2015 Long-Term Services and Supports: Nursing Facilities

Statewide Summary Report
Department of Human Services
Continuing Care for Older Adults
Administration
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Status of Long Term Supports and Services Part VIII. NURSING HOMES

Central to Minnesota's strategy for long-term services and supports (LTSS) has been to "rebalance" the locus of care from institution-based to home- and community based models. However successful this strategy, there continues to be a need for nursing homes, and several policy issues related to the future of nursing facilities, in addition to industry size, are of interest, namely quality, cost, and the financial status of the industry.

A. Quality

Goal: Quality of LTSS is an ongoing concern, both in institutional settings and in home- and community-based settings. This concern is especially important in nursing facilities where quality affects all aspects of a resident's life and where the burden of changing providers may be quite high. DHS is interested in the quality of nursing facility care for several reasons. As the State Medical Assistance Agency, DHS is responsible for certifying nursing facilities for participation in the program, a function that is delegated via contract to the Minnesota Department of Health (MDH), the state agency that licenses nursing homes and boarding care homes. The licensure and certification processes involve strenuous inspections that take place annually. As a purchaser, spending hundreds of millions of dollars of state funds each year for nursing facility care, DHS believes that it has an obligation to nursing facility residents and to the public to go beyond inspection and use the purchasing activity to leverage quality.

Design of Quality Measures: DHS has worked with MDH, stakeholders and other experts for many years to develop quality measures. Several criteria must be met for a quality measure to be useful:

- The measure should be relevant, meaning that it is important to residents, providers and purchasers, it makes sense to them, it relates to guidelines, it can lead to improvement and it measures performance related to provider actions. Measures of outcomes are most desirable.
- The measure should be scientifically sound, meaning it has validity, it can be measured reliably, and it can be aggregated.
- It is feasible to implement the measure, meaning the data is available, preferably electronically or can be acquired economically.
- It doesn't encourage providers to take actions that lead to an unintended and possibly harmful outcomes.

Seven quality measures have been developed and are currently in use:

- Quality of life and satisfaction
- Clinical outcomes
- Amount of direct care staffing
- Direct care staff retention
- Use of temporary staff from outside pool agencies
- Proportion of beds in single bed rooms

• Inspection findings from certification and complaint surveys

Public Disclosure of Quality Measures, the Nursing Home Report Card: Beginning in January 2006 MDH and DHS published the web-based Minnesota Nursing Home Report Card (http://nhreportcard.dhs.mn.gov/). It is interactive in that it allows users to view results for a specific facility, or, alternatively, to specify a location they are interested in and to select the quality measures they consider most important. The report card then provides a list of all facilities that meet the geographic criteria including five-star ratings for all seven measures for all listed facilities, and it sorts the list according to the scores of those facilities with emphasis placed on the measures prioritized by the user. The user can then select a facility from the list and see more detail on its quality measure scores.

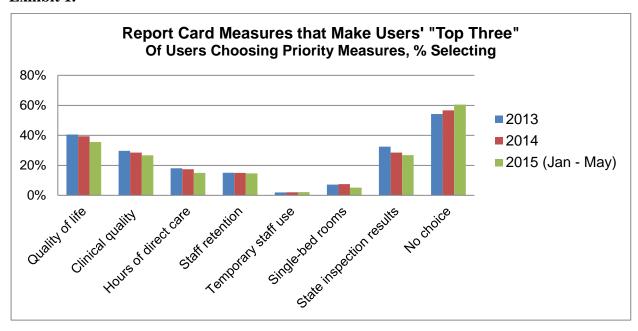
Other key features of the Report Card include side-by-side facility displays to allow comparisons of quality; over two years of performance history shown for each facility; daily cost information for each facility, including private pay charges for private rooms; and new features to make the site more convenient for users such as the ability to map facilities and print or save spreadsheets of any page.

The Minnesota Nursing Home Report Card is believed to be the most comprehensive nursing home report card in the nation. It received the highest rating, an "A", from the national Informed Patient Institute (http://www.informedpatientinstitute.org/), an independent nonprofit organization that rates the usefulness of online doctor, hospital, and nursing home report cards. IPI rated the report card highly for its wide variety of included information, the ability to customize the site to the user's priorities, and its use of star ratings, but didn't like the lack of general information on choosing a home. The report card workgroup will add this information in a future site update.

The Minnesota Nursing Home Report Card averages about 2,000 unique visits per month. This suggests that while the Web site is accessed by repeat users who are likely facilities monitoring their scores as well as those of their peers, it is also used by consumers and other stakeholders outside the industry.

When selecting the measures most important to them, Report Card users increasingly and overwhelmingly prioritize resident outcomes (quality of life and satisfaction, inspection findings, and clinical outcomes) over process or structural measures, as shown in Exhibit 1.

Exhibit 1.

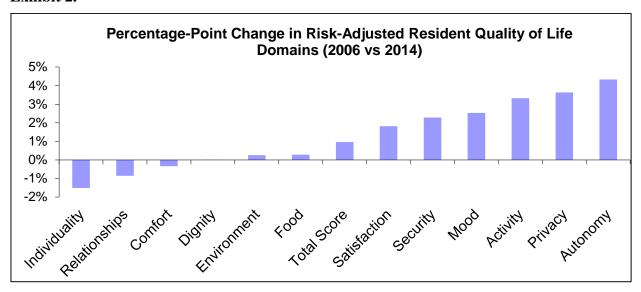


A concern with any form of measuring and publicly disclosing of quality information is that the measures are never perfect. It is always a judgment call as to whether or not the quality measures are ready. It is then important to seek ways to improve the measures over time, guided in part by research and user feedback. Upcoming changes include the addition of measures of hospitalization, community discharge, and family satisfaction.

Trends in Quality Outcomes: DHS and MDH have calculated Report Card quality measures for multiple years; trends are presented in the following graphs.

Resident quality of life and satisfaction is measured by annual face-to-face interviews with a representative sample of residents in all Medical-Assistance-certified nursing facilities, and are risk-adjusted to allow a fair comparison of facilities. Exhibit 2 shows improved scores on nine quality of life domains and the residents' overall quality of life score since the survey's first full fielding in 2006 (though the survey was first used in 2005, subsequent improvements to the tool and the interview process for the following year require the use of 2006 as a baseline), with autonomy, or resident choices, showing the most improvement. One domain declined slightly, while two others declined significantly: individuality, which dropped as residents felt staff were less interested in their lives; and relationships, which dropped because residents reported staff were less likely to just visit or to be their friend.

Exhibit 2.



These declines could be related to the increasing use of nursing facilities for short-term stays after hospitalizations, which we will discuss in a later section. DHS is concerned about the changes and is taking steps to help facilities improve, mainly through the Performance-based Incentive Payment Program, in which DHS co-sponsors a quality of life-themed fellowship, and shares provider innovations via annual conference and by facilitating provider connections, as well as the Quality Improvement Incentive Payment Program, both of which are discussed further below. In 2015, DHS also pilot-tested a new mailed satisfaction survey for short-stay residents, to better understand and help facilities improve those experiences.

Exhibits 3 and 4 show clinical processes and outcomes, or quality indicators, that are calculated using Minimum Data Set (MDS) resident assessment information and risk-adjusted to allow fair comparison of facilities. DHS, MDH and the University of Minnesota first calculated them in 2004, and updated them when the Federal government revised the MDS in October 2010. The new set uses resident interviews for several indicators and adds three new short-stay indicators, marked "SS" (versus "LS" for long-stay).

Exhibit 3 shows improvement since 2004 for indicators that were not affected by the MDS revision. Scores on 11 of 15 indicators improved during this time, with inappropriate use of antipsychotic drugs and ADL improvement the best areas of positive change, and bowel continence an area for concern.

Exhibit 3.

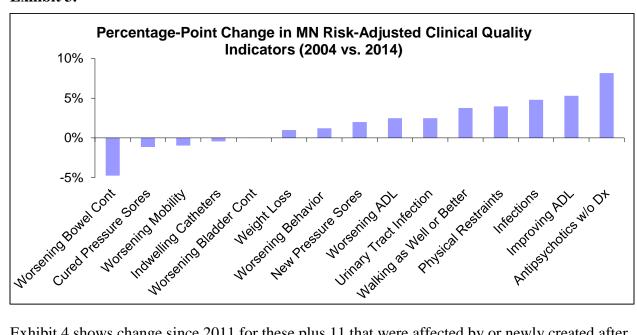
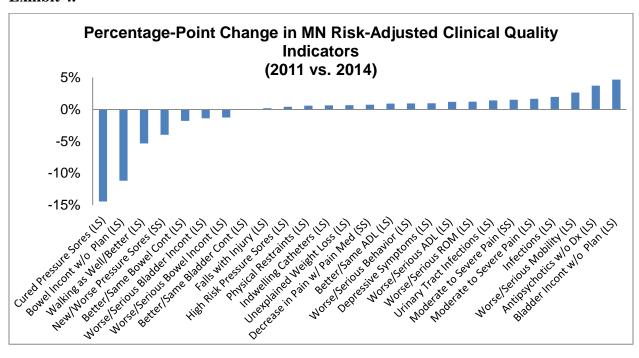


Exhibit 4 shows change since 2011 for these plus 11 that were affected by or newly created after the MDS revision. Scores on 19 of 26 measures have improved, with particular positive change in the areas of bladder incontinence care and inappropriate use of antipsychotic drugs. However, seven have worsened during this time, especially pressure ulcer and bowel continence care.

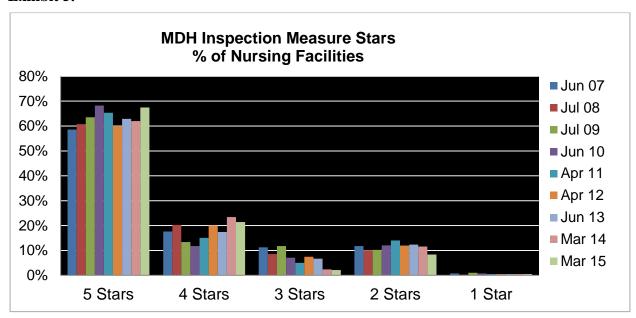
Exhibit 4.



The MDH inspection measure is shown in Exhibit 5. Compared to when DHS and MDH began running the measure in 2007, eight percent more facilities are earning five stars, meaning that

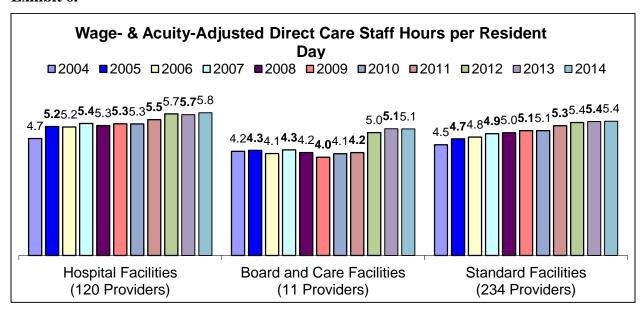
they have good results on their current and prior inspection surveys and on their one-year complaint record. This almost ties the statewide all-time best record in 2010.

Exhibit 5.



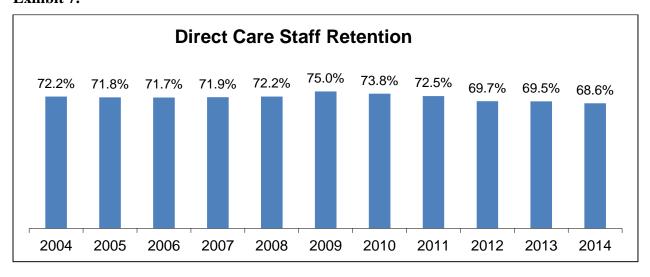
Trends have been positive for Report Card staffing measures. First, direct care hours per resident day, adjusted for wage differences (to counter any facility incentive to shift staffing emphasis to lower-compensated positions) and resident acuity differences (to more-fairly compare staffing for facilities serving different types of residents), are shown in Exhibit 6. Direct care staffing in all types of nursing facilities has increased by between 20 and 23% since 2004, to over five hours per resident day.

Exhibit 6.



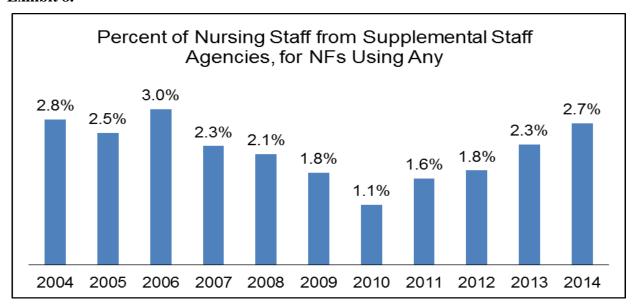
The next measure, direct care staff retention, counts how many direct care staff employed in a facility at the beginning of the year are still employed at the year's end. As shown in Exhibit 7, it has been quite consistent since 2004, averaging 72% and increasing to 75% in 2009. However, since then, the retention rate has declined to the lowest level seen since 2004.

Exhibit 7.



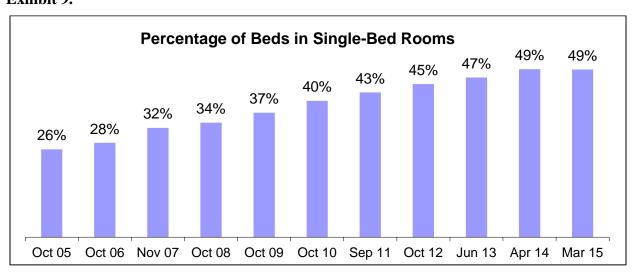
The last staffing related measure presents the proportion of temporary nurse staffing agency hours to permanent staff. In 2014, 75% of Minnesota facilities used no temporary staff, a substantial improvement from 2006-2009 when the rate ranged from 64 to 68%. Exhibit 8 shows this proportion for only those facilities that used any temporary staff. This measure declined to a low of 1% in 2010, but it has since increased almost to the 2006 peak of 3%.

Exhibit 8.



Finally, the Report Card includes a measure related to the physical environment, the proportion of beds in single-bed (private) rooms, as shown in Exhibit 9. It has steadily increased from 26% in 2005 to 49% in 2014-15, possibly in response to financial incentives, changing consumer preferences, competition with assisted living settings, and declining demand for nursing facility services.

Exhibit 9.



In addition to trends, it is useful to track the range of scores on report card measures. Exhibit 10 includes this information for 2014.

Exhibit 10.

MN Nursing Home Report Card Quality Measure Scores, 2014	Minimum	Average	Maximum
Resident Quality of Life Ratings			
Overall Score (0 - 100% Positive Possible)	71%	83%	88%
Comfort Domain	70%	81%	87%
Functional Competence Domain	71%	88%	95%
Privacy Domain	77%	90%	96%
Dignity Domain	84%	96%	99%
Meaningful Activity Domain	52%	72%	82%
Food Enjoyment Domain	64%	85%	95%
Autonomy Domain	78%	86%	92%
Individuality Domain	65%	83%	92%
Security Domain	74%	89%	94%
Relationships Domain	69%	81%	88%
Satisfaction Domain	60%	83%	93%
Mood Domain	54%	72%	82%
MN Risk-Adjusted Clinical Quality Indicators			
Overall Score (0 - 100 Points Possible)	29.29	62.23	91.86
For the Quality Indicators below, a lower percentage is better.			
Worsening/Serious Resident Behavior Problems (LS)	0%	13%	44%
Depressive Symptoms (LS)	0%	2%	26%
Physical Restraints (LS)	0%	1%	15%
Worsening/Serious Bowel Incontinence (LS)	1%	28%	52%
Worsening/Serious Bladder Incontinence (LS)	3%	27%	54%
Bladder Incontinence w/o a Toileting Plan (LS)	2%	75%	100%
Bowel Incontinence w/o a Toileting Plan (LS)	6%	85%	100%
Indwelling Catheters (LS)	0%	3%	17%
Urinary Tract Infections (LS)	0%	4%	18%
Infections (LS)	0%	3%	21%
Falls with Injury (LS)	0%	4%	21%
Unexplained Weight Loss (LS)	0%	5%	16%
New or Worsening Pressure Sores (SS)	2%	19%	45%
Pressure Sores in High Risk Residents (LS)	0%	4%	11%
Antipsychotics w/o a Psychosis Dx (LS)	0%	8%	34%
Worsening/Serious Functional Dependence (LS)	0%	16%	44%
Worsening/Serious Mobility Dependence (LS)	0%	25%	56%
Worsening/Serious Range of Motion (LS)	0%	12%	42%
Moderate/Severe Pain (SS)	1%	25%	53%
Moderate/Severe Pain (LS)	0%	16%	39%
For the Quality Indicators below, a higher percentage is			
better.			
Improved/Maintained Bowel Continence (LS)	10%	52%	98%
Improved/Maintained Bladder Continence (LS)	6%	28%	73%

MN Nursing Home Report Card Quality Measure Scores, 2014	Minimum	Average	Maximum
Cured Pressure Sores (LS)	17%	41%	72%
Improved/Maintained Ability to Function (LS)	12%	32%	91%
Walking as Well or Better than on Previous Assessment (LS)	41%	72%	100%
Decrease in Pain when on Medication at Admit (SS)	18%	50%	80%
Direct Care Staff Adjusted Hours per Resident Day			
Hospital Based Facilities	3.74	5.79	14.57
Board-and-Care Facilities	4.01	5.13	5.82
Standard Facilities	4.14	5.44	8.39
Direct Care Staff Retention	36%	69%	100%
Use of Temporary/Pool Staff	0%	1%	18%
Proportion of Single Bed Rooms	0%	50%	100%
MN Department of Health Survey Findings	1 Star	4.5 Stars	5 Stars

Pay for Performance: In 2005 the Minnesota Legislature enacted a first step in adopting Pay for Performance for nursing facilities. This initiative was in the form of a quality add-on to payment rates. Based on quality scores, facilities received operating payment rate increases up to 2.4% of their operating payment rates effective October 1, 2006. The quality score was developed from five Report Card measures:

- Clinical quality indicators, accounting for 40% of the total score
- Direct care staff retention, accounting for 25% of the total score
- Direct care staff turnover, accounting for 15% of the total score
- Use of temporary staff from outside pool agencies, accounting for 10% of the total score
- Inspection findings from certification/complaint surveys, accounting for 10% of the total score

A quality add-on of up to 0.3% was provided for operating payment rates effective October 1, 2007. The method of determining the quality score was revised:

- Clinical quality indicators, accounting for 35% of the total score
- Quality of life, accounting for 20% of the total score
- Direct care staffing levels, accounting for 10% of the total score
- Direct care staff retention, accounting for 20% of the total score
- Use of temporary staff from outside pool agencies, accounting for 5% of the total score
- Inspection findings from certification/complaint surveys, accounting for 10% of the total score

A quality add-on of up to 3.2% was provided for operating payment rates effective September 1, 2013. The method of determining the quality score was again revised to include only outcome measures:

- Clinical quality indicators, accounting for 50% of the total score
- Quality of life, accounting for 40% of the total score
- Inspection findings from certification/complaint surveys, accounting for 10% of the total score

In 2007 DHS initiated the Performance-based Incentive Payment Program (PIPP). PIPP is a voluntary competitive program designed to reward innovative projects that improve quality or efficiency or contribute to rebalancing long-term services and supports (LTSS). Selected projects will receive temporary operating payment rate adjustments of up to 5%. Of the money rewarded, 80% is contingent upon implementing the program described in the amendment. The remaining 20% is contingent upon achieving specified outcomes. At the time of this writing, two-thirds of nursing facilities statewide have participated in the program, representing 186 different quality improvement projects. Selected PIPP projects have addressed areas such as:

- Exercise physiology
- Resident transfers
- Culture change
- Rehospitalizations
- Dementia care
- Sleep
- Community discharge
- Falls
- Incontinence

In 2013 DHS initiated the Quality Improvement Incentive Payment (QIIP) program. QIIP is a voluntary non-competitive program that recognizes and provides financial reward for meaningful levels of provider improvement in quality of care or quality of life, and allows providers to determine the strategies they will use to achieve their goals. Any provider that selects an outcome of focus for the upcoming year can participate. Facilities may earn up to \$3.50 per resident day for one year based on the proportion of their improvement. In the first year of the program, three-fourths of participating facilities fully or partially met their improvement targets, while one-fourth did not make improvement and will not receive a rate increase. Antipsychotic reduction, pain control, meaningful activities and food enjoyment were the first-year's most popular outcome selections. DHS is conducting a more-complete analysis of the program.

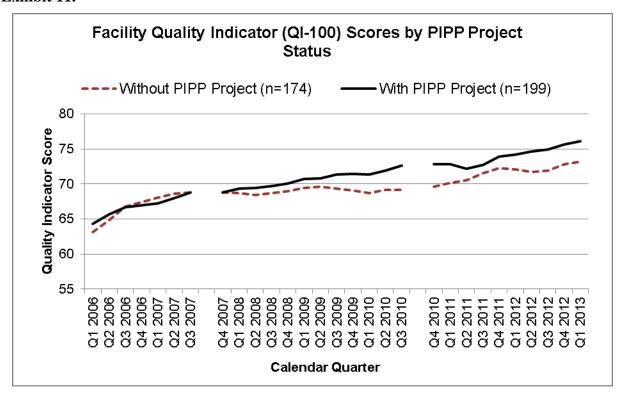
Evaluation and Dissemination of Quality Improvement Efforts

Dr. Greg Arling, Indiana University has completed a 3-year grant from the federal Agency for Healthcare Research and Quality (AHRQ) to evaluate PIPP. Dr. Arling has been Principal Investigator and has led a study team including several highly-qualified researchers throughout the country. The team has conducted a comprehensive evaluation of PIPP to discover effective strategies of system-level change that will lead to higher quality and more efficient long-term care. The AHRQ review team stated, "This research will advance public health by identifying organizational structure, process, and cultural factors that lead to successful implementation and sustainability of nursing home quality improvement projects, assessing the case for state investment in quality improvement, and determining the savings to Medicaid and other funding sources potentially achieved by improving upon the value of healthcare. Additionally, national dissemination of methods to enhance nursing home quality and value is of importance to nursing home consumers, the long term care industry, and governmental funding agencies."

As a part of this evaluation, the research team tracked the clinical quality indicators aggregated as a total score (called the QI-100). Exhibit 11 shows the QI-100 for 199 facilities with a project in the first four rounds of the program, versus facilities that have not participated in PIPP. The

two groups show similar quality before PIPP, but beginning in late 2007 facilities in PIPP show steady improvement while other facilities did not. After the new assessment was introduced in late 2010, facilities without a project show improvement, but a significant gap remains between the scores of the two groups.

Exhibit 11.



In other analyses, the research team demonstrated that participating facilities improved in multiple clinical areas beyond their chosen topics versus no comparable improvement for non-participating facilities; they also showed that completed projects were sustained for years following the end of DHS funding.

DHS and the research team have shared successful interventions among nursing facility providers through conference presentations and publications, and a social network site dedicated to PIPP and other nursing facility pay for performance strategies, and by providing informal peer-to-peer networking assistance.

Finally, DHS employs an RN Quality Improvement Coordinator who acts as a consultant and trainer to disseminate successful quality improvement strategies to facilities for the clinical quality indicators, the quality of life / satisfaction survey and other care areas as needed.

B. Nursing Home Costs/Expenditures

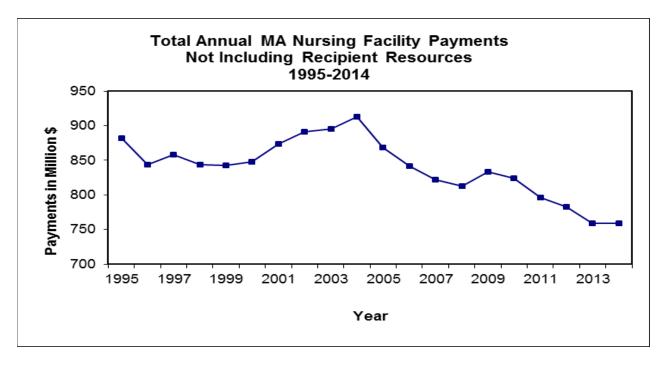
In State Fiscal Year 2014, \$759.0 million was spent by the Medicaid Program for nursing home care in Minnesota, of which the state share was \$366.9 million. For the year ending September 30, 2014, nursing facilities reported total revenues of \$2.050 billion as shown in Exhibit 12 with an estimate of revenues for non-MA certified nursing homes of \$69.8 million, yielding a total estimated revenue of \$2.12 billion.

Exhibit 12.

Estimated Total Nursing Home Revenues in Minnesota (2014) by Source of Payment								
Source	Amount (\$s in millions)							
MA payments, including recipient resources and managed care	\$973							
Private pay	491							
Medicare Part A and Part B	320							
Other	266							
Estimated revenues of non-MA nursing homes	70							
Estimated Total Nursing Home Revenues	\$2,120							

Exhibit 13 shows total yearly MA spending on nursing homes in Minnesota from 1995 through 2014. The level of spending has been remarkably stable over this period, fluctuating between a low of \$759.0 million in 2014 to a high of \$913 million in 2004.

Exhibit 13.



Exhibits 14 and 15 show the offsetting trends in MA caseload and unit costs. Caseload has declined as an increasing proportion of persons needing LTC services are being supported in non-institutional home- and community-based settings. MA caseload, the number of resident days paid for by MA, has decreased from 11,571,518 in 1995 to 5,179,118 in 2014, a reduction of 64%. At the same time, the average daily payment rate (MA payment not counting recipient resources) has increased from \$76.25/day in 1995 to \$146.55/day in 2014, an increase of 92%. Adjusted by removing amounts associated with paying the surcharge, average daily payment has increased from \$74.52 in 1995 to \$137.69 in 2014, an increase of 85%. As seen in Exhibit 14, the change in average daily payment over this 19 year period was \$21.78 greater than straight inflation which was 56%. The increase in payment per day is attributable to numerous factors, including increasing acuity, pay-for-performance, building projects, surcharge related increases (which are accounted for in these numbers), scholarship program payments, bed closure incentive payments, and most significantly, legislated general operating payment rate increases.

Exhibit 14.

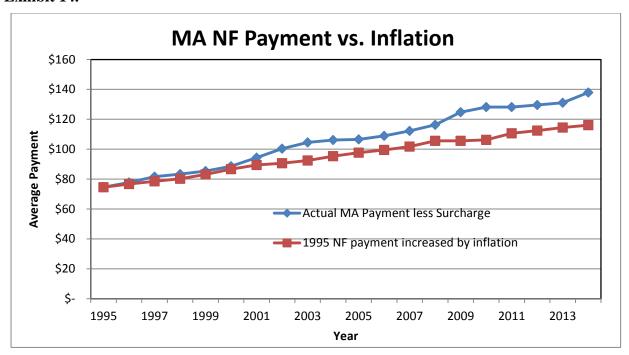
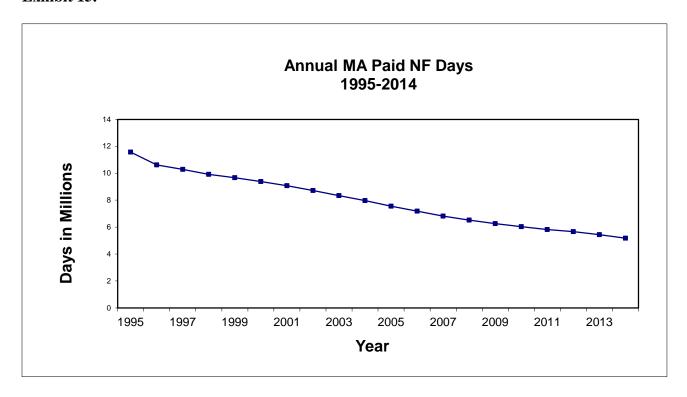


Exhibit 15.



C. Nursing Facility Financial Status Analysis

The Department of Human Services collects extensive data on nursing facility related costs and revenues in its Nursing Facility Annual Statistical and Cost Report. The department analyzes this data to better understand the relationship between actual costs, revenues, payment rates, gains and losses, various facility characteristics and quality. In 2015, the Minnesota legislature enacted major reforms to the nursing facility purchasing system called Value Based Reimbursement (VBR). In VBR, rate setting changed, to a cost based model that uses quality scores to adjust care related rate limits and a pricing model for other operating costs. The new system is estimated to increase MA spending beginning January 1, 2016. This section of the report, the second public disclosure of the findings of this analysis, provides a baseline for analyzing the financial effect of the new payment system.

The data in the Nursing Facility Annual Statistical and Cost Report is self-reported. As data is being submitted through a secure, web-based portal, the program applies numerous edits and queries, comparing data elements and ratios with prior reported data, and with other facilities. Extensive manual audit activities are then undertaken, with a focus primarily on data elements that affect the Nursing Home Report Card quality measures, or various elements of payment rates. These edits and audit activities provide confidence in the accuracy of the data. Since many reported costs will now have a direct effect on payment rates, a much more robust audit process will be required.

In conducting this analysis, data on all nursing facilities was compiled and several breakouts were prepared to produce a clear picture of the actual financial status of Minnesota nursing facilities. Data is provided covering the seven report years ending September 30, 2008, through September 30, 2014. The actual number of facilities included in these reports varies slightly due to facility closures, the opening of new facilities, and the exclusion of a small number of facilities for whom data was deemed unreliable.

The term "nursing facility" is used to refer to licensed Nursing Homes and Boarding Care Homes that are certified to participate in the Medical Assistance Program. Minnesota has several licensed homes that are not MA certified. Because they do not file cost reports, they are not included in this analysis.

ANALYSIS OF ALL FACILITIES

Exhibit 16 summarizes the financial status of all nursing facilities in Minnesota.

EXHIBIT 16 COMPARISON OF 2008 – 2014 FINANCIAL PERFORMANCE ALL NURSING FACILITIES

	ALL FACILITIES	2008	2009	2010	2011	2012	2013	2014
ALL	NURSING	377	376	378	376	372	371	368
FAC	LITIES							
1	AVERAGE DAILY	81	79	77	75	74	72	71
	CENSUS							
2	PERCENT WITH POSITIVE FINANCIAL	55%	64%	58%	62%	45%	49%	48%
	PERFORMANCE							
3	ALL FACILITIES GAIN/(LOSS) (in millions)	(\$32.8)	\$13.0	(\$6.8)	\$7.7	(\$37.6)	(\$55.1)	(\$45.3)
4	NET GAIN/(LOSS) DIVIDED BY REVENUE	-1.62%	0.62%	-0.33%	0.37%	-1.85%	-2.74%	-2.21%
5	NET GAIN/(LOSS) PER RESIDENT DAY - WEIGHTED	(\$2.95)	\$1.20	(\$0.65)	\$0.75	(\$3.75)	(\$5.65)	(\$4.74)
	AVERAGE							
6	75th PERCENTILE			\$10.06	\$13.52	\$8.88	\$7.57	\$8.76
7	MEDIAN			\$3.03	\$4.35	(\$1.11)	(\$0.42)	(\$1.20)
8	25th PERCENTILE			(\$7.15)	(\$8.53)	(\$12.24)	(\$14.34)	(\$14.65)
9	AVERAGE MA RATE MINUS AVERAGE COST PER	(\$30.70)	(\$33.09)	(\$31.03)	(\$36.01)	(\$37.89)	(\$39.79)	(\$40.65)
	RESIDENT DAY							

Observations:

- The findings of this analysis are comparable to other analyses, such as <u>Financial</u>
 <u>Condition of Minnesota's Nursing Facilities</u>, an annual study conducted for the LTC
 Imperative by Clifton Larson Allen and <u>A Report on Shortfalls in Medicaid Funding for Nursing Center Care</u>, an annual study conducted for the American Health Care
 Association by ELJAY, LLC.
- During the seven years analyzed, the proportion of Minnesota nursing facilities that have shown financial gains has ranged between 45% and 64%.

- In the most recent year analyzed, 2014, total net gains of all nursing facilities, the sum of all gains reduced by the sum of all losses, was a negative \$45.3 million, 2.21% of revenues or \$4.74 per resident day.
- Industry-wide financial performance, over the seven year period analyzed, was somewhat variable. The range of total net gains/losses of all facilities was from a loss of \$55.1 million (2.74% of revenues, or \$5.65 per resident day) in 2013, to a gain of \$12.97 million (0.62% of revenues, or \$1.20 per resident day) in 2009.
- The statewide average MA per resident day payment rate is substantially below the average per resident day cost, with a difference of \$30.70 in 2008, \$33.09 in 2009, \$31.03 in 2010, \$36.01 in 2011, \$37.89 in 2012, \$39.79 in 2013 and \$40.65 in 2014.
- A large difference is seen between the net gain/loss on a per resident day basis and the difference between average MA per resident day payment rate and average per resident day cost. In 2014, while the average net loss was \$4.74 per resident day, the average MA rate was \$40.65 less than average cost. In other words, while revenues were 2.21% less than costs, the average rate was 22.78% less than the average cost. How have nursing facilities been able to have such a big difference between costs and rates and still have a much smaller difference between revenues and costs? Several factors account for this difference:
 - Nursing facilities receive additional revenue, aside from the daily charges at the MA allowed rate:
 - Private pay residents may be charged additional amounts for single-bed rooms.
 - MA pays a higher rate for a single bed room when medically necessary.
 - Higher charges are allowed for both MA and private pay during the first 30 days of resident stays
 - While Medicare rates are substantially higher than MA rates, their costs are also higher, bringing up the overall average cost.
 - o Many facilities that are owned by cities, counties and hospital districts receive subsidies from their owners.
 - o Many not-for-profit facilities are able to supplement their resources through charitable gifts.
 - o Many providers offer a range of services in addition to nursing facility services, and many of these other services subsidize losses in the nursing facilities.
 - O While the availability of the resources described above may contribute to the financial viability of facilities, the quality of services they can provide and the compensation of their employees, they also contribute to higher costs than would otherwise be the case, enlarging the gap between average MA rates and average costs.
- Medicare is viewed as a profitable payer source, and as subsidizing losses due to MA rates. However, Medicare rates were reduced on October 1, 2011, so it may be expected that this source of cross-subsidy will not provide the same benefit in future years.

ANALYSIS BY FACILITY TYPE

Three facility types are compared in the first breakout analysis:

- 1. Hospital Attached Facilities 60 facilities in 2008 and 53 in 2014
- 2. Boarding Care Homes 11 facilities
- 3. Freestanding Facilities 306 facilities in 2008 and 304 in 2014

Exhibit 17 summarizes the financial status of nursing facilities in Minnesota, in 2014, broken out by type of facility.

EXHIBIT 17 COMPARISON OF 2014 FINANCIAL PERFORMANCE ALL NURSING FACILITIES BY FACILITY TYPE

	Hospital	Boarding Care	Freestanding
	Attached	Homes	Facilities
	Facilities		
Number of facilities	53	11	304
Percent with positive financial	25%	64%	51%
performance			
Total net gain/(loss)	(\$48,073,579)	\$1,244,756	\$1,500,350
Average facility net gain/(loss)	(\$907,049)	\$113,160	\$4,935
Net gain/(loss) as a percent of	(20.18%)	3.04%	0.08%
revenues			
Net gain/(loss) per resident day,	(\$42.87)	\$4.27	\$0.18
weighted average			
Average MA rate minus average cost	(\$62.08)	(\$6.98)	(\$38.70)
per resident day			

Observations:

- By all measures shown in Exhibit 17, Freestanding Facilities and Boarding Care Homes have stronger financial performance than Hospital Attached Facilities.
- It appears that for purposes of understanding nursing facility financial performance, the important distinction is between Hospital Attached Facilities that are generally losing money, and all others that are generally making money. Two factors emerge from conversations with several Hospital Attached Facilities:
 - 1. Many hospitals with Hospital Attached Nursing Facilities in Minnesota are classified, for purposes of Medicare reimbursement, as Critical Access Hospitals. This classification allows the hospital to receive higher payment rates from Medicare, but also requires it to allocate some costs to an attached nursing facility that freestanding nursing facilities do not incur and that are not supported through current MA reimbursement methods. Higher allocation would be seen largely in costs related to dietary, housekeeping, laundry, plant maintenance and administrative services, where hospital attached facility costs are 18% higher than others (\$76.07 per resident day vs. \$64.34.)

2. Many Hospital Attached Facilities set wage scales at the same level as in the hospital to which they are attached. These wage levels may be substantially higher than in Freestanding Facilities and Boarding Care Homes, and again are not supportable through current MA reimbursement methods. The higher wage costs would be seen in nursing care, where the average cost per compensated hour for hospital attached facilities is 13% higher (\$25.67 per compensated hour vs. \$22.72.)

More detail on this breakout is provided Exhibit 18.

EXHIBIT 18 - COMPARISON OF 2008 – 2014 FINANCIAL PERFORMANCE ALL NURSING FACILITIES – BY FACILITY TYPE

	FACILITY TYPE BREAKOUT	2008	2009	2010	2011	2012	2013	2014
Н	OSPITAL ATTACHED FACILITIES	60	58	57	53	53	53	53
1	AVERAGE DAILY CENSUS	67	64	64	63	62	60	58
2	PERCENT WITH POSITIVE FINANCIAL	13%	12%	16%	11%	17%	23%	25%
	PERFORMANCE							
3	TOTAL NET GAIN/(LOSS) (in millions)	(\$61.8)	(\$53.8)	(\$52.7)	(\$57.6)	(\$47.6)	(\$52.3)	(\$48.1)
4	NET GAIN/(LOSS) DIVIDED BY REVENUE	-25.04%	-21.82%	-21.54%	-25.21%	-19.79%	-22.19%	-20.18%
5	NET GAIN/(LOSS) PER RESIDENT DAY -	(\$42.18)	(39.45)	(\$39.61)	(\$47.17)	(\$39.75)	(\$45.28)	(\$42.87)
	WEIGHTED AVERAGE							
6	75th PERCENTILE			(\$7.60)	(\$22.76)	(\$4.08)	(\$7.28)	(\$3.75)
7	MEDIAN			(\$39.26)	(\$41.21)	(\$33.51)	(\$41.82)	(\$43.56)
8	25th PERCENTILE			(\$60.52)	(\$82.11)	(\$58.56)	(\$76.74)	(\$75.33)
9	AVERAGE MA RATE MINUS AVERAGE COST	(\$63.14)	(\$56.71)	(\$59.08)	(\$67.34)	(\$63.62)	(\$65.61)	(\$62.08)
	PER RESIDENT DAY							
	ARDING CARE FACILITIES	11	11	11	11	11	11	11
1	AVERAGE DAILY CENSUS	77	77	76	75	75	73	73
2	PERCENT WITH POSITIVE FINANCIAL	45%	91%	100%	73%	73%	82%	64%
	PERFORMANCE							
3	TOTAL NET GAIN/(LOSS) (in millions)	\$1.1	\$2.6	\$2.2	\$1.0	\$1.4	\$1.3	\$1.2
4	NET GAIN/(LOSS) DIVIDED BY REVENUE	2.90%	6.44%	5.38%	2.48%	3.60%	3.28%	3.04%
5	NET GAIN/(LOSS) PER RESIDENT DAY -	\$3.66	\$8.46	\$7.07	\$3.25	\$4.81	\$4.43	\$4.27
	WEIGHTED AVERAGE							
6	75th PERCENTILE			\$9.55	\$7.45	\$8.32	\$9.06	\$7.61
7	MEDIAN			\$4.74	\$2.00	\$2.70	\$4.69	\$4.67
8	25th PERCENTILE	44		\$2.39	(\$0.81)	(\$0.92)	\$0.42	(\$4.38)
9	AVERAGE MA RATE MINUS AVERAGE COST	(\$2.94)	\$2.00	(\$0.72)	(\$3.31)	(\$6.26)	(\$5.09)	(\$6.98)
	PER RESIDENT DAY							
ED	EESTANDING FACILITIES	306	307	310	312	308	307	304
1	AVERAGE DAILY CENSUS	84	82	79	77	76	74	73
2	PERCENT WITH POSITIVE FINANCIAL	64%	73%	64%	71%	49%	53%	51%
_	PERFORMANCE	04/0	7570	04/0	71/0	47/0	33 /0	31 /0
3	TOTAL NET GAIN/(LOSS) (in millions)	\$27.8	\$64.2	\$43.7	\$64.4	\$8.5	(\$4.1)	\$1.5
4	NET GAIN/(LOSS) DIVIDED BY REVENUE	1.60%	3.54%	2.45%	3.54%	0.49%	-0.23%	0.08%
5	NET GAIN/(LOSS) PER RESIDENT DAY -	\$2.98	\$7.00	\$4.88	\$7.37	\$1.00	(\$0.49)	\$0.18
	WEIGHTED AVERAGE	Ψ2.70	Ψ7.00	ψ±,00	Ψ7.07	Ψ1.00	(ψυ.±2)	ψ0.10
6	75th PERCENTILE			\$15.23	\$20.43	\$9.54	\$8.43	\$10.40
7	MEDIAN			\$6.61	\$9.19	\$0.34	\$0.90	\$0.54
8	25th PERCENTILE			(\$0.83)	\$1.80	(\$7.84)	(\$9.35)	(\$9.79)
9	AVERAGE MA RATE MINUS AVERAGE COST	(\$25.34)	(\$23.83)	(\$27.67)	(\$32.48)	(\$34.46)	(\$37.19)	(\$38.70)
´	PER RESIDENT DAY	(ψ=0.01)	(ψ20.00)	(ψ=/.0/)	(ψυ=110)	(ψο 1.10)	(ψυ/.Ιν)	(400170)
		L	L	I	L	L		L

Because the analysis by type of facility appears to tell the story for Hospital Attached Facilities, the remaining analyses will include only Freestanding Facilities and Boarding Care Homes, combined as one group.

ANALYSIS BY GEOGRAPHY

Three geographically based groups, encompassing the entire state, are compared in the next analysis, using "Peer Groups" from the rebasing law. Peer groups were defined by groups of counties, with metro being labeled as Peer Group 1 and deep rural as Peer Group 3 and are displayed in Exhibit 19. These peer groupings were repealed in the 2015 reform. It will be interesting to see if the disparities are reduced as VBR is implemented.

Geographic Peer Groups

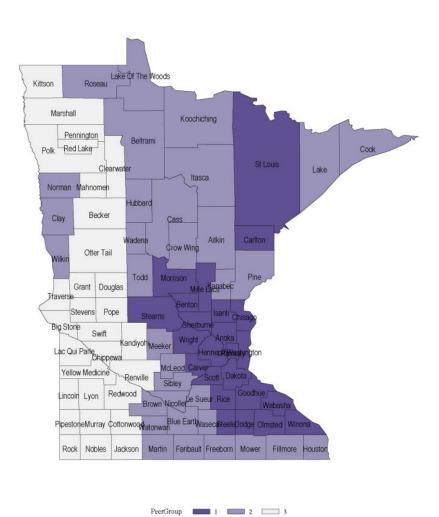


Exhibit 19

- **1. Group one:** facilities in Anoka, Benton, Carlton, Carver, Chisago, Dakota, Dodge, Goodhue, Hennepin, Isanti, Mille Lacs, Morrison, Olmsted, Ramsey, Rice, Scott, Sherburne, St. Louis, Stearns, Steele, Wabasha, Washington, Winona, or Wright County (24 counties); 2. Group two: facilities in Aitkin, Beltrami, Blue Earth, Brown, Cass, Clay, Cook, Crow Wing, Faribault, Fillmore, Freeborn, Houston, Hubbard, Itasca, Kanabec, Koochiching, Lake, Lake of the Woods, Le Sueur, Martin, McLeod, Meeker, Mower, Nicollet, Norman, Pine, Roseau, Sibley, Todd, Wadena, Waseca, Watonwan, or Wilkin County (33 counties); and 3. Group three: facilities in all other counties (30
- counties).

Exhibit 20 summarizes the financial status of freestanding facilities and Boarding Care Homes in Minnesota, broken out by geographic peer group.

EXHIBIT 20 COMPARISON OF 2014 FINANCIAL PERFORMANCE FREESTANDING FACILITIES AND BOARDING CARE HOMES COMBINED BY GEOGRAPHIC PEER GROUP

	Peer Group 1	Peer Group 2	Peer Group 3
	Metro	Rural	Deep Rural
Number of facilities	175	76	64
Percent with positive financial	57%	47%	41%
performance			
Total net gain/(loss)	\$12,137,597	(\$4,311,111)	(\$5,081,380)
Average facility net gain/(loss)	\$69,358	(\$56,725)	(\$79,397)
Net gain/(loss) as a percent of	0.96%	(1.36%)	(2.22%)
revenues			
Net gain /(loss) per resident day,	\$2.15	(\$2.72)	(\$4.17)
weighted average			
Average MA rate minus average cost	(\$40.86)	(\$32.61	(\$32.73)
per resident day			

Observations:

- Metro area (Peer Group 1) nursing facility financial performance is stronger than nonmetro (Peer Groups 2 & 3)
- As noted below, there is a significant geographic disparity in MA payment rates. While this rate disparity may be partially justified by actual variation in costs, it is also aligned with the observed geographic disparity in financial performance.
- It is interesting to note that in the metro area peer group, where the strongest financial performance is seen, the difference between average MA rate and average cost per resident day is the largest.
- Average daily payment rates are higher in peer group 1 than in peer groups 2 and 3 for 2014:
 - o For MA:
 - Peer group 1 \$188.59
 - Peer group 2 \$176.43
 - Peer group 3 \$169.01
 - o For private pay:
 - Peer group 1 \$209.25
 - Peer group 2 \$178.62
 - Peer group 3 \$174.19
 - o For Medicare:
 - Peer group 1 \$374.54
 - Peer group 2 \$318.53
 - Peer group 3 \$329.63

- Average wage rates for RN, LPN and CNA workers are higher in Geographic group 3 than in groups 1 and 2 for 2014, (Geographic group 3 is the Metro nursing facilities):
 - o Geographic group 1 RN \$25.97: LPN \$18.60; CNA \$12.50
 - o Geographic group 2 RN \$26.31; LPN \$19.34; CNA \$12.95
 - o Geographic group 3 RN \$28.19; LPN \$22.12; CNA \$14.40
- The same pattern of differences may be seen across almost all cost categories, resulting in total costs per resident day that are higher in peer group 1 than in peer groups 2 and 3 for 2014:
 - o Peer group 1 \$222.52
 - o Peer group 2 \$202.79
 - o Peer group 3 \$191.47

More detail on this breakout is provided in Exhibit 21.

EXHIBIT 21 COMPARISON OF 2008 – 2014 FINANCIAL PERFORMANCE FREESTANDING FACILITIES AND BOARDING CARE HOMES COMBINED BY GEOGRAPHIC PEER GROUP

	DI GEOGRAFINO I EER GROOT							
	PEER GROUP BREAKOUT - FREESTANDING	2008	2009	2010	2011	2012	2013	2014
	FACILITIES							
PE	ER GROUP ONE - METRO	N/A	174	176	175	174	174	175
1	AVERAGE DAILY CENSUS		99	96	94	93	90	88
2	PERCENT WITH POSITIVE FINANCIAL PERFOR	MANCE	78%	74%	79%	59%	56%	57%
3	TOTAL NET GAIN/(LOSS) (in millions)		\$50.6	\$42.0	\$62.4	\$16.3	\$2.6	\$12.1
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		3.92%	3.29%	4.80%	1.30%	0.21%	0.96%
5	NET GAIN/(LOSS) PER RESIDENT DAY - WEIGH	TED	8.07	\$6.81	\$10.43	\$2.76	\$0.46	\$2.15
	AVERAGE							
6	75th PERCENTILE			\$15.15	\$19.53	\$12.15	\$9.06	\$7.61
7	MEDIAN			\$6.30	\$8.94	\$3.70	\$4.69	\$4.67
8	25th PERCENTILE			(\$0.21)	\$1.34	(\$6.06)	\$0.42	(\$4.38)
9	AVERAGE MA RATE MINUS AVERAGE COST PI	ER	(\$24.84)	(\$28.79)	(\$33.76)	(\$36.82)	(\$40.01)	(\$40.86)
	RESIDENT DAY							
PE	ER GROUP TWO	N/A	75	75	77	76	76	76
1	AVERAGE DAILY CENSUS		64	62	59	57	57	57
2	PERCENT WITH POSITIVE FINANCIAL PERFOR	MANCE	65%	53%	61%	53%	53%	47%
3	TOTAL NET GAIN/(LOSS) (in millions)		\$6.7	\$0.3	\$0.1	\$0.7	\$0.7	(\$4.3)
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		2.12%	0.18%	0.02%	0.24%	0.24%	-1.36%
5	NET GAIN/(LOSS) PER RESIDENT DAY - WEIGH	TED	\$3.80	\$0.33	\$0.04	\$0.45	\$0.45	(\$2.72)
	AVERAGE							
6	75th PERCENTILE			\$8.14	\$9.85	\$7.47	\$7.47	\$7.51
7	MEDIAN			\$1.36	\$3.61	\$1.01	\$1.01	(\$1.85)
8	25th PERCENTILE			(\$5.65)	(\$9.58)	(\$7.82)	(\$7.82)	(\$12.40)
9	AVERAGE MA RATE MINUS AVERAGE COST PI	ER	(\$22.26)	(\$25.95)	(\$30.65)	(\$29.30)	(\$29.30)	(\$32.61)
	RESIDENT DAY							
PE	ER GROUP THREE	N/A	69	70	71	68	68	64
1	AVERAGE DAILY CENSUS		58	55	53	52	52	52
2	PERCENT WITH POSITIVE FINANCIAL PERFOR	MANCE	70%	57%	61%	49%	49%	41%
3	TOTAL NET GAIN/(LOSS) (in millions)		\$9.5	\$3.3	\$2.8	(\$6.2)	(\$6.1)	(\$5.1)
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		3.81%	1.37%	1.15%	-2.67%	-2.64%	-2.22%
5	NET GAIN/(LOSS) PER RESIDENT DAY - WEIGH	TED	\$6.57	\$2.36	\$2.05	(\$4.81)	(\$4.77)	(\$4.17)
	AVERAGE					,,,,,	,, ,	,,,,,,
6	75th PERCENTILE			\$7.99	\$9.83	\$6.41	\$6.41	\$3.47
7	MEDIAN			\$1.63	\$2.69	(\$0.34)	(\$0.34)	(\$1.63)
8	25th PERCENTILE			(\$4.63)	(\$6.86)	(\$16.10)	(\$16.10)	(\$12.03)
9	AVERAGE MA RATE MINUS AVERAGE COST PI	ER	(\$18.10)	(\$21.70)	(\$25.90)	(\$31.00)	(\$30.96)	(\$32.73)
	RESIDENT DAY		., ,	., ,	.,	.,,	.,,	.,,
		l	1	l		l	l	1

Nursing Facility Payment Rate Disparities

Stakeholders and policymakers have expressed continuing concerns that Minnesota's rate-setting approach has led to payment rate disparities across different geographic areas. During the development of the cost-based (Rule 50) payment system in the mid-1980s, a study found higher NF direct care staffing costs in the seven-county metropolitan and Arrowhead areas, due in part to higher wages. These findings were used to create three geographic groups (preceding those

discussed above) for rate-setting purposes which then had an ongoing effect on rates. Under Minnesota's current payment system (prior to January 1, 2016), a facility's historic rate is carried forward each year after performing cost of living and other rate adjustments so that existing rates would likely affect facility spending behavior with lower-rate nursing facilities having more modest spending patterns.

The state undertook several initiatives over the last several years to reduce disparities. In 2000, a \$1.00 increase was provided to all NFs plus a proportion of \$3.13, depending on the nursing facility's rate ranking in 1999 (256B.431, Subd. 28). This was followed by a substantial effort in 2001 and 2002, which gave a 7% increase up to a level specified for metro versus rural nursing facilities (rather than Rule 50 geographic groups) (256B.431, Subd. 33). No statewide legislation was introduced for the remainder of the decade, with a noteworthy regional effort in 2006 when rates for 13 St. Cloud area nursing facilities were increased to the metro median; increases ranged from \$4 - \$23 per resident day and nursing facilities were allowed to spend these increases without restrictions (256B.431, Subd. 43). The most-recent occurred in 2011 when legislation increased nursing facility rates up to the 18th statewide percentile or by 2.45%, whichever was smaller (256B.441, Subd. 61).

Exhibit 22 shows statewide rates by both Rule 50 Geographic Groups and by rebasing peer groups to determine the effectiveness of these efforts on reducing rate disparities. Looking first at Rule 50 groups, from 2000 to 2002 the median rates for Groups 1 (the Northwest Angle down to St. Cloud and the southwest) and 2 (the far northwest, west, surrounding the seven-county metro and the south-southeast) made significant gains towards Group 3 (the seven-county metro and the Arrowhead), with Group 1 showing especially dramatic growth. This legislation also appears to have drawn Groups 1 and 2 closer together. However, while Groups 1 and 2 have diverged and converged in recent years, they have never reached 90% of Group 3. Also, both Groups 1 and 2 lost ground in 2008, suggesting these counties saw relatively less benefit from the initial phase-in of rebasing that year. It appears the rate disparity legislation in 2011 had little effect on bringing the three geographic groups into better balance, in large part due to its focus on the bottom 18% of facilities and our use of medians in Exhibit 22. It is also possible that this may be somewhat confounded by the ongoing effect of different levels of PIPP funding in the Rule 50 groups, as well as the transition to RUG-IV case mix system in January 2012.

If rebasing peer groups (displayed in Exhibit 19) are used instead, disparities compared to Group 1 are smaller, particularly in Group 2 compared to Group 1. However, disparities between Groups 2 and 3 are greater when looking at peer groups. The 2000-2002 disparity increases had a large positive impact, while the 2011 increase is difficult to see due to its focus on the lowest state percentiles and our use of median values in Exhibit 22. The 2008 introduction of rebasing seems to have also increased disparities. However, it is interesting that three years of quality-based payment add-ons – 2006, 2007 and 2012 – seemingly also acted to reduce disparities, although the connection is consistently clear across both groupings in 2012 and only mixed in 2006-7. Also, PIPP funding is distributed more evenly across the state when we consider Peer Groups, allowing us to draw clearer conclusions about the effectiveness of rate disparity legislation.

The introduction of a new Value-based Reimbursement system on January 1, 2016 that considers costs and quality explicitly in rate calculation could have an impact on rate disparities. Preliminary analyses of VBR indicate that rural facilities will see larger percentage increases than metro facilities. DHS will analyze trends as they become available.

Exhibit 22 Total Nursing Facility Operating Rate Disparity between Geographic Groups (1999-2014)

	Median Rates by Rule 50 Geographic Group			i i i i i i i i i i i i i i i i i i i				Geogi Groi Percen	e 50 raphic up as tage of up 3	Rebasing Peer Group as Percentage of Group 1	
Rate							1 as %	2 as %	3 as %	2 as %	
Year	1	2	3	1	2	3	of 3	of 3	of 1	of 1	
1999	\$86	\$91	\$107	\$103	\$91	\$85	79.7%	84.4%	82.6%	88.7%	
2000	\$92	\$97	\$113	\$109	\$98	\$92	81.7%	86.1%	84.4%	89.9%	
2001	\$101	\$102	\$118	\$115	\$103	\$101	85.4%	86.6%	88.1%	90.0%	
2002	\$105	\$106	\$122	\$118	\$106	\$105	86.0%	86.6%	88.7%	90.1%	
2003	\$108	\$111	\$126	\$122	\$111	\$108	85.9%	87.9%	88.4%	91.0%	
2004	\$108	\$111	\$127	\$122	\$111	\$108	85.3%	87.4%	88.5%	91.2%	
2005	\$112	\$114	\$130	\$126	\$115	\$112	85.9%	87.9%	88.6%	90.8%	
2006	\$116	\$117	\$135	\$130	\$119	\$116	85.4%	86.9%	89.2%	91.9%	
2007	\$120	\$121	\$139	\$134	\$122	\$119	86.8%	87.5%	88.9%	90.8%	
2008	\$122	\$124	\$143	\$138	\$124	\$121	85.5%	86.8%	87.7%	89.8%	
2009	\$121	\$123	\$142	\$137	\$123	\$120	85.2%	86.9%	87.7%	89.7%	
2010	\$121	\$123	\$142	\$137	\$123	\$120	85.2%	86.9%	87.7%	89.7%	
2011	\$123	\$124	\$144	\$139	\$125	\$122	85.3%	86.1%	87.2%	89.8%	
2012	\$127	\$129	\$149	\$144	\$130	\$126	85.5%	86.4%	87.6%	90.2%	
2013	\$130	\$131	\$152	\$147	\$131	\$129	85.6%	86.1%	87.4%	89.1%	
2014	\$132	\$132	\$153	\$148	\$133	\$130	86.4%	86.5%	88.1%	90.3%	

Total operating rate = Total payment rate per resident day, less Property and Other components; 1999-2002 = Minnesota case-mix class "G"; 2003-2014 = RUG-III/IV case-mix group DDF (default); 2009 = statewide decline in rates due to expiration of temporary 1% increase for staffing costs; 2011 = RUG-IV began Jan 2012 so we use weighted average ((Oct 2011 rate*3)+(Sep 2012 rate*9)/12); 2012 = rates include statewide quality add-on effective Sep 2013; Courage Residence excluded from analysis due to uniquely high rates and different population served

ANALYSIS BY OWNERSHIP TYPE

Three types of facility ownership are compared in the next breakout:

- 1. For Profit Facilities 102 facilities in 2009 and 106 in 2014
- 2. Not-For-Profit Facilities 190 facilities in both 2009 and 2014
- 3. Government Owned Facilities 26 facilities in 2009 and 19 in 2014

Exhibit 23 summarizes the financial status of freestanding facilities and Boarding Care Homes in Minnesota, broken out by type of ownership.

EXHIBIT 23 COMPARISON OF 2014 FINANCIAL PERFORMANCE FREESTANDING FACILITIES AND BOARDING CARE HOMES COMBINED BY FACILITY OWNERSHIP TYPE

	For Profit Facilities	Not-For-Profit	Government
		Facilities	Owned Facilities
Number of facilities	106	190	19
Percent with positive	58%	48%	47%
financial performance			
Total net gain/(loss)	\$3,652,851	(\$679,895)	(\$227,850)
Average facility net	\$34,461	(\$3,578)	(\$11,992)
gain/(loss)			
Net gain/(loss) as a percent	0.75%	(0.05%)	(0.30%)
of revenues			
Net gain /(loss) per resident	\$1.50	(\$0.12)	(\$0.63)
day, weighted average			
Average MA rate minus	(\$28.92)	(\$42.56)	(\$21.43)
average cost per resident			
day			

Observations:

- Financial performance of the For Profit Facilities is stronger than of Not-For-Profit Facilities, which, in turn, is stronger than of the Government Owned Facilities.
- Government Owned Facilities, on average, showed stronger performance in 2013 and 2014 as compared with 2010 and 2011. 2012 was the first year in which these facilities received federal matching of non-state governmental owners' financial contributions under the Equitable Cost-sharing for Publicly-owned Nursing Facilities Program.
- While small differences are seen in per resident day costs between the three ownership types, the largest difference is in revenues, with the average per day revenue of Government Owned Facilities being \$8.44 less than For Profit Facilities and \$11.67 less that Not For-Profit Facilities.

More detail on this breakout is provided in Exhibit 24.

EXHIBIT 24
COMPARISON OF 2008 – 2014 FINANCIAL PERFORMANCE
FREESTANDING FACILITIES AND BOARDING CARE HOMES COMBINED
BY FACILITY OWNERSHIP TYPE

	OWNERSHIP TYPE BREAKOUT -	2008	2009	2010	2011	2012	2013	2014
	FREESTANDING FACILITIES AND B&C	2006	2009	2010	2011	2012	2013	2014
EC	DR PROFIT	N/A	100	102	100	104	107	100
		IN/A	102	103	106	104	107	106
1	AVERAGE DAILY CENSUS		74	69	66	65 560/	64	63
2	PERCENT WITH POSITIVE FINANCIAL		79%	65%	74%	56%	55%	58%
_	PERFORMANCE							
3	TOTAL NET GAIN/(LOSS) (in millions)		\$30.2	\$17.2	\$28.8	\$4.7	\$4.9	\$3.7
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		5.85%	3.58%	5.73%	0.98%	1.01%	0.75%
5	NET GAIN/(LOSS) PER RESIDENT DAY -		\$10.96	\$6.68	\$11.21	\$1.91	\$1.97	\$1.50
	WEIGHTED AVERAGE							
6	75th PERCENTILE			\$13.94	\$19.12	\$9.81	\$10.11	\$10.59
7	MEDIAN			\$4.93	\$9.03	\$1.71	\$1.14	\$2.48
8	25th PERCENTILE			(\$2.30)	(\$1.36)	(\$10.18)	(\$12.42)	(\$8.68)
9	AVERAGE MA RATE MINUS AVERAGE		(\$14.65)	(\$20.69)	(\$20.18)	(\$27.19)	(\$26.77)	(\$28.92)
	COST PER RESIDENT DAY							
	OT FOR	N/A	190	194	195	195	192	190
PF	OFIT							
1	AVERAGE DAILY CENSUS		89	88	85	81	82	81
2	PERCENT WITH POSITIVE FINANCIAL		72 %	69%	73%	54%	54%	48%
	PERFORMANCE							
3	TOTAL NET GAIN/(LOSS) (in millions)		\$36.3	\$32.6	\$39.7	(\$17.7)	(\$7.2)	(\$0.7)
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		2.93%	2.59%	3.11%	-1.45%	-0.60%	-0.05%
5	NET GAIN/(LOSS) PER RESIDENT DAY -		\$5.87	\$5.26	\$6.57	(\$3.06)	(\$1.27)	(\$0.12)
	WEIGHTED AVERAGE							
6	75th PERCENTILE			\$11.28	\$13.67	\$7.57	\$7.60	\$8.82
7	MEDIAN			\$4.83	\$5.83	\$0.79	\$0.82	(\$0.93)
8	25th PERCENTILE			(\$1.52)	(\$1.38)	(\$8.75)	(\$8.23)	(\$11.33)
9	AVERAGE MA RATE MINUS AVERAGE		(\$26.85)	(\$26.50)	(\$33.94)	(\$42.67)	(\$41.14)	(\$42.56)
	COST PER RESIDENT DAY		.,	,,	,,	,,	,,,,,,,	,,,,,,,
G	OVERNMENT	N/A	26	24	22	19	19	19
1	AVERAGE DAILY CENSUS		56	56	52	53	53	52
2	PERCENT WITH POSITIVE FINANCIAL		62%	38%	36%	42%	42%	47%
	PERFORMANCE							
3	TOTAL NET GAIN/(LOSS) (in millions)		\$0.3	(\$4.0)	(\$3.2)	(\$0.5)	(\$0.5)	(\$0.2)
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		0.30%	-4.58%	-4.08%	-0.64%	-0.64%	-0.30%
5	NET GAIN/(LOSS) PER RESIDENT DAY -		\$0.55	(\$8.20)	(\$7.68)	(\$1.28)	(\$1.28)	(\$0.63)
	WEIGHTED AVERAGE		75.00	(42.20)	(4.100)	(+=.=0)	(+ = 0)	(42.00)
6	75th PERCENTILE			\$2.39	\$3.57	\$5.98	\$5.98	\$14.74
7	MEDIAN			(\$2.01)	(\$9.09)	(\$1.51)	(\$1.51)	(\$1.48)
8	25th PERCENTILE			(\$9.88)	(\$14.22)	(\$10.13)	(\$10.13)	(\$8.89)
9	AVERAGE MA RATE MINUS AVERAGE		(\$8.86)	(\$27.69)	(\$33.10)	(\$25.13)	(\$25.13)	(\$21.43)
_	COST PER RESIDENT DAY		(ψυ.υυ)	(ψ27.07)	(ψυσ.10)	(ΨΔΟ.1Ο)	(ψ20.10)	(ψ21.43)
	COOTTER RESIDENT DAT							
		l		l	l	l	l	l

ANALYSIS BY AFFILIATION

Nursing facilities are divided into four groups in the next breakout, based on size of affiliation. These groups consist of facilities that are in common ownership or management groups of:

• One facility, i.e., non-affiliated

- Two or three facilities
- Between four and seven facilities
- Eight or more facilities

Exhibit 25 summarizes the financial status of freestanding facilities and Boarding Care Homes in Minnesota, broken out by level of facility affiliation.

EXHIBIT 25
COMPARISON OF 2014 FINANCIAL PERFORMANCE
FREESTANDING FACILITIES AND BOARDING CARE HOMES COMBINED
BY FACILITY AFFILIATION

	AFFILIATION GROUP SIZE							
	1	2-3	4-7	8+				
Number of facilities	132	27	43	113				
Percent with positive	55%	52%	44%	50%				
financial performance								
Total net gain/(loss)	(\$1,038,940)	\$927,371	(\$295,044)	\$3,151,719				
Average facility net	(7,871)	\$34,347	(\$6,861)	\$27,891				
gain/(loss)								
Net gain/(loss) as a	(0.14%)	0.60%	(0.11%)	0.51%				
percent of revenues								
Net gain /(loss) per	(\$0.29)	\$1.22	(\$0.23)	\$1.13				
resident day, weighted								
average								
Average MA rate minus	(\$35.55)	(\$35.87)	(\$34.29)	(\$43.55)				
average cost per resident								
day								

Observations:

- Financial performance tends to improve with size of affiliated group.
- Larger groups more often close poorly performing facilities.

More detail on this breakout is provided in Exhibit 26.

EXHIBIT 26 COMPARISON OF 2008 - 2014FINANCIAL PERFORMANCE FREESTANDING FACILITIES AND BOARDING CARE HOMES COMBINED BY FACILITY AFFILIATION

AFFILIATION BREAKOUT -	2008	2009	2010	2011	2012	2013	2014
FREESTANDING FACILITIES AND B&C							
NOT	N/A	116	115	117	131	131	132
AFFILIATED							
1 AVERAGE DAILY		79	77	74	73	73	75
CENSUS							
2 PERCENT WITH POSITIVE FINANCIAL		72%	70%	65%	56%	56%	55%
PERFORMANCE							
3 TOTAL NET GAIN/(LOSS) (in millions)		\$20.6	\$12.6	\$17.9	(\$4.54)	(\$4.04)	(\$1.0)

	AFFILIATION BREAKOUT -	2008	2009	2010	2011	2012	2013	2014
_	FREESTANDING FACILITIES AND B&C							
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		3.28%	2.08%	2.89%	-0.66%	-0.58%	-0.14%
5	NET GAIN/(LOSS) PER RESIDENT DAY -		\$6.17	\$3.92	\$5.63	(\$1.30)	(\$1.15)	(\$0.29)
	WEIGHTED AVERAGE							
6	75th PERCENTILE			\$10.42	\$13.68	\$7.48	\$7.84	\$9.86
7	MEDIAN			\$4.55	\$4.51	\$1.61	\$1.82	\$1.18
8	25th PERCENTILE			(\$1.30)	(\$6.85)	(\$8.01)	(\$7.51)	(\$7.69)
9	AVERAGE MA RATE MINUS AVERAGE		(\$21.80)	(\$24.65)	(\$29.86)	(\$32.69)	(\$32.69)	(\$35.55)
,	COST PER RESIDENT DAY		(\$21.00)	(\$24.03)	(\$29.00)	(ψ32.09)	(φ32.09)	(\$33.33)
	COST PER RESIDENT DAY							
_		27/1						
_	ROUPS OF TWO OR THREE FACILITIES	N/A	28	31	31	26	26	27
1	AVERAGE DAILY		100	92	90	90	90	77
	CENSUS							
2	PERCENT WITH POSITIVE FINANCIAL		75%	71 %	68%	69%	69%	52%
	PERFORMANCE							
3	TOTAL NET GAIN/(LOSS) (in millions)		\$2.5	\$3.9	\$3.5	(\$0.6)	(\$0.3)	\$0.9
4	NET GAIN/(LOSS) DIVIDED BY REVENUE		1.22%	1.86%	1.60%	-0.36%	-0.15%	0.60%
	NET GAIN/(LOSS) PER RESIDENT DAY -		\$2.44	\$3.74	\$3.38	(\$0.75)	(\$0.31)	\$1.22
۱	WEIGHTED AVERAGE		T-/	T-11.	72.00	(+ = 1.7 0)	(+ = 10 2)	7
6	75th PERCENTILE			\$9.51	\$8.46	\$9.10	\$10.68	\$10.80
						· ·	·	
7	MEDIAN			\$4.28	\$4.10	\$1.62	\$1.62	\$0.48
8	25th PERCENTILE			(\$1.59)	(\$3.00)	(\$3.86)	(\$3.88)	(\$11.01)
9	AVERAGE MA RATE MINUS AVERAGE		(\$35.34)	(\$37.02)	(\$45.31)	(\$46.91)	(\$45.97)	(\$35.87)
	COST PER RESIDENT DAY							
G	ROUPS OF FOUR TO EIGHT FACILITIES	N/A	49	41	44	35	35	43
1	AVERAGE DAILY		99	93	89	92	92	81
	CENSUS							
2	PERCENT WITH POSITIVE FINANCIAL		67%	61%	68%	40%	40%	44%
	PERFORMANCE							
3	TOTAL NET GAIN/(LOSS) (in millions)		\$8.2	\$8.6	\$11.6	(\$2.7)	(\$2.7)	(\$0.3)
	NET GAIN/(LOSS) DIVIDED BY REVENUE		2.29%	3.05%	3.88%	-1.10%	-1.09%	-0.11%
	* *							
5	NET GAIN/(LOSS) PER RESIDENT DAY -		\$4.63	\$6.20	\$8.12	(\$2.29)	(\$2.29)	(\$0.23)
	WEIGHTED AVERAGE							
6	75th PERCENTILE			\$11.79	\$14.50	\$7.08	\$7.08	\$7.51
7	MEDIAN			\$3.64	\$7.41	(\$2.66)	(\$2.66)	(\$1.88)
8	25th PERCENTILE			(\$2.71)	(\$5.23)	(\$9.62)	(\$9.62)	(\$9.04)
9	AVERAGE MA RATE MINUS AVERAGE		(\$25.31)	(\$25.51)	(\$29.01)	(\$33.39)	(\$33.39)	(\$34.29)
	COST PER RESIDENT DAY							
G	ROUPS OF GREATER THAN EIGHT	N/A	125	134	131	126	126	113
	ACILITIES			•				-
	AVERAGE DAILY		73	71	71	68	68	67
•	CENSUS		, ,	, 1	, 1	30		<i>0,</i>
2	PERCENT WITH POSITIVE FINANCIAL		76%	63%	78%	52%	52%	50%
_			70/0	03/0	70/0	34 /0	<i>32</i> /0	JU /0
_	PERFORMANCE		#== =	#	#	(0.5.5)	<u></u>	
	TOTAL NET GAIN/(LOSS) (in millions)		\$35.5	\$21.7	\$38.8	(\$6.1)	\$4.2	\$3.2
	NET GAIN/(LOSS) DIVIDED BY REVENUE		5.34%	2.99%	5.36%	-0.93%	0.64%	0.51%
5	NET GAIN/(LOSS) PER RESIDENT DAY -		\$10.62	\$6.02	\$11.41	(\$2.01)	\$1.38	\$1.13
	WEIGHTED AVERAGE							
6	75th PERCENTILE			\$12.89	\$18.33	\$8.89	\$8.89	\$11.80
7	MEDIAN			\$4.68	\$8.01	\$0.89	\$0.87	(\$0.78)
8	25th PERCENTILE			(\$2.82)	\$1.33	(\$12.37)	(\$12.20)	(\$11.22)
9	AVERAGE MA RATE MINUS AVERAGE		(\$19.98)	(\$26.99)	(\$21.34)	(\$43.01)	(\$39.77)	(\$43.55)
'	COST PER RESIDENT DAY		(ψ1).)0)	(ΨΔΟ.ΣΣ)	(ψΔ1.04)	(ψΞΟ.01)	(ψυ σ.7.7.)	(ψ±0.00)
	COOTTER RESIDENT DITT							

D. Industry Size

Rightsizing the nursing home industry has been a major policy theme for Minnesota for over 30 years. This section of the report will examine the trends in bed availability and need, and

Exhibit 27

Nursing Home Beds - Minnesota, US 70,000 2,000,000 60,000 1,600,000 50,000 1,200,000 Minnesota Beds 40,000 **US Beds** 30,000 800,000 20,000 400,000 10,000 ■ MN NH Beds → US NH Beds

specifically, will address the question: "Will Minnesota soon experience a shortage of nursing home beds, and specifically, should the moratorium on adding new beds be repealed?"

Number of Nursing Facilities and Number of Beds. As of September 30, 2014, Minnesota had 387 licensed nursing homes and licensed and certified boarding care homes with a total of 30,879 beds in active service, with 370 facilities and 29,309 beds certified to participate in the Medicaid Program.

The number of nursing homes and licensed beds has been declining since 1987, when the number of facilities and beds in Minnesota peaked at 468 facilities with 48,307 beds. By September 2014, 81 facilities had closed altogether (net of new facilities opened) and 15,719 beds had been completely delicensed. An additional

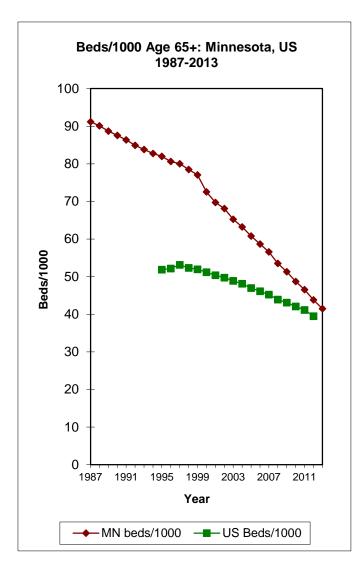
1,709 beds were out of active service, in layaway status. The supply of active beds has declined

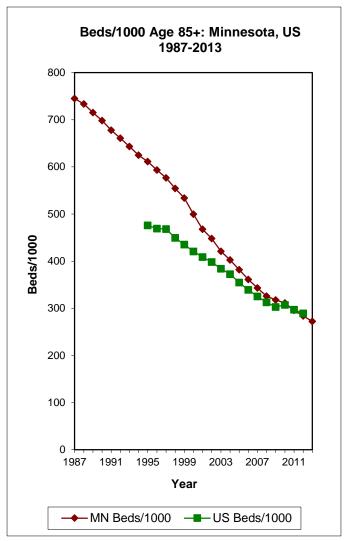
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¹ Programs and strategies that have been enacted (and modified) during this period to assist in rebalancing LTSS: (a) Moratorium on new licensure and MA certification of nursing home beds; (b) Pre-admission screening, now LTC Consultation; (c) Funding for HCBS, through Elderly Waiver and Alternative Care; (d) Local and regional long-term care planning and service "gaps" analysis, (e) Community Services and Service Development grants; (f) Nursing home bed layaway program; (g) Planned closure incentive payments; (h) the Single bed incentive; (i) Senior Linkage Line; (j)Nursing facility consolidation; (k) Return to Community Program; (l) NF level of care; (m) Essential Community Services; (n) Moving Home Minnesota Program; and (o) Olmstead planning.

by 36% over the 27 years since the 1987 peak. In the last two years, the bed supply has declined by 1,087 beds or 3.4%.

Exhibit 28 Exhibit 29





Beds per 1,000 Elderly. Historically, Minnesota has been one of the most highly bedded states in the U.S., and in terms of beds/1000, Minnesota continues to have more nursing home bed availability than the national average when measured as beds per 1000 age 65+, However, in 2011, for the first time, Minnesota had fewer beds than the national average when measured as beds per 1000 age 85+. In 1995, Minnesota had 58% more beds per 1000 age 65+ and 28% more beds per 1000 age 85+ than the national average. By 2008 these numbers had decreased to 22% and 9% respectively. In 2011, Minnesota had only 13% more beds per 1000 age 65+ and had 0.4% fewer for the 85+ population than the national average. And in 2012, the most recent year with national data available, Minnesota had only 10.9% more beds per 1000 age 65+ and had 1.9% fewer for the 85+ population than the national average.

Exhibit 30 provides more detailed comparisons of Minnesota data on nursing home supply with comparable national data.

Comparison of Minnes	Exhibit 30 ota and U.S. Data	on Nursing Home	Supply
	Minnesota	U.S.	MN as % of U.S.
Historic number of beds	1987 – 48,307		
HISTORIC Number of beds	1995 – 47,181	1995 – 1,751,302	2.69%
Current number of beds	2012 - 31,966	2012 - 1,703,213	1.88%
Current number of beds	2013 – 31,376		
Average annual % change in number of beds, 1995 to 2012	-2.3%	-0.2%	
Dook hada nor 1000 aga 65 i	1987 – 91.2		
Peak beds per 1000 age 65+	1995 – 82.0	1995 – 51.9	158%
Current hade per 1000 age 65 i	2012 – 43.8	2012 - 39.5	111%
Current beds per 1000 age 65+	2013 – 41.5		
Average annual % change in beds per 1000 age 65+, 1995 to 2012	-3.9%	-1.6%	
Dook hada nor 1000 aga 95 i	1987 – 745.3		
Peak beds per 1000 age 85+	1995 – 611.4	1995 – 475.8	128%
Current hade per 1000 age 95:	2012 - 283.8	2012 - 289.3	98.1%
Current beds per 1000 age 85+	2013 – 272.3		
Average annual % change in beds per 1000 age 85+, 1995 to 2012	-4.6%	-3.0%	

Bed Distribution within Minnesota. Before examining the distribution of beds in Minnesota, it is necessary to describe a relatively new method of measurement – Age Intensity Adjusted (AIA) Beds per Thousand. Comparing the availability of beds over time or between regions is a somewhat inexact science. The two measures that are commonly used, beds per 1000 age 65+ and beds per 1000 age 85+, are inadequate, because of variations in the age composition of the elderly, and the differing utilization rates associated with different age groups. A solution to this

Exhibi NH Utilizati By Age Gro	on in MN
Age Group	Util Rate
65-69	0.6 %
70-74	1.0 %
75-79	2.0 %
80-84	4.0 %
85+	12.6 %

problem is adjusting for differences in age composition. The method developed by DHS to do this looks at the age 65+ population broken into five groups and adjusting them for their respective statewide nursing home utilization rate. It is calculated by using the 65+ beds/1000 rate and adjusting it for age distribution. For each county, the population of each 5-year age group is weighted using the utilization rates, shown in Exhibit 31. The weights are combined to create a weighted score for each county. The weighted scores are then each divided by the statewide weighted score to establish a weighting factor for each county. The factor is applied to the county's 65+ beds/1000 rate to adjust it to arrive at their age intensity adjusted beds/1000 rate.

The availability of beds varies substantially across counties. Exhibit 32 shows the state averages for these measures as well as the variance across counties and across "groups" of counties, using the commonly used 65+ and 85+ measures and the AIA method. The contiguous county measure takes into account the use of nursing homes by persons in adjacent counties.

Average Nursing Ho	Exhibit 32 ome Beds per Thous (and Range) Minn	and Persons Age 65	+ and 85+
VARIABLE	AGE 65+	AGE 85+	Age Intensity Adjusted
Statewide beds per 1000	41.5	272.3	
County beds per 1000 - Low	0.0 in Red Lake	0.0 in Red Lake	0.0 in Red Lake
County beds per 1000 - High	112.5 in Kittson	652.2 in Wilkin	95.4 in Kittson
Contiguous county groups beds per 1000 - Low	20.1 in Chisago	174.5 in Chisago	
Contiguous county groups beds per 1000 - High	75.6 in Yellow Medicine	404.0 in Mahnomen	

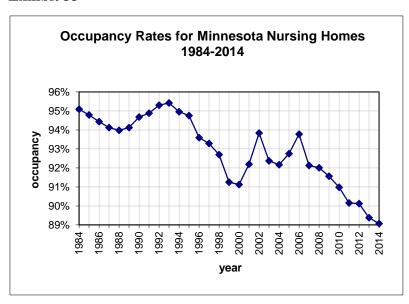
See Exhibit 42 for a table showing the number of facilities and beds by county, each county's beds/1000 persons **age 65+**, and that county's rank from the most beds per 1000 (1) to the fewest (87). This same information is also presented for each county with its contiguous group of counties, and then the same information based on the 85+ population, and the age intensity adjusted beds per 1000 and rank. The ratio of the beds per 1000 in the county with the highest number divided by that of the county with the lowest number is different using the three methods. For purposes of this analysis, we exclude Red Lake County because it has no licensed beds, and instead we use the county with the fewest licensed beds but greater than zero. For the age 65+ measure, the ratio is 7.3; for the age 85+ measure, it is 4.3; and for the AIA method, it is 5.0.

When comparing Minnesota with the U.S. using the AIA method, the difference in beds per 1000 shrinks from 13% to 5%. The U.S. had 44.3 AIA beds per 1000, compared with Minnesota's 46.5 beds per 1000 age 65+. This reflects two factors that are at play: that the 65+ population of Minnesota is older than the 65+ population of the U.S. – that it is more age-intense, and that Minnesota still has more bed availability than the U.S. overall.

Occupancy. Occupancy is defined as the percentage of days that nursing home beds are occupied. It is calculated as the actual number of resident days of nursing home care provided during a year divided by the maximum capacity for that year, that is, the number of resident days that would have been provided if all beds in active service were occupied every day.

Occupancy in Minnesota's nursing homes has ranged between a high of 95.4% in 1993 and a low of 89.1% in 2014. This rather narrow range of occupancy has been maintained in recent years largely by taking beds out of service. Occupancy is important to monitor for two reasons. If occupancy were too high, consumers would have difficulty accessing nursing home care and would have limited choice. Low occupancy would likely put a financial strain on facilities, and perhaps, reduce the overall efficiency of the industry.

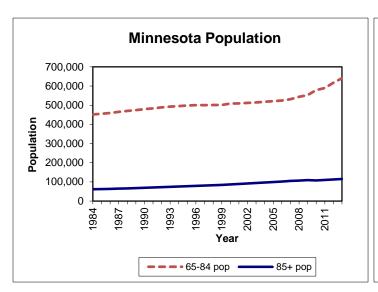
Exhibit 33

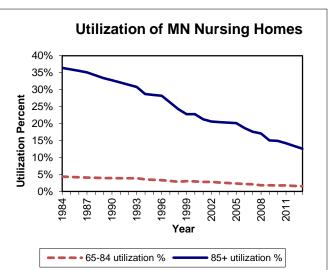


Hardship Areas. As noted earlier, the distribution of nursing home beds is not uniform across the state. All three measures indicate significant unevenness of distribution of beds. Minnesota statute enacted in 2011 may help to address the uneven distribution of beds by allowing new beds to be added in hardship areas. Criteria to be considered in designating hardship areas are age-intensity adjusted beds per thousand, out migration, availability of non-institutional long-term supports and service, and declarations of hardship due to insufficient access by local county agencies and area agencies on aging. (See Exhibit 41 for data on these criteria.) MDH, in consultation with DHS, began a process in August 2013, and again in August 2015, including a request for information about possible hardship areas and a request for proposals for adding beds in designated areas. MDH may approve up to 200 beds per biennium until 2020, after which up to 300 beds per biennium may be added. The August 2013 process did not result in any beds being added.

Nursing Facility Utilization. With increasing numbers of elderly and declining numbers of nursing home beds, why are occupancy rates declining? The market is shifting away from institutional care, encouraged by state policies as noted earlier and seen most dramatically in declining utilization rates. Nursing home utilization is a measure of how likely it is that a person will be in a nursing home—namely the percent of people within an age group who are in a nursing home on a given day. The nursing home utilization rate for older people in Minnesota has been declining for at least the past 29 years. In 1984, the utilization rate for persons aged 65+ was 8.4 %, and by 2013, it had declined to 3.2 %—a 62 % reduction. The utilization rate for people age 85+ declined even more dramatically, from 36.4% in 1984 to 12.6% in 2013, a 65% reduction. The reduced utilization of nursing home services has been accompanied by increased numbers of people receiving LTSS in their own homes and in assisted living settings.

Exhibit 34 Exhibit 35

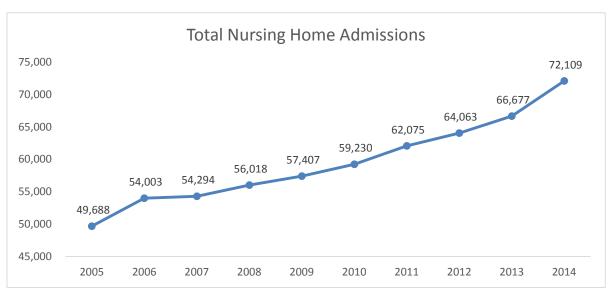




Exi	hibit 36			
Nursing Home Utilization Rates	in Selected	Years from	1984 - 2013	
for Persons 65+ Year	and 85+ in 65+	Minnesota Annual Rate	85+	Annual Rate of Change
1 ear	Utilization	of Change	os+ Utilization	Annual Rate of Change
1984	8.4%	J	36.4%	
1987	8.1%	-1.2%	35.1%	-1.2%
1989	7.8%	-1.9%	33.4%	-2.5%
1993	7.6%	-0.6%	30.8%	-2.0%
1994	7.1%	-6.6%	28.7%	-6.8%
1996	6.9%	-1.4%	28.2%	-0.9%
1998	6.1%	-6.8%	24.3%	-7.2%
2000	5.8%		22.8%	
2001	5.6%	-4.3%	21.3%	-6.5%
2002	5.5%	-1.3%	20.6%	-3.2%
2005	5.2%	-2.1%	20.1%	-0.8%
2006	4.9%	-5.6%	18.7%	-7.3%
2007	4.7%	-4.3%	17.6%	-5.7%
2008	4.4%	-6.9%	17.1%	-2.9%
2009	4.0 %	-8.0%	15.1%	-11.9%
2010	3.9%	-3.5%	14.9%	-0.9%
2011	3.7%	-3.6%	14.1%	-4.9%
2012	3.5%	-7.0%	13.4%	-5.6%
2013	3.2%	-7.4%	12.6%	-6.0%
Source: Residents – MDH and DHS; Population – US Census Bureau *Beginning in 2000, the data source used to compute utilization rates changed because the Minnesota case mix system was replaced with the RUGS system.				

Another key measure of utilization, admissions to nursing facilities, illustrates the increased availability and use of short stay care (see Exhibit 39). While the annual number of admissions has risen from less than 50,000 in 2005 to over 72,000 in 2014, these stays have steadily become shorter. These trends suggest that most individuals using nursing facilities today require more-frequent, briefer stays, likely for short-term health needs before returning to long-term residences in the community. (It should be noted that the higher number of admissions in 2014 was due, in part, to a change in the Federal assessment protocol.)





Will Minnesota soon experience a shortage of nursing home beds, and specifically, should the moratorium on adding new beds be repealed? The growth in the elderly population causes policy makers to be concerned that access to nursing facility services will become constrained. Perhaps the state needs to alter or remove the moratorium to allow new nursing homes to be built. Three steps are taken to answer this question:

- Project bed availability based upon the downward trend in the number of beds
- Project bed need based upon the downward trend in the rate of utilization of nursing home services and the upward trend in the elderly population
- Compare these two projections to see how the current surplus in bed supply will likely change.

Exhibit 38
Projecting Number of
Nursing Home Beds

	in Minnesota 014-2030
2014*	30,879
2015	30,301
2020	27,571
2025	25,086
2030	22,825
*2014 = a	actual number of
beds	, 9/30/2014

Projected availability based on changes in the number of beds. The number of nursing home beds in Minnesota has been decreasing consistently over the last 25 years. The projection for the next 16 years continues the trend.

Exhibits 41 and 42 show the projected nursing home bed availability in Minnesota to 2030, starting with 30,879 beds in 2014 and resulting in 22,825 beds in 2030.

Projected need based on the changing utilization rate of nursing home services and population estimates. Utilization rates have been falling consistently for 29 years and at a higher

rate in recent years. Therefore, this projection assumes a continuation of this trend as well, and applies it to population estimates to project future bed need.

Exhibit 39

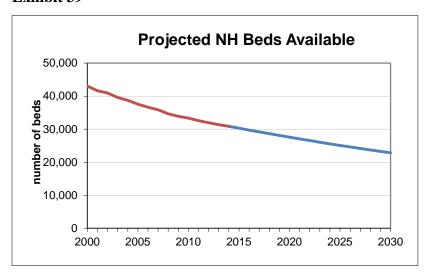
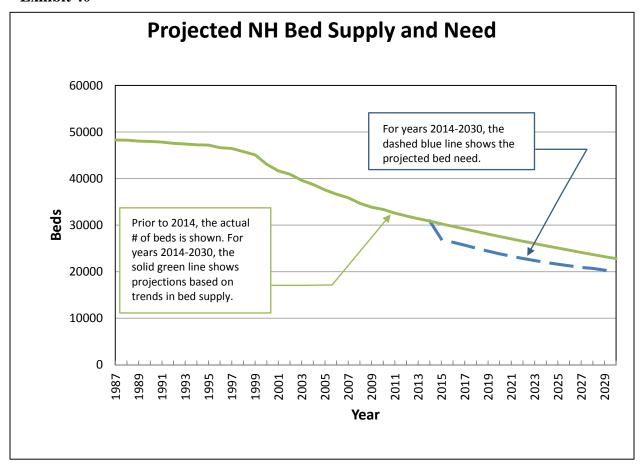


Exhibit 40 compares the bed availability projection with the bed need projection. Minnesota starts with a projected surplus, in 2014, of 3,335 beds. That surplus is still 2,900 beds in 2030.

Exhibit 40



In conclusion, as stated above, the purpose of this section of the report is to examine trends in nursing home bed availability and need, and specifically, to address the question: "Will Minnesota soon experience a shortage of nursing home beds, and specifically, should the moratorium on adding new beds be repealed?" The number of nursing facility beds available in Minnesota has been declining steadily for many years, and the need for beds has declined along with their availability. Occupancy of beds is at an all-time low; rates of utilization of beds by the elderly are declining; and the new hardship provision should address hardship in areas where it may begin to present itself.

So, yes, the moratorium on new nursing home beds is still needed. The evidence that Minnesota will not experience a shortage of nursing facility beds during the next several years is very strong. Nonetheless, Minnesota should:

- Watch for local and regional access problems,
- Continue to allow the use of the existing mechanism that allows beds to be relocated from high bedded areas to low bedded areas,
- Monitor the results of the new hardship provision,

- Continue to monitor Minnesota's beds per 1000 in comparison with the U.S., and
- Continue to monitor occupancy rates and, in the event they show a significant rise, consider more timely reporting and analysis of occupancy data, and modifications to policies that address bed closures, bed relocations and hardship areas.

Exhibit 41 - Data For Hardship Area Criteria

County	# beds 2011 <i>f</i>	AIA I	AIA bpt rank	Total HomeCare _Expenditure	EPP 65+	EPP Rank	AIA pop 65+	Admits	Stayed	Out migrated	Outr Pct Out Rank	Outmigration Rank
Aitkin	128	35.1	75	\$1,013,307	\$278.20	64	3,642	46	42	4	8.70%	25
Anoka	521	19.8	86	\$42,654,586	ķ			250	202	48	19.20%	
Becker	335	64.0	20	\$7,022,790		6	5,231	110	104	6	5.45%	43
Beltrami	245	41.1	65	\$12,854,624	\$2,158.76			84	76	8	9.52%	21
Benton	416	79.1	ъ	\$3,465,271	\$659.27	28		145	137	8	5.52%	42
Big Stone	114	73.4	10	\$235,768	\$151.74	. 80	1,554	29	29	0	0.00%	87
Blue Earth	376	43.4	61	\$3,892,023	\$449.62	46	8,656	84	75	9	10.71%	17
Brown	322	54.7	36	\$1,719,526	\$292.27	62		81	78	ω	3.70%	59
Carlton	264	50.3	44	\$4,726,756				105	101	4	3.81%	
Carver	249	33.1	78	\$4,994,096	\$662.97	27	7,533	88	79	9	10.23%	18
Cass	102	21.7	85	\$5,347,953	\$1,137.37	9	4,702	46	35	1	23.91%	3
Chippewa	163	59.0	29	\$534,332	\$193.48	77	2,762	4	40	4	9.09%	22
Chisago	218	35.6	74	\$3,614,379	\$590.99	37	6,116	67	61	6	8.96%	23
Clay	362	47.8	48	\$4,358,554	\$575.72	38	7,571	110	108	2	1.82%	69
Clearwater	86	55.2	35	\$2,075,531	\$1,331.55	7	1,559	34	34	0	0.00%	87
Cook	47	47.3	51	\$11,876	\$11.95	87	994	6	6	0	0.00%	87
Cottonwood	173	59.2	27	\$958,866	\$328.19	59	2,922	47	45	2	4.26%	55
Crow Wing	286	26.5	82	\$8,711,814	\$808.67	19	10,773	131	126		3.82%	57
Dakota	1272	34.0	77	\$37,578,163	\$1,004.81	11	37,398	330	286	4	13.33%	12
Dodge	106	41.2	64	\$1,596,132	\$620.59	34	2,572	28	26	2	7.14%	31
Douglas	310	42.3	62	\$3,355,473	\$457.33	45	7,337	129	128	1	0.78%	73
Faribault	225	63.0	22	\$489,005	\$136.88	84	3,572	49	48		2.04%	67
Fillmore	324	69.3	13	\$681,080	\$145.58	81	4,678	89	85	4	4.49%	53
Freeborn	356	52.3	40	\$1,894,231	\$278.20	65	6,809	97	94	ω	3.09%	61
Goodhue	643	75.0	7	\$2,348,219	\$273.83	69	8,575	149	141	8	5.37%	44
Grant	69	46.1	54	\$355,116	\$237.33	75	1,496	19	15	4	21.05%	
Hennepin	7405	52.8	38	\$254, 338, 848	\$1,812.64	4	1,	2290	2248	42	1.83%	68
Houston	190	52.6	39	\$807,603	\$223.70	76	3,610	51	51	0	0.00%	87
Hubbard	68	19.4	87	\$1,937,846	\$552.97	40	3,504	22	17	5	22.73%	4
Isanti	256	56.5	34	\$2,963,594	\$654.40	29	4,529	71	65	6	8.45%	26
Itasca	300	37.0	71	\$6,850,183		16		149	140	9	6.04%	36
Jackson	105	44.2	57	\$580,310	\$244.53	73	2,373	29	29	0	0.00%	87
Kanahar	77	34.7	76	\$1,816,879	\$819.10	18	2,218	63	63	0	0.00%	87

County	# beds 2011 /	AIA bpt rank	AIA bpt rank	TotalHomeCare Expenditure E	EPP 65+	EPP Rank	AIA pop 65+	Admits	Staved	Out migrated	Pct Out	Outmigration Rank
bhi	Ö	57.8	31	22	28.65	2	7,606	138	4	4		62
Kittson	114	96.5	2	\$171,710	\$145.31	82	1,182	38	36	2	5.26%	
Koochiching	153	62.0	24	\$1,064,245	\$431.53	49	2,466	44	42	2	4.55%	51
Lac Qui Parle	136	66.0	16	\$540,617	\$262.29	71	2,061	31	29	2	6.45%	33
Lake	144	58.3	30	\$1,883,776	\$762.06	22	2,472	20	19	ш	5.00%	48
Lake Of The Woods	44	59.1	28	\$206,359	\$277.10	67	745	18	17	ш	5.56%	41
Le Sueur	170	47.1	52	\$864,867	\$239.69	74	3,608	45	41	4	8.89%	24
Lincoln	121	70.6	12	\$284,789	\$166.25	79	1,713	28	28	0	0.00%	87
Lyon	237	56.6	33	\$3,470,852	\$828.70	17	4,188	63	60	3	4.76%	50
McLeod	300	48.6	47	\$3,866,197	\$626.26	33	6,173	233	230	3	1.29%	71
Mahnomen	48	62.2	23	\$3,050,791	\$3,953.90	1	772	14	12	2	14.29%	9
Marshall	60	31.3	80	\$526,885	\$275.11	68	1,915	13	∞	5	38.46%	1
Martin	221	41.7	63	\$2,229,740	\$420.97	51	5,297	69	64	5	7.25%	30
Meeker	204	51.2	43	\$2,146,523	\$539.03	41	3,982	119	112	7	5.88%	38
Mille Lacs	274	65.0	17	\$3,772,322	\$895.30	14	4,213	109	97	12	11.01%	16
Morrison	208	38.0	70	\$2,266,660	\$414.41	52	5,470	93	89	4	4.30%	54
Mower	307	36.9	72	\$2,353,469	\$283.12	63	8,313	93	86	7	7.53%	29
Murray	117	54.6	37	\$291,520	\$136.13	85	2,141	38	35	ω	7.89%	28
Nicollet	165	41.0	66	\$2,568,817	\$638.42	31	4,024	41	30	11	26.83%	2
Nobles	189	47.6	49	\$2,252,228	\$567.72	39	3,967	59	59	0	0.00%	87
Norman	151	87.5	ω	\$768,403	\$445.28	47	1,726	41	40	1	2.44%	64
Olmsted	612	32.6	79	\$14,088,590	\$750.61	24	18,769	190	180	10	5.26%	45
Otter Tail	755	61.0	26	\$3,730,868	\$301.53	61	12,373	198	193	5	2.53%	63
Pennington	112	44.9	56	\$925,958	\$371.14	57	2,495	51	51	0	0.00%	87
Pine	106	26.2	83	\$3,729,727	\$922.67	12	4,042	52	43	11	20.37%	6
Pipestone	150	63.0	21	\$396,210	\$166.51	78	2,379	28	28	0	0.00%	87
Polk	381	66.7	15	\$3,069,660	\$537.46	42	5,711	122	115	7	5.74%	40
Pope	160	64.2	19	\$676,316	\$271.19	70	2,494	46	45	1	2.17%	66
Ramsey	3108	46.8	53	\$127,727,051	\$1,925.25	ω	66,343	1141	1086	55	4.82%	49
Red Lake	30	45.6	55	\$214,680	\$326.49	60	658	16	14	2	12.50%	13
Redwood	240	64.5	18	\$2,387,981	\$641.97	30	3,720	84	72	12	14.29%	10
Renville	261	74.3	9	\$1,525,603	\$434.59	48	3,510	77	76		1.30%	70
Rice	373	47.3	50	\$4,737,766	\$601.26	36	7,880	149	144	5	3.36%	60

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County	2011 /	AIA bpt rank	ank	_Expenditure	EPP 65+	Rank	65+	Admits	Stayed	migrated	Pct Out	Rank
Rock	195	87.1	4	\$201,319	\$89.94	86	2,238	23	23	0	0.00%	87
Roseau	153	68.4	14	\$1,077,630	\$481.43	44	2,238	60	60	0	0.00%	87
Saint Louis	1454	43.5	60	\$25,780,301	\$771.92	21	33,398	699	691	∞	1.14%	72
Scott	372	40.9	67	\$11,403,406	\$1,252.95	∞	9,101	111	104	7	6.31%	
Sherburne	419	61.3	25	\$4,903,927	\$717.28	25	6,837	118	111	7	5.93%	37
Sibley	134	51.5	42	\$1,057,166	\$406.57	53	2,600	45	44	1	2.22%	65
Stearns	454	25.0	8	\$14,059,045	\$775.40	20	18,131	248	218	30	12.10%	
Steele	219	38.1	69	\$2,230,057	\$387.97	54	5,748	78	75	ω	3.85%	56
Stevens	88	43.9	58	\$284,682	\$142.06	83	2,004	18	18	0	0.00%	
Swift	115	49.1	45	\$903,179	\$385.38	56	2,344	31	28	ω	9.68%	
Todd	141	36.0	73	\$2,697,925	\$688.33	26	3,920	57	49	∞	14.04%	
Traverse	91	77.1	6	\$305,656	\$259.08	72	1,180	27	27	0	0.00%	87
Wabasha	153	40.7	68	\$1,454,278	\$387.00	55	3,758	41	36	ъ	12.20%	
Wadena	240	72.6	11	\$2,043,282	\$618.27	35	3,305	87	82	ъ	5.75%	
Waseca	160	48.7	46	\$911,831	\$277.57	66	3,285	38	36	2	5.26%	
Washington	654	28.4	81	\$20,370,784	\$883.53	15	23,056	256	231	25	9.77%	19
Watonwan	127	52.0	41	\$836,509	\$342.19	58	2,445	39	33	6	15.38%	∞
Wilkin	120	96.8	ъ	\$1,334,008	\$1,075.88	10	1,240	22	21	1	4.55%	51
Winona	422	57.6	32	\$3,572,653	\$487.81	43	7,324	149	137	12	8.05%	
Wright	483	43.9	59	\$8,348,416	\$758.18	23	11,011	176	164	12	6.82%	32
Yellow Medicine	184	74.4	∞	\$1,045,342	\$422.93	50	2,472	49	46	ω	6.12%	35
NOTES				\$733,700,097								
PURPLE/BOLD: hardship eligible on all three criteria, (11 counties)	rdship elig	ible on a	all three crit	teria, (11 counties)								
PINK: hardship eligible	gible											
AIA: age intensity adjusted	adjusted											
bpt: beds per thousand	usand											
AIA bpt rank: #1 is most bpt, standard is fewest 20%	s most bpt	; standaı	rd is fewest	20%								
Home Care Expenditures: public expenditures for EW and AC	ditures: p	ublic exp	enditures f	or EW and AC								
EPP: public expenditures per AIA population	ditures pe	er AIA po	pulation									
EPP Rank: #1 is highest, standard is above the median	shest, star	idard is a	bove the m	edian								
Outmigrated: residing in a nursing facility in a county other than county of financial responsibility	ding in a r	nursing fa	acility in a c	ounty other than co	วบทtv of fina	ncial re	sponsibility					
	(d	201110		,							

Exhibit 42 - Minnesota Nursing Facility Beds Per 1000 (page 1 of 2)

					•	bpt65+			bpt85+		AIA bpt			Con	Contiguous Counties	unties			
County	Region	#facs	beds13	pop65+	bpt65+	rank	pop85+	bpt85+	ล	AIA bpt	rank	counties	beds	pop65+	bpt65+ rank	ank	pop85+	bpt85+	rank
Anoka	Met	6 1	545	38, 579	14.1	85 3	3,960	137.6	2 2	17.8	84	7	12,213	303,268	40.3	55 5	45,328	269.4	
Becker	LDS	4	335	6, 252	53.6	33	769	435.6		59.7	19	∞	1,947	38,233	50.9	31	5,697	341.8	
Beltrami	LDS	4	247	6,375	38.7	59	931	265.3	56	39.8	58	10	1,245	38,917	32.0	79	5,207	239.1	
Benton	Cen	ω	416	5, 178	80.3	11	934	445.4	7	72.7	6	₅	1,730	44,064	39.3	61	6,431	269.0	
Big Stone	MNR	2	109	1,320	82.6	9	255	427.5	10	68.5	10	ъ.	535	7,532	71.0	6	1,557	343.6	
Blue Earth	MNR	5	371	8, 219	45.1	51	1,429	259.6	58	41.3	55	∞	1,717	34,720	49.5	35	6,134	279.9	
Brown	MNR	4	322	5,016	64.2	19	986	326.6		53.5	29	7	1,664	28,666	58.0	19	5,281	315.1	
Carlton	Arr	ω	244	5,658	43.1	54	779	313.2		44.9	48	4	1,839	49,382	37.2	69	7,180	256.1	
Carver	Met	4	249	9, 164	27.2	76	1,292	192.7	74	28.6	78	6	8,709	190,234	45.8	40	29,729	292.9	
Cass	Cen	2	96	6,682	14.4	84	703	136.6	89	17.8	85	9	1,669	57,678	28.9	83	7,515	222.1	
Chippewa	MNR	2	156	2,410	64.7	18	471	331.2	31	54.2	26	6	1,221	18,441	66.2	11	3,514	347.5	
Chisago	Cen	ω	218	7,199	30.3	72	981	222.2	72	32.9	70	6	1,801	89,637	20.1	87	10,321	174.5	
Clay	LDS	4	362	7,549	48.0	48	1,288	281.1	49	44.2	50	ъ	1,629	29,093	56.0	21	4,486	363.1	
Clearwater	LDS	2	86	1,676	51.3	40	247	348.2	28	52.3	30	7	1,231	27,629	44.6	46	3,936	312.8	
Cook	Arr	ъ	37	1,232	30.0	74	153	241.8	2	34.9	67	2	171	3,813	44.8	43	564	303.2	
Cottonwood	MNR	ω	173	2,601	66.5	16	487	355.2	24	57.5	22	00	1,481	24,820	59.7	17	4,911	301.6	
Crow Wing	Cen	ω	282	12,734	22.1	81	1,633	172.7	8	24.3	80	ъ	963	34,200	28.2	85	4,397	219.0	
Dakota	Met	11	1,173	47,591	24.6	78	6,216	188.7	77	27.2	79	7	13,273	320,418	41.4	51	48,966	271.1	
Dodge	SE	2	100	2,639	37.9	61	419	238.7	67	36.6	64	7	2,403	59,334	40.5	54	9,913	242.4	
Douglas	LDS	4	283	7,733	36.6	65	1,243	227.7	70	35.3	66	7	1,843	50,445	36.5	71	7,671	240.3	
Faribault	MNR	ω	202	3,185	63.4	21	585	345.3	29	55.4	25	л	1,280	25,386	50.4	33	4,596	278.5	
Fillmore	SE	6	322	4,172	77.2	15	772	417.1	12	67.8	11	5	1,797	42,474	42.3	48	7,211	249.2	
Freeborn	SE	ω	336	6,573	51.1	41	1,118	300.5	41	47.1	41	6	1,251	28,003	44.7	45	5,119	244.4	
Goodhue	SE	8	529	8,373	63.2	23	1,479	357.7	22	57.7	21	7	3,221	97,362	33.1	77	14,168	227.3	
Grant	LDS	2	66	1,386	47.6	49	254	259.8	57	41.9	54	7	1,469	27,912	52.6	28	4,626	317.6	
Hennepin	Met	60	7,175	146,134	49.1	4	23,751	302.1	46	47.7	39	∞	13,406	343,402	39.0	62	50,536	265.3	
Houston	SE	4	190	3,601	52.8	36	616	308.4	38	48.7	36	ω	923	15,236	60.6	16	2,567	359.6	
Hubbard	LDS	_	64	4,754	13.5	86	498	128.5	86	16.3	86	6	1,068	28,704	37.2	70	3,676	290.5	
Isanti	Cen	2	230	5,384	42.7	55	717	320.8	35	46.7	43	7	1,827	72,582	25.2	86	8,321	219.6	
Itasca	Arr	4	293	9,300	31.5	70	1,254	233.7	8	33.7	69	6	2,234	63,589	35.1	74	9,074	246.2	
Jackson	MNR	2	100	2,043	48.9	45	401	249.4	61	41.0	56	6	908	16,591	54.7	24	3,239	280.3	
Kanabec	Cen	ь	71	2,899	24.5	79	288	246.5	න	30.3	75	6	1,007	29,898	33.7	75	3,756	268.1	
Kandiyohi	MNR	4	388	7,233	53.6	32	1,295	299.6	43	48.5	37	7	1,721	41,245	41.7	49	6,631	259.5	
Kittson	LDS	2	116	1,031	112.5	1	202	574.3	2	95.4	ь	ω	325	5,281	61.5	13	895	363.1	
Koochiching	Arr	2	104	2,756	37.7	62	376	276.6	53	39.5	60	5	2,055	53,105	38.7	65	7,973	257.7	
Lac Qui Parle	MNR	2	136	1,728	78.7	13	364	373.6	19	62.8	15	л	686	9,471	72.4	4	1,889	363.2	
Lake	Arr	2	134	2,581	51.9	38	411	326.0	83	49.0	35	ω	1,546	37,644	41.1	53	5,876	263.1	
Lake Of The Woods LDS	LDS	1	36	843	42.7	56	100	360.0	21	48.3	38	4	536	12,349	43.4	47	1,771	302.7	
LeSueur	MNR	ω	160	4,331	36.9	64	562	284.7	48	40.0	57	7	1,731	43,684	39.6	59	6,365	272.0	
Lincoln	MNR	ω	121	1,463	82.7	∞	297	407.4	14	67.2	12	ъ	792	11,034	71.8	σ	2,219	356.9	
Lyon	MNR	4	231	3,644	63.4	22	717	322.2	34	53.9	27	6	1,043	14,247	73.2	ω	2,905	359.0	
McLeod	MNR	ω	300	6,074	49.4	43	1,071	280.1	50	45.4	47	6	1,612	38,978	41.4	52	5,760	279.9	
Mahnomen	LDS	1	48	932	51.5	39	122	393.4	17	55.7	24	ъ	961	15,663	61.4	14	2,379	404.0	
Marshall	LDS	ъ	60	1,875	32.0	69	329	182.4	78	29.2	77	6	1,023	19,296	53.0	27	3,195	320.2	
Martin	MNR	4	211	4,383	48.1	47	913	231.1	69	39.2	62	6	1,183	22,553	52.5	29	4,237	279.2	
Mooker	MND	IJ	194	4 079	47.6	50	640	303.1	39	46.0	45	6	2.075	54,472	38.1	67	8,161	254.3	

Exhibit 42 - Minnesota Nursing Facility Beds Per 1000 (page 2 of 2)

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224.5 71 34.1 68 180.2 79 30.5 74	224.5 71 34.1 68 7 1,844 180.2 79 30.5 74 6 1,823 180.2 79 30.5 74 6 1,823	224.5 71 34.1 68 7 1,844 59,337 180.2 79 30.5 74 6 1,823 46,293 180.2 79 30.5 74 6 1,823 46,293
31.7.9 36 51.1 33 9 240.5 65 37.0 63 6 279.3 51 45.6 46 6 545.1 3 89.8 3 5	36 51.1 33 9 1,510 65 37.0 63 6 1,404 51 45.6 46 6 907 3 89.8 3 5 1,237	36 51.1 33 9 1,510 22,217 65 37.0 63 6 1,404 27,633 51 45.6 46 6 907 13,897 3 89.8 3 5 1,237 21,536
3 76 32 32 49 49	3 5 1,237 76 7 2,479 32 8 2,197 49 6 844 83 6 983 17 6 986	3 5 1,237 21,536 76 7 2,479 53,804 32 8 2,197 44,340 49 6 844 18,308 83 6 983 31,033 17 6 986 14,360
	6 1,404 6 907 5 1,237 7 2,479 8 2,197 6 844 6 983 6 986	6 1,404 27,633 6 907 13,897 5 1,237 21,536 7 2,479 53,804 8 2,197 44,340 6 844 18,308 6 983 31,033 6 986 14,360
7 5 6 6 9 6	1,510 1,404 907 1,237 2,479	1,510 22,217 1,404 27,633 907 13,897 1,237 21,536 2,479 53,804
		46,293 46,293 22,217 27,633 13,897 21,536 53,804 44,340