Quarterly Report on Anoka Metro Regional Treatment Center (AMRTC), Minnesota Security Hospital (MSH) & Community Behavioral Health Hospitals (CBHH)

Second Quarter FY2017

October 1, 2016 through December 31, 2016

This report is being provided as required under Minnesota Statutes Section 246B.035. Please refer to the attached notes and definitions for additional information. Contact Dan Kitzberger, Direct Care and Treatment Legislative Director (651-431-3783 or Daniel.Kitzberger@state.mn.us) with questions.

Census Information

The table below provides a snap shot as of the last day of the quarter. See 'Notes' for more detail.

	AMRTC	MSH	CBHHs
Licensed Bed Capacity	175	460	96
Budgeted Bed Capacity	110	388	80
Average Daily Census	97	351	51
Occupancy Rate	88.1%	90.4%	63.8%

OSHA Recordable Injuries

The table below provides the number of OSHA recordable injuries during the quarter. Note, the numbers may change from quarter to quarter depending on when the injury was actually recorded.

	AMRTC	MSH	CBHHs
Total OSHA Recordable Cases	17	31	5
Total OSHA Recordable Aggressive Behavior	14	23	5

Clinical Positions

The table below provides a snap shot as of the last day of the quarter.

	AMRTC	MSH	CBHHs
Budgeted/Funded FTEs	67.00	172.31	67.90
Filled FTEs	55.75	154.28	43.04
Percent Budgeted/Funded FTEs Filled	83.2%	89.5%	63.4%
Number of FTEs Actively Recruiting	7.00	13.75	13.0

Direct Care Positions

The table below provides a snap shot as of the last day of the quarter.

	AMRTC	MSH	CBHHs
Budgeted/Funded FTEs	285.30	596.64	311.30
Filled FTEs	252.40	518.50	203.80
Percent Budgeted/Funded FTEs Filled	88.5%	86.9%	65.5%
Number of FTEs Actively Recruiting	15.2	43.40	74.75

Notes

Census Information

Anoka: Census continues to be low due primarily to lack of psychiatric provider coverage and not being fully staffed with direct care employees.

MSH: Does not include the new Community Competency Restoration Program. The program opened 1/18/2017 and will be included on the Third Quarter report.

CBHHs: Budgeted capacity is 14 at each site (Alexandria, Annandale, Baxter, Bemidji, Fergus Falls, and Rochester). The St. Peter CBHH closed on 11/7/2016 to accommodate the C.A.R.E. St. Peter site move to this location.

CBHH census continues to be low at all sites due to current staffing numbers. A hiring "blitz" resulted in hiring 75 new positions; however, due to staff turnover and the inability to hire nursing staff (RNs and LPNs) the census remains low.

Budgeted/Funded vs. Filled FTEs

Anoka continues to have issues with staff turnover and recruiting qualified candidates; therefore, the filled FTEs percentage is lower than expected.

MSH Budgeted/Funded and Filled FTE counts do include the new Community Competency Restoration Program as hiring began in November to prepare for the January opening of the new program.

CBHHs' budgeted FTEs do include the additional staff needed to bring the census back to full capacity.

Internal Action

Current interventions DCT is doing to address the barriers impacting recruitment and retention and/or census:

- Census and acuity is monitored daily by leadership.
- Recruitment efforts, primarily for RN's, LPN's, and HST's are being done in collaboration with each CBHH.
- Position Control have been normalized in CBHH's to ensure actual to budgeted positions are maintained.
- Clinical Areas have a defined staffing plan that outline the skill mix needed to care for the population served.
- Staffing is monitored, reviewed, and adjusted according to acuity of patient care and safety needs.
- Locum Tenens and/or permanent provider recruitment is improving based on new salary
 adjustment/rate adjustment. Locum Tenen's hourly rate was increased to remain competitive to external
 market.
 - o Dr. KyleeAnn Stevens promoted to Medical Director for Direct Care and Treatment.
 - o Dr. Sonija Hirachan moved from staff psychiatrist to medical director for Forensics. Dr. Hirachan replaced Dr. KyleeAnn Stevens)
 - o Two MD providers (Psychiatrist's) have signed on for an effective start date of July 2017.

Definitions

AMRTC

Anoka Metro Regional Treatment Center

MSH

Minnesota Security Hospital – includes all Forensic Services: MSH, Competency Restoration Program (on-campus), Forensic Nursing Home, and Transition services.

CBHHs

Community Behavioral Health Hospitals – located at Alexandria, Annandale, Baxter, Bemidji, Fergus Falls, St. Peter (scheduled to close Nov. 7, 2016), and Rochester.

Census Information

Licensed Bed Capacity – the number of beds licensed by the Department of Health

Budgeted Bed Capacity - the number of beds able to operate within available funding

Average Daily Census – the average census for each day during the quarter

Occupancy Rate – the average daily census divided by budgeted bed capacity

OSHA Recordable Injuries

OSHA Recordable Cases – an injury or illness is considered OSHA Recordable if it results in any of the following:

- Death, days away from work, restricted work or transfer to another job, medical treatment beyond first aid (see below for first aid definition), or loss of consciousness.
- A significant injury or illness diagnosed by a physician or other licensed health care professional, even if it does not result in death, days away from work, restricted work or job transfer, medical treatment beyond first aid, or loss of consciousness.
- Injuries include cases such as, but not limited to, a cut, fracture, sprain, or amputation.
- Illnesses include both acute and chronic illnesses, such as, but not limited to, a skin disease (i.e. contact dermatitis), respiratory disorder (i.e. occupational asthma, pneumoconiosis), or poisoning (i.e. lead poisoning, solvent intoxication).
- OSHA's definition of work-related injuries, illnesses and fatalities are those in which an event or
 exposure in the work environment either caused or contributed to the condition. In addition, if an
 event or exposure in the work environment significantly aggravated a pre-existing injury or illness,
 this is also considered work-related.

Aggressive Behavior - a disabling injury stemming from the aggressive and/or intentional and overt act of a person, or which is incurred while attempting to apprehend or take into custody such person.

OSHA Recordable Aggressive Behavior - meets both criteria for an OSHA Recordable case and Aggressive Behavior.

First Aid – for determination of OSHA Recordable cases includes:

• Using a non-prescription medication at nonprescription strength (for medications available in both prescription and non-prescription form, a recommendation by a physician or other licensed health care professional to use a non-prescription medication at prescription strength is considered medical treatment for recordkeeping purposes)

- Administering tetanus immunizations (other immunizations, such as Hepatitis B vaccine or rabies vaccine, are considered medical treatment)
- Cleaning, flushing or soaking wounds on the surface of the skin
- Using wound coverings such as bandages, Band-AidsTM, gauze pads, etc.; or using butterfly bandages
 or Steri-StripsTM (other wound closing devices such as sutures, staples, etc., are considered medical
 treatment)
- Using hot or cold therapy
- Using any non-rigid means of support, such as elastic bandages, wraps, non-rigid back belts, etc. (devices with rigid stays or other systems designed to immobilize parts of the body are considered medical treatment for recordkeeping purposes)
- Using temporary immobilization devices while transporting an accident victim (e.g., splints, slings, neck collars, back boards, etc.)
- Drilling of a fingernail or toenail to relieve pressure, or draining fluid from a blister
- Using eye patches
- Removing foreign bodies from the eye using only irrigation or a cotton swab
- Removing splinters or foreign material from areas other than the eye by irrigation, tweezers, cotton swabs or other simple means
- Using finger guards
- Using massages (physical therapy or chiropractic treatment are considered medical treatment for recordkeeping purposes)
- Drinking fluids for relief of heat stress

Clinical and Direct Care Positions

Clinical Positions – includes 1) Mental Health Professionals – licensed clinicians such as psychologists, psychiatrists, and social workers who provide clinical direction to the treatment team; 2) Professional Staff who provide clinical assessments, direction to staff, and who also provide direct professional services that do not require oversight

Direct Care Positions – includes 1) staff providing the day to day provision of care to clients on a 24/7 basis (e.g., nurses and Human Services Technician); 2) staff providing direct services under the direction of a Mental Health Professional (e.g., Occupational and Recreational Therapist)

FTE - Full Time Equivalent

Budgeted/Funded FTEs - the number of FTEs needed to maintain the budgeted bed capacity

Filled FTEs – the total number of actual filled positions within Sema4 as of the last day of the quarter

Percent Budgeted/Funded FTEs Filled – total number of filled FTEs divided by the Budgeted/Funded FTEs

Number of FTEs Actively Recruiting – the number of FTE positions the Human Resources department is working to fill