

**ANNUAL FINANCIAL REPORT** 

# 2015-2016

YEAR ENDED JULY 31, 2016



## ANNUAL FINANCIAL REPORT

### YEAR ENDED JULY 31, 2016

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## ORGANIZATION 2016

|                                    | Term Expires |
|------------------------------------|--------------|
| BOARD OF DIRECTORS                 | -            |
| Erich Martens, President           | 2016         |
| Tom Graupmann, Vice President      |              |
| Bob Grey, Treasurer                |              |
| Kristen Amundson*                  |              |
| Betsy Anderson                     |              |
| Craig Anderson                     |              |
| Steven Beals*                      | 2017         |
| Eric Christensen                   | 2019         |
| Brian Hegseth                      | 2019         |
| Shelly Hotzler                     | 2016         |
| Wade Johnson                       | 2018         |
| Emmett Keenan                      | 2017         |
| Chris McDonald                     | 2016         |
| Paul McDonald*                     | 2018         |
| Lea B. Olsen*                      | 2016         |
| Mike Olson                         | 2016         |
| Deborah Pauly                      | 2017         |
| Chad Stoskopf                      | 2018         |
| Dave Swanberg                      | 2019         |
| Troy Urdahl                        | 2018         |
| EXECUTIVE STAFF                    |              |
| David Stead, Executive Director    | Indefinite   |
| Lisa Lissimore, Associate Director |              |
| Kevin Merkle, Associate Director   |              |
| Craig Perry, Associate Director    |              |
| Jody Redman, Associate Director    |              |

<sup>\*</sup> Appointed by the Governor

## **FINANCIAL SECTION**



## STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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(651) 296-2551 (Voice) (651) 296-4755 (Fax) state.auditor@state.mn.us (E-mail) 1-800-627-3529 (Relay Service)

#### INDEPENDENT AUDITOR'S REPORT

Board of Directors Minnesota State High School League Brooklyn Center, Minnesota

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Minnesota State High School League (MSHSL) as of and for the year ended July 31, 2016, and the related notes to the financial statements, which collectively comprise the MSHSL's basic financial statements, as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of Regions 2A, 3A, 6A, 7A, 8A, 2AA, 7AA, and 8AA, which represent approximately 15 percent, 13 percent, and 22 percent, respectively, of the assets, net position, and revenues of the MSHSL. Those statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for those listed regions of the MSHSL, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the MSHSL's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the MSHSL's internal control. Accordingly, we express no such opinion. An audit also includes

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evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of the MSHSL as of July 31, 2016, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplemental Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the MSHSL's basic financial statements. The supplemental information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplemental information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

REBECCA OTTO STATE AUDITOR

GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

January 11, 2017

## MANAGEMENT'S DISCUSSION AND ANALYSIS JULY 31, 2016

#### (Unaudited)

#### Introduction

The discussion and analysis of the Minnesota State High School League's (MSHSL) financial statements provides an overview of the financial position and activities of the League for the year ended July 31, 2016. The discussion has been prepared by management and should be read in conjunction with the financial statements and the accompanying notes.

#### **Financial Statements**

The MSHSL's Management's Discussion and Analysis (MD&A) report serves as an introduction to the basic financial statements. The basic financial statements consist of two parts: the financial statements and notes to the financial statements. The MD&A (this section) is required to accompany the basic financial statements and, therefore, is included as required supplementary information.

The MSHSL presents three financial statements: the Statement of Net Position; the Statement of Revenues, Expenses, and Changes in Net Position; and the Statement of Cash Flows. These financial statements provide information about activities of the MSHSL as a whole and present a longer-term view of the League's finances.

#### Statement of Net Position

The Statement of Net Position presents the financial position of the League at the end of the fiscal year, under a classified balance sheet format that reflects current and noncurrent assets and liabilities, and reports net position under the following classifications:

- **Investment in capital assets.** This category includes property and equipment, net of accumulated depreciation.
- Unrestricted. Includes assets that are not subject to limitations or stipulations imposed by external entities and that have not been set aside for capital purposes. These assets are available for any purpose of the League and include resources that may be reserved for specific purposes as determined by management, financial, or Board of Directors policies.

The League's assets, liabilities, and net position at July 31, 2016 and 2015, are summarized below.

|                              | 2016         | 2015         | Percentage Change |
|------------------------------|--------------|--------------|-------------------|
| Current assets               | \$ 5,382,007 | \$ 4,862,405 | 10.7%             |
| Noncurrent assets            | 791,241      | 604,429      | 30.9%             |
| Capital assets               | 901,303      | 948,082      | (4.9%)            |
| Total assets                 | \$ 7,074,551 | \$ 6,414,916 | 10.3%             |
| Current liabilities          | \$ 1,943,133 | \$ 1,171,260 | 65.9%             |
| Noncurrent liabilities       | 968,036      | 768,337      | 26.0%             |
| Total liabilities            | \$ 2,911,169 | \$ 1,939,597 | 50.1%             |
| Investment in capital assets | \$ 901,303   | \$ 948,082   | (4.9%)            |
| Unrestricted                 | 3,262,079    | 3,527,237    | (7.5%)            |
| Total net position           | \$ 4,163,382 | \$ 4,475,319 | (7.0%)            |

Current assets at July 31, 2016, totaled \$5,382,007, an increase of 10.7% or \$519,602. Current assets consist primarily of cash and cash equivalents, investments in negotiable and nonnegotiable certificates of deposit, equity securities and accounts receivable. Accounts receivable consists primarily of television fees owed to the League for tournaments held in 2016.

Capital assets, net of accumulated depreciation, totaled \$901,303. There were no capital assets purchased in 2016. A \$46,779 decrease in capital assets is due to the depreciation recorded in 2016. The noncurrent assets consist of deferred compensation under section 457(b) of the Internal Revenue Code for the executive staff and investments held for retirement benefits payable to employees who have met certain eligibility criteria for payment of sick leave balances.

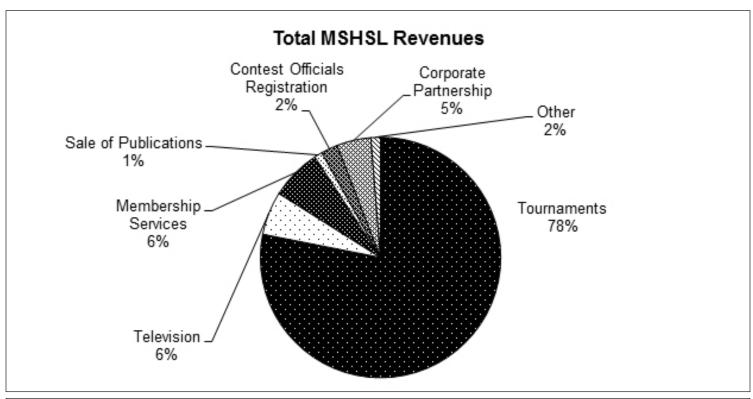
Current liabilities totaled \$1,943,133 at July 31, 2016, a 65.9% increase or \$771,873. Current liabilities consist primarily of school expense reimbursement payable. The school expense reimbursement liability increased \$810,018. There is no retirement benefits payable in current liabilities in 2016. Noncurrent liabilities totaled \$968,036 at July 31, 2016, an increase of 26.0% or \$199,699. Noncurrent liabilities consist of retirement benefits payable, other post employment benefits and deferred compensation.

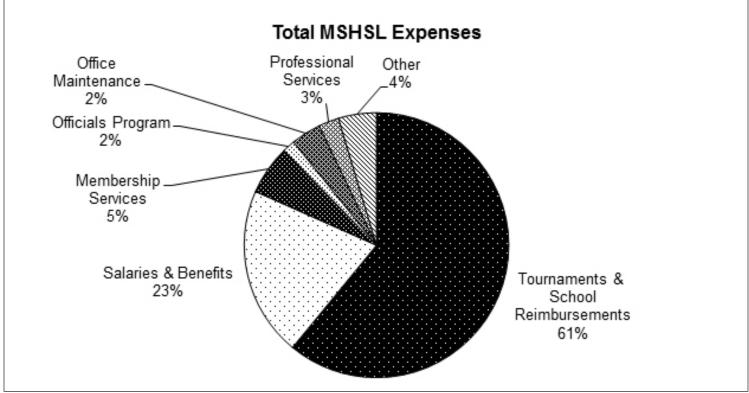
#### Statement of Revenues, Expenses, and Changes in Net Position

The Statement of Revenues, Expenses, and Changes in Net Position presents the League's operating and nonoperating financial activity during the year. This statement displays the net income or loss from operations. Operating revenues are those generated by the League's principal ongoing operations such as tournaments, membership fees, official's registrations, and sale of publications. Corporate partnerships are considered nonoperating revenue because the League does not give equal value in exchange for the resources received.

The League's revenues, expenses and changes in net position for the years ended July 31, 2016 and 2015, are summarized below.

|   | 2016           | 2015          | Percentage Change |
|---|----------------|---------------|-------------------|
| Operating revenues                      |                |               |                   |
| Tournaments                             | \$ 13,264,552  | \$ 12,646,646 | 4.9%              |
| Television                              | 964,139        | 932,902       | 3.3%              |
| Membership services                     | 991,240        | 967,140       | 2.5%              |
| Contest officials registration          | 314,990        | 343,242       | (8.2%)            |
| Sale of publications                    | 196,445        | 150,667       | 30.4%             |
| Other                                   | 257,579        | 300,706       | (14.3%)           |
| Total operating revenues                | \$ 15,988,945  | \$ 15,341,303 | 4.2%              |
| Operating expenses                      |                |               |                   |
| Tournaments and school reimbursements   | \$ 10,557,775  | \$ 9,577,561  | 10.2%             |
| Membership services                     | 825,731        | 803,405       | 2.8%              |
| Officials program                       | 289,642        | 238,874       | 21.3%             |
| Salaries and benefits                   | 3,944,406      | 3,790,354     | 4.1%              |
| Professional services                   | 460,505        | 381,666       | 20.7%             |
| Office maintenance                      | 392,339        | 422,184       | (7.1%)            |
| Other                                   | 778,051        | 821,093       | (5.2%)            |
| Total operating expenses                | \$ 17,248,449  | \$ 16,035,137 | 7.6%              |
| Operating income (loss)                 | \$ (1,259,504) | \$ (693,834)  | (81.5%)           |
| Non-operating revenues (expenses)       |                |               |                   |
| Corporate partnership                   | \$ 833,889     | \$ 829,978    | 0.5%              |
| Interest                                | 113,678        | 16,323        | 596.4%            |
| Total non-operating revenues (expenses) | \$ 947,567     | \$ 846,301    | 12.0%             |
| Change in net position                  | \$ (311,937)   | \$ 152,467    | (304.6%)          |
| Net position, August 1                  | 4,475,319      | 4,322,852     | 3.5%              |
| Net position, July 31                   | \$ 4,163,382   | \$ 4,475,319  | (7.0%)            |





For the year ended July 31, 2016, tournament revenue totaled \$13,264,552, an increase of \$617,906 or 4.9%. The major portion of this tournament revenue was the sale of tickets for admission to the events. More people attended the tournaments in 2016 than in 2015. Other tournament revenue consists of program sales, t-shirt and souvenir sales, advertising and sponsorships.

Television revenues increased in 2016 and are expected to increase by approximately 3% for the next 5 years. The League's Board of Directors signed a 10-year, \$9.7 million contract with a local television station in 2005. In 2009, the League signed an agreement with the television station extending the contract to 2021.

Membership services revenue consist of a membership fee and an activity registration fee for each activity the school sponsors at the high school level. For the year ended July 31, 2016, membership service revenue increased by \$24,100.

Contest officials register annually with the League and attend online rules meetings and must pass a test to officiate League sponsored games. These registrations decreased by 8.2% in fiscal year 2016. The League continues to train registered officials in League sponsored activities

Publications are sold to member schools, officials, and the general public. Publications include the League membership directory, Official Handbook and sports rules books. The sale of these publications increased by 30.4% in fiscal year 2016. This sharp increase in revenues was anticipated due to the League implementing an every other year rulebook requirement for schools and officials.

Operating expenses consist of tournament expenses, school reimbursements as well as general and administrative expenses. Tournament and school reimbursements increased by 10.2% in fiscal year 2016. Membership services increased 2.8%. The majority of this increase related to the purchase of additional publications. The official's program expenses increased by 21.3%. This increase was anticipated with additional training and background checks for officials. For fiscal year ended July 31, 2016, total operating expenses increased by 7.6%.

#### **Statement of Cash Flows**

The Statement of Cash Flows presents information about changes in the League's cash position using the direct method of reporting sources and uses of cash. The direct method reports all major cash inflows and outflows at gross amounts, differentiating these activities into cash flows arising from operating activities, noncapital and related financing, capital and related financing, and investing activities.

The League's cash flows for the years ended July 31, 2016 and 2015, are summarized below.

|  | 2016             | 2015            | Percentage Change |
|--|------------------|-----------------|-------------------|
| Cash provided by (used in)                   |                  |                 |                   |
| Operating activities                         | \$<br>(462, 965) | \$<br>(452,769) | (2.3%)            |
| Non-capital and related financing activities | 833,889          | 830,228         | 0.4%              |
| Investing activities                         | (856,557)        | 945,027         | (190.6%)          |
| Net increase (decrease) in cash              | \$<br>(485,633)  | \$<br>1,322,486 | (136.7%)          |
| Cash and cash equivalents - August 1         | 2,981,465        | 1,658,979       | 79.7%             |
| Cash and cash equivalents - July 31          | \$<br>2,495,832  | \$<br>2,981,465 | (16.3%)           |

#### Capital Assets

Investment in capital assets includes land, building and building improvements, furniture and equipment, and computer equipment. Total depreciation expense for the year was \$46,779. There were no capital additions in 2016.

#### **Economic Factors That Will Affect the Future**

Looking toward the future, management believes that the League is well positioned to continue its strong financial position and level of excellence in service to the students, administrators, schools, and citizens of the state of Minnesota. The League's revenues are largely dependent on the weather and school match-ups at the various state tournaments. Corporate sponsorships and the television rights fee help to alleviate the up and down swings in tournament revenues.

#### Contacting the League's Financial Management

This financial report is designed to provide our member schools, administrators, board members, and the citizens of Minnesota a general overview of the League's finances and to demonstrate the League's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Richard Matter, Assistant Director, or David Stead, Executive Director, at (763) 560-2262.



## STATEMENT OF NET POSITION JULY 31, 2016

| ASSETS   | 2016   |
|--|--|
| Current Assets Cash and cash equivalents (Note 2) Investments (Note 2) Accounts receivable Accrued interest receivable Prepaid items                           | \$<br>2016<br>2,495,832<br>2,463,666<br>400,717<br>2,110<br>19,682 |
| Total current assets   | \$<br>5,382,007  |
| Noncurrent Assets Restricted assets Deferred compensation (Note 10)  | \$<br>311,178  |
| Capital assets Non-depreciable Depreciable-net of accumulated depreciation   | \$<br>318,564<br>582,739   |
| Net capital assets (Note 3)  | \$<br>901,303  |
| Other assets Investments held for retirement benefits (Note 7)   | \$<br>480,063  |
| Total noncurrent assets  | \$<br>1,692,544  |
| Total Assets   | \$<br>7,074,551  |
| <u>Liabilities and Net Position</u>  |  |
| Current Liabilities Salaries payable Accounts payable School expense reimbursement payable Accrued employee benefits payable (Note 6) Unearned income (Note 5) | \$<br>116,213<br>137,153<br>1,500,014<br>163,118<br>26,635         |
| Total current liabilities  | \$<br>1,943,133  |
| Noncurrent Liabilities Retirement benefits payable (Note 7) Net other post-employment benefits payable (Note 13) Deferred compensation (Note 10)               | \$<br>421,183<br>235,675<br>311,178                                |
| Total noncurrent liabilities   | \$<br>968,036  |
| Total Liabilities  | \$<br>2,911,169  |
| Net Position (Note 8) Investment in capital assets Unrestricted  | \$<br>901,303<br>3,262,079   |
| Total Net Position   | \$<br>4,163,382  |

The notes to the financial statements are an integral part of this statement.

## STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION FOR THE YEAR ENDED JULY 31, 2016

| Operating Revenues         \$ 13,264,552           Television         964,139           Membership services         991,240           Contest officials registration         314,990           Sales of handbooks, rule books, and supplies         257,579           Total Operating Revenues         \$ 15,988,945           Operating Expenses         ***           Tournaments         \$ 9,033,621           School expense reimbursement         1,524,154           Membership services         15,980           Insurance         577,957           Handbooks, rule books, and supplies         15,980           Other         87,874           Fine arts programs         8,053           Officials program         28,9642           Committees         10,0689           Salaries         2,660,026           Employee benefits         1,224,380           Insurance         60,212           Other professional services         312,514           Maintenance         60,217           Utilities         39,935           Legal         117,971           Other professional services         312,514           Maintenance         60,212           Leyision consulting  |  |     | 2016   |
|--|--|-----|--|
| Operating Expenses         \$ 9,033,621           School expense reimbursement         1,524,154           Membership services         1           Insurance         577,957           Handbooks, rule books, and supplies         159,900           Other         87,874           Fine arts programs         8,053           Officials program         289,642           Committees         112,269           Board of directors         100,689           Salaries         2,660,026           Employee benefits         1,284,380           Insurance         16,385           Legal         117,971           Other professional services         342,534           Maintenance         60,217           Utilities         39,935           Postage         75,366           Supplies         83,666           Data processing and office equipment         69,991           Public relations         60,217           Television consulting         14,867           Depreciation         46,779           Other         333,925           Total Operating Expenses         \$17,248,449           Operating Income (Loss)         \$1,259,504           <   | Television Membership services Contest officials registration Sales of handbooks, rule books, and supplies   | \$  | 964,139<br>991,240<br>314,990<br>196,445   |
| Tournaments         \$ 9,033,621           School expense reimbursement         1,524,154           Membership services         577,957           Insurance         577,957           Handbooks, rule books, and supplies         159,900           Other         87,874           Fine arts programs         8,053           Officials program         289,642           Committees         112,269           Board of directors         100,689           Salaries         2,660,026           Employee benefits         1,284,380           Insurance         16,385           Legal         117,971           Other professional services         342,534           Maintenance         60,217           Utilities         39,935           Postage         75,366           Supplies         83,666           Data processing and office equipment         69,991           Public relations         148,036           Corporate sponsor commission         60,212           Television consulting         14,867           Depreciation         333,925           Total Operating Expenses         \$17,248,449           Operating Income (Loss)         \$833,889 <td>Total Operating Revenues</td> <td>\$_</td> <td>15,988,945</td>   | Total Operating Revenues   | \$_ | 15,988,945   |
| Handbooks, rule books, and supplies       159,900         Other       87,874         Fine arts programs       8,953         Officials program       289,642         Committees       112,269         Board of directors       100,689         Salaries       2,660,026         Employee benefits       1,284,380         Insurance       163,385         Legal       117,971         Other professional services       342,534         Maintenance       60,217         Utilities       39,935         Postage       75,366         Supplies       83,666         Data processing and office equipment       69,991         Public relations       60,212         Television consulting       14,867         Depreciation       60,212         Television consulting       14,867         Depreciation       46,779         Other       333,925         Total Operating Expenses       \$17,248,449         Operating Income (Loss)       \$12,259,504         Nonoperating Revenues (Expenses)       \$83,889         Interest       113,678         Total Nonoperating Revenues (Expenses)       \$947,567         <   | Tournaments School expense reimbursement Membership services   | \$  | 1,524,154  |
| Fine arts programs         8,053           Officials program         289,642           Committees         112,269           Board of directors         100,689           Salaries         2,660,026           Employee benefits         1,284,380           Insurance         16,385           Legal         117,971           Other professional services         342,534           Maintenance         60,217           Utilities         39,935           Postage         75,366           Supplies         83,666           Data processing and office equipment         69,991           Public relations         148,036           Corporate sponsor commission         60,212           Television consulting         14,867           Depreciation         46,779           Other         333,925           Total Operating Expenses         \$ 17,248,449           Operating Income (Loss)         \$ (1,259,504)           Nonoperating Revenues (Expenses)         \$ 833,889           Interest         113,678           Total Nonoperating Revenues (Expenses)         \$ 947,567           Change in Net Position         \$ (311,937)           Total Net Position - August 1 <td>Handbooks, rule books, and supplies</td> <td></td> <td>159,900</td>   | Handbooks, rule books, and supplies  |     | 159,900  |
| Operating Income (Loss)  Nonoperating Revenues (Expenses)  Corporate partnership Interest  Total Nonoperating Revenues (Expenses)  Total Nonoperating Revenues (Expenses)  \$ 947,567  Change in Net Position  \$ (311,937)  Total Net Position - August 1  4,475,319  | Fine arts programs Officials program Committees Board of directors Salaries Employee benefits Insurance Legal Other professional services Maintenance Utilities Postage Supplies Data processing and office equipment Public relations Corporate sponsor commission Television consulting Depreciation Other |     | 8,053<br>289,642<br>112,269<br>100,689<br>2,660,026<br>1,284,380<br>16,385<br>117,971<br>342,534<br>60,217<br>39,935<br>75,366<br>83,666<br>69,991<br>148,036<br>60,212<br>14,867<br>46,779<br>333,925 |
| Nonoperating Revenues (Expenses)  Corporate partnership Interest  Total Nonoperating Revenues (Expenses)  Shape of the street of | Total Operating Expenses   | \$_ | 17,248,449   |
| Corporate partnership Interest  Total Nonoperating Revenues (Expenses)  State of the partnership \$833,889 \$113,678  Total Nonoperating Revenues (Expenses)  \$947,567  Change in Net Position \$(311,937)  Total Net Position - August 1  4,475,319  | Operating Income (Loss)  | \$_ | (1,259,504)  |
| Change in Net Position \$ (311,937)  Total Net Position - August 1 4,475,319   | Corporate partnership  | \$  |  |
| Total Net Position - August 14,475,319   | Total Nonoperating Revenues (Expenses)   | \$_ | 947,567  |
|  | Change in Net Position   | \$  | (311,937)  |
| Total Net Position - July 31\$ 4,163,382   | Total Net Position - August 1  |     | 4,475,319  |
|  | Total Net Position - July 31   | \$_ | 4,163,382  |

 $The \ notes \ to \ the \ financial \ statements \ are \ an \ integral \ part \ of \ this \ statement.$ 

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JULY 31, 2016

|  |     | 2016                  |
|--|-----|-----------------------|
| Cash Flows from Operating Activities Cash received from customers  | \$  | 19 459 666            |
| Cash received from schools   | Φ   | 13,458,666<br>991,240 |
| Payments to suppliers for goods and services   |     | (10,479,114)          |
| Payments to employees for services   |     | (2,650,073)           |
| Payments for fringe benefits   |     | (1,094,548)           |
| Payments to schools  |     | (689,136)             |
| Net Cash Provided by (Used In) Operating Activities  | \$_ | (462,965)             |
| Cash Flows from Non-Capital and Related Financing Activities   |     |                       |
| Corporate partnership  | \$  | 833,889               |
| Operating transfers in   |     | 930,380               |
| Operating transfers out  |     | (930,380)             |
| Net Cash Provided by (Used In) Non-Capital and Related Financing Activities  | \$_ | 833,889               |
| Cash Flows from Investing Activities   |     |                       |
| Interest on investments  | \$  | 113,027               |
| Proceeds from sales and maturities of investments  |     | 804,687               |
| Purchases of investments   |     | (1,774,271)           |
| Net Cash Provided by (Used In) Investing Activities  | \$_ | (856,557)             |
| Net Increase (Decrease) in Cash and Cash Equivalents   | \$  | (485,633)             |
| Cash and Cash Equivalents - August 1   |     | 2,981,465             |
| Cash and Cash Equivalents - July 31  | \$  | 2,495,832             |
| Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used In) Operating Activities                     |     |                       |
| Operating Income (Loss)  | \$_ | (1,259,504)           |
| Adjustments to Reconcile Net Operating Income (Loss) to Net Cash Provided by (Used In)<br>Operating Activities       |     |                       |
| Depreciation   | \$  | 46,779                |
| (Increase) Decrease in accounts receivable   |     | (192,031)             |
| (Increase) Decrease in prepaid expenses  |     | (5,292)               |
| Increase (Decrease) in salaries payable  |     | 16,925                |
| Increase (Decrease) in accounts payable  |     | (67,614)              |
| Increase (Decrease) in school expense reimbursement payable  |     | 810,018               |
| Increase (Decrease) in short-term accrued employee benefits payable  |     | 8,091                 |
| Increase (Decrease) in unearned income   |     | 4,453                 |
| Increase (Decrease) net other post-employment benefits payable<br>Increase (Decrease) in retirement benefits payable |     | 38,475<br>136,735     |
| Total adjustments  | \$  | 796,539               |
| Net Cash Provided By (Used In) Operating Activities  | \$  | (462,965)             |

Non-cash Operating Activities

The MSHSL has \$1,372,095 of non-monetary exchange revenues and expenses.

The notes to the financial statements are an integral part of this statement.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JULY 31, 2016

#### 1. Summary of Significant Accounting Policies

The Minnesota State High School League's financial statements are prepared in accordance with generally accepted accounting principles (GAAP) for the year ended July 31, 2016. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). The more significant accounting policies established in GAAP and used by the League are discussed below.

Nature of Operations - The Minnesota State High School League (MSHSL) is a nonprofit corporation whose Articles of Incorporation and Constitution were filed with the Secretary of State on May 27, 1960. The MSHSL is a voluntary association of high schools whose governing boards have delegated their control of extracurricular activities to the MSHSL. These activities include statewide athletic programs for both ablebodied athletes and athletes with disabilities, music, drama, speech, and debate.

Reporting Entity - The Board of Directors is responsible for the management of the affairs of the MSHSL. The League's Constitution directs the Board of Directors to divide the state into regions and to have control of all region and section contests. Each Administrative Region Committee is charged with the immediate management of the activities assigned by the Board. The Administrative Region Committees must adhere to the League's Constitution, Articles of Incorporation, and policies developed by the Board of Directors. They do not have the authority to determine or interpret eligibility bylaws, nor may they penalize a school for bylaw infractions. Because the Administrative Regions are not legally separate entities, the July 31, 2016, financial statements of the MSHSL include the financial information of all 16 Administrative Regions.

Measurement Focus and Basis of Accounting - The financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when they are earned. Expenses are recognized when they are incurred. When both restricted and unrestricted resources are available for use, it is the League's policy to use restricted resources first, and then unrestricted resources as they are needed.

<u>Cash and Cash Equivalents</u> - For purposes of the statement of cash flows, all highly liquid investments with a maturity of three months or less when purchased, excluding investments held for retirement benefits, are considered to be cash equivalents.

<u>Investments</u> - Investments are stated at fair value. Certain investments have been designated by the Board of Directors for the payment of retirement benefits.

<u>Restricted Assets</u> - The League established a deferred compensation plan under Section 457(b) of the Internal Revenue Code for some of the executive staff. The assets in the plan are held by the MSHSL, subject to the claims of its general creditors, until the employee becomes eligible for withdrawals as provided in the plan agreement.

<u>Capital Assets</u> - Property and equipment are stated at cost. Replacements or improvements are capitalized. The capitalization threshold is \$3,000. Maintenance and repairs which do not improve or extend the lives of the assets are expensed as incurred. Depreciation is recorded using the straight line method over the assets' estimated useful lives:

Land improvements40 yearsBuildings and building improvements40 yearsFurniture and equipment5-10 yearsComputer equipment3 years

#### 1. Summary of Significant Accounting Policies (Continued)

<u>Revenues</u> - Operating revenues, such as tournament revenue, result from exchange transactions associated with the principal activity of the League. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as investment earnings, result from nonexchange transactions or incidental activities. Corporate partnerships are considered nonoperating revenue because the League does not give equal value in exchange for the resources received.

<u>Use of Estimates</u> - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

<u>School Expense Reimbursement</u> - A liability is set up to report the proportionate return of excess nonappropriated funds to member schools based on their participation in MSHSL-sponsored tournaments.

<u>Sick Pay Policy</u> - The MSHSL employees are entitled to 15 days of paid sick leave per year. Employees are not compensated for unused sick leave upon termination of employment; however, qualified employees that meet the requirements of the sick leave pay plan may be compensated for unused balances to a maximum of one year salary.

<u>Tax Exempt Status</u> - The MSHSL is a nonprofit organization exempt from income taxes under Section 501 (c) (3) of the Internal Revenue Code and applicable state statutes.

#### 2. Deposits and Investments

The MSHSL is governed by the deposit and investment limitations of its own internal policies. The deposits and investments held on July 31, 2016, reported at fair value, are shown below.

|  | _Maturities_ | Fair Value   |
|--|--------------|--------------|
| Deposits:  |              |              |
| Checking and savings                             | -            | \$ 2,563,679 |
| Cash with broker                                 | -            | 1,978        |
| Total Deposits                                   |              | \$ 2,565,657 |
| Investments:                                     |              |              |
| Negotiable certificates of deposit               |              |              |
| Wells Fargo                                      | Various      | \$ 1,249,673 |
| Wells Fargo                                      | Various      | 410,034      |
| Equities   | -            | 1,213,993    |
| Total Investments                                |              | \$ 2,873,700 |
| Total Deposits and Investments                   |              | \$ 5,439,357 |
| Add:   |              |              |
| Petty Cash                                       | -            | 204          |
| Deferred compensation                            | -            | 311,178      |
| Total Cash, Cash Equivalents, and Investments    |              | \$ 5,750,739 |
| Reconciliation to the Statement of Net Position: |              |              |
| Cash and cash equivalents                        |              | \$ 2,495,832 |
| Investments                                      |              | 2,463,666    |
| Deferred compensation                            |              | 311,178      |
| Investments held for retirement benefits         |              | 480,063      |
| Total Cash, Cash Equivalents, and Investments    |              | \$ 5,750,739 |

#### 2. <u>Deposits and Investments</u> (Continued)

<u>Custodial Credit Risk</u> - As of July 31, 2016, deposits in financial institutions, reported as components of cash, cash equivalents, and investments, had a carrying value of \$2,565,657. Bank balances were \$2,885,034, of which \$81,516 was not covered by federal depository insurance.

Except as noted below, all investments, evidenced by individual securities, are registered in the name of the MSHSL or one of its administrative regions. As of July 31, 2016, negotiable certificates of deposit in the amount of \$1,659,707 were unregistered and held by the MSHSL or its agent, but not in the MSHSL's name.

<u>Investment Interest Rate Risk</u> - The MSHSL has a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

<u>Investment Credit Risk</u> - The MSHSL has a formal investment policy that limits its investment choices.

<u>Concentration of Investment Credit Risk</u> - The MSHSL investment policy limits the amount it may invest in any one issuer. At July 31, 2016, the MSHSL did not have more than 5% of total investments invested in any one issuer.

#### 3. Capital Assets

Capital assets comprise the following at July 31, 2016:

|   | (    | 08/01/2015  | Additions      | Deductions/<br>Adjustments | 07/31/2016        |
|---|------|-------------|----------------|----------------------------|-------------------|
| Capital asset, not being depreciated:       |      |             |                |                            |                   |
| Land and land improvements                  | \$   | 318,564     | \$<br>-        | \$ -                       | \$<br>318,564     |
| Capital assets, being depreciated:          |      |             |                |                            |                   |
| Building and building improvements          | \$   | 1,606,791   | \$<br>-        | \$ -                       | \$<br>1,606,791   |
| Furniture and equipment                     |      | 223,830     | -              | -                          | 223,830           |
| Computer equipment                          |      | 4,454       | -              | -                          | 4,454             |
| Total capital assets being depreciated      | \$   | 1,835,075   | \$<br>-        | \$ -                       | \$<br>1,835,075   |
| Less: accumulated depreciation              |      |             |                |                            |                   |
| Building and building improvements          | \$   | (996,746)   | \$<br>(43,875) | \$ -                       | \$<br>(1,040,621) |
| Furniture and equipment                     |      | (204,357)   | (2,904)        | -                          | (207, 261)        |
| Computer equipment                          |      | (4,454)     | -              | -                          | (4,454)           |
| Total accumulated depreciation              | \$ ( | (1,205,557) | \$<br>(46,779) | \$ -                       | \$<br>(1,252,336) |
| Total capital assets being depreciated, net | \$   | 629,518     | \$<br>(46,779) | \$ -                       | \$<br>582,739     |
| Net Capital Assets                          | \$   | 948,082     | \$<br>(46,779) | \$ -                       | \$<br>901,303     |

Depreciation expense totaling \$46,779 was charged for the year ended July 31, 2016.

#### 4. Operating Leases

The MSHSL is obligated under operating leases for mailing equipment and photocopying equipment. Expenses associated with these leases were \$17,647 for the year ended July 31, 2016. Future minimum lease payments at July 31, 2016, are as follows:

| 2017  | \$ 16,326 |
|-------|-----------|
| 2018  | 9,659     |
| 2019  | 8,255     |
| 2020  | 7,593     |
| 2021  | 6,961     |
| Total | \$ 48,794 |

#### 5. Unearned Income

Unearned income consists of remaining grant funds and amounts received for membership services and official handbooks, yearbooks, and rules books, which are not yet ready for distribution. This income is recognized in subsequent years.

#### 6. Accrued Employee Benefits Payable

MSHSL employees that meet certain eligibility criteria earn vacation benefits based on years of service. Employees earn between two weeks and five weeks of vacation annually. Unused vacation time cannot exceed 1.5 times the employee's current rate of accrual. Employees are paid 100% of their accumulated vacation pay when they terminate their employment.

Accrued employee benefits payable at July 31, 2016:

Current Liabilities
Vacation leave \$ 163,118

#### 7. Retirement Benefits Payable

The MSHSL has a retirement plan that provides certain unused sick leave compensation benefits for eligible employees.

Following 15 years of service to the MSHSL and after the employee reaches age 55, the employee may receive a payment for unused sick leave at the time of separation from the MSHSL. Said payment shall be calculated by multiplying the number of unused sick leave days times the daily rate of pay at separation. The maximum unused sick leave payment shall not exceed one year's salary.

Retirement benefits payable at July 31, 2016, is \$421,183. Costs associated with employees who have earned benefits but whose benefits have not vested because they have not yet met the requirements of the plan have not been accrued because the ultimate cost to the MSHSL cannot be reasonably estimated. The MSHSL has designated certain investments to be used for payment of future retirement benefits. These amounts exceeded the accrued liability by \$58,880 for the year ended July 31, 2016.

Retirement benefits activity for the year ended July 31, 2016:

|                                | 08/01/2015 | Additions  | Deductions  | 07/31/2016 | Due Within<br>One Year |
|--------------------------------|------------|------------|-------------|------------|------------------------|
| Retirement<br>benefits payable | \$ 284,448 | \$ 136,735 | \$ <u>-</u> | \$ 421,183 | \$ -                   |

#### 8. Equity Classifications

Equity is classified as net position and displayed in two components:

- A. Investment in capital assets Consists of capital assets, net of accumulated depreciation.
- B. Unrestricted All other net position that does not meet the definition of "investment in capital assets".

#### 9. MSHSL 403(b) Plan

The MSHSL participates with eligible employees, who so elect, in a 403(b) plan. Employees must contribute at least six percent of their gross wages to receive the MSHSL's contribution.

The MSHSL contributed 13 percent of the participating employees' wages. The only obligation of the MSHSL is to make contributions for the term of the participating employees' employment. In accordance with the plan terms, each employee's share of the MSHSL's contribution is fully vested with the employee. The MSHSL's contributions were \$339,203 for the year ended July 31, 2016

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#### 10. <u>Deferred Compensation</u>

The MSHSL established in the year ending July 31, 2008, a deferred compensation plan under Section 457(b) of the Internal Revenue Code for two members of the executive staff. Under the provisions of the plan, the MSHSL contributes four percent or seven percent of the executive staff's salary to the plan. Based on the Executive Director's contract an additional contribution may be made on an annual basis.

The assets in the plan are held by the MSHSL, subject to the claims of its general creditors, until the employee becomes eligible for withdrawals as provided in the plan agreement. The assets (held in investment options in accordance with the employee's selection) and the related liability are shown on the MSHSL's balance sheet at July 31, 2016.

#### 11. Risk Management

The MSHSL is exposed to various risks of loss related to: torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; natural disasters; and catastrophic injury. To cover its liabilities, the MSHSL purchases commercial insurance. There were no significant reductions in insurance coverage from the prior year. The amount of settlements did not exceed insurance coverage for each of the past three fiscal years.

#### 12. Long Term Contracts

The MSHSL has signed contracts with a television station and certain corporate sponsors. These contracts last from 3 to 11 years. The revenue from these contracts is recognized when earned. In addition, the MSHSL exchanges advertising for other non-monetary assets or services such as tournament equipment, and radio, television or print advertising. The value of the services exchanged is recorded in tournament revenue and expense accounts.

#### 13. Other Post-Employment Benefits

In 2009, the MSHSL implemented the requirements of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions. This pronouncement required the MSHSL to calculate and record a net other post-employment benefits (OPEB) payable at July 31, 2016. The net OPEB payable is, in general, the cumulative difference between the actuarial required contribution and the actual contribution since August 1, 2008.

#### Plan Description

Following retirement, if the employee has reached the age of 58 or 60 depending on the employee's classification and has been employed by the MSHSL for 20 years, payment of medical, hospitalization, dental, and term life insurance premiums for the employee will be made by the MSHSL as if the individual were still on staff until the conclusion of the fiscal year the employee reaches age 65, subject to the approval of the insurance carriers.

#### <u>Participants</u>

Participants of the plan consisted of the following at August 1, 2014, the date of the latest actuarial valuation:

| Active employees        | 24 |
|-------------------------|----|
| Retired employees       | 1  |
| Dependents of retirees  | 0  |
|                         |    |
| Total plan participants | 25 |

#### 13. Other Post-Employment Benefits (Continued)

#### **Funding Policy**

The contribution requirements of the plan members and the MSHSL are established and may be amended by the MSHSL Board of Directors. The MSHSL finances the plan on a "pay-as-you-go" basis. During 2016, the MSHSL had \$21,557 in expenses for these benefits.

For those qualified retirees that meet the criteria for a full medical, dental, and life insurance benefit, the MSHSL contributes 100% of the benefit cost.

#### Annual OPEB Cost and Net OPEB Obligation

The MSHSL's annual (OPEB) cost is calculated based—on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC—represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the MSHSL's OPEB cost for 2016, the amount actuarially contributed to the plan, and changes in the MSHSL's net OPEB obligation.

| Annual required contribution (ARC)         | \$ 62,211  |
|--|------------|
| Interest on net OPEB obligation            | 7,888      |
| Adjustment to ARC                          | (11,183)   |
| Annual OPEB cost                           | 58,916     |
| Contributions during the year              | (20,441)   |
| Increase (Decrease) in net OPEB obligation | 38,475     |
| Net OPEB – Beginning of the year           | 197,200    |
| Net OPEB – End of the year                 | \$ 235,675 |

The MSHSL's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB payable for fiscal year 2016 and the two preceding years are as follows:

| Fiscal Year Ended | Annual OPEB<br>Cost | Employer<br>Contribution | Percentage<br>Contribution | Net OPEB<br>Obligation |
|-------------------|---------------------|--------------------------|----------------------------|------------------------|
| July 31, 2014     | \$ 57,273           | \$ -                     | -%                         | \$ 144,961             |
| July 31, 2015     | 59,639              | 7,400                    | 12.4%                      | 197,200                |
| July 31, 2016     | 58,916              | 20,441                   | 34.7%                      | 235,675                |

#### **Funded Status**

The MSHSL currently has no assets that have been irrevocably deposited in a trust for future health benefits. Therefore, the actuarial value of plan assets is zero.

| Actuarial accrued liability (AAL)  | \$<br>576,099   |
|--|-----------------|
| Actuarial value of plan assets Unfunded actuarial accrued liability (UAAL) | \$<br>576,099   |
| Funded ratio (actuarial value of plan assets/AAL)                          | 0.00%           |
| Covered Payroll (active plan members)                                      | \$<br>1,978,340 |
| UAAL as a percentage of covered payroll                                    | 29.1%           |

#### 13. Other Post-Employment Benefits (Continued)

Actuarial valuations of an ongoing plan involve estimates of value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend.

Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

#### Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of plan assets, consistent with the long-term perspective of the calculations.

In the August 1, 2014, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions include a 4.0 percent investment rate of return and an annual health care cost trend rate of 7.5 percent initially, reduced by decrements to an ultimate rate of 5.0 percent after ten years. The actuarial value of plan assets was set equal to the market value of assets. The unfunded actuarial accrued liability is being amortized over 30 years on a closed group basis.

# REQUIRED SUPPLMENTARY INFORMATION

## SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS JULY 31, 2016

| Actuarial<br>Valuation Date | Actuarial<br>Value of<br>Assets<br>(a) | Actuarial Accrued Liability (AAL) (b) | Unfunded Actuarial Accrued Liability (UAAL) (b - a) | Funded<br>Ratio<br>(a/b) | Covered<br>Payroll<br>(c) | UAAL as a Percentage of Covered Payroll ((b-a)/c) |
|-----------------------------|--|---------------------------------------|---|--------------------------|---------------------------|---|
| August 1, 2008              | \$ -                                   | \$ 417,915                            | \$ 417,915  | 0.0%                     | \$1,589,332               | 26.3%   |
| August 1, 2011              | -                                      | 523,059                               | 523,059   | 0.0%                     | 1,819,443                 | 28.7%   |
| August 1, 2014              | -                                      | 576,099                               | 576,099   | 0.0%                     | 1,978,340                 | 29.1%   |

Beginning in 2009, the MSHSL implemented Governmental Accounting Standards Board Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions.



## STATEMENT OF NET POSITION BY LOCATION JULY 31, 2016

| Carront Asserts  |   |          | MSHSL     |                |          |               |          |          |              |
|--|---|----------|-----------|----------------|----------|---------------|----------|----------|--------------|
| Current Assets   |   |          |           | 1A             | 2A       | 3A            | 4A       | 5A       | 6A           |
| Cash and cash equivalents (Note 2)   | <u>Assets</u>                                     |          |           |                |          |               |          |          |              |
| Cash and cash equivalents (Note 2)   | Current Assets                                    |          |           |                |          |               |          |          |              |
| Accorned interest receivable   |   | \$       |           | 123,723        | 170,368  | 143,405       | 6,893    | 178,055  | 110,441      |
| Prepaid items   2,079  |   |          |           | -              | -        | -             | -        | -        | -            |
| Prepaid items  |   |          | ,         | -              | -        | -             | -        | - 01     | -            |
| Noncorrent Assets   S   3,386,742   123,723   170,368   143,405   6,893   178,086   110,411  |   |          |           | -              | -        | -             | -        | 31       | -            |
| Noneurrent Assets   Restricted assets   Delerred compensation (Note 10)   S   311,178  | repaid tems                                       | _        | 13,002    |                |          |               |          | <u> </u> |              |
| Capital assets   Sala, 11, 178   Sala, 1 | Total current assets                              | \$_      | 3,386,742 | 123,723        | 170,368  | 143,405       | 6,893    | 178,086  | 110,441      |
| Deferred compensation (Note 10)   S   311,178  | Noncurrent Assets                                 |          |           |                |          |               |          |          |              |
| Non-depreciable   S   318,564  | Restricted assets                                 |          |           |                |          |               |          |          |              |
| Non-depreciable   S   318,564  | Deferred compensation (Note 10)                   | \$_      | 311,178   |                |          | <u> </u>      |          |          |              |
| Non-depreciable   S   318,564  | Canital accets                                    |          |           |                |          |               |          |          |              |
| Depreciable-net of accumulated depreciation   \$82,739   |   | \$       | 318 564   | _              | _        | _             | _        | _        | _            |
| Other assets         Investments held for retirement benefits (Note 7)         8         480,063         -   |   | Ψ        |           | -              | -        | -             | -        | -        | -            |
| Other assets         Investments held for retirement benefits (Note 7)         8         480,063         -   |   |          | <u> </u>  |                |          |               |          |          |              |
| Investments held for retirement benefits (Note 7)   8   480,063  | Net capital assets (Note 3)                       | \$       | 901,303   | <del>-</del> - |          | <del></del> - |          |          | <del>-</del> |
| Total noncurrent assets  |   |          |           |                |          |               |          |          |              |
| Total Assets   | Investments held for retirement benefits (Note 7) | \$_      | 480,063   |                |          | <u> </u>      | <u>-</u> |          |              |
| Current Liabilities  | Total noncurrent assets                           | \$_      | 1,692,544 | <u>-</u>       |          |               |          |          |              |
| Current Liabilities  | Total Assets                                      | \$       | 5,079,286 | 123,723        | 170,368  | 143,405       | 6,893    | 178,086  | 110,441      |
| Current Liabilities  | Liabilities and Net Position                      |          |           |                |          |               |          |          |              |
| Salaries payable         \$ 103,171         -         -         -         -         -         1,501         2,642           Accounts payable         111,250         -         39         -         -         1,501         2,642           School expense reimbursement payable         554,824         73,921         140,000         65,742         -         89,286         13,000           Accrued employee benefits payable (Note 6)         163,118         -         90,787         15,642         -  |   |          |           |                |          |               |          |          |              |
| Accounts payable         111,250         -         39         -         1,501         2,642           School expense reimbursement payable         554,824         73,921         140,000         65,742         -         89,286         13,000           Accrued employee benefits payable (Note 6)         163,118         - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>   |   |          |           |                |          |               |          |          |              |
| School expense reimbursement payable         554,824         73,921         140,000         65,742         89,286         13,000           Accrued employee benefits payable (Note 6)         163,118         -         90,787         15,642         -         90,787         15,642         -         90,787         15,642         - <t< td=""><td></td><td>\$</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>1 501</td><td>9.649</td></t<>   |   | \$       |           | -              | -        | -             | -        | 1 501    | 9.649        |
| Accrued employee benefits payable (Note 6) 163,118   |   |          | ,         | -<br>73 991    |          | 65 749        | -        |          | ,            |
| Unearned income (Note 5)         23,785         2,850         -  |   |          |           | 10,521         | -        | -             | -        | -        | 19,000       |
| Noncurrent Liabilities   Retirement benefits payable (Note 7)   \$ 421,183   -   |   |          |           | <u> </u>       | 2,850    | -             | <u> </u> |          | <u>-</u>     |
| Noncurrent Liabilities   Retirement benefits payable (Note 7)   \$ 421,183   -   |   |          | 050440    | <b>=</b> 2.024 | 1.10.000 | 0× = 10       |          | 00 =0=   | 45.040       |
| Retirement benefits payable (Note 7)       \$ 421,183       -  | Total current habilities                          | \$_      | 956,148   | 73,921         | 142,889  | 65,742        |          | 90,787   | 15,642       |
| Net other post-employment benefits payable (Note 13)         235,675         -   | Noncurrent Liabilities                            |          |           |                |          |               |          |          |              |
| Deferred compensation (Note 10)         311,178         -  |   | \$       | 421,183   | -              | -        | -             | -        | -        | -            |
| Total noncurrent liabilities         \$ 968,036         -  |   |          |           | -              | -        | -             | -        | -        | -            |
| Total Liabilities         \$ 1,924,184         73,921         142,889         65,742         - 90,787         15,642           Net Position (Note 8)         Investment in capital assets         \$ 901,303   | Deferred compensation (Note 10)                   | _        | 311,178   |                |          | <del></del> - |          |          |              |
| Total Liabilities         \$ 1,924,184         73,921         142,889         65,742         - 90,787         15,642           Net Position (Note 8)         Investment in capital assets         \$ 901,303   | Total noncurrent liabilities                      | \$       | 968.036   | _              | _        | _             | _        | _        | _            |
| Net Position (Note 8)       \$ 901,303       - <t< td=""><td></td><td>Ψ_</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>  |   | Ψ_       |           |                |          |               |          |          |              |
| Investment in capital assets \$ 901,303  | Total Liabilities                                 | \$       | 1,924,184 | 73,921         | 142,889  | 65,742        |          | 90,787   | 15,642       |
| Investment in capital assets \$ 901,303  | Net Position (Note 8)                             |          |           |                |          |               |          |          |              |
|  | Investment in capital assets                      | \$       | 901,303   | -              | -        | -             | -        | -        | -            |
| Total Net Position \$\\ \begin{array}{cccccccccccccccccccccccccccccccccccc   | Unrestricted                                      | _        | 2,253,799 | 49,802         | 27,479   | 77,663        | 6,893    | 87,299   | 94,799       |
| токы ист гозион Ф <u>9, 199, 102</u> <u>49,002</u> <u>21,419</u> <u>11,009</u> <u>0,099</u> <u>01,299</u> <u>94,199</u>  | Total Not Position                                | <b>e</b> | 3 155 109 | 49 209         | 97 470   | 77 669        | 6 803    | 87 900   | 94 700       |
|  | IAMI IAM I ASIMAH                                 | φ_       | 5,105,104 | 10,004         | <u> </u> | 11,000        | 0,039    | <u> </u> | 91,199       |

|                  | TRATIVE RE |         | 244     | 24.4     | 400      |          | CA A    |          | OAA    | TOTAL<br>ADMINISTRATIVE | COMBINED   |
|------------------|------------|---------|---------|----------|----------|----------|---------|----------|--------|-------------------------|--|
| 7A               | 8A         | 1AA     | 2AA     | 3AA      | 4AA      | 5AA      | 6AA     | 7AA      | 8AA    | REGIONS                 | TOTAL  |
|                  |            |         |         |          |          |          |         |          |        |                         |  |
| 150,340          | 134,912    | 158,629 | 139,620 | 83,727   | 126,985  | 135,212  | 96,519  | 145,222  | 78,527 | \$ 1,982,578            |  |
| 974              | -<br>4,191 | -       | 520     | -        | -        | -        | 5,601   | 1,370    | -      | $\frac{12,656}{12,656}$ | $2,463,666 \\ 400,717$                           |
| -                | -          | -       | -       | -        | -        | -        | -       | -        | -      | 31                      | 2,110<br>19,682                                  |
|                  |            |         |         |          |          |          |         |          |        |                         |  |
| 151,314          | 139,103    | 158,629 | 140,140 | 83,727   | 126,985  | 135,212  | 102,120 | 146,592  | 78,527 | \$1,995,265             | \$5,382,007                                      |
|                  |            |         |         |          |          |          |         |          |        |                         |  |
|                  |            |         |         |          |          |          |         |          |        | \$                      | \$311,178  |
|                  |            |         |         |          |          |          |         |          |        |                         |  |
| -                | -          | -       | -       | -        | -        | -        | -       | -        | -      | \$ - 9                  | \$ 318,564<br>582,739                            |
|                  |            |         |         |          |          |          |         |          |        |                         |  |
|                  |            |         |         |          |          |          |         |          |        | \$                      | \$901,303  |
| _                | _          | _       | _       | _        | _        | _        | _       | _        | -      | \$ - 5                  | \$ 480,063                                       |
|                  |            |         |         |          |          |          |         |          |        |                         | ·  |
| <del>-</del>     |            |         |         |          | <u>-</u> | <u>-</u> |         |          |        | ·                       | ·  |
| 151,314          | 139,103    | 158,629 | 140,140 | 83,727   | 126,985  | 135,212  | 102,120 | 146,592  | 78,527 | \$1,995,265             | \$ 7,074,551                                     |
|                  |            |         |         |          |          |          |         |          |        |                         |  |
|                  |            |         |         |          |          |          |         |          |        |                         |  |
| 12,251<br>19,816 | -          | -       | 791     | 699      | -        | -<br>150 | 678     | -<br>378 | -      | \$ 13,042 \$ 25,903     | \$ 116,213<br>137,153                            |
| 69,125           | 68,525     | 87,850  | 70,764  | 14,001   | 60,621   | 77,366   | 32,621  | 82,368   | -      | 945,190                 | 1,500,014  |
| -                | -          | -       | -       | -        | -        | -        | -       | -        | -      | 2,850                   | $\begin{array}{c} 163,118 \\ 26,635 \end{array}$ |
|                  |            |         |         | <u>-</u> |          | <u>-</u> |         |          |        |                         |  |
| 101,192          | 68,525     | 87,850  | 71,555  | 14,700   | 60,621   | 77,516   | 33,299  | 82,746   |        | \$986,985               | \$1,943,133                                      |
|                  |            |         |         |          |          |          |         |          |        | œ.                      | b 404.409  |
| -                | -          | -       | -       | -        | -        | -        | -       | -        | -      | \$ - 8                  | \$ 421,183<br>235,675                            |
|                  |            |         |         |          |          |          |         |          |        |                         | 311,178  |
| -                | _          | _       | -       | -        | -        | -        | -       | -        | -      | \$ - :                  | \$ 968,036                                       |
| 101,192          | 68,525     | 87,850  | 71,555  | 14,700   | 60,621   | 77,516   | 33,299  | 82,746   |        |                         |  |
| 101,134          |            | 01,000  |         | 11,100   | 00,021   |          |         | 02,140   |        | ΨΘΟυ,3ΘΘ_ Θ             | Ψ  |
| -                | -          | -       | -       | _        | -        | -        | -       | -        | -      | \$ - :                  | \$ 901,303                                       |
| 50,122           | 70,578     | 70,779  | 68,585  | 69,027   | 66,364   | 57,696   | 68,821  | 63,846   | 78,527 | 1,008,280               | 3,262,079  |
| 50,122           | 70,578     | 70,779  | 68,585  | 69,027   | 66,364   | 57,696   | 68,821  | 63,846   | 78,527 | \$1,008,280             | \$4,163,382                                      |
|                  |            |         |         |          |          |          |         |          |        |                         |  |

## STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION BY LOCATION FOR THE YEAR ENDED JULY 31, 2016

|   |     | MSHSL              |             |          |          |            |          |          |
|---|-----|--------------------|-------------|----------|----------|------------|----------|----------|
|   | _   | OFFICE             | 1A          | 2A       | 3A       | 4A         | 5A       | 6A       |
| Operating Revenues                                    | _   | 0.400.0=0          |             | 400.00=  |          | 202 002    | 20000    |          |
| Tournaments   | \$  | 6,489,676          | $555,\!569$ | 483,667  | 461,871  | 262,882    | 506,068  | 530,730  |
| Television  |     | 962,539            | -           | -        | -        | -          | -        | -        |
| Membership services<br>Contest officials registration |     | 991,240<br>314,990 | -           | -        | -        | -          | -        | -        |
| Sales of handbooks, rule books, and supplies          |     | 196,445            | _           | -        | -        | -          | -        | _        |
| Other   | _   | 202,701            | 1,628       | 2,250    |          |            | 3,023    |          |
| Total Operating Revenues                              | \$_ | 9,157,591          | 557,197     | 485,917  | 461,871  | 262,882    | 509,091  | 530,730  |
| Operating Expenses                                    |     |                    |             |          |          |            |          |          |
| Tournaments   | \$  | 4,440,838          | 372,286     | 251,534  | 289,035  | 185,942    | 332,295  | 362,153  |
| School expense reimbursement                          |     | 554,824            | 73,921      | 140,000  | 66,434   | -          | 89,286   | 13,000   |
| Membership services                                   |     |                    |             |          |          |            |          |          |
| Insurance   |     | 562,434            | 450         | 868      | 1,732    | 1,732      | 1,732    | 964      |
| Handbooks, rule books, and supplies                   |     | 159,900            | -           | -        | -        | -          | -        | -        |
| Other<br>Fine arts programs                           |     | $87,874 \\ 8,053$  | -           | -        | -        | -          | -        | -        |
| officials programs                                    |     | 289,642            | -           | -        | -        | -          | -        | -        |
| Committees  |     | 15,312             | 5,666       | 4,876    | 11,418   | 1,751      | 3,877    | 13,416   |
| Board of directors                                    |     | 100,689            | 5,000       | -,010    | -        | 1,101      | 9,011    | 19,410   |
| Salaries  |     | 2,012,350          | 40,140      | 43,500   | 68,700   | 34,778     | 32,500   | 53,078   |
| Employee benefits                                     |     | 1,154,630          | 8,289       | 8,983    | 9,546    | 7,182      | 6,711    | 13,974   |
| Insurance   |     | 16,385             | -           | -        | -        | -          | -        | -        |
| Legal   |     | 117,971            | -           | -        | -        | -          | -        | -        |
| Other professional services                           |     | 108,764            | 69,157      | 5,321    | 3,640    | $35,\!359$ | 49,729   | 4,875    |
| Maintenance   |     | 60,217             | -           | -        | -        | -          | -        | -        |
| Utilities   |     | 39,935             | -           | -        | -        | -          | -        | -        |
| Postage   |     | 75,366 $28,731$    | -           | 1 910    | 4,249    | 1 400      | 1,981    | 11,633   |
| Supplies Data processing and office equipment         |     | 69,991             | 50          | 1,210    | 4,249    | 1,496      | 1,901    | 11,066   |
| Public relations                                      |     | 96,376             | 5,009       | 2,540    | -        | _          | 11,849   | _        |
| Corporate sponsor commission                          |     | 60,212             | -           | _,515    | -        | _          | -        | _        |
| Television consulting                                 |     | 14,867             | -           | -        | -        | -          | -        | -        |
| Depreciation  |     | 46,779             | -           | -        | -        | -          | -        | -        |
| Other   | _   | 286,114            | 1,535       | 2,873    |          | 102        | 3,328    | 14,567   |
| Total Operating Expenses                              | \$_ | 10,408,254         | 576,503     | 461,705  | 454,754  | 268,342    | 533,288  | 487,660  |
| Operating Income (Loss)                               | \$  | (1,250,663)        | (19,306)    | 24,212   | 7,117    | (5,460)    | (24,197) | 43,070   |
|   | _   |                    |             |          |          |            |          |          |
| Nonoperating Revenues (Expenses)                      | ф   | 007 600            | 9.900       |          |          |            |          |          |
| Corporate partnership                                 | \$  | 827,689            | 3,200       | -<br>15  | 20       | -          | -<br>914 | -        |
| Interest  | _   | 112,387            |             | 15       | 30       |            | 214      | 5        |
| Total Nonoperating Revenues (Expenses)                | \$_ | 940,076            | 3,200       | 15       | 30       |            | 214      | 5        |
| Income Before Transfers                               | \$  | (310,587)          | (16,106)    | 24,227   | 7,147    | (5,460)    | (23,983) | 43,075   |
| Operating Transfers In                                |     | -                  | 33,020      | 35,355   | 45,854   | 55,927     | 90,020   | 54,746   |
| Operating Transfers Out                               | _   | (20,000)           | (14,170)    | (62,702) | (54,978) | (52,648)   | (66,498) | (80,615) |
| Change in Net Position                                | \$  | (330,587)          | 2,744       | (3,120)  | (1,977)  | (2,181)    | (461)    | 17,206   |
| Total Net Position - August 1                         | _   | 3,485,689          | 47,058      | 30,599   | 79,640   | 9,074      | 87,760   | 77,593   |
| Total Net Position - July 31                          | \$_ | 3,155,102          | 49,802      | 27,479   | 77,663   | 6,893      | 87,299   | 94,799   |
|   |     |                    |             |          |          |            |          |          |

| ADMINIS            | TRATIVE RE         | EGIONS             |                     |                    |                    |                    |                       |                     |                    | TOTAL<br>ADMINISTRATIVE | COMBINED  |
|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|--------------------|-----------------------|---------------------|--------------------|-------------------------|---|
| 7A                 | 8A                 | 1AA                | 2AA                 | 3AA                | 4AA                | 5AA                | 6AA                   | 7AA                 | 8AA                | REGIONS                 | TOTAL   |
| 469,201            | 390,638            | 431,802            | 475,049             | 326,765            | 374,609            | 314,130<br>1,600   | 327,628               | 375,015             | 489,252            | \$ 6,774,876 \$ 1,600   | 3 13,264,552<br>964,139                             |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | 991,240   |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | 314,990   |
| 144                | 4,935              | 5,110              | 14,975              | 10,686             | 2,074              | 4,505              | 5,548                 |                     |                    | 54,878                  | $ \begin{array}{r} 196,445 \\ 257,579 \end{array} $ |
| 469,345            | 395,573            | 436,912            | 490,024             | 337,451            | 376,683            | 320,235            | 333,176               | <u>375,015</u>      | 489,252            | \$6,831,354 \$          | 15,988,945  |
| 318,619            | 267,631            | 295,605            | 266,667             | 273,860            | 280,101            | 236,443            | 291,911               | 250,491             | 318,210            |                         |   |
| 69,125             | 68,525             | 87,850             | 70,764              | 14,001             | 32,220             | 77,205             | 32,621                | 82,368              | 52,010             | 969,330                 | 1,524,154   |
| 514                | 868                | 450                | 868                 | 875                | 860                | 1,424              | 868                   | 868                 | 450                | 15,523<br>-             | 577,957<br>159,900                                  |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | 87,874  |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | $8,053 \\ 289,642$                                  |
| 14,047             | 10,308             | 5,979              | 3,158               | 2,080              | 4,059              | -                  | 111                   | 7,997               | 8,214              | 96,957                  | 112,269<br>100,689                                  |
| 49,662             | 39,000             | 32,500             | 34,143              | 36,000             | 34,500             | 35,075             | 34,500                | 38,000              | 41,600             | 647,676                 | 2,660,026   |
| 9,392              | 8,054              | 6,711              | 7,041               | 7,434              | 7,124              | 5,748              | 7,124                 | 7,847               | 8,590              | 129,750                 | 1,284,380   |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | 16,385<br>117,971                                   |
| 3,400              | 2,625              | 5,876              | 33,608              | 3,417              | 2,848              | 3,456              | 4,909                 | 3,400               | 2,150              | 233,770                 | 342,534   |
| -                  | -,                 | -                  | -                   | -                  | -,010              | -                  | -                     | -                   | -,155              |                         | 60,217  |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | 39,935  |
| 5,804              | 3,963              | 1,193              | 2,187               | 2,243              | $\frac{1}{2,327}$  | $\frac{1}{2,274}$  | 4,589                 | 5,511               | 4,225              | 54,935                  | 75,366<br>83,666                                    |
| 9,004              | o,90o<br>-         | 1,130              | 2,107               | 2,240              | 2,327              | 2,214              | 4,909                 | 9,911               | 4,449              | 94,509                  | 69,991  |
| -                  | 17,082             | -                  | -                   | 13,597             | -                  | -                  | -                     | -                   | 1,583              | 51,660                  | 148,036   |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | 60,212  |
| -                  | -                  | -                  | -                   | -                  | -                  | -                  | -                     | -                   | -                  | -                       | 14,867  |
| 4,632              | 3,360              | 5,582              | 1,911               | 5,632              |                    | 4,060              | 95                    | 134                 |                    | 47,811                  | $\underline{46,779} \\ \underline{333,925}$         |
| 475,195            | 421,416            | 441,746            | 420,347             | 359,139            | 364,039            | 365,685            | 376,728               | 396,616             | 437,032            | \$                      | 3 17,248,449  |
| (5,850)            | _(25,843)          | (4,834)            | 69,677              | _(21,688)          | 12,644             | _(45,450)          | _(43,552)             | (21,601)            | 52,220             | \$(8,841) \$            | 3 (1,259,504)                                       |
|                    |                    |                    |                     |                    |                    |                    |                       |                     |                    |                         |   |
| -                  | 3,000              | -                  | -                   | -                  | - 14               | -                  | 100                   | -                   | -                  |                         |   |
| 45                 | <u> 105</u>        | 351                |                     |                    | 14                 | 332                | 103                   | 66                  | 11                 | 1,291                   | 113,678   |
| 45                 | 3,105              | <u> 351</u>        |                     |                    | 14                 | 332                | 103                   | 66                  | 11                 | \$                      | 947,567   |
| (5,805)            | (22,738)           | (4,483)            | 69,677              | (21,688)           | 12,658             | (45,118)           | (43,449)              | (21,535)            | 52,231             | \$ (1,350) \$           | (311,937)   |
| 17,714<br>(39,929) | 53,893<br>(26,326) | 38,423<br>(29,789) | 63,627<br>(128,118) | 74,041<br>(58,840) | 64,443<br>(64,974) | 94,044<br>(53,356) | $104,637 \\ (59,229)$ | 65,349<br>_(36,827) | 39,287<br>(81,381) | 930,380<br>(910,380)    | 930,380<br>(930,380)                                |
| (28,020)           | 4,829              | 4,151              | 5,186               | (6,487)            | 12,127             | (4,430)            | 1,959                 | 6,987               | 10,137             | \$ 18,650 \$            | (311,937)   |
| 78,142             | 65,749             | 66,628             | 63,399              | 75,514             | 54,237             | 62,126             | 66,862                | 56,859              | 68,390             | 989,630                 | 4,475,319   |
| 50,122             | 70,578             | 70,779             | 68,585              | 69,027             | 66,364             | <u>57,696</u>      | 68,821                | 63,846              | 78,527             | \$                      | 4,163,382   |

## STATEMENT OF CASH FLOWS BY LOCATION FOR THE YEAR ENDED JULY 31, 2016

|  |     | MSHSL                |           |            |           |           |                |           |
|--|-----|----------------------|-----------|------------|-----------|-----------|----------------|-----------|
|  |     | OFFICE               | 1A        | 2A         | 3A        | 4A        | 5A             | 6A        |
|  | _   |                      |           |            |           |           |                |           |
| Cash Flows from Operating Activities Cash received from customers Cash received from schools | \$  | 6,606,546<br>991,240 | 557,197   | 486,517    | 461,871   | 262,882   | 509,091        | 530,730   |
| Payments to suppliers for goods and services   |     | (5,356,065)          | (454,153) | (269,183)  | (310,075) | (226,382) | (403,290)      | (425,091) |
| Payments to employees for services   |     | (2,007,719)          | (40,140)  | (43,500)   | (68,700)  | (34,778)  | (32,500)       | (57,953)  |
| Payments for fringe benefits   |     | (971,329)            | (8,289)   | (8,983)    | (9,545)   | (7,182)   | (6,711)        | (13,974)  |
| Payments to schools  | -   |                      | (53,028)  | (119,000)  | (20,525)  |           | (53,708)       |           |
| Net Cash Provided By (Used In) Operating Activities  | \$_ | (737,327)            | 1,587     | 45,851     | 53,026    | (5,460)   | 12,882         | 33,712    |
| Cash Flows from Non-Capital and Related Financing Activities                                 |     |                      |           |            |           |           |                |           |
| Corporate partnership  | \$  | 827,689              | 3,200     | -          | -         | -         | -              | -         |
| Operating transfers in   |     | -                    | 33,020    | $35,\!355$ | 45,854    | 55,927    | 90,020         | 54,746    |
| Operating transfers out  | _   | (20,000)             | (14,170)  | (62,702)   | (54,978)  | (52,648)  | (66,498)       | (80,615)  |
| Net Cash Provided By (Used In) Non-Capital and Related Financing Activities                  | \$_ | 807,689              | 22,050    | (27,347)   | (9,124)   | 3,279     | 23,522         | (25,869)  |
| Cash Flows from Investing Activities   |     |                      |           |            |           |           |                |           |
| Interest on investments  | \$  | 111,736              | _         | 15         | 30        | _         | 214            | 5         |
| Proceeds from sales and maturities of investments  | Ψ   | 804,687              | -         | -          | -         | -         |                | -         |
| Purchases of investments   | _   | (1,774,271)          |           |            |           |           |                |           |
| NACED TED OF TEACH   | ф   | (055 040)            |           | 15         | 90        |           | 914            | -         |
| Net Cash Provided By (Used In) Investing Activities  | \$_ | (857,848)            |           | 15         | 30        |           | 214            | 5         |
| Net Increase (Decrease) in Cash and Cash Equivalents   | \$  | (787,486)            | 23,637    | 18,519     | 43,932    | (2,181)   | 36,618         | 7,848     |
| Cash and Cash Equivalents - August 1   | _   | 1,300,740            | 100,086   | 151,849    | 99,473    | 9,074     | 141,437        | 102,593   |
| Cash and Cash Equivalents - July 31  | \$_ | 513,254              | 123,723   | 170,368    | 143,405   | 6,893     | <u>178,055</u> | 110,441   |
| Reconciliation of Operating Income (Loss) to Net Cash  |     |                      |           |            |           |           |                |           |
| Provided By (Used In) Operating Activities   |     |                      |           |            |           |           |                |           |
| Operating Income (Loss)  | \$_ | (1,250,663)          | _(19,306) | 24,212     | 7,117     | (5,460)   | (24,197)       | 43,070    |
| Adjustments to Reconcile Net Operating Income (Loss)   |     |                      |           |            |           |           |                |           |
| to Net Cash Provided By (Used In) Operating Activities Depreciation                          | \$  | 46,779               |           |            |           |           |                |           |
| (Increase) Decrease in accounts receivable   | Φ   | (182,418)            | -         | -          | -         | -         | -              | -         |
| (Increase) Decrease in prepaid expenses  |     | (5,292)              | _         | _          | _         | _         | _              | _         |
| Increase (Decrease) in salaries payable  |     | 4,631                | _         | _          | _         | _         | _              | _         |
| Increase (Decrease) in accounts payable  |     | (92,342)             | -         | 39         | -         | -         | 1,501          | 2,642     |
| Increase (Decrease) in school expense reimbursement payable                                  |     | 554,824              | 20,893    | 21,000     | 45,909    | -         | 35,578         | (12,000)  |
| Increase (Decrease) in short-term accrued employee benefits payable                          |     | 8,091                | -         | -          | -         | -         | -              | -         |
| Increase (Decrease) in unearned income   |     | 3,853                | -         | 600        | -         | -         | -              | -         |
| Increase (Decrease) in net other post-employment benefits payable                            |     | 38,475               | -         | -          | -         | -         | -              | -         |
| Increase (Decrease) in retirement benefits payable   | -   | 136,735              |           |            |           |           |                |           |
| Total adjustments  | \$_ | 513,336              | 20,893    | 21,639     | 45,909    |           | 37,079         | (9,358)   |
| Net Cash Provided By (Used In) Operating Activities  | \$_ | (737,327)            | 1,587     | 45,851     | 53,026    | (5,460)   | 12,882         | 33,712    |

Non-cash Operating Activities

The MSHSL has \$1,372,095 of non-monetary exchange revenues and expenses.

| ADMINIS   | STRATIVE RI | EGIONS    |               |              |             |           |               |           |           | TOTAL<br>ADMINISTRATIVE | COMBINED                 |
|-----------|-------------|-----------|---------------|--------------|-------------|-----------|---------------|-----------|-----------|-------------------------|--------------------------|
| 7A        | 8A          | 1AA       | 2AA           | 3AA          | 4AA         | 5AA       | 6AA           | 7AA       | 8AA       | REGIONS                 | TOTAL                    |
| 468,371   | 391,382     | 436,912   | 490,765       | 337,451<br>- | 378,465     | 320,235   | 327,575       | 403,424   | 489,252   | \$ 6,852,120            | \$ 13,458,666<br>991,240 |
| (327,200) | (305,837)   | (314,685) | (312,832)     | (301,407)    | (290,968)   | (247,507) | (301,805)     | (297,802) | (334,832) | (5,123,049)             | (10,479,114)             |
| (39,508)  | (39,000)    | (32,500)  | (34,100)      | (36,000)     | (34,500)    | (35,075)  | (34,500)      | (38,000)  | (41,600)  | (642,354)               | (2,650,073)              |
| (7,295)   | (8,054)     | (6,711)   | (2,608)       | (7,434)      | (7,124)     | (5,748)   | (7,124)       | (7,847)   | (8,590)   | (123,219)               | (1,094,548)              |
| (55,700)  | (62,542)    |           | _(52,113)     | _(26,882)    | _(32,894)   | _(81,600) | (12,679)      | (66,455)  | _(52,010) | (689,136)               | (689,136)                |
| 38,668    | _(24,051)   | 83,016    | 89,112        | (34,272)     | 12,979      | _(49,695) | (28,533)      | (6,680)   | 52,220    | \$                      | \$(462,965)              |
| -         | 3,000       | -         | -             | -            | -           | -         | -             | -         | -         | \$ 6,200                | \$ 833,889               |
| 17,714    | 53,893      | 38,423    | 63,627        | 74,041       | 64,443      | 94,044    | 104,637       | 65,349    | 39,287    | 930,380                 | 930,380                  |
| (39,929)  | _(26,326)   | (29,789)  | (128,118)     | _(58,840)    | (64,974)    | (53,356)  | (59,229)      | (36,827)  | (81,381)  | (910,380)               | (930,380)                |
| (22,215)  | 30,567      | 8,634     | (64,491)      | 15,201       | (531)       | 40,688    | 45,408        | 28,522    | _(42,094) | \$                      | \$833,889                |
| 45        | 105         | 351<br>-  | -             | -            | 14          | 332<br>-  | 103           | 66        | 11        | \$ 1,291<br>-           | 804,687                  |
|           |             |           |               |              |             |           |               |           |           |                         | (1,774,271)              |
| 45        | 105         | 351       |               |              | 14          | 332       | 103           | 66        | 11        | \$                      | \$ (856,557)             |
| 16,498    | 6,621       | 92,001    | 24,621        | (19,071)     | 12,462      | (8,675)   | 16,978        | 21,908    | 10,137    | \$ 301,853              | \$ (485,633)             |
| 133,842   | 128,291     | 66,628    | 114,999       | 102,798      | 114,523     | 143,887   | 79,541        | 123,314   | 68,390    | 1,680,725               | 2,981,465                |
| 150,340   | 134,912     | 158,629   | 139,620       | 83,727       | 126,985     | 135,212   | 96,519        | 145,222   | 78,527    | \$1,982,578             | \$2,495,832              |
|           |             |           |               |              |             |           |               |           |           |                         |                          |
| (5,850)   | (25,843)    | (4,834)   | 69,677        | _(21,688)    | 12,644      | _(45,450) | _(43,552)     | (21,601)  | 52,220    | \$(8,841)               | \$(1,259,504)            |
| _         | _           | _         | _             | _            | _           | _         | _             | _         | -         | \$ -                    | \$ 46,779                |
| (974)     | (4,191)     | -         | 741           | -            | 1,782       | -         | (5,601)       | (1,370)   | -         | (9,613)                 | (192,031)                |
| -         | -           | -         | -             | -            | -           | -         | -             | -         | -         | -                       | (5,292)                  |
| 12,251    | -           | -         | 43            | -            | -           | -         | -             | -         | -         | 12,294                  | 16,925                   |
| 19,816    | -           | -         | -             | 297          | (773)       | 150       | 678           | 378       | -         | 24,728                  | (67,614)                 |
| 13,425    | 5,983       | 87,850    | 18,651        | (12,881)     | (674)       | (4,395)   | 19,942        | 15,913    | -         | 255,194                 | 810,018                  |
| -         | -           | -         | -             | -            | -           | -         | -             | -         | -         | -                       | 8,091                    |
| -         | -           | -         | -             | -            | -           | -         | -             | -         | -         | 600                     | 4,453                    |
| -         | -           | -         | -             | -            | -           | -         | -             | -         | -         | -                       | 38,475                   |
|           |             |           |               |              |             |           |               |           |           |                         | 136,735                  |
| 44,518    | 1,792       | 87,850    | <u>19,435</u> | _(12,584)    | <u> 335</u> | (4,245)   | <u>15,019</u> | 14,921    |           | \$283,203               | \$796,539                |
| 38,668    | (24,051)    | 83,016    | 89,112        | (34,272)     | 12,979      | (49,695)  | (28,533)      | (6,680)   | 52,220    | \$ 274,362              | \$ (462,965)             |

## SCHEDULE OF TOURNAMENT REVENUES AND DIRECT EXPENSES FOR THE YEAR ENDED JULY 31, 2016

|                       |              | MSHSL OFFI          | CE   | ADMIN        | NISTRATIVE F        | REGIONS  | COMBINED TOTAL       |                    |  |  |
|-----------------------|--------------|---------------------|--|--------------|---------------------|--|----------------------|--------------------|--|--|
|                       | Revenues     | Direct<br>Expenses  | Excess<br>(Deficiency)<br>of Revenues<br>Over Direct<br>Expenses | Revenues     | Direct<br>Expenses  | Excess<br>(Deficiency)<br>of Revenues<br>Over Direct<br>Expenses | Revenues             | Direct<br>Expenses | Excess<br>(Deficiency)<br>of Revenues<br>Over Direct<br>Expenses |  |
| Tournament            |              |                     |  |              |                     |  |                      |                    |  |  |
| Baseball              | \$ 117,328   |                     |  |              | \$ 333,371          |  | \$ 511,114           |                    |  |  |
| Boys' basketball      | 565,885      | 264,223             | 301,662  | 1,135,284    | 376,911             | 758,373  | 1,701,169            | 641,134            | 1,060,035  |  |
| Girls' basketball     | 312,720      | 262,908             | 49,812   | 767,932      | 360,212             | 407,720  | 1,080,652            | 623,120            | 457,532  |  |
| Cross country running | 18,150       | 37,614              | (19,464)   | 20,163       | 53,170              | (33,007)   | 38,313               | 90,784             | (52,471)   |  |
| Football              | 652,171      | 320,318             | 331,853  | 1,282,486    | 551,475             | 731,011  | 1,934,657            | 871,793            | 1,062,864  |  |
| Golf                  | 11,086       | 56,654              | (45,568)   | 21,890       | 122,557             | (100,667)  | 32,976               | 179,211            | (146,235)  |  |
| Girls' gymnastics     | 48,595       | 75,574              | (26,979)   | 28,400       | 52,848              | (24,448)   | 76,995               | 128,422            | (51,427)   |  |
| Boys' hockey          | 1,566,269    | 404,573             | 1,161,696  | 649,544      | 258,117             | 391,427  | 2,215,813            | 662,690            | 1,553,123  |  |
| Nordic ski racing     | 4,703        | 26,485              | (21,782)   | 1,920        | 30,711              | (28,791)   | 6,623                | 57,196             | (50,573)   |  |
| Alpine skiing         | 4,365        | 25,099              | (20,734)   | 500          | 36,901              | (36,401)   | 4,865                | 62,000             | (57,135)   |  |
| Soccer                | 129,991      | 103,267             | 26,724   | 331,281      | 202,749             | 128,532  | 461,272              | 306,016            | $155,\!256$  |  |
| Girls' softball       | 80,187       | 62,105              | 18,082   | $232,\!850$  | 244,163             | (11,313)   | 313,037              | 306,268            | 6,769  |  |
| Boys' swimming        | 50,563       | 51,916              | (1,353)  | 55,683       | 55,599              | 84   | 106,246              | 107,515            | (1,269)  |  |
| Girls' swimming       | 47,304       | 47,816              | (512)  | 74,155       | 64,653              | 9,502  | 121,459              | 112,469            | 8,990  |  |
| Boys' tennis          | 4,672        | 36,791              | (32,119)   | 5,950        | 50,194              | (44,244)   | 10,622               | 86,985             | (76,363)   |  |
| Girls' tennis         | 7,274        | 40,766              | (33,492)   | 6,790        | 71,132              | (64,342)   | 14,064               | 111,898            | (97,834)   |  |
| Track and field       | 138,224      | 133,189             | 5,035  | 197,613      | 211,753             | (14,140)   | 335,837              | 344,942            | (9,105)  |  |
| Girls' volleyball     | $235,\!552$  | 164,704             | 70,848   | 613,198      | 291,360             | 321,838  | 848,750              | 456,064            | 392,686  |  |
| Wrestling             | 508,789      | 241,797             | 266,992  | 283,920      | 259,089             | 24,831   | 792,709              | 500,886            | 291,823  |  |
| Synchronized swimming | -            | 454                 | (454)  | -            | -                   | -  | -                    | 454                | (454)  |  |
| Adapted soccer        | 6,567        | 18,906              | (12,339)   | -            | -                   | -  | 6,567                | 18,906             | (12,339)   |  |
| Adapted floor hockey  | 10,248       | 20,819              | (10,571)   | -            | -                   | -  | 10,248               | 20,819             | (10,571)   |  |
| Adapted softball      | 6,705        | 17,582              | (10,877)   | -            | -                   | -  | 6,705                | 17,582             | (10,877)   |  |
| Adapted bowling       | 4,441        | 16,462              | (12,021)   | _            | -                   | -  | 4,441                | 16,462             | (12,021)   |  |
| Debate                | -            | 23,327              | (23,327)   | 11,202       | 27,595              | (16,393)   | 11,202               | 50,922             | (39,720)   |  |
| Speech                | 7,976        | 50,802              | (42,826)   | 54,514       | 220,688             | (166,174)  | 62,490               | 271,490            | (209,000)  |  |
| One-act play          | 16,550       | 26,405              | (9,855)  | 38,253       | 76,371              | (38,118)   | 54,803               | 102,776            | (47,973)   |  |
| Girls' hockey         | 301,192      | 240,582             | 60,610   | 176,439      | 124,085             | 52,354   | 477,631              | 364,667            | 112,964  |  |
| Music                 | , -          | , <u> </u>          | , -  | 148,835      | 323,417             | (174,582)  | 148,835              | 323,417            | (174,582)  |  |
| Cheerleading          | -            | 827                 | (827)  | -            | ,                   | -  | -                    | 827                | (827)  |  |
| Girls' dance team     | 209,989      | 99,482              | 110,507  | 88,086       | 66,884              | 21,202   | 298,075              | 166,366            | 131,709  |  |
| Lacrosse              | 43,266       | 45,211              | (1,945)  | 132,826      | 92,954              | 39,872   | 176,092              | 138,165            | 37,927   |  |
| Badminton             | 15,200       | -                   | (1,015)  | 102,020      | 02,001              | -  | 1,0,002              | 100,100            | -  |  |
| Visual arts           | _            | 739                 | (739)  | 21,376       | 33,824              | (12,448)   | 21,376               | 34,563             | (13,187)   |  |
| Robotics              | 3,421        | 46,786              | (43,365)   | 21,510       | 99,021              | (12,140)   | 3,421                | 46,786             | (43,365)   |  |
| Clay Target           | 3,398        | 16,583              | (13,185)   | -            | -                   | -  | 3,398                | 16,583             | (13,185)   |  |
| Advertising           | 1,372,095    | 1,372,095           |  |              |                     | <u>-</u>   | 1,372,095            | 1,372,095          | (19,109)   |  |
|                       | \$ 6,489,676 | \$ <u>4,440,838</u> | \$ 2,048,838   | \$ 6,774,876 | \$ <u>4,592,783</u> | \$ 2,182,093   | \$ <u>13,264,552</u> | \$ 9,033,621       | \$ <u>4,230,931</u>  |  |