# STATE OF MINNESOTA

## Office of the State Auditor



Rebecca Otto State Auditor

MILLE LACS COUNTY MILACA, MINNESOTA

YEAR ENDED DECEMBER 31, 2016

### **Description of the Office of the State Auditor**

The mission of the Office of the State Auditor is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 150 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

Audit Practice - conducts financial and legal compliance audits of local governments;

**Government Information** - collects and analyzes financial information for cities, towns, counties, and special districts;

**Legal/Special Investigations** - provides legal analysis and counsel to the Office and responds to outside inquiries about Minnesota local government law; as well as investigates allegations of misfeasance, malfeasance, and nonfeasance in local government;

**Pension** - monitors investment, financial, and actuarial reporting for approximately 650 public pension funds; and

**Tax Increment Financing** - promotes compliance and accountability in local governments' use of tax increment financing through financial and compliance audits.

The State Auditor serves on the State Executive Council, State Board of Investment, Land Exchange Board, Public Employees Retirement Association Board, Minnesota Housing Finance Agency, and the Rural Finance Authority Board.

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## Year Ended December 31, 2016



Audit Practice Division
Office of the State Auditor
State of Minnesota



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# ORGANIZATION 2016

|                         |                      | T            | erm           |
|-------------------------|----------------------|--------------|---------------|
| Office                  | Name                 | From         | То            |
| Commissioners           |                      |              |               |
|                         | C D 1.1-             | I 2012       | I 2017        |
| 1st District            | Genny Reynolds       | January 2013 | January 2017  |
| 2nd District            | Timothy Wilhelm      | January 2015 | January 2019  |
| 3rd District            | Phil Peterson        | January 2013 | January 2017  |
| 4th District            | Roger Tellinghuisen* | January 2015 | January 2019  |
| 5th District            | David Oslin          | January 2013 | January 2017  |
| Officers                |                      |              |               |
| Elected                 |                      |              |               |
| Attorney                | Joe Walsh            | January 2015 | January 2019  |
| •                       |                      | <del>-</del> | <del>-</del>  |
| Auditor/Treasurer       | Philip Thompson      | January 2015 | January 2019  |
| Sheriff                 | Brent Lindgren       | January 2015 | January 2019  |
| Appointed               |                      |              |               |
| County Administrator    | Pat Oman             | October 2015 | Indefinite    |
| County Assessor         | Al Heim              | January 2016 | December 2018 |
| County Engineer         | Bruce Cochran        | May 2015     | May 2019      |
| Community and Veterans  |                      | J            | <b>,</b>      |
| Services Director       | Beth Crook           | January 2014 | Indefinite    |
| Court Services Director | Ben Davis            | August 2015  | Indefinite    |
| Land Services Director  | Michele McPherson    | March 2009   | Indefinite    |
|                         |                      |              |               |
| Medical Examiner        | Dr. Quinn Strobl     | January 2016 | December 2016 |

<sup>\*</sup>Board Chair







# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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#### INDEPENDENT AUDITOR'S REPORT

Board of County Commissioners Mille Lacs County Milaca, Minnesota

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Mille Lacs County, Minnesota, as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the County's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we

express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Mille Lacs County as of December 31, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Mille Lacs County's basic financial statements. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated July 27, 2017, on our consideration of Mille Lacs County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Mille Lacs County's internal control over financial reporting and compliance.

#### Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards (SEFA) as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) is presented for purposes of additional analysis and is not a required part of the basic financial statements. The SEFA is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the SEFA is fairly stated in all material respects in relation to the basic financial statements as a whole.

/s/Rebecca Otto

/s/Greg Hierlinger

REBECCA OTTO STATE AUDITOR

GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

July 27, 2017







### MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2016 (Unaudited)

Mille Lacs County's Management's Discussion and Analysis (MD&A) provides an overview of the County's financial activities for the fiscal year ended December 31, 2016. We encourage readers to consider the information presented here in conjunction with the County's basic financial statements following this section. All amounts, unless otherwise indicated, are expressed in whole dollars.

#### FINANCIAL HIGHLIGHTS

- Governmental activities' total net position is \$67,468,055, of which \$62,313,778 is the net investment in capital assets, and \$4,503,253 is restricted to specific purposes/uses by the County.
- The net cost of Mille Lacs County's governmental activities for the year ended December 31, 2016, was \$21,844,981; the net cost was funded by general revenues and other items totaling \$16,941,017.
- At the close of 2016, Mille Lacs County's governmental funds reported combined ending fund balances of \$18,976,213, a decrease of \$7,660,934 from the previous year-end balance. At the end of the year, Mille Lacs County's assigned and unassigned fund balance totaled \$14,606,239, which is available for spending at the County Board's discretion.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

Mille Lacs County's MD&A serves as an introduction to the basic financial statements. The County's basic financial statements consist of three parts: government-wide financial statements, fund financial statements, and notes to the financial statements. The MD&A (this section); certain budgetary comparison schedules; the Schedules of Proportionate Share of Net Pension Liability and Schedules of Contributions for the Public Employees Retirement Association of Minnesota (PERA) General Employees Retirement Plan, Public Employees Police and Fire Plan, and Public Employees Correctional Plan; and the Schedule of Funding Progress - Other Postemployment Benefits are required to accompany the basic financial statements and, therefore, are included as required supplementary information. The following chart demonstrates how the different pieces are inter-related.

#### Management's Discussion and Analysis

(Required Supplementary Information)

| Government-Wide Financial Statements | Fund Financial Statements |  |  |  |
|--------------------------------------|---------------------------|--|--|--|
| Notes to the Financial Statements    |                           |  |  |  |

#### **Required Supplementary Information**

(Other than Management's Discussion and Analysis)

Mille Lacs County presents two government-wide financial statements: the Statement of Net Position and the Statement of Activities. These two government-wide financial statements provide information about the activities of the County as a whole and present a longer-term view of Mille Lacs County's finances. The County's fund financial statements follow these two government-wide financial statements. For governmental activities, these statements tell how Mille Lacs County financed its services in the short term as well as what remains for future spending. Fund financial statements also report the County's operations in more detail than the government-wide statements by providing information about the County's most significant/major funds. The remaining statements provide financial information about activities for which the County acts solely as a trustee or agent for the benefit of those outside of the government.

## Government-Wide Financial Statements--The Statement of Net Position and the Statement of Activities

The Statement of Net Position and the Statement of Activities report information about Mille Lacs County as a whole and about its activities in a way that helps the reader determine whether Mille Lacs County's financial condition has improved or declined as a result of the current year's activities. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies.

These two statements consider all of Mille Lacs County's current year revenues and expenses, regardless of when the County receives the revenue or pays the expenditure, and report the County's net position and changes in it. You can think of the County's net position--the difference between assets and liabilities--as one way to measure Mille Lacs County's financial health or financial position. Over time, increases or decreases in the County's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the County's property tax base and the general economic conditions of the state and County, to assess the overall health of Mille Lacs County.

Governmental activities--Mille Lacs County reports its basic services in the "Governmental Activities" column of these statements. The activities reported by the County include general government, public safety, highways and streets, sanitation, human services, health, culture and recreation, conservation of natural resources, economic development, and interest expense on long-term debt. Mille Lacs County finances the majority of these activities with local property taxes, state-paid aids, fees, charges for services, and federal and state grants.

(Unaudited)

#### **Fund Financial Statements**

Mille Lacs County's fund financial statements provide detailed information about the significant funds--not the County as a whole. Significant governmental, proprietary, and fiduciary funds may be established by the County to meet requirements of a specific state law; to help control and manage money for a particular purpose/project; or to show that it is meeting specific legal responsibilities and obligations when expending property tax revenues, grants, and/or other funds designated for a specific purpose.

Governmental funds--Most of Mille Lacs County's basic services are reported in governmental funds, which focus on how money flows in and out of those funds and the balances left at year-end that are available for spending. These funds are reported in the financial statements using modified accrual accounting, which measures cash and other financial assets that the County can readily convert to cash. The governmental fund statements provide a detailed short-term view of the County's general government operations and the basic services it provides. Governmental fund information helps determine whether financial resources are available that can be spent in the near future to finance various programs within Mille Lacs County. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in a reconciliation statement following each governmental fund financial statement.

Proprietary funds--The County maintains one proprietary fund type, an internal service fund, which is an accounting device used to accumulate and allocate costs internally. Mille Lacs County uses an internal service fund to account for its self-insurance activities. These services benefit governmental functions and have been allocated to governmental activities in the government-wide financial statements.

#### Reporting the County's Fiduciary Responsibilities

Mille Lacs County is the trustee, or fiduciary, over assets that can be used only for the trust beneficiaries based on the trust arrangement. The County reports all of its fiduciary activities in separate Statements of Fiduciary Net Position and Changes in Fiduciary Net Position. These activities have been excluded from the County's other financial statements because the County cannot use these assets to finance its operations. Mille Lacs County is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

#### THE COUNTY AS A WHOLE

The analysis that follows focuses on the net position (Table 1) and changes in net position (Table 2) of the County's governmental activities.

Table 1 Net Position

|                                   |    | 2016       |    | 2015        |
|-----------------------------------|----|------------|----|-------------|
| Assets                            |    |            |    |             |
| Current and other assets          | \$ | 26,316,733 | \$ | 30,318,632  |
| Capital assets                    |    | 69,437,482 |    | 70,851,855  |
| Total Assets                      | \$ | 95,754,215 | \$ | 101,170,487 |
| Deferred Outflows of Resources    |    |            |    |             |
| Deferred pension outflows         | \$ | 13,150,186 | \$ | 1,789,947   |
| Liabilities                       |    |            |    |             |
| Long-term liabilities outstanding | \$ | 33,890,447 | \$ | 27,324,496  |
| Other liabilities                 |    | 5,253,249  |    | 2,016,427   |
| Total Liabilities                 | \$ | 39,143,696 | \$ | 29,340,923  |
| Deferred Inflows of Resources     |    |            |    |             |
| Deferred pension inflows          | \$ | 2,292,650  | \$ | 1,247,492   |
| Net Position                      |    |            |    |             |
| Net investment in capital assets  | \$ | 62,313,778 | \$ | 62,621,106  |
| Restricted                        | *  | 4,503,253  | 4  | 4,792,366   |
| Unrestricted                      |    | 651,024    |    | 4,958,547   |
| Total Net Position, as Reported   | \$ | 67,468,055 | \$ | 72,372,019  |

A large portion of Mille Lacs County's net position, \$62,313,778 (92.36 percent), reflects the County's investment in capital assets, less any related debt used to acquire those assets. The County uses these capital assets to provide services to citizens. However, it should be noted that these assets are not available for future spending or for liquidating any remaining debt. The portion of the County's net position subject to external restrictions on how they are used is \$4,503,253 (6.67 percent). The unrestricted net position of \$651,024 (or 0.96 percent) decreased for 2016.

Table 2 Changes in Net Position

|                                    |    | 2016        |    | 2015       |
|------------------------------------|----|-------------|----|------------|
| Program revenues                   |    |             |    |            |
| Fees, charges, fines, and other    | \$ | 3,698,202   | \$ | 3,356,808  |
| Operating grants and contributions | 4  | 12,972,019  | Ψ  | 11,867,736 |
| Capital grants and contributions   |    | 80,710      |    | 1,131,843  |
| General revenues                   |    |             |    | , - ,      |
| Property taxes                     |    | 13,876,855  |    | 15,052,978 |
| Other                              |    | 3,064,162   |    | 2,825,478  |
| Total Revenues                     | \$ | 33,691,948  | \$ | 34,234,843 |
| Expenses                           |    |             |    |            |
| General government                 | \$ | 6,768,857   | \$ | 6,299,748  |
| Public safety                      | •  | 11,642,027  | •  | 8,417,126  |
| Highways and streets               |    | 7,471,223   |    | 6,720,953  |
| Sanitation                         |    | 91,269      |    | 81,436     |
| Human services                     |    | 10,621,018  |    | 9,877,663  |
| Health                             |    | 921,542     |    | 739,805    |
| Culture and recreation             |    | 323,284     |    | 467,624    |
| Conservation of natural resources  |    | 299,302     |    | 298,909    |
| Economic development               |    | 282,296     |    | 135,283    |
| Interest                           |    | 175,094     |    | 505,058    |
| Total Expenses                     | \$ | 38,595,912  | \$ | 33,543,605 |
| Change in Net Position             | \$ | (4,903,964) | \$ | 691,238    |
| Net Position - January 1           |    | 72,372,019  |    | 71,680,781 |
| Net Position - December 31         | \$ | 67,468,055  | \$ | 72,372,019 |

#### **Governmental Activities**

Revenues for Mille Lacs County's governmental activities for the year ended December 31, 2016, were \$33,691,948. The County's cost for all governmental activities for the year ended December 31, 2016, was \$38,595,912. The net position for the County's governmental activities decreased by \$4,903,964 in 2016.

As shown in the Statement of Activities, the amount that Mille Lacs County taxpayers ultimately financed for these governmental activities through local property taxation was \$13,876,855 because \$3,698,202 of the costs were paid by those who directly benefited from the programs, and \$13,052,729 was paid by other governments and organizations that subsidized certain programs with grants and contributions. Mille Lacs County paid for the remaining "public benefit" portion of governmental activities with \$1,992,625 in grants and contributions not restricted to specific programs and \$1,071,537 in other revenues, such as investment income, mortgage registry tax, and state deed tax.

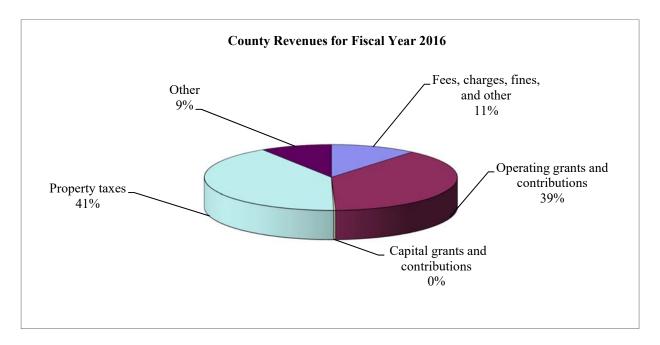
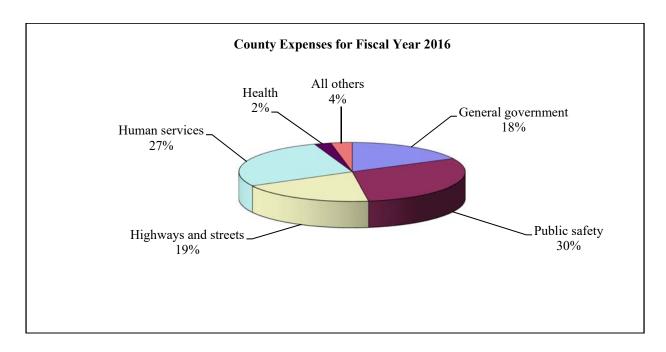


Table 3 presents the cost of each of Mille Lacs County's five largest program functions as well as each function's net cost (total cost, less revenues generated by the activities). The net cost shows the financial burden placed on Mille Lacs County's taxpayers by each of these functions.

Table 3
Governmental Activities

| 20                     |                        |            | )16 |              |                         |
|------------------------|------------------------|------------|-----|--------------|-------------------------|
|                        | Total Cost of Services |            |     |              | Net Cost<br>of Services |
| Program expenses       |                        |            |     |              |                         |
| General government     | \$                     | 6,768,857  | \$  | (5,585,322)  |                         |
| Public safety          |                        | 11,642,027 |     | (9,306,967)  |                         |
| Highways and streets   |                        | 7,471,223  |     | (2,410,047)  |                         |
| Human services         |                        | 10,621,018 |     | (3,961,755)  |                         |
| Health                 |                        | 921,542    |     | (2,231)      |                         |
| All others             |                        | 1,171,245  |     | (578,659)    |                         |
| Total Program Expenses | \$                     | 38,595,912 | \$  | (21,844,981) |                         |

(Unaudited)



#### FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

#### **Governmental Funds**

The focus of the County's governmental funds is to provide information on short-term inflows, outflows, and the balances left at year-end that are available for spending. Such information is useful in assessing the County's financing requirements. In particular, committed, assigned, and unassigned fund balance may serve as a useful measure of net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, governmental funds reported combined ending fund balances of \$18,976,213, a decrease of \$7,660,934 in comparison with the prior year. Of the combined ending fund balances, \$14,900,454 represents unrestricted (committed, assigned, and unassigned) fund balance, which is available for spending at the County's discretion. The remainder of fund balance, \$4,075,759, is not available for general spending due to restrictions for specific purposes or is considered nonspendable.

The General Fund is the main operating fund of the County. At the end of the 2016, the General Fund's fund balance was \$7,308,737, of which \$5,597,313 was committed, assigned, or unassigned. As a measure of the General Fund's liquidity, it may be useful to compare unrestricted fund balance to total expenditures. The General Fund unrestricted fund balance represents 36.61 percent of total General Fund expenditures. During 2016, the ending fund balance decreased by \$106,475.

The Road and Bridge Special Revenue Fund had total fund balance of \$2,451,974 at the end of 2016. The fund balance decreased \$459,557 during 2016, which can be attributed to less intergovernmental revenue received.

The Community and Veteran Services Special Revenue Fund had total fund balance of \$5,193,359 at the end of 2016. The fund balance increased \$584,483, in part, due to higher federal revenue and more services rendered than the prior year.

The Debt Service Fund had total fund balance of \$1,890,859 at the end of 2016. The fund balance decreased \$6,476,569 during 2016 due, in part, to an increase in scheduled debt service expenditures.

The Capital Projects Fund had total fund balance of \$2,136,518 at the end of 2016. The fund balance decreased \$1,225,963 during 2016 due to planned capital improvements during the year.

### **General Fund Budgetary Highlights**

The Mille Lacs County Board of Commissioners, over the course of a budget year, may amend/revise the County's General Fund budget. Budget amendments/revisions fall into one of three categories: new information changing original budget estimations, greater than anticipated revenues or costs, and final agreement reached on employee contracts.

In 2016, the General Fund's actual revenues exceeded expected revenues by \$276,579, and actual expenditures exceeded budgeted expenditures by \$391,034. During the year, the County spent \$106,244 for land records and information, \$9,123 for communications, \$43,434 for snowmobile trails, and \$200,000 on economic development; these expenditures were not budgeted. In addition, expenditures in the Sheriff's Department and for court security were higher than anticipated.

#### CAPITAL ASSETS AND DEBT ADMINISTRATION

#### Capital Assets

At the end of 2016, Mille Lacs County had \$69,437,482 invested in a broad range of capital assets, net of depreciation. This investment in capital assets includes land, land improvements, buildings, highways and streets, equipment, and software (see Table 4 below).

Table 4
Capital Assets at Year-End
(Net of Depreciation)

|                          | <br>2016         | <br>2015         |
|--------------------------|------------------|------------------|
| Land                     | \$<br>2,565,759  | \$<br>2,563,159  |
| Construction in progress | 107,082          | 35,416           |
| Land improvements        | 345,566          | 388,890          |
| Buildings                | 18,030,164       | 18,758,105       |
| Machinery and equipment  | 3,426,157        | 2,812,888        |
| Infrastructure           | 44,894,105       | 46,200,937       |
| Software                 | <br>68,649       | <br>92,460       |
| Total                    | \$<br>69,437,482 | \$<br>70,851,855 |

(Unaudited)

#### **Debt Administration**

At December 31, 2016, Mille Lacs County had \$7,290,000 in bonds outstanding, compared with \$14,185,000 as of December 31, 2015, a decrease of 48.61 percent, as shown in Table 5.

Table 5
Outstanding Debt at Year-End

|  | Governmental Activities |           |    | Percent (%) |          |
|--|-------------------------|-----------|----|-------------|----------|
| Bonds and Notes Payable                      |                         | 2016      |    | 2015        | Change   |
| 2007 HRA Lease Revenue Refunding Bonds       | \$                      | -         | \$ | 495,000     | (100.00) |
| 2008 G.O. Capital Improvement Plan Bonds     |                         | -         |    | 6,285,000   | (100.00) |
| 2010A G.O. Capital Improvement Plan Bonds    |                         | 355,000   |    | 470,000     | (24.47)  |
| 2010B Taxable Capital Improvement Bonds -    |                         |           |    |             |          |
| Recovery Zone Economic Development Bonds     |                         | 920,000   |    | 920,000     | -        |
| 2014 G.O. Capital Improvement Plan Refunding |                         |           |    |             |          |
| Bonds  |                         | 6,015,000 |    | 6,015,000   | -        |
|  |                         |           |    |             |          |
| Total  | \$                      | 7,290,000 | \$ | 14,185,000  | (48.61)  |

Other long-term obligations include compensated absences, the other postemployment benefits liability, and the net pension liability. Mille Lacs County's notes to the financial statements provide detailed information about the County's long-term liabilities.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The County's elected and appointed officials considered many factors when setting the fiscal year 2017 budget and tax rates.

• Major revenue sources for the County are state-paid aids, credits, and grants. The County is anticipating no significant changes to these programs in 2017.

#### CONTACTING THE COUNTY'S FINANCIAL MANAGEMENT

Mille Lacs County's financial report provides citizens, taxpayers, customers, investors, and creditors with a general overview of Mille Lacs County's finances and shows the County's accountability for the money it receives and spends. If you have questions about this report, or need additional financial information, contact Pat Oman, Mille Lacs County Administrator, (320-983-8218), Mille Lacs County Courthouse, 635 - 2nd Street S.E., Milaca, Minnesota 56353.











EXHIBIT 1

#### STATEMENT OF NET POSITION GOVERNMENTAL ACTIVITIES DECEMBER 31, 2016

| A33013 | A | SS | e | ts |
|--------|---|----|---|----|
|--------|---|----|---|----|

| Cash and pooled investments                   | \$       | 22,229,239 |
|---|----------|------------|
| Petty cash and change funds                   |          | 850        |
| Departmental cash                             |          | 26,180     |
| Taxes receivable                              |          |            |
| Delinquent                                    |          | 718,263    |
| Special assessments receivable                |          |            |
| Delinquent                                    |          | 1,448      |
| Accounts receivable                           |          | 221,690    |
| Accrued interest receivable                   |          | 26,581     |
| Due from other governments                    |          | 2,714,508  |
| Inventories                                   |          | 330,209    |
| Prepaid items                                 |          | 47,765     |
| Capital assets                                |          |            |
| Non-depreciable                               |          | 2,672,841  |
| Depreciable - net of accumulated depreciation |          | 66,764,641 |
|   |          |            |
| Total Assets                                  | \$       | 95,754,215 |
| D.C. 10 (0) CD                                |          |            |
| <u>Deferred Outflows of Resources</u>         |          |            |
| Defendancies and and                          | ø        | 12 150 107 |
| Deferred pension outflows                     | \$       | 13,150,186 |
| Liabilities                                   |          |            |
|   |          |            |
| Accounts payable                              | \$       | 809,102    |
| Salaries payable                              |          | 682,631    |
| Claims payable                                |          | 9,658      |
| Due to other governments                      |          | 208,311    |
| Accrued interest payable                      |          | 90,647     |
| Unearned revenue                              |          | 3,452,900  |
| Long-term liabilities                         |          |            |
| Due within one year                           |          | 675,491    |
| Due in more than one year                     |          | 9,211,753  |
| Net pension liability                         |          | 22,396,955 |
| Other postemployment benefits liability       |          | 1,606,248  |
|   |          |            |
| Total Liabilities                             | \$       | 39,143,696 |
| Deferred Inflows of Resources                 |          |            |
| Deferred pencian inflaws                      | <b>e</b> | 2,292,650  |
| Deferred pension inflows                      | \$       | 2,292,050  |

EXHIBIT 1 (Continued)

#### STATEMENT OF NET POSITION GOVERNMENTAL ACTIVITIES DECEMBER 31, 2016

#### **Net Position**

| Net investment in capital assets  | \$<br>62,313,778 |
|-----------------------------------|------------------|
| Restricted for                    |                  |
| General government                | 201,708          |
| Public safety                     | 1,132,622        |
| Highways and streets              | 925,887          |
| Conservation of natural resources | 216,540          |
| Sanitation                        | 135,637          |
| Debt service                      | 1,890,859        |
| Unrestricted                      | <br>651,024      |
| Total Net Position                | \$<br>67,468,055 |

EXHIBIT 2

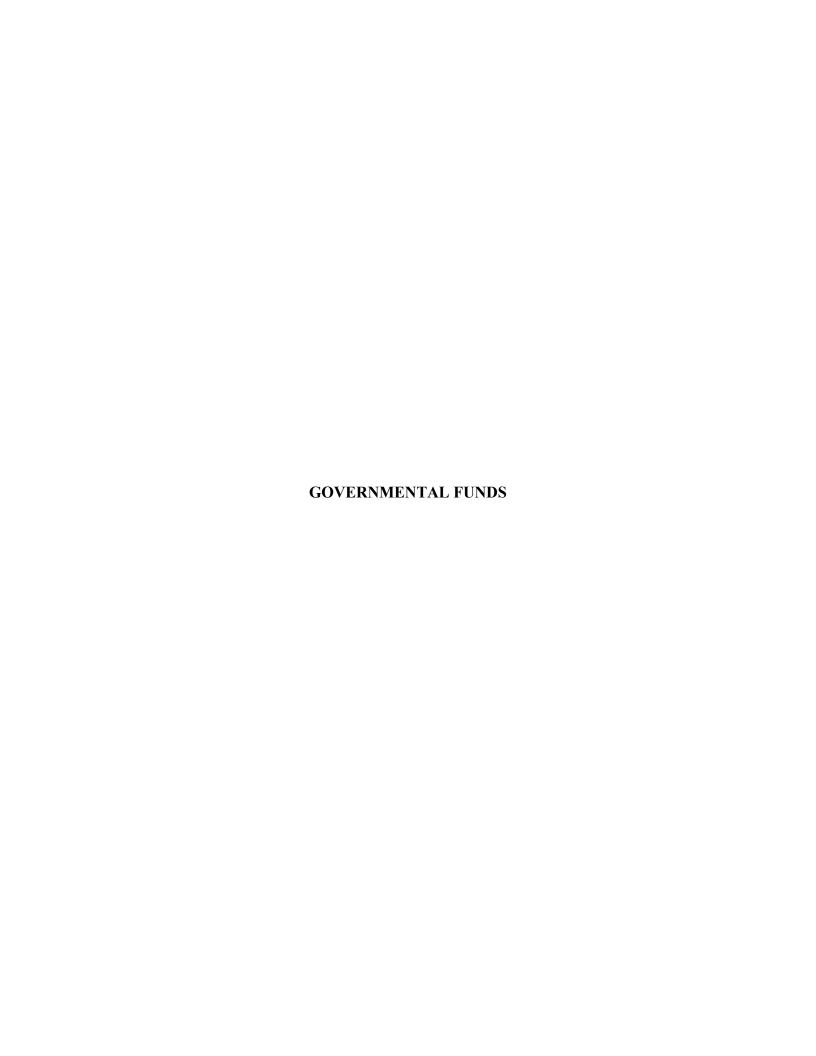
### STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2016

|  |                                |            |                                       | Program Revenues |  |            |                                  |        |   | Net (Expense) |  |
|--|--------------------------------|------------|---------------------------------------|------------------|--|------------|----------------------------------|--------|---|---------------|--|
|  | Expenses                       |            | Fees, Charges,<br>Fines,<br>and Other |                  | Operating<br>Grants and<br>Contributions |            | Capital Grants and Contributions |        | Revenue and<br>Changes in<br>Net Position |               |  |
| Functions/Programs   |                                |            |                                       |                  |  |            |                                  |        |   |               |  |
| Governmental activities  |                                |            |                                       |                  |  |            |                                  |        |   |               |  |
| General government   | \$                             | 6,768,857  | \$                                    | 905,761          | \$                                       | 277,774    | \$                               | -      | \$  | (5,585,322)   |  |
| Public safety  |                                | 11,642,027 |                                       | 1,459,544        |  | 875,516    |                                  | -      |   | (9,306,967)   |  |
| Highways and streets   |                                | 7,471,223  |                                       | 50,727           |  | 4,941,368  |                                  | 69,081 |   | (2,410,047)   |  |
| Sanitation   |                                | 91,269     |                                       | 17,241           |  | 75,457     |                                  | -      |   | 1,429         |  |
| Human services   |                                | 10,621,018 |                                       | 1,016,225        |  | 5,643,038  |                                  | -      |   | (3,961,755)   |  |
| Health   |                                | 921,542    |                                       | 175,035          |  | 744,276    |                                  | -      |   | (2,231)       |  |
| Culture and recreation   |                                | 323,284    |                                       | _                |  | 46,138     |                                  | 11,629 |   | (265,517)     |  |
| Conservation of natural  |                                |            |                                       |                  |  |            |                                  |        |   |               |  |
| resources  |                                | 299,302    |                                       | 73,381           |  | 118,104    |                                  | -      |   | (107,817)     |  |
| Economic development   |                                | 282,296    |                                       | 288              |  | 235,000    |                                  | -      |   | (47,008)      |  |
| Interest expense on  |                                |            |                                       |                  |  | ŕ          |                                  |        |   |               |  |
| long-term debt   |                                | 175,094    |                                       | _                |  | 15,348     |                                  | -      |   | (159,746)     |  |
| 8  |                                |            |                                       |                  |  | - /        |                                  |        |   | (22)          |  |
| Total Governmental   |                                |            |                                       |                  |  |            |                                  |        |   |               |  |
| Activities   | \$                             | 38,595,912 | \$                                    | 3,698,202        | \$                                       | 12,972,019 | \$                               | 80,710 | \$  | (21,844,981)  |  |
|  |                                |            |                                       |                  |  |            |                                  |        |   |               |  |
|  | General Revenues               |            |                                       |                  |  |            |                                  |        |   |               |  |
|  | Property taxes Gravel tax      |            |                                       |                  |  |            |                                  | \$     | 13,876,855                                |               |  |
|  |                                |            |                                       |                  |  |            |                                  | Ψ      | 85,262                                    |               |  |
|  | Mortgage registry and deed tax |            |                                       |                  |  |            |                                  |        |   | 21,356        |  |
| Wheelage tax  Payments in lieu of tax  Grants and contributions not restricted to specific programs  Unrestricted investment earnings  Miscellaneous  Gain on sale of capital assets |                                |            |                                       |                  |  |            |                                  |        | 270,294                                   |               |  |
|  |                                |            |                                       |                  |  |            |                                  |        | 240,809                                   |               |  |
|  |                                |            |                                       |                  |  |            |                                  |        | 1,992,625                                 |               |  |
|  |                                |            |                                       |                  |  |            |                                  |        | 134,430                                   |               |  |
|  |                                |            |                                       |                  |  |            |                                  |        | 256,762                                   |               |  |
|  |                                |            |                                       |                  |  |            |                                  |        | 62,624                                    |               |  |
|  | Gain on saic of capital assets |            |                                       |                  |  |            |                                  |        |   | 02,024        |  |
|  | Total general revenues         |            |                                       |                  |  |            |                                  | \$     | 16,941,017                                |               |  |
| Change in net position   |                                |            |                                       |                  |  |            |                                  |        | \$  | (4,903,964)   |  |
| Net Position - January 1   |                                |            |                                       |                  |  |            |                                  |        |   | 72,372,019    |  |
| ·  |                                |            |                                       |                  |  |            |                                  |        | -   |               |  |
| Net Position - December 31   |                                |            |                                       |                  |  |            |                                  | \$     | 67,468,055                                |               |  |









#### BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2016

|   |    | General    |    | Road and<br>Bridge |
|---|----|------------|----|--------------------|
| <u>Assets</u>   |    |            |    |                    |
| Cash and pooled investments   | \$ | 11,036,221 | \$ | 2,190,202          |
| Petty cash and change funds   |    | 800        |    | -                  |
| Departmental cash   |    | 26,180     |    | -                  |
| Taxes receivable  |    |            |    |                    |
| Delinquent  |    | 464,288    |    | 21,670             |
| Special assessments receivable  |    |            |    |                    |
| Delinquent  |    | 1,448      |    | -                  |
| Accounts receivable   |    | 45,760     |    | 13,500             |
| Accrued interest receivable   |    | 26,581     |    | -                  |
| Due from other funds  |    | 18,317     |    | 17,882             |
| Due from other governments  |    | 373,057    |    | 1,281,998          |
| Inventories   |    | -          |    | 330,209            |
| Prepaid items   |    | 19,831     |    | 4,592              |
| Advances to other funds   |    | 77,137     |    | <u> </u>           |
| Total Assets  | \$ | 12,089,620 | \$ | 3,860,053          |
| <u>Liabilities, Deferred Inflows of Resources,</u> <u>and Fund Balances</u> |    |            |    |                    |
| Liabilities   |    |            |    |                    |
| Accounts payable  | \$ | 145,548    | \$ | 77,778             |
| Salaries payable  | *  | 428,798    | *  | 62,692             |
| Due to other funds  |    | -          |    | 1,632              |
| Due to other governments  |    | 177,204    |    | 3,597              |
| Unearned revenue  |    | 3,452,900  |    | -                  |
| Advances from other funds   |    |            |    |                    |
| Total Liabilities   | \$ | 4,204,450  | \$ | 145,699            |
| Deferred Inflows of Resources   |    |            |    |                    |
| Unavailable revenue   | \$ | 576,433    | \$ | 1,262,380          |

| Community and<br>Veteran Services |    | Debt<br>Service |    | Capital<br>Projects | N  | Nonmajor<br>Ditch |    | Total             |
|-----------------------------------|----|-----------------|----|---------------------|----|-------------------|----|-------------------|
| \$<br>4,772,952<br>50             | \$ | 1,883,244       | \$ | 2,239,707           | \$ | 71,903            | \$ | 22,194,229<br>850 |
| -                                 |    | -               |    | -                   |    | -                 |    | 26,180            |
| 187,836                           |    | 43,409          |    | 1,060               |    | -                 |    | 718,263           |
| _                                 |    | _               |    | -                   |    | -                 |    | 1,448             |
| 162,430                           |    | -               |    | -                   |    | -                 |    | 221,690           |
| -                                 |    | -               |    | -                   |    | -                 |    | 26,581            |
| -                                 |    | -               |    | -                   |    | -                 |    | 36,199            |
| 1,041,571                         |    | -               |    | 17,882              |    | -                 |    | 2,714,508         |
| -                                 |    | -               |    | -                   |    | -                 |    | 330,209           |
| 23,342                            |    | -               |    | -                   |    | -                 |    | 47,765            |
| <br>-                             |    | _               |    | -                   |    | _                 |    | 77,137            |
| \$<br>6,188,181                   | \$ | 1,926,653       | \$ | 2,258,649           | \$ | 71,903            | \$ | 26,395,059        |
|                                   |    |                 |    |                     |    |                   |    |                   |
| \$<br>482,501                     | \$ | _               | \$ | 103,275             | \$ | -                 | \$ | 809,102           |
| 191,141                           |    | =               |    | ,<br>-              |    | -                 |    | 682,631           |
| 16,685                            |    | -               |    | 17,882              |    | -                 |    | 36,199            |
| 27,510                            |    | -               |    | -                   |    | -                 |    | 208,311           |
| -                                 |    | -               |    | -                   |    | -                 |    | 3,452,900         |
| <br>_                             |    |                 |    |                     |    | 77,137            |    | 77,137            |
| \$<br>717,837                     | \$ |                 | \$ | 121,157             | \$ | 77,137            | \$ | 5,266,280         |
| \$<br>276,985                     | \$ | 35,794          | \$ | 974                 | \$ |                   | \$ | 2,152,566         |

#### BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2016

|   |    | General    | <br>Road and<br>Bridge |
|---|----|------------|------------------------|
| <u>Liabilities, Deferred Inflows of Resources,</u> <u>and Fund Balances</u> |    |            |                        |
| (Continued)   |    |            |                        |
| Fund Balances   |    |            |                        |
| Nonspendable  |    |            |                        |
| Inventories   | \$ | -          | \$<br>330,209          |
| Prepaid items   |    | 19,831     | 4,592                  |
| Advances to other funds   |    | 77,137     | -                      |
| Restricted for  |    |            |                        |
| Debt service  |    | -          | -                      |
| Law library   |    | 42,315     | -                      |
| Recorder's technology and equipment   |    | 87,676     | -                      |
| Administering the carrying of weapons                                       |    | 223,170    | -                      |
| Law enforcement   |    | 241,734    | -                      |
| Highway construction projects   |    | -          | 43,282                 |
| Gravel pit restoration  |    | 61,362     | -                      |
| DARE program  |    | 54,443     | -                      |
| Prisoner account  |    | 613,275    | -                      |
| Prosecutorial purposes  |    | 71,717     | -                      |
| Aquatic invasive species  |    | 83,127     | -                      |
| Ditch maintenance and repairs   |    | ,<br>-     | -                      |
| SCORE   |    | 135,637    | -                      |
| Committed to  |    | ,          |                        |
| Broadband grant   |    | 24,000     | -                      |
| Gravel pit restoration  |    | ,<br>-     | 270,215                |
| Assigned to   |    |            | Ź                      |
| General government  |    | 38,525     | -                      |
| Public safety   |    | 269,698    | _                      |
| Highways and streets  |    | -          | 1,803,676              |
| Community and veteran services programs                                     |    | _          | -                      |
| Capital projects  |    | -          | -                      |
| Unassigned  |    | 5,265,090  | <br>-                  |
| Total Fund Balances   | \$ | 7,308,737  | \$<br>2,451,974        |
| Total Liabilities, Deferred Inflows of Resources, and Fund Balances         | \$ | 12,089,620 | \$<br>3,860,053        |

| Community and<br>Veteran Services |              |    |                |    | Capital<br>Projects | Nonmajor<br>Ditch |          |    | Total      |
|-----------------------------------|--------------|----|----------------|----|---------------------|-------------------|----------|----|------------|
|                                   |              |    |                |    |                     |                   |          |    |            |
| \$                                | _            | \$ | _              | \$ | _                   | \$                | _        | \$ | 330,209    |
| Ψ                                 | 23,342       | Ψ  | _              | Ψ  | -                   | Ψ                 | _        | Ψ  | 47,765     |
|                                   | <del>-</del> |    | -              |    | -                   |                   | -        |    | 77,137     |
|                                   | -            |    | 1,890,859      |    | -                   |                   | _        |    | 1,890,859  |
|                                   | -            |    | , , , <u>-</u> |    | -                   |                   | -        |    | 42,315     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 87,676     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 223,170    |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 241,734    |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 43,282     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 61,362     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 54,443     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 613,275    |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 71,717     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 83,127     |
|                                   | -            |    | -              |    | -                   |                   | 72,051   |    | 72,051     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 135,637    |
|                                   | -            |    | _              |    | -                   |                   | _        |    | 24,000     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 270,215    |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 38,525     |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 269,698    |
|                                   | -            |    | -              |    | -                   |                   | -        |    | 1,803,676  |
|                                   | 5,170,017    |    | -              |    | -                   |                   | -        |    | 5,170,017  |
|                                   | -            |    | -              |    | 2,136,518           |                   | -        |    | 2,136,518  |
|                                   |              |    | <del>-</del>   |    | <u>-</u>            |                   | (77,285) |    | 5,187,805  |
| \$                                | 5,193,359    | \$ | 1,890,859      | \$ | 2,136,518           | \$                | (5,234)  | \$ | 18,976,213 |
| \$                                | 6,188,181    | \$ | 1,926,653      | \$ | 2,258,649           | \$                | 71,903   | \$ | 26,395,059 |



EXHIBIT 4

## RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION DECEMBER 31, 2016

| Fund balances - total governmental funds (Exhibit 3)   |  | \$<br>18,976,213          |
|--|--|---------------------------|
| Amounts reported for governmental activities in the statement of net position are different because:   |  |                           |
| Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.   |  | 69,437,482                |
| Revenues in the statement of activities that do not provide current financial resources are not reported in the governmental funds.  |  | 2,152,566                 |
| Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the governmental funds.  |  |                           |
| General obligation bonds Unamortized premium on bonds Compensated absences Net pension liability Other postemployment benefits liability   | \$<br>(7,290,000)<br>(166,297)<br>(2,430,947)<br>(22,396,955)<br>(1,606,248) | (33,890,447)              |
| Deferred outflows of resources and deferred inflows of resources are the result of various differences related to pension obligations that are not recognized in the governmental funds.   |  |                           |
| Deferred pension outflows Deferred pension inflows   |  | 13,150,186<br>(2,292,650) |
| Accrued interest payable is not due and payable in the current period and, therefore, is not reported in the governmental funds.   |  | (90,647)                  |
| An internal service fund is used by management to charge the costs of insurance to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net position. |  | 25,352                    |
| Net Position of Governmental Activities (Exhibit 1)  |  | \$<br>67,468,055          |

## STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2016

|                                   | General              | . <u>—</u> | Road and<br>Bridge |
|-----------------------------------|----------------------|------------|--------------------|
| Revenues                          |                      |            |                    |
| Taxes                             | \$ 9,281,836         | \$         | 91,283             |
| Special assessments               | 15,104               |            | -                  |
| Licenses and permits              | 299,141              |            | 17,950             |
| Intergovernmental                 | 3,169,746            |            | 4,709,352          |
| Charges for services              | 1,535,914            |            | 20,166             |
| Fines and forfeits                | 48,989               |            | -                  |
| Gifts and contributions           | 2,971                |            | -                  |
| Investment earnings               | 128,067              |            | -                  |
| Miscellaneous                     | 692,007              |            | 12,611             |
| Total Revenues                    | <u>\$ 15,173,775</u> | \$         | 4,851,362          |
| Expenditures                      |                      |            |                    |
| Current                           |                      |            |                    |
| General government                | \$ 5,398,054         | \$         | -                  |
| Public safety                     | 8,934,786            |            | -                  |
| Highways and streets              | -                    |            | 5,615,830          |
| Sanitation                        | 91,269               |            | -                  |
| Human services                    | -                    |            | -                  |
| Health                            | -                    |            | -                  |
| Culture and recreation            | 52,434               |            | -                  |
| Conservation of natural resources | 260,921              |            | -                  |
| Economic development              | 279,916              |            | -                  |
| Intergovernmental                 |                      |            |                    |
| Highways and streets              | -                    |            | 247,413            |
| Culture and recreation            | 270,850              |            | -                  |
| Capital outlay                    |                      |            |                    |
| General government                | -                    |            | -                  |
| Public safety                     | -                    |            | -                  |
| Highways and streets              | -                    |            | -                  |
| Debt service                      |                      |            |                    |
| Principal                         | -                    |            | -                  |
| Interest                          | -                    |            | -                  |
| Administrative (fiscal) charges   | <u> </u>             |            | -                  |
| Total Expenditures                | \$ 15,288,230        | \$         | 5,863,243          |

|    | mmunity and<br>teran Services |    | Debt<br>Service | Capital<br>Projects |           | Nonmajor<br>Ditch |        |    | Total      |
|----|-------------------------------|----|-----------------|---------------------|-----------|-------------------|--------|----|------------|
| \$ | 3,933,283                     | \$ | 753,124         | \$                  | 271,552   | \$                | _      | \$ | 14,331,078 |
| Ψ  | -                             | Ψ  | -               | Ψ                   | -         | Ψ                 | 73,381 | Ψ  | 88,485     |
|    | -                             |    | -               |                     | -         |                   | -      |    | 317,091    |
|    | 6,735,835                     |    | 28,378          |                     | 201,126   |                   | -      |    | 14,844,437 |
|    | 728,841                       |    | -               |                     | -         |                   | -      |    | 2,284,921  |
|    | -                             |    | -               |                     | -         |                   | -      |    | 48,989     |
|    | 1,558                         |    | -               |                     | -         |                   | -      |    | 4,529      |
|    | -                             |    | 4,818           |                     | -         |                   | -      |    | 132,885    |
|    | 461,970                       |    | <u>-</u>        |                     | 865       |                   | -      |    | 1,167,453  |
| \$ | 11,861,487                    | \$ | 786,320         | \$                  | 473,543   | \$                | 73,381 | \$ | 33,219,868 |
|    |                               |    |                 |                     |           |                   |        |    |            |
| \$ | 144,406                       | \$ | -               | \$                  | -         | \$                | -      | \$ | 5,542,460  |
|    | -                             |    | -               |                     | -         |                   | -      |    | 8,934,786  |
|    | -                             |    | -               |                     | 824       |                   | -      |    | 5,616,654  |
|    | -                             |    | -               |                     | =         |                   | -      |    | 91,269     |
|    | 10,257,082                    |    | -               |                     | -         |                   | -      |    | 10,257,082 |
|    | 875,516                       |    | -               |                     | -         |                   | -      |    | 875,516    |
|    | -                             |    | -               |                     | -         |                   | -      |    | 52,434     |
|    | -                             |    | -               |                     | -         |                   | 50,234 |    | 311,155    |
|    | -                             |    | -               |                     | -         |                   | =      |    | 279,916    |
|    | -                             |    | -               |                     | -         |                   | -      |    | 247,413    |
|    | -                             |    | -               |                     | -         |                   | -      |    | 270,850    |
|    | -                             |    | -               |                     | 99,273    |                   | -      |    | 99,273     |
|    | -                             |    | -               |                     | 343,872   |                   | -      |    | 343,872    |
|    | -                             |    | -               |                     | 746,141   |                   | -      |    | 746,141    |
|    | -                             |    | 6,895,000       |                     | -         |                   | -      |    | 6,895,000  |
|    | -                             |    | 366,199         |                     | -         |                   | -      |    | 366,199    |
|    | -                             |    | 1,690           |                     | <u>-</u>  |                   |        |    | 1,690      |
| \$ | 11,277,004                    | \$ | 7,262,889       | \$                  | 1,190,110 | \$                | 50,234 | \$ | 40,931,710 |

## STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2016

|  |           | Road and<br>Bridge |    |             |
|--|-----------|--------------------|----|-------------|
| Excess of Revenues Over (Under) Expenditures | \$        | (114,455)          | \$ | (1,011,881) |
| Other Financing Sources (Uses)               |           |                    |    |             |
| Transfers in                                 | \$        | -                  | \$ | 567,882     |
| Transfers out                                |           | -                  |    | -           |
| Proceeds from sale of capital assets         |           | 7,980              |    | <u>-</u>    |
| <b>Total Other Financing Sources (Uses)</b>  | \$        | 7,980              | \$ | 567,882     |
| Net Change in Fund Balance                   | \$        | (106,475)          | \$ | (443,999)   |
| Fund Balance - January 1                     |           | 7,415,212          |    | 2,911,531   |
| Increase (decrease) in inventories           |           |                    |    | (15,558)    |
| Fund Balance - December 31                   | <u>\$</u> | 7,308,737          | \$ | 2,451,974   |

| Community and<br>Veteran Services |    | Debt<br>Service          | <br>Capital Projects        |    | Nonmajor<br>Ditch |    | Total                                 |
|-----------------------------------|----|--------------------------|-----------------------------|----|-------------------|----|---------------------------------------|
| \$<br>584,483                     | \$ | (6,476,569)              | \$<br>(716,567)             | \$ | 23,147            | \$ | (7,711,842)                           |
| \$<br>-<br>-<br>-                 | \$ | -<br>-<br>-              | \$<br>(567,882)<br>58,486   | \$ | -<br>-<br>-       | \$ | 567,882<br>(567,882)<br>66,466        |
| \$<br><u>-</u>                    | \$ | <u>-</u>                 | \$<br>(509,396)             | \$ | <u>-</u>          | \$ | 66,466                                |
| \$<br>584,483<br>4,608,876        | \$ | (6,476,569)<br>8,367,428 | \$<br>(1,225,963) 3,362,481 | \$ | 23,147 (28,381)   | \$ | (7,645,376)<br>26,637,147<br>(15,558) |
| \$<br>5,193,359                   | \$ | 1,890,859                | \$<br>2,136,518             | \$ | (5,234)           | \$ | 18,976,213                            |

**EXHIBIT 6** 

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES—GOVERNMENTAL ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2016

| Net change in fund balance - total governmental funds (Exhibit 5)  |   | \$ | (7,645,376) |
|--|---|----|-------------|
| Amounts reported for governmental activities in the statement of activities are different:   |   |    |             |
| In the funds, under the modified accrual basis, receivables not available for expenditure are deferred. In the statement of activities, those revenues are recognized when earned. The adjustment to revenue between the fund statements and the statement of activities is the increase or decrease in unavailable revenue.   |   |    |             |
| Unavailable revenue - December 31<br>Unavailable revenue - January 1   | \$<br>2,152,566<br>(1,851,324)            |    | 301,242     |
| Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Also, in the statement of activities, only the gain or loss on the disposal of assets is reported; whereas, in the governmental funds, the proceeds from the sale increase financial resources. Therefore, the change in net position differs from the change in fund balance by the net book value of the assets sold. |   |    |             |
| Expenditures for general capital assets and infrastructure and other related capital asset adjustments  Net book value of assets sold or disposed of  Current year depreciation  | \$<br>1,336,590<br>(3,842)<br>(2,747,121) |    | (1,414,373) |
| Issuing long-term debt provides current financial resources to governmental funds, while the repayment of debt consumes current financial resources. Neither transaction, however, has any effect on net position.   |   |    |             |
| Principal repayments   |   |    |             |
| General obligation bonds Lease revenue bonds   | \$<br>6,400,000<br>495,000                |    | 6,895,000   |
| Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.  |   |    |             |
| Change in accrued interest payable   | \$<br>119,253                             |    |             |
| Change in compensated absences   | (413,300)                                 |    |             |
| Change in other postemployment benefits liability  | (201,683)                                 |    |             |
| Change in net pension liability  | (13,018,092)                              |    |             |
| Change in deferred pension outflows  | 11,121,217                                |    |             |
| Change in deferred pension inflows   | (707,554)                                 |    |             |
| Change in inventories  | (15,558)                                  |    | (2.042.175) |
| Current year amortization of bond discounts and premiums   | <br>73,542                                |    | (3,042,175) |
| The increase or decrease in net position of the internal service fund is reported in the statement of activities as governmental activities.   |   | _  | 1,718       |
| Change in Net Position of Governmental Activities (Exhibit 2)  |   | \$ | (4,903,964) |
|  |   |    |             |





EXHIBIT 7

#### STATEMENT OF FUND NET POSITION SELF-INSURANCE INTERNAL SERVICE FUND DECEMBER 31, 2016

|                             | vernmental<br>activities |
|-----------------------------|--------------------------|
| <u>Assets</u>               |                          |
| Cash and pooled investments | \$<br>35,010             |
| <u>Liabilities</u>          |                          |
| Claims payable              | <br>9,658                |
| Net Position                |                          |
| Unrestricted                | \$<br>25,352             |

EXHIBIT 8

## STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION SELF-INSURANCE INTERNAL SERVICE FUND FOR THE YEAR ENDED DECEMBER 31, 2016

|                                   | <br>Sovernmental<br>Activities |
|-----------------------------------|--------------------------------|
| Operating Revenues Insurance fees | \$<br>126,077                  |
| Operating Expenses Insurance      | <br>124,359                    |
| Operating Income (Loss)           | \$<br>1,718                    |
| Net Position - January 1          | <br>23,634                     |
| Net Position - December 31        | \$<br>25,352                   |

EXHIBIT 9

# STATEMENT OF CASH FLOWS SELF-INSURANCE INTERNAL SERVICE FUND FOR THE YEAR ENDED DECEMBER 31, 2016 Increase (Decrease) in Cash and Cash Equivalents

|  | G         | Governmental Activities |  |
|--|-----------|-------------------------|--|
| Cash Flows From Operating Activities   |           |                         |  |
| Insurance fees   | \$        | 126,077                 |  |
| Insurance  |           | (126,575)               |  |
| Net Cash Provided by (Used in) Operating Activities  | \$        | (498)                   |  |
| Cash and Cash Equivalents at January 1   |           | 35,508                  |  |
| Cash and Cash Equivalents at December 31   | <u>\$</u> | 35,010                  |  |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities |           |                         |  |
| Operating income (loss)  | \$        | 1,718                   |  |
| Adjustments to reconcile operating income (loss) to net  |           |                         |  |
| cash provided by (used in) operating activities  |           |                         |  |
| Increase (decrease) in claims payable  |           | (2,216)                 |  |
| Net Cash Provided by (Used in) Operating Activities  | <u>\$</u> | (498)                   |  |



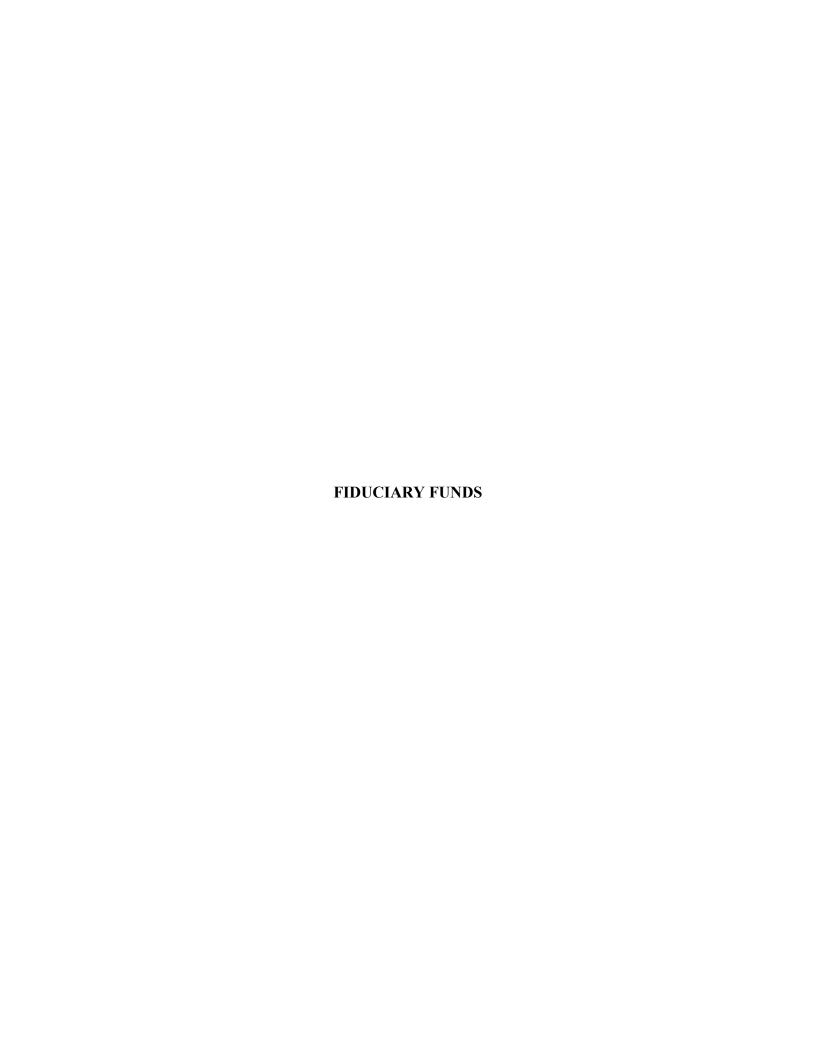




EXHIBIT 10

## STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS DECEMBER 31, 2016

|  |           | ate-Purpose<br>Trust | <br>Agency    |
|--|-----------|----------------------|---------------|
| <u>Assets</u>  |           |                      |               |
| Cash and pooled investments<br>Accrued interest receivable | \$        | 31,922<br>14         | \$<br>737,775 |
| Total Assets   | \$        | 31,936               | \$<br>737,775 |
| <u>Liabilities</u>   |           |                      |               |
| Due to other governments                                   |           |                      | \$<br>737,775 |
| Net Position   |           |                      |               |
| Restricted for other purposes                              | <u>\$</u> | 31,936               |               |

EXHIBIT 11

## STATEMENT OF CHANGES IN FIDUCIARY NET POSITION PRIVATE-PURPOSE TRUST FUND FOR THE YEAR ENDED DECEMBER 31, 2016

#### Additions

| Investment income                            | \$<br>80       |
|--|----------------|
| <u>Deductions</u>                            |                |
| Payments in accordance with trust agreements | <br>92,673     |
| Change in net position                       | \$<br>(92,593) |
| Net Position - January 1                     | <br>124,529    |
| Net Position - December 31                   | \$<br>31,936   |

#### NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2016

#### 1. Summary of Significant Accounting Policies

The County's financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) as of and for the year ended December 31, 2016. The Governmental Accounting Standards Board (GASB) is responsible for establishing generally accepted accounting principles for state and local governments through its pronouncements (statements and interpretations). The more significant accounting policies established in U.S. GAAP and used by the County are discussed below.

#### A. Financial Reporting Entity

Mille Lacs County was established May 23, 1857, and is an organized county having the powers, duties, and privileges granted counties by Minn. Stat. ch. 373. The County is governed by a five-member Board of Commissioners elected from districts within the County. The Board is organized with a chair and vice chair elected at the annual meeting in January of each year. The County Administrator, who is an appointed officer, serves as the Clerk of the Board of Commissioners but does not vote in its decisions.

For financial reporting purposes, Mille Lacs County has included all funds, organizations, account groups, agencies, boards, commissions, and authorities, and has considered all potential component units for which the County is financially accountable, and other organizations for which the nature and significance of their relationship with the County are such that exclusion would cause Mille Lacs County's financial statements to be misleading or incomplete. The GASB has set forth criteria to be considered in determining financial accountability. These criteria include appointing a voting majority of an organization's governing body and (1) the ability of the County to impose its will on that organization; or (2) the potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the County.

As required by U.S. GAAP, these financial statements present Mille Lacs County (the primary government) and its component unit for which the County is financially accountable.

#### 1. Summary of Significant Accounting Policies

#### A. Financial Reporting Entity (Continued)

#### Blended Component Unit

The Mille Lacs County Housing and Redevelopment Authority (HRA), a blended component unit of Mille Lacs County, is governed by a five-member Board consisting of the Mille Lacs County Board of Commissioners and has the power to levy taxes, issue bonds, and enter into contracts. The HRA was established to assist with the implementation of a redevelopment plan to promote economic development within Mille Lacs County. Although it is legally separate from the County, the activity of the HRA is included in the Mille Lacs County General Fund because the HRA's governing body is the same as the governing body of the County and Mille Lacs County has operational responsibility for the HRA. Separate financial statements are not prepared for the HRA. The Mille Lacs County HRA had no financial activity in 2016.

#### Joint Ventures

The County participates in several joint ventures described in Note 5.C.

#### B. Basic Financial Statements

#### 1. Government-Wide Statements

The government-wide financial statements (the statement of net position and the statement of activities) display information about the primary government and its component unit. These statements include the financial activities of the overall County government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. Governmental activities, which normally are supported by taxes and intergovernmental revenue, are reported in a single column.

In the government-wide statement of net position, the governmental activities column is presented: (a) on a consolidated basis; and (b) is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The County's net position is reported in three parts: (1) net investment in capital assets, (2) restricted net position, and (3) unrestricted net position. The County first utilizes restricted resources to finance qualifying activities.

#### 1. Summary of Significant Accounting Policies

#### B. Basic Financial Statements

#### 1. <u>Government-Wide Statements</u> (Continued)

The statement of activities demonstrates the degree to which the direct expenses of each function of the County's governmental activities are offset by program revenues. Direct expenses are those clearly identifiable with a specific function or activity. Program revenues include: (1) fees, fines, and charges paid by the recipients of goods, services, or privileges provided by a given function or activity; and (2) grants and contributions restricted to meeting the operational or capital requirements of a particular function or activity. Revenues not classified as program revenues, including all taxes, are presented as general revenues.

#### 2. Fund Financial Statements

The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component unit. Separate statements for each fund category--governmental, proprietary, and fiduciary--are presented. The emphasis of governmental fund financial statements is on major individual governmental funds, with each displayed as separate columns in the fund financial statements. All remaining governmental funds are aggregated and reported as nonmajor funds. The single internal service fund is reported in the proprietary fund financial statements.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations.

The principal operating revenues of the County's internal service fund include insurance fees, and the principal operating expenses include insurance payments. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

#### 1. Summary of Significant Accounting Policies

#### B. Basic Financial Statements

#### 2. <u>Fund Financial Statements</u> (Continued)

The County reports the following major governmental funds:

The <u>General Fund</u> is the County's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.

The <u>Road and Bridge Special Revenue Fund</u> is used to account for revenues and expenditures of the County Highway Department, which is responsible for the construction and maintenance of roads, bridges, and other projects affecting County roadways.

The <u>Community and Veteran Services Special Revenue Fund</u> is used to account for economic assistance and community social services programs.

The <u>Debt Service Fund</u> is used to account for the accumulation of resources for, and the payment of, principal, interest, and related costs of the County's general long-term debt.

The <u>Capital Projects Fund</u> is used to account for the financial resources to be used for capital acquisition, construction, or improvement of capital assets, exclusive of infrastructure (roads, bridges, etc.).

Additionally, the County reports the following fund types:

The <u>Self-Insurance Internal Service Fund</u> accounts for the County's self-insurance activities.

The <u>Private-Purpose Trust Fund</u> accounts for funds that the County Auditor/Treasurer is holding for the cemetery, missing heirs, and Court Administrator.

The <u>Agency Fund</u> is custodial in nature and does not present results of operations or have a measurement focus. This fund accounts for assets that the County holds for others in an agent capacity.

#### 1. <u>Summary of Significant Accounting Policies</u> (Continued)

#### C. Measurement Focus and Basis of Accounting

The government-wide, proprietary, and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Mille Lacs County considers all revenues as available if collected within 60 days after the end of the current period. Property and other taxes, licenses, and interest are all considered susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent that they have matured. Proceeds of long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first and then unrestricted resources as needed.

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 1. Deposits and Investments

The cash balances of substantially all funds are pooled and invested by the County Auditor/Treasurer for the purpose of increasing earnings through investment activities. Pooled and fund investments are reported at their fair value at December 31, 2016. All investments are measured at the net asset value per share. Pursuant to Minn. Stat. § 385.07, investment earnings on cash and pooled investments of governmental and fiduciary funds are credited to the General Fund. Other funds received investment earnings based on other statutes, grant agreements, contracts, and bond covenants. Pooled investment earnings for 2016 were \$128,067.

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 1. <u>Deposits and Investments</u> (Continued)

Cash and cash equivalents are identified only for the purpose of the statement of cash flows for the proprietary fund. Pooled investments, which have the characteristics of demand deposits, are considered to be cash and cash equivalents on the statement of cash flows.

Mille Lacs County invests in an external investment pool, the Minnesota Association of Governments Investing for Counties (MAGIC) Fund, which is created under a joint powers agreement pursuant to Minn. Stat. § 471.59. The investment in the pool is measured at the net asset value per share provided by the pool.

#### 2. Receivables and Payables

Activities between funds representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (the current portion of interfund loans) or "advances to/from other funds" (the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

Advances between funds, as reported in the fund financial statements, are offset by nonspendable fund balance in applicable governmental funds to indicate they are not available for appropriation and are not expendable available financial resources.

Property taxes are levied as of January 1 on property values assessed as of January 1 of the previous year. The tax levy notice is mailed in March with the first half payment due May 15 and the second half payment due October 15. Unpaid taxes at December 31 become liens on the respective property and are classified in the financial statements as delinquent taxes receivable. Special assessments receivable consist of delinquent special assessments payable in the years 2010 through 2016.

#### 1. Summary of Significant Accounting Policies

## D. <u>Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity</u> (Continued)

#### 3. Inventories and Prepaid Items

All inventories are valued at cost using the first in/first out method. Inventories in governmental funds are recorded as expenditures when purchased rather than when consumed. Reported inventories are equally offset by nonspendable fund balance to indicate that they do not constitute available spendable resources. Inventories at the government-wide level are recorded as expenses when consumed.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

#### 4. Capital Assets

Capital assets, including property, plant, equipment, and infrastructure assets (for example, roads, bridges, and similar items), are reported in the government-wide financial statements. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the County are depreciated using the straight-line method over the following estimated useful lives:

| Assets                  | Years   |  |
|-------------------------|---------|--|
| Land improvements       | 20 - 35 |  |
| Buildings               | 25 - 40 |  |
| Machinery and equipment | 3 - 15  |  |
| Infrastructure          | 15 - 70 |  |
| Software                | 5       |  |

#### 1. Summary of Significant Accounting Policies

### D. <u>Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity</u> (Continued)

#### 5. Unearned Revenue

Governmental funds and government-wide financial statements report unearned revenue in connection with resources that have been received, but not yet earned.

#### 6. <u>Compensated Absences</u>

The liability for compensated absences reported in the financial statements consists of unpaid, accumulated annual vacation and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements. Compensated absences are accrued when incurred in the government-wide financial statements. The government-wide statement of net position reports both current and noncurrent portions of compensated absences. The current portion consists of an amount based on a three-year average of terminated employees. The noncurrent portion consists of the remaining amount of vacation and vested sick leave. Compensated absences are liquidated by the General Fund, the Road and Bridge Special Revenue Fund, and the Community and Veteran Services Special Revenue Fund.

#### 7. <u>Long-Term Obligations</u>

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed entirely in the year the debt was issued.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as an other financing source. Premiums

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 7. <u>Long-Term Obligations</u> (Continued)

received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 8. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. Currently, the County has one item, deferred pension outflows, that qualifies for reporting in this category. These outflows arise only under the full accrual basis of accounting and consist of pension plan contributions paid subsequent to the measurement date, changes in actuarial assumptions, and differences between projected and actual earnings on pension plan investments and, accordingly, are reported only in the statement of net position.

In addition to liabilities, the statement of financial position reports a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. Currently, the County has two types of deferred inflows. The governmental funds report unavailable revenue from delinquent taxes receivable, and delinquent and deferred special assessments receivable, for amounts that are not considered to be available to liquidate liabilities of the current period. Unavailable revenue arises only under the modified accrual basis of accounting and, accordingly, is reported only in the governmental funds balance sheet. The unavailable revenue amount is deferred and recognized as an inflow of resources in the period that the amounts become available. The County also has deferred pension inflows. These inflows arise only under the full accrual basis of accounting and consist of differences between expected and actual pension plan economic experience and also pension plan changes in proportionate share and, accordingly, are reported only in the statement of net position.

#### 1. Summary of Significant Accounting Policies

### D. <u>Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity</u> (Continued)

#### 9. Pension Plan

For purposes of measuring the net pension liability, deferred outflows/inflows of resources, and pension expense, information about the fiduciary net position of the Public Employees Retirement Association (PERA) and additions to/deductions from PERA's fiduciary net position have been determined on the same basis as they are reported by PERA, except that PERA's fiscal year-end is June 30. For this purpose, plan contributions are recognized as of employer payroll paid dates and benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Plan investments are reported at fair value. The net pension liability is liquidated through the General Fund, the Road and Bridge Special Revenue Fund, and the Community and Veteran Services Special Revenue Fund.

#### 10. Classification of Net Position

Net position in the government-wide financial statements is classified in the following categories:

<u>Net investment in capital assets</u> - the amount of net position representing capital assets, net of accumulated depreciation, and reduced by outstanding debt attributed to the acquisition, construction, or improvement of the assets.

<u>Restricted net position</u> - the amount of net position for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

<u>Unrestricted net position</u> - the amount of net position that does not meet the definition of restricted or net investment in capital assets.

#### 1. <u>Summary of Significant Accounting Policies</u>

D. <u>Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity</u> (Continued)

#### 11. Classification of Fund Balances

Fund balance is divided into five classifications based primarily on the extent to which the County is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

<u>Nonspendable</u> - amounts that cannot be spent because they are not in spendable form, or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash.

<u>Restricted</u> - amounts for which constraints have been placed on the use of resources either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

<u>Committed</u> - amounts that can be used only for the specific purposes imposed by formal action (resolution) of the County Board. Those committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit these amounts.

<u>Assigned</u> - amounts the County intends to use for specific purposes that do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the County Board or the County Administrator.

<u>Unassigned</u> - spendable amounts not contained in the other fund balance classifications for the General Fund. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted or committed.

#### 1. Summary of Significant Accounting Policies

#### D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

#### 11. <u>Classification of Fund Balances</u> (Continued)

The County has adopted a minimum fund balance policy for the General Fund and the Road and Bridge and Community and Veteran Services Special Revenue Funds. All three funds are heavily reliant on property tax revenues to fund current operations. However, current property tax revenues are not available for distribution until June. Therefore, the County Board has determined it needs to maintain a minimum unrestricted (committed, assigned, and unassigned) fund balance in the General Fund, and the Road and Bridge and Community and Veteran Services Special Revenue Funds, to meet operating needs until those tax revenues are distributed. The County Board has set the minimum year-end unrestricted fund balance amount for the General Fund and the Community and Veteran Services Special Revenue Fund at 45 to 50 percent of the following year's operating budget. The minimum unrestricted fund balance policy for the Road and Bridge Special Revenue Fund is 30 to 35 percent of the following year's operating budget.

The County applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

#### 12. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## 2. <u>Stewardship, Compliance, and Accountability</u>

### A. Deficit Fund Equity

The Ditch Special Revenue Fund has a deficit fund balance of \$5,234. The deficit will be eliminated with future special assessment levies against the benefited properties. The following is a summary of the individual ditch systems:

| 5 ditches with positive fund balances<br>5 ditches with deficit fund balances | \$<br>72,051<br>(77,285) |
|---|--------------------------|
| Total Fund Balance  | \$<br>(5,234)            |

#### B. Tax Abatements

The County is subject to tax abatements granted by cities within the County pursuant to Minn. Stat. §§ 469.174 to 469.1794 through a pay-as-you-go note program. Tax increment financing (TIF) can be used to encourage private development, redevelopment, renovation and renewal, growth in low-to-moderate-income housing, and economic development within a city. TIF captures the increase in tax capacity and property taxes (of all taxing jurisdictions, including the County) from development or redevelopment to provide funding for the related project.

The pay-as-you-go note provides for payment to the developer of a percentage of all tax increment received in the prior six months. The payment reimburses the developer for certain public improvements. During 2016, there were 13 pay-as-you-go notes within the County. The TIF funds collected during 2016 totaled \$317,398. The County's portion of the captured tax capacity and related property taxes was approximately 34 percent, or approximately \$108,000.

#### 3. Detailed Notes on All Funds

#### A. Assets

### 1. <u>Deposits and Investments</u>

Reconciliation of Mille Lacs County's total cash and investments to the basic financial statements follows:

### 3. <u>Detailed Notes on All Funds</u>

#### A. Assets

### 1. Deposits and Investments (Continued)

Government-wide statement of net position Governmental activities Cash and pooled investments \$ 22,229,239 Petty cash and change funds 850 Departmental cash 26,180 Statement of fiduciary net position Cash and pooled investments Private-purpose trust fund 31,922 Agency fund 737,775 23,025,966 Total Cash and Investments \$

#### a. Deposits

The County is authorized by Minn. Stat. §§ 118A.02 and 118A.04 to designate a depository for public funds and to invest in certificates of deposit. The County is required by Minn. Stat. § 118A.03 to protect deposits with insurance, surety bond, or collateral. The market value of collateral pledged shall be at least ten percent more than the amount on deposit at the close of the financial institution's banking day, not covered by insurance or bonds.

Authorized collateral includes treasury bills, notes and bonds; issues of U.S. government agencies; general obligations rated "A" or better and revenue obligations rated "AA" or better; irrevocable standby letters of credit issued by the Federal Home Loan Bank; and certificates of deposit. Minnesota statutes require that securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution not owned or controlled by the financial institution furnishing the collateral.

#### Custodial Credit Risk

Custodial credit risk is the risk that in the event of a financial institution failure, the County's deposits may not be returned to it. It is the County's policy to minimize custodial credit risk by obtaining collateral for all uninsured amounts on deposit. As of December 31, 2016, the County's deposits were not exposed to custodial credit risk.

#### 3. Detailed Notes on All Funds

#### A. Assets

1. <u>Deposits and Investments</u> (Continued)

#### b. Investments

The County may invest in the following types of investments as authorized by Minn. Stat. §§ 118A.04 and 118A.05:

- (1) securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. § 118A.04, subd. 6;
- (2) mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments;
- (3) general obligations of the State of Minnesota and its municipalities, and in certain state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service;
- (4) bankers' acceptances of United States banks;
- (5) commercial paper issued by United States corporations or their Canadian subsidiaries that is rated in the highest quality category by two nationally recognized rating agencies and matures in 270 days or less; and
- (6) with certain restrictions, in repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

### Interest Rate Risk

Interest rate risk is the risk that changes in the market interest rates will adversely affect the fair value of an investment. The County does not have a policy regarding interest rate risk.

#### 3. Detailed Notes on All Funds

#### A. Assets

### 1. <u>Deposits and Investments</u>

### b. <u>Investments</u> (Continued)

### Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. It is the County's policy to invest only in securities that meet the ratings requirements set by state statute.

#### Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities in the possession of an outside party. It is the County's policy to minimize investment custodial credit risk by permitting brokers that obtain investments for the County to hold them only to the extent there is Securities Investor Protection Corporation (SIPC) Insurance and excess SIPC coverage available. At December 31, 2016, none of the County's investments were subject to custodial credit risk.

### Concentration of Credit Risk

The concentration of credit risk is the risk of loss that may be caused by the County's investment in a single issuer. It is the County's policy that U.S. Treasury securities, U.S. agency securities, and obligations backed by U.S. Treasury and/or U.S. agency securities may be held without limit.

### 3. <u>Detailed Notes on All Funds</u>

### A. Assets

### 1. <u>Deposits and Investments</u> (Continued)

The following table presents the County's deposit and investment balances at December 31, 2016, and information relating to potential investment risks:

|  | Cred             | it Risk          | Concentration Risk Over   | Interest<br>Rate Risk | Carrying                    |
|--|------------------|------------------|---------------------------|-----------------------|-----------------------------|
| Investment Type  | Credit<br>Rating | Rating<br>Agency | 5 Percent<br>of Portfolio | Maturity<br>Date      | <br>(Fair)<br>Value         |
| Investment pools/mutual funds<br>MAGIC Fund                  | N/R              | N/A              | 100.0%                    | N/A                   | \$<br>12,701,634            |
| Deposits<br>Petty cash and change funds<br>Departmental cash |                  |                  |                           |                       | 10,297,302<br>850<br>26,180 |
| Total Cash and Investments                                   |                  |                  |                           |                       | \$<br>23,025,966            |

N/A - Not Applicable; N/R - Not Rated

#### c. Fair Value Measurements

The MAGIC Fund is a local government investment pool which is quoted at a net asset value (NAV). The County invests in this pool for the purpose of the joint investment of the County's money with those of other counties to enhance the investment earnings accruing to each member. The MAGIC Fund currently consists of the MAGIC Portfolio and the MAGIC Term Series.

The MAGIC Portfolio is valued using amortized cost. Shares of the MAGIC Portfolio are available to be redeemed upon proper notice without restrictions under normal operating conditions. There are no limits to the number of redemptions that can be made as long as the County has a sufficient number of shares to meet their redemption request. The Fund's Board of Trustees can suspend the right of withdrawal or postpone the date of payment if the Trustees determine that there is an emergency that makes the sale of a Portfolio's securities or determination of its net asset value not reasonably practical.

### 3. Detailed Notes on All Funds

### A. Assets

## 1. <u>Deposits and Investments</u>

### c. Fair Value Measurements (Continued)

Shares of the MAGIC Term Series are purchased to mature upon pre-determined maturity dates selected by the County at the time of purchase. Should the County need to redeem shares in the MAGIC Term Series prematurely, it must provide notice at least seven days prior to the premature redemption date. The value of a premature redemption is equal to the original price for such share, plus dividends thereon, at the projected yield, less such share's allocation of any losses incurred by the series, less a premature redemption penalty, if any.

|                                   | Investments<br>Measured at<br>the NAV |
|-----------------------------------|---------------------------------------|
|                                   | As of                                 |
|                                   | December 31,                          |
|                                   | 2016                                  |
| Investments                       |                                       |
| MAGIC Portfolio                   | \$ 11,701,634                         |
| MAGIC Term Series                 | 1,000,000                             |
|                                   |                                       |
| Total Investments Measured at NAV | \$ 12,701,634                         |

## 2. Receivables

Property taxes and special assessments which remain unpaid at December 31 are delinquent. No allowance for uncollectible receivables has been provided because such amounts are not expected to be material.

The County had no receivables scheduled to be collected beyond one year.

# 3. <u>Detailed Notes on All Funds</u>

# A. Assets (Continued)

# 3. <u>Capital Assets</u>

Capital asset activity for the year ended December 31, 2016, was as follows:

|  | <br>Beginning<br>Balance | <br>Increase      | I  | Decrease | _  | Ending<br>Balance |
|--|--------------------------|-------------------|----|----------|----|-------------------|
| Capital assets not depreciated                 |                          |                   |    |          |    |                   |
| Land   | \$<br>2,563,159          | \$<br>2,600       | \$ | -        | \$ | 2,565,759         |
| Construction in progress                       | <br>35,416               | <br>71,666        |    |          |    | 107,082           |
| Total capital assets not depreciated           | \$<br>2,598,575          | \$<br>74,266      | \$ | -        | \$ | 2,672,841         |
| Capital assets depreciated                     |                          |                   |    |          |    |                   |
| Land improvements                              | \$<br>968,190            | \$<br>-           | \$ | -        | \$ | 968,190           |
| Buildings                                      | 26,223,847               | 10,500            |    | -        |    | 26,234,347        |
| Machinery and equipment                        | 8,803,940                | 1,209,323         |    | 388,538  |    | 9,624,725         |
| Infrastructure                                 | 67,424,018               | 42,501            |    | -        |    | 67,466,519        |
| Software                                       | <br>330,933              | <br>-             |    | -        |    | 330,933           |
| Total capital assets depreciated               | \$<br>103,750,928        | \$<br>1,262,324   | \$ | 388,538  | \$ | 104,624,714       |
| Less: accumulated depreciation for             |                          |                   |    |          |    |                   |
| Land improvements                              | \$<br>579,300            | \$<br>43,324      | \$ | -        | \$ | 622,624           |
| Buildings                                      | 7,465,742                | 738,441           |    | -        |    | 8,204,183         |
| Machinery and equipment                        | 5,991,052                | 592,212           |    | 384,696  |    | 6,198,568         |
| Infrastructure                                 | 21,223,081               | 1,349,333         |    | -        |    | 22,572,414        |
| Software                                       | <br>238,473              | <br>23,811        |    | -        |    | 262,284           |
| Total accumulated depreciation                 | \$<br>35,497,648         | \$<br>2,747,121   | \$ | 384,696  | \$ | 37,860,073        |
| Total capital assets depreciated, net          | \$<br>68,253,280         | \$<br>(1,484,797) | \$ | 3,842    | \$ | 66,764,641        |
| Governmental Activities<br>Capital Assets, Net | \$<br>70,851,855         | \$<br>(1,410,531) | \$ | 3,842    | \$ | 69,437,482        |

## 3. <u>Detailed Notes on All Funds</u>

## A. Assets

# 3. <u>Capital Assets</u> (Continued)

Depreciation expense was charged to functions/programs of the primary government as follows:

| Governmental Activities   |                 |
|---|-----------------|
| General government  | \$<br>898,577   |
| Public safety   | 196,480         |
| Highways and streets, including depreciation of infrastructure assets | 1,621,612       |
| Human services  | 26,738          |
| Conservation  | 3,714           |
| Total Depreciation Expense - Governmental Activities                  | \$<br>2,747,121 |

## B. <u>Interfund Receivables</u>, Payables, and Transfers

The composition of interfund balances as of December 31, 2016, was as follows:

## 1. <u>Due To/From Other Funds</u>

|  | Re | ceivable | P  | Payable |  |  |
|--|----|----------|----|---------|--|--|
| Major governmental funds<br>General Fund                                       | \$ | 18,317   | \$ | -       |  |  |
| Road and Bridge Special Revenue Fund<br>Community and Veteran Services Special |    | 17,882   |    | 1,632   |  |  |
| Revenue Fund   |    | -        |    | 16,685  |  |  |
| Capital Projects Fund  |    |          |    | 17,882  |  |  |
| Total Due To/From Other Funds  | \$ | 36,199   | \$ | 36,199  |  |  |

## 3. <u>Detailed Notes on All Funds</u>

### B. Interfund Receivables, Payables, and Transfers

### 1. Due To/From Other Funds (Continued)

The interfund balances above represent Community and Veteran Services Fund payments to the General Fund for attorney and operating expenditures; Road and Bridge Fund payments to the General Fund for operating expenditures; and Capital Projects Fund payments to the Road and Bridge Fund for wheelage tax.

### 2. Advances From/To Other Funds

The General Fund advanced the Ditch Special Revenue Fund \$77,137 for cash flow purposes.

### 3. <u>Transfers</u>

Interfund transfers at December 31, 2016, were as follows:

|  | Tr | ansfers In | Description             |
|--|----|------------|-------------------------|
| Transfers to Road and Bridge Fund from Capital Projects Fund | \$ | 567,882    | Reimburse project costs |

### C. Liabilities and Deferred Inflows of Resources

### 1. Construction and Other Commitments

The County has active construction projects as of December 31, 2016. The remaining commitment for highway projects are state-funded and, therefore, not obligations of the County at December 31, 2016.

## 3. <u>Detailed Notes on All Funds</u>

## C. <u>Liabilities and Deferred Inflows of Resources</u> (Continued)

## 2. <u>Unearned Revenues/Deferred Inflows of Resources</u>

Deferred inflows of resources consist of taxes, special assessments, and state and federal grants receivable not collected soon enough after year-end to pay liabilities of the current period. Unearned revenues consist of state and federal grants received but not yet earned. Unearned revenues and deferred inflows of resources at December 31, 2016, are summarized below by fund:

|  |    | Taxes   |    | pecial<br>essments | ]  | Grants and<br>Highway<br>Allotments |    | Other   |    | Total     |
|--|----|---------|----|--------------------|----|-------------------------------------|----|---------|----|-----------|
| Major governmental funds<br>General                  | \$ | 375,706 | \$ | 1,237              | \$ | 3,485,645                           | \$ | 166,745 | \$ | 4,029,333 |
| Special Revenue                                      | Ф  | 373,700 | Þ  | 1,237              | Ф  | 3,463,043                           | Þ  | 100,743 | Ф  | 4,029,333 |
| Road and Bridge<br>Community and Veteran             |    | 20,362  |    | -                  |    | 1,242,018                           |    | -       |    | 1,262,380 |
| Services   |    | 150,340 |    | -                  |    | 126,645                             |    | -       |    | 276,985   |
| Debt Service   |    | 35,794  |    | -                  |    | -                                   |    | -       |    | 35,794    |
| Capital Projects                                     |    | 974     |    | -                  |    |                                     |    | -       |    | 974       |
| Total  | \$ | 583,176 | \$ | 1,237              | \$ | 4,854,308                           | \$ | 166,745 | \$ | 5,605,466 |
| Liability<br>Unearned revenue<br>Deferred inflows of | \$ | -       | \$ | -                  | \$ | 3,452,900                           | \$ | -       | \$ | 3,452,900 |
| resources Unavailable revenue                        |    | 583,176 |    | 1,237              |    | 1,401,408                           |    | 166,745 |    | 2,152,566 |
| Chavanaole levenue                                   |    | 303,170 | -  | 1,237              |    | 1,701,700                           |    | 100,743 |    | 2,132,300 |
| Total  | \$ | 583,176 | \$ | 1,237              | \$ | 4,854,308                           | \$ | 166,745 | \$ | 5,605,466 |

## 3. <u>Detailed Notes on All Funds</u>

## C. Liabilities and Deferred Inflows of Resources (Continued)

## 3. Long-Term Debt

| Type of Indebtedness               | Final<br>Maturity | Installment<br>Amounts | Interest<br>Rate<br>(%) | <br>Original<br>Issue<br>Amount | Balance ecember 31, 2016 |
|------------------------------------|-------------------|------------------------|-------------------------|---------------------------------|--------------------------|
| 2010A G.O. Capital Improvement     |                   | \$100,000 -            | 0.70 -                  |                                 |                          |
| Plan Bonds                         | 02/01/2019        | \$120,000              | 2.40                    | \$<br>900,000                   | \$<br>355,000            |
| 2010B Taxable Capital Improvement  |                   |                        |                         |                                 |                          |
| Bonds - Recovery Zone Economic     |                   | \$125,000 -            | 3.30 -                  |                                 |                          |
| Development Bonds                  | 02/01/2026        | \$140,000              | 4.45                    | 920,000                         | 920,000                  |
| 2014 G.O. Capital Improvement Plan |                   | \$395,000 -            | 2.50 -                  |                                 |                          |
| Refunding Bonds                    | 02/01/2029        | \$540,000              | 3.00                    | <br>6,015,000                   | <br>6,015,000            |
| Total                              |                   |                        |                         | \$<br>7,835,000                 | \$<br>7,290,000          |

On December 9, 2014, the County issued \$6,015,000 General Obligation Capital Improvement Plan Refunding Bonds, with an interest rate of 2.50 to 3.00 percent, to refund \$5,940,000 of outstanding General Obligation Capital Improvement Plan Bonds, Series 2008, with an average interest rate of 4.20 percent. The refunding of the 2008 bonds was conducted by means of a crossover refunding mechanism. The County continued to make principal and interest payments on the refunded bonds until the bond was called on February 1, 2016.

## 4. <u>Debt Service Requirements</u>

Debt service requirements at December 31, 2016, were as follows:

| Year Ending | General Obligation Bonds |           |    |           |  |  |  |
|-------------|--------------------------|-----------|----|-----------|--|--|--|
| December 31 |                          | Principal |    | Interest  |  |  |  |
|             |                          |           |    |           |  |  |  |
| 2017        | \$                       | 510,000   | \$ | 173,939   |  |  |  |
| 2018        |                          | 520,000   |    | 159,633   |  |  |  |
| 2019        |                          | 535,000   |    | 144,677   |  |  |  |
| 2020        |                          | 425,000   |    | 130,638   |  |  |  |
| 2021        |                          | 435,000   |    | 117,737   |  |  |  |
| 2022 - 2026 |                          | 2,370,000 |    | 398,494   |  |  |  |
| 2027 - 2029 |                          | 1,575,000 |    | 71,775    |  |  |  |
| Total       | \$                       | 6,370,000 | \$ | 1,196,893 |  |  |  |

#### 3. Detailed Notes on All Funds

## C. <u>Liabilities and Deferred Inflows of Resources</u>

## 4. <u>Debt Service Requirements</u> (Continued)

| Year Ending | Ta | xable General | Obligati | on Bonds |    | Total     |    |           |  |
|-------------|----|---------------|----------|----------|----|-----------|----|-----------|--|
| December 31 | F  | Principal     | ]        | Interest |    | Principal |    | Interest  |  |
| 2017        | \$ | _             | \$       | 36,595   | \$ | 510,000   | \$ | 210,534   |  |
| 2018        | *  | -             | ,        | 36,595   | •  | 520,000   | ,  | 196,228   |  |
| 2019        |    | -             |          | 36,595   |    | 535,000   |    | 181,272   |  |
| 2020        |    | 125,000       |          | 34,533   |    | 550,000   |    | 165,171   |  |
| 2021        |    | 125,000       |          | 30,189   |    | 560,000   |    | 147,926   |  |
| 2022 - 2026 |    | 670,000       |          | 72,693   |    | 3,040,000 |    | 471,187   |  |
| 2027 - 2029 |    | -             |          | -        |    | 1,575,000 |    | 71,775    |  |
| Total       | \$ | 920,000       | \$       | 247,200  | \$ | 7,290,000 | \$ | 1,444,093 |  |

As part of the American Recovery and Reinvestment Act of 2009 (ARRA), Mille Lacs County issued \$920,000 of Recovery Zone Economic Development Bonds (RZEDBs), which were issued for the Historical Courthouse Square remodel project. The Series 2010B Bonds are direct pay tax credit RZEDBs, in which the County will receive a payment from the federal government equal to 45 percent of the amount of interest payable on each interest payment date. The County has complied with all requirements of ARRA to be eligible for the RZEDB interest credit. Pursuant to the requirements of the Balanced Budget and Emergency Deficit Control Act of 1985, the refundable credit has been increased by 6.8 percent from sequestration through September 30, 2016, and 6.9 percent for the remainder of the year. The Series 2010B Bonds were issued as taxable obligations, which the County will elect to irrevocably designate as qualified RZEDBs. The entire County has been designated as a recovery zone pursuant to a resolution adopted by the Board of Commissioners of the County on July 20, 2010.

## 3. <u>Detailed Notes on All Funds</u>

## C. <u>Liabilities and Deferred Inflows of Resources</u>

## 4. <u>Debt Service Requirements</u> (Continued)

Taking into consideration the aforementioned RZEDB interest credit, as of December 31, 2016, the County's net annual debt service requirements to amortize all taxable general obligation bonds outstanding, including interest of \$143,634 on the governmental activities debt, is as follows:

| Year Ending December 31 | P  | rincipal | ]  | Interest | Federal<br>Subsidy | <br>Net<br>nterest | ]  | Total<br>Payment |
|-------------------------|----|----------|----|----------|--------------------|--------------------|----|------------------|
| 2017                    | \$ | -        | \$ | 36,595   | \$<br>(15,332)     | \$<br>21,263       | \$ | 21,263           |
| 2018                    |    | _        |    | 36,595   | (15,332)           | 21,263             |    | 21,263           |
| 2019                    |    | -        |    | 36,595   | (15,332)           | 21,263             |    | 21,263           |
| 2020                    |    | 125,000  |    | 34,533   | (14,468)           | 20,065             |    | 145,065          |
| 2021                    |    | 125,000  |    | 30,189   | (12,648)           | 17,541             |    | 142,541          |
| 2022 - 2026             |    | 670,000  |    | 72,693   | <br>(30,454)       | <br>42,239         |    | 712,239          |
| Total                   | \$ | 920,000  | \$ | 247,200  | \$<br>(103,566)    | \$<br>143,634      | \$ | 1,063,634        |

## 5. Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2016, was as follows:

| 510,000 |
|---------|
| -       |
|         |
| -       |
| -       |
| -       |
| 165,491 |
| 675,491 |
| _       |

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

### 1. Plan Description

All full-time and certain part-time employees of Mille Lacs County are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Plan, the Public Employees Police and Fire Plan, and the Local Government Correctional Service Retirement Plan (the Public Employees Correctional Plan), which are cost-sharing, multiple-employer retirement plans. These plans are established and administered in accordance with Minn. Stat. chs. 353 and 356. PERA's defined benefit pension plans are tax qualified plans under Section 401(a) of the Internal Revenue Code.

The General Employees Retirement Plan (accounted for in the General Employees Fund) has multiple benefit structures with members belonging to the Coordinated Plan, the Basic Plan, or the Minneapolis Employees Retirement Fund. Coordinated Plan members are covered by Social Security and Basic Plan and Minneapolis Employees Retirement Fund members are not. The Basic Plan was closed to new members in 1967. The Minneapolis Employees Retirement Fund was closed to new members during 1978 and merged into the General Employees Retirement Plan in 2015. All new members must participate in the Coordinated Plan, for which benefits vest after five years of credited service.

Police officers, firefighters, and peace officers who qualify for membership by statute are covered by the Public Employees Police and Fire Plan (accounted for in the Police and Fire Fund). For members first hired after June 30, 2010, but before July 1, 2014, benefits vest on a graduated schedule starting with 50 percent after 5 years and increasing 10 percent for each year of service until fully vested after 10 years. Benefits for members first hired after June 30, 2014, vest on a prorated basis from 50 percent after 10 years and increasing 5 percent for each year of service until fully vested after 20 years.

Local government employees of a county-administered facility who are responsible for the direct security, custody, and control of the county correctional facility and its inmates are covered by the Public Employees Correctional Plan (accounted for in the Correctional Fund). For members hired after June 30, 2010, benefits vest on a graduated schedule starting with 50 percent after 5 years and increasing 10 percent for each year of service until fully vested after 10 years.

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans (Continued)

### 2. Benefits Provided

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefit provisions are established by state statute and can be modified only by the state legislature. Benefit increases are provided to benefit recipients each January. Increases are related to the funding ratio of the plan. Benefit recipients receive a future annual 1.0 percent post-retirement benefit increase. If the funding ratio reaches 90 percent for two consecutive years, the benefit increase will revert to 2.5 percent. If, after reverting to a 2.5 percent benefit increase, the funding ratio declines to less than 80 percent for one year or less than 85 percent for two consecutive years, the benefit increase will decrease to 1.0 percent.

The benefit provisions stated in the following paragraph of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated their public service.

Benefits are based on a member's highest average salary for any five successive years of allowable service, age, and years of credit at termination of service. Two methods are used to compute benefits for General Employees Retirement Plan Coordinated and Basic Plan members. Members hired prior to July 1, 1989, receive the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each remaining year. The annuity accrual rate for a Coordinated Plan member is 1.2 percent of average salary for each of the first ten years of service and 1.7 percent for each remaining year. Under Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service. Only Method 2 is used for members hired after June 30, 1989. Minneapolis Employees Retirement Fund members have an annuity accrual rate of 2.0 percent of average salary for each of the first ten years of service and 2.5 percent for each remaining year. For Public Employees Police and Fire Plan members, the annuity accrual rate is 3.0 percent of average salary for each year of service. For Public Employees Correctional Plan members, the annuity accrual rate is 1.9 percent of average salary for each year of service.

## 4. Pension Plans and Other Postemployment Benefits

#### A. Defined Benefit Pension Plans

### 2. <u>Benefits Provided</u> (Continued)

For General Employees Retirement Plan members hired prior to July 1, 1989, a full annuity is available when age plus years of service equal 90, and normal retirement age is 65. For members hired on or after July 1, 1989, normal retirement age is the age for unreduced Social Security benefits capped at 66. For Public Employees Police and Fire Plan and Public Employees Correctional Plan members, normal retirement age is 55, and for members who were hired prior to July 1, 1989, a full annuity is available when age plus years of service equal 90. Disability benefits are available for vested members and are based on years of service and average high-five salary.

#### 3. Contributions

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. ch. 353. These statutes are established and amended by the state legislature. General Employees Retirement Plan Basic members, Coordinated members, and Minneapolis Employees Retirement Fund members were required to contribute 9.10 percent, 6.50 percent, and 9.75 percent, respectively, of their annual covered salary in 2016. Public Employees Police and Fire Plan members were required to contribute 10.80 percent of their annual covered salary in 2016. Public Employees Correctional Plan members were required to contribute 5.83 percent of their annual covered salary in 2016.

In 2016, the County was required to contribute the following percentages of annual covered salary:

| 11.78% |
|--------|
| 7.50   |
| 9.75   |
| 16.20  |
| 8.75   |
|        |

The employee and employer contribution rates did not change from the previous year.

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

### 3. Contributions (Continued)

The County's contributions for the year ended December 31, 2016, to the pension plans were:

| General Employees Retirement Plan     | \$<br>655,672 |
|---------------------------------------|---------------|
| Public Employees Police and Fire Plan | 321,902       |
| Public Employees Correctional Plan    | 187,202       |

The contributions are equal to the contractually required contributions as set by state statute.

#### 4. Pension Costs

### General Employees Retirement Plan

At December 31, 2016, the County reported a liability of \$10,961,330 for its proportionate share of the General Employees Retirement Plan's net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The County's proportion of the net pension liability was based on the County's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2015, through June 30, 2016, relative to the total employer contributions received from all of PERA's participating employers. At June 30, 2016, the County's proportion was 0.1350 percent. It was 0.1397 percent measured as of June 30, 2015. The County recognized pension expense of \$1,390,096 for its proportionate share of the General Employees Retirement Plan's pension expense.

The County also recognized \$42,667 as revenue, which results in a reduction of the net pension liability, for its proportionate share of the State of Minnesota's contribution to the General Employees Retirement Plan, which qualifies as a special funding situation. Legislation requires the State of Minnesota to contribute \$6 million to the General Employees Retirement Plan each year, starting September 15, 2015, through September 15, 2031.

## 4. Pension Plans and Other Postemployment Benefits

## A. <u>Defined Benefit Pension Plans</u>

### 4. Pension Costs

### General Employees Retirement Plan (Continued)

| County's proportionate share of the net pension liability   | \$<br>10,961,330 |
|---|------------------|
| State of Minnesota's proportionate share of the net pension |                  |
| liability associated with the County                        | <br>143,093      |
| Total   | \$<br>11,104,423 |

The County reported its proportionate share of the General Employees Retirement Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|  | Deferred Outflows of Resources |           | I  | Deferred nflows of Resources |
|--|--------------------------------|-----------|----|------------------------------|
| Differences between expected and actual  |                                |           |    |                              |
| economic experience                      | \$                             | -         | \$ | 898,632                      |
| Changes in actuarial assumptions         |                                | 2,146,235 |    | -                            |
| Difference between projected and actual  |                                |           |    |                              |
| investment earnings                      |                                | 2,097,802 |    | -                            |
| Changes in proportion                    |                                | _         |    | 502,114                      |
| Contributions paid to PERA subsequent to |                                |           |    |                              |
| the measurement date                     |                                | 337,604   |    |                              |
| Total                                    | \$                             | 4,581,641 | \$ | 1,400,746                    |

The \$337,604 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2017. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

## 4. Pension Plans and Other Postemployment Benefits

#### A. Defined Benefit Pension Plans

### 4. Pension Costs

General Employees Retirement Plan (Continued)

|             |        | Pension   |  |
|-------------|--------|-----------|--|
| Year Ended  |        | Expense   |  |
| December 31 | Amount |           |  |
|             |        |           |  |
| 2017        | \$     | 721,988   |  |
| 2018        |        | 721,988   |  |
| 2019        |        | 1,003,374 |  |
| 2020        |        | 395,941   |  |

### Public Employees Police and Fire Plan

At December 31, 2016, the County reported a liability of \$7,344,108 for its proportionate share of the Public Employees Police and Fire Plan's net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The County's proportion of the net pension liability was based on the County's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2015, through June 30, 2016, relative to the total employer contributions received from all of PERA's participating employers. At June 30, 2016, the County's proportion was 0.183 percent. It was 0.181 percent measured as of June 30, 2015. The County recognized pension expense of \$1,284,090 for its proportionate share of the Public Employees Police and Fire Plan's pension expense.

The County also recognized \$16,470 as revenue, which results in a reduction of the net pension liability, for its proportionate share of the State of Minnesota's on-behalf contribution to the Public Employees Police and Fire Plan. Legislation requires the State of Minnesota to contribute \$9 million to the Police and Fire Plan each year, starting in fiscal year 2014, until the plan is 90 percent funded.

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

### 4. Pension Costs

Public Employees Police and Fire Plan (Continued)

The County reported its proportionate share of the Public Employees Police and Fire Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|  | Deferred<br>Outflows of<br>Resources |           | In | Deferred of sources |
|--|--------------------------------------|-----------|----|---------------------|
| Differences between expected and actual  |                                      |           | '  |                     |
| economic experience                      | \$                                   | _         | \$ | 839,560             |
| Changes in actuarial assumptions         |                                      | 4,041,784 |    | -                   |
| Difference between projected and actual  |                                      |           |    |                     |
| investment earnings                      |                                      | 1,117,795 |    | -                   |
| Changes in proportion                    |                                      | 54,937    |    | -                   |
| Contributions paid to PERA subsequent to |                                      |           |    |                     |
| the measurement date                     |                                      | 181,922   |    |                     |
| Total                                    | \$                                   | 5,396,438 | \$ | 839,560             |

The \$181,922 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2017. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

D - -- -: - --

|             | 1  | ension  |  |
|-------------|----|---------|--|
| Year Ended  | E  | Expense |  |
| December 31 |    | Amount  |  |
|             |    |         |  |
| 2017        | \$ | 941,736 |  |
| 2018        |    | 941,736 |  |
| 2019        |    | 941,736 |  |
| 2020        |    | 852,154 |  |
| 2021        |    | 697,594 |  |

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

## 4. Pension Costs (Continued)

## Public Employees Correctional Plan

At December 31, 2016, the County reported a liability of \$4,091,517 for its proportionate share of the Public Employees Correctional Plan's net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The County's proportion of the net pension liability was based on the County's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2015, through June 30, 2016, relative to the total employer contributions received from all of PERA's participating employers. At June 30, 2016, the County's proportion was 1.120 percent. It was 1.168 percent measured as of June 30, 2015. The County recognized pension expense of \$1,154,157 for its proportionate share of the Public Employees Correctional Plan's pension expense.

The County reported its proportionate share of the Public Employees Correctional Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|  | Deferred<br>Outflows of |           | In | eferred<br>flows of |
|--|-------------------------|-----------|----|---------------------|
|  | 1                       | Resources |    | esources            |
| Differences between expected and actual  |                         |           |    |                     |
| economic experience                      | \$                      | 3,203     | \$ | 46,168              |
| Changes in actuarial assumptions         |                         | 2,606,789 |    | -                   |
| Difference between projected and actual  |                         |           |    |                     |
| investment earnings                      |                         | 464,530   |    | -                   |
| Changes in proportion                    |                         | -         |    | 6,176               |
| Contributions paid to PERA subsequent to |                         |           |    |                     |
| the measurement date                     |                         | 97,585    |    |                     |
| Total                                    | \$                      | 3,172,107 | \$ | 52,344              |

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

### 4. Pension Costs

Public Employees Correctional Plan (Continued)

The \$97,585 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2017. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

|             |        | Pension |  |
|-------------|--------|---------|--|
| Year Ended  | I      | Expense |  |
| December 31 | Amount |         |  |
|             |        |         |  |
| 2017        | \$     | 970,348 |  |
| 2018        |        | 970,348 |  |
| 2019        |        | 993,621 |  |
| 2020        |        | 87.861  |  |

### Total Pension Expense

The total pension expense for all plans recognized by the County for the year ended December 31, 2016, was \$3,828,343.

#### 5. Actuarial Assumptions

The total pension liability in the June 30, 2016, actuarial valuation was determined using the individual entry-age normal actuarial cost method and the following additional actuarial assumptions:

| Inflation                    | 2.50 percent per year |
|------------------------------|-----------------------|
| Active member payroll growth | 3.25 percent per year |
| Investment rate of return    | 7.50 percent          |

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

### 5. <u>Actuarial Assumptions</u> (Continued)

Salary increases were based on a service-related table. Mortality rates for active members, retirees, survivors, and disabilitants in the General Employees Retirement Plan were based on RP-2014 tables, while mortality rates for Public Employees Police and Fire Plan and Public Employees Correctional Plan were based on RP-2000 tables for males or females, as appropriate, with slight adjustments. For the General Employees Retirement Plan and the Public Employees Police and Fire Plan, cost of living benefit increases for retirees are assumed to be 1.0 percent. Cost of living benefit increases for retirees are assumed to be 2.5 percent for the Public Employees Correctional Plan.

Actuarial assumptions used in the June 30, 2016, valuation were based on the results of actuarial experience studies. The experience study in the General Employees Retirement Plan was for the period 2008 through 2015. The experience study for the Public Employees Police and Fire Plan was for the period 2004 through 2009. The experience study for the Public Employees Correctional Plan was for the period 2006 through 2011.

On August 16, 2016, an updated experience study was done for PERA's Public Employees Police and Fire Plan for the period 2011 through 2015, which would result in a larger pension liability. However, PERA will implement the changes in assumptions for its June 30, 2017, estimate of pension liability.

The long-term expected rate of return on pension plan investments is 7.5 percent. The State Board of Investment, which manages the investments of PERA, prepares an analysis of the reasonableness of the long-term expected rate of return on a regular basis using a building-block method in which best-estimate ranges of expected future rates of return are developed for each major asset class. These ranges are combined to produce an expected long-term rate of return by weighting the expected future rates of return by the target asset allocation percentages. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

## 5. <u>Actuarial Assumptions</u> (Continued)

| Asset Class          | Target Allocation | Long-Term Expected Real Rate of Return |
|----------------------|-------------------|--|
| Domestic stocks      | 45%               | 5.50%                                  |
| International stocks | 15                | 6.00                                   |
| Bonds                | 18                | 1.45                                   |
| Alternative assets   | 20                | 6.40                                   |
| Cash                 | 2                 | 0.50                                   |

#### 6. Discount Rate

The discount rate used to measure the total pension liability was 7.50 percent in 2016, a reduction of the 7.90 percent used in 2015. The projection of cash flows used to determine the discount rate assumed that employee and employer contributions will be made at the rate specified in statute. Based on that assumption, the fiduciary net position of the General Employees Retirement Plan was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. In the Public Employees Police and Fire Plan and the Public Employees Correctional Plan, the fiduciary net position was projected to be available to make all projected future benefit payments of current plan members through June 30, 2056, and June 30, 2058, respectively. Beginning in fiscal years ended June 30, 2057, for the Police and Fire Plan and June 30, 2059, for the Public Employees Correctional Plan, when projected benefit payments exceed the Plans' projected fiduciary net position, benefit payments were discounted at the municipal bond rate of 2.85 percent based on an index of 20-year general obligation bonds with an average AA credit rating at the measurement date. An equivalent single discount rate of 5.60 percent for the Public Employees Police and Fire Plan and 5.31 percent for the Public Employees Correctional Plan was determined that produced approximately the same present value of the projected benefits when applied to all years of projected benefits as the present value of projected benefits using 7.50 percent applied to all years of projected benefits through the point of asset depletion and 2.85 percent thereafter.

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans (Continued)

### 7. Changes in Actuarial Assumptions

The following changes in actuarial assumptions occurred in 2016:

### General Employees Retirement Plan

- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year through 2035 and 2.50 percent per year thereafter, to 1.00 percent for all future years.
- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was also changed from 7.90 percent to 7.50 percent.
- Other assumptions were changed pursuant to the experience study dated June 30, 2015. The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

### Public Employees Police and Fire Plan

- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year through 2037 and 2.50 percent per year thereafter, to 1.00 percent for all future years.
- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was changed from 7.90 percent to 5.60 percent.
- The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

## 4. Pension Plans and Other Postemployment Benefits

### A. Defined Benefit Pension Plans

## 7. <u>Changes in Actuarial Assumptions</u> (Continued)

## Public Employees Correctional Plan

- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was changed from 7.90 percent to 5.31 percent.
- The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

#### 8. Pension Liability Sensitivity

The following presents the County's proportionate share of the net pension liability calculated using the discount rate disclosed in the preceding paragraph, as well as what the County's proportionate share of the net pension liability would be if it were calculated using a discount rate 1.0 percentage point lower or 1.0 percentage point higher than the current discount rate:

|             | Proportionate Share of the        |               |                                       |               |                                       |              |  |
|-------------|-----------------------------------|---------------|---------------------------------------|---------------|---------------------------------------|--------------|--|
|             | General Employees Retirement Plan |               | Public Employees Police and Fire Plan |               | Public Employees<br>Correctional Plan |              |  |
|             |                                   |               |                                       |               |                                       |              |  |
|             | Discount                          | Net Pension   | Discount                              | Net Pension   | Discount                              | Net Pension  |  |
|             | Rate                              | Liability     | Rate                                  | Liability     | Rate                                  | Liability    |  |
| 1% Decrease | 6.50%                             | \$ 15,568,338 | 4.60%                                 | \$ 10,280,777 | 4.31%                                 | \$ 6,160,560 |  |
| Current     | 7.50                              | 10,961,330    | 5.60                                  | 7,344,108     | 5.31                                  | 4,091,517    |  |
| 1% Increase | 8.50                              | 7,166,410     | 6.60                                  | 4,944,627     | 6.31                                  | 2,476,230    |  |

### 9. Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in a separately issued PERA financial report that includes financial statements and required supplementary information. That report may be obtained on the internet at www.mnpera.org; by writing to PERA at 60 Empire Drive, Suite 200, St. Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

## 4. <u>Pension Plans and Other Postemployment Benefits</u> (Continued)

### B. Other Postemployment Benefits (OPEB)

### Plan Description

Mille Lacs County provides a single-employer defined benefit health care plan to eligible retirees and their spouses. The plan offers medical and dental insurance benefits. The County provides benefits for retirees as required by Minn. Stat. § 471.61, subd. 2b.

### **Funding Policy**

The contribution requirements of the plan members and the County are established and may be amended by the Mille Lacs County Board of Commissioners. The required contribution is based on projected pay-as-you-go financing requirements. Retirees and their spouses contribute to the health care plan at the same rate as County employees. This results in the retirees receiving an implicit rate subsidy. For fiscal year 2016, the County contributed \$45,254 to the plan; there were 245 participants in the plan. The OPEB liability is liquidated through the General Fund, the Road and Bridge Special Revenue Fund, and the Community and Veteran Services Special Revenue Fund.

### Annual OPEB Cost and Net OPEB Obligation

The County's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the County's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the County's net OPEB obligation to the plan.

## 4. Pension Plans and Other Postemployment Benefits

### B. Other Postemployment Benefits (OPEB)

## Annual OPEB Cost and Net OPEB Obligation (Continued)

| ARC Interest on net OPEB obligation Adjustment to ARC                     | \$<br>272,843<br>49,160<br>(75,066) |
|---|-------------------------------------|
| Annual OPEB cost (expense) Contributions made - indirect implicit subsidy | \$<br>246,937<br>(45,254)           |
| Increase in net OPEB obligation Net OPEB Obligation - January 1           | \$<br>201,683<br>1,404,565          |
| Net OPEB Obligation - December 31   | \$<br>1,606,248                     |

The County's annual OPEB cost; the percentage of annual OPEB cost contributed to the plan; and the net OPEB obligation for the years ended December 31, 2014, 2015, and 2016, were as follows:

| Fiscal Year Ended                      | Annual<br>PEB Cost       | mployer<br>ntribution  | Percentage<br>Contributed | Net OPEB<br>Obligation       |
|--|--------------------------|------------------------|---------------------------|------------------------------|
| December 31, 2014<br>December 31, 2015 | \$<br>285,821<br>284,582 | \$<br>65,950<br>76,574 | 23.07%<br>26.91           | \$<br>1,196,557<br>1,404,565 |
| December 31, 2016                      | 246,937                  | 45,254                 | 18.33                     | 1,606,248                    |

### Funded Status and Funding Progress

As of January 1, 2016, the most recent actuarial valuation date, the County had no assets to fund the plan. The actuarial accrued liability for benefits was \$1,842,536, and the actuarial valuation of assets was zero, resulting in an unfunded actuarial accrued liability (UAAL) of \$1,842,536. The covered payroll (annual payroll of active employees covered by the plan) was \$11,997,949 and the ratio of the UAAL to the covered payroll was 15.4 percent.

## 4. Pension Plans and Other Postemployment Benefits

### B. Other Postemployment Benefits (OPEB)

### <u>Funded Status and Funding Progress</u> (Continued)

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Schedule of Funding Progress - Other Postemployment Benefits, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

### Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of the benefit cost between the employer and plan members to that point.

The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the January 1, 2016, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions include a 3.5 percent investment rate of return (net of administrative expenses), which is Mille Lacs County's implicit rate of return on the General Fund, and an annual health care cost trend rate of 6.75 percent initially, reduced by the decrements to an ultimate rate of 5.0 percent after ten years. Both rates included a 2.5 percent inflation assumption. The actuarial value of assets was set equal to the market value of assets. The UAAL is being amortized over 30 years on a closed basis. The remaining amortization period at December 31, 2016, was 21 years.

## 5. Summary of Significant Contingencies and Other Items

#### A. Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. To manage these risks, the County has entered into a joint powers agreement with other Minnesota counties to form the Minnesota Counties Intergovernmental Trust (MCIT). The County is a member of both the MCIT Workers' Compensation and Property and Casualty Divisions. For other risk, the County carries commercial insurance. There were no significant reductions in insurance coverage from the previous year or settlements in excess of insurance coverage for any of the past three fiscal years.

The Workers' Compensation Division of MCIT is self-sustaining based on the contributions charged, so that total contributions plus compounded earnings on these contributions will equal the amount needed to satisfy claims liabilities and other expenses. MCIT participates in the Workers' Compensation Reinsurance Association with coverage at \$500,000 per claim in 2016 and 2017. Should the MCIT Workers' Compensation Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT.

The Property and Casualty Division of MCIT is self-sustaining, and the County pays an annual premium to cover current and future losses. MCIT carries reinsurance for its property lines to protect against catastrophic losses. Should the MCIT Property and Casualty Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT.

On January 1, 2010, the County contracted with Delta Dental of Minnesota to administer the County's dental benefit plan for its employees as provided by the plan accepted from Delta Dental. The County sets annual premiums for the plan based on the recommendation of the plan administration and accumulates premiums collected from all participating funds in the Self-Insurance Internal Service Fund.

At the beginning of each month, the County is billed by Delta Dental of Minnesota for the previous month's claims processed and the per-employee administrative fee. The payment is made to Delta Dental from the premiums accumulated in the Self-Insurance Internal Service Fund.

## 5. Summary of Significant Contingencies and Other Items

#### A. Risk Management (Continued)

Changes in the balance of claims payable during the year are as follows:

| Claims payable - January 1   | \$<br>11,874 |
|------------------------------|--------------|
| Current year claims          | 126,077      |
| Claim payments               | (128,293)    |
|                              | <br>         |
| Claims payable - December 31 | \$<br>9,658  |

## B. Contingent Liabilities

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of the expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.

The County, in connection with the normal conduct of its affairs, is involved in various claims, judgments, and litigation. Although the outcome of these lawsuits is not presently determinable, in the opinion of the County Attorney, the resolution of these matters will not have a material adverse effect on the financial condition of the County.

### C. Joint Ventures

#### East Central Solid Waste Commission

The East Central Solid Waste Commission was established in March 1988 by a joint powers agreement among Chisago, Isanti, Kanabec, Mille Lacs, and Pine Counties to conduct a solid waste management program on behalf of the participating counties. The Commission is an organized joint venture having the powers, duties, and privileges granted joint powers by Minn. Stat. § 471.59. The Commission has five voting members, one from each county. At its annual meeting, the Board of County Commissioners of each county chooses a member and an alternate, both County Commissioners, as representatives of the county. Each county has one voting member and, in the absence of the voting member, the alternate votes.

## 5. Summary of Significant Contingencies and Other Items

#### C. Joint Ventures

## East Central Solid Waste Commission (Continued)

Each county's proportionate share of the total operating costs is based on the most recent census data available and is to be adjusted upon the admission of additional counties or the withdrawal of present counties. The Commission will remain in existence as long as two or more counties remain as parties to the agreement. Upon dissolution of the Commission, there will be an accounting to determine assets and liabilities. The assets of the Commission will be liquidated and, after payment of liabilities, the proceeds will be distributed to the counties based on their respective ratios set by the most recent census data. Each county's share of the Commission's assets, liabilities, and equities cannot be accurately determined since it will fluctuate with census data rather than ownership interest.

Following is a summary of the financial information as of and for the year ended December 31, 2015 (most recent figures available):

| Total Assets and Deferred Outflows of Resources Total Liabilities and Deferred Inflows of Resources | \$ 15,959,118<br>(6,901,631) |
|---|------------------------------|
| Total Net Position  | \$ 9,057,487                 |
| Operating and nonoperating revenues Operating and nonoperating expenses                             | \$ 5,923,154<br>(4,783,122)  |
| Change in Net Position  | \$ 1,140,032                 |

Complete financial statements of the East Central Solid Waste Commission can be obtained from:

East Central Solid Waste Commission 1756 - 180th Avenue Mora, Minnesota 55051

## 5. Summary of Significant Contingencies and Other Items

#### C. Joint Ventures (Continued)

### East Central Regional Library

The East Central Regional Library was established by a joint powers agreement among Aitkin, Chisago, Isanti, Kanabec, Mille Lacs, and Pine Counties to provide an efficient and improved regional public library service. The Library Board comprises 18 members: one County Board member and two appointees from each member county. Mille Lacs County's contribution for 2016 was \$270,850.

Complete financial statements of the East Central Regional Library can be obtained from:

East Central Regional Library 244 South Birch Cambridge, Minnesota 55008

### Snake River Watershed Management Board

The Snake River Watershed Management Board (SRWMB) was established in April 1983 by Aitkin, Kanabec, Mille Lacs, and Pine Counties, pursuant to the provisions of Minn. Stat. § 471.59. The purpose of the Board is to coordinate the member counties' water plans and to develop objectives to promote sound hydrologic management of water and related land resources.

The four-member Board consists of one County Commissioner from each of the participating counties. The Kanabec County Auditor/Treasurer is the fiscal agent for the Board. The Board is funded through an annual budget, and participation in the administrative costs are in the following percentages:

| Aitkin County     | 20.8% |
|-------------------|-------|
| Kanabec County    | 49.5  |
| Mille Lacs County | 9.2   |
| Pine County       | 20.5  |

Mille Lacs County provided \$4,379 in funding to the SRWMB during 2016. Upon dissolution, the personal property shall be returned to the member county contributing the same.

## 5. Summary of Significant Contingencies and Other Items

#### C. Joint Ventures

Snake River Watershed Management Board (Continued)

Complete financial statements of the SRWMB can be obtained from:

Snake River Watershed Management Board Kanabec County Courthouse 18 North Vine Street Mora, Minnesota 55051

### Central Minnesota Emergency Medical Services Region

The Central Minnesota Emergency Medical Services Region was established in 2001, under Minn. Stat. § 471.59, to improve access, delivery, and effectiveness of the emergency medical services system; promote systematic and cost-effective delivery of services; and identify and address system needs within the member counties. The member counties are Benton, Cass, Chisago, Crow Wing, Isanti, Kanabec, Mille Lacs, Morrison, Pine, Sherburne, Stearns, Todd, Wadena, and Wright. The Region established a Board comprising one Commissioner from each member county. The Region's Board has financial responsibility, and Stearns County is the fiscal agent.

Complete financial information can be obtained from:

Central Minnesota Emergency Medical Services Region Administration Center 705 Courthouse Square St. Cloud, Minnesota 56303-4701

### Central Minnesota Emergency Services Board

The Central Minnesota Regional Radio Board was established in 2007, under the authority conferred upon the member parties by Minn. Stat. §§ 471.59 and 403.39. As of June 1, 2011, the Central Minnesota Regional Radio Board changed its name to the Central Minnesota Emergency Services Board. Members include the City of St. Cloud and the Counties of Benton, Big Stone, Douglas, Grant, Kandiyohi, Meeker, Mille Lacs, Morrison, Otter Tail, Pope, Sherburne, Stearns, Stevens, Swift, Todd, Traverse, Wadena, Wilkin, and Wright.

## 5. Summary of Significant Contingencies and Other Items

#### C. Joint Ventures

Central Minnesota Emergency Services Board (Continued)

The purpose of the Central Minnesota Emergency Services Board is to provide for regional administration of enhancements to the Statewide Public Safety Radio and Communication System (ARMER) owned and operated by the State of Minnesota.

The Central Minnesota Emergency Services Board is composed of one Commissioner of each county appointed by their respective County Board and one City Council member appointed by the City Council, as provided in the Central Minnesota Emergency Services Board's by-laws.

In the event of dissolution of the Central Minnesota Emergency Services Board, all property, assets, and funds of the Board shall be distributed to the parties of the agreement upon termination in direct proportion to their participation and contribution. Any city or county that has withdrawn from the agreement prior to termination of the Board shall share in the distribution of property, assets, and funds of the Board only to the extent they shared in the original expense.

The Central Minnesota Emergency Services Board has no long-term debt. Financing is provided by the appropriations from member parties and by state and federal grants. During 2016, Mille Lacs County contributed \$10,128 to the Joint Powers Board.

Complete financial information can be obtained from:

Central Minnesota Emergency Services Board City of St. Cloud Office of the Mayor City Hall 400 Second Street South St. Cloud, Minnesota 56303







EXHIBIT A-1

#### BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2016

|                                   |                         | Budgeted   | l Amo | unts       | Actual           | Variance with |             |  |
|-----------------------------------|-------------------------|------------|-------|------------|------------------|---------------|-------------|--|
|                                   |                         | Original   |       | Final      | <br>Amounts      | Final Budget  |             |  |
| Revenues                          |                         |            |       |            |                  |               |             |  |
| Taxes                             | \$                      | 10,459,514 | \$    | 10,459,514 | \$<br>9,281,836  | \$            | (1,177,678) |  |
| Special assessments               |                         | 30,400     |       | 30,400     | 15,104           |               | (15,296)    |  |
| Licenses and permits              |                         | 196,712    |       | 196,712    | 299,141          |               | 102,429     |  |
| Intergovernmental                 |                         | 2,687,520  |       | 2,687,520  | 3,169,746        |               | 482,226     |  |
| Charges for services              |                         | 941,100    |       | 941,100    | 1,535,914        |               | 594,814     |  |
| Fines and forfeits                |                         | 52,750     |       | 52,750     | 48,989           |               | (3,761)     |  |
| Gifts and contributions           |                         | 3,200      |       | 3,200      | 2,971            |               | (229)       |  |
| Investment earnings               |                         | 48,000     |       | 48,000     | 128,067          |               | 80,067      |  |
| Miscellaneous                     |                         | 478,000    |       | 478,000    | <br>692,007      |               | 214,007     |  |
| <b>Total Revenues</b>             | \$                      | 14,897,196 | \$    | 14,897,196 | \$<br>15,173,775 | \$            | 276,579     |  |
| Expenditures                      |                         |            |       |            |                  |               |             |  |
| Current                           |                         |            |       |            |                  |               |             |  |
| General government                |                         |            |       |            |                  |               |             |  |
| Commissioners                     | \$                      | 201,518    | \$    | 201,518    | \$<br>185,846    | \$            | 15,672      |  |
| Court administrator               |                         | 81,000     |       | 81,000     | 84,337           |               | (3,337)     |  |
| Law library                       |                         | 30,800     |       | 30,800     | 21,569           |               | 9,231       |  |
| County administrator              |                         | 975,681    |       | 975,681    | 1,012,369        |               | (36,688)    |  |
| Auditor/treasurer                 |                         | 399,148    |       | 399,148    | 405,416          |               | (6,268)     |  |
| Auditing                          |                         | 45,000     |       | 45,000     | 51,556           |               | (6,556)     |  |
| General administration            |                         | 504,971    |       | 504,971    | 517,770          |               | (12,799)    |  |
| Information services              |                         | 33,400     |       | 33,400     | 36,691           |               | (3,291)     |  |
| Data processing                   |                         | 83,250     |       | 83,250     | 81,118           |               | 2,132       |  |
| Elections                         |                         | 52,500     |       | 52,500     | 48,426           |               | 4,074       |  |
| County attorney                   |                         | 1,328,823  |       | 1,328,823  | 1,317,634        |               | 11,189      |  |
| Victim emergency grant            |                         | 63,083     |       | 63,083     | 45,790           |               | 17,293      |  |
| Assessor                          |                         | 430,089    |       | 430,089    | 443,019          |               | (12,930)    |  |
| Land records and information      |                         | -          |       | -          | 106,244          |               | (106,244)   |  |
| Zoning and environmental services |                         | 605,643    |       | 605,643    | 676,517          |               | (70,874)    |  |
| Building maintenance              |                         | 367,700    |       | 367,700    | 363,752          |               | 3,948       |  |
| Other general government          | eral government 350,800 |            |       | 350,800    | <br>             | 350,800       |             |  |
| Total general government          | \$                      | 5,553,406  | \$    | 5,553,406  | \$<br>5,398,054  | \$            | 155,352     |  |

EXHIBIT A-1 (Continued)

#### BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2016

|                                | Budgeted |           |    | unts      | Actual          | Variance with |           |  |
|--------------------------------|----------|-----------|----|-----------|-----------------|---------------|-----------|--|
|                                |          | Original  |    | Final     | <br>Amounts     | Final Budget  |           |  |
| Expenditures                   |          |           |    |           |                 |               |           |  |
| Current (Continued)            |          |           |    |           |                 |               |           |  |
| Public safety                  |          |           |    |           |                 |               |           |  |
| Sheriff                        | \$       | 2,710,283 | \$ | 2,710,283 | \$<br>3,245,248 | \$            | (534,965) |  |
| Court security                 |          | 486,421   |    | 486,421   | 478,842         |               | 7,579     |  |
| Drug and alcohol contingency   |          | -         |    | -         | 7,500           |               | (7,500)   |  |
| Boat and water safety          |          | 60,091    |    | 60,091    | 60,850          |               | (759)     |  |
| Snowmobile safety enforcement  |          | 3,750     |    | 3,750     | 2,851           |               | 899       |  |
| ATV grant                      |          | 3,500     |    | 3,500     | 284             |               | 3,216     |  |
| DARE program                   |          | 2,500     |    | 2,500     | 2,617           |               | (117)     |  |
| Hooked on fishing account      |          | 1,500     |    | 1,500     | 582             |               | 918       |  |
| Chaplaincy                     |          | 100       |    | 100       | 17              |               | 83        |  |
| Deputy reserve account         |          | 100       |    | 100       | -               |               | 100       |  |
| DWI forfeiture                 |          | 2,000     |    | 2,000     | -               |               | 2,000     |  |
| DWI assessment                 |          | 500       |    | 500       | _               |               | 500       |  |
| Drug forfeiture                |          | 4,000     |    | 4,000     | 2,700           |               | 1,300     |  |
| Fleeing an officer forfeiture  |          | 250       |    | 250       | _               |               | 250       |  |
| Communications                 |          | _         |    | _         | 9,123           |               | (9,123)   |  |
| Records system                 |          | 53,000    |    | 53,000    | 58,009          |               | (5,009)   |  |
| Permit to carry                |          | 10,000    |    | 10,000    | 8,256           |               | 1,744     |  |
| Animal control                 |          | 16,500    |    | 16,500    | 16,455          |               | 45        |  |
| Coroner                        |          | 63,934    |    | 63,934    | 63,934          |               | -         |  |
| County jail                    |          | 2,978,476 |    | 2,978,476 | 3,005,937       |               | (27,461)  |  |
| Prisoner account               |          | 184,460   |    | 184,460   | 204,370         |               | (19,910)  |  |
| Probation                      |          | 798,391   |    | 798,391   | 718,819         |               | 79,572    |  |
| Case load reduction account    |          | 149,308   |    | 149,308   | 142,033         |               | 7,275     |  |
| 911 services and civil defense |          | 73,200    |    | 73,200    | 106,154         |               | (32,954)  |  |
| E-911                          |          | 114,700   |    | 114,700   | 82,607          |               | 32,093    |  |
| Public safety answering point  |          | 792,494   |    | 792,494   | <br>717,598     |               | 74,896    |  |
| Total public safety            | \$       | 8,509,458 | \$ | 8,509,458 | \$<br>8,934,786 | \$            | (425,328) |  |
| Sanitation                     |          |           |    |           |                 |               |           |  |
| Solid waste                    | \$       | 80,800    | \$ | 80,800    | \$<br>91,269    | \$            | (10,469)  |  |
| Culture and recreation         |          |           |    |           |                 |               |           |  |
| Historical society             | \$       | 9,000     | \$ | 9,000     | \$<br>9,000     | \$            | -         |  |
| Snowmobile trails              |          |           | -  |           | <br>43,434      |               | (43,434)  |  |
| Total culture and recreation   | \$       | 9,000     | \$ | 9,000     | \$<br>52,434    | \$            | (43,434)  |  |

EXHIBIT A-1 (Continued)

#### BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2016

|                                      | Budgeted         | l Amo | unts       | Actual           | Variance with |            |  |
|--------------------------------------|------------------|-------|------------|------------------|---------------|------------|--|
|                                      | Original         |       | Final      | <br>Amounts      | Fi            | nal Budget |  |
| Expenditures                         |                  |       |            |                  |               |            |  |
| Current (Continued)                  |                  |       |            |                  |               |            |  |
| Conservation of natural resources    |                  |       |            |                  |               |            |  |
| County agricultural society          | \$<br>17,000     | \$    | 17,000     | \$<br>17,000     | \$            | -          |  |
| County extension service             | 82,994           |       | 82,994     | 75,900           |               | 7,094      |  |
| Soil and water conservation          | 80,000           |       | 80,000     | 96,489           |               | (16,489)   |  |
| Aquatic invasive species aid         | 102,036          |       | 102,036    | 67,153           |               | 34,883     |  |
| Other conservation                   | <br>4,379        |       | 4,379      | <br>4,379        |               | <u> </u>   |  |
| Total conservation of natural        |                  |       |            |                  |               |            |  |
| resources                            | \$<br>286,409    | \$    | 286,409    | \$<br>260,921    | \$            | 25,488     |  |
| Economic development                 |                  |       |            |                  |               |            |  |
| Community development                | \$<br>187,273    | \$    | 187,273    | \$<br>79,916     | \$            | 107,357    |  |
| Economic development                 | <br>             |       |            | <br>200,000      |               | (200,000)  |  |
| Total economic development           | \$<br>187,273    | \$    | 187,273    | \$<br>279,916    | \$            | (92,643)   |  |
| Intergovernmental                    |                  |       |            |                  |               |            |  |
| Culture and recreation               |                  |       |            |                  |               |            |  |
| Library                              | \$<br>270,850    | \$    | 270,850    | \$<br>270,850    | \$            |            |  |
| <b>Total Expenditures</b>            | \$<br>14,897,196 | \$    | 14,897,196 | \$<br>15,288,230 | \$            | (391,034)  |  |
| Excess of Revenues Over (Under)      |                  |       |            |                  |               |            |  |
| Expenditures                         | \$<br>-          | \$    | -          | \$<br>(114,455)  | \$            | (114,455)  |  |
| Other Financing Sources (Uses)       |                  |       |            |                  |               |            |  |
| Proceeds from sale of capital assets | <br>             |       |            | <br>7,980        |               | 7,980      |  |
| Net Change in Fund Balance           | \$<br>-          | \$    | -          | \$<br>(106,475)  | \$            | (106,475)  |  |
| Fund Balance - January 1             | 7,415,212        |       | 7,415,212  | 7,415,212        |               |            |  |
| Fund Balance - December 31           | \$<br>7,415,212  | \$    | 7,415,212  | \$<br>7,308,737  | \$            | (106,475)  |  |

EXHIBIT A-2

#### BUDGETARY COMPARISON SCHEDULE ROAD AND BRIDGE SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2016

|                                    | Budgeted          | l Amo | unts        | Actual            | Variance with |            |  |
|------------------------------------|-------------------|-------|-------------|-------------------|---------------|------------|--|
|                                    | Original          |       | Final       | <br>Amounts       | Fi            | nal Budget |  |
| Revenues                           |                   |       |             |                   |               |            |  |
| Taxes                              | \$<br>10,813      | \$    | 10,813      | \$<br>91,283      | \$            | 80,470     |  |
| Licenses and permits               | 7,900             |       | 7,900       | 17,950            |               | 10,050     |  |
| Intergovernmental                  | 4,697,400         |       | 4,697,400   | 4,709,352         |               | 11,952     |  |
| Charges for services               | 95,100            |       | 95,100      | 20,166            |               | (74,934)   |  |
| Miscellaneous                      | <br>10,100        |       | 10,100      | <br>12,611        |               | 2,511      |  |
| <b>Total Revenues</b>              | \$<br>4,821,313   | \$    | 4,821,313   | \$<br>4,851,362   | \$            | 30,049     |  |
| Expenditures                       |                   |       |             |                   |               |            |  |
| Current                            |                   |       |             |                   |               |            |  |
| Highways and streets               |                   |       |             |                   |               |            |  |
| Administration                     | \$<br>651,787     | \$    | 651,787     | \$<br>645,365     | \$            | 6,422      |  |
| Construction                       | 2,813,167         |       | 2,813,167   | 2,648,171         |               | 164,996    |  |
| Maintenance                        | 2,066,144         |       | 2,066,144   | 1,832,667         |               | 233,477    |  |
| Equipment maintenance and shop     | <br>587,215       |       | 587,215     | <br>489,627       |               | 97,588     |  |
| Total highways and streets         | \$<br>6,118,313   | \$    | 6,118,313   | \$<br>5,615,830   | \$            | 502,483    |  |
| Intergovernmental                  |                   |       |             |                   |               |            |  |
| Highways and streets               | 249,500           |       | 249,500     | <br>247,413       |               | 2,087      |  |
| <b>Total Expenditures</b>          | \$<br>6,367,813   | \$    | 6,367,813   | \$<br>5,863,243   | \$            | 504,570    |  |
| Excess of Revenues Over (Under)    |                   |       |             |                   |               |            |  |
| Expenditures                       | \$<br>(1,546,500) | \$    | (1,546,500) | \$<br>(1,011,881) | \$            | 534,619    |  |
| Other Financing Sources (Uses)     |                   |       |             |                   |               |            |  |
| Transfers in                       | <br>1,546,500     |       | 1,546,500   | <br>567,882       |               | (978,618)  |  |
| Net Change in Fund Balance         | \$<br>-           | \$    | -           | \$<br>(443,999)   | \$            | (443,999)  |  |
| Fund Balance - January 1           | 2,911,531         |       | 2,911,531   | 2,911,531         |               | _          |  |
| Increase (decrease) in inventories | <br>              |       | <u>-</u>    | <br>(15,558)      |               | (15,558)   |  |
| Fund Balance - December 31         | \$<br>2,911,531   | \$    | 2,911,531   | \$<br>2,451,974   | \$            | (459,557)  |  |

EXHIBIT A-3

#### BUDGETARY COMPARISON SCHEDULE COMMUNITY AND VETERAN SERVICES SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2016

|                            |    | Budgeted   | l Amo | unts       | Actual           | Variance with |             |  |
|----------------------------|----|------------|-------|------------|------------------|---------------|-------------|--|
|                            | _  | Original   |       | Final      | <br>Amounts      | Fi            | inal Budget |  |
| Revenues                   |    |            |       |            |                  |               |             |  |
| Taxes                      | \$ | 4,309,406  | \$    | 4,309,406  | \$<br>3,933,283  | \$            | (376,123)   |  |
| Intergovernmental          |    | 5,659,874  |       | 5,659,874  | 6,735,835        |               | 1,075,961   |  |
| Charges for services       |    | 542,066    |       | 542,066    | 728,841          |               | 186,775     |  |
| Gifts and contributions    |    | 550        |       | 550        | 1,558            |               | 1,008       |  |
| Miscellaneous              |    | 228,636    |       | 228,636    | <br>461,970      |               | 233,334     |  |
| <b>Total Revenues</b>      | \$ | 10,740,532 | \$    | 10,740,532 | \$<br>11,861,487 | \$            | 1,120,955   |  |
| Expenditures               |    |            |       |            |                  |               |             |  |
| Current                    |    |            |       |            |                  |               |             |  |
| General government         |    |            |       |            |                  |               |             |  |
| Veteran services           | \$ | 160,488    | \$    | 160,488    | \$<br>144,406    | \$            | 16,082      |  |
| Human services             |    |            |       |            |                  |               |             |  |
| Income maintenance         | \$ | 2,353,415  | \$    | 2,353,415  | \$<br>2,404,398  | \$            | (50,983)    |  |
| Social services            |    | 7,392,011  |       | 7,392,011  | <br>7,852,684    |               | (460,673)   |  |
| Total human services       | \$ | 9,745,426  | \$    | 9,745,426  | \$<br>10,257,082 | \$            | (511,656)   |  |
| Health                     |    |            |       |            |                  |               |             |  |
| Public health              | \$ | 834,618    | \$    | 834,618    | \$<br>875,516    | \$            | (40,898)    |  |
| <b>Total Expenditures</b>  | \$ | 10,740,532 | \$    | 10,740,532 | \$<br>11,277,004 | \$            | (536,472)   |  |
| Net Change in Fund Balance | \$ | -          | \$    | -          | \$<br>584,483    | \$            | 584,483     |  |
| Fund Balance - January 1   |    | 4,608,876  |       | 4,608,876  | <br>4,608,876    |               |             |  |
| Fund Balance - December 31 | \$ | 4,608,876  | \$    | 4,608,876  | \$<br>5,193,359  | \$            | 584,483     |  |

EXHIBIT A-4

# SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY PERA GENERAL EMPLOYEES RETIREMENT PLAN DECEMBER 31, 2016

|                     | Employer's<br>Proportion             | Pı | Employer's<br>roportionate<br>Share of the | Sh   | Employer's Proportionate Share of the State's Proportionate Share of the Share of the Net Pension Liability and the State's Related Share of the |    |                                       |                              | Employer's<br>Proportionate<br>Share of the<br>Net Pension<br>Liability<br>(Asset) as a | Plan<br>Fiduciary<br>Net Position<br>as a          |
|---------------------|--------------------------------------|----|--|------|--|----|---------------------------------------|------------------------------|---|--|
| Measurement<br>Date | of the Net Pension Liability (Asset) |    | Net Pension Liability (Asset) (a)          | with | associated in Mille Lacs County (b)  |    | Net Pension Liability (Asset) (a + b) | Covered<br>Payroll<br>(c)    | Percentage<br>of Covered<br>Payroll<br>(a/c)  | Percentage<br>of the Total<br>Pension<br>Liability |
| 2016<br>2015        | 0.1350%<br>0.1397                    | \$ | 10,961,330<br>7,239,979                    | \$   | 143,093<br>N/A   | \$ | 11,104,423<br>7,239,979               | \$<br>8,375,446<br>8,211,771 | 130.87%<br>88.17  | 68.91%<br>78.20                                    |

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The measurement date for each year is June 30.

N/A - Not Applicable

EXHIBIT A-5

# SCHEDULE OF CONTRIBUTIONS PERA GENERAL EMPLOYEES RETIREMENT PLAN DECEMBER 31, 2016

|                |                         |         |    | Actual<br>ntributions<br>Relation to   |    |   |    |                           | Actual<br>Contributions                           |
|----------------|-------------------------|---------|----|--|----|---|----|---------------------------|---|
| Year<br>Ending | Statutorily<br>Required |         | ]  | Statutorily Required Contributions (b) |    | Contribution<br>(Deficiency)<br>Excess<br>(b - a) |    | Covered<br>Payroll<br>(c) | as a Percentage<br>of Covered<br>Payroll<br>(b/c) |
| 2016           | \$                      | 655,672 | \$ | 655,672                                | \$ | -   | \$ | 8,742,282                 | 7.50%   |
| 2015           |                         | 621,767 |    | 621,767                                |    | -   |    | 8,290,223                 | 7.50  |

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The County's year-end is December 31.

EXHIBIT A-6

# SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY PERA PUBLIC EMPLOYEES POLICE AND FIRE PLAN DECEMBER 31, 2016

| Employer's Proportion of the Net Pension Liability (Asset) | Pı<br>S   | roportionate<br>hare of the                                  | _  | Covered<br>Payroll<br>(b)   | Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b)  | Plan Fiduciary<br>Net Position<br>as a Percentage<br>of the Total<br>Pension Liability   |
|--|---|--|--|---|---|--|
| 0.183%   | \$  | 7,344,108  | \$   | 1,760,704   | 417.11%   | 63.88%<br>86.60  |
|  | Proportion of the Net Pension Liability (Asset) | Employer's Proportion S of the Net Pension Liability (Asset) | Proportion of the Net Pension Pension Liability Liability (Asset) (Asset) (a)  0.183% \$ 7,344,108 | Employer's Proportionate Proportion Share of the of the Net Net Pension Pension Liability Liability (Asset) (Asset) (a)  0.183% \$ 7,344,108 \$ | Employer's Proportionate Proportion Share of the of the Net Net Pension Pension Liability Covered Liability (Asset) Payroll (Asset) (a) (b)  0.183% \$ 7,344,108 \$ 1,760,704 | Employer's Proportionate Employer's Proportionate Proportion Share of the Of the Net Net Pension Pension Liability Covered as a Percentage of Liability (Asset)  (Asset) (a) (b) (a/b) |

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The measurement date for each year is June 30.

# MILLE LACS COUNTY MILACA, MINNESOTA

EXHIBIT A-7

# SCHEDULE OF CONTRIBUTIONS PERA PUBLIC EMPLOYEES POLICE AND FIRE PLAN DECEMBER 31, 2016

| Year<br>Ending | Contributions in Relation to Statutorily Statutorily Required Required Contributions (a) (b) |                    | (Det | ribution<br>iciency)<br>xcess<br>b - a) | Covered<br>Payroll<br>(c) | Actual Contributions as a Percentage of Covered Payroll (b/c) |    |                        |                 |
|----------------|--|--------------------|------|---|---------------------------|---|----|------------------------|-----------------|
| 2016<br>2015   | \$   | 321,902<br>275,247 | \$   | 321,902<br>275,247                      | \$                        | -   | \$ | 1,987,052<br>1,699,054 | 16.20%<br>16.20 |

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The County's year-end is December 31.

EXHIBIT A-8

# SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY PERA PUBLIC EMPLOYEES CORRECTIONAL PLAN DECEMBER 31, 2016

| Measurement<br>Date | Employer's Proportion of the Net Pension Liability (Asset) | Pi<br>S | Employer's roportionate Share of the Net Pension Liability (Asset) (a) | Covered<br>Payroll<br>(b) | Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b) | Plan Fiduciary<br>Net Position<br>as a Percentage<br>of the Total<br>Pension Liability |
|---------------------|--|---------|--|---------------------------|--|--|
| 2016                | 1.120%   | \$      | 4,091,517  | \$<br>2,111,303           | 193.79%  | 58.16%   |
| 2015                | 1.168  |         | 180,882  | 2,098,927                 | 8.62   | 96.95  |

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The measurement date for each year is June 30.

#### MILLE LACS COUNTY MILACA, MINNESOTA

EXHIBIT A-9

# SCHEDULE OF CONTRIBUTIONS PERA PUBLIC EMPLOYEES CORRECTIONAL PLAN DECEMBER 31, 2016

| Year<br>Ending | F  | tatutorily<br>Required<br>ntributions<br>(a) | in I<br>S<br>I | Actual ntributions Relation to tatutorily Required ntributions | (Def<br>E | ribution<br>iciency)<br>xcess<br>b - a) | Covered<br>Payroll<br>(c)    | Actual Contributions as a Percentage of Covered Payroll (b/c) |
|----------------|----|--|----------------|--|-----------|---|------------------------------|---|
| 2016<br>2015   | \$ | 187,202<br>185,187                           | \$             | 187,202<br>185,187   | \$        | -                                       | \$<br>2,139,451<br>2,116,421 | 8.75%<br>8.75   |

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The County's year-end is December 31.

EXHIBIT A-10

### SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS FOR THE YEAR ENDED DECEMBER 31, 2016

| Actuarial<br>Valuation Date | Actuarial<br>Value of<br>Assets<br>(a) | Actuarial<br>Accrued<br>Liability<br>(AAL)<br>(b) | Unfunded<br>Actuarial<br>Accrued<br>Liability<br>(UAAL)<br>(b - a) | Funded<br>Ratio<br>(a/b) | <br>Covered<br>Payroll<br>(c) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>((b-a)/c) |
|-----------------------------|--|---|--|--------------------------|-------------------------------|---|
| January 1, 2012             | \$<br>-                                | \$<br>1,783,533                                   | \$<br>1,783,533  | 0.00%                    | \$<br>10,968,844              | 16.26%  |
| January 1, 2014             | -                                      | 2,001,833   | 2,001,833  | 0.00                     | 11,399,191                    | 17.56   |
| January 1, 2016             | _                                      | 1,842,536   | 1,842,536  | 0.00                     | 11,997,949                    | 15.36   |

# NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2016

#### 1. <u>Budgetary Information</u>

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds, except for the Ditch Special Revenue Fund, the Debt Service Fund, and the Capital Projects Fund. All annual appropriations lapse at fiscal year-end unless specifically carried over to the next budget year by Board action.

On or before mid-June of each year, all departments and agencies submit requests for appropriations to the County Auditor/Treasurer so that a budget can be prepared. Before October 31, the proposed budget is presented to the County Board for review. The Board holds public hearings, and a final budget must be prepared and adopted no later than December 31.

The appropriated budget is prepared by fund, function, and department. The County's department heads may make transfers of appropriations within a department. Transfers of appropriations between departments require approval of the County Board. The legal level of budgetary control (the level at which expenditures may not legally exceed appropriations) is the function level.

#### 2. Excess of Expenditures Over Appropriations

The following major governmental funds had expenditures in excess of budget at the function level for the year ended December 31, 2016:

|  | E  | xpenditures                   | Final Budget |                              | <br>Excess                        |
|--|----|-------------------------------|--------------|------------------------------|-----------------------------------|
| General Fund Current Public safety Sanitation Culture and recreation | \$ | 8,934,786<br>91,269<br>52,434 | \$           | 8,509,458<br>80,800<br>9,000 | \$<br>425,328<br>10,469<br>43,434 |
| Economic development   |    | 279,916                       |              | 187,273                      | 92,643                            |
| Community and Veteran Services<br>Special Revenue Fund<br>Current    |    | 10.257.002                    |              | 0.745.427                    | 511 (5)                           |
| Human services   |    | 10,257,082                    |              | 9,745,426                    | 511,656                           |
| Health   |    | 875,516                       |              | 834,618                      | 40,898                            |

#### 3. Other Postemployment Benefits Funding Status

Beginning in 2008, Mille Lacs County implemented Governmental Accounting Standards Board Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. Since the County has not irrevocably deposited funds in a trust for future health benefits, the actuarial value of the assets is zero.

See Note 4.B. in the notes to the financial statements for additional information regarding the County's other postemployment benefits.

# 4. <u>Defined Benefit Pension Plans - Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions</u>

The following changes were reflected in the valuation performed on behalf of the Public Employees Retirement Association for the year ended June 30, 2016:

#### General Employees Retirement Plan

- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year through 2035 and 2.50 percent per year thereafter, to 1.00 percent for all future years.
- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was also changed from 7.90 percent to 7.50 percent.
- Other assumptions were changed pursuant to the experience study dated June 30, 2015. The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

#### Public Employees Police and Fire Plan

- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year through 2037 and 2.50 percent per year thereafter, to 1.00 percent for all future years.
- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was changed from 7.90 percent to 5.60 percent.

4. <u>Defined Benefit Pension Plans - Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions</u>

#### Public Employees Police and Fire Plan (Continued)

• The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

#### Public Employees Correctional Plan

- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was changed from 7.90 percent to 5.31 percent.
- The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.







#### FIDUCIARY FUND

<u>Agency Fund</u> - to account for assets held by the County as an agent for other governmental units, individuals, private organizations, or other funds.



EXHIBIT B-1

# STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUND FOR THE YEAR ENDED DECEMBER 31, 2016

|                                     |           | Balance<br>January 1 | Additions        | <br><b>Deductions</b> | Balance<br>ecember 31 |
|-------------------------------------|-----------|----------------------|------------------|-----------------------|-----------------------|
| Assets  Cash and pooled investments | <u>\$</u> | 624,857              | \$<br>51,888,060 | \$<br>51,775,142      | \$<br>737,775         |
| <u>Liabilities</u>                  |           |                      |                  |                       |                       |
| Due to other governments            | \$        | 624,857              | \$<br>51,888,060 | \$<br>51,775,142      | \$<br>737,775         |







EXHIBIT C-1

#### BALANCE SHEET - BY DITCH DITCH SPECIAL REVENUE FUND DECEMBER 31, 2016

|                     |                                    |    |                                       |    |                      | Fu | nd Balance |                          |    |                               |
|---------------------|------------------------------------|----|---------------------------------------|----|----------------------|----|------------|--------------------------|----|-------------------------------|
|                     | Assets Cash and Pooled Investments |    | Liabilities Advances From Other Funds |    | Ditch<br>Maintenance |    | nassigned  | Total<br>Fund<br>Balance |    | Total bilities and ad Balance |
| <b>County Ditch</b> |                                    |    |                                       |    |                      |    |            |                          |    |                               |
| 1                   | \$<br>324                          | \$ | -                                     | \$ | 324                  | \$ | -          | \$<br>324                | \$ | 324                           |
| 2                   | (1,941)                            |    | 19,690                                |    | -                    |    | (21,631)   | (21,631)                 |    | (1,941)                       |
| 3                   | 38,912                             |    | -                                     |    | 38,912               |    | -          | 38,912                   |    | 38,912                        |
| 4                   | 24,061                             |    | -                                     |    | 24,061               |    | -          | 24,061                   |    | 24,061                        |
| 5                   | 6,583                              |    | -                                     |    | 6,583                |    | -          | 6,583                    |    | 6,583                         |
| 6                   | (268)                              |    | -                                     |    | -                    |    | (268)      | (268)                    |    | (268)                         |
| 7                   | (448)                              |    | -                                     |    | -                    |    | (448)      | (448)                    |    | (448)                         |
| 11                  | 2,171                              |    | -                                     |    | 2,171                |    | -          | 2,171                    |    | 2,171                         |
| 14                  | 2,570                              |    | 57,447                                |    | -                    |    | (54,877)   | (54,877)                 |    | 2,570                         |
| Judicial Ditch      |                                    |    |                                       |    |                      |    | , , ,      | . , ,                    |    |                               |
| 3                   | <br>(61)                           |    |                                       |    |                      |    | (61)       | <br>(61)                 |    | (61)                          |
| Total               | \$<br>71,903                       | \$ | 77,137                                | \$ | 72,051               | \$ | (77,285)   | \$<br>(5,234)            | \$ | 71,903                        |

#### EXHIBIT C-2

### SCHEDULE OF INTERGOVERNMENTAL REVENUE FOR THE YEAR ENDED DECEMBER 31, 2016

| Appropriations and Shared Revenue          |           |            |
|--|-----------|------------|
| State                                      |           | 4.7.70.460 |
| Highway users tax                          | \$        | 4,550,468  |
| County program aid                         |           | 1,574,035  |
| PERA rate reimbursement                    |           | 30,786     |
| Disparity reduction aid                    |           | 24,711     |
| Police aid                                 |           | 206,720    |
| Indian casino aid                          |           | 87,825     |
| Enhanced 911                               |           | 101,936    |
| SCORE                                      |           | 75,457     |
| Aquatic invasive species aid               |           | 101,615    |
| Market value credit                        |           | 215,281    |
| Total appropriations and shared revenue    | \$        | 6,968,834  |
| Reimbursement for Services                 |           |            |
| State                                      |           |            |
| Minnesota Department of Human Services     | \$        | 1,594,620  |
| Payments                                   |           |            |
| Local                                      |           |            |
| Payments in lieu of taxes                  | \$        | 240,809    |
| University of Minnesota                    |           | 35,000     |
| Other                                      |           | 10,850     |
| Total payments                             | <u>\$</u> | 286,659    |
| Grants                                     |           |            |
| State                                      |           |            |
| Minnesota Department/Board of              |           |            |
| Public Safety                              | \$        | 252,565    |
| Commerce                                   |           | 43,693     |
| Education and Economic Development         |           | 200,000    |
| Health                                     |           | 131,739    |
| Natural Resources                          |           | 46,138     |
| Human Services                             |           | 1,691,251  |
| Veterans Affairs                           |           | 10,000     |
| Corrections                                |           | 213,244    |
| Transportation                             |           | 60,025     |
| Water and Soil Resources                   |           | 76,904     |
| Peace Officer Standards and Training Board |           | 10,005     |
| Total state                                | \$        | 2,735,564  |

EXHIBIT C-2 (Continued)

### SCHEDULE OF INTERGOVERNMENTAL REVENUE FOR THE YEAR ENDED DECEMBER 31, 2016

| Grants (Continued)<br>Federal        |                  |
|--------------------------------------|------------------|
| Department of                        |                  |
| Agriculture                          | \$<br>288,786    |
| Commerce                             | 50               |
| Transportation                       | 33,167           |
| Education                            | 1,450            |
| Health and Human Services            | 2,810,125        |
| Homeland Security                    | <br>109,834      |
| Total federal                        | \$<br>3,243,412  |
| Total state and federal grants       | \$<br>5,978,976  |
| Build America Bonds interest subsidy | \$<br>15,348     |
| Total Intergovernmental Revenue      | \$<br>14,844,437 |

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2016

| Federal Grantor Pass-Through Agency Program or Cluster Title                                | Federal<br>CFDA<br>Number | Pass-Through<br>Grant<br>Numbers | Ex | penditures | Th | Passed rough to recipients |
|---|---------------------------|----------------------------------|----|------------|----|----------------------------|
| U.S. Department of Agriculture  |                           |                                  |    |            |    |                            |
| Passed Through Minnesota Department of Health   |                           |                                  |    |            |    |                            |
| Special Supplemental Nutrition Program for Women, Infants,                                  |                           |                                  |    |            |    |                            |
| and Children  | 10.557                    | 16162MN004W1003                  | \$ | 91,468     | \$ | -                          |
| Passed Through Minnesota Department of Human Services                                       |                           |                                  |    |            |    |                            |
| State Administrative Matching Grants for the Supplemental                                   |                           |                                  |    |            |    |                            |
| Nutrition Assistance Program  | 10.561                    | 16162MN101S2514                  |    | 197,318    |    | -                          |
| Total U.S. Department of Agriculture  |                           |                                  | \$ | 288,786    | \$ |                            |
| U.S. Department of Commerce   |                           |                                  |    |            |    |                            |
| Passed Through City of St. Cloud, Minnesota   |                           |                                  |    |            |    |                            |
| State and Local Implementation Grant Program  | 11.549                    | A-SLIGP-2013-CRRB-0001           | \$ | 50         | \$ | -                          |
| U.S. Department of Transportation   |                           |                                  |    |            |    |                            |
| Passed Through Minnesota Department of Transportation                                       |                           |                                  |    |            |    |                            |
| Highway Planning and Construction Cluster   | 20.205                    | 00049                            | e. | 0.056      | e  |                            |
| Highway Planning and Construction (Total expenditures for Highway Planning and Construction | 20.205                    | 00048                            | \$ | 9,056      | \$ | -                          |
| Cluster \$20,685)   |                           |                                  |    |            |    |                            |
| Passed Through Minnesota Department of Natural Resources                                    |                           |                                  |    |            |    |                            |
| Highway Planning and Construction Cluster   |                           |                                  |    |            |    |                            |
| Recreational Trails Program   | 20.219                    | 88347                            |    | 11,629     |    | -                          |
| (Total expenditures for Highway Planning and Construction Cluster \$20,685)                 |                           |                                  |    |            |    |                            |
| Passed Through Minnesota Department of Public Safety  |                           |                                  |    |            |    |                            |
| Highway Safety Cluster  |                           |                                  |    |            |    |                            |
| State and Community Highway Safety  | 20.600                    | A-ENFRC16-2016-MILLACSO-036      |    | 3,091      |    | -                          |
| National Priority Safety Programs   | 20.616                    | A-ENFRC16-2016-MILLACSO-036      |    | 2,914      |    | -                          |
| (Total expenditures for Highway Safety Cluster \$6,005)                                     |                           |                                  |    |            |    |                            |
| Minimum Penalties for Repeat Offenders for Driving While<br>Intoxicated                     | 20.608                    | A-ENFRC16-2016-MILLACSO-036      |    | 6,477      |    |                            |
|   | 20.000                    | A-LIVI RC10-2010-WILLACSO-050    |    |            |    |                            |
| Total U.S. Department of Transportation   |                           |                                  | \$ | 33,167     | \$ |                            |
| U.S. Department of Education  |                           |                                  |    |            |    |                            |
| Passed Through Minnesota Department of Health   |                           |                                  |    |            |    |                            |
| Special Education - Grants for Infants and Families   | 84.181                    | H181A150029                      | \$ | 1,450      | \$ |                            |
| U.S. Department of Health and Human Services  |                           |                                  |    |            |    |                            |
| Passed Through Isanti-Mille Lacs Community Health Board                                     |                           |                                  |    |            |    |                            |
| Public Health Emergency Preparedness  | 93.069                    | 5NU90TP000529-05-00              | \$ | 18,127     | \$ | -                          |
| (Total Public Health Emergency Preparedness 93.069 \$69,115)                                |                           |                                  |    |            |    |                            |
| Affordable Care Act (ACA) Maternal, Infant, and Early Childhood                             | 03 505                    | 1D80MC28263 01 01                |    | 72 885     |    |                            |
| Home Visiting Program (Total Affordable Care Act (ACA) Maternal, Infant, and Early          | 93.505                    | 1D89MC28263-01-01                |    | 72,885     |    | -                          |
| Childhood Home Visiting Program 93.505 \$294,133)   |                           |                                  |    |            |    |                            |
| Maternal and Child Health Services Block Grant to the States                                | 93.994                    | B04MC29349                       |    | 2,551      |    | _                          |
| (Total Maternal and Child Health Services Block Grant to the                                |                           |                                  |    | •          |    |                            |
| States 93.994 \$37,374)   |                           |                                  |    |            |    |                            |

EXHIBIT C-3 (Continued)

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2016

| Federal Grantor Pass-Through Agency Program or Cluster Title                       | Federal<br>CFDA<br>Number | Pass-Through<br>Grant<br>Numbers | Ex | xpenditures     | Th | Passed<br>rough to<br>recipients |
|--|---------------------------|----------------------------------|----|-----------------|----|----------------------------------|
|  |                           |                                  |    |                 |    |                                  |
| U.S. Department of Health and Human Services (Continued)                           |                           |                                  |    |                 |    |                                  |
| Passed Through Minnesota Department of Health Public Health Emergency Preparedness | 93.069                    | 5NU90TP000529-05-00              |    | 50,988          |    | 25,388                           |
| (Total Public Health Emergency Preparedness 93.069 \$69,115)                       | 93.009                    | 3NO901F000329-03-00              |    | 30,988          |    | 23,300                           |
| Universal Newborn Hearing Screening  | 93.251                    | H61MC00035                       |    | 1,100           |    | _                                |
| Early Hearing Detection and Intervention Information                               | , , , , , ,               | 110111200000                     |    | 1,100           |    |                                  |
| System (EHDI-IS) Surveillance Program  | 93.314                    | 6NUR3DD000842-05-01              |    | 150             |    | -                                |
| Affordable Care Act (ACA) Maternal, Infant, and Early Childhood                    |                           |                                  |    |                 |    |                                  |
| Home Visiting Program  | 93.505                    | 1D89MC28263-01-01                |    | 221,248         |    | -                                |
| (Total Affordable Care Act (ACA) Maternal, Infant, and Early                       |                           |                                  |    |                 |    |                                  |
| Childhood Home Visiting Program 93.505 \$294,133)                                  |                           |                                  |    |                 |    |                                  |
| Temporary Assistance for Needy Families  | 93.558                    | 2015G996115                      |    | 36,644          |    | -                                |
| (Total Temporary Assistance for Needy Families 93.558 \$402,486)                   |                           |                                  |    |                 |    |                                  |
| Maternal and Child Health Services Block Grant to the States                       | 93.994                    | B04MC29349                       |    | 34,823          |    | 1,892                            |
| (Total Maternal and Child Health Services Block Grant to the                       |                           |                                  |    |                 |    |                                  |
| States 93.994 \$37,374)  |                           |                                  |    |                 |    |                                  |
| Passed Through Minnesota Department of Human Services                              |                           |                                  |    |                 |    |                                  |
| Promoting Safe and Stable Families   | 93.556                    | 1501MNPFSS                       |    | 7,111           |    | _                                |
| Temporary Assistance for Needy Families  | 93.558                    | 1601MFTANF                       |    | 324,617         |    | -                                |
| Temporary Assistance for Needy Families  | 93.558                    | 1601MNTANF                       |    | 41,225          |    | -                                |
| (Total Temporary Assistance for Needy Families 93.558 \$402,486)                   |                           |                                  |    |                 |    |                                  |
| Child Support Enforcement  | 93.563                    | 1604MNCSES                       |    | 74,392          |    | -                                |
| Child Support Enforcement  | 93.563                    | 1604MNCEST                       |    | 484,270         |    | -                                |
| (Total Child Support Enforcement 93.563 \$558,662)                                 |                           |                                  |    |                 |    |                                  |
| Refugee and Entrant Assistance - State-Administered Programs                       | 93.566                    | 1601MNRCMA                       |    | 192             |    | -                                |
| Child Care and Development Block Grant   | 93.575                    | G-1601MNCCDF                     |    | 12,108          |    | -                                |
| Community-Based Child Abuse Prevention Grants                                      | 93.590                    | G-1502MNFRPG                     |    | 16,090          |    | -                                |
| Stephanie Tubbs Jones Child Welfare Services Program                               | 93.645                    | G-1601MNCWSS                     |    | 2,746           |    | -                                |
| Foster Care Title IV-E   | 93.658                    | 1601MNFOST                       |    | 405,061         |    | -                                |
| Social Services Block Grant  | 93.667<br>93.674          | 16-01MNSOSR                      |    | 191,388         |    | -                                |
| Chafee Foster Care Independence Program Medical Assistance Program                 | 93.674                    | G-1601MNCILP<br>05-1605MN5MAP    |    | 6,004<br>11,889 |    | -                                |
| Medical Assistance Program  Medical Assistance Program                             | 93.778                    | 05-1605MN5ADM                    |    | 866,156         |    | -                                |
| (Total Medical Assistance Program 93.778 \$878,574)                                | 73.116                    | 03-1003WIN3ADWI                  |    | 800,130         |    |                                  |
| (Total Medical Assistance Program 73.776 \$676,374)                                |                           |                                  |    |                 |    |                                  |
| Passed Through Chisago County, Minnesota   |                           |                                  |    |                 |    |                                  |
| Medical Assistance Program   | 93.778                    | SH23IP000737                     |    | 529             |    | -                                |
| (Total Medical Assistance Program 93.778 \$878,574)                                |                           |                                  |    |                 |    |                                  |
|  |                           |                                  |    |                 |    |                                  |
| Total U.S. Department of Health and Human Services                                 |                           |                                  | \$ | 2,882,294       | \$ | 27,280                           |
| U.S. Department of Homeland Security   |                           |                                  |    |                 |    |                                  |
| Passed Through Minnesota Department of Natural Resources                           |                           |                                  |    |                 |    |                                  |
| Boating Safety Financial Assistance  | 97.012                    | Not provided                     | \$ | 12,643          | \$ | _                                |
| Boating Safety I maneral Assistance  | 77.012                    | Not provided                     | Ψ  | 12,043          | Ψ  |                                  |
| Passed Through Minnesota Department of Public Safety                               |                           |                                  |    |                 |    |                                  |
| Emergency Management Performance Grants  | 97.042                    | Not provided                     |    | 20,506          |    | -                                |
|  |                           | -                                |    |                 |    |                                  |
| Passed Through City of St. Cloud, Minnesota  |                           |                                  |    |                 |    |                                  |
| Homeland Security Grant Program  | 97.067                    | A-DECN-SHSP-2015-CM-ESB-001      |    | 76,685          |    |                                  |
|  |                           |                                  |    | _               |    |                                  |
| Total U.S. Department of Homeland Security   |                           |                                  | \$ | 109,834         | \$ |                                  |
| Total Federal Awards   |                           |                                  | ¢  | 3 315 591       | \$ | 27,280                           |
| i otal l'euclai Analus   |                           |                                  | Φ  | 3,315,581       | φ  | 21,200                           |



### NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2016

#### 1. Reporting Entity

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by Mille Lacs County. The County's reporting entity is defined in Note 1 to the financial statements.

#### 2. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of Mille Lacs County under programs of the federal government for the year ended December 31, 2016. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the schedule presents only a selected portion of the operations of Mille Lacs County, it is not intended to and does not present the financial position, changes in net position, or cash flows of Mille Lacs County.

#### 3. Summary of Significant Accounting Policies

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Mille Lacs County has elected to not use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

#### 4. Reconciliation to Schedule of Intergovernmental Revenue

| Federal grant revenue per Schedule of Intergovernmental Revenue \$    |    |           |  |
|---|----|-----------|--|
| Grants received more than 60 days after year-end, unavailable in 2016 |    |           |  |
| Promoting Safe and Stable Families                                    |    | 517       |  |
| Temporary Assistance for Needy Families                               |    | 80,165    |  |
| Community-Based Child Abuse Prevention Grants                         |    | 3,796     |  |
| Stephanie Tubbs Jones Child Welfare Services Program                  |    | 1,099     |  |
| Foster Care Title IV-E  |    | 598       |  |
| Chafee Foster Care Independence Program                               |    | 4,123     |  |
| Maternal and Child Health Services Block Grant to the States          |    | 1,483     |  |
| Unavailable in 2015, recognized as revenue in 2016                    |    |           |  |
| Temporary Assistance for Needy Families                               |    | (1,312)   |  |
| Child Support Enforcement   |    | (18,300)  |  |
| Expenditures Per Schedule of Expenditures of Federal Awards           | \$ | 3,315,581 |  |







# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Independent Auditor's Report

Board of County Commissioners Mille Lacs County Milaca, Minnesota

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Mille Lacs County, Minnesota, as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated July 27, 2017.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Mille Lacs County's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit the attention of those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit, we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify a deficiency in internal control over financial reporting, described in the accompanying Schedule of Findings and Questioned Costs as item 1996-001, that we consider to be a significant deficiency.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Mille Lacs County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Minnesota Legal Compliance**

The Minnesota Legal Compliance Audit Guide for Counties, promulgated by the State Auditor pursuant to Minn. Stat. § 6.65, contains seven categories of compliance to be tested in connection with the audit of the County's financial statements: contracting and bidding, deposits and investments, conflicts of interest, public indebtedness, claims and disbursements, miscellaneous provisions, and tax increment financing. Our audit considered all of the listed categories, except that we did not test for compliance with the provisions for tax increment financing because the County administers no tax increment financing districts.

In connection with our audit, nothing came to our attention that caused us to believe that Mille Lacs County failed to comply with the provisions of the *Minnesota Legal Compliance Audit Guide for Counties*. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the County's noncompliance with the above referenced provisions.

#### Mille Lacs County's Response to Finding

Mille Lacs County's response to the internal control finding identified in our audit is described in the Corrective Action Plan. The County's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting, compliance, and the provisions of the *Minnesota Legal Compliance Audit Guide for Counties* and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance. Accordingly, this communication is not suitable for any other purpose.

/s/Rebecca Otto

/s/Greg Hierlinger

REBECCA OTTO STATE AUDITOR GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

July 27, 2017





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# REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE

Independent Auditor's Report

Board of County Commissioners Mille Lacs County Milaca, Minnesota

### Report on Compliance for the Major Federal Program

We have audited Mille Lacs County's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could have a direct and material effect on the County's major federal program for the year ended December 31, 2016. Mille Lacs County's major federal program is identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

#### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for Mille Lacs County's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Mille Lacs County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the County's compliance with those requirements.

# Opinion on the Major Federal Program

In our opinion, Mille Lacs County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2016.

### **Report on Internal Control Over Compliance**

Management of Mille Lacs County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the County's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit the attention of those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

# **Purpose of This Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

/s/Rebecca Otto

/s/Greg Hierlinger

REBECCA OTTO STATE AUDITOR GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

July 27, 2017



# MILLE LACS COUNTY MILACA, MINNESOTA

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2016

#### I. SUMMARY OF AUDITOR'S RESULTS

#### **Financial Statements**

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP: **Unmodified** 

Internal control over financial reporting:

- Material weaknesses identified? No
- Significant deficiencies identified? Yes

Noncompliance material to the financial statements noted? No

#### Federal Awards

Internal control over major programs:

- Material weaknesses identified? **No**
- Significant deficiencies identified? None reported

Type of auditor's report issued on compliance for major federal programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? **No** 

The major federal program is:

Medical Assistance Program

CFDA No. 93,778

The threshold for distinguishing between Types A and B programs was \$750,000.

Mille Lacs County qualified as a low-risk auditee? Yes

# II. FINDINGS RELATED TO FINANCIAL STATEMENTS AUDITED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

#### INTERNAL CONTROL

#### PREVIOUSLY REPORTED ITEM NOT RESOLVED

Finding Number 1996-001

### Segregation of Duties

**Criteria:** A good system of internal control provides for an adequate segregation of duties so that no one individual handles a transaction from its inception to completion. Responsibilities should be separated among employees so that a single employee is not able to authorize a transaction, record the transaction in accounts, and be responsible for custody of the asset resulting from the transaction.

**Condition:** Several of the County's departments that collect fees, including Sheriff/Jail and Land Services, lack proper segregation of duties. These departments generally have one staff person who is responsible for billing, collecting, recording, and depositing receipts; preparing reports; and, if applicable, reconciling bank accounts.

**Context:** Due to the limited number of office personnel within the County, segregation of the accounting functions necessary to ensure adequate internal accounting control is not possible. This is not unusual in operations the size of Mille Lacs County; however, the County's management should constantly be aware of this condition and realize that the concentration of duties and responsibilities in a limited number of individuals is not desirable from an accounting point of view.

Effect: Inadequate segregation of duties could adversely affect the County's ability to detect misstatements in a timely period by employees in the normal course of performing their assigned functions.

**Cause:** The County informed us that, due to the available resources, it would not be able to hire additional qualified accounting staff to segregate duties in every department.

**Recommendation:** We recommend the County's elected officials and management be aware of the lack of segregation of duties of the accounting functions and, where possible, implement oversight procedures to ensure that the internal control policies and procedures are being implemented by staff to the extent possible.

View of Responsible Official: Concur

| III. | FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARD PROGRAMS |
|------|--|
|      | None.  |
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# REPRESENTATION OF MILLE LACS COUNTY MILACA, MINNESOTA

# CORRECTIVE ACTION PLAN FOR THE YEAR ENDED DECEMBER 31, 2016

Finding Number: 1996-001

**Finding Title: Segregation of Duties** 

Name of Contact Person Responsible for Corrective Action:

Pat Oman, Mille Lacs County Administrator

#### Corrective Action Planned:

County officials and management are fully aware of this finding and the situation. Over the past few years we have written policies and procedures which make us aware of our weak areas and what can be done to make adjustments. I will bring this issue to the management team meeting so all department heads are aware of this issue. I will take an additional step on our policies and procedures and have each department's receipting process reviewed to determine any areas of weakness that could be improved upon.

### **Anticipated Completion Date:**

It will be discussed at a department head meeting within the next few months; the receipting process in all offices/departments will be reviewed by June 2018.



# REPRESENTATION OF MILLE LACS COUNTY MILACA, MINNESOTA

# SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2016

Finding Title: Segregation of Duties

Summary of Condition: Several County departments that collect fees lack proper segregation of

Finding Number: 1996-001

duties. These departments generally have one staff person who is responsible for billing, collecting, recording, and depositing receipts, as well as reconciling bank accounts.

**Summary of Corrective Action Previously Reported:** Mille Lacs County management is aware of this situation and will continue to periodically review and modify procedures to address issues related to the lack of segregation of duties.

**Status:** Not Corrected. The County's limited staff in many departments prevents complete segregation of duties. The County periodically reviews its internal control processes and implements compensating controls as needed to address the lack of segregation of duties. Please see corrective action plan for further information.

| Was corrective | action | taken | significantly | different th | han the | action 1 | previously | reported? |
|----------------|--------|-------|---------------|--------------|---------|----------|------------|-----------|
| Yes            | No     | X     |               |              |         |          |            |           |