# **STATE OF MINNESOTA** Office of the State Auditor



**Rebecca Otto State Auditor** 

# CHISAGO COUNTY CENTER CITY, MINNESOTA

YEAR ENDED DECEMBER 31, 2011

## **Description of the Office of the State Auditor**

The mission of the Office of the State Auditor is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 160 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

Audit Practice - conducts financial and legal compliance audits of local governments;

**Government Information** - collects and analyzes financial information for cities, towns, counties, and special districts;

**Legal/Special Investigations** - provides legal analysis and counsel to the Office and responds to outside inquiries about Minnesota local government law; as well as investigates allegations of misfeasance, malfeasance, and nonfeasance in local government;

**Pension** - monitors investment, financial, and actuarial reporting for approximately 730 public pension funds; and

**Tax Increment Financing** - promotes compliance and accountability in local governments' use of tax increment financing through financial and compliance audits.

The State Auditor serves on the State Executive Council, State Board of Investment, Land Exchange Board, Public Employees Retirement Association Board, Minnesota Housing Finance Agency, and the Rural Finance Authority Board.

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# Year Ended December 31, 2011



Audit Practice Division Office of the State Auditor State of Minnesota

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Introductory Section

# ORGANIZATION 2011

		Term of Office			
Office	Name	From	-	То	
Commissioners					
1st District	Lora Walker <sup>1</sup>	January 2009		January 2013	
2nd District	Rick Greene	January 2009		January 2015	
3rd District	George McMahon	January 2009		January 2013	
4th District	Ben Montzka	January 2007		January 2015	
5th District	Mike Robinson	January 2009		January 2013	
		-		·	
Officers					
Elected					
Attorney	Janet Reiter	January 2011		January 2015	
Auditor	Dennis Freed	January 2011		January 2015	
Sheriff	Todd Rivard	January 2011		January 2015	
Treasurer	Lee Olson	January 2011		January 2015	
Appointed					
Administrator	Bruce Messelt		Indefinite		
Assessor	John Keefe	January 2009		December 2012	
Medical Examiner	Lindsey C. Thomas	January 2011		December 2013	
Health and Human Services	2	2			
Director	Nancy Dahlin		Indefinite		
Highway Engineer	Joe Triplett	May 2009		April 2013	
Probation Director	Steven Paquay	2	Indefinite	1	
Recorder/Registrar of Titles	Lee Olson		Indefinite		
Surveyor	Terry Johnson	January 2008		December 2011	
Veterans Service Officer	Al Budde	January 2011		January 2015	
Zoning Administrator	Mary Schmitz	5	Indefinite	5	
Appointed by the State					
Court Administrator	Kathleen Karnowski		Indefinite		

<sup>1</sup>Chair

**Financial Section** 



# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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#### **INDEPENDENT AUDITOR'S REPORT**

Board of County Commissioners Chisago County

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Chisago County, Minnesota, as of and for the year ended December 31, 2011, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Chisago County's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Chisago County Housing and Redevelopment Authority Economic Development Authority (HRA-EDA), the discretely presented component unit. Those statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Chisago County HRA-EDA, is based solely upon the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, each major fund, and the

Page 2

aggregate remaining fund information of Chisago County as of December 31, 2011, and the respective changes in financial position thereof and the respective budgetary comparisons for the General Fund, the Road and Bridge Special Revenue Fund, and the Human Services Special Revenue Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1.D.9. to the financial statements, Chisago County adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, as of and for the year ended December 31, 2011. GASB Statement 54 provides clearer fund balance classifications that can be more consistently applied and clarifies existing governmental fund type definitions.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the GASB, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures to the required supplementary information, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Chisago County's basic financial statements as a whole. The combining and individual fund statements and schedules, including the Schedule of Expenditures of Federal Awards required by OMB Circular A-133, and the other information section listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. This information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly presented in all material respects in relation to the basic financial statements as a whole. The other information section has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

In accordance with *Government Auditing Standards*, we have also issued a report dated August 14, 2012, on our consideration of Chisago County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit. It does not include the Chisago County HRA-EDA, which was audited by other auditors.

/s/Rebecca Otto

/s/Greg Hierlinger

REBECCA OTTO STATE AUDITOR GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

August 14, 2012

MANAGEMENT'S DISCUSSION AND ANALYSIS

#### MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2011 (Unaudited)

As management of Chisago County, we offer readers of the Chisago County financial statements this narrative overview and analysis of the financial activities of Chisago County for the fiscal year ended December 31, 2011. We encourage readers to consider the information presented here in conjunction with the County's basic financial statements following this section. All amounts, unless otherwise indicated, are expressed in whole dollars.

#### FINANCIAL HIGHLIGHTS

The assets of Chisago County exceeded its liabilities by approximately \$142.8 million at the close of 2011. Of this amount, \$12 million, or 8.4 percent, (unrestricted net assets) may be used to meet Chisago County's ongoing obligations to citizens and creditors.

Chisago County's total net assets increased by \$16.6 million to \$142.8 million, or 13.1 percent.

At the close of 2011, Chisago County's governmental funds reported combined ending fund balances of \$47.9 million, an increase of \$1.7 million from the previous year-end balance. Nonspendable and restricted fund balance was \$20.7 million, or 43.2 percent of total fund balance. These fund balances are not available for appropriation because of constraints placed on the use of these funds. The remaining fund balances of \$27.2 million, or 56.8 percent, are unrestricted and classified as committed, assigned, or unassigned.

At the close of 2011, unrestricted fund balance for the General Fund was \$12.4 million, or 56.0 percent of total General Fund expenditures. The unrestricted fund balance for the Human Services Special Revenue Fund was \$9.4 million, or 82.3 percent of Human Services Fund expenditures. The Minnesota Office of the State Auditor recommends that, at year-end, local governments maintain an unrestricted fund balance in their general fund and special revenue funds of approximately 35 to 50 percent of fund operating revenues, or no less than five months of operating expenditures. Both of these funds exceed the recommended unrestricted fund balance guidelines.

Chisago County's bonds and notes payable decreased by \$3.6 million, or 6.8 percent, during 2011 on scheduled debt retirements.

In accordance with Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, the County Building Special Revenue Fund and the Capital Equipment Special Revenue Fund are now reclassified as part of the General Fund. These reclassifications must be considered when comparing these financial statements with those of prior year reports.

## OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to Chisago County's basic financial statements. The County's basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund level financial statements, and (3) notes to the financial statements. This report also contains required supplementary information, which includes the Management's Discussion and Analysis and certain information on other postemployment benefits (OPEB), and other supplementary information in addition to the basic financial statements themselves.

### **Government-Wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of Chisago County's finances in a manner similar to a private-sector business.

The statement of net assets presents information on all of Chisago County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of Chisago County is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result only in cash flows in future fiscal periods (such as uncollected taxes and earned but unused vacation leave).

The County's government-wide financial statements report functions of the County that are principally supported by taxes and intergovernmental revenues. The governmental activities of Chisago County include general government, public safety, highways and streets, sanitation, human services, health, culture and recreation, conservation of natural resources, economic development, and interest.

### Fund Level Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Chisago County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Chisago County can be divided into two categories: governmental funds and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, fund level financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Chisago County reports nine individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Road and Bridge Special Revenue Fund, Human Services Special Revenue Fund, Debt Service Fund, and County Capital Projects Fund, all of which are considered to be major funds. The other governmental funds are aggregated into a single aggregated presentation.

**Fiduciary funds**. Fiduciary funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, or other funds. Chisago County's fiduciary funds consist of nine agency funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. In addition, the agency funds are not reflected in the government-wide financial statements because those resources are not available to support the County's programs.

**Notes to the financial statements.** The notes to the financial statements provide additional information that is essential to a full understanding of the data provided.

**Other information.** In addition to the basic financial statements and notes, Chisago County also provides required supplementary information on the funding status of its other postemployment benefits; combining and individual fund statements and schedules for its nonmajor governmental funds; and support for its individual ditch balances, intergovernmental revenues, federal awards, and taxes.

Chisago County adopts annual budgets for its major funds, except for the Debt Service Fund and the County Capital Projects Fund. Budgetary comparison schedules have been provided for the County's budgeted major funds to demonstrate compliance with these budgets.

#### **Government-Wide Financial Analysis**

Over time, net assets serve as a useful indicator of the County's financial position. Chisago County's assets exceeded liabilities by \$142.8 million at the close of 2011. The largest portion of Chisago County's net assets (78.7 percent) reflects its investment in capital assets, less any related debt used to acquire those assets that is still outstanding. However, it should be noted that these assets are not available for future spending.

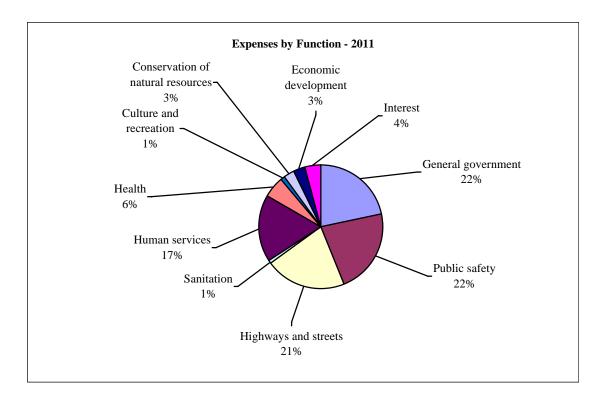
#### Governmental Net Assets

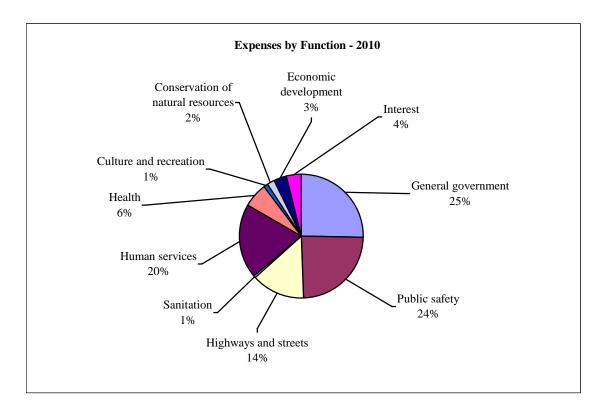
	2011	2010
Current and other assets Capital assets	\$ 54,019,757 152,663,387	\$ 52,034,898 141,772,928
Total Assets	\$ 206,683,144	\$ 193,807,826
Long-term liabilities outstanding	\$ 59,880,986	\$ 63,546,953
Other liabilities	4,019,517	4,062,652
Total Liabilities	\$ 63,900,503	\$ 67,609,605
Net Assets		
Invested in capital assets, net of related debt	\$ 112,327,612	\$ 99,618,353
Restricted	18,449,046	20,106,691
Unrestricted	12,005,983	6,473,177
Total Net Assets	\$ 142,782,641	\$ 126,198,221

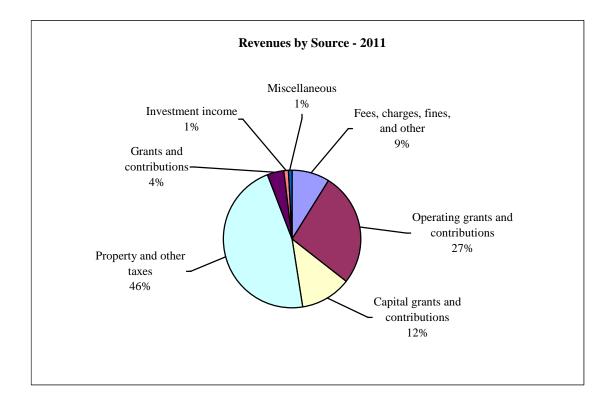
The restricted asset amount of \$18.5 million represents resources whose use is restricted by external requirements such as debt covenants and legislation. The restricted net assets decreased by \$1.7 million. The majority of the decrease is due to the restriction for the 800 Mghz radio tower project which continues to be spent down. The unrestricted net asset amount of \$12.0 million as of December 31, 2011, may be used to meet the County's ongoing obligations to citizens and creditors. Chisago County's activities increased net assets by \$16.6 million, or 13.1 percent, over the 2010 net assets.

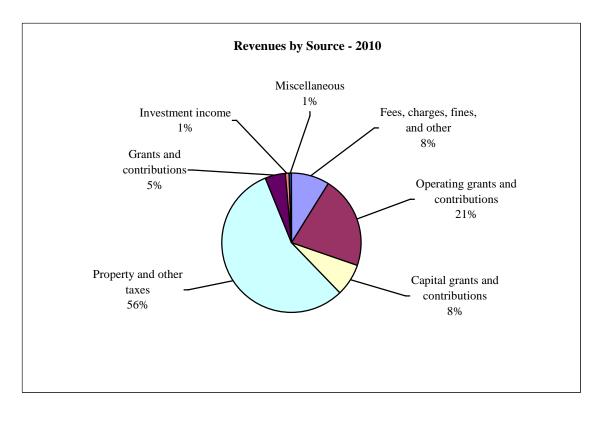
#### Changes in Net Assets

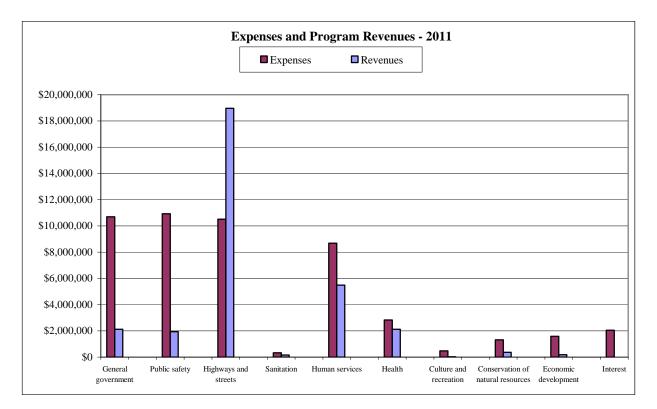
	2011	 2010
Revenues		
Program revenues		
Charges for services	\$ 5,951,883	\$ 4,949,413
Operating grants and contributions	17,574,820	11,860,912
Capital grants and contributions	7,841,697	4,177,937
General revenues		
Property taxes	30,418,914	30,530,695
Other	4,190,416	 4,014,150
Total Revenues	\$ 65,977,730	\$ 55,533,107
Expenses		
General government	\$ 10,695,966	\$ 11,664,214
Public safety	10,924,587	11,080,555
Highways and streets	10,509,001	6,432,904
Sanitation	327,024	309,618
Human services	8,679,096	8,950,239
Health	2,834,449	2,933,008
Culture and recreation	475,769	526,555
Conservation of natural resources	1,312,231	935,046
Economic development	1,581,637	1,538,651
Interest	2,053,550	 1,750,764
Total Expenses	\$ 49,393,310	\$ 46,121,554
Increase in Net Assets	\$ 16,584,420	\$ 9,411,553
Net Assets, January 1	126,198,221	 116,786,668
Net Assets, December 31	\$ 142,782,641	\$ 126,198,221

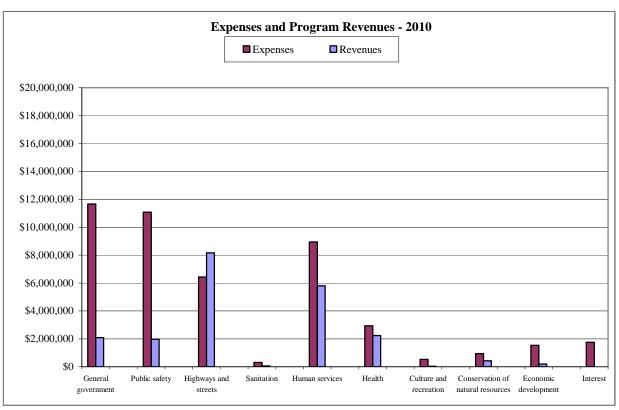












### FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the County's governmental funds is to provide information on short-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, unrestricted fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$47.9 million. This is an increase of \$1.7 million (3.6 percent) in comparison with the prior year. Primarily, this is the result of net revenues exceeding expenditures. Unrestricted fund balance of \$27.2 million is available for spending at the County's discretion and is 56.8 percent of the total fund balance. The remainder of fund balance is restricted to indicate that it is not available for new spending for various reasons either by state law, grant agreements, or bond covenants.

The General Fund is the chief operating fund of Chisago County. At the end of the current fiscal year, unrestricted fund balance of the General Fund was \$12.4 million. As a measure of the General Fund's liquidity, it may be useful to compare unrestricted fund balance to total fund expenditures. Unrestricted fund balance represents 56.0 percent of total General Fund expenditures. In 2011, ending fund balance in the General Fund increased by \$1.2 million (8.6 percent). The largest drivers of this are unbudgeted Local Government Aid dollars received, more penalty and interest revenues than anticipated, unspent County Recorders' technology and compliance fees, and other expense favorability.

On September 7, 2011, the County Board approved the 2011/2012 Capital Plan, which resulted in various commitments of fund balance to affect future capital expenditures. These commitments are funded largely by excess fund balance as compared to the minimum fund balance guidelines recommended by the Office of the State Auditor. Transfers of excess fund balance were made between funds to affect this plan.

In addition to its ongoing operating costs, the County expended from its General Fund over \$1.0 million to purchase Phase 1 and 2 technology purchases, Sheriff's vehicles, and other capital expenditures. Most of these capital acquisitions were funded using committed fund balance.

The Human Services Special Revenue Fund's unrestricted fund balance of \$9.4 million at year-end represents 82.3 percent of Human Services expenditures. In 2011, the total fund balance decreased by \$200,000 (2.2 percent) from the prior year. As part of the 2011/2012 Capital Plan, \$1.5 million of excess fund balance was transferred to the County Capital Projects Fund and the General Fund. These transfers out were offset by \$1.3 million in expenditure favorability in social service programs versus budget and higher than expected revenues in income maintenance programs.

#### **General Fund Budgetary Highlights**

The difference between the General Fund's original expenditure budget and the final amended budget totaled a \$2.8 million net increase. This difference is largely due to a carryover of \$2.0 million of 2010 unexpended budgeted amounts and \$700,000 additional expenditures, mostly for Phase 1 and 2 technology costs as part of the 2011/2012 Capital Plan. Actual revenues were more than final budgeted revenues by \$1.5 million due to receiving \$800,000 of unbudgeted Local Government Aid and favorable interest income, penalties and interest, and various intergovernmental revenues. Actual expenditures were less than final budgeted expenditures by \$2.8 million due to \$1.7 million in unexpended 2010 carryovers from the prior year (Recorder's Office and Sheriff's Department reserves); unused contingency funds; and current year expenditure favorability in the MICS Department, Recorder's Office, and various public safety and general government areas.

### CAPITAL ASSETS AND DEBT ADMINISTRATION

#### **Capital Assets**

The County's capital assets for its governmental activities at December 31, 2011, totaled \$152.7 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, equipment, and infrastructure. The County's investment in capital assets increased \$10.9 million, or 7.7 percent, from the previous year. The major events affecting this increase were the capitalization of infrastructure and new construction in progress for County road construction costs.

#### Capital Assets (Net of Depreciation)

	2011		2010
Land	\$ 2,613,277	\$	2,613,277
Construction in progress	16,727,846		9,566,514
Buildings	14,480,148		15,005,138
Machinery, furniture, and equipment	4,181,395		4,188,843
Infrastructure	114,660,721		110,399,156
Total	\$ 152 662 287	¢	141 772 028
Total	\$ 152,663,387	\$	141,772,928

#### Long-Term Debt

At the end of the current fiscal year, the County had total bonds and notes outstanding of \$49.9 million, which was backed by the full faith and credit of the government.

#### **Outstanding Debt**

	 2011	-	2010
General obligation bonds Capital notes	\$ 49,130,000 740,000	-	\$ 52,585,000 910,000
Total Long-Term Debt	\$ 49,870,000	-	\$ 53,495,000

The County's debt related to general obligation bonds and notes decreased by \$3.6 million (6.8 percent) during the fiscal year due to scheduled debt retirements. There were no major debt-related transactions during the year other than scheduled retirements.

Minnesota statutes limit the amount of debt a county may levy to three percent of its total market value. At the end of 2011, Chisago County was well below the three-percent debt limit imposed by state statutes.

Other long-term obligations include capital leases, compensated absences, and an unfunded OPEB liability. More detailed information about the County's long-term liabilities is presented in the notes to the financial statements.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS

- Per the Bureau of Labor Statistics, Chisago County's average unemployment rate was 7.7 percent for 2011, reflecting a 1.7 percent decrease from last year. The statewide average rate was 6.4 percent, and the national average rate was 8.9 percent.
- Chisago County's tax base has declined 5.2 percent (excluding the impact of the market value exclusion change) for the 2012 levy from 2011 as a result of the economic climate. The prior year showed an 8.2 percent decrease. Housing prices have been negatively impacted, and foreclosures continue to be an issue for 2011 with no improvement over 2010.
- At the end of 2011, Chisago County approved its 2012 revenue and expenditure budgets. For the third consecutive year, the property tax levy reflected a zero percent increase over the previous year due to current economic conditions and its impact on taxpayers. Also, with Local Government Aid (LGA) continuing to be cut by the state, the County Commissioners conservatively budgeted LGA at only \$20,000 to assist in funding the County partners.

#### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of Chisago County's finances. Questions concerning any of the information provided in this report, or requests for additional financial information, should be addressed to the Chisago County Auditor, Chisago County Courthouse, 313 North Main, Center City, Minnesota 55012.

**BASIC FINANCIAL STATEMENTS** 

**GOVERNMENT-WIDE FINANCIAL STATEMENTS** 

**EXHIBIT 1** 

#### STATEMENT OF NET ASSETS DECEMBER 31, 2011

Primary Government Governmental Activities		HRA-EDA Discretely Presented Component Unit		
Assets				
Cash and pooled investments	\$	45,850,907	\$	3,278,525
Receivables - net		6,881,764		190,268
Inventories		862,298		-
Prepaid items		189,055		12,309
Deferred charges		235,733		156,860
Land held for resale		-		3,157,122
Capital lease receivable		-		4,923,718
Capital assets		10 241 122		042 101
Non-depreciable capital assets		19,341,123		243,181
Depreciable capital assets - net of accumulated depreciation		133,322,264		5,227,353
Total Assets	\$	206,683,144	\$	17,189,336
Liabilities				
Accounts payable	\$	2,637,062	\$	29,950
Accrued interest payable		810,093		113,384
Due to other governments		359,691		3,096
Security deposits		-		56,207
Customer deposits		158,995		-
Unearned revenue		53,676		-
Long-term liabilities				
Due within one year		4,322,525		320,291
Due in more than one year		55,558,461		12,671,912
Total Liabilities	\$	63,900,503	\$	13,194,840
<u>Net Assets</u>				
Invested in capital assets - net of related debt	\$	112,327,612	\$	1,130,856
Restricted for		1 102 457		
General government		1,183,457 479,057		-
Public safety Highways and streets		3,034,196		-
Sanitation		1,228,687		-
Culture and recreation		491,026		-
Conservation of natural resources		224,868		-
Capital projects		7,097,930		-
Debt service		4,586,981		-
Ditch maintenance		122,844		-
Unrestricted		12,005,983		2,863,640
Total Net Assets	\$	142,782,641	\$	3,994,496
				D 15

The notes to the financial statements are an integral part of this statement.

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#### STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2011

Functions/Programs		Expenses		es, Charges, Fines, and Other
r uncuons/r rograms				
Primary government				
Governmental activities			+	
General government	\$	10,695,966	\$	2,070,335
Public safety		10,924,587		1,081,583
Highways and streets		10,509,001		557,199
Sanitation		327,024		157,936
Human services		8,679,096		616,791
Health		2,834,449		973,201
Culture and recreation		475,769		28,026
Conservation of natural resources		1,312,231		286,912
Economic development		1,581,637		179,900
Interest		2,053,550		-
Total Primary Government	\$	49,393,310	\$	5,951,883
<b>Component Unit</b> Housing and Redevelopment Authority - Economic Development Authority (HRA-EDA)	\$	1,333,765	\$	1,005,426
	Prope Grave Mortg Paym Grant Inves Gain	al Revenues erty taxes el taxes gage registry and deed to ents in lieu of tax s and contributions not tment income on disposal of capital a ance dividends	restricted to s	pecific programs
		al general revenues ge in net assets		
		ssets - Beginning		
	Net As	sets - Ending		

The notes to the financial statements are an integral part of this statement.

Operating Grants and Contributions	ints and Grants and			Net (Expense) Revenue al         Primary         Government         Governmental         Activities		RA-EDA viscretely resented ponent Unit
5 54,080 862,241 10,558,480 - 4,868,315 1,147,429 - 84,275 - - - - 5 <b>17,574,820</b>	\$ <u></u>	- 7,841,697 - - - - - - - - - - 7,841,697	\$ \$	(8,571,551) (8,980,763) 8,448,375 (169,088) (3,193,990) (713,819) (447,743) (941,044) (1,401,737) (2,053,550) (18,024,910)		
59,662	\$				\$	(268,677)
59,662	<u>\$</u>		\$	30,418,914 42,168 31,719 313,442 2,607,687 626,469 33,701 535,230	\$ \$	(268,677) 620,341 - - 7,126 (33,768) -
59,662	<u>\$</u>		\$	42,168 31,719 313,442 2,607,687 626,469 33,701 535,230		620,341 - - 7,126 (33,768)
59,662	<u>\$</u>	_		42,168 31,719 313,442 2,607,687 626,469 33,701	\$	620,341 - - - 7,126 (33,768) -
59,662	<u>\$</u>	_	\$	42,168 31,719 313,442 2,607,687 626,469 33,701 535,230 <b>34,609,330</b>	\$ \$	620,341 - - - 7,126 (33,768) - <b>593,699</b>

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FUND FINANCIAL STATEMENTS

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# **GOVERNMENTAL FUNDS**

### BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2011

	 General	]	Road and Bridge
Assets			
Cash and pooled investments	\$ 13,786,717	\$	6,703,983
Petty cash and change funds	2,150		-
Undistributed cash in agency funds	279,466		115,250
Departmental cash	8,962		-
Taxes receivable			
Prior	976,250		353,328
Special assessments receivable			
Prior	7,015		-
Noncurrent	-		-
Accounts receivable	12,231		278
Accrued interest receivable	145,867		-
Notes receivable	1,000,000		-
Due from other funds	24,544		-
Due from other governments	465,832		1,955,358
Loans receivable	220,927		-
Inventories	-		862,298
Prepaid items	 126,618		313
Total Assets	\$ 17,056,579	\$	9,990,808
Liabilities and Fund Balances			
Liabilities			
Accounts payable	\$ 271,977	\$	219,253
Salaries payable	201,182		38,428
Contracts payable	-		1,329,049
Customer deposits	158,995		-
Due to other funds	-		-
Due to other governments	94,697		8,202
Deferred revenue - unavailable	897,795		1,179,661
Deferred revenue - unearned	 -		-
Total Liabilities	\$ 1,624,646	\$	2,774,593

### EXHIBIT 3

Human Services		Debt Service		 County Capital Projects		Other overnmental Funds	G	Total overnmental Funds 45,311,101 2,150 528,694 8,962	
\$	8,726,218	\$	4,510,199	\$ 9,506,815	\$	2,077,169	\$	45,311,101	
	-		-	-		-			
	75,972		50,882	-		7,124			
	-		-	-		-		8,962	
	377,256		238,339	-		22,427		1,967,600	
	-		-	-		17,464		24,479	
	-		37,751	-		13,965		51,716	
	304,042		-	-		128		316,679	
	-		-	-		-		145,867	
	-		-	-		-		1,000,000	
	-		-	-		-		24,544	
	730,121		-	-		3,185		3,154,496	
	-		-	-		-		220,927	
	-		-	-		-		862,298	
	61,824			 		300		189,055	
\$	10,275,433	\$	4,837,171	\$ 9,506,815	\$	2,141,762	\$	53,808,568	
\$	113,561	\$	-	\$ 249,603	\$	16,089	\$	870,483	
	109,751		-	-		2,163		351,524	
	-		-	86,006		-		1,415,055	
	-		-	-		-		158,995	
	24,544		-	-		-		24,544	
	249,802		-	5,000		1,990		359,691	
	338,584		212,439	-		38,357		2,666,836	
	-		37,751	 -		15,925		53,676	
\$	836,242	\$	250,190	\$ 340,609	\$	74,524	\$	5,900,804	

### BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2011

	General	Road and Bridge		
Liabilities and Fund Balances				
(Continued)				
Fund Balances				
Nonspendable				
Septic loans receivable	\$ 220,927	\$ -		
Notes receivable	1,000,000	-		
Inventories	-	862,298		
Prepaids	126,618	313		
Restricted for				
Attorney forfeiture funds	10,071	-		
Recorder - compliance fees	620,816	-		
Recorder - technology fees	620,488	-		
Sheriff's forfeitures	23,772	-		
Sheriff's reserve	4,312	-		
Snowmobile safety education	7,684	-		
Sheriff's contingent	13,451	-		
Gun permits	158,927	-		
Jail canteen account	80,748	-		
Juvenile substance abuse court	15,170	-		
Electronic monitoring	3,224	-		
Caseload reduction grant	98	-		
Emergency management	2,525	-		
Water quality grant	46,072	-		
2010 septic grant	53,563	-		
DEA federal share program	393	-		
Project lifesaver	1,200	-		
Bond proceeds	-	279,872		
Advance funding: state aid	-	2,464,760		
Pit restoration reserve	-	289,564		
Sanitation	-	-		
Culture and recreation	-	-		
Lake Improvement District	-	-		
Ditch maintenance	-	-		
Debt service	-	-		
Capital projects: 800 mghz project	-	-		

# EXHIBIT 3 (Continued)

	Human Services	Debt Service		County Capital Projects		Other Governmental Funds		Total Governmental Funds	
\$	_	\$	_	\$	_	\$	_	\$	220,927
Ψ	_	Ŷ	_	Ŷ	_	Ŷ	_	Ψ	1,000,000
	-		_		_		_		862,298
	61,824		_		_		300		189,055
	01,024						500		109,055
	-		-		-		-		10,071
	-		-		-		-		620,816
	-		-		-		-		620,488
	-		-		-		-		23,772
	-		-		-		-		4,312
	-		-		-		-		7,684
	-		-		-		-		13,451
	-		-		-		-		158,927
	-		-		-		-		80,748
	-		-		-		-		15,170
	-		-		-		-		3,224
	-		-		-		-		98
	-		-		-		-		2,525
	-		-		-		-		46,072
	-		-		-		-		53,563
	-		-		-		-		393
	-		-		-		-		1,200
	-		-		-		-		279,872
	-		-		-		-		2,464,760
	-		-		-		-		289,564
	-		-		-		1,228,687		1,228,687
	-		-		-		491,026		491,026
	-		-		-		224,868		224,868
	-		-		-		122,844		122,844
	-		4,586,981		-		-		4,586,981
	-		-		7,097,930		-		7,097,930
					.,071,750				1,001,000

### BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2011

	General	Road and Bridge		
Liabilities and Fund Balances				
Fund Balances (Continued)				
Committed for				
Public health and north woods software IM	-	-		
N.W. paging site	-	-		
Subscriber radio costs	-	-		
P.S.A.P. project	-	-		
Ground improvement and repairs	350,000	-		
Environmental services software	150,000	-		
Payroll/HRIS software and CAMA software	500,000	-		
Phase 1 and 2 technology equipment	58,623	-		
Assigned for				
Wellness, Safety, Ergo, LMC	22,746	-		
Elections	29,702	-		
Capital equipment	1,376,258	-		
Building improvements	374,380	-		
Human services	-	-		
Highways and streets	-	3,319,408		
Auditor election equipment	65,166	-		
Vehicle insurance payment	21,553	-		
Dental insurance	23,658	-		
Unassigned	9,449,788			
Total Fund Balances	\$ 15,431,933	\$ 7,216,215		
Total Liabilities and Fund Balances	\$ 17,056,579	\$ 9,990,808		

# EXHIBIT 3 (Continued)

 Human Services		Debt Service	 County Capital Projects		Other wernmental Funds	G	Total overnmental Funds
400,000		-	-		-		400,000
-		-	400,000		-		400,000
-		-	1,523,486		-		1,523,486
-		-	144,790		-		144,790
-		-	-		-		350,000
-		-	-		-		150,000
-		-	-		-		500,000
-		-	-		-		58,623
-		-	-		-		22,746
-		-	-		-		29,702
-		-	-		-		1,376,258
-		-	-		-		374,380
8,977,367		-	-		-		8,977,367
-		-	-		-		3,319,408
-		-	-		-		65,166
-		-	-		-		21,553
-		-	-		-		23,658
 -		-	 -		(487)		9,449,301
\$ 9,439,191	\$	4,586,981	\$ 9,166,206	\$	2,067,238	\$	47,907,764
\$ 10,275,433	\$	4,837,171	\$ 9,506,815	\$	2,141,762	\$	53,808,568

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#### **EXHIBIT 4**

### RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO THE GOVERNMENT-WIDE STATEMENT OF NET ASSETS--GOVERNMENTAL ACTIVITIES DECEMBER 31, 2011

Fund balance - total governmental funds	\$ 47,907,764
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.	152,663,387
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	2,666,836
Long-term liabilities and related accrued interest payable and deferred debt issuance charges are not due and payable in the current period and, therefore, are not reported in the governmental funds.	
General obligation bonds - net of premiums and discounts\$ (49,062,713)Capital notes(740,000)Capital leases(4,979,817)Compensated absences(3,861,134)Net OPEB liability(1,237,322)Accrued interest(810,093)Deferred debt issuance charges235,733	 (60,455,346)
Net Assets of Governmental Activities	\$ 142,782,641

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	 General	Road and Bridge		
Revenues				
Taxes	\$ 15,848,985	\$	5,370,262	
Special assessments	-		-	
Licenses and permits	439,768		6,595	
Intergovernmental	3,628,127		16,870,429	
Charges for services	2,467,549		478,108	
Fines and forfeits	175,554		-	
Gifts and contributions	9,092		-	
Investment earnings	614,125		-	
Miscellaneous	 403,501		54,671	
Total Revenues	\$ 23,586,701	\$	22,780,065	
Expenditures				
Current				
General government	\$ 9,425,754	\$	112,655	
Public safety	9,089,021		-	
Highways and streets	-		20,441,149	
Sanitation	-		-	
Human services	-		-	
Health	-		-	
Culture and recreation	265,340		-	
Conservation of natural resources	814,089		-	
Economic development	966,163		-	
Intergovernmental	534,849		-	
Capital outlay	1,073,696		33,766	
Debt service				
Principal	-		-	
Interest and fiscal charges	-		-	
Administrative charges	 -		-	
Total Expenditures	\$ 22,168,912	\$	20,587,570	
Excess of Revenues Over (Under) Expenditures	\$ 1,417,789	\$	2,192,495	

### EXHIBIT 5

 Human Services	 Debt Service	 County Capital Projects	Go	Other vernmental Funds	G	Total overnmental Funds
\$ 5,333,734 - 5,887,782 1,406,581 -	\$ 3,702,029 - - 1,186,772 - - -	\$ 97,387 - -	\$	232,803 255,897 8,590 170,315 28,225	\$	30,487,813 255,897 454,953 27,840,812 4,380,463 175,554 9,092
 185,072	 2,361	 1,970 450,916		- 121,767		618,456 1,215,927
\$ 12,813,169	\$ 4,891,162	\$ 550,273	\$	817,597	\$	65,438,967
\$ 96,557	\$ -	\$ -	\$	-	\$	9,634,966 9,089,021
- - - 8,503,515	-	-		301,234		20,441,149 301,234 8,503,515
2,811,044	-	-		489,477		2,811,044 265,340 1,303,566
- - - 64,643	-	- - 2,977,489				966,163 534,849 4,310,179
- -	- 3,932,797 1,878,555	2,211,407 - -				3,932,797 1,878,555
\$ 	\$ 9,524 <b>5,820,876</b>	\$ 2,977,489	\$	951,296	\$	9,524 63,981,902
\$ 1,337,410	\$ (929,714)	\$ (2,427,216)	\$	(133,699)	\$	1,457,065

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

		Road and Bridge		
Other Financing Sources (Uses)				
Transfers in	\$	698,085	\$	20,000
Transfers out		(903,723)		(7,409)
Proceeds from sale of capital assets		8,553		44,307
Total Other Financing Sources (Uses)	\$	(197,085)	\$	56,898
Net Change in Fund Balances	\$	1,220,704	\$	2,249,393
Fund Balances - January 1, as restated (Note 2.D.) Increase (decrease) in inventories		14,211,229		4,796,915 169,907
Fund Balances - December 31	\$	15,431,933	\$	7,216,215

# EXHIBIT 5 (Continued)

Human Services		 Debt Service	 County Capital Projects		Other Governmental Funds		Total Governmental Funds	
\$	70,062 (1,628,556) -	\$ 475,156 - -	\$ 1,655,000 (230,000) -	\$	7,505 (156,120) -	\$	2,925,808 (2,925,808) 52,860	
\$	(1,558,494)	\$ 475,156	\$ 1,425,000	\$	(148,615)	\$	52,860	
\$	(221,084)	\$ (454,558)	\$ (1,002,216)	\$	(282,314)	\$	1,509,925	
	9,660,275	 5,041,539 -	 10,168,422		2,349,552		46,227,932 169,907	
\$	9,439,191	\$ 4,586,981	\$ 9,166,206	\$	2,067,238	\$	47,907,764	

EXHIBIT 6

#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES--GOVERNMENTAL ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2011

Net change in fund balance - total governmental funds		\$ 1,509,925
Amounts reported for governmental activities in the statement of activities are different because:		
In the funds, under the modified accrual basis, receivables not available for expenditure are deferred. In the statement of activities, those revenues are recognized when earned. The adjustment to revenues between the fund statements and the statement of activities is the increase or decrease in revenues deferred as unavailable.		
Deferred revenue - December 31 Deferred revenue - January 1	\$ 2,666,836 (2,167,141)	499,695
Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Also, in the statement of activities, only the gain or loss on the disposal of capital assets is reported; whereas, in the governmental funds, the proceeds from the disposal increase financial resources.		
Expenditures for capital assets	\$ 15,975,988	
Net book value of disposed assets Current year depreciation	(484,999) (4,600,530)	10,890,459
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report issuance costs, premiums, discounts, and similar items when debt is first issued; whereas, those amounts are deferred and amortized in the statement of net assets.		
Principal repayments Reported as debt service expenditures (bonds, notes, and capital leases)		3,932,797
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as financial resources and, therefore, are not reported as expenditures in governmental funds.		
Change in accrued interest payable Amortization of bond discounts, premiums, and deferred issuance charges Change in compensated absences Change in net OPEB liability Change in inventories	\$ (107,367) (58,104) (4,260) (248,632) 169,907	(248,456)
Change in Net Assets of Governmental Activities		\$ 16,584,420

**EXHIBIT 7** 

#### BUDGETARY COMPARISON GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts			Actual		Variance with		
		Original		Final		Amounts	Fi	nal Budget
Revenues								
Taxes	\$	16,549,760	\$	16,549,760	\$	15,848,985	\$	(700,775)
Licenses and permits		309,550		309,550		439,768		130,218
Intergovernmental		2,022,238		2,226,153		3,628,127		1,401,974
Charges for services		2,449,823		2,468,924		2,467,549		(1,375)
Fines and forfeits		168,500		168,500		175,554		7,054
Gifts and contributions		2,500		2,500		9,092		6,592
Investment earnings		300,000		300,000		614,125		314,125
Miscellaneous		50,000		50,000		403,501		353,501
Total Revenues	\$	21,852,371	\$	22,075,387	\$	23,586,701	\$	1,511,314
Expenditures								
Current								
General government								
Commissioners	\$	297,034	\$	297,034	\$	279,633	\$	17,401
Courts		197,099		197,099		228,510		(31,411)
Law library		41,445		18,519		26,112		(7,593)
County administrator		462,303		462,303		502,065		(39,762)
County auditor		441,542		441,542		436,633		4,909
County treasurer		286,101		286,101		282,085		4,016
County assessor		676,651		685,784		667,137		18,647
Elections		36,500		36,500		19,586		16,914
Data processing		3,244,258		3,262,000		2,957,878		304,122
Central services		93,250		93,250		108,243		(14,993)
Attorney		1,172,168		1,193,438		1,122,372		71,066
Recorder		475,196		1,726,013		328,413		1,397,600
Planning and zoning		660,446		677,446		619,851		57,595
Maintenance		397,447		397,447		366,743		30,704
Veterans service officer		84,589		84,589		33,430		51,159
Other general government		1,958,373		1,735,412		1,447,063		288,349
Total general government	\$	10,524,402	\$	11,594,477	\$	9,425,754	\$	2,168,723

## EXHIBIT 7 (Continued)

#### BUDGETARY COMPARISON GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	<b>Budgeted Amounts</b>					Actual		Variance with	
		Original		Final		Amounts	Fir	nal Budget	
Expenditures									
Current (Continued)									
Public safety									
Sheriff	\$	4,295,559	\$	4,181,006	\$	4,373,496	\$	(192,490)	
Sheriff's contingent		-		10,899		5,464		5,435	
Boat and water safety		35,700		51,780		48,053		3,727	
Coroner		90,000		90,000		98,209		(8,209	
Enhanced 911 system		125,400		307,146		125,400		181,746	
County jail		3,256,736		3,256,736		3,080,585		176,151	
Caseload reduction		64,853		71,372		74,823		(3,451)	
Jail canteen fund		-		61,271		41,778		19,493	
Probation and parole		770,667		770,667		679,604		91,063	
Sentenced to serve		56,992		56,992		57,413		(421	
Electronic monitoring		19,100		20,680		10,057		10,623	
Juvenile substance abuse court		2,000		12,583		977		11,606	
Emergency management		28,846		87,694		22,939		64,755	
Other public safety		407,296		569,938		470,223		99,715	
Total public safety	\$	9,153,149	\$	9,548,764	\$	9,089,021	\$	459,743	
Culture and recreation									
Historical society	\$	27,000	\$	27,000	\$	27,000	\$	-	
Parks		223,240		223,240		185,444		37,796	
Senior citizens		31,000		31,000		31,000		-	
Other		22,178		22,178		21,896		282	
Total culture and recreation	\$	303,418	\$	303,418	\$	265,340	\$	38,078	
Conservation of natural resources									
Cooperative extension	\$	60,150	\$	112,825	\$	115,983	\$	(3,158	
Soil and water conservation		42,000		224,961		448,121		(223,160	
Agricultural society/County fair		14,500		14,500		14,500		-	
Water planning		87,400		166,119		100,704		65,415	
Wetland challenge		95,017		95,017		94,877		140	
Other		14,642		14,642		39,904		(25,262	
Total conservation of natural									
resources	\$	313,709	\$	628,064	\$	814,089	\$	(186,025	

## EXHIBIT 7 (Continued)

#### BUDGETARY COMPARISON GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	<b>Budgeted Amounts</b>			Actual	Variance with		
		Original		Final	 Amounts	Fi	nal Budget
Expenditures							
Current (Continued)							
Economic development							
Community development	\$	263,000	\$	263,000	\$ 267,767	\$	(4,767)
Other		699,452		699,452	 698,396		1,056
Total economic development	\$	962,452	\$	962,452	\$ 966,163	\$	(3,711)
Intergovernmental							
Library	\$	560,000	\$	560,000	\$ 534,849	\$	25,151
Debt service	\$	59,603	\$	59,603	\$ 	\$	59,603
Capital outlay							
General government	\$	202,325	\$	1,017,145	\$ 799,144	\$	218,001
Public safety		40,621		170,069	171,197		(1,128)
Highways and streets		40,750		40,750	40,750		-
Culture and recreation		-		-	1,100		(1,100)
Economic development		-		66,505	 61,505		5,000
Total capital outlay	\$	283,696	\$	1,294,469	\$ 1,073,696	\$	220,773
Total Expenditures	\$	22,160,429	\$	24,951,247	\$ 22,168,912	\$	2,782,335
Excess of Revenues Over (Under)							
Expenditures	\$	(308,058)	\$	(2,875,860)	\$ 1,417,789	\$	4,293,649
Other Financing Sources (Uses)							
Transfers in	\$	138,286	\$	720,251	\$ 698,085	\$	(22,166)
Transfers out		(23,416)		(867,536)	(903,723)		(36,187)
Proceeds from sale of capital assets				-	 8,553		8,553
Total Other Financing Sources (Uses)	\$	114,870	\$	(147,285)	\$ (197,085)	\$	(49,800)
Net Change in Fund Balance	\$	(193,188)	\$	(3,023,145)	\$ 1,220,704	\$	4,243,849
Fund Balance - January 1, as							
restated (Note 2.D.)		14,211,229		14,211,229	 14,211,229		-
Fund Balance - December 31	\$	14,018,041	\$	11,188,084	\$ 15,431,933	\$	4,243,849

EXHIBIT 8

### BUDGETARY COMPARISON ROAD AND BRIDGE SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	<b>Budgeted Amounts</b>					Actual	Variance with		
		Original		Final		Amounts	Fi	inal Budget	
Revenues									
Taxes	\$	5,671,369	\$	5,671,369	\$	5,370,262	\$	(301,107)	
Licenses and permits		14,000		14,000		6,595		(7,405)	
Intergovernmental		3,284,995		3,284,995		16,870,429		13,585,434	
Charges for services		22,000		22,000		478,108		456,108	
Miscellaneous		-		-		54,671		54,671	
Total Revenues	\$	8,992,364	\$	8,992,364	\$	22,780,065	\$	13,787,701	
Expenditures									
Current									
General government									
Surveyor	\$	96,025	\$	96,025	\$	112,655	\$	(16,630)	
Highways and streets									
Administration	\$	820,806	\$	820,806	\$	1,220,802	\$	(399,996)	
Engineering		1,280,987		1,280,987		1,937,864		(656,877)	
Maintenance		4,026,012		4,026,012		3,734,111		291,901	
Construction		6,500,000		6,500,000		12,707,176		(6,207,176)	
Equipment, maintenance, and shop		896,851		941,158		841,196		99,962	
Total highways and streets	\$	13,524,656	\$	13,568,963	\$	20,441,149	\$	(6,872,186)	
Capital outlay									
Highways and streets	\$	33,766	\$	33,766	\$	33,766	\$	-	
Total Expenditures	\$	13,654,447	\$	13,698,754	\$	20,587,570	\$	(6,888,816)	
Excess of Revenues Over (Under)									
Expenditures	\$	(4,662,083)	\$	(4,706,390)	\$	2,192,495	\$	6,898,885	
Other Financing Sources (Uses)									
Transfers in	\$	-	\$	20,000	\$	20,000	\$	-	
Transfers out		-		(7,408)		(7,409)		(1)	
Proceeds from sale of assets		-		44,307		44,307		-	
Total Other Financing Sources (Uses)	\$	-	\$	56,899	\$	56,898	\$	(1)	
Net Change in Fund Balance	\$	(4,662,083)	\$	(4,649,491)	\$	2,249,393	\$	6,898,884	
Fund Balance - January 1		4,796,915		4,796,915		4,796,915		-	
Increase (decrease) in inventories		-		-		169,907		169,907	
Fund Balance - December 31	\$	134,832	\$	147,424	\$	7,216,215	\$	7,068,791	

The notes to the financial statements are an integral part of this statement.

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EXHIBIT 9

#### BUDGETARY COMPARISON HUMAN SERVICES SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	<b>Budgeted Amounts</b>				Actual		Variance with	
		Original		Final		Amounts	Fi	nal Budget
Revenues	٩	5 605 057	¢	5 625 257	٩	5 222 724	۴	(201 (22))
Taxes	\$	5,625,357	\$	5,625,357	\$	5,333,734 5,887,782	\$	(291,623)
Intergovernmental		6,086,875		6,086,875				(199,093)
Charges for services Miscellaneous		936,079 141,673		936,079 141,673		1,406,581 185,072		470,502 43,399
Wiscenaneous		141,073		141,075		185,072		43,399
Total Revenues	\$	12,789,984	\$	12,789,984	\$	12,813,169	\$	23,185
Expenditures								
Current								
General government								
Veterans services	\$	-	\$	-	\$	96,557	\$	(96,557)
Human services								
Income maintenance	\$	3,007,474	\$	3,007,474	\$	2,717,540	\$	289,934
Social services		6,780,639		6,780,639		5,785,975		994,664
Total human services	\$	9,788,113	\$	9,788,113	\$	8,503,515	\$	1,284,598
Health								
Nursing service	\$	2,157,397	\$	2,157,397	\$	2,060,873	\$	96,524
Maternal and child health	Ψ	876,871	Ψ	876,871	Ψ	750,171	Ψ	126,700
Total health	\$	3,034,268	\$	3,034,268	\$	2,811,044	\$	223,224
		5,054,200		3,034,200		2,011,044		
Capital outlay								
Human services	\$	61,209	\$	61,209	\$	61,209	\$	-
Health		3,434		3,434		3,434		-
Total capital outlay	\$	64,643	\$	64,643	\$	64,643	\$	
Total Expenditures	\$	12,887,024	\$	12,887,024	\$	11,475,759	\$	1,411,265
Excess of Revenues Over (Under)								
Expenditures	\$	(97,040)	\$	(97,040)	\$	1,337,410	\$	1,434,450
-		<u>, , , , , , , , , , , , , , , , , </u>		<u>`</u>		, <u>,</u>		
Other Financing Sources (Uses)	<u>^</u>		<b>^</b>		<u>^</u>		<u>^</u>	
Transfers in	\$	-	\$	70,062	\$	70,062	\$	-
Transfers out		-	·	(1,628,557)		(1,628,556)		1
Total Other Financing Sources (Uses)	\$		\$	(1,558,495)	\$	(1,558,494)	\$	1
Net Change in Fund Balance	\$	(97,040)	\$	(1,655,535)	\$	(221,084)	\$	1,434,451
Fund Balance - January 1		9,660,275		9,660,275		9,660,275		
Fund Balance - December 31	\$	9,563,235	\$	8,004,740	\$	9,439,191	\$	1,434,451

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FIDUCIARY FUNDS

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### **EXHIBIT 10**

### STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS DECEMBER 31, 2011

	A		
Assets			
Cash and pooled investments	\$	1,078,734	
Liabilities			
Accounts payable Deferred benefits Due to other governments	\$	3,258 40,205 1,035,271	
Total Liabilities	\$	1,078,734	

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# NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2011

# 1. <u>Summary of Significant Accounting Policies</u>

Chisago County's financial statements are prepared in accordance with generally accepted accounting principles (GAAP) as of and for the year ended December 31, 2011. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board issued through November 30, 1989, (when applicable) that do not conflict with or contradict GASB pronouncements. The more significant accounting policies established in GAAP and used by the County are discussed below.

# A. Financial Reporting Entity

Chisago County was established September 1, 1851, and is an organized county having the powers, duties, and privileges granted counties by Minn. Stat. ch. 373. The County is governed by a five-member Board of Commissioners elected from districts within the County. The Board is organized with a chair and vice chair elected at the annual meeting in January of each year. The County Administrator, appointed by the Board for an indefinite term, serves as the clerk of the Board of Commissioners but has no vote.

As required by generally accepted accounting principles, these financial statements present Chisago County (the primary government) and its discretely presented component unit, the Chisago County Housing and Redevelopment Authority Economic Development Authority (HRA-EDA). Disclosures for the HRA-EDA are in Note 6.

A five-member Board appointed by the County Board governs the HRA-EDA. The HRA-EDA is reported in a separate column to emphasize that the HRA-EDA is legally separate from the County. The HRA-EDA is included because the County is financially accountable and is able to impose its will on the HRA-EDA. Separate financial statements for the HRA-EDA may be obtained at its office at 38883 - 7th Avenue, North Branch, Minnesota 55056.

### Joint Ventures

The County participates in three joint ventures described in Note 5.C.

# 1. <u>Summary of Significant Accounting Policies</u> (Continued)

# B. Basic Financial Statements

# 1. Government-Wide Statements

The government-wide financial statements (the statement of net assets and the statement of activities) display information about the primary government and its component units. These statements include the financial activities of the overall County government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities.

In the government-wide statement of net assets, the governmental activities are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The County's net assets are reported in three parts: (1) invested in capital assets, net of related debt; (2) restricted net assets; and (3) unrestricted net assets. The County first utilizes restricted resources to finance qualifying activities.

The statement of activities demonstrates the degree to which the direct expenses of each function of the County's governmental activities are offset by program revenues. Direct expenses are those clearly identifiable with a specific function or activity. Program revenues include: (1) fees, fines, and charges paid by the recipients of goods, services, or privileges provided by a given function or activity; and (2) grants and contributions restricted to meeting the operational or capital requirements of a particular function or activity. Revenues not classified as program revenues, including all taxes, are presented as general revenues.

# 2. Fund Financial Statements

The fund financial statements provide information about the County's funds. Separate statements for each fund category--governmental and fiduciary (agency)-are presented. The emphasis of the governmental fund financial statements is on major individual funds, with each displayed as a separate column in the fund financial statements. All remaining governmental funds are aggregated and reported as nonmajor funds.

# 1. Summary of Significant Accounting Policies

# B. <u>Basic Financial Statements</u>

2. <u>Fund Financial Statements</u> (Continued)

The County reports the following major governmental funds:

- The <u>General Fund</u> is the County's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.
- The <u>Road and Bridge Special Revenue Fund</u> accounts for restricted revenues from the federal and state government, as well as committed property tax revenues used for the construction and maintenance of roads, bridges, and other projects affecting County roadways.
- The <u>Human Services Special Revenue Fund</u> accounts for restricted revenue resources from the federal, state, and other oversight agencies, as well as committed property tax revenues used for economic assistance and community social services programs.
- The <u>Debt Service Fund</u> accounts for the accumulation of resources for the payment of principal and interest on the debt issued by the County for construction of various County buildings and roads.
- The <u>County Capital Projects Fund</u> accounts for financial resources committed for capital acquisition, construction, or improvement of capital facilities.

Additionally, the County reports the following fund type:

- <u>Agency funds</u> are used to account for assets held by the County as an agent for individuals, private organizations, and other governments. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. Since, by definition, these assets are being held for the benefit of a third party and cannot be used to address activities or obligations of the County, these funds are not incorporated into the government-wide statements.

# 1. <u>Summary of Significant Accounting Policies</u> (Continued)

# C. Measurement Focus and Basis of Accounting

The government-wide and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Chisago County considers all revenues as available if collected within 60 days after the end of the current period. Property taxes are recognized as revenues in the year for which they are levied provided they are also available. Shared revenues are generally recognized in the period the appropriation goes into effect and the revenues are available. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met and are available.

Property and other taxes, shared revenues, licenses, and interest are all considered susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent that they have matured. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first and then unrestricted resources as needed.

# D. Assets, Liabilities, and Net Assets or Equity

# 1. <u>Deposits and Investments</u>

The cash balances of substantially all funds are pooled and invested by the County Treasurer for the purpose of increasing earnings through investment activities. Pooled and fund investments are reported at their fair value at December 31, 2011, based on market prices. Pursuant to Minn. Stat. § 385.07, investment earnings on cash and pooled investments are credited to the General Fund. Other funds received investment earnings based on other state statutes, grant agreements, contracts, and bond covenants. Pooled investment earnings for 2011 were \$614,125.

# 1. <u>Summary of Significant Accounting Policies</u>

# D. Assets, Liabilities, and Net Assets or Equity

1. <u>Deposits and Investments</u> (Continued)

Chisago County invests in an external investment pool, the Minnesota Association of Governments Investing for Counties (MAGIC) Fund, which is created under a joint powers agreement pursuant to Minn. Stat. § 471.59. The MAGIC Fund is not registered with the Securities and Exchange Commission (SEC), but does satisfy the requirements of Rule 2a-7 prescribed by the SEC pursuant to the Investment Company Act of 1940 (17 C.F.R. § 270.2a-7), as amended. The investment in the pool is measured at the net asset value per share provided by the pool.

# 2. <u>Receivables and Payables</u>

Activity between funds representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (the current portion of interfund loans) or "advances to/from other funds" (the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

Advances between funds, as reported in the fund financial statements, are offset by a nonspendable fund balance account in applicable governmental funds to indicate that they are not in spendable form.

All receivables, including those of the discretely presented component unit, are shown net of an allowance for uncollectibles.

Property taxes are levied as of January 1 on property values assessed as of the same date. The tax levy notice is mailed in March with the first half payment due May 15 and the second half payment due October 15. Unpaid taxes at December 31 become liens on the respective property and are classified in the financial statements as delinquent taxes receivable.

# 1. Summary of Significant Accounting Policies

## D. Assets, Liabilities, and Net Assets or Equity (Continued)

3. Inventories and Prepaid Items

All inventories are valued at cost using the first in/first out method. Inventories in governmental funds are recorded as expenditures when purchased rather than when consumed. Inventories at the government-wide level are recorded as expenses when consumed.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

## 4. <u>Capital Assets</u>

Capital assets, which include property, plant, equipment, and infrastructure assets (for example, roads, bridges, sidewalks, and similar items), are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset's life are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the primary government are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	40
Public domain infrastructure	50 - 75
Furniture, equipment, and vehicles	5 - 10

# 1. Summary of Significant Accounting Policies

# D. Assets, Liabilities, and Net Assets or Equity (Continued)

# 5. <u>Compensated Absences</u>

The liability for compensated absences reported in financial statements consists of unpaid, accumulated annual vacation and sick leave balances. The liability has been calculated using the vesting method in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. Compensated absences are accrued when incurred in the government-wide and fiduciary fund financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

# 6. <u>Deferred Revenue</u>

All County funds and the government-wide financial statements defer revenue for resources that have been received, but not yet earned. Governmental funds also report deferred revenue in connection with receivables for revenues not considered to be available to liquidate liabilities of the current period.

# 7. <u>Long-Term Obligations</u>

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

# 1. Summary of Significant Accounting Policies

# D. Assets, Liabilities, and Net Assets or Equity (Continued)

# 8. Classification of Net Assets

Net assets in the government-wide financial statements are classified in the following categories:

- <u>Invested in capital assets, net of related debt</u> the amount of net assets representing capital assets net of accumulated depreciation and reduced by outstanding debt attributed to the acquisition, construction, or improvement of the assets.
- <u>Restricted net assets</u> the amount of net assets for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- <u>Unrestricted net assets</u> the amount of net assets that do not meet the definition of restricted or invested in capital assets, net of related debt.

# 9. <u>Classification of Fund Balances</u>

In 2011, the County implemented the requirements of Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, which requires retroactive restatement of fund balance for the reclassifications made to conform to this statement. Total fund balance did not change. Also, as part of the implementation of GASB Statement 54, the County Building and Capital Equipment Special Revenue Funds were reclassified to the General Fund, and the Forfeited Tax Sale Special Revenue Fund was reclassified as an agency fund.

Fund balance is divided into five classifications based primarily on the extent to which the County is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

- <u>Nonspendable</u> - the nonspendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash.

## 1. <u>Summary of Significant Accounting Policies</u>

- D. Assets, Liabilities, and Net Assets or Equity
  - 9. <u>Classification of Fund Balances</u> (Continued)
    - <u>Restricted</u> fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
    - <u>Committed</u> the committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action (ordinance or resolution) of the County Board. Those committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action (ordinance or resolution) it employed to previously commit those amounts.
    - <u>Assigned</u> amounts in the assigned fund balance classification are balances the County intends to use for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the County Board or the County Auditor, who has been delegated that authority by Board resolution.
    - <u>Unassigned</u> Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other fund balance classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted or committed.

The County applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

## 1. Summary of Significant Accounting Policies

## D. Assets, Liabilities, and Net Assets or Equity (Continued)

## 10. Minimum Fund Balance

Chisago County has adopted a minimum fund balance policy for the General Fund, the Road and Bridge Special Revenue Fund, and the Human Services Special Revenue Fund. All three funds rely heavily on property tax revenues to fund current operations. However, current property tax revenues are not available for distribution until June. Therefore, the County Board has determined it needs to maintain a minimum unrestricted fund balance (committed, assigned, and unassigned) of 35 to 50 percent of operating revenues or no less than five months of operating expenditures. The Fund Balance Policy was adopted by the County Board on August 17, 2011 (revised December 21, 2011, for GASB Statement 54 definitions). At December 31, 2011, unrestricted fund balances for all three funds were at or above the minimum fund balance levels.

## 11. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## E. <u>Revenues</u>

For the fund financial statements, in accordance with GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions*, revenues for nonexchange transactions are recognized based on the principal characteristics of the revenue. Exchange transactions are recognized as revenue when the exchange occurs. The modified accrual basis of accounting is used for all governmental fund types. Under this basis, revenue is not recognized in the financial statements unless it is available to finance current expenditures.

## 1. Summary of Significant Accounting Policies

## E. <u>Revenues</u> (Continued)

## 1. Imposed Nonexchange Transactions

Imposed nonexchange transactions result from assessments by governments on nongovernmental entities and individuals. Property taxes, fines and penalties, and property forfeitures are imposed nonexchange transactions. Revenues from property taxes are recognized in the period for which the taxes were levied, to the extent they are collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Property taxes receivable but not available are reported as deferred revenue and will be recognized as revenue in the fiscal year that they become available. Fines and penalties and property forfeitures are recognized in the period received.

## 2. Intergovernmental

Government-mandated nonexchange transactions occur when a government at one level provides resources to a government at another level and requires that government to use them for a specific purpose. The provider government establishes purpose restrictions and also may establish time requirements. Federal and state grants mandating the County perform particular programs are government-mandated nonexchange transactions. Revenues are recognized when eligibility and time requirements are met, usually when the corresponding expenditure is incurred.

Voluntary nonexchange transactions result from legislative or contractual agreements, such as grants, entitlements, appropriations, and donations. The provider may establish purpose restrictions or eligibility requirements. Revenues are recognized in the year to which they apply according to the statute or contract. Gifts and contributions from individuals are also considered voluntary nonexchange transactions and are generally recognized when received.

Tax credits paid by the state are included in intergovernmental revenues and are recognized as revenue in the fiscal year that they become available. Subject to the availability criterion, state-aid highway allotments for highway maintenance and construction are recognized as revenue in the year of allotment.

## 1. Summary of Significant Accounting Policies

## E. <u>Revenues</u> (Continued)

## 3. <u>Exchange Transactions</u>

Exchange transactions are those in which each party receives and gives up essentially equal values. Special assessments levied against benefiting properties are recognized under the modified accrual basis when available to finance current expenditures. Other revenues, such as licenses and permits, charges for services, and investment income are recognized as revenue when earned.

## 2. <u>Stewardship, Compliance, and Accountability</u>

## A. <u>Budgetary Information</u>

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all major and most nonmajor governmental funds. All appropriations lapse at year-end.

The appropriated budget is prepared by fund, function, and department. Transfers of appropriations within a department and between departments require approval of the County Board. The legal level of budgetary control--the level at which expenditures may not legally exceed appropriation--is the departmental level. The Board made some supplemental budgetary appropriations throughout the year; however, none were material.

Early in June each year, the County Administrator meets with department heads to discuss the budget process and requests a priority-based budget assessment. These assessments are returned in mid-June to the Administrator. Next, the County Administrator, County Auditor, and County Treasurer meet and review budget options and set proposed budget appropriation targets for each department based on preliminary levy goals established by the County Board. These targets are then sent to the department heads in early July. As needed, department budget presentations are made to the County Board throughout July and August. Before August 31, the proposed budget is presented by the County Administrator to the County Board for review, and the Board will set a preliminary maximum levy by September 15. The County Board holds public hearings (truth in taxation) on the proposed budget in early December. A final operating budget is approved, and a final levy is set before December 31.

#### 2. Stewardship, Compliance, and Accountability (Continued)

#### B. Deficit Fund Equity

Although the Ditch Special Revenue Fund had a positive fund balance of \$122,357 as of December 31, 2011, 3 of the 13 active ditch systems had deficit balances. These deficits will be eliminated with future special assessment levies against benefited properties. Following is a summary of the individual ditch systems:

Ditches with positive balances Ditches with deficit balances	\$ 122,844 (487)
Net Fund Balance	\$ 122,357

## C. Excess of Expenditures Over Budget

The following funds had expenditures in excess of budget at the department level for the year ended December 31, 2011.

	Expenditures		Fi	Final Budget		Excess
General Fund						
Current						
General government						
Courts	\$	228,510	\$	197,099	\$	31,411
Law library		26,112		18,519		7,593
County administrator		502,065		462,303		39,762
Central services		108,243		93,250		14,993
Public safety						
Sheriff		4,373,496		4,181,006		192,490
Coroner		98,209		90,000		8,209
Caseload reduction		74,823		71,372		3,451
Sentenced to serve		57,413		56,992		421
Conservation of natural resources						
Cooperative extension		115,983		112,825		3,158
Soil and water conservation		448,121		224,961		223,160
Other		39,904		14,642		25,262
Economic development						
Community development		267,767		263,000		4,767
Capital outlay						
Public safety		171,197		170,069		1,128
Culture and recreation		1,100		-		1,100

#### 2. <u>Stewardship, Compliance, and Accountability</u>

## C. Excess of Expenditures Over Budget (Continued)

	Expenditures	Final Budget	Excess
Special Revenue Funds			
Road and Bridge			
Current			
General government			
Surveyor	112,655	96,025	16,630
Highways and streets			
Administration	1,220,802	820,806	399,996
Engineering	1,937,864	1,280,987	656,877
Construction	12,707,176	6,500,000	6,207,176
Human Services			
Current			
General government			
Veterans services	96,557	-	96,557
Lake Improvement District			
Current			
Conservation of natural resources			
Lake improvement district	489,477	224,580	264,897
Solid Waste			
Capital outlay	18,710	-	18,710

#### D. Reclassification/Restatement

The County Building and Capital Equipment Special Revenue Funds were reclassified to the General Fund. As a result, the January 1, 2011, fund balances of the General Fund and the other governmental funds have been restated. The reclassification/restatement is as follows:

	General Fund	Other Governmental Funds
Fund Balance - January 1, as previously reported	\$ 12,435,254	\$ 4,125,527
Reclassification County Building Fund Capital Equipment Fund	319,020 1,456,955	(319,020) (1,456,955)
Fund Balance - January 1, as restated	\$ 14,211,229	\$ 2,349,552

## 3. Detailed Notes on All Funds

#### A. Assets

#### 1. Deposits and Investments

Reconciliation of the County's total cash and investments to the basic financial statements follows:

Government-wide statement of net assets Governmental activities	
Cash and pooled investments	\$ 45,850,907
Statement of fiduciary net assets	
Cash and pooled investments	 1,078,734
Total Cash and Investments	\$ 46,929,641
Deposits	\$ 805,102
Petty cash and change funds	2,150
Departmental cash	8,962
Investments	 46,113,427
Total Deposits, Cash on Hand, and Investments	\$ 46,929,641

#### a. Deposits

The County is authorized by Minn. Stat. §§ 118A.02 and 118A.04 to designate a depository for public funds and to invest in certificates of deposit. The County is required by Minn. Stat. § 118A.03 to protect deposits with insurance, surety bond, or collateral. The market value of collateral pledged shall be at least ten percent more than the amount on deposit at the close of the financial institution's banking day, not covered by insurance or bonds.

Authorized collateral includes treasury bills, notes and bonds; issues of U.S. government agencies, general obligations rated "A" or better and revenue obligations rated "AA" or better; irrevocable standby letters of credit issued by the Federal Home Loan Bank; and certificates of deposit. Minnesota statutes require that securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution that is not owned or controlled by the financial institution furnishing the collateral.

## 3. Detailed Notes on All Funds

## A. Assets

- 1. Deposits and Investments
  - a. <u>Deposits</u> (Continued)

## Custodial Credit Risk

Custodial credit risk is the risk that in the event of a financial institution failure, the County's deposits may not be returned to it. The County does not have a deposit policy for custodial credit risk. However, the County complies with Minnesota statutes in establishing collateral for its deposits. At December 31, 2011, the County was not exposed to custodial credit risk.

## b. Investments

The County may invest in the following types of investments as authorized by Minn. Stat. §§ 118A.04 and 118A.05:

- (1) securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. § 118A.04, subd. 6;
- (2) mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments;
- (3) general obligations of the State of Minnesota and its municipalities, and in certain state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service;
- (4) bankers' acceptances of United States banks;
- (5) commercial paper issued by United States corporations or their Canadian subsidiaries that is rated in the highest quality category by two nationally recognized rating agencies and matures in 270 days or less; and

#### 3. Detailed Notes on All Funds

#### A. Assets

- 1. Deposits and Investments
  - b. <u>Investments</u> (Continued)
    - (6) with certain restrictions, in repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

At December 31, 2011, the County had the following investments:

	 Fair Value			1 - 5 Years		5+ Years	
U.S. agency securities MAGIC Fund	\$ 21,364,077 24,749,350	\$	- 24,749,350	\$		\$	21,364,077
Total Investments	\$ 46,113,427	\$	24,749,350	\$	-	\$	21,364,077

## Interest Rate Risk

Interest rate risk is the risk that changes in the market interest rates will adversely affect the fair value of an investment.

## Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The County's exposure to credit risk at December 31, 2011, is as follows:

	S & P Rating	]	Fair Value
U.S. agency securities MAGIC Fund	AAA N/R	\$	21,364,077 24,749,350
Total		\$	46,113,427

N/R - Not rated

## 3. Detailed Notes on All Funds

## A. Assets

- 1. Deposits and Investments
  - b. <u>Investments</u> (Continued)

## Concentration of Credit Risk

The concentration of credit risk is the risk of loss that may be caused by the County's investment in a single issuer. Investments in any one issuer that represent five percent or more of the County's investments are as follows:

Issuer	Reported <u>Amount</u>
FHLMC - Wells Fargo Advisors FHLB - Wells Fargo Advisors FNMA - Wells Fargo Advisors MAGIC Fund	\$ 10,769,199 7,019,011 3,575,867 24,749,350
In fore I and	21,719,550

## Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investments or collateral securities that are in the possession of an outside party. All securities purchased by the County are held in safekeeping by a third-party designated institution as agent for the County. As of December 31, 2011, the County's investments were not exposed to custodial credit risk.

## 3. Detailed Notes on All Funds

## A. <u>Assets</u> (Continued)

## 2. <u>Receivables</u>

Receivables as of December 31, 2011, for the County's governmental activities are as follows:

R	Total eceivables	Sch Colle	Amounts Not Scheduled for Collection During the Subsequent Year		
\$	1,967,600	\$	-		
	76,195		51,716		
	316,679		-		
	145,867		-		
	1,000,000		1,000,000		
	3,154,496		-		
	220,927		194,664		
\$	6,881,764	\$	1,246,380		
		Receivables           \$ 1,967,600           76,195           316,679           145,867           1,000,000           3,154,496           220,927	Total         Sch           Total         Colle           Receivables         the Sul           \$ 1,967,600         \$           76,195         316,679           145,867         1,000,000           3,154,496         220,927		

## 3. Capital Assets

Capital asset activity for the year ended December 31, 2011, was as follows:

	Beginning Balance		Increase		Decrease		Ending Balance	
Capital assets not depreciated Land	\$	2,613,277	\$	_	\$	_	\$	2,613,277
Construction in progress	φ	9,566,514	φ	14,076,392	φ	6,915,060	φ	16,727,846
Total capital assets not depreciated	\$	12,179,791	\$	14,076,392	\$	6,915,060	\$	19,341,123
Capital assets depreciated								
Buildings	\$	22,699,122	\$	44,782	\$	4,188	\$	22,739,716
Machinery, furniture, and equipment		13,538,435		1,532,593		527,579		14,543,449
Infrastructure		129,569,781		7,237,281		588,711		136,218,351
Total capital assets depreciated	\$	165,807,338	\$	8,814,656	\$	1,120,478	\$	173,501,516

## 3. Detailed Notes on All Funds

#### A. Assets

## 3. <u>Capital Assets</u> (Continued)

	 Beginning Balance	 Increase	1	Decrease	 Ending Balance
Less: accumulated depreciation for Buildings Machinery, furniture, and equipment Infrastructure	\$ 7,693,984 9,349,592 19,170,625	\$ 567,887 1,527,896 2,504,747	\$	2,303 515,434 117,742	\$ 8,259,568 10,362,054 21,557,630
Total accumulated depreciation	\$ 36,214,201	\$ 4,600,530	\$	635,479	\$ 40,179,252
Total capital assets depreciated, net	\$ 129,593,137	\$ 4,214,126	\$	484,999	\$ 133,322,264
Capital Assets, Net	\$ 141,772,928	\$ 18,290,518	\$	7,400,059	\$ 152,663,387

# Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities	
General government	\$ 864,968
Public safety	419,798
Highways and streets, including depreciation of infrastructure assets	2,944,416
Sanitation	8,163
Health	81,827
Culture and recreation	221,967
Economic development	 59,391
Total Depreciation Expense - Governmental Activities	\$ 4,600,530

## B. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of December 31, 2011, is as follows:

## 1. <u>Due From/To Other Funds</u>

Receivable Fund	Payable Fund	A	Amount
General	Human Services	\$	24,544

#### 3. Detailed Notes on All Funds

#### B. Interfund Receivables, Payables, and Transfers

1. <u>Due From/To Other Funds</u> (Continued)

The outstanding balances between funds result from the time lag between the dates the interfund goods and services were provided and reimbursable expenditures occurred, and when transactions are recorded in the accounting system and when the funds are repaid. All balances are expected to be liquidated in the subsequent year.

#### 2. Interfund Transfers

Interfund transfers for the year ended December 31, 2011, consisted of the following:

	Tı	ransfers In	Description
Transfers to General Fund from Road and Bridge Fund	\$	7,409	Retiree medical costs
Human Services Fund		54,556	Retiree medical costs
Human Services Fund Lake Improvement Fund		500,000 51,250	Payroll/HRIS and CAMA software Staff services
Solid Waste Fund		84,870	Solid waste fees
Total General Fund	\$	698,085	
Transfers to Road and Bridge Fund from			
Lake Improvement Fund	\$	20,000	Channel excavation work
Transfers to Human Services Fund from			
General Fund	\$	70,062	Veterans services expenses
Transfers to Debt Service Fund from			
General Fund	\$	59,603	Provide funds to repay debt
General Fund		185,553	Levy for 800 Mghz debt
County Capital Projects Fund		230,000	Capitalized interest from 800 Mghz bond proceeds required by bond
Total Debt Service Fund	\$	475,156	
Transfers to County Capital Projects Fund from			
General Fund	\$	181,000	E-911 funds to pay for PSAP project
General Fund Human Services Fund		400,000	N.W. paging site Subscriber radio costs
Human Services Fund		1,074,000	Subscriber radio costs
Total County Capital Projects Fund	\$	1,655,000	
Transfers to other governmental funds from General Fund	\$	7 505	MCIT insurance proceeds
General Fullu	Φ	7,505	MCIT insurance proceeds
Total Interfund Transfers	\$	2,925,808	

## 3. Detailed Notes on All Funds (Continued)

#### C. Liabilities

#### 1. Accounts Payable

Accounts payable at December 31, 2011, were as follows:

	 vernmental Activities
Accounts Salaries Contracts	\$ 870,483 351,524 1,415,055
Total Accounts Payable	\$ 2,637,062

#### 2. Deferred Revenue

Deferred revenue consists of taxes and special assessments receivable, state grants that are not collected soon enough after year-end to pay liabilities of the current period, state and federal grants received but not yet earned, and highway allotments and other revenue sources either received but unearned or not received soon enough after year-end. Deferred revenue at December 31, 2011, is summarized below by fund:

	es and Special ssessments	Al	lighway lotments nd Other	 Total		
Major governmental funds						
General	\$ 836,817	\$	60,978	\$ 897,795		
Road and Bridge	315,520		864,141	1,179,661		
Human Services	338,584		-	338,584		
Debt Service	250,190		-	250,190		
Other governmental funds						
Ditch	621		-	621		
Lake Improvement District	36,818		-	36,818		
Solid Waste	 16,843		-	 16,843		
Total	\$ 1,795,393	\$	925,119	\$ 2,720,512		
Deferred revenue						
Unavailable	\$ 1,741,717	\$	925,119	\$ 2,666,836		
Unearned	 53,676		-	 53,676		
Total	\$ 1,795,393	\$	925,119	\$ 2,720,512		

#### 3. Detailed Notes on All Funds

#### C. <u>Liabilities</u> (Continued)

3. Capital Leases

The County has entered into capital lease agreements for: (1) road and bridge equipment, and (2) financing the construction of various County buildings by the Chisago County HRA-EDA. These agreements qualify as capital leases for accounting purposes.

The building improvements and computer systems are recorded by the County as capital assets at the present value of the future minimum lease payments as of the inception of the leases.

			P	ayment		
Lease	Maturity	Installment	A	Amount	 Original	 Balance
2007 Caterpillar wheel loader	2012	Annually	\$	25,220	\$ 105,516	\$ 23,738
2007 Caterpillar wheel loader	2012	Annually		34,383	143,856	32,361
Buildings and libraries	2026	Annually		Various	10,720,000	 4,923,718
Total Capital Leases						\$ 4,979,817

The future minimum lease obligations and the net present value of these minimum lease payments as of December 31, 2011, were as follows:

Year Ending December 31	G	Governmental Activities \$ 590,188 529,101 531,733			
2012	\$	,			
2013 2014		529,101 531,733			
2015		528,380			
2016		529,158			
2017 - 2021		2,653,881			
2022 - 2026		2,415,293			
Total minimum lease payments	\$	7,777,734			
Less					
Amount representing interest		(2,231,635)			
Amount representing cash with escrow held by the Chisago					
County HRA-EDA		(566,282)			
Present Value of Minimum Lease Payments	\$	4,979,817			

#### Detailed Notes on All Funds 3.

## C. <u>Liabilities</u> (Continued)

## 4. Long-Term Debt

The County issues general obligation bonds and capital notes to provide funds for the acquisition and construction of major capital facilities. General obligation bonds and notes are direct obligations and pledge the full faith and credit of the County. General obligation bonds and notes outstanding at December 31, 2011, are as follows:

Type of Indebtedness	Final Maturity	Installment Amounts	Interest Rates (%)	Original Issue Amount	Balance December 31, 2011		
2003A Capital Improvement Bonds	2013	\$400,000 - 550,000	3.00 - 3.40	\$ 2,000,000	\$ 900,000		
2003B Jail and Courthouse Bonds	2014	\$65,000 - 85,000	2.05 - 4.10	720,000	245,000		
2004A State-Aid Road Bonds	2014	\$365,000 - 450,000	1.50 - 3.30	4,000,000	1,310,000		
2005A Road Reconstruction Bonds	2017	\$590,000 - 835,000	3.50 - 4.00	7,000,000	4,520,000		
2005B Capital Notes	2015	\$125,000 - 195,000	3.60 - 4.00	1,500,000	740,000		
2006 Capital Improvement Bonds	2026	\$250,000 - 1,975,000	4.00 - 4.75	14,500,000	13,430,000		
2007A State-Aid Road Bonds	2018	\$330,000 - 470,000	3.65 - 3.85	3,960,000	2,925,000		
2009A Refunding Bonds	2018	\$85,000 - 510,000	2.00 - 3.00	3,315,000	2,580,000		
2010A Temporary Jail Refinancing Bonds	2013	\$4,870,000	1.50	4,870,000	4,870,000		
2010B Capital Improvement Bonds (Build America Bonds)	2026	\$340,000 - 605,000	1.70 - 4.85	7,000,000	7,000,000		
2010C Capital Improvement Bonds (Build America Bonds)	2031	\$460,000 - 1,610,000	4.00 - 5.35	11,350,000	11,350,000		
Total general obligation bonds and notes				\$ 60,215,000	\$ 49,870,000		
Add: unamortized premium Less: unamortized discount					133,024 (200,311)		
Total Bonds and Notes, Net					\$ 49,802,713		

#### 3. Detailed Notes on All Funds

#### C. <u>Liabilities</u> (Continued)

#### 5. <u>Debt Service Requirements</u>

Debt service requirements at December 31, 2011, were as follows:

Year Ending	General Obligation Bonds					Capital Notes					
December 31	 Principal	Interest			F	rincipal	I	Interest			
2012	\$ 2,510,000	\$	1,913,322		\$	175,000	\$	25,969			
2013	7,340,000		1,794,613			180,000		19,000			
2014	2,490,000		1,679,318			190,000		11,600			
2015	2,105,000		1,608,529			195,000		3,900			
2016	2,375,000		1,535,955			-		-			
2017 - 2021	11,645,000		6,318,226			-		-			
2022 - 2026	13,200,000		3,618,791			-		-			
2027 - 2031	 7,465,000		1,022,896			-		-			
Total	\$ 49,130,000	\$	19,491,650		\$	740,000	\$	60,469			

As part of the American Recovery and Reinvestment Act of 2009 (ARRA), Chisago County issued \$7,000,000 of Taxable General Obligation Capital Improvement Bonds, Series 2010B, and \$11,350,000 of Taxable General Obligation Capital Improvement Plan Bonds, Series 2010C. Both bond issues are direct payment tax credit Build America Bonds (BAB), in which the County receives a 35 percent credit on bond interest paid. The County has complied with all ARRA requirements to be eligible for the BAB interest credit.

Taking into consideration the above BAB interest credit, as of December 31, 2011, the County's net annual debt service requirements to amortize all taxable general obligation bonds outstanding, including interest of \$15,522,534 on the governmental activities debt is as follows:

Year Ending December 31	 Principal	Interest		 Federal Net Subsidy Interest			Total Payment		
2012	\$ 2,510,000	\$	1,913,322	\$ (290,216)	\$	1,623,106	\$	4,133,106	
2013	7,340,000		1,794,613	(290,216)		1,504,397		8,844,397	
2014	2,490,000		1,679,318	(289,204)		1,390,114		3,880,114	
2015	2,105,000		1,608,529	(286,537)		1,321,992		3,426,992	
2016	2,375,000		1,535,955	(282,015)		1,253,940		3,628,940	
2017 - 2021	11,645,000		6,318,226	(1, 264, 107)		5,054,119		16,699,119	
2022 - 2026	13,200,000		3,618,791	(908,807)		2,709,984		15,909,984	
2027 - 2031	 7,465,000		1,022,896	 (358,014)		664,882		8,129,882	
Total	\$ 49,130,000	\$	19,491,650	\$ (3,969,116)	\$	15,522,534	\$	64,652,534	

#### 3. Detailed Notes on All Funds

## C. <u>Liabilities</u> (Continued)

## 6. <u>Changes in Long-Term Liabilities</u>

Long-term liability activity for the year ended December 31, 2011, was as follows:

	 Beginning Balance	Additions		Reductions		Ending Balance		Due Within One Year	
Bonds and notes payable General obligation bonds Capital notes Add: unamortized premium Less: deferred amounts for	\$ 52,585,000 910,000 150,883	\$	- - -	\$	3,455,000 170,000 17,859	\$	49,130,000 740,000 133,024	\$	2,510,000 175,000
issuance discounts	 (232,108)		-		(31,797)		(200,311)		-
Total bonds and notes payable	\$ 53,413,775	\$	-	\$	3,611,062	\$	49,802,713	\$	2,685,000
Capital leases Compensated absences Net OPEB liability	 5,287,614 3,856,874 988,690		1,813,581 248,632		307,797 1,809,321		4,979,817 3,861,134 1,237,322		326,097 1,311,428 -
Long-Term Liabilities	\$ 63,546,953	\$	2,062,213	\$	5,728,180	\$	59,880,986	\$	4,322,525

## 4. Employee Retirement Systems and Pension Plans

## A. Defined Benefit Plans

#### Plan Description

All full-time and certain part-time employees of Chisago County are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Local Government Correctional Service Retirement Fund (the Public Employees Correctional Fund), which are cost-sharing, multiple-employer retirement plans. These plans are established and administered in accordance with Minn. Stat. chs. 353 and 356.

General Employees Retirement Fund members belong to either the Coordinated Plan or the Basic Plan. Coordinated Plan members are covered by Social Security, and Basic Plan members are not. All new members must participate in the Coordinated Plan, and benefits vest after three years of credited service (five years for those first eligible for membership after June 30, 2010).

## 4. Employee Retirement Systems and Pension Plans

## A. Defined Benefit Plans

## Plan Description (Continued)

All police officers, firefighters, and peace officers who qualify for membership by statute are covered by the Public Employees Police and Fire Fund. Members who are employed in a county correctional institution as a correctional guard or officer, a joint jailer/dispatcher, or as a supervisor of correctional guards or officers or of joint jailer/dispatchers and are directly responsible for the direct security, custody, and control of the county correctional institution and its inmates, are covered by the Public Employees Correctional Fund. For members first eligible for membership after June 30, 2010, benefits vest on a graduated schedule starting with 50 percent after five years and increasing 10 percent for each year of service until fully vested after ten years. Members eligible for membership before July 1, 2010, are fully vested after three years of service.

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute. Defined retirement benefits are based on a member's average yearly salary for the five highest-paid consecutive years of allowable service, age, and years of credit at termination of service.

Two methods are used to compute benefits for General Employees Retirement Fund Coordinated and Basic Plan members. The retiring member receives the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each year thereafter. For a Coordinated Plan member, the annuity accrual rate is 1.2 percent of average salary for each of the first ten years and 1.7 percent for each successive year. Under Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service. For Public Employees Police and Fire Fund members, the annuity accrual rate is 3.0 percent of average salary for each year of service. For Public Employees Correctional Fund members, the annuity accrual rate is 1.9 percent of average salary for each year of service.

## 4. Employee Retirement Systems and Pension Plans

#### A. Defined Benefit Plans

#### Plan Description (Continued)

For all General Employees Retirement Fund members hired prior to July 1, 1989, whose annuity is calculated using Method 1, and for all Public Employees Police and Fire Fund and Public Employees Correctional Fund members, a full annuity is available when age plus years of service equal 90. Normal retirement age is 55 for Public Employees Police and Fire Fund members and Public Employees Correctional Fund members, and either 65 or 66 (depending on date hired) for General Employees Retirement Fund members. A reduced retirement annuity is also available to eligible members seeking early retirement.

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated public service.

PERA issues a publicly available financial report that includes financial statements and required supplementary information for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund. That report may be obtained on the internet at www.mnpera.org; by writing to PERA at 60 Empire Drive, Suite 200, Saint Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

#### Funding Policy

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. ch. 353. These statutes are established and amended by the State Legislature. The County makes annual contributions to the pension plans equal to the amount required by state statutes. General Employees Retirement Fund Basic Plan members and Coordinated Plan members are required to contribute 9.10 and 6.25 percent, respectively, of their annual covered salary. Public Employees Police and Fire Fund members are required to contribute 9.60 percent. Public Employees Correctional Fund members are required to contribute 5.83 percent of their annual covered salary.

#### 4. Employee Retirement Systems and Pension Plans

#### A. Defined Benefit Plans

#### Funding Policy (Continued)

The County is required to contribute the following percentages of annual covered payroll in 2011:

General Employees Retirement Fund	
Basic Plan members	11.78%
Coordinated Plan members	7.25
Public Employees Police and Fire Fund	14.40
Public Employees Correctional Fund	8.75

The County's contributions for the years ending December 31, 2011, 2010, and 2009, for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund were:

	 2011	 2010	 2009
General Employees Retirement Fund Public Employees Police and Fire Fund	\$ 972,144 397.754	\$ 940,090 383.047	\$ 981,327 390.297
Public Employees Correctional Fund	79,606	92,322	98,824

These contribution amounts are equal to the contractually required contributions for each year as set by state statute.

#### B. Defined Contribution Plan

One employee and three County Board members are covered by the Public Employees Defined Contribution Plan, a multiple-employer, deferred compensation plan administered by PERA. The plan is established and administered in accordance with Minn. Stat. ch. 353D, which may be amended by the State Legislature. The plan is a tax qualified plan under Section 401(a) of the Internal Revenue Code, and all contributions by or on behalf of employees are tax deferred until time of withdrawal.

Plan benefits depend solely on amounts contributed to the plan plus investment earnings, less administrative expenses. For those qualified personnel who elect to participate, Minn. Stat. § 353D.03 specifies plan provisions, including the employee and employer contribution rates. An eligible elected official who decides to participate contributes 5.00 percent of salary, which is matched by the employer. Employees may

## 4. Employee Retirement Systems and Pension Plans

#### B. Defined Contribution Plan (Continued)

elect to make member contributions in an amount not to exceed the employer share. Employee and employer contributions are combined and used to purchase shares in one or more of the seven accounts of the Minnesota Supplemental Investment Fund. For administering the plan, PERA receives 2.00 percent of employer contributions and 0.25 percent of the assets in each member account annually.

Total contributions by dollar amount and percentage of covered payroll made by the County during the year ended December 31, 2011, were:

	En	nployee	Employer	
Contribution amount	\$	9,123	\$	9,123
Percentage of covered payroll		5%		5%

Required contribution rates were 5.0 percent.

## C. <u>Other Postemployment Benefits (OPEB)</u>

## Plan Description

Chisago County provides a single-employer defined benefit health care plan to eligible retirees and their spouses. The plan offers medical, dental, and life insurance benefits. The County provides benefits for retirees as required by Minn. Stat. § 471.61, subd. 2b. A separate, audited GAAP-basis benefits plan report is not issued. The activity of the plan is reported in the government-wide financial statements.

The contribution requirements of the plan members and the County are established and may be amended by the Chisago County Board of Commissioners. The required contribution is based on projected pay-as-you-go financing requirements. Retirees and their spouses contribute to the health care plan at the same rate as County employees. This results in the retirees receiving an implicit rate subsidy. For 2011, there were 387 participants in the plan, including 39 retirees and 6 retirees' spouses.

#### 4. Employee Retirement Systems and Pension Plans

#### C. <u>Other Postemployment Benefits (OPEB)</u> (Continued)

#### Annual OPEB Cost and Net OPEB Obligation

The County's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial accrued liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the County's annual OPEB cost for 2011, the amount actually contributed to the plan, and changes in the County's net OPEB obligation.

ARC Interest on net OPEB obligation Adjustment to ARC	\$ 420,533 44,491 (60,403)
Annual OPEB cost (expense) Contributions made during the year	\$ 404,621 (155,989)
Increase in net OPEB obligation Net OPEB Obligation - Beginning of Year	\$ 248,632 988,690
Net OPEB Obligation - End of Year	\$ 1,237,322

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the years ended December 31, 2008 through 2011, were as follows:

			Percent of Annual				
	Anr	ual OPEB	E	mployer	OPEB Cost	N	et OPEB
Fiscal Year-End		Cost	Contribution		Contributed	0	bligation
December 31, 2008	\$	439,993	\$	85,359	19.4%	\$	354,634
December 31, 2009		439,993		122,272	27.8		672,355
December 31, 2010		404,804		88,469	21.6		988,690
December 31, 2011		404,621		155,989	38.6		1,237,322

#### 4. Employee Retirement Systems and Pension Plans

#### C. <u>Other Postemployment Benefits (OPEB)</u> (Continued)

#### Funded Status and Funding Progress

As of January 1, 2010, the most recent actuarial valuation date, the plan was zero percent funded. The actuarial accrued liability for benefits was \$2,713,711, and the actuarial value of assets was zero, resulting in an unfunded actuarial accrued liability (UAAL) of \$2,713,711. The covered payroll (annual payroll of active employees covered by the plan) was \$16,326,167, and the ratio of the UAAL to the covered payroll was 16.6 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Schedule of Funding Progress - Other Postemployment Benefits, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

#### Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit cost between the employer and plan members to that point. The actuarial methods and assumptions used include techniques designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the January 1, 2010, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions include a 4.5 percent investment rate of return (net of investment expenses), which is Chisago County's implicit rate of return on the General Fund. The annual health care cost trend is 8.5 percent initially, reduced

## 4. Employee Retirement Systems and Pension Plans

#### C. Other Postemployment Benefits (OPEB)

#### Actuarial Methods and Assumptions (Continued)

by decrements to an ultimate rate of 5.0 percent over 7 years. Both rates included a 2.5 percent inflation assumption. The dental trend rate is 4.0 percent. The UAAL is being amortized over 30 years on a closed basis. The remaining amortization period at December 31, 2011, was 26 years.

#### 5. <u>Summary of Significant Contingencies and Other Items</u>

#### A. <u>Risk Management</u>

Chisago County is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters for which the County carries commercial insurance. The County has entered into a joint powers agreement with other Minnesota counties to form the Minnesota Counties Intergovernmental Trust (MCIT). The County is a member of both the MCIT Workers' Compensation and Property and Casualty Divisions. The County self-insures for employee dental coverage. For other risk, the County carries commercial insurance. There were no significant reductions in insurance from the prior year. The amount of settlements did not exceed insurance coverage for the past three fiscal years.

The Workers' Compensation Division of MCIT is self-sustaining based on the contributions charged, so that total contributions plus compounded earnings on these contributions will equal the amount needed to satisfy claims liabilities and other expenses. MCIT participates in the Workers' Compensation Reinsurance Association with coverage at \$450,000 per claim in 2011 and \$460,000 per claim in 2012. Should the MCIT Workers' Compensation Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT.

The Property and Casualty Division of MCIT is self-sustaining, and the County pays an annual premium to cover current and future losses. MCIT carries reinsurance for its property lines to protect against catastrophic losses. Should the MCIT Property and Casualty Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT.

#### 5. Summary of Significant Contingencies and Other Items

#### A. <u>Risk Management</u> (Continued)

In 2001, Chisago County began to self-insure for employee dental coverage. The County contracts with Delta Dental to administer the County's self-insured dental benefit claims. Delta Dental processes all benefit claims and charges the County an administrative fee. The County maintains a self-insurance account within the General Fund and pays all claims as incurred. For 2011, the County collected premiums of \$301,811 from County departments. For 2011, claims and administrative costs paid were \$291,488.

Changes in the claims liability for the past two years are:

	Year Ended December 31				
		2011		2010	
Asset (liability) at January 1 Current year premiums Claims payments Levy for prior year deficit	\$	(19,150) 301,811 (291,488) 32,486	\$	(10,403) 283,273 (292,020)	
Asset (Liability) at December 31	\$	23,659	\$	(19,150)	

#### B. Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of the expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial. The County is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the County Attorney, the resolution of these matters will not have a material adverse effect on the financial condition of the government.

## 5. <u>Summary of Significant Contingencies and Other Items</u> (Continued)

#### C. Joint Ventures

#### Chisago Lakes Joint Sewage Treatment Commission

Chisago County and the cities of Lindstrom, Chisago City, and Center City entered into a joint powers agreement to create and operate the Chisago Lakes Joint Sewage Treatment Commission, pursuant to Minn. Stat. § 471.59. The Sewage Treatment Commission provides sewage treatment for the above communities. Chisago County's share of the Sewage Treatment Commission is 8.8 percent.

The Commission's annual financial report shows total net assets of \$9,075,275 as of December 31, 2011.

Complete financial statements of the Chisago Lakes Joint Sewage Treatment Commission can be obtained at Box 313, Center City, Minnesota 55012.

#### East Central Solid Waste Commission

The East Central Solid Waste Commission was established in March 1988 by a joint powers agreement among Chisago, Isanti, Kanabec, Mille Lacs, and Pine Counties to conduct a solid waste management program on behalf of the participating counties. The Commission is an organized joint venture having the powers, duties, and privileges granted joint powers by Minn. Stat. § 471.59. The Commission has five voting members, one from each county. At its annual meeting, the Board of County Commissioners of each county chooses a member and an alternate, both County Commissioners, as representatives of the county. Each county has one voting member and, in the absence of the voting member, the alternate votes.

Each county's proportionate share of the total operating costs is based on the most recent census data available and is to be adjusted upon the admission of additional counties or the withdrawal of present counties. The Commission will remain in existence so long as two or more of the counties remain as parties to the agreement. Upon dissolution of the Commission, there will be an accounting to determine assets and liabilities. The assets of the Commission will be liquidated and, after payment of liabilities, the proceeds will be distributed to the counties based on their respective ratios set by the most recent census data.

## 5. Summary of Significant Contingencies and Other Items

#### C. Joint Ventures

#### East Central Solid Waste Commission (Continued)

Each county's share of the Commission's assets, liabilities, and equities cannot be accurately determined since it will fluctuate with census data rather than ownership interest. Following is a summary of the financial information as of and for the year ended December 31, 2010 (most recent figures available):

Total Assets Total Liabilities	\$ 13,756,816 4,877,321
Total Net Assets	\$ 8,879,495
Operating and nonoperating revenues Operating and nonoperating expenses	\$ 5,103,282 5,712,556
Change in Net Assets	\$ (609,274)

Complete financial statements of the East Central Solid Waste Commission can be obtained at 1756 - 180th Avenue, Mora, Minnesota 55051.

#### East Central Regional Library

The East Central Regional Library was established by a joint powers agreement among Aitkin, Chisago, Isanti, Kanabec, Mille Lacs, and Pine Counties to provide an efficient and improved regional public library service. The Library's Board comprises 18 members--one County Board member and two appointees from each county. The Library's financial statements for the year ended December 31, 2010 (most recent figures available), show total assets of \$1,262,058, total liabilities of \$437,974, and total net assets of \$824,084. Chisago County's contribution for 2011 was \$534,899.

Complete financial statements of the East Central Regional Library can be obtained at 244 South Birch, Cambridge, Minnesota 55008.

#### 6. <u>Component Unit Disclosures</u>

## A. Summary of Significant Accounting Policies

#### 1. <u>Reporting Entity</u>

The Chisago County Housing and Redevelopment Authority was established in 1988 with the powers, duties, and privileges granted by Minn. Stat. ch. 469. In 2000, the Authority adopted economic development powers, as granted by Minn. Stat. ch. 469, and changed its name to the Chisago County Housing and Redevelopment Authority Economic Development Authority (HRA-EDA). The HRA-EDA is governed by a five-member Board of Commissioners (the Board) appointed by the Chisago County (the County) Board of Commissioners. The Treasurer of the HRA-EDA is appointed by the County Board of Commissioners for an indefinite term. The Executive Director of the HRA-EDA is appointed by the H

The HRA-EDA has considered all potential units for which it is financially accountable and other organizations for which the nature and significance of their relationship with the HRA-EDA are such that exclusion would cause the HRA-EDA's financial statements to be misleading or incomplete. The GASB has set forth criteria to be considered in determining financial accountability. These criteria include appointing a voting majority of an organization's governing body, and (1) the ability of the primary government to impose its will on that organization; or (2) the potential for the organization to provide specific benefits to, or impose specific financial burdens on, the primary government. The HRA-EDA has no component units. However, the HRA-EDA is reported as a component unit in Chisago County's financial statements.

#### 2. Measurement Focus, Basis of Accounting, and Basis of Presentation

The HRA-EDA is considered a single enterprise fund for financial reporting purposes. The activities of the HRA-EDA are recorded under various programs established for the administration of the HRA-EDA's programs. For the most part, the effect of inter-program activity has been removed from the statements of net assets and the statements of revenues, expenses, and changes in net assets. The HRA-EDA's basic financial statements have been prepared on the basis of the governmental proprietary fund concept which pertains to financial activities that operate in a manner similar to private business enterprises and are financed through tenant rentals and user charges. The HRA-EDA's basic financial statements are presented on the accrual basis of accounting.

#### 6. <u>Component Unit Disclosures</u>

#### A. Summary of Significant Accounting Policies

2. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

The HRA-EDA applies all applicable GASB pronouncements, as well as Financial Accounting Standards Board (FASB) Statements and Interpretations, Accounting Principles Board Opinions, and Accounting Research Bulletins issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. In accordance with GASB Statement 20, the HRA-EDA does not apply all FASB Statements and Interpretations issued after November 30, 1989.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place.

Nonexchange transactions, in which the HRA-EDA receives value without directly giving equal value in return, include property taxes, grants, entitlement, and donations. On an accrual basis, revenue from property taxes is recognized in the year for which the tax is levied. Revenue from grants, entitlements, and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the HRA-EDA must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the HRA-EDA on a reimbursement basis.

Proprietary funds distinguish operating revenues and expenses from nonoperating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of proprietary funds are tenant rent and HRA-EDA contributions. Operating expenses for proprietary funds include the cost of housing assistance payments,

#### 6. <u>Component Unit Disclosures</u>

#### A. Summary of Significant Accounting Policies

2. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

utilities, sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting these definitions are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the HRA-EDA's policy to use restricted resources first and then unrestricted resources as needed.

3. Assets, Liabilities, and Net Assets

#### Deposits and Investments

The HRA-EDA's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

The HRA-EDA may invest idle funds as authorized by Minnesota statutes as follows:

- a. direct obligations or obligations guaranteed by the United States or its agencies;
- b. shares of investment companies registered under the Federal Investment Company Act of 1940 and receiving the highest credit rating, rated in one of the two highest rating categories by a statistical rating agency, and having a final maturity of 13 months or less;
- c. general obligations of a state or local government with taxing powers rated "A" or better, and revenue obligations rated "AA" or better;
- d. general obligations of the Minnesota Housing Finance Agency rated "A" or better;
- e. bankers' acceptances of United States banks eligible for purchase by the Federal Reserve System;

## 6. <u>Component Unit Disclosures</u>

- A. <u>Summary of Significant Accounting Policies</u>
  - 3. Assets, Liabilities, and Net Assets

## Deposits and Investments (Continued)

- f. commercial paper issued by United States corporations or their Canadian subsidiaries, rated in the highest quality category by at least two nationally recognized rating agencies, and maturing in 270 days or less;
- g. repurchase or reverse repurchase agreements and securities lending agreements with financial institutions qualified as a "depository" by the government entity, with banks that are members of the Federal Reserve System with capitalization exceeding \$10,000,000, a primary reporting dealer in U.S. government securities to the Federal Reserve Bank of New York, or certain Minnesota securities broker-dealers; and
- h. guaranteed investment contracts (GICs) issued or guaranteed by a United States commercial bank, a domestic branch of a foreign bank, a United States insurance company, or its Canadian subsidiary, whose similar debt obligations were rated in one of the top two rating categories by a nationally recognized rating agency.

Investments are stated at fair value.

## Property Taxes

The HRA-EDA Board annually adopts a levy and certifies it to the County for collection. The County is responsible for collecting all property taxes for the HRA-EDA. Real property taxes are paid by taxpayers of the County in two equal installments on May 15 and October 15. The County provides tax settlements to the HRA-EDA three times per year in January, July, and December.

Taxes payable on homestead property, as defined by Minnesota statutes, are partially reduced by a market value credit aid. The credit is paid to the HRA-EDA by the state in lieu of taxes levied against homestead property. The state remits this credit in October and December of each year.

#### 6. Component Unit Disclosures

#### A. Summary of Significant Accounting Policies

3. Assets, Liabilities, and Net Assets (Continued)

#### Accounts Receivable

Accounts receivable include amounts billed for services provided before year-end.

#### Prepaid Expenses

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid expenses.

#### Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the government-wide financial statements. Capital assets are defined by the HRA-EDA as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the HRA-EDA are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years	
Buildings	40 - 50	
Furniture, equipment, and machinery	3 - 10	
Improvements	5 - 20	

#### 6. <u>Component Unit Disclosures</u>

## A. Summary of Significant Accounting Policies

3. <u>Assets, Liabilities, and Net Assets</u> (Continued)

## Long-Term Obligations

Long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method.

#### Compensated Absences

The HRA-EDA reports all earned but unpaid compensated absences as a current and noncurrent liability on the statement of net assets. The HRA-EDA records an expense to reflect the change in compensated absences earned and used during the year.

## Comparative Data/Reclassifications

Certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

## B. <u>Detailed Notes on All Funds</u>

## 1. <u>Deposits and Investments</u>

#### **Deposits**

Custodial credit risk for deposits and investments is the risk that in the event of a bank failure, the HRA-EDA's deposits may not be returned, or the HRA-EDA will not be able to recover collateral securities in the possession of an outside party. In accordance with Minnesota statutes and as authorized by the Board, the HRA-EDA maintains deposits at those depository banks which are members of the Federal Reserve System.

## 6. <u>Component Unit Disclosures</u>

## B. <u>Detailed Notes on All Funds</u>

1. <u>Deposits and Investments</u>

## Deposits (Continued)

Minnesota statutes require that all HRA-EDA deposits be protected by insurance, surety bond, or collateral. The market value of collateral pledged must equal 110 percent of the deposits not covered by insurance or bonds.

Authorized collateral in lieu of a corporate surety bond includes:

- United States government Treasury bills, Treasury notes, and Treasury bonds;
- issues of United States government agencies and instrumentalities as quoted by a recognized industry quotation service available to the government entity;
- general obligation securities of any state or local government with taxing powers which is rated "A" or better by a national bond rating service, or revenue obligation securities of any state or local government with taxing powers which is rated "AA" or better by a national bond rating service;
- general obligation securities of a local government with taxing powers may be pledged as collateral against funds deposited by that same local government entity;
- irrevocable standby letters of credit issued by Federal Home Loan Bank to a municipality accompanied by written evidence that the bank's public debt is rated "AA" or better by Moody's Investors Service, Inc., or Standard & Poor's Corporation; and
- time deposits that are fully insured by any federal agency.

Minnesota statutes require that all collateral shall be placed in safekeeping in a restricted account at a Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution that is not owned or controlled by the financial institution furnishing the collateral. The selection should be approved by the government entity.

#### 6. <u>Component Unit Disclosures</u>

#### B. <u>Detailed Notes on All Funds</u>

1. Deposits and Investments

Deposits (Continued)

At December 31, 2011, the HRA-EDA's carrying amount of deposits was \$982,893 and the bank balance was \$995,381, all of which was covered by federal depository insurance and by collateral held by the HRA-EDA's agent in the HRA-EDA's name.

#### Investments

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As of December 31, 2011, the HRA-EDA had the following investments:

Type of Investment	Credit Quality/ Rating <sup>1</sup>	Segmented Time Distribution <sup>2</sup>	 Fair Value and Carrying Amount	
Non-pooled investments				
First American Treasury		Less than		
Obligation Fund	Aaa	6 months	\$ 566,282	
U.S. government agency				
securities	Aaa	6 to 12 months	16,187	
U.S. government agency				
securities	Aaa	1 to 3 years	 1,713,096	
Total Investments			\$ 2,295,565	

<sup>1</sup>Ratings are provided by Moody's credit rating agency where applicable to indicate associated credit risk.

<sup>2</sup>Interest rate risk is disclosed using the segmented time distribution method.

#### 6. <u>Component Unit Disclosures</u>

#### B. <u>Detailed Notes on All Funds</u>

#### 1. Deposits and Investments

#### Investments (Continued)

A reconciliation of cash and temporary investments as shown on the statement of net assets as of December 31, 2011, for the HRA-EDA follows:

Carrying amount of deposits Investments Cash on hand	\$ 982,893 2,295,565 67
Total	\$ 3,278,525
Cash and investments Cash and temporary investments - unrestricted	\$ 925,403
Cash and investments held with escrow agent Cash - restricted for tenant security deposits	 2,297,766 55,356
Total	\$ 3,278,525

The investments are subject to the following risks:

- <u>Credit Risk</u> the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Ratings provided by various credit rating agencies where applicable indicate associated credit risk. Minnesota statutes limit the HRA-EDA's investments to the list in Note 6.A.3.
- <u>Custodial Credit Risk</u> the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities which are in the possession of an outside party.
- <u>Concentration of Credit Risk</u> the risk of loss attributed to the magnitude of a government's investment in a single issuer. In accordance with its investment policy, the HRA-EDA minimizes concentration of credit risk by making investments which shall suggest diversification.

## 6. <u>Component Unit Disclosures</u>

## B. <u>Detailed Notes on All Funds</u>

1. Deposits and Investments

## Investments (Continued)

- <u>Interest Rate Risk</u> the risk that changes in interest rates will adversely affect the fair value of an investment. Using the segmented time distribution method, the interest rate risk of the HRA-EDA's investments is less than six months.
- 2. <u>Receivables</u>

## Loans Receivable

The HRA-EDA partnered with the City of Taylors Falls to assist with its redevelopment project located at the MNDOT facility. The City has purchased the property from MNDOT in exchange for a long-term lease of a new facility to be located on City Hall property to house state equipment and supplies. The HRA-EDA Board approved a \$175,000 no-interest loan to cover the costs of the new facility. The City will reimburse the HRA-EDA in \$5,000 increments for five years starting in 2011, with the final lump sum due by December 31, 2020. Since the HRA-EDA did not receive the 2011 payment until 2012, both years' payments are due in 2012. All net proceeds of subsequent sale of parcels of the redevelopment property shall be applied towards the loan. The HRA-EDA disbursed \$159,396 in 2010, and the remaining \$15,604 was disbursed in 2011. The following is a schedule of future loan receivable payments.

Year Ending December 31	Loan Receivable				
2012	\$ 10	,000			
2013	5	,000			
2014	5	,000			
2015	5	,000			
2020	150	,000			
Total	\$ 175	,000			

#### 6. <u>Component Unit Disclosures</u>

### B. <u>Detailed Notes on All Funds</u>

2. <u>Receivables</u> (Continued)

### Lease Receivable

The HRA-EDA entered into a capital lease agreement with the County for public projects. The lease receivable is based on the 2004A Public Project Revenue Bond. The receivable is reduced by the amount of cash with escrow agent. The following is a schedule of future lease receivable payments.

Year Ending	Lease Receivable						
December 31		Principal	Interest			Total	
2012	\$	270,000	\$	260,585	\$	530,585	
2013 2014		280,000 295,000		249,101 236,733		529,101 531,733	
2015 2016		305,000 320,000		223,380 209,158		528,380 529,158	
2017 - 2021 2022 - 2026		1,865,000 2,155,000	_	788,881 260,293		2,653,881 2,415,293	
Total	\$	5,490,000	\$	2,228,131	\$	7,718,131	
Less: cash with escrow agent		(566,282)					
Lease Receivable, December 31, 2011	\$	4,923,718					

#### Accounts Receivable/Due from Other Governments

As of December 31, 2011, the HRA-EDA had \$10,237 due from other governments consisting of taxes due from Chisago County, and other local government entities. Accounts receivable at year-end were \$5,031.

# 6. <u>Component Unit Disclosures</u>

# B. <u>Detailed Notes on All Funds</u> (Continued)

# 3. <u>Capital Assets</u>

Capital asset activity for the year ended December 31, 2011, was as follows:

	 Beginning Balance	 Increase	De	crease	 Ending Balance
Capital assets not depreciated Land	\$ 243,181	\$ 	\$	-	\$ 243,181
Capital assets depreciated Buildings Furniture, equipment, and machinery Improvements	\$ 6,262,499 24,468 84,664	\$ 11,300	\$	- - -	\$ 6,273,799 24,468 84,664
Total capital assets depreciated	\$ 6,371,631	\$ 11,300	\$	-	\$ 6,382,931
Less: accumulated depreciation for Buildings Furniture, equipment, and machinery Improvements	\$ 946,573 19,969 41,452	\$ 135,216 1,070 11,298	\$	- -	\$ 1,081,789 21,039 52,750
Total accumulated depreciation	\$ 1,007,994	\$ 147,584	\$	-	\$ 1,155,578
Total capital assets depreciated, net	\$ 5,363,637	\$ (136,284)	\$	-	\$ 5,227,353
Total Capital Assets, Net	\$ 5,606,818	\$ (136,284)	\$	-	\$ 5,470,534

Depreciation expense was charged as follows:

Housing and Economic Development	\$	147,584
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#### 6. <u>Component Unit Disclosures</u>

# B. <u>Detailed Notes on All Funds</u> (Continued)

# 4. Long-Term Debt

## General Obligation Bonds

General obligation bonds outstanding as of December 31, 2011, are as follows:

Description	Authorized and Issued	Interest Rate (%)	Issue Date	Maturity Date	Ending Balance
G.O. Housing Development Bonds, Series 2011A	\$ 1,285,000	1.10 - 3.75	12/29/2011	01/01/2033	\$ 1,285,000
G.O. Housing Development Bonds, Series 2005A	2,445,000	3.50 - 4.38	08/03/2005	01/01/2035	2,030,000
G.O. Public Project Revenue Bonds Library Lease Obligation, Series 2004A	6,740,000	4.13 - 5.15	08/01/2004	02/01/2026	5,490,000
G.O. Housing Development Bonds, Series 2003C	2,000,000	4.00 - 5.00	09/01/2003	01/01/2033	1,765,000
Total General Obligation Bonds					\$ 10,570,000

Annual debt service requirements to maturity for general obligation bonds are as follows:

		G.O. Bonds							
Year Ending		Business-Type Activities							
December 31	I	Principal		Interest		Total			
2012	\$	270,000	\$	363,848	\$	633,848			
2013		410,000		452,678		862,678			
2014		430,000		435,114		865,114			
2015		510,000		415,760		925,760			
2016		520,000		394,850		914,850			
2017 - 2021		2,995,000		1,602,596		4,597,596			
2022 - 2026		3,550,000		826,745		4,376,745			
2027 - 2031		1,190,000		291,024		1,481,024			
2032 - 2035		695,000		42,437		737,437			
Total	\$	10,570,000	\$	4,825,052	\$	15,395,052			

#### 6. Component Unit Disclosures

#### B. <u>Detailed Notes on All Funds</u>

4. Long-Term Debt (Continued)

#### Taxable Revenue Bonds

Taxable revenue bonds outstanding as of December 31, 2011, are as follows:

		Interest			
Description	Authorized and Issued	Rate (%)	Issue Date	Maturity Date	Ending Balance
Taxable Revenue Bonds, Series 2006A	\$ 1,200,000	2.75	11/28/2006	01/01/2017	\$ 1,041,016

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ending		Taxable Revenue Bonds Business-Type Activities							
December 31	Principal	Interest	Total						
2012 2013	\$ 24,80 50,86		\$ 39,275 78,850						
2014	51,98	30 26,570	78,550						
2015 2016	53,43 859,93	· · · · ·	78,550 883,609						
Total	\$ 1,041,01	16 \$ 117,818	\$ 1,158,834						

#### Note Payable

In 2006, the HRA-EDA entered into an interest-only loan with Chisago County. The note payable outstanding as of December 31, 2011, is as follows:

	Interest			
Authorized	Rate	Issue	Maturity	Ending
and Issued	(%)	Date	Date	Balance
\$ 1,000,000	3.75	11/28/2006	11/28/2026	\$ 1,000,000
	and Issued	AuthorizedRateand Issued(%)	AuthorizedRateIssueand Issued(%)Date	AuthorizedRateIssueMaturityand Issued(%)DateDate

#### 6. Component Unit Disclosures

#### B. Detailed Notes on All Funds

#### 4. Long-Term Debt

#### Note Payable (Continued)

Annual debt service requirements to maturity for the note payable are as follows:

Year Ending	Notes Payable Business-Type Activities							
December 31	P	Principal Interest		Interest		Total		
2012	\$	-	\$	37,500	\$	37,500		
2013		-		37,500		37,500		
2014		-		37,500		37,500		
2015		-		37,500		37,500		
2016		-		37,500		37,500		
2017 - 2021		-		187,500		187,500		
2022 - 2026		1,000,000		187,500		1,187,500		
Total	\$	1,000,000	\$	562,500	\$	1,562,500		

#### Mortgages Payable

In 2007, the HRA-EDA assumed three mortgages through the acquisition of Rush Estates I and Rush Estates II, payable to the United States Department of Agriculture, Rural Development. Principal and interest payments are determined based on the rental income and government subsidy received during the year. Information on the mortgages as of December 31, 2011, is as follows:

			Interest				
<b>D</b>		uthorized	Rate	Issue	Maturity		Ending
Description	a	nd Issued	(%)	Date	Date		Balance
United States Department of							
Agriculture, Rural Development							
Mortgage 01	\$	205,801	7.125	07/07/2000	07/07/2030	\$	172,418
Mortgage 02		45,896	3.000	03/05/1968	03/05/2018		19,140
Mortgage 03		382,434	7.250	06/30/1993	06/30/2043		353,120
Total Mortgages Payable						\$	544,678
Total Wortgages Layable						φ	544,078

#### 6. <u>Component Unit Disclosures</u>

# B. Detailed Notes on All Funds

# 4. Long-Term Debt

## Mortgages Payable (Continued)

Annual estimated debt service requirements to maturity for the mortgages payable are as follows:

Year Ending	Mortgages Payable Business-Type Activities									
December 31	F	rincipal		Interest		Total				
2012 2013	\$	9,858 11,133	\$	38,173 37,520	\$	48,031 48,653				
2014		11,831		36,822		48,653				
2015 2016		12,577 13,374		128,719 117,220		141,296 130,594				
2017 - 2021 2022 - 2026		67,572 90,737		163,080 135,713		230,652 226,450				
2027 - 2031		104,848		97,856		202,704				
2032 - 2036 2037 - 2041		74,604 107,083		68,037 35,558		142,641 142,641				
2042 - 2043		41,061		2,352		43,413				
Total	\$	544,678	\$	861,050	\$	1,405,728				

# Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2011, was as follows:

	 Beginning Balance	 Additions	R	eductions	 Ending Balance	-	ue Within Dne Year
General obligation bonds	\$ 9,665,000	\$ 1,285,000	\$	380,000	\$ 10,570,000	\$	270,000
Taxable revenue bonds	1,094,752	-		53,736	1,041,016		24,801
Notes payable	1,000,000	-		-	1,000,000		-
Mortgages payable	554,545	-		9,867	544,678		9,858
Compensated absences	46,282	20,453		14,687	52,048		26,024
Less: discount	 (225,931)	 -		(10,392)	 (215,539)		(10,392)
Total	\$ 12,134,648	\$ 1,305,453	\$	447,898	\$ 12,992,203	\$	320,291

## 6. <u>Component Unit Disclosures</u> (Continued)

## C. Other Information

## 1. Risk Management

The HRA-EDA is exposed to various risks of loss including general liability, property damage, and employee bodily injury, and carries commercial insurance. The insurance coverage is considered to be adequate to cover unexpected claims against the HRA-EDA. There was no reduction in coverage from the prior year, and settlements have not exceeded insurance coverage in the past three years.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities, if any, include an amount for claims that have been incurred but not reported (IBNR). The HRA-EDA's management is not aware of any IBNR claims.

### Conduit Debt

The HRA-EDA has issued Tax-Exempt Mortgage Revenue Refunding Bonds on behalf of Franconia Sculpture Park Project, a Minnesota non-profit corporation. The HRA-EDA is not obligated in any manner, as the bonds do not constitute a general obligation or indebtedness of the HRA-EDA and are payable solely from revenues pledged by Franconia Sculpture Park Project. At December 31, 2011, the aggregate principal amount of this conduit debt obligation outstanding amounted to \$500,000.

### 2. <u>Retirement Plan</u>

HRA-EDA employees participate in a Simplified Employee Pension plan, a defined contribution plan established under Section 408(k) of the Internal Revenue Code. The plan is administered by Union Bank and Trust Company.

The HRA-EDA establishes plan provisions and contribution requirements. Employees are eligible to participate when they have been employed for six months and are at least 18 years of age. The HRA-EDA is required to contribute five percent of each participant's salary, and the employee may elect to contribute up to five percent. HRA-EDA contributions fully vest after three years of employment. Benefits depend solely on amounts contributed plus related investment earnings.

### 6. <u>Component Unit Disclosures</u>

### C. Other Information

2. <u>Retirement Plan</u> (Continued)

Total payroll for employees covered by the plan for the year ended December 31, 2011, was \$122,845. The HRA-EDA made contributions into the plan of \$6,142, \$6,378, and \$6,142 for the years ended December 31, 2011, 2010, and 2009, respectively.

As of December 31, 2011, the plan held no securities issued by the HRA-EDA or other related parties.

3. Commitments and Contingencies - Joint Agreements

#### Rush City Senior Townhome Agreement

The HRA-EDA partnered with the City of Rush City to build two additional townhomes (total of four units). These townhomes were completed, and three of the four units were sold in 2011 at an estimated loss of \$33,768. The HRA-EDA is financing the remaining unit to be reimbursed upon the sale. The City owns the lot, and will be reimbursed upon sale. There is a potential for a total of 18 townhomes on the site in Rush City.

### Small Business Development Center

The HRA-EDA partnered with Central Lakes College to open a Small Business Development Center to provide services to County businesses. The Board approved the required financial contribution of \$4,000 per year plus in-kind contributions for a three-year period beginning in 2011. The Executive Director of the HRA-EDA will provide counseling services, and the HRA-EDA will be reimbursed at the rate of \$40 per hour.

4. <u>Related Parties</u>

The HRA-EDA multi-family apartment buildings are insured with Stein Insurance Agency, which is owned and operated by the Board Chair, James Stein. He has abstained from discussion and voting on any action related to the placement of insurance for the multi-family apartment buildings.

### 6. <u>Component Unit Disclosures</u>

# C. Other Information

4. <u>Related Parties</u> (Continued)

The HRA-EDA maintains financial accounts and currently has bonds placed with Central Bank where Greg Hickcox, Board Director, is Vice President. He abstains from voting on any actions related to the bonds.

The HRA-EDA occasionally holds meetings and seminars at the AmericInn located in North Branch, Minnesota. Jack Juve, Board Director, has an interest in the hotel and will abstain from any action relating to conference space being leased at the hotel.

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**REQUIRED SUPPLEMENTARY INFORMATION** 

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# EXHIBIT A-1

# SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS DECEMBER 31, 2011

## Other Postemployment Benefits Funding Status

Beginning in 2008, Chisago County implemented Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. Since the County has not irrevocably deposited funds in a trust for future health benefits, the actuarial value of the assets is zero.

Actuarial Valuation Date	Va	tuarial lue of ssets (a)	Actuarial Accrued Liability (b)	Unfunded Actuarial Accrued Liability (UAAL) (b - a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b - a)/c)	e d
January 1, 2008	\$	-	\$ 2,633,579	\$ 2,633,579	0.00%	\$ 16,882,667	15.6%	
January 1, 2010		-	2,713,711	2,713,711	0.00	16,326,167	16.6	

See Note 4.C. in the notes to the financial statements for additional information regarding the County's other postemployment benefits.

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# COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

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# NONMAJOR GOVERNMENTAL FUNDS

## SPECIAL REVENUE FUNDS

<u>Parks</u> - to account for the accumulation of plat fees for future park land acquisition. Financing is provided by charges for services.

<u>Ditch</u> - to account for funds used to maintain County and judicial ditches. Financing is provided by special assessments against parcels of property benefited by ditch maintenance.

<u>Lake Improvement District</u> - to account for funds used for lake improvements. Financing is provided by bonds and special assessments against parcels of property benefited by the program.

<u>Solid Waste</u> - to account for funds used for recycling and solid waste activities. Financing is provided by user fees against benefiting parcels of property and taxes levied when needed.

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EXHIBIT B-1

#### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2011

		Parks		Ditch		Lake provement District		Solid Waste		Total
Assets										
Cash and pooled investments Undistributed cash in agency funds Taxes receivable	\$	491,026 -	\$	122,268 89	\$	233,598 3,012	\$	1,230,277 4,023	\$	2,077,169 7,124
Prior Special assessments receivable		-		-		22,427		-		22,427
Prior		-		621		-		16,843		17,464
Noncurrent		-		-		13,965		-		13,965
Accounts receivable		-		-		-		128		128
Due from other governments		-		-		-		3,185		3,185
Prepaid items		-		-		-		300		300
Total Assets	\$	491,026	\$	122,978	\$	273,002	\$	1,254,756	\$	2,141,762
Liabilities and Fund Balances										
Liabilities	۴		٩		٠	0.600	<i><b></b></i>	< 401	<b>.</b>	1 < 000
Accounts payable	\$	-	\$	-	\$	9,608	\$	6,481	\$	16,089
Salaries payable		-		-		239		1,924		2,163
Due to other governments Deferred revenue - unavailable		-		- 621		1,469		521		1,990
Deferred revenue - unavariable Deferred revenue - unearned		-		-		20,893 15,925		16,843 -		38,357 15,925
Total Liabilities	\$	-	\$	621	\$	48,134	\$	25,769	\$	74,524
Fund Balances Nonspendable										
Prepaids	\$	-	\$	-	\$	-	\$	300	\$	300
Restricted for										
Sanitation		-		-		-		1,228,687		1,228,687
Culture and recreation		491,026		-		-		-		491,026
Lake Improvement District		-		-		224,868		-		224,868
Ditch maintenance		-		122,844		-		-		122,844
Unassigned		-		(487)		-		-		(487)
Total Fund Balances	\$	491,026	\$	122,357	\$	224,868	\$	1,228,987	\$	2,067,238
Total Liabilities and Fund Balances	¢	491,026	\$	122,978	\$	273,002	\$	1,254,756	\$	2,141,762
Datances	\$	771,020	φ	144,710	φ	213,002	φ	1,434,730	φ	2,171,/02

**EXHIBIT B-2** 

#### COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Special Revenue Funds									
	Parks			Ditch	Im	Lake provement District	Solid Waste			Total
Revenues										
Taxes	\$	-	\$	-	\$	232,803	\$	-	\$	232,803
Special assessments		-		9,092		-		246,805		255,897
Licenses and permits		-		-		-		8,590		8,590
Intergovernmental		-		-		12,315		158,000		170,315
Charges for services		9,655		-		-		18,570		28,225
Miscellaneous		-		-		4,998		116,769		121,767
Total Revenues	\$	9,655	\$	9,092	\$	250,116	\$	548,734	\$	817,597
Expenditures										
Current										
Sanitation	\$	-	\$	-	\$	-	\$	301,234	\$	301,234
Conservation of natural resources		-		-		489,477	·	-		489,477
Capital outlay		141,875		-		-		18,710		160,585
Total Expenditures	\$	141,875	\$	-	\$	489,477	\$	319,944	\$	951,296
Excess of Revenues Over (Under)										
Expenditures	\$	(132,220)	\$	9,092	\$	(239,361)	\$	228,790	\$	(133,699)
Other Financing Sources (Uses)										
Transfers in	\$	7,505	\$	_	\$	_	\$	-	\$	7,505
Transfers out	Ψ	-	Ψ	-	Ψ	(71,250)	Ψ	(84,870)	Ψ	(156,120)
Total Other Financing Sources (Uses)	\$	7,505	\$		\$	(71,250)	\$	(84,870)	\$	(148,615)
Net Change in Fund Balance	\$	(124,715)	\$	9,092	\$	(310,611)	\$	143,920	\$	(282,314)
Fund Balance - January 1		615,741		113,265		535,479		1,085,067		2,349,552
Fund Balance - December 31	\$	491,026	\$	122,357	\$	224,868	\$	1,228,987	\$	2,067,238

EXHIBIT B-3

#### BUDGETARY COMPARISON PARKS SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts				Actual	Variance with	
	(	Original		Final	 Amounts	Final Budget	
Revenues							
Charges for services	\$	15,000	\$	19,855	\$ 9,655	\$	(10,200)
Expenditures							
Capital outlay							
Culture and recreation		15,000		156,875	 141,875		15,000
Excess of Revenues Over (Under)							
Expenditures	\$	-	\$	(137,020)	\$ (132,220)	\$	4,800
Other Financing Sources (Uses)							
Transfers in		-		7,505	 7,505		-
Net Change in Fund Balance	\$	-	\$	(129,515)	\$ (124,715)	\$	4,800
Fund Balance - January 1		615,741		615,741	 615,741		-
Fund Balance - December 31	\$	615,741	\$	486,226	\$ 491,026	\$	4,800

EXHIBIT B-4

#### BUDGETARY COMPARISON DITCH SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts					Actual		ance with
	Original		Final		Amounts		Final Budget	
Revenues Special assessments	\$	9,500	\$	9,500	\$	9,092	\$	(408)
Special assessments	φ	9,500	Ф	9,500	Φ	9,092	φ	(408)
Expenditures Current Conservation of natural resources								
Ditch		9,500		9,500		-		9,500
Net Change in Fund Balance	\$	-	\$	-	\$	9,092	\$	9,092
Fund Balance - January 1		113,265		113,265		113,265		-
Fund Balance - December 31	\$	113,265	\$	113,265	\$	122,357	\$	9,092

**EXHIBIT B-5** 

#### BUDGETARY COMPARISON LAKE IMPROVEMENT DISTRICT SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts				Actual	Variance with	
	(	Original		Final	 Amounts	Fi	nal Budget
Revenues							
Taxes	\$	243,573	\$	243,573	\$ 232,803	\$	(10,770)
Intergovernmental		-		-	12,315		12,315
Miscellaneous		-		-	 4,998		4,998
Total Revenues	\$	243,573	\$	243,573	\$ 250,116	\$	6,543
Expenditures							
Current							
Conservation of natural resources							
Lake Improvement District		224,580		224,580	 489,477		(264,897)
Excess of Revenues Over (Under)							
Expenditures	\$	18,993	\$	18,993	\$ (239,361)	\$	(258,354)
Other Financing Sources (Uses)							
Transfers out		(30,000)		(70,000)	 (71,250)		(1,250)
Net Change in Fund Balance	\$	(11,007)	\$	(51,007)	\$ (310,611)	\$	(259,604)
Fund Balance - January 1		535,479		535,479	 535,479		-
Fund Balance - December 31	\$	524,472	\$	484,472	\$ 224,868	\$	(259,604)

**EXHIBIT B-6** 

#### BUDGETARY COMPARISON SOLID WASTE SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts					Actual	Variance with	
		Original		Final	<u> </u>	Amounts	Fir	al Budget
Revenues								
Special assessments	\$	216,801	\$	216,801	\$	246,805	\$	30,004
Licenses and permits		9,000		9,000		8,590		(410)
Intergovernmental		147,872		157,872		158,000		128
Charges for services		14,500		14,500		18,570		4,070
Miscellaneous		-		-		116,769		116,769
Total Revenues	\$	388,173	\$	398,173	\$	548,734	\$	150,561
Expenditures								
Current								
Sanitation								
Recycling	\$	164,277	\$	164,277	\$	132,891	\$	31,386
Hazardous waste		188,331		193,331		168,343		24,988
Capital outlay		-		-		18,710		(18,710)
Total Expenditures	\$	352,608	\$	357,608	\$	319,944	\$	37,664
Excess of Revenues Over (Under)								
Expenditures	\$	35,565	\$	40,565	\$	228,790	\$	188,225
Other Financing Sources (Uses)								
Transfers out		(84,870)		(84,870)		(84,870)		-
Net Change in Fund Balance	\$	(49,305)	\$	(44,305)	\$	143,920	\$	188,225
Fund Balance - January 1		1,085,067		1,085,067		1,085,067		-
Fund Balance - December 31	\$	1,035,762	\$	1,040,762	\$	1,228,987	\$	188,225

## AGENCY FUNDS

<u>Employee Recognition</u> - to account for vending machine collections to be used for various activities relating to employee recognition.

<u>Flexible Benefits Plan</u> - to account for employee deductions held for certain specific needs of the employees available through this program.

<u>Region 7E</u> - to account for collection and payment of tax monies levied for the Regional Development Commission.

<u>School Districts</u> - to account for collection and payment of taxes due to school districts.

<u>Taxes and Penalties</u> - to account for collection and payment of taxes and penalties to various taxing districts.

<u>Forfeited Tax Sale</u> - to account for all funds collected per state statute from sale of lands forfeited for unpaid taxes.

Towns and Cities - to account for collection and payment of taxes due to towns and cities.

<u>Agency</u> - to account for collection and payment of various fees and fines for other governments collected by the Recorder, Courts, and Planning and Zoning Departments.

<u>Local Collaboratives</u> - to account for activity of the Chisago County North Family Services Collaborative and the Chisago County South Family Services Collaborative.

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**EXHIBIT C-1** 

	Balance January 1	Additions	Deductions	Balance December 31		
EMPLOYEE RECOGNITION						
Assets						
Cash and pooled investments	\$ 3,112	\$ 321	\$ 175	\$ 3,258		
Liabilities						
Accounts payable	\$ 3,112	\$ 321	\$ 175	\$ 3,258		
FLEXIBLE BENEFITS PLAN						
Assets						
Cash and pooled investments	\$ 39,056	\$ 91,720	\$ 90,571	\$ 40,205		
Liabilities						
Deferred benefits	\$ 39,056	\$ 91,720	\$ 90,571	\$ 40,205		
REGION 7E						
Assets						
Cash and pooled investments	\$ -	\$ 81,624	\$ 81,624	\$ -		
Liabilities						
Due to other governments	\$-	\$ 81,624	\$ 81,624	\$-		

EXHIBIT C-1 (Continued)

	Balance January 1		 Additions		Deductions		Salance cember 31
SCHOOL DISTRICTS							
Assets							
Cash and pooled investments	\$		\$ 16,896,723	\$	16,896,723	\$	
<u>Liabilities</u>							
Due to other governments	\$		\$ 16,896,723	\$	16,896,723	\$	
TAX AND PENALTIES							
Assets							
Cash and pooled investments	\$	548,854	\$ 75,335,820	\$	75,266,186	\$	618,488
Liabilities							
Unapportioned taxes Unapportioned special assessments Due to other governments	\$	- - 548,854	\$ 478,055 4,596 74,853,169	\$	478,055 4,596 74,783,535	\$	- - 618,488
Total Liabilities	\$	548,854	\$ 75,335,820	\$	75,266,186	\$	618,488
FORFEITED TAX SALE							
Assets							
Cash and pooled investments	\$	-	\$ 7,252	\$	25	\$	7,227
Liabilities							
Due to other governments	\$	-	\$ 7,252	\$	25	\$	7,227

EXHIBIT C-1 (Continued)

	Balance January 1		Additions		Deductions	Balance December 31		
TOWNS AND CITIES								
Assets								
Cash and pooled investments	\$ -	\$	25,270,842	\$	25,270,842	\$		
Liabilities								
Due to other governments	\$ 	\$	25,270,842	\$	25,270,842	\$	-	
AGENCY								
Assets								
Cash and pooled investments	\$ 218,420	\$	1,625,666	\$	1,668,927	\$	175,159	
Liabilities								
Unapportioned taxes Due to other governments	\$ - 218,420	\$	46,042 1,579,624	\$	46,042 1,622,885	\$	175,159	
Total Liabilities	\$ 218,420	\$	1,625,666	\$	1,668,927	\$	175,159	
LOCAL COLLABORATIVES								
Assets								
Cash and pooled investments	\$ 137,176	\$	133,496	\$	36,275	\$	234,397	
Liabilities								
Due to other governments	\$ 137,176	\$	133,496	\$	36,275	\$	234,397	

## EXHIBIT C-1 (Continued)

	Balance anuary 1	Additions		Deductions		Balance December 31	
TOTAL ALL AGENCY FUNDS							
Assets							
Cash and pooled investments	\$ 946,618	\$	119,443,464	\$	119,311,348	\$	1,078,734
Liabilities							
Accounts payable Unapportioned taxes Unapportioned special assessments Deferred benefits Due to other governments	\$ 3,112 - - 39,056 904,450	\$	321 524,097 4,596 91,720 118,822,730	\$	175 524,097 4,596 90,571 118,691,909	\$	3,258 - - 40,205 1,035,271
Total Liabilities	\$ 946,618	\$	119,443,464	\$	119,311,348	\$	1,078,734

SUPPORTING SCHEDULES

#### BALANCE SHEET - BY DITCH DITCH SPECIAL REVENUE FUND DECEMBER 31, 2011

		Assets								
		Cash		portioned	Deli	inquent	Total			
Judicial Ditch										
2	\$	(33)	\$	-	\$	-	\$	(33)		
County Ditches										
1		(395)		-		-		(395)		
2		9,734		-		-		9,734		
3		6,010		1		44		6,055		
4		4,544		17		1		4,562		
5		32,937		-		-		32,937		
6		12,614		-		81		12,695		
7		10,289		27		65		10,381		
8		3,074		-		71		3,145		
9		10,073		29		280		10,382		
10		26,143		(24)		68		26,187		
11		(59)		-		-		(59)		
14		7,337		39		11		7,387		
Total	\$	122,268	\$	89	\$	621	\$	122,978		

#### EXHIBIT D-1

-	Liabilities Deferred			Total Liabilities and				
Revenue		Restricted		Una	ssigned	 Total	Fund Balances	
\$	-	\$	-	\$	(33)	\$ (33)	\$	(33)
	-		-		(395)	(395)		(395)
	-		9,734		-	9,734		9,734
	44		6,011		-	6,011		6,055
	1		4,561		-	4,561		4,562
	-		32,937		-	32,937		32,937
	81		12,614		-	12,614		12,695
	65		10,316		-	10,316		10,381
	71		3,074		-	3,074		3,145
	280		10,102		-	10,102		10,382
	68		26,119		-	26,119		26,187
	-		-		(59)	(59)		(59)
	11		7,376		-	 7,376		7,387
\$	621	\$	122,844	\$	(487)	\$ 122,357	\$	122,978

**EXHIBIT D-2** 

#### SCHEDULE OF INTERGOVERNMENTAL REVENUE GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

Shared Revenue		
State	¢	14 602 504
Highway users tax	\$	14,683,784
Market value credit		989,412
Market value credit - mobile home		21,378
PERA rate reimbursement		48,855
Disparity reduction aid		4,431
County program aid		1,543,611
Police aid		252,781
E-911		125,400
Total shared revenue	\$	17,669,652
Reimbursement for Services		
State		
Minnesota Department of Trial Courts	\$	50,163
Minnesota Department of Human Services		727,743
Total reimbursement for services	\$	777,906
Payments		
Local		
Payments in lieu of taxes	\$	313,442
Grants		
State		
Minnesota Department/Board of		
Corrections	\$	282,639
Public Safety		50,529
Transportation		271,455
Health		731,478
Natural Resources		39,269
Human Services		1,407,196
Soil and Water Resources Board		42,631
Peace Officer Standards and Training Board		13,255
Pollution Control Agency		158,000
Total state	\$	2,996,452

## EXHIBIT D-2 (Continued)

#### SCHEDULE OF INTERGOVERNMENTAL REVENUE GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

Grants (Continued)	
Federal	
Department of	
Agriculture	\$ 448,483
Justice	13,870
Transportation	2,959,696
Health and Human Services	2,542,844
Homeland Security	113,467
Environmental Protection Agency	 5,000
Total federal	\$ 6,083,360
Total state and federal grants	\$ 9,079,812
Total Intergovernmental Revenue	\$ 27,840,812

**EXHIBIT D-3** 

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal Grantor Pass-Through Agency	Federal CFDA			
Grant Program Title	Number	E	xpenditures	
U.S. Department of Agriculture Passed Through Minnesota Department of Health				
Special Supplemental Nutrition Program for Women, Infants, and Children	10.557	\$	167,109	
Passed Through Minnesota Department of Human Services State Administrative Matching Grants for the Supplemental Nutrition Assistance				
Program	10.561		281,374	
Total U.S. Department of Agriculture		\$	448,483	
U.S. Department of Justice				
Direct				
State Criminal Alien Assistance Program	16.606	\$	10,543	
Passed Through Minnesota Department of Public Safety	1 - 00 -			
Law Enforcement Assistance - Narcotics and Dangerous Drugs Training	16.004		3,327	
Total U.S. Department of Justice		\$	13,870	
U.S. Department of Transportation				
Passed Through Minnesota Department of Transportation				
Highway Planning and Construction Cluster				
Highway Planning and Construction	20.205	\$	756,960	
Highway Planning and Construction - ARRA	20.205		2,028,588	
Passed Through Isanti County, Minnesota				
Formula Grants for Other Than Urbanized Areas	20.509		171,648	
State and Community Highway Safety	20.600		2,500	
			,	
Total U.S. Department of Transportation		\$	2,959,696	
U.S. Environmental Protection Agency				
Passed Through Minnesota Pollution Control Agency				
Nonpoint Source Implementation Grant	66.460	\$	5,000	
-			·	

The notes to the Schedule of Expenditures of Federal Awards are an integral part of this schedule.

## EXHIBIT D-3 (Continued)

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number	Expenditures		
U.S. Department of Health and Human Services				
Passed Through Minnesota Department of Human Services				
Promoting Safe and Stable Families	93.556	\$	1,729	
Child Support Enforcement	93.563	φ	844,969	
Child Care and Development Block Grant	93.575		18,351	
Public Health Emergency Preparedness	93.069		49,433	
Stephanie Tubbs Jones Child Welfare Services Program	93.645		18,438	
Child Abuse and Neglect - State Grants	93.669		2,165	
Foster Care Title IV-E	93.658		66,778	
Social Services Block Grant	93.667		,	
Chafee Foster Care Independence Program	93.674		237,794	
	95.074		4,725	
Temporary Assistance for Needy Families (TANF) Cluster Temporary Assistance for Needy Families	93.558		409,101	
	93.538 93.714		,	
Emergency Contingency Fund for TANF State Program - ARRA			28,612	
Medical Assistance Program Block Grants for Community Mental Health Services	93.778 93.958		780,270	
Children's Health Insurance Program	93.938 93.767		38,073 172	
-	23.101		172	
Passed Through Minnesota Department of Health				
Universal Newborn Hearing Screening	93.251		825	
Immunization Cluster				
Immunization Grants	93.268		120	
Immunization - ARRA	93.712		1,949	
Maternal and Child Health Services Block Grant to the States	93.994		39,340	
Total U.S. Department of Health and Human Services		\$	2,542,844	
U.S. Department of Homeland Security				
Passed Through Minnesota Department of Natural Resources				
Boating Safety Financial Assistance	97.012	\$	16,080	
Passed Through Washington County, Minnesota				
Interoperable Emergency Communications	97.055		34,443	
Homeland Security Grant Program	97.067		62,944	
Total U.S. Department of Homeland Security		\$	113,467	
Total Federal Awards		\$	6,083,360	

The notes to the Schedule of Expenditures of Federal Awards are an integral part of this schedule.

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# NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

## 1. <u>Reporting Entity</u>

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by Chisago County. The County's reporting entity is defined in Note 1.A. to the financial statements.

## 2. <u>Basis of Presentation</u>

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of Chisago County under programs of the federal government for the year ended December 31, 2011. The information in this schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Because the schedule presents only a selected portion of the operations of Chisago County, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Chisago County.

#### 3. Summary of Significant Accounting Policies

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, *Cost Principles for State, Local and Indian Tribal Governments*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through grant numbers were not assigned by the pass-through agencies.

#### 4. <u>Clusters</u>

Clusters of programs are groupings of closely related programs that share common compliance requirements. Total expenditures by cluster are:

Highway Planning and Construction Cluster	\$ 2,785,548
Temporary Assistance for Needy Families Cluster	437,713
Immunization Cluster	2,069

# 5. Subrecipients

The County did not pass any federal money to subrecipients during the year ended December 31, 2011.

# 6. American Recovery and Reinvestment Act

The American Recovery and Reinvestment Act of 2009 (ARRA) requires recipients to clearly distinguish ARRA funds from non-ARRA funding. In the schedule, ARRA funds are denoted by the addition of ARRA to the program name.

Other Information Section This page was left blank intentionally.

EXHIBIT E-1

#### TAX CAPACITY, TAX RATES, LEVIES, AND PERCENTAGE OF COLLECTIONS

	Taxes Payable in Year							
2010			2011			2012		
	Amount	Net Tax Capacity Rate (%)		Amount	Net Tax Capacity Rate (%)		Amount	Net Tax Capacity Rate (%)
\$	53,186,963 818,933		\$	48,624,515 959,908		\$	42,469,052 1,044,465	
\$	54,005,896		\$	49,584,423		\$	43,513,517	
¢	14 720 160	27.850	¢	15 575 058	22.080	¢	16 967 749	39.564
Ф			ф			ф		12.217
								6.058
								10.940
								0.188
							,	0.133
								1.295
								1.268
							,	0.140
	,			,			,	0.178
	211,500			,			212,730	0.494
	-	-		-	-		390,201	0.907
	97,670	0.184		97,670	0.199		97,670	0.227
\$	31,409,214	59.356	\$	31,424,094	64.719	\$	31,427,097	73.687
	1,596,856			1,756,581			191,395	
\$	29,812,358		\$	29,667,513		\$	31,235,702	
\$	4,467,700		\$	4,765,500		\$	4.850.200	
	955,600			1,019,600			1,037,800	
\$	5,423,300		\$	5,785,100		\$	5,888,000	
¢	80.254		¢	05 210		¢	07.004	
\$			\$			\$		
	19,112			20,392			20,756	
	\$ \$ \$	Amount         \$ 53,186,963 818,933         \$ 54,005,896         \$ 14,739,169         \$,787,556         3,083,806         6,010,004         80,000         89,200         550,000         531,706         59,603         169,000         211,500         -         97,670         \$ 31,409,214         1,596,856         \$ 29,812,358         \$ 4,467,700         \$ 5,423,300	Net Tax Capacity Rate (%)           \$ 53,186,963 818,933           \$ 53,186,963 818,933           \$ 54,005,896           \$ 14,739,169         27.859           \$ 54,005,896           \$ 14,739,169         27.859           \$ 54,005,896         27.859           \$ 14,739,169         27.859           \$ 5,787,556         10.939           3,083,806         5.794           6,010,004         11.359           80,000         0.151           89,200         0.168           550,000         1.055           531,706         1.020           59,603         0.113           169,000         0.317           211,500         0.397           -         -           97,670         0.184           \$ 31,409,214         59.356           \$ 29,812,358           \$ 4,467,700           955,600           \$ 5,423,300           \$ 89,354	Net Tax Capacity Rate (%)           \$ 53,186,963 818,933         \$           \$ 53,186,963 818,933         \$           \$ 53,186,963 818,933         \$           \$ 54,005,896         \$           \$ 14,739,169 $27.859$ \$           \$ 0,005,896         \$         \$           \$ 14,739,169 $27.859$ \$           \$ 0,005,896         \$         \$           \$ 0,000         0.151         \$           \$ 0,000         0.151         \$           \$ 80,000         0.151         \$           \$ 80,000         0.151         \$           \$ 80,000         0.151         \$           \$ 97,670         0.184         \$           \$ 31,409,214         59,356         \$           \$ 29,812,358         \$         \$           \$ 4,467,700         \$         \$           \$ 5,423,300         \$         \$           \$ 89,354         \$         \$	2010         2011           Net Tax Capacity Rate (%)         Amount           \$ 53,186,963 818,933         \$ 48,624,515 959,908           \$ 54,005,896         \$ 49,584,423           \$ 14,739,169         27.859         \$ 15,575,958           \$ 7,87,556         10.939         5,636,369           3,083,806         5.794         2,811,322           6,010,004         11.359         5,625,357           80,000         0.151         80,000           89,200         0.168         94,211           550,000         1.055         534,198           531,706         1.020         526,447           59,603         0.113         59,603           169,000         0.317         94,043           211,500         0.397         288,916           -         -         -           97,670         0.184         97,670           \$ 31,409,214         59,356         1,756,581           \$ 29,812,358         \$ 29,667,513           \$ 4,467,700         \$ 4,765,500           955,600         \$ 1,019,600           \$ 5,423,300         \$ 5,785,100           \$ 89,354         \$ 95,310	2010         2011           Net Tax Capacity Rate (%)         Net Tax Amount         Net Tax Capacity Rate (%)           \$ 53,186,963 818,933         \$ 48,624,515 959,908           \$ 53,186,963 818,933         \$ 49,584,423           \$ 14,739,169         27.859         \$ 15,575,958         32.089 95,908           \$ 24,005,896         \$ 49,584,423           \$ 0,000         \$ 1,359         5,636,369         11.612 9,603           3,083,806         5.794         2,811,322         5.748 6,010,004         11.359           \$ 6,010,004         11.359         5,625,357         11.589 80,000         0.1615 $80,000$ 0.151 $80,000$ 0.168         94,211         0.193           \$ 550,000         1.055         534,198         1.117           \$ 531,706         1.020         526,447         1.101           \$ 59,603         0.113         59,603         0.123           \$ 169,000         0.317         94,043         0.192           211,500         0.397         288,916         0.591           \$ 1,596,856         1,756,581         \$ 29,667,513           \$ 29,812,358         \$ 29,667,513         \$ 4,765,500           \$ 5,423,300         \$ 5,785,	2010         2011           Net Tax Capacity         Net Tax Capacity         Net Tax Capacity $Amount$ Rate (%)         Amount         Rate (%)           \$ 53,186,963 818,933         \$ 48,624,515 959,908         \$ \$ 54,005,896         \$ \$ 49,584,423         \$ \$ \$ 54,005,896         \$ \$ 49,584,423         \$ \$ \$ 5,787,556           \$ 14,739,169         27,859         \$ 15,575,958         32,089         \$ \$ \$ 3,083,806         \$ \$ 3,083,806         \$ 5,794         2,811,322         \$ 5,748           \$ 0,000         0.151         80,000         0.165         8,9,200         0.165         8,9,200         0.165           \$ 80,000         0.151         80,000         0.165         5,34,198         1.117           \$ 550,000         1.055         534,198         1.117           \$ 51,706         1.020         526,447         1.101           \$ 59,603         0.113         59,603         0.123           \$ 169,000         0.317         94,043         0.192           \$ 211,500         0.397         288,916         0.591           \$ 7,670         0.184         97,670         0.199           \$ 31,409,214 <b>59,356 1,756,581</b> \$ <td< td=""><td><math display="block">\begin{array}{ c c c c c c c c c c c c c c c c c c c</math></td></td<>	$\begin{array}{ c c c c c c c c c c c c c c c c c c c$

\*Levy applies to selected areas only.

(Unaudited)

#### EXHIBIT E-1 (Continued)

#### TAX CAPACITY, TAX RATES, LEVIES, AND PERCENTAGE OF COLLECTIONS

	Taxes Payable in Year									
	2010				2011			2012		
		Net Tax				Net Tax			Net Tax	
			Capacity			Capacity			Capacity	
		Amount	Rate (%)	_	Amount	Rate (%)		Amount	Rate (%)	
Light and Power Tax Levies (distributed in accordance with Minn. Stat. § 273.42, as amended)										
Transmission lines - market value	\$	3,551	0.07948	\$	4,191	0.08795	\$	4,391	0.09053	
Distribution lines - market value		760	0.07948		897	0.08795		940	0.09053	
Transmission lines - tax capacity		106,969	119.713		124,548	130.677		144,966	149.444	
Distribution lines - tax capacity		22,880	119.713		26,648	130.677		31,018	149.444	
Total Light and Power Tax										
Levies	\$	134,160		\$	156,284		\$	181,315		
<b>Special Assessments</b> Ditch liens, fees, and assessments	\$	268,515		\$	271,620		\$	271,397		
Percentage of Tax Collections for All Purposes		95.60%			96.90%					

Management and Compliance Section This page was left blank intentionally.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2011

# I. SUMMARY OF AUDITOR'S RESULTS

# **Financial Statements**

Type of auditor's report issued: Unqualified

Internal control over financial reporting:

- Material weaknesses identified? **No**
- Significant deficiencies identified? Yes

Noncompliance material to the financial statements noted? No

## Federal Awards

Internal control over major programs:

- Material weaknesses identified? No
- Significant deficiencies identified? **Yes**

Type of auditor's report issued on compliance for major programs: Unqualified

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133? **Yes** 

The major programs are:

Highway Planning and Construction Cluster	
Highway Planning and Construction	CFDA #20.205
Highway Planning and Construction - ARRA	CFDA #20.205
Temporary Assistance for Needy Families (TANF) Cluster	
Temporary Assistance for Needy Families	CFDA #93.558
Emergency Contingency Fund for TANF State	
Program - ARRA	CFDA #93.714

The threshold for distinguishing between Types A and B programs was \$300,000.

Chisago County qualified as a low-risk auditee? Yes

# II. FINDINGS RELATED TO FINANCIAL STATEMENTS AUDITED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

# **INTERNAL CONTROL**

# PREVIOUSLY REPORTED ITEMS NOT RESOLVED

## 96-3 <u>Segregation of Duties</u>

**Criteria:** A good system of internal control provides for an adequate segregation of duties so that no one individual handles a transaction from its inception to completion.

**Condition:** Several of the County's departments that collect fees lack proper segregation of duties. These departments generally have one staff person who is responsible for billing, collecting, recording, and depositing receipts as well as reconciling bank accounts.

**Context:** Due to the limited number of office personnel within the County, segregation of the accounting functions necessary to ensure adequate internal accounting control is not possible. This is not unusual in operations the size of Chisago County; however, the County's management should constantly be aware of this condition and realize that the concentration of duties and responsibilities in a limited number of individuals is not desirable from an accounting point of view.

**Effect:** Inadequate segregation of duties could adversely affect the County's ability to detect misstatements in amounts that would be material in relation to the financial statements in a timely period by employees in the normal course of performing their assigned functions.

**Cause:** The County does not have the economic resources needed to hire additional qualified accounting staff in order to segregate duties in every department.

**Recommendation:** We recommend that the County's elected officials and management be aware of the lack of segregation of the accounting functions and, where possible, implement oversight procedures to ensure that the internal control policies and procedures are being implemented by staff to the extent possible.

#### Client's Response:

The County is aware of this concern and continues to work with organizational units which collect fees to address specific considerations, within limited staffing and resources constraints.

# 07-1 Assessing and Monitoring Internal Controls

**Criteria:** The County's management is responsible for establishing and maintaining effective internal control over financial reporting.

**Condition:** A risk assessment of existing controls over significant functions of the accounting system used to produce financial information has not been completed.

**Context:** The risk assessment is intended to determine if the internal controls established by management are still effective or if changes are needed to maintain a sound internal control structure. Changes may be necessary due to such things as organizational restructuring, updates to information systems, or changes to services being provided.

**Effect:** Weaknesses in internal control could go undetected, which could affect the County's ability to detect material misstatements in the financial statements.

**Cause:** The County has not had the staffing resources available to complete the risk assessment process.

**Recommendation:** We recommend that County management implement procedures to document the significant internal controls in its accounting system. We also recommend a formal plan be developed that calls for assessing and monitoring significant internal controls on a regular basis, no less than annually. The assessment of risks should be documented and procedures implemented to address those risks found. Monitoring procedures should be documented to show the results of the review, changes required, and who performed the work.

# Client's Response:

The County is aware of the recommendation to conduct a risk assessment of existing controls over significant functions of the accounting system used to produce financial information. Currently undertaken informally and as time and resources allow, the County agrees with the Auditor's determination of cause as "the County has not had the staffing resources available to complete the risk assessment process."

# III. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARD PROGRAMS

# ITEM ARISING THIS YEAR

#### 11-1 Davis-Bacon Act

**Program:** Highway Planning and Construction (CFDA No. 20.205) and Highway Planning and Construction - ARRA (CFDA No. 20.205)

**Criteria:** OMB Circular A-133 § .300(b) states that the auditee shall maintain internal control over federal programs that provides reasonable assurance that the auditee is managing federal awards in compliance with laws, regulations, and the provisions of contracts or grant agreements that could have a material effect on each of its programs.

**Condition:** The County had no documented monitoring process for determining compliance with the Davis-Bacon Act, which requires the County to pay prevailing wage rates not less than those established by the U.S. Department of Labor on projects funded by federal dollars. Furthermore, the County provided no evidence that it had actually performed procedures to determine compliance with the Davis-Bacon Act.

#### Questioned Costs: None.

**Context:** The contractors hired by the County for work on projects funded with federal awards may be paying wages less than the prevailing wage rates established by the U.S. Department of Labor.

**Effect:** The County has no assurance that its contractors on projects funded with federal awards are in compliance with the Davis-Bacon Act requirements.

**Cause:** County staff were unaware of how to document compliance with this requirement.

**Recommendation:** We recommend the County develop written procedures for monitoring compliance with the Davis-Bacon Act. Documentation should exist to support the monitoring of and compliance with this requirement.

# Corrective Action Plan:

Name of Contact Person Responsible for Corrective Action:

Bruce A. Messelt, Chisago County Administrator 313 North Main St., Room 174 Center City, MN 55012-9663

# Corrective Action Planned:

Based upon the identified findings, Chisago County plans to undertake the following correction action(s):

- Consult with State agencies and Minnesota counties on established compliance procedures.
- Develop written procedures for monitoring compliance with the Davis-Bacon *Act.*
- Develop documentation to support monitoring of and compliance with the Davis-Bacon Act.
- Schedule training for County officials and staff responsible for Davis-Bacon compliance.

Anticipated Completion Date:

December 31, 2012

# IV. OTHER FINDINGS AND RECOMMENDATIONS

# MINNESOTA LEGAL COMPLIANCE

# PREVIOUSLY REPORTED ITEM NOT RESOLVED

08-1 <u>Contracts</u>

**Criteria:** The County is required by Minn. Stat. § 471.425, subd. 4a, in contracts between the County and a prime contractor, to state that the prime contractor must pay subcontractors within ten days of receipt of payment from the County or pay interest at the rate of one and one-half percent per month or any part of a month.

**Condition:** The County did not have this wording in its contracts.

**Context:** The County's bid specifications stated the contractor must follow the Minnesota Department of Transportation's Standard Specifications for Construction. Within this manual, section 1701 stated the contractor shall at all times observe and comply with all applicable laws, ordinances, regulations, orders, and decrees. Minn. Stat. § 471.425, subd. 4a, was not specifically mentioned in the County's bid specifications.

Effect: The County is not in compliance with Minn. Stat. § 471.425, subd. 4a.

**Cause:** County management feels it is sufficient to state in their bid documents that the contractor shall at all times observe and comply with all applicable laws, ordinances, regulations, orders, and decrees.

**Recommendation:** We recommend the County add the wording from Minn. Stat. § 471.425, subd. 4a, regarding payment of subcontractors to its bid specifications and contracts.

# Client's Response:

Chisago County is developing a policy and associated contracts manual that will include standardized forms for use by County organizational units and staff. The standardized contracts will include the necessary statutory requirements contained in Minn. Stat. § 471.425, subd. 4a.



# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

SUITE 500 525 PARK STREET SAINT PAUL, MN 55103-2139

(651) 296-2551 (Voice) (651) 296-4755 (Fax) state.auditor@state.mn.us (E-mail) 1-800-627-3529 (Relay Service)

#### REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of County Commissioners Chisago County

We have audited the financial statements of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Chisago County as of and for the year ended December 31, 2011, which collectively comprise the County's basic financial statements, and have issued our report thereon dated August 14, 2012. Our report includes a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Chisago County Housing and Redevelopment Authority Economic Development Authority, the discretely presented component unit, as described in our report on Chisago County's financial statements. This report does not include the results of the other auditor's testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

# Internal Control Over Financial Reporting

Management of Chisago County is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered Chisago County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

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A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses as defined above. However, we identified certain deficiencies in internal control over financial reporting, described in the Schedule of Findings and Questioned Costs as items 96-3 and 07-1, that we consider to be significant deficiency, or combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

# Compliance and Other Matters

As part of obtaining reasonable assurance about whether Chisago County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

# Minnesota Legal Compliance

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the provisions of the *Minnesota Legal Compliance Audit Guide for Political Subdivisions*, promulgated by the State Auditor pursuant to Minn. Stat. § 6.65. Accordingly, the audit included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The *Minnesota Legal Compliance Audit Guide for Political Subdivisions* contains seven categories of compliance to be tested: contracting and bidding, deposits and investments, conflicts of interest, public indebtedness, claims and disbursements, miscellaneous provisions, and tax increment financing. Our study included all of the listed categories, except that we did not test for compliance in tax increment financing because the County administers no tax increment financing districts.

The results of our tests indicate that for the items tested, Chisago County complied with the material terms and conditions of applicable legal provisions, except as described in the Schedule of Findings and Questioned Costs as item 08-1.

Chisago County's written responses to the internal control and legal compliance findings identified in our audit have been included in the Schedule of Findings and Questioned Costs. We did not audit the County's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of the Board of County Commissioners, management, others within Chisago County, and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than those specified parties.

/s/Rebecca Otto

/s/Greg Hierlinger

REBECCA OTTO STATE AUDITOR GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

August 14, 2012

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# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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# REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Board of County Commissioners Chisago County

# Compliance

We have audited Chisago County's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2011. Chisago County's major federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the County's management. Our responsibility is to express an opinion on the County's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Chisago County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the County's compliance with those requirements.

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In our opinion, Chisago County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2011.

## Internal Control Over Compliance

Management of Chisago County is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the County's internal control over compliance with requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, we identified a deficiency in internal control over compliance that we consider to be a significant deficiency as described in the accompanying Schedule of Findings and Questioned Costs as item 11-1. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Chisago County's corrective action plan to the federal award finding identified in our audit is included in the accompanying Schedule of Findings and Questioned Costs. We did not audit the County's corrective action plan and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the Board of County Commissioners, management and others within the County, and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than those specified parties.

/s/Rebecca Otto

/s/Greg Hierlinger

REBECCA OTTO STATE AUDITOR GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

August 14, 2012