	\$0.00	0.00%	0.00%
12/4/2015	1000050		\$2,149,019.34	\$0.00	0.00%	0.00%
12/10/2015	8826-180	6	\$3,155,336.90	\$50,400.00	1.50%	1.60%
12/10/2015	6285-143	M	\$34,695,021.94	\$1,795,875.57	5.00%	5.18%
12/15/2015	1001645		\$249,549.00	\$0.00	0.00%	0.00%
12/16/2015	1001244		\$2,241,083.70	\$410,000.00	20.40%	18.29%
12/16/2015	1001507		\$851,439.51	\$40,000.00	4.00%	4.70%
12/18/2015	2706-231	M	\$325,585.76	\$85,000.00	4.50%	26.11%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
12/29/2015	1001632		\$206,470.74	\$70,886.35	18.00%	34.33%
12/31/2015	1000929		\$2,090,045.59	\$264,269.67	15.00%	12.64%
1/5/2016	1001882		\$83,996.19	\$83,996.19	0.00%	100.00%
1/5/2016	1001621		\$254,713.71	\$44,847.20	5.00%	17.61%
1/5/2016	1001889		\$90,650.00	\$0.00	0.00%	0.00%
1/6/2016	1001879		\$799,780.00	\$0.00	0.00%	0.00%
1/7/2016	8822-166	2	\$515,708.00	\$0.00	0.00%	0.00%
1/7/2016	2772-103	M	\$1,599,630.05	\$197,103.00	1.90%	12.32%
1/8/2016	1001470		\$265,844.56	\$0.00	0.00%	0.00%
1/11/2016	8824-132	4	\$528,007.20	\$0.00	0.00%	0.00%
1/12/2016	2789-143	M	\$1,179,261.62	\$76,010.94	6.60%	6.45%
1/15/2016	6280-380	M	\$667,680.00	\$0.00	0.00%	0.00%
1/20/2016	1000930		\$1,966,861.80	\$516,058.71	25.00%	26.24%
1/26/2016	1001627		\$466,210.00	\$0.00	0.00%	0.00%
1/26/2016	1001185		\$138,462.00	\$0.00	0.00%	0.00%
1/27/2016	1001307		\$760,007.69	\$76,600.00	10.00%	10.08%
2/1/2016	1001803		\$336,856.51	\$0.00	0.00%	0.00%
2/2/2016	1001923		\$66,503.50	\$0.00	0.00%	0.00%
2/8/2016	1001474		\$295,317.98	\$24,351.25	8.00%	8.25%
2/8/2016	1001493		\$498,579.76	\$200,000.00	40.00%	40.11%
2/8/2016	1001872		\$149,902.94	\$0.00	0.00%	0.00%
2/9/2016	2773-16	M	\$248,456.00	\$0.00	0.00%	0.00%
2/11/2016	3509-24	2	\$484,591.50	\$4,939.42	1.60%	1.02%
2/16/2016	1001804		\$550,778.85	\$0.00	0.00%	0.00%
2/23/2016	1001471		\$242,568.20	\$0.00	0.00%	0.00%
3/1/2016	1982-172	M	\$920,712.05	\$36,678.16	3.70%	3.98%
3/3/2016	1001181		\$720,063.91	\$158,598.14	22.00%	22.03%
3/3/2016	8824-120	4	\$661,802.20	\$4,355.71	4.20%	0.66%
3/8/2016	3505-19	2	\$3,667,671.14	\$38,697.90	1.00%	1.06%
3/8/2016	5680-138	4	\$2,225,287.90	\$140,260.00	4.50%	6.30%
3/8/2016	7005-106	M	\$1,047,737.76	\$36,767.25	3.10%	3.51%
3/9/2016	8825-566	M	\$68,766.75	\$0.00	0.00%	0.00%
3/9/2016	1001518		\$347,732.59	\$40,597.00	9.90%	11.67%
3/10/2016	1001284		\$326,812.24	\$68,737.38	18.00%	21.03%
3/10/2016	0303-65	4	\$2,601,763.95	\$150,178.00	2.10%	5.77%
3/10/2016	0285-66	M	\$1,259,505.00	\$58,800.00	2.20%	4.67%
3/11/2016	2319-16	6	\$3,813,794.43	\$81,470.50	2.00%	2.14%
3/11/2016	8822-192	2	\$1,409,693.06	\$1,232,249.66	0.00%	87.41%
3/14/2016	1001802		\$316,845.25	\$0.00	0.00%	0.00%
3/14/2016	1001800		\$309,159.84	\$0.00	0.00%	0.00%
3/14/2016	1001801		\$294,244.70	\$0.00	0.00%	0.00%
3/18/2016	1001120		\$278,244.68	\$0.00	0.00%	0.00%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
3/21/2016	1002204		\$580,959.45	\$73,481.76	10.00%	12.65%
3/24/2016	6284-163	M	\$3,677,006.73	\$181,833.17	4.60%	4.95%
3/25/2016	6227-74	M	\$248,323.99	\$12,347.50	0.00%	4.97%
3/25/2016	0416-52	2	\$230,293.11	\$36,320.00	0.00%	15.77%
3/29/2016	8823-310	3	\$2,480,178.50	\$0.00	0.00%	0.00%
3/29/2016	7380-248	3	\$1,280,504.64	\$97,960.25	2.60%	7.65%
3/30/2016	A0001-25	M	\$576,750.00	\$0.00	0.00%	0.00%
3/30/2016	8821-267	1	\$199,910.00	\$199,910.00	0.00%	100.00%
3/30/2016	6933-94	1	\$72,464.35	\$0.00	0.00%	0.00%
3/31/2016	7005-105	M	\$811,776.15	\$42,900.00	4.60%	5.28%
3/31/2016	8205-146	M	\$118,957.07	\$20,620.00	0.00%	17.33%
3/31/2016	8828-177	8	\$117,795.80	\$0.00	0.00%	0.00%
3/31/2016	1001656		\$299,167.80	\$0.00	0.00%	0.00%
4/1/2016	2735-193	M	\$573,844.10	\$89,010.00	15.30%	15.51%
4/1/2016	8825-508	M	\$798,875.70	\$36,944.00	2.70%	4.62%
4/5/2016	2723-129	M	\$258,865.00	\$12,758.00	0.00%	4.93%
4/11/2016	5608-23	4	\$3,771,988.12	\$261,191.00	5.50%	6.92%
4/12/2016	3109-40	2	\$757,196.70	\$7,914.06	1.00%	1.05%
4/13/2016	1002100		\$261,667.94	\$0.00	0.00%	0.00%
4/18/2016	7480-126	6	\$29,648,252.00	\$2,084,530.81	6.40%	7.03%
4/29/2016	0605-17	4	\$253,420.00	\$4,196.46	0.00%	1.66%
4/29/2016	2007-27	6	\$1,382,017.03	\$39,898.21	1.20%	2.89%
4/29/2016	1001322		\$231,367.93	\$0.00	0.00%	0.00%
4/29/2016	1002205		\$399,619.94	\$80,211.07	20.00%	20.07%
5/4/2016	1001795		\$731,464.00	\$0.00	5.00%	0.00%
5/4/2016	5809-15	1	\$560,849.69	\$26,183.42	4.50%	4.67%
5/4/2016	1002263		\$343,242.98	\$0.00	0.00%	0.00%
5/5/2016	1002552		\$138,467.08	\$0.00	0.00%	0.00%
5/9/2016	1002236		\$536,357.30	\$0.00	0.00%	0.00%
5/10/2016	1002164		\$186,029.74	\$0.00	0.00%	0.00%
5/10/2016	3405-93	8	\$3,911,405.68	\$268,580.80	12.80%	6.87%
5/10/2016	1002252		\$488,919.99	\$428,493.41	7.00%	87.64%
5/10/2016	1002998		\$6,100.00	\$0.00	0.00%	0.00%
5/11/2016	1001874		\$787,724.01	\$0.00	0.00%	0.00%
5/12/2016	8823-308	3	\$1,972,281.89	\$0.00	0.00%	0.00%
5/17/2016	1002497		\$154,124.61	\$0.00	0.00%	0.00%
5/18/2016	1002425		\$139,415.08	\$0.00	0.00%	0.00%
5/19/2016	1001786		\$1,234,961.00	\$0.00	0.00%	0.00%
5/23/2016	1002362		\$243,611.82	\$152,096.81	0.00%	62.43%
5/26/2016	1002912		\$75,000.00	\$0.00	0.00%	0.00%
5/27/2016	1907-113	M	\$147,844.00	\$0.00	0.00%	0.00%
5/27/2016	8828-187	8	\$397,290.00	\$5,010.75	0.00%	1.26%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
5/27/2016	1002405		\$2,488,222.44	\$290,465.47	5.00%	11.67%
5/27/2016	1003045		\$59,983.16	\$0.00	0.00%	0.00%
5/31/2016	6403-36	8	\$68,243.00	\$0.00	0.00%	0.00%
5/31/2016	8680-174	3	\$1,254,987.40	\$31,450.00	2.50%	2.51%
5/31/2016	2713-112	M	\$668,875.00	\$97,008.48	13.00%	14.50%
6/7/2016	2713-119	M	\$880,704.40	\$41,638.35	4.40%	4.73%
6/7/2016	8826-159	6	\$433,285.00	\$33,900.00	3.00%	7.82%
6/9/2016	8828-152	8	\$324,360.00	\$80,792.06	10.60%	24.91%
6/10/2016	8827-272	7	\$123,635.00	\$19,968.66	0.00%	16.15%
6/10/2016	8823-303	3	\$257,679.00	\$0.00	0.00%	0.00%
6/13/2016	1001878		\$431,458.29	\$0.00	0.00%	0.00%
6/13/2016	1002305		\$378,284.52	\$94,070.00	25.00%	24.87%
6/17/2016	1380-93	M	\$270,646.00	\$5,760.00	0.00%	2.13%
6/17/2016	1002551		\$60,581.74	\$43,119.20	0.00%	71.18%
6/24/2016	4203-53	8	\$434,087.92	\$38,493.60	0.00%	8.87%
6/29/2016	3116-142	1	\$5,887,833.13	\$296,374.43	5.00%	5.03%
6/30/2016	8825-483	M	\$1,187,135.00	\$70,774.20	5.50%	5.96%
6/30/2016	8825-483	M	\$1,187,135.00	\$70,774.20	5.50%	5.96%

Appendix B: 2016 Veteran Subcontracting Information

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
7/8/2015	06479		\$9,694,421.00	\$0.00	0.00%	0.00%
7/9/2015	1000593		\$371,883.00	\$10,750.00	2.80%	2.89%
7/13/2015	1380-88	M	\$1,123,295.05	\$28,500.00	1.20%	2.54%
7/13/2015	8214-114AK	M	\$1,067,785.00	\$10,677.86	1.00%	1.00%
7/17/2015	1000240		\$6,829,958.05	\$70,000.00	1.00%	1.02%
7/24/2015	07513		\$295,000.00	\$0.00	0.00%	0.00%
7/24/2015	07517		\$120,000.00	\$0.00	0.00%	0.00%
7/24/2015	07514		\$45,000.00	\$0.00	0.00%	0.00%
7/24/2015	07515		\$160,000.00	\$0.00	0.00%	0.00%
7/24/2015	07516		\$255,000.00	\$0.00	0.00%	0.00%
7/27/2015	1000655		\$631,985.00	\$0.00	0.00%	0.00%
7/27/2015	8822-177	2	\$1,356,689.00	\$30,000.00	2.10%	2.21%
7/31/2015	07003		\$8,316,081.45	\$0.00	2.00%	0.00%
8/3/2015	1000188		\$497,528.84	\$85,407.34	17.00%	17.17%
8/3/2015	1000710		\$299,081.93	\$0.00	0.00%	0.00%
8/3/2015	0804-116	7	\$195,500.00	\$0.00	0.00%	0.00%
8/3/2015	1981-132	M	\$129,000.00	\$0.00	0.00%	0.00%
8/3/2015	8821-253	1	\$4,142,300.40	\$184,717.75	0.00%	4.46%
8/4/2015	3116-144	1	\$164,167.37	\$0.00	0.00%	0.00%
8/4/2015	8825-528	M	\$177,400.00	\$0.00	0.00%	0.00%
8/10/2015	1000785		\$320,067.89	\$0.00	0.00%	0.00%
8/17/2015	1000181		\$145,135.00	\$0.00	0.00%	0.00%
8/21/2015	2782-316	M	\$199,910.00	\$0.00	0.00%	0.00%
8/27/2015	1000406		\$746,243.99	\$0.00	0.00%	0.00%
8/28/2015	1000488		\$398,020.00	\$0.00	0.00%	0.00%
8/28/2015	1000725		\$600,012.07	\$60,000.00	10.00%	10.00%
8/28/2015	6284-178	M	\$236,457.56	\$18,515.00	3.40%	7.83%
9/1/2015	7007-33	M	\$187,635.82	\$3,000.00	5.50%	1.60%
9/3/2015	1000786		\$799,737.00	\$0.00	0.00%	0.00%
9/4/2015	1000712		\$246,796.00	\$0.00	0.00%	0.00%
9/4/2015	1001250		\$209,495.00	\$0.00	0.00%	0.00%
9/8/2015	1901-171	M	\$39,755.00	\$0.00	0.00%	0.00%
9/8/2015	2750-84	M	\$89,532.00	\$0.00	0.00%	0.00%
9/8/2015	5680-136	4	\$249,380.00	\$0.00	0.00%	0.00%
9/10/2015	1000684		\$703,347.77	\$0.00	0.00%	0.00%
9/10/2015	07300		\$498,814.88	\$0.00	0.00%	0.00%
9/11/2015	8503-52	6	\$151,798.15	\$0.00	0.00%	0.00%
9/17/2015	2313-23	6	\$414,568.24	\$19,500.00	6.70%	4.70%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
9/18/2015	1000410		\$2,893,263.59	\$0.00	0.00%	0.00%
9/24/2015	1000843		\$478,536.45	\$86,402.58	16.00%	18.06%
9/24/2015	1000908		\$828,094.18	\$70,682.88	3.00%	8.54%
9/24/2015	1000816		\$179,468.07	\$0.00	0.00%	0.00%
9/30/2015	1001212		\$158,389.21	\$0.00	0.00%	0.00%
10/6/2015	5906-39	8	\$1,003,368.36	\$19,250.00	1.70%	1.92%
10/6/2015	8205-143	M	\$248,359.70	\$22,448.06	8.70%	9.04%
10/6/2015	2783-157	M	\$3,643,803.45	\$46,927.94	1.20%	1.29%
10/7/2015	2783-137	M	\$1,703,498.31	\$33,018.00	1.00%	1.94%
10/7/2015	8825-556	M	\$1,387,130.63	\$147,685.30	2.70%	10.65%
10/8/2015	1001119		\$530,763.14	\$0.00	0.00%	0.00%
10/9/2015	5410-24	2	\$2,600,552.08	\$77,646.54	5.20%	2.99%
10/19/2015	1001272		\$100,000.00	\$0.00	0.00%	0.00%
10/21/2015	1000679		\$123,916.35	\$0.00	0.00%	0.00%
10/22/2015	1001201		\$348,756.00	\$0.00	0.00%	0.00%
10/28/2015	1000532		\$646,986.97	\$0.00	0.00%	0.00%
10/30/2015	1001323		\$57,478.96	\$0.00	0.00%	0.00%
10/30/2015	1000789		\$165,582.73	\$0.00	0.00%	0.00%
11/2/2015	8214-160	M	\$546,346.50	\$0.00	0.00%	0.00%
11/3/2015	6244-101	M	\$328,671.00	\$0.00	0.00%	0.00%
11/4/2015	8826-178	6	\$3,026,941.91	\$206,804.17	5.00%	6.83%
11/5/2015	6280-369	M	\$2,092,021.87	\$20,930.00	1.00%	1.00%
11/6/2015	6212-148	M	\$9,946,032.64	\$356,347.78	1.40%	3.58%
11/9/2015	1301-110	M	\$11,182,249.61	\$462,916.76	3.30%	4.14%
11/10/2015	1001186		\$274,515.00	\$0.00	0.00%	0.00%
11/10/2015	1001198		\$189,964.47	\$0.00	0.00%	0.00%
11/12/2015	1001262		\$386,000.00	\$0.00	0.00%	0.00%
11/12/2015	1001169		\$800,000.00	\$0.00	0.00%	0.00%
11/13/2015	1001305		\$60,875.00	\$0.00	0.00%	0.00%
11/17/2015	1001516		\$87,595.97	\$0.00	0.00%	0.00%
11/18/2015	1001180		\$164,152.84	\$0.00	0.00%	0.00%
11/18/2015	1000788		\$209,833.44	\$0.00	0.00%	0.00%
11/19/2015	4206-22	8	\$4,100,056.17	\$360,856.79	7.00%	8.80%
12/1/2015	8826-179	6	\$456,987.76	\$42,000.00	0.00%	9.19%
12/1/2015	7005-114	M	\$72,864.00	\$0.00	0.00%	0.00%
12/2/2015	3006-40	3	\$111,663.00	\$0.00	0.00%	0.00%
12/4/2015	1000050		\$2,149,019.34	\$0.00	0.00%	0.00%
12/10/2015	8826-180	6	\$3,155,336.90	\$404,406.40	0.00%	12.82%
12/10/2015	6285-143	M	\$34,695,021.94	\$491,886.24	1.00%	1.42%
12/15/2015	1001645		\$249,549.00	\$0.00	0.00%	0.00%
12/16/2015	1001244		\$2,241,083.70	\$0.00	0.00%	0.00%
12/16/2015	1001507		\$851,439.51	\$0.00	0.00%	0.00%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
12/18/2015	2706-231	M	\$325,585.76	\$240,000.00	7.10%	73.71%
12/29/2015	1001632		\$206,470.74	\$0.00	0.00%	0.00%
12/31/2015	1000929		\$2,090,045.59	\$0.00	10.00%	0.00%
1/5/2016	1001882		\$83,996.19	\$0.00	0.00%	0.00%
1/5/2016	1001621		\$254,713.71	\$0.00	0.00%	0.00%
1/5/2016	1001889		\$90,650.00	\$0.00	0.00%	0.00%
1/6/2016	1001879		\$799,780.00	\$0.00	0.00%	0.00%
1/7/2016	8822-166	2	\$515,708.00	\$0.00	0.00%	0.00%
1/7/2016	2772-103	M	\$1,599,630.05	\$0.00	0.00%	0.00%
1/8/2016	1001470		\$265,844.56	\$0.00	0.00%	0.00%
1/11/2016	8824-132	4	\$528,007.20	\$0.00	0.00%	0.00%
1/12/2016	2789-143	M	\$1,179,261.62	\$0.00	0.00%	0.00%
1/15/2016	6280-380	M	\$667,680.00	\$14,903.95	1.40%	2.23%
1/20/2016	1000930		\$1,966,861.80	\$141,869.37	5.00%	7.21%
1/26/2016	1001627		\$466,210.00	\$0.00	0.00%	0.00%
1/26/2016	1001185		\$138,462.00	\$0.00	0.00%	0.00%
1/27/2016	1001307		\$760,007.69	\$0.00	0.00%	0.00%
2/1/2016	1001803		\$336,856.51	\$0.00	0.00%	0.00%
2/2/2016	1001923		\$66,503.50	\$0.00	0.00%	0.00%
2/8/2016	1001474		\$295,317.98	\$0.00	0.00%	0.00%
2/8/2016	1001493		\$498,579.76	\$0.00	0.00%	0.00%
2/8/2016	1001872		\$149,902.94	\$0.00	0.00%	0.00%
2/9/2016	2773-16	M	\$248,456.00	\$0.00	0.00%	0.00%
2/11/2016	3509-24	2	\$484,591.50	\$13,267.00	2.00%	2.74%
2/16/2016	1001804		\$550,778.85	\$0.00	0.00%	0.00%
2/23/2016	1001471		\$242,568.20	\$0.00	0.00%	0.00%
3/1/2016	1982-172	M	\$920,712.05	\$62,496.05	12.40%	6.79%
3/3/2016	1001181		\$720,063.91	\$0.00	0.00%	0.00%
3/3/2016	8824-120	4	\$661,802.20	\$0.00	0.00%	0.00%
3/8/2016	3505-19	2	\$3,667,671.14	\$66,143.10	1.50%	1.80%
3/8/2016	5680-138	4	\$2,225,287.90	\$31,197.60	1.00%	1.40%
3/8/2016	7005-106	M	\$1,047,737.76	\$206,662.75	8.70%	19.72%
3/9/2016	8825-566	M	\$68,766.75	\$0.00	0.00%	0.00%
3/9/2016	1001518		\$347,732.59	\$0.00	0.00%	0.00%
3/10/2016	1001284		\$326,812.24	\$0.00	0.00%	0.00%
3/10/2016	0303-65	4	\$2,601,763.95	\$290,034.28	3.10%	11.15%
3/10/2016	0285-66	M	\$1,259,505.00	\$0.00	0.00%	0.00%
3/11/2016	2319-16	6	\$3,813,794.43	\$50,736.00	1.00%	1.33%
3/11/2016	8822-192	2	\$1,409,693.06	\$16,400.00	1.00%	1.16%
3/14/2016	1001802		\$316,845.25	\$0.00	0.00%	0.00%
3/14/2016	1001800		\$309,159.84	\$0.00	0.00%	0.00%
3/14/2016	1001801		\$294,244.70	\$0.00	0.00%	0.00%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
3/18/2016	1001120		\$278,244.68	\$0.00	0.00%	0.00%
3/21/2016	1002204		\$580,959.45	\$0.00	0.00%	0.00%
3/24/2016	6284-163	M	\$3,677,006.73	\$125,907.01	1.00%	3.42%
3/25/2016	6227-74	M	\$248,323.99	\$12,103.22	0.00%	4.87%
3/25/2016	0416-52	2	\$230,293.11	\$10,331.00	0.00%	4.49%
3/29/2016	8823-310	3	\$2,480,178.50	\$168,675.00	6.80%	6.80%
3/29/2016	7380-248	3	\$1,280,504.64	\$73,900.29	5.10%	5.77%
3/30/2016	A0001-25	M	\$576,750.00	\$0.00	0.00%	0.00%
3/30/2016	8821-267	1	\$199,910.00	\$0.00	0.00%	0.00%
3/30/2016	6933-94	1	\$72,464.35	\$0.00	0.00%	0.00%
3/31/2016	7005-105	M	\$811,776.15	\$55,260.36	6.80%	6.81%
3/31/2016	8205-146	M	\$118,957.07	\$0.00	0.00%	0.00%
3/31/2016	8828-177	8	\$117,795.80	\$0.00	0.00%	0.00%
3/31/2016	1001656		\$299,167.80	\$0.00	0.00%	0.00%
4/1/2016	2735-193	M	\$573,844.10	\$25,712.30	4.20%	4.48%
4/1/2016	8825-508	M	\$798,875.70	\$25,055.41	2.00%	3.14%
4/5/2016	2723-129	M	\$258,865.00	\$0.00	0.00%	0.00%
4/11/2016	5608-23	4	\$3,771,988.12	\$69,698.90	1.00%	1.85%
4/12/2016	3109-40	2	\$757,196.70	\$39,061.01	5.10%	5.16%
4/13/2016	1002100		\$261,667.94	\$0.00	0.00%	0.00%
4/18/2016	7480-126	6	\$29,648,252.00	\$510,483.70	1.50%	1.72%
4/29/2016	0605-17	4	\$253,420.00	\$0.00	0.00%	0.00%
4/29/2016	2007-27	6	\$1,382,017.03	\$94,018.43	3.60%	6.80%
4/29/2016	1001322		\$231,367.93	\$0.00	0.00%	0.00%
4/29/2016	1002205		\$399,619.94	\$59,908.63	15.00%	14.99%
5/4/2016	1001795		\$731,464.00	\$0.00	0.00%	0.00%
5/4/2016	5809-15	1	\$560,849.69	\$39,363.52	6.80%	7.02%
5/4/2016	1002263		\$343,242.98	\$0.00	0.00%	0.00%
5/5/2016	1002552		\$138,467.08	\$0.00	0.00%	0.00%
5/9/2016	1002236		\$536,357.30	\$0.00	0.00%	0.00%
5/10/2016	1002164		\$186,029.74	\$0.00	0.00%	0.00%
5/10/2016	3405-93	8	\$3,911,405.68	\$83,962.51	4.20%	2.15%
5/10/2016	1002252		\$488,919.99	\$0.00	0.00%	0.00%
5/10/2016	1002998		\$6,100.00	\$0.00	0.00%	0.00%
5/11/2016	1001874		\$787,724.01	\$0.00	0.00%	0.00%
5/12/2016	8823-308	3	\$1,972,281.89	\$69,100.00	3.50%	3.50%
5/17/2016	1002497		\$154,124.61	\$0.00	0.00%	0.00%
5/18/2016	1002425		\$139,415.08	\$0.00	0.00%	0.00%
5/19/2016	1001786		\$1,234,961.00	\$0.00	0.00%	0.00%
5/23/2016	1002362		\$243,611.82	\$0.00	0.00%	0.00%
5/26/2016	1002912		\$75,000.00	\$0.00	0.00%	0.00%
5/27/2016	1907-113	M	\$147,844.00	\$0.00	0.00%	0.00%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
5/27/2016	8828-187	8	\$397,290.00	\$0.00	0.00%	0.00%
5/27/2016	1002405		\$2,488,222.44	\$29,451.00	1.00%	1.18%
5/27/2016	1003045		\$59,983.16	\$0.00	0.00%	0.00%
5/31/2016	6403-36	8	\$68,243.00	\$0.00	0.00%	0.00%
5/31/2016	8680-174	3	\$1,254,987.40	\$26,174.00	1.70%	2.09%
5/31/2016	2713-112	M	\$668,875.00	\$0.00	0.00%	0.00%
6/7/2016	2713-119	M	\$880,704.40	\$114,148.06	3.20%	12.96%
6/7/2016	8826-159	6	\$433,285.00	\$10,963.40	2.50%	2.53%
6/9/2016	8828-152	8	\$324,360.00	\$0.00	0.00%	0.00%
6/10/2016	8827-272	7	\$123,635.00	\$0.00	0.00%	0.00%
6/10/2016	8823-303	3	\$257,679.00	\$0.00	0.00%	0.00%
6/13/2016	1001878		\$431,458.29	\$0.00	0.00%	0.00%
6/13/2016	1002305		\$378,284.52	\$0.00	0.00%	0.00%
6/17/2016	1380-93	M	\$270,646.00	\$35,295.15	0.00%	13.04%
6/17/2016	1002551		\$60,581.74	\$0.00	0.00%	0.00%
6/24/2016	4203-53	8	\$434,087.92	\$4,900.00	1.00%	1.13%
6/29/2016	3116-142	1	\$5,887,833.13	\$365,715.23	2.50%	6.21%
6/30/2016	8825-483	M	\$1,187,135.00	\$48,431.00	3.20%	4.08%

Appendix C: 2017 TGB Subcontracting Information

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
7/5/2016	1002406		\$189,946.09	\$0.00	0.00%	0.00%
7/5/2016	1002599		\$548,403.66	\$312,859.26	10.00%	57.05%
7/8/2016	1002954		\$193,053.00	\$0.00	0.00%	0.00%
7/8/2016	1002883		\$36,618.24	\$36,618.24	0.00%	100.00%
7/13/2016	1002942		\$574,911.80	\$82,225.00	14.30%	14.30%
7/20/2016	1002409		\$215,059.61	\$0.00	0.00%	0.00%
7/22/2016	1025860		\$99,999.90	\$0.00	0.00%	0.00%
7/25/2016	1002894		\$370,000.00	\$0.00	0.00%	0.00%
8/3/2016	1003340		\$398,768.98	\$0.00	0.00%	0.00%
8/8/2016	4001-47	7	\$449,243.98	\$13,580.00	2.80%	3.02%
8/8/2016	4205-91	8	\$377,269.67	\$29,112.77	7.40%	7.72%
8/8/2016	7108-26	3	\$63,942.00	\$0.00	0.00%	0.00%
8/9/2016	1002280		\$264,856.90	\$0.00	0.00%	0.00%
8/9/2016	2781-480	M	\$457,008.92	\$33,990.60	7.30%	7.44%
8/9/2016	1003337		\$285,870.85	\$31,142.86	10.00%	10.89%
8/10/2016	1002934		\$610,868.99	\$92,199.00	15.00%	15.09%
8/12/2016	0207-114	M	\$148,321.40	\$826.00	0.00%	0.56%
8/18/2016	1002926		\$105,678.81	\$105,678.81	0.00%	100.00%
8/26/2016	1003210		\$1,938,398.88	\$18,960.96	1.00%	0.98%
8/29/2016	1002517		\$94,921.70	\$0.00	0.00%	0.00%
9/6/2016	1002922		\$100,000.00	\$64,536.00	0.00%	64.54%
9/7/2016	2734-51	M	\$1,165,533.00	\$97,179.30	2.40%	8.34%
9/9/2016	1003116		\$150,000.00	\$0.00	0.00%	0.00%
9/9/2016	1925-43	M	\$629,948.95	\$56,658.40	5.40%	8.99%
9/9/2016	3516-17	2	\$2,642,307.90	\$379,566.20	1.50%	14.36%
9/9/2016	6780-116	7	\$538,845.00	\$12,112.00	1.00%	2.25%
9/15/2016	1003249		\$300,513.60	\$0.00	0.00%	0.00%
9/15/2016	1003118		\$300,000.00	\$0.00	0.00%	0.00%
9/16/2016	1003338		\$332,779.79	\$0.00	0.00%	0.00%
9/19/2016	1002896		\$200,876.30	\$0.00	0.00%	0.00%
9/28/2016	1003274		\$868,518.58	\$272,177.21	23.70%	31.34%
10/5/2016	8210-102	M	\$96,984.25	\$20,949.25	0.00%	21.60%
10/13/2016	1003246		\$283,844.38	\$0.00	0.00%	0.00%
10/20/2016	0912-32	1	\$1,069,781.04	\$33,031.11	2.70%	3.09%
10/20/2016	1025928		\$369,100.48	\$139,473.17	30.00%	37.79%
11/9/2016	1025929		\$128,938.60	\$0.00	0.00%	0.00%
11/17/2016	1002293		\$603,690.87	\$110,198.35	17.00%	18.25%
11/22/2016	1026788		\$9,900.00	\$9,900.00	0.00%	100.00%
11/22/2016	2101-51	4	\$472,815.73	\$31,358.70	6.30%	6.63%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
12/2/2016	1026525		\$302,639.73	\$0.00	0.00%	0.00%
12/8/2016	7608-19	4	\$3,094,797.00	\$453,000.00	6.80%	14.64%
12/8/2016	1026459		\$578,039.65	\$0.00	0.00%	0.00%
12/13/2016	1026223		\$146,603.81	\$0.00	0.00%	0.00%
12/13/2016	8824-143		\$218,244.68	\$19,152.00	8.10%	8.78%
12/15/2016	1026529		\$248,421.06	\$0.00	0.00%	0.00%
12/16/2016	1026541		\$250,000.00	\$0.00	0.00%	0.00%
12/19/2016	1026553		\$107,352.07	\$0.00	0.00%	0.00%
12/23/2016	1026743		\$185,185.97	\$0.00	0.00%	0.00%
12/29/2016	1026249		\$327,585.31	\$0.00	0.00%	0.00%
12/30/2016	1026872		\$88,954.81	\$88,954.81	0.00%	100.00%
1/6/2017	1003358		\$3,452,093.46	\$368,245.50	10.00%	10.67%
1/6/2017	6216-135	M	\$529,282.42	\$126,789.10	2.90%	23.95%
1/6/2017	1003275		\$199,959.11	\$155,634.05	0.00%	77.83%
1/10/2017	0902-12	1	\$1,820,861.85	\$101,146.50	5.40%	5.55%
1/23/2017	1026584		\$36,777.33	\$0.00	0.00%	0.00%
1/25/2017	1026221		\$149,955.46	\$0.00	0.00%	0.00%
1/25/2017	1025976		\$199,731.40	\$101,377.00	8.00%	50.76%
1/26/2017	1001481		\$426,990.91	\$0.00	0.00%	0.00%
1/26/2017	1002866		\$647,587.72	\$84,074.11	13.00%	12.98%
2/6/2017	1027057		\$45,653.06	\$0.00	0.00%	0.00%
2/7/2017	1026016		\$488,023.79	\$65,935.93	8.00%	13.51%
2/14/2017	1026671		\$1,663,128.61	\$0.00	0.00%	0.00%
2/22/2017	1401-171	4	\$2,457,945.54	\$82,427.95	3.10%	3.35%
2/22/2017	5080-161	6	\$2,971,510.40	\$120,754.02	3.30%	4.06%
2/22/2017	1026983		\$99,411.93	\$0.00	0.00%	0.00%
2/23/2017	1026491		\$148,318.49	\$0.00	0.00%	0.00%
2/24/2017	1213-12	8	\$319,694.50	\$7,390.22	5.00%	2.31%
2/24/2017	2772-111	M	\$1,211,605.15	\$57,445.74	4.70%	4.74%
2/24/2017	6916-106	1	\$198,571.50	\$4,034.00	0.00%	2.03%
3/6/2017	1000045		\$2,391,864.41	\$0.00	0.00%	0.00%
3/9/2017	1026080		\$375,900.48	\$91,914.29	15.00%	24.45%
3/9/2017	1027467		\$49,100.00	\$0.00	0.00%	0.00%
3/14/2017	1027103		\$40,000.00	\$0.00	0.00%	0.00%
3/15/2017	6910-92	1	\$3,096,500.00	\$80,638.98	1.90%	2.60%
3/16/2017	3103-66	1	\$46,924.02	\$0.00	0.00%	0.00%
3/16/2017	3108-76	1	\$1,983,526.61	\$200,500.98	9.60%	10.11%
3/16/2017	1003223		\$220,768.86	\$82,706.75	0.00%	37.46%
3/20/2017	2785-422	M	\$449,258.41	\$2,115.60	0.00%	0.47%
3/21/2017	1026210		\$220,828.00	\$0.00	0.00%	0.00%
3/22/2017	2506-82	6	\$251,050.50	\$48,168.80	15.50%	19.19%
3/22/2017	8208-37	M	\$996,705.06	\$25,370.60	2.50%	2.55%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
3/30/2017	1027071		\$1,166,747.46	\$0.00	0.00%	0.00%
3/31/2017	1027423		\$62,382.00	\$0.00	0.00%	0.00%
4/3/2017	1025809		\$5,250,152.59	\$979,243.53	7.00%	18.65%
4/6/2017	1027614		\$40,165.00	\$0.00	0.00%	0.00%
4/6/2017	1027342		\$230,172.46	\$18,989.21	7.00%	8.25%
4/10/2017	1026949		\$1,622,923.05	\$302,467.00	16.80%	18.64%
4/11/2017	1027141		\$300,000.00	\$0.00	0.00%	0.00%
4/13/2017	1026987		\$353,595.52	\$194,448.76	12.00%	54.99%
4/18/2017	5005-62	6	\$5,254,971.29	\$391,585.75	4.70%	7.45%
4/19/2017	3103-65	1	\$2,177,200.00	\$0.00	0.00%	0.00%
4/19/2017	8825-484		\$2,066,777.62	\$158,330.00	3.60%	7.66%
4/20/2017	1026903		\$799,956.75	\$0.00	0.00%	0.00%
4/20/2017	1027337		\$164,270.00	\$336,907.26	25.00%	205.09%
4/21/2017	8823-311		\$637,778.00	\$466,402.00	0.00%	73.13%
4/21/2017	6982-320	1	\$105,880.00	\$0.00	0.00%	0.00%
4/21/2017	8824-129		\$720,703.26	\$0.00	0.00%	0.00%
4/21/2017	8825-603		\$384,682.00	\$57,720.00	6.70%	15.00%
4/21/2017	1027375		\$46,016.54	\$0.00	0.00%	0.00%
4/21/2017	1027371		\$141,612.16	\$0.00	0.00%	0.00%
5/1/2017	1026920		\$62,734.03	\$0.00	0.00%	0.00%
5/1/2017	1027485		\$98,000.00	\$0.00	0.00%	0.00%
5/4/2017	1027648		\$58,625.00	\$0.00	0.00%	0.00%
5/4/2017	1027455		\$129,508.26	\$0.00	0.00%	0.00%
5/10/2017	1027336		\$121,735.27	\$0.00	25.00%	0.00%
5/10/2017	1027125		\$229,257.79	\$0.00	0.00%	0.00%
5/12/2017	8822-204		\$1,036,170.55	\$0.00	0.00%	0.00%
5/15/2017	8680-180	3	\$3,132,681.20	\$74,196.54	2.20%	2.37%
5/19/2017	1027453		\$134,334.70	\$0.00	0.00%	0.00%
5/24/2017	8282-130	M	\$388,942.77	\$4,438.00	0.00%	1.14%
5/24/2017	8825-606		\$147,366.00	\$14,125.00	4.00%	9.58%
6/1/2017	8821-287		\$2,936,609.83	\$0.00	0.00%	0.00%
6/1/2017	8821-288		\$273,140.62	\$0.00	0.00%	0.00%
6/2/2017	1027449		\$203,375.72	\$0.00	0.00%	0.00%
6/5/2017	8828-202		\$714,570.38	\$535,070.30	1.70%	74.88%
6/5/2017	1027248		\$798,881.77	\$200,671.52	25.00%	25.12%
6/6/2017	1025958		\$331,086.50	\$101,067.00	30.00%	30.53%
6/12/2017	1026462		\$599,812.49	\$0.00	0.00%	0.00%
6/13/2017	1028383		\$14,937.28	\$0.00	0.00%	0.00%
6/15/2017	1027046		\$2,460,902.32	\$358,866.96	8.70%	14.58%
6/15/2017	1981-136	M	\$116,215.76	\$6,739.20	5.40%	5.80%
6/27/2017	6280-382	M	\$152,081.00	\$0.00	0.00%	0.00%
6/27/2017	6280-397	M	\$151,186.00	\$0.00	0.00%	0.00%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
6/27/2017	8822-194		\$332,070.00	\$68,184.43	5.00%	20.53%
6/28/2017	2706-221	M	\$610,449.00	\$15,476.47	2.50%	2.54%
6/28/2017	6280-381	M	\$130,431.00	\$0.00	0.00%	0.00%
6/29/2017	8822-206		\$1,292,557.34	\$1,053,304.98	2.00%	81.49%
6/29/2017	6982-326	1	\$416,900.00	\$0.00	0.00%	0.00%
6/29/2017	8825-599		\$2,347,705.63	\$72,180.50	0.00%	3.07%
6/30/2017	8217-34	M	\$8,663,458.36	\$128,496.20	1.40%	1.48%

Appendix D: 2017 Veteran Subcontracting Information

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
7/5/2016	1002406		\$189,946.09	\$0.00	0.00%	0.00%
7/5/2016	1002599		\$548,403.66	\$0.00	0.00%	0.00%
7/8/2016	1002954		\$193,053.00	\$0.00	0.00%	0.00%
7/8/2016	1002883		\$36,618.24	\$0.00	0.00%	0.00%
7/13/2016	1002942		\$574,911.80	\$50,000.00	2.40%	8.70%
7/20/2016	1002409		\$215,059.61	\$0.00	0.00%	0.00%
7/22/2016	1025860		\$99,999.90	\$0.00	0.00%	0.00%
7/25/2016	1002894		\$370,000.00	\$0.00	0.00%	0.00%
8/3/2016	1003340		\$398,768.98	\$0.00	0.00%	0.00%
8/8/2016	4001-47	7	\$449,243.98	\$8,899.80	1.00%	1.98%
8/8/2016	4205-91	8	\$377,269.67	\$0.00	0.00%	0.00%
8/8/2016	7108-26	3	\$63,942.00	\$0.00	0.00%	0.00%
8/9/2016	1002280		\$264,856.90	\$0.00	0.00%	0.00%
8/9/2016	2781-480	M	\$457,008.92	\$52,634.45	7.30%	11.52%
8/9/2016	1003337		\$285,870.85	\$0.00	0.00%	0.00%
8/10/2016	1002934		\$610,868.99	\$0.00	0.00%	0.00%
8/12/2016	0207-114	M	\$148,321.40	\$28,421.04	0.00%	19.16%
8/18/2016	1002926		\$105,678.81	\$0.00	0.00%	0.00%
8/26/2016	1003210		\$1,938,398.88	\$19,907.05	0.00%	1.03%
8/29/2016	1002517		\$94,921.70	\$0.00	0.00%	0.00%
9/6/2016	1002922		\$100,000.00	\$0.00	0.00%	0.00%
9/7/2016	2734-51	M	\$1,165,533.00	\$13,606.00	1.00%	1.17%
9/9/2016	1003116		\$150,000.00	\$0.00	0.00%	0.00%
9/9/2016	1925-43	M	\$629,948.95	\$43,244.53	2.10%	6.86%
9/9/2016	3516-17	2	\$2,642,307.90	\$48,295.53	1.00%	1.83%
9/9/2016	6780-116	7	\$538,845.00	\$0.00	0.00%	0.00%
9/15/2016	1003249		\$300,513.60	\$0.00	0.00%	0.00%
9/15/2016	1003118		\$300,000.00	\$0.00	0.00%	0.00%
9/16/2016	1003338		\$332,779.79	\$0.00	0.00%	0.00%
9/19/2016	1002896		\$200,876.30	\$0.00	0.00%	0.00%
9/28/2016	1003274		\$868,518.58	\$0.00	0.00%	0.00%
10/5/2016	8210-102	M	\$96,984.25	\$1,284.00	0.00%	1.32%
10/13/2016	1003246		\$283,844.38	\$0.00	0.00%	0.00%
10/20/2016	0912-32	1	\$1,069,781.04	\$28,018.32	1.00%	2.62%
10/20/2016	1025928		\$369,100.48	\$0.00	0.00%	0.00%
11/9/2016	1025929		\$128,938.60	\$0.00	0.00%	0.00%
11/17/2016	1002293		\$603,690.87	\$0.00	0.00%	0.00%
11/22/2016	1026788		\$9,900.00	\$0.00	0.00%	0.00%
11/22/2016	2101-51	4	\$472,815.73	\$26,077.50	3.90%	5.52%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
12/2/2016	1026525		\$302,639.73	\$0.00	0.00%	0.00%
12/8/2016	7608-19	4	\$3,094,797.00	\$107,000.00	3.40%	3.46%
12/8/2016	1026459		\$578,039.65	\$0.00	0.00%	0.00%
12/13/2016	1026223		\$146,603.81	\$0.00	0.00%	0.00%
12/13/2016	8824-143		\$218,244.68	\$0.00	0.00%	0.00%
12/15/2016	1026529		\$248,421.06	\$0.00	0.00%	0.00%
12/16/2016	1026541		\$250,000.00	\$0.00	0.00%	0.00%
12/19/2016	1026553		\$107,352.07	\$0.00	0.00%	0.00%
12/23/2016	1026743		\$185,185.97	\$0.00	0.00%	0.00%
12/29/2016	1026249		\$327,585.31	\$0.00	0.00%	0.00%
12/30/2016	1026872		\$88,954.81	\$0.00	0.00%	0.00%
1/6/2017	1003358		\$3,452,093.46	\$0.00	0.00%	0.00%
1/6/2017	6216-135	M	\$529,282.42	\$0.00	0.00%	0.00%
1/6/2017	1003275		\$199,959.11	\$0.00	0.00%	0.00%
1/10/2017	0902-12	1	\$1,820,861.85	\$64,175.91	1.00%	3.52%
1/23/2017	1026584		\$36,777.33	\$0.00	0.00%	0.00%
1/25/2017	1026221		\$149,955.46	\$0.00	0.00%	0.00%
1/25/2017	1025976		\$199,731.40	\$0.00	0.00%	0.00%
1/26/2017	1001481		\$426,990.91	\$0.00	0.00%	0.00%
1/26/2017	1002866		\$647,587.72	\$0.00	0.00%	0.00%
2/6/2017	1027057		\$45,653.06	\$0.00	0.00%	0.00%
2/7/2017	1026016		\$488,023.79	\$0.00	10.00%	0.00%
2/14/2017	1026671		\$1,663,128.61	\$0.00	0.00%	0.00%
2/22/2017	1401-171	4	\$2,457,945.54	\$27,210.00	1.10%	1.11%
2/22/2017	5080-161	6	\$2,971,510.40	\$64,623.35	1.50%	2.17%
2/22/2017	1026983		\$99,411.93	\$0.00	0.00%	0.00%
2/23/2017	1026491		\$148,318.49	\$0.00	0.00%	0.00%
2/24/2017	1213-12	8	\$319,694.50	\$6,171.60	2.40%	1.93%
2/24/2017	2772-111	M	\$1,211,605.15	\$65,125.50	2.10%	5.38%
2/24/2017	6916-106	1	\$198,571.50	\$26,269.30	0.00%	13.23%
3/6/2017	1000045		\$2,391,864.41	\$0.00	0.00%	0.00%
3/9/2017	1026080		\$375,900.48	\$0.00	0.00%	0.00%
3/9/2017	1027467		\$49,100.00	\$0.00	0.00%	0.00%
3/14/2017	1027103		\$40,000.00	\$0.00	0.00%	0.00%
3/15/2017	6910-92	1	\$3,096,500.00	\$105,121.50	2.00%	3.39%
3/16/2017	3103-66	1	\$46,924.02	\$0.00	0.00%	0.00%
3/16/2017	3108-76	1	\$1,983,526.61	\$60,582.00	2.40%	3.05%
3/16/2017	1003223		\$220,768.86	\$0.00	0.00%	0.00%
3/20/2017	2785-422	M	\$449,258.41	\$45,946.08	0.00%	10.23%
3/21/2017	1026210		\$220,828.00	\$0.00	0.00%	0.00%
3/22/2017	2506-82	6	\$251,050.50	\$5,662.00	1.00%	2.26%
3/22/2017	8208-37	M	\$996,705.06	\$106,650.57	10.70%	10.70%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
3/30/2017	1027071		\$1,166,747.46	\$0.00	0.00%	0.00%
3/31/2017	1027423		\$62,382.00	\$0.00	0.00%	0.00%
4/3/2017	1025809		\$5,250,152.59	\$0.00	0.00%	0.00%
4/6/2017	1027614		\$40,165.00	\$0.00	0.00%	0.00%
4/6/2017	1027342		\$230,172.46	\$12,318.75	5.00%	5.35%
4/10/2017	1026949		\$1,622,923.05	\$0.00	0.00%	0.00%
4/11/2017	1027141		\$300,000.00	\$0.00	0.00%	0.00%
4/13/2017	1026987		\$353,595.52	\$0.00	0.00%	0.00%
4/18/2017	5005-62	6	\$5,254,971.29	\$89,500.00	1.70%	1.70%
4/19/2017	3103-65	1	\$2,177,200.00	\$85,038.00	3.90%	3.91%
4/19/2017	8825-484		\$2,066,777.62	\$99,616.90	2.90%	4.82%
4/20/2017	1026903		\$799,956.75	\$0.00	0.00%	0.00%
4/20/2017	1027337		\$164,270.00	\$0.00	0.00%	0.00%
4/21/2017	8823-311		\$637,778.00	\$77,000.00	4.80%	12.07%
4/21/2017	6982-320	1	\$105,880.00	\$0.00	0.00%	0.00%
4/21/2017	8824-129		\$720,703.26	\$23,000.00	2.70%	3.19%
4/21/2017	8825-603		\$384,682.00	\$0.00	0.00%	0.00%
4/21/2017	1027375		\$46,016.54	\$0.00	0.00%	0.00%
4/21/2017	1027371		\$141,612.16	\$0.00	0.00%	0.00%
5/1/2017	1026920		\$62,734.03	\$0.00	0.00%	0.00%
5/1/2017	1027485		\$98,000.00	\$0.00	0.00%	0.00%
5/4/2017	1027648		\$58,625.00	\$0.00	0.00%	0.00%
5/4/2017	1027455		\$129,508.26	\$0.00	0.00%	0.00%
5/10/2017	1027336		\$121,735.27	\$0.00	0.00%	0.00%
5/10/2017	1027125		\$229,257.79	\$0.00	0.00%	0.00%
5/12/2017	8822-204		\$1,036,170.55	\$6,000.00	0.00%	0.58%
5/15/2017	8680-180	3	\$3,132,681.20	\$35,937.40	1.10%	1.15%
5/19/2017	1027453		\$134,334.70	\$0.00	0.00%	0.00%
5/24/2017	8282-130	M	\$388,942.77	\$50,653.93	0.00%	13.02%
5/24/2017	8825-606		\$147,366.00	\$0.00	0.00%	0.00%
6/1/2017	8821-287		\$2,936,609.83	\$139,650.00	2.60%	4.76%
6/1/2017	8821-288		\$273,140.62	\$57,600.00	9.20%	21.09%
6/2/2017	1027449		\$203,375.72	\$0.00	0.00%	0.00%
6/5/2017	8828-202		\$714,570.38	\$4,500.00	4.50%	0.63%
6/5/2017	1027248		\$798,881.77	\$0.00	0.00%	0.00%
6/6/2017	1025958		\$331,086.50	\$0.00	0.00%	0.00%
6/12/2017	1026462		\$599,812.49	\$0.00	0.00%	0.00%
6/13/2017	1028383		\$14,937.28	\$0.00	0.00%	0.00%
6/15/2017	1027046		\$2,460,902.32	\$172,188.30	7.10%	7.00%
6/15/2017	1981-136	M	\$116,215.76	\$15,493.00	0.00%	13.33%
6/27/2017	6280-382	M	\$152,081.00	\$0.00	0.00%	0.00%
6/27/2017	6280-397	M	\$151,186.00	\$0.00	0.00%	0.00%

Date Awarded	State Project #	District	Awarded Amount	Commitment Amount	Set Goal	Achieved
6/27/2017	8822-194		\$332,070.00	\$1,200.00	0.00%	0.36%
6/28/2017	2706-221	M	\$610,449.00	\$30,514.00	3.30%	5.00%
6/28/2017	6280-381	M	\$130,431.00	\$0.00	0.00%	0.00%
6/29/2017	8822-206		\$1,292,557.34	\$8,900.00	0.00%	0.69%
6/29/2017	6982-326	1	\$416,900.00	\$7,900.00	0.00%	1.89%
6/29/2017	8825-599		\$2,347,705.63	\$527,859.25	0.00%	22.48%
6/30/2017	8217-34	M	\$8,663,458.36	\$0.00	0.00%	0.00%