



Report on the Taxpayers' Transportation Accountability Act

Prepared by the Minnesota Department of Transportation

September 1, 2012



Your Destination... Our Priority



This report is issued to comply with Minnesota Statutes 2008, section 161.3203, subdivision 4 (Laws 2008, Chapter 287, Article 1, Section 16).

The cost of preparing this report is \$4,863.54

Contents

Summary

Appendices

- A. Spreadsheet of contract details
- B. Contract descriptions
- C. Additives used

Summary

This report includes data on 49 contracts executed between July 1, 2011 and June 30, 2012 (fiscal year 2012) that met the definition of “Privatization Transportation Contracts” in the Taxpayers’ Transportation Accountability Act (TTAA). Appendix A provides a detailed breakdown for each contract.

- 49 contracts have a total value of \$31,096,015.
- 18 of the contracts have a value greater than \$250,000. Those contracts have a total value of \$25,085,635.
- 31 of the contracts have a value between \$100,000 and \$250,000. Those contracts have a total value of \$6,010,380.

Of the 25 contracts in last year’s report, executed in FY 2011,

- Five have been completed and closed
 - Four closed at less than Estimate B*
 - Two closed at less than Estimate A
- One is completed and in audit
- 19 remain active

Of the 31 contracts in FY 2010,

- 12 have been completed and closed
 - Nine closed at less than Estimate B
 - Nine closed at less than Estimate A
- Two are completed and in audit
- 17 remain active

Of the 46 contracts in FY 2009,

- 38 have been completed and closed
 - 27 closed at less than Estimate B
 - 23 closed at less than Estimate A
- Two are completed and in audit
- Six remain active

* Estimate A refers to the agency’s comprehensive estimate, estimate B is the contractor’s comprehensive estimate.

Contract details

**TAXPAYERS' TRANSPORTATION ACCOUNTABILITY ACT
FY 2012 Analysis**

Transportation contracts executed between July 1, 2011 through June 30, 2012

Contract Number	District	Project Description	Contractor	Status	Contract Executed Date	Contract Expiration Date	Contract Duration (Years:Months: Days)	Original Contract Value	Difference = "A" Estimate - "B" Estimate	"A" Agency Comprehensive Estimate Detail					"B" Contractors Comprehensive Estimate Detail			Number of Amendments	Total of Amendments	Actuals			Differences	
										Agency Total Without Additives	New Employee Additive	Inflation Delay Factor	Premium Overtime	"A" Estimate	Responder's Bid	Contract Monitoring Cost	"B" Estimate			Final Amount Invoiced	Audit Adjustments	Final Amount Paid	Actual to Estimate A (Final \$ minus Est A)	Actual to Estimate B (Final \$ minus Est B)
CONTRACT AMOUNT GREATER THAN \$250,000																								
98142	D6	Red Wing US Highway 63 Bridge and Approach Roadways	Short Elliot Hendrickson, Inc.	Active	12/23/2011	1/15/2015	03:00:23	\$ 3,089,103	\$ 5,864,504	\$ 3,246,843	\$ 7,500	\$ 5,644,612	\$108,194	\$ 9,007,149	\$ 3,089,103	\$ 53,541	\$ 3,142,645	0						
98553	D4	SP 0301-60 TH 10	Jacobs Engineering Group, Inc.	Active	5/7/2012	12/31/2016	04:07:24	\$ 906,127	\$ 616,493	\$ 1,099,007		\$ 528,930		\$ 1,627,937	\$ 906,358	\$ 105,086	\$ 1,011,444	0						
99122	D7	Design SP 6703-23	Yaggy Colby Associates	Closed	10/28/2011	6/9/2013	01:07:12	\$ 271,000	\$ 237	\$ 253,839		\$ 38,121		\$ 291,960	\$ 271,000	\$ 20,723	\$ 291,723	0						
99341	Metro	TH 13 Better Roads Project - Mill and Overlay, SP 1901-168	TKDA, Inc.	In Audit	10/7/2011	6/30/2012	00:08:23	\$ 675,892	\$ 223,015	\$ 900,829		\$ 68,809		\$ 969,638	\$ 675,873	\$ 70,750	\$ 746,623	0	\$ 495,826	HFI				
99621	D8	Design Services for State Project 4710-27	WSB & Associates, Inc.	Active	10/28/2011	12/1/2012	01:01:03	\$ 293,349	\$ 40,729	\$ 315,632		\$ 22,224		\$ 337,856	\$ 293,349	\$ 3,778	\$ 297,127	0						
99829	D4	SP 1406-66 TH 75 (I-94)	Stantec Consulting Services, Inc.	Active	6/13/2012	12/31/2016	04:06:18	\$ 889,936	\$ 574,569	\$ 819,590		\$ 750,000		\$ 1,569,590	\$ 889,935	\$ 105,086	\$ 995,021	0						
99830	D4	SP 2102-58 TH 29	Short Elliot Hendrickson, Inc.	Active	4/11/2012	12/31/2016	04:08:20	\$ 909,138	\$ 873,607	\$ 1,158,434		\$ 737,675		\$ 1,896,109	\$ 909,138	\$ 113,364	\$ 1,022,502	0						
00115	D3	SP 7106-74 & 82 (T.H. 169) Milling Overlay, and Signal Rev	WSB & Associates, Inc.	Active	4/26/2012	11/30/2013	01:07:04	\$ 348,843	\$ 9,719	\$ 339,805		\$ 21,733		\$ 361,538	\$ 348,842	\$ 2,977	\$ 351,819	0						
00214	Metro	TH 77 BETTER ROADS, SP 1925-53 & -54	Stonebrooke Engineering, Inc.	Expired	1/9/2012	6/30/2012	00:05:21	\$ 349,012	\$ 4,875	\$ 362,138				\$ 362,138	\$ 348,512	\$ 8,751	\$ 357,263	0						
00360	D6	TH 26 Mill and Overlay	Short Elliot Hendrickson, Inc.	Active	5/17/2012	5/14/2014	01:11:27	\$ 280,731	\$ (289,901)						\$ 280,731	\$ 9,170	\$ 289,901	0						
00429	D8	TH 68 Public Land Surveys	Bonnema Surveys, Inc.	Active	3/27/2012	5/15/2013	01:01:18	\$ 315,072	\$ 73,854	\$ 386,480			\$ 15,068	\$ 401,548	\$ 315,072	\$ 12,622	\$ 327,694	0						
00585	D4	TH 78 SP 5621-23 - BR	Bolton & Menk, Inc.	Active	4/9/2012	2/28/2014	01:10:19	\$ 258,455	\$ 32,366	\$ 329,351				\$ 329,351	\$ 258,455	\$ 38,530	\$ 296,985	0						
00610	Bridge	Final Design St Croix River Crossing	HDR Engineering, Inc.	Active	6/25/2012	6/30/2014	02:00:05	\$ 14,215,106	\$ 20,729,174	\$ 8,232,127		\$ 26,800,000		\$ 35,192,127	\$ 14,181,521	\$ 281,432	\$ 14,462,953	0						
00644	Metro	I94 Video Inspection North Mpls	Visu-Sewer Clean & Seal, Inc.	Active	3/3/2012	9/30/2012	00:06:27	\$ 401,552	\$ 116,776	\$ 523,281				\$ 523,281	\$ 401,552	\$ 4,953	\$ 406,505	0						
00740	Bridge	Final Design Bridge 62920 & 62921	WSB & Associates, Inc.	Active	4/26/2012	2/28/2013	00:10:02	\$ 265,497	\$ 59,990	\$ 351,960				\$ 351,960	\$ 265,497	\$ 26,473	\$ 291,970	0						
00877	Metro	CPM Scheduling Cayuga	HDR Construction Control	Active	6/29/2012	12/31/2015	03:06:02	\$ 391,806	\$ 11,378	\$ 407,369		\$ 17,211	\$ 424,580	\$ 391,806	\$ 21,396	\$ 413,202	0							
00909	Bridge	Bridge 62924 - Final Design	HDR Engineering, Inc.	Active	6/13/2012	2/28/2013	00:08:15	\$ 644,787	\$ 29,946	\$ 684,384				\$ 684,384	\$ 644,787	\$ 9,651	\$ 654,438	0						
00910	Bridge	Bridge 62925 - Final Design	Michael Baker Jr., Inc.	Active	6/13/2012	2/28/2013	00:08:15	\$ 580,229	\$ 10,647	\$ 595,701				\$ 595,701	\$ 580,229	\$ 4,825	\$ 585,054	0						
CONTRACT AMOUNT GREATER THAN \$100,000 AND UP TO \$250,000																								
98587	D4	T.H. 59 5618-26	TKDA, Inc.	Active	9/14/2011	7/5/2013	01:09:21	\$ 199,718	\$ (126,637)	\$ 85,147				\$ 85,147	\$ 199,718	\$ 12,066	\$ 211,784	0						
98611	D3	SP 7321-47 TH15 Divergent Diamond Interchange	HDR, Inc.	Expired	8/25/2011	6/30/2012	00:10:05	\$ 199,038	\$ (138,881)	\$ 79,368		\$ 5,418	\$ 84,786	\$ 199,038	\$ 24,629	\$ 223,667	0							
98643	D4	T.H. 10 SP 0304-46	SRF Consulting Group, Inc.	Active	8/16/2011	7/15/2013	01:10:29	\$ 207,159	\$ (16,063)	\$ 207,011				\$ 207,011	\$ 207,159	\$ 15,915	\$ 223,074	0						
98862	Bridge	Structural Stabilization of Stillwater Lift Bridge	HNTB Corporation	Active	8/18/2011	8/31/2012	01:00:13	\$ 200,792	\$ (80,160)	\$ 133,284				\$ 133,284	\$ 200,792	\$ 12,652	\$ 213,444	1	\$ 14,432					
99333	Metro	TH 12 Better Roads Project	Yaggy Colby Associates	Expired	10/7/2011	6/30/2012	00:08:23	\$ 200,349	\$ 110,984	\$ 356,411				\$ 356,411	\$ 200,350	\$ 45,078	\$ 245,427	0						
99343	Metro	Better Roads Mill and Overlay - 2774-21	Stonebrooke Engineering, Inc.	In Audit	10/11/2011	6/30/2012	00:08:19	\$ 240,700	\$ 44,726	\$ 240,730				\$ 240,730	\$ 181,379	\$ 14,625	\$ 196,004	3	\$ 14,250	\$ 188,620				
99513	Bridge	Final Design -- Bridges 62057 & 62058	Parsons Transportation Group, Inc.	Active	10/28/2011	10/31/2012	01:00:03	\$ 209,778	\$ 142,254	\$ 363,426				\$ 363,426	\$ 209,778	\$ 11,394	\$ 221,172	1	\$ 20,213					
99554	Bridge	Olso Bridge Rehab Study	URS Corporation	Active	11/22/2011	10/31/2012	00:11:09	\$ 202,095	\$ (81,778)	\$ 154,586				\$ 154,586	\$ 202,095	\$ 34,269	\$ 236,364	0						
99610	D4	SP 0304-32, TH 59 Willow Roundabout	Howard R Green Company	Active	3/1/2012	9/1/2014	02:06:00	\$ 222,790	\$ (93,130)	\$ 199,355				\$ 199,355	\$ 222,790	\$ 69,695	\$ 292,485	0						
99741	Metro	Bridge Inspection Ground Penetrating Radar	Infrasense Corporation	Active	3/1/2012	6/30/2013	01:03:29	\$ 100,000	\$ 95,812	\$ 158,555				\$ 158,555	\$ 58,398	\$ 4,345	\$ 62,743	1	\$ 100,000					
99818	D7	SP 1704-27, TH 62 Surveys	Kramer Leos DeLeo	Active	11/8/2011	6/9/2013	01:07:01	\$ 149,391	\$ (23,350)	\$ 108,042			\$ 19,510	\$ 127,552	\$ 149,391	\$ 1,511	\$ 150,902	0						
00178	D1	Unbonded Overlay Inspection Assistance	Krech Ojard and Associates	Active	4/3/2012	11/30/2012	00:07:27	\$ 166,632	\$ (48,875)	\$ 113,515			\$ 5,148	\$ 118,664	\$ 166,632	\$ 907	\$ 167,539	0						
00179	D1	Plant Inspection for Unbonded Overlays Better Roads	American Engineering Testing	Active	4/16/2012	11/30/2013	01:07:14	\$ 234,358	\$ 13,694	\$ 230,384			\$ 19,936	\$ 250,319	\$ 234,358	\$ 2,267	\$ 236,625	0						
00188	D6	TH 16 Mill and Overlay	Yaggy Colby Associates	Active	3/22/2012	2/15/2014	01:10:24	\$ 243,588	\$ (16,696)	\$ 222,434				\$ 222,434	\$ 242,231	\$ 8,387	\$ 250,618	0						
00189	D6	TH 19 Mill and Overlay	Bolton & Menk, Inc.	Active	3/21/2012	2/15/2014	01:10:25	\$ 241,344	\$ (24,056)	\$ 216,704			\$ 8,972	\$ 225,676	\$ 241,344	\$ 8,387	\$ 249,732	0						
00190	D6	WRE US 52 & CSAH 24 Interchange Cannon Falls	TKDA, Inc.	Active	3/30/2012	3/30/2014	02:00:00	\$ 234,902	\$ (29,436)	\$ 213,777				\$ 213,777	\$ 234,900	\$ 8,313	\$ 243,213	0						
00217	Metro	Bridge Inspection Ground Penetrating Radar	Resource International	Expired	3/1/2012	6/30/2012	00:03:29	\$ 100,000	\$ 1,194	\$ 100,000				\$ 100,000	\$ 94,461	\$ 4,345	\$ 98,806	0						
00298	D1	Scanlon to Boundary Grading & Base Inspection	LHB, Inc.	Active	4/26/2012	10/31/2013	01:06:05	\$ 219,180	\$ 28,872	\$ 230,384			\$ 19,936	\$ 250,319	\$ 219,180	\$ 2,267	\$ 221,447	0						
00384	Bridge	SPMT Oversight for Maryland Ave Bridge	Jacobs Engineering Group, Inc.	Active	3/28/2012	2/28/2013	00:11:00	\$ 196,834	\$ (75,766)	\$ 129,551				\$ 129,551	\$ 196,884	\$ 8,434	\$ 205,317	0						
00402	D7	Better Roads SP 1704-27	Stonebrooke Engineering, Inc.	Active	6/29/2012	3/22/2013	00:08:21	\$ 249,744	\$ 21,735	\$ 224,698			\$ 39,832	\$ 264,531	\$ 223,145	\$ 19,651	\$ 242,796	0						
00508	D1	Pokegama Avenue Grading & Base Inspection	Wideth Smith Nolting	Active	3/30/2012	11/30/2012	00:08:00	\$ 155,009	\$ (11,209)	\$ 138,047			\$ 6,659	\$ 144,706	\$ 155,009	\$ 907	\$ 155,915	1	\$ -					
00528	D1	Unbonded Overlay Inspection Assistance	URS Corporation	Active	4/9/2012	11/30/2012	00:07:21	\$ 221,210	\$ (103,453)	\$ 113,515			\$ 5,148	\$ 118,664	\$ 221,210	\$ 907	\$ 222,117	0						
00586	D4	SP 0607-20, TH 75 Mill and Overlay	Isthmus Engineering	Active	4/23/2012	2/28/2014	01:10:05	\$ 203,771	\$ (71,561)	\$ 169,699				\$ 169,699	\$ 203,771	\$ 37,489	\$ 241,260	0						
00658	D6	TH 30 Mill and Overlay	Stonebrooke Engineering, Inc.	Active	6/22/2012	2/28/2014	01:08:06	\$ 190,281	\$ (15,742)	\$ 173,028			\$ 9,898	\$ 182,926	\$ 190,281	\$ 8,387	\$ 198,668	0						
00695	D4	Construction Inspection for 2 BR Projects	Wideth Smith Nolting	Active	3/22/2012	3/9/2014	01:11:15	\$ 132,807	\$ (14,325)	\$ 124,948				\$ 124,948	\$ 132,807	\$ 6,466	\$ 139,273	0						
00737	Bridge	Final Design Bridge 62608	SRF Consulting Group, Inc.	Active	4/23/2012	2/28/2013	00:10:05	\$ 149,235	\$ 18,545	\$ 184,155				\$ 184,155	\$ 149,235	\$ 16,375	\$ 165,610	0						
00738	Bridge	Final Design Bridge 62609	TKDA, Inc.	Active	4/24/2012	2/28/2013	00:10:04	\$ 162,268	\$ 8,026	\$ 196,767				\$ 196,767	\$ 162,268	\$ 26,473	\$ 188,741	0						
00739	Bridge	Final Design Bridge 62610	URS Corporation	Active	4/17/2012	2/28/2013	00:10:11	\$ 179,413	\$ (9,119)	\$ 196,767				\$ 196,767	\$ 179,413	\$ 26,473	\$ 205,886	0						
0																								

**TAXPAYERS' TRANSPORTATION ACCOUNTABILITY ACT
FY 2011 Analysis**

Transportation contracts executed between July 1, 2010 through June 30, 2011

Contract Number	District	Project Description	Contractor	Status	Contract Executed Date	Contract Expiration Date	Contract Duration (Years:Months: Days)	Original Contract Value	Difference = "A" Estimate - "B" Estimate	"A" Agency Comprehensive Estimate Detail					"B" Contractor's Comprehensive Estimate Detail			Numer of Amendments	Total of Amendments	Actuals			Differences						
										Agency Total Without Additives	New Employee Additive	Inflation Delay Factor	Premium Overtime	"A" Estimate	Responder's Bid	Contract Monitoring Cost	"B" Estimate			Final Amount Invoiced	Audit Adjustments	Final Amount Paid	Actual to Estimate A (Final \$ minus Est A)	Actual to Estimate B (Final \$ minus Est B)					
CONTRACT AMOUNT GREATER THAN \$250,000																													
96309	D6	Elk Run Interchange Design-Build: Construction Oversight	HDR, Inc.	Active	11/15/10	11/30/12	2:0:15	\$ 1,826,191	\$ 293,338	\$ 2,140,643					\$ 2,140,643	\$ 1,826,191	\$ 21,114	\$ 1,847,305	None										
97011	D1	TH 53 Mining Replacation EIS	CH2M Hill, Inc.	Active	12/13/10	07/31/14	3:7:18	\$ 1,008,958	\$ 18,912	\$ 1,048,662					\$ 1,048,662	\$ 1,008,958	\$ 20,791	\$ 1,029,750	None										
97023	Metro	Preliminary Design - T.H. 610 from Elm Creek Boulevard to I-94	SRF Consulting Group, Inc.	Active	03/19/11	09/28/12	1:6:9	\$ 2,015,112	\$ 1,010	\$ 2,025,816					\$ 2,025,816	\$ 2,015,202	\$ 9,604	\$ 2,024,806	1	\$ 123,670									
97093	Bridge	Construction engineering and Inspection - Hastings Bridge	HNTB Corporation	Active	11/15/10	10/01/14	3:10:16	\$ 1,414,767	\$ 574,242	\$ 2,026,573					\$ 2,026,573	\$ 1,414,767	\$ 37,564	\$ 1,452,331	None										
97324	Metro	TH 5, Victoria to Chanhassen, Mill & Overlay design	SRF Consulting Group, Inc.	CANCELLED DUE TO TTA						\$ 175,174	\$ 239,339					\$ 410,990	\$ 3,522	\$ 414,513											
97139	Metro	Cayuga & Maryland Bridge Replacement	HDR, Inc.	Active	12/17/10	02/28/13	00:01:00	\$ 6,057,271	\$ 6,265,340	\$ 7,115,782			\$ 4,803,941	\$ 11,919,723	\$ 5,645,233	\$ 9,150	\$ 5,654,383	1	\$ 527,683										
97359	D6	S.P. 8580-149, I90 Dresbach Approach Roadways & Intchg.	SRF Consulting Group, Inc.	Active	11/19/10	12/31/14	4:1:12	\$ 6,321,929	\$ 2,000,549	\$ 4,099,024			\$ 3,278,498	\$ 228,563	\$ 7,606,085	\$ 5,543,763	\$ 61,773	\$ 5,605,536	1	\$ 778,166									
97368	Bridge	Final design Bridge 85801 and 85802	Figg Bridge Engineers, Inc.	Active	01/26/11	06/30/12	1:5:4	\$ 2,745,914	\$ 3,894,410	\$ 3,081,241			\$ 3,518,400	\$ 145,415	\$ 6,745,056	\$ 2,745,870	\$ 104,776	\$ 2,850,646	None										
97602	Metro	BNSF Railroad Bridge Replacement	TKDA, Inc.	Active	05/10/11	06/30/13	2:1:20	\$ 694,848	\$ 712,253	\$ 1,416,296					\$ 1,416,296	\$ 694,848	\$ 9,196	\$ 704,043	None										
98352	D7	TH 60 Gaps Supplemental EIS	Short Elliot Hendrickson, Inc.	Active	04/18/11	11/30/12	1:7:12	\$ 285,527	\$ 5,088	\$ 297,196			\$ 18,230	\$ 315,426	\$ 285,527	\$ 24,812	\$ 310,338	None											
CONTRACT AMOUNT GREATER THAN \$100,000 AND UP TO \$250,000																													
96495	Metro	Construction Inspection for re-assembly of Bridge 5721	URS Corporation	Active	07/01/10	11/30/11	1:4:29	\$ 190,371	\$ 43,914	\$ 231,280			\$ 10,425	\$ 241,706	\$ 190,373	\$ 7,418	\$ 197,791	1	\$ 80,766										
96785	Bridge	Final Bridge Design 62719	Short Elliot Hendrickson, Inc.	Active	09/01/10	06/30/11	0:9:29	\$ 179,928	\$ (42,811)	\$ 143,552					\$ 143,552	\$ 179,928	\$ 6,434	\$ 186,363	None										
96786	Bridge	Final Bridge Design 62720	TKDA, Inc.	Active	08/26/10	06/30/11	0:10:4	\$ 114,060	\$ 1,044	\$ 121,538					\$ 121,538	\$ 114,060	\$ 6,434	\$ 120,494	1	\$ 9,721									
96787	Bridge	Final Bridge Design 62052	Kimley Horn and Associates, Inc.	Closed	08/26/10	06/30/11	0:10:4	\$ 178,615	\$ (20,818)	\$ 164,231					\$ 164,231	\$ 178,615	\$ 6,434	\$ 185,050	1	\$ 4,066	\$ 189,472		\$ 182,681	\$ 18,450	\$ (2,369)				
97008	D1	T.H. 1 Eagles Nest Lake EA	Short Elliot Hendrickson, Inc.	Active	01/04/11	07/31/12	1:6:27	\$ 249,372	\$ 20,020	\$ 279,959					\$ 279,959	\$ 250,177	\$ 9,762	\$ 259,939	1	\$ 16,465									
97016	Metro	Concrete Rehab and Bus Shoulders Reconstruction Inspection	SRF Consulting Group, Inc.	Closed	07/23/10	08/31/11	1:1:8	\$ 232,728		\$ 129,982			\$ 7,802	\$ 137,784	\$ 232,743	\$ 2,585	\$ 235,328	2	\$ 112,205	\$ 340,740	\$ 2,533	\$ 343,273	\$ 205,489	\$ 107,945					
97018	Metro	35E/494 Storm Water Video Inspection	Visu-Sewer Clean & Seal, Inc.	Closed	10/01/10	06/30/11	0:8:29	\$ 152,210	\$ (16,017)	\$ 138,764					\$ 138,764	\$ 152,210	\$ 2,571	\$ 154,781	1	\$ -	\$ 113,735		\$ 113,735	\$ (25,029)	\$ (41,046)				
97019	Metro	35W Storm Water Inspection	Visu-Sewer Clean & Seal, Inc.	Closed	09/24/10	06/30/11	0:9:6	\$ 189,835	\$ (34,941)	\$ 157,465					\$ 157,465	\$ 189,835	\$ 2,571	\$ 192,406	None		\$ 188,526		\$ 188,526	\$ 31,061	\$ (3,880)				
97149	Metro	35W Storm Tunnel Rehab	Barr Engineering Co.	Active	10/11/10	05/01/12	6:6:20	\$ 247,102	\$ (100,112)	\$ 149,891					\$ 149,891	\$ 247,102	\$ 2,901	\$ 250,003	1	\$ -									
97152	D6	US 61 - Gilmore Ave Intersection in Winona	SRF Consulting Group, Inc.	Active	12/15/10	11/30/12	1:11:15	\$ 138,372	\$ (58,234)	\$ 84,550					\$ 84,550	\$ 138,372	\$ 4,412	\$ 142,784	None										
97769	D3	Construct 4-Lane From Jct. TH 95 to Jct. TH 25 in Foley	Braun Intertec Corporation	Active	06/20/11	11/01/12	1:4:12	\$ 142,087	\$ 24,569	\$ 171,905					\$ 171,905	\$ 142,087	\$ 5,249	\$ 147,336	None										
98090	D8	Construction Engineering for SP 8707-51	Yaggy Colby Associates	In Audit	04/27/11	12/01/11	0:7:4	\$ 186,098	\$ (65,077)	\$ 124,049			\$ 6,765	\$ 130,814	\$ 186,098	\$ 9,793	\$ 195,891	None		\$ 144,303									
98148	D1	South Construction Inspection Assistance	URS Corporation	Active	04/07/11	11/30/11	0:7:23	\$ 175,243	\$ (57,320)	\$ 114,657			\$ 5,104	\$ 119,762	\$ 175,610	\$ 1,471	\$ 177,081	None											
98278	D3	SP 3311-09 TH 107 in Kanbec and Pine Counties from the Kanabec /Isanti County Line to TH 23	Westwood Professional Svcs, Inc.	Active	04/18/11	11/30/12	1:7:12	\$ 275,479	\$ 8,439	\$ 266,241			\$ 22,904	\$ 289,145	\$ 275,479	\$ 5,227	\$ 280,706	None											
98317	D4	TH 10 Perham Interchange (4 new ramps & 0.5 mi co. rd. grading)	Short Elliot Hendrickson, Inc.	Active	03/25/11	03/15/13	1:11:18	\$ 213,004	\$ (95,022)	\$ 144,935					\$ 144,935	\$ 213,004	\$ 26,953	\$ 239,957	None										
98503	Metro	Video Inspection 35E - TH 120	Hydro-Klean, Inc.	Closed	05/04/11	11/30/11	0:6:26	\$ 239,500	\$ 182,142	\$ 423,900					\$ 423,900	\$ 239,500	\$ 2,258	\$ 241,758	None		\$ 189,642		\$ 189,642	\$ (234,258)	\$ (52,116)				

Contracts under \$100,000 are exempt from this law and are therefore not included.

Contract details

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CONTRACT AMOUNT GREATER THAN \$250,000																								
93865	D6	Pre and Detail Design for Winona Bridge	SRF Consulting Group, Inc.	Active	07/28/09	07/29/11	02:00:01	\$ 3,556,742	\$ 4,871,951	\$ 2,862,281	\$ 219,324	\$ 5,553,794	\$ 8,635,399	\$ 3,556,742	\$ 206,707	\$ 3,763,449	None		\$ 905,427	\$ 8,970	\$ 914,397	\$ (656,343)	\$ (340,501)	
94102	Metro	MetroDistrict Overhead Sign Inspection	SRF Consulting Group, Inc.	Closed	07/22/09	06/30/10	00:11:08	\$ 1,405,959	\$ 315,842	\$ 1,464,385	\$ 106,356		\$ 1,570,740	\$ 1,218,959	\$ 35,939	\$ 1,254,898	1	\$ (397,992)						
94104	Metro	I35W Hot Lane Extension	SRF Consulting Group, Inc.	Active	07/09/09	08/30/11	02:01:21	\$ 1,128,232	\$ 694,715	\$ 1,626,251	\$ 376,133		\$ 2,002,384	\$ 1,128,285	\$ 179,384	\$ 1,307,669	3	\$ 23,613						
94208	D3	Signal Coordination of 10 Corridors	Westwood Professional Svcs, Inc.	In Audit	08/26/09	04/27/11	01:08:01	\$ 413,094	\$ 9,167	\$ 354,618	\$ 79,785		\$ 434,403	\$ 413,094	\$ 12,142	\$ 425,236	None		\$ 408,739	HFI				
94321	Bridge	Final design for Bridges 62017 & 62018 - Steel	Parsons Transportation Group	Active	08/10/09	10/31/11	02:02:21	\$ 4,035,444	\$ 1,804,091	\$ 2,669,934	\$ 3,342,000		\$ 6,011,934	\$ 4,035,444	\$ 172,399	\$ 4,207,843	2	\$ 450,590						
94444	D6	Bridges of Mower Co. Design Verification Rev. and CA	HDR Construction Control Corp.	Active	07/28/09	04/30/11	01:09:02	\$ 1,331,941	\$ 224,786	\$ 1,443,271	\$ 151,148		\$ 1,594,419	\$ 1,346,717	\$ 22,916	\$ 1,369,633	1	\$ -						
95307	Metro	35/95 Interchange Reconstruct in North Branch	Short Elliot Hendrickson, Inc.	Active	12/23/09	12/15/11	01:11:22	\$ 1,406,360	\$ 476,619	\$ 1,730,045	\$ 103,416	\$ 81,896	\$ 1,915,357	\$ 1,406,360	\$ 32,378	\$ 1,438,738	None							
95617	D3	Construction Inspect. SP 4810-17, Replace Bridge 5822 and 48533 over Rum River	WSB & Associates, Inc.	Active	04/26/10	11/30/11	01:07:04	\$ 456,318	\$ 310,066	\$ 599,840	\$ 200,000		\$ 799,840	\$ 456,318	\$ 33,456	\$ 489,774	None							
95924	Metro	I94 Managed Lanes Sign Structure Design	Jacobs Engineering Group, Inc.	Closed	05/11/10	12/28/11	01:07:17	\$ 283,292	\$ 1,179	\$ 286,421			\$ 286,421	\$ 283,292	\$ 1,950	\$ 285,242	2	\$ 23,624	\$ 324,185	\$ 3,832	\$ 310,865	\$ 24,444	\$ 25,623	
95986	D1	Pokegama Avenue Reconstruction in Grand Rapids	URS Corporation	Active	06/17/10	01/31/12	01:07:14	\$ 370,919	\$ 456,286	\$ 797,842	\$ -	\$ -	\$ 42,335	\$ 840,177	\$ 370,919	\$ 12,971	\$ 383,891	None						
96082	Metro	Lafayette Bridge CPM Schedule	URS Corporation	Active	05/11/10	11/30/13	03:06:19	\$ 369,425	\$ 216	\$ 387,480			\$ 387,480	\$ 369,425	\$ 17,839	\$ 387,264	None							
96488	Metro	TH 36 and Rice Street Interchange Construction Inspection	Kimley-Horn and Associates, Inc.	Active	6/29/2010	12/29/11	01:06:00	\$ 2,016,326	\$ 198,993	\$ 2,169,914	\$ -	\$ -	\$ 63,081	\$ 2,232,994	\$ 2,025,219	\$ 8,783	\$ 2,034,001	1	\$ 2,228					
CONTRACT AMOUNT GREATER THAN \$100,000 AND UP TO \$250,000																								
94408	Metro	494 North of 394 EA	SRF Consulting Group, Inc.	In Audit	07/09/09	12/31/10	01:05:22	\$ 154,071	\$ 230,076	\$ 230,200	\$ 161,274		\$ 391,474	\$ 156,105	\$ 5,294	\$ 161,399	2	\$ 82,450	\$ 236,689					
94443	D6	Bridges of Mower Co. Design Verification and CI	TKDA, Inc.	Closed	07/08/09	04/30/11	01:09:22	\$ 124,990	\$ 23,796	\$ 105,482	\$ 53,218		\$ 158,700	\$ 124,990	\$ 9,913	\$ 134,903	None		\$ 116,676	\$ 284	\$ 116,960	\$ (41,740)	\$ (17,943)	
94610	Bridge	Pre/Final Design -rehab, replace, relocate Bridge 4930	Olson & Nesvold Engineers, P.S.C.	Active	07/24/09	05/31/10	00:10:07	\$ 238,120	\$ (74,834)	\$ 159,864			\$ 159,864	\$ 221,120	\$ 13,578	\$ 234,698	2	\$ -						
95078	Metro	TH 169 Lighting - Const. Inspect.	Short Elliot Hendrickson, Inc.	Closed	07/29/09	08/31/10	01:01:02	\$ 187,764	\$ (14,483)	\$ 132,273	\$ 41,617		\$ 173,889	\$ 187,764	\$ 609	\$ 188,373	1	\$ -	\$ 180,342	\$ 355	\$ 180,697	\$ 6,807	\$ (7,676)	
95130	Bridge	Suspender cable removal and investigation	PB Americas, Inc.	Closed	09/16/09	08/01/11	01:10:16	\$ 205,490	\$ (103,731)	\$ 114,690			\$ 114,690	\$ 205,490	\$ 12,930	\$ 218,420	None		\$ 174,590	\$ 394	\$ 174,984	\$ 60,294	\$ (43,436)	
95204	D6	Design of US 52: TH 57 - 323rd Street in Cannon Falls	Howard R Green Company	Active	04/30/10	02/24/12	01:09:25	\$ 385,000	\$ 10,306	\$ 368,750	\$ 23,749	\$ 11,292	\$ 403,791	\$ 385,000	\$ 8,485	\$ 393,485	None							
95328	D1	Boundary to Scanlon Surveys	LHB, Inc.	Closed	09/23/09	04/30/10	00:07:07	\$ 171,350	\$ 104,552	\$ 215,663	\$ 61,799		\$ 277,462	\$ 171,350	\$ 1,560	\$ 172,910	1	\$ -	\$ 166,120	\$ 6,622	\$ 159,498	\$ (117,964)	\$ (13,412)	
95473	D6	Elk Run Design Review and Verification	Bonestroo, Inc.	Active	03/22/10	02/10/12	01:10:19	\$ 129,500	\$ (5,317)	\$ 131,163		\$ 5,601	\$ 136,763	\$ 129,938	\$ 12,142	\$ 142,080	None							
95660	D6	Gilbert Creek Bridge No 6773 Replacement on 61	Bonestroo, Inc.	Active	12/18/09	11/01/11	01:10:14	\$ 147,022	\$ 96,722	\$ 124,646	\$ 130,000		\$ 254,646	\$ 147,022	\$ 10,902	\$ 157,924	2	\$ 23,288						
95583	Bridge	Bridge 53008 Pre and Final Design	HDR Engineering, Inc.	Active	02/23/10	01/31/11	00:11:08	\$ 171,516	\$ (107,895)	\$ 71,617			\$ 71,617	\$ 171,516	\$ 7,996	\$ 179,512	3	\$ 779,162						
95921	D1	TH 70 West Experimental Reclaim	EVS, Inc.	Closed	01/14/10	07/31/10	00:06:17	\$ 151,593	\$ 55,937	\$ 215,575			\$ 215,575	\$ 151,593	\$ 8,045	\$ 159,638	None		\$ 149,755	\$ 16,875	\$ 166,627	\$ (48,948)	\$ 6,989	
96022	D1	0980-139 Thick Overlay	LHB, Inc.	Active	02/08/10	07/31/10	00:05:23	\$ 241,524	\$ (2,937)	\$ 231,542		\$ 15,337	\$ 246,879	\$ 241,524	\$ 8,292	\$ 249,815	2	\$ 200,692						
96024	D4	SP 1480-151 Unbonded Overlay	Ulteig Engineers, Inc.	Closed	02/04/10	01/27/12	01:11:23	\$ 107,406	\$ (4,225)	\$ 118,194			\$ 118,194	\$ 107,400	\$ 15,019	\$ 122,419	None		\$ 107,406		\$ 107,406	\$ (10,788)	\$ (15,013)	
96087	Metro	Gateway Trail Ped Bridge over TH 120 at TH 36	Westwood Professional Svcs, Inc.	Active	05/06/10	06/15/11	01:01:09	\$ 218,304	\$ (65,767)	\$ 149,616		\$ 7,847	\$ 157,463	\$ 218,304	\$ 4,926	\$ 223,230	1	\$ 52,751						
96095	D1	Sandstone Thick Overlay	TKDA, Inc.	Closed	02/12/10	09/30/10	0:7:18	\$ 143,451	\$ 142,747	\$ 276,702		\$ 19,101	\$ 295,803	\$ 143,451	\$ 9,605	\$ 153,056	1	\$ 18,847	\$ 156,773		\$ 156,773	\$ (139,030)	\$ 3,717	
96313	D1	District One Inspection Assistance #1	LHB Engineers and Architects	Closed	05/04/10	01/31/11	00:08:27	\$ 140,819	\$ 73,864	\$ 213,527	\$ -	\$ -	\$ 11,865	\$ 225,392	\$ 149,970	\$ 1,559	\$ 151,528	None		\$ 136,630	\$ 3,039	\$ 139,669	\$ (85,723)	\$ (11,860)
96314	D1	District One Inspection Assistance #2	Widseth Smith Nolting & Assoc, inc.	Closed	05/11/10	01/31/11	00:08:20	\$ 230,020	\$ 25,665	\$ 238,894	\$ -	\$ -	\$ 18,350	\$ 257,244	\$ 230,020	\$ 1,559	\$ 231,579	1	\$ -	\$ 193,414		\$ 193,414	\$ (63,830)	\$ (38,165)
96496	Metro	Construction Inspection TH Roundabout, SP 8214-145	URS Corporation	Closed	06/22/10	06/15/11	00:11:24	\$ 199,646	\$ 8,082	\$ 201,824	\$ -	\$ -	\$ 7,144	\$ 208,969	\$ 199,646	\$ 1,241	\$ 200,887	None		\$ 178,424	\$ 1,275	\$ 179,699	\$ (29,270)	\$ (21,188)
96539	D4	Signals and Pedesrian Facilities through Moorhead	SRF Consulting Group, Inc.	Active	05/19/10	05/14/12	01:11:25	\$ 249,839	\$ (29,021)	\$ 237,014	\$ -	\$ -	\$ 237,014	\$ 249,839	\$ 16,195	\$ 266,034	1	\$ 188,175						

Contracts under \$100,000 are exempt from this law and are therefore not included.

\$ 20,371,476

HFI = Holding for Information

TAXPAYERS' TRANSPORTATION ACCOUNTABILITY ACT FY 2009 Analysis

Transportation Contracts executed between August 1, 2008 through June 30, 2009.

Contract Number	Project Description	Contractor	Status	Contract Executed Date	Contract Expiration Date	Contract Duration (Years:Months:Days)	Original Contract Value	Difference = "A" Estimate - "B" Estimate	"A" Agency Comprehensive Estimate Detail					"B" Contractors Comprehensive Estimate Detail			Numer of Amendments	Total of Amendments	Actuals			Differences																	
									Agency Total Without Additives	New Employee Additive	Inflation Delay Factor	Premium Overtime	"A" Estimate	Responder's Bid	Contract Monitoring Cost (Mn/DOT)	"B" Estimate			Final Amount Invoiced	Audit Adjustments	Final Amount Paid	Actual to Estimate A (Final \$ minus Est A)	Actual to Estimate B (Final \$ minus Est B)																
CONTRACT AMOUNT GREATER THAN \$250,000																				() indicates final amt pd < estimated																			
92530	St Croix Prelim Eng Criteria	PB Americas, Inc.	Active	02/05/09	01/31/12	02:11:26	\$ 2,079,252	\$ 8,322,197	\$ 1,359,584	\$ 132,971	\$ 8,928,000	\$ 10,420,555	\$ 2,079,252	\$ 19,105	\$ 2,098,357	3	Zero	\$ 661,066	\$ 2,529	\$ 658,536	\$ (386,953)	\$ (10,222)																	
93165	494/35W Interchange Pre-design	Short Elliot Hendrickson, Inc.	Closed	02/13/09	11/30/10	01:09:17	\$ 663,230	\$ 376,731	\$ 891,305	\$ 154,184		\$ 1,045,489	\$ 663,300	\$ 5,459	\$ 668,759	None		\$ 430,984	\$ 5,337	\$ 339,002	\$ (28,771)	\$ 7,455																	
93195	Hastings Bridge Pre Eng Visual Quality	CH2M Hill, Inc.	Active	11/24/08	12/31/12	04:01:07	\$ 3,107,792	\$ 6,351,202	\$ 1,564,506	\$ 100,513	\$ 8,000,000	\$ 9,665,019	\$ 3,128,128	\$ 185,690	\$ 3,313,818	6	\$ 1,359,077	\$ 1,057,284	\$ -	\$ 1,057,284	\$ (1,055,877)	\$ (147,040)																	
93773	TH 95 Mill Overlay	URS Corporation	Closed	03/12/09	12/20/10	01:09:08	\$ 315,960	\$ 36,226	\$ 274,472	\$ 93,301		\$ 367,773	\$ 315,960	\$ 15,587	\$ 331,547	None		\$ 391,344	\$ 4,377	\$ 386,967	\$ 42	\$ 38,529																	
93892	Metro Roadway Lighting Inspection	American Engineering Testing, Inc.	Closed	04/27/09	09/15/10	01:04:19	\$ 1,186,106	\$ 908,837	\$ 2,113,161			\$ 2,113,161	\$ 1,186,106	\$ 18,218	\$ 1,204,324	1	\$ 23,201	\$ 361,135	\$ 1,151	HFA																			
94018	Pre and Detail Design US 14 M & O	Widseth Smith Nolting & Assoc., Inc.	Closed	04/23/09	03/10/11	01:10:15	\$ 287,266	\$ 6,754	\$ 192,041	\$ 112,868		\$ 304,910	\$ 287,266	\$ 10,890	\$ 298,156	2	\$ 124,508	\$ 411,739	\$ 7,202	\$ 418,941	\$ 114,031	\$ 120,785																	
94034	I94 Managed Lanes Env Doc	HNTB Corporation	Closed	06/12/09	08/31/10	01:02:19	\$ 379,310	\$ 15,971	\$ 323,409	\$ 76,691		\$ 400,100	\$ 379,614	\$ 4,515	\$ 384,129	1	\$ 39,549	\$ 414,298	\$ 11,265	\$ 403,032	\$ 2,932	\$ 18,903																	
94103	Metro Sign Inventory	SRF Consulting Group, Inc.	Closed	06/01/09	08/20/11	02:02:19	\$ 2,218,016	\$ 5,254,177	\$ 6,713,888	\$ 779,361		\$ 7,493,249	\$ 2,218,016	\$ 21,056	\$ 2,239,072	None		\$ 1,982,381	\$ 36,490	\$ 2,018,871	\$ (5,474,378)	\$ (220,201)																	
94108	Mill & Overlay Const. Plans-Rosemount, Inver grove Hts & Hampton Township	Jacobs Engineering Group, Inc.	Closed	03/12/09	09/15/09	00:06:03	\$ 345,941	\$ 38,487	\$ 213,861	\$ 173,063		\$ 386,925	\$ 345,942	\$ 2,496	\$ 348,438	2	\$ 44,398	\$ 391,344	\$ 4,377	\$ 386,967	\$ 42	\$ 38,529																	
94153	CA, Inspection, testing SP 4203-42	WSB & Associates, Inc.	In Audit	03/25/09	12/15/09	00:08:20	\$ 359,984	\$ 12,718	\$ 312,697	\$ 61,799		\$ 374,496	\$ 359,984	\$ 1,794	\$ 361,778	1	Zero	\$ 398,117	\$ 3,103	\$ 401,221	\$ (95,277)	\$ (19,508)																	
94193	I35E Storm Water Tunnel Rehab	CNA Consulting Engineers, Inc.	Closed	05/18/09	05/31/10	01:00:13	\$ 418,224	\$ 75,769	\$ 406,819	\$ 89,679		\$ 496,497	\$ 418,233	\$ 2,496	\$ 420,729	1	Zero	\$ 386,129																					
94281	Pre and Final Design-Bridge 4175 - ped bridge	HDR Engineering, Inc.	Active	06/05/09	09/30/10	01:03:25	\$ 371,547	\$ 235,009	\$ 218,674	\$ 400,000		\$ 618,674	\$ 371,547	\$ 12,117	\$ 383,664	1	\$ 17,300	\$ 487,049	\$ 17,049	\$ 470,000	\$ (23,481)	\$ 63,076																	
94317	Detail Design Phase I - TH 60, SP 5305-56	Stonebrooke Engineering, Inc.	Closed	05/18/09	12/31/10	01:07:13	\$ 371,927	\$ 86,557	\$ 411,306	\$ 82,176		\$ 493,481	\$ 371,927	\$ 34,997	\$ 406,924	1	\$ 28,073	\$ 268,454	\$ -	\$ 268,454	\$ (50,310)	\$ (10,990)																	
94318	Pre and Detail Design Mill and Overlay TH13	WSB & Associates, Inc.	Closed	06/17/09	05/31/11	01:11:14	\$ 268,454	\$ 39,320	\$ 205,896	\$ 112,868		\$ 318,764	\$ 268,454	\$ 10,990	\$ 279,444			\$ 399,392	\$ -	\$ 399,392	\$ (55,564)	\$ 96,735																	
94510	Storm Water System Inspection I94 Mpls -St Paul	Hydro-Klean, Inc.	Closed	05/12/09	10/30/09	00:05:18	\$ 299,652	\$ 152,299	\$ 396,525	\$ 58,431		\$ 454,956	\$ 299,652	\$ 3,005	\$ 302,657	1	\$ 99,765	\$ 189,739	\$ 3,257	\$ 186,482	\$ 32,381	\$ (12,009)																	
CONTRACT AMOUNT GREATER THAN \$100,000 AND UP TO \$250,000																																							
92958	Mill Overlay in Rosemount	Jacobs Engineering Group, Inc.	Closed	09/23/08	06/01/09	00:08:09	\$ 189,338	\$ (44,390)	\$ 154,100			\$ 154,100	\$ 189,338	\$ 9,152	\$ 198,490	None	N/A	\$ 127,451	\$ 4,394	\$ 124,979	\$ (314,761)	\$ (108,089)																	
93103W01	Hastings Bridge Design Build-Env Doc, Anti-icing, Traffic Calming Recommendations".	HNTB Corporation	Closed	02/24/09	03/16/10	01:00:20	\$ 245,157	\$ 206,673	\$ 313,333	\$ 126,407		\$ 439,740	\$ 208,309	\$ 24,759	\$ 233,068	None		\$ 370,000	\$ -	\$ 370,000	\$ 57,574	\$ 118,205																	
93251	Bridge Inspection Ground Penetrating Radar	Infrasense Corporation	Closed	01/21/09	06/30/11	02:05:09	\$ 250,000	\$ 60,631	\$ 312,426			\$ 312,426	\$ 250,000	\$ 1,795	\$ 251,795	2	\$ 120,000	\$ 366,560	\$ -	\$ 366,560	\$ 12,249	\$ 114,765																	
93376	Bridge Inspection Ground Penetrating Radar	Penetradar Corporation	Closed	01/15/09	06/30/11	02:05:15	\$ 250,000	\$ 102,516	\$ 354,311			\$ 354,311	\$ 250,000	\$ 1,795	\$ 251,795	2	\$ 117,000	\$ 98,640	\$ 7,244	\$ 105,884	\$ (213)	\$ (29,484)																	
93582	Final Bridge Design 27R14	TKDA, Inc.	Closed	12/30/08	10/31/10	01:10:01	\$ 125,714	\$ (29,272)	\$ 106,097			\$ 106,097	\$ 125,714	\$ 9,654	\$ 135,368			\$ 162,788	\$ 3,787	\$ 166,575	\$ 81,564	\$ 24,011																	
93796	Pre and Final Design Bridge 58819	WSB & Associates, Inc.	Closed	04/02/09	12/31/10	01:08:29	\$ 134,016	\$ (57,554)	\$ 85,011			\$ 85,011	\$ 134,016	\$ 8,548	\$ 142,564	1	\$ 28,771	\$ 130,689	\$ 1,396	\$ 129,293	\$ 43,646	\$ 21,291																	
93976	Rating & load posting analysis of TH bridges	Short Elliot Hendrickson, Inc.	Closed	05/18/09	12/15/10	01:06:27	\$ 104,390	\$ (22,356)	\$ 85,647			\$ 85,647	\$ 104,390	\$ 3,612	\$ 108,002	2	\$ 24,903	\$ 166,559	\$ -	\$ 166,559	\$ 15,891	\$ (13,751)																	
94024	PD and DD for Bridge 25022	TKDA, Inc.	Closed	02/13/09	01/31/10	00:11:18	\$ 166,559	\$ (29,642)	\$ 103,518	\$ 47,150		\$ 150,668	\$ 166,559	\$ 13,751	\$ 180,310	None	N/A	\$ 111,817	\$ 299	\$ 112,116	\$ (65,538)	\$ (25,292)																	
94044	Bridge 9487 Approach Design	TKDA, Inc.	Closed	02/11/09	02/04/11	01:11:24	\$ 118,303	\$ 40,245	\$ 108,488	\$ 69,165		\$ 177,654	\$ 118,303	\$ 19,105	\$ 137,408			\$ 149,849	\$ 10,148	\$ 139,701	\$ 68,383	\$ (30,886)																	
94046	Chisholm Subsidence Detail Design	LHB, Inc.	Closed	02/13/09	07/31/09	00:05:18	\$ 163,364	\$ (99,269)	\$ 71,319			\$ 71,319	\$ 163,364	\$ 7,224	\$ 170,588			\$ 141,454	\$ -	\$ 141,454	\$ (71,294)	\$ (11,230)																	
94064	Final Design Bridge 48030 (also roadway)	Bonestroo, Inc.	Closed	03/09/09	09/30/10	01:06:21	\$ 137,440	\$ 60,065	\$ 145,416	\$ 67,333		\$ 212,749	\$ 137,440	\$ 15,244	\$ 152,684	1	\$ 4,014	\$ 156,291	\$ -	\$ 156,291	\$ (34,323)	\$ (15,244)																	
94065	Pre and Final Design Bridge 30010 (also roadway)	Bloom Consultants, LLC	Closed	03/09/09	09/30/10	01:06:21	\$ 156,291	\$ 19,079	\$ 143,464	\$ 47,150		\$ 190,614	\$ 156,291	\$ 15,244	\$ 171,535	None	N/A	\$ 207,365	\$ -	\$ 207,365	\$ 11,218	\$ (15,243)																	
94066	Pre and Final Design Bridge 33002 (also roadway)	Parsons Transportation Group, Inc.	Closed	03/09/09	09/30/10	01:06:21	\$ 207,365	\$ (26,461)	\$ 148,997	\$ 47,150		\$ 196,147	\$ 207,365	\$ 15,244	\$ 222,609	None	N/A	\$ 225,000	\$ -	\$ 225,000	\$ 25,011	\$ (6,506)																	
94137	HARN Leveling	Coleman Engineering Company	Closed	03/13/09	07/31/09	00:04:18	\$ 225,000	\$ (31,518)	\$ 199,989			\$ 199,989	\$ 225,000	\$ 6,506	\$ 231,506	None	N/A	\$ 217,652	\$ 9,159	\$ 226,811	\$ (37,666)	\$ (15,329)																	
94199	Elk Run Interchange EA Update	SRF Consulting Group, Inc.	Closed	03/02/09	03/04/11	02:00:02	\$ 199,227	\$ 22,338	\$ 173,878	\$ 90,600		\$ 264,478	\$ 199,227	\$ 42,912	\$ 242,140	1	\$ 18,424	\$ 159,238	\$ 133	\$ 159,104	\$ (148,972)	\$ (105,813)																	
94203	Land Surveys TH 60 Gaps	Bolton & Menk, Inc.	Closed	04/22/09	03/16/11	01:10:22	\$ 237,341	\$ 43,159	\$ 287,894	\$ 20,182		\$ 308,076	\$ 239,866	\$ 25,051	\$ 264,917	None	N/A	\$ 134,098	\$ -	\$ 134,098	\$ 39,041	\$ (12,406)																	
94252	Pre and Final Design Bridge 4342	HDR Engineering, Inc.	Closed	04/17/09	09/30/10	01:05:13	\$ 135,940	\$ (51,448)	\$ 95,057			\$ 95,057	\$ 135,940	\$ 10,564	\$ 146,504	None	N/A	\$ 105,724	\$ 410	\$ 106,134	\$ (51,620)	\$ (20,996)																	
94284	SP 7380-227 Const. Inspection	WSB & Associates, Inc.	Closed	04/27/09	12/01/09	00:07:04	\$ 124,667	\$ 30,623	\$ 117,389	\$ 40,365		\$ 157,754	\$ 124,667	\$ 2,463	\$ 127,130	None	N/A	\$ 138,856	\$ 2,662	\$ 141,518	\$ (105,860)	\$ (62,353)																	
94331	Const Inpec for SP 3006-35, TH 95	SRF Consulting Group, Inc.	Closed	05/26/09	12/01/10	01:06:05	\$ 191,822	\$ 43,506	\$ 184,326	\$ 63,051		\$ 247,378	\$ 191,822	\$ 12,049	\$ 203,871	None	N/A	\$ 150,771	\$ 5,048	\$ 145,723	\$ (105,886)	\$ (30,792)																	
94333	Const Inpec for SP 3311-10, TH 107	HDR Engineering, Inc.	Closed	05/18/09	12/01/10	01:06:13	\$ 163,883	\$ 75,094	\$ 188,558	\$ 63,051		\$ 251,609	\$ 163,883	\$ 12,632	\$ 176,515	None	N/A	\$ 178,726	HFI																				
94335	Const Inpec for SP 4801-20, TH 23	Westwood Professional Svcs, Inc.	In Audit	06/09/09	12/01/10	01:05:22	\$ 218,491	\$ 12,498	\$ 179,190	\$ 63,051		\$ 242,242	\$ 218,491	\$ 11,252	\$ 229,743	None	N/A	\$ 130,344	\$ 18,584	\$ 148,927	\$ (89,736)	\$ 14,516																	
94402	TH 13 Signal Optimization of 43 Intersections	Albeck Gerken, Inc.	Closed	05/26/09	10/31/09	00:05:05	\$ 130,512	\$ 104,251	\$ 171,813	\$ 66,851		\$ 238,663	\$ 130,512	\$ 3,900	\$ 134,412	None	N/A	\$ 200,000	\$ -	\$ 200,000	\$ 27,283	\$ (5,693)																	
94418	HARN Leveling	Coleman Engineering Company	Closed	05/04/09	07/31/09	00:02:27	\$ 200,000	\$ (32,976)	\$ 172,717			\$ 172,717	\$ 200,000	\$ 5,693	\$ 205,693	None	N/A	\$ 228,059	\$ 3,612	\$ 231,671																			
94452	Rating & load posting analysis of TH bridges	LHB, Inc.	Active	05/18/09	06/30/11	02:01:12	\$ 228,059	\$ (76,745)	\$ 154,925			\$ 154,925	\$ 228,059	\$ 3,612	\$ 231,671	4	\$ 32,511																						
94453	Rating & load posting analysis of TH bridges	PBS & J, Inc.	Active	05/26/09	12/15/10	01:06:19	\$ 125,254	\$ (38,493)	\$ 90,373			\$ 90,373	\$ 125,254	\$ 3,612	\$ 128,866	None	N/A																						

**TAXPAYERS' TRANSPORTATION ACCOUNTABILITY ACT
FY 2009 Analysis**

Transportation Contracts executed between August 1, 2008 through June 30, 2009.

Contract Number	Project Description	Contractor	Status	Contract Executed Date	Contract Expiration Date	Contract Duration (Years:Months:Days)	Original Contract Value	Difference = "A" Estimate - "B" Estimate	"A" Agency Comprehensive Estimate Detail					"B" Contractors Comprehensive Estimate Detail			Number of Amendments	Total of Amendments	Actuals			Differences		
									Agency Total Without Additives	New Employee Additive	Inflation Delay Factor	Premium Overtime	"A" Estimate	Responder's Bid	Contract Monitoring Cost (Mn/DOT)	"B" Estimate			Final Amount Invoiced	Audit Adjustments	Final Amount Paid	Actual to Estimate A (Final \$ minus Est A)	Actual to Estimate B (Final \$ minus Est B)	
94454	Rating & load posting analysis of TH bridges	HDR Engineering, Inc.	Closed	05/18/09	12/15/10	01:06:27	\$ 170,560	\$ (45,068)	\$ 129,104				\$ 129,104	\$ 170,560	\$ 3,612	\$ 174,172	None	N/A	\$ 183,054	\$ 12,494	\$ 170,560	\$ 41,456	\$ (3,612)	
94455	Rating & load posting analysis of TH bridges	WSB & Associates, Inc.	Active	05/20/09	12/02/11	02:06:12	\$ 208,695	\$ (83,203)	\$ 129,104				\$ 129,104	\$ 208,695	\$ 3,612	\$ 212,307	2	\$ 91,126	\$ 299,821					
94509	Storm Water System Inspection I94 NW	Visu-Sewer Clean & Seal, Inc.	Closed	05/27/09	10/30/09	00:05:03	\$ 163,015	\$ 126,432	\$ 234,020	\$ 58,431			\$ 292,451	\$ 163,015	\$ 3,005	\$ 166,020	None	N/A	\$ 61,513	\$ -	\$ 61,513	\$ (230,939)	\$ (104,507)	
94575	TH 53 Construction Inspection	Widseth Smith Nolting & Assoc., Inc.	Closed	05/28/09	01/31/10	00:08:03	\$ 209,445	\$ 44,262	\$ 204,002	\$ 40,365			\$ 244,366	\$ 196,984	\$ 3,120	\$ 200,104	None	N/A	\$ 186,088	\$ 2,258	\$ 188,347	\$ (56,020)	\$ (11,757)	
94605	Onion River Construction Support	LHB, Inc.	Closed	05/26/09	01/31/10	00:08:05	\$ 123,994	\$ 23,360	\$ 130,292	\$ 20,182			\$ 150,474	\$ 123,994	\$ 3,120	\$ 127,114	None	N/A	\$ 84,905	\$ 5,814	\$ 79,090	\$ (71,384)	\$ (48,024)	
94630	SP 8285-93 and 8286-70 Construction Inspect and CA	WSB & Associates, Inc.	Closed	05/22/09	01/15/10	00:07:24	\$ 177,299	\$ 25,671	\$ 166,881	\$ 40,365			\$ 207,246	\$ 177,299	\$ 4,276	\$ 181,575	None	N/A	\$ 131,294	\$ 1,185	\$ 132,419	\$ (74,827)	\$ (49,156)	

Contracts under \$100,000 are exempt from this law and are therefore not included.

HFI = Holding For Information. In all cases where it's shown, we are pending an overhead rate.
HFA = Holding For Approval. The one shown has additional allowable costs, so the amt shown is a plus.

Contract Descriptions

(FY 12 contracts, in order listed in Appendix A)

- 98142 US Highway 63 bridge and approach roadways (District 6 – Rochester)
US 63 in City of Red Wing, state project (SP) 2515-21
Preliminary design
Outsource rationale: Expertise, long span bridge expert needed.
- 98553 US 10 and frontage road in Detroit Lakes (District 4 – Detroit Lakes)
US 10, SP 0301-60
Preliminary and detail design
Outsource rationale: No staff available, workload peaked due to accelerated projects for bonding and Better Roads. Project can't be delayed due to commitments to local agencies.
- 99122 Mill and overlay project on Highway 23 from I-90 to 269 (District 7 – Mankato)
TH 23, SP 6703-23
Detail design and design/location survey
Outsource rationale: No staff available, advanced Better Road project.
- 99341 Mill and overlay with ADA upgrades (Metro District)
I-35W in Burnsville to Cherokee Heights Blvd in Lilydale, SP 1901-168
Detail design
Outsource rationale: Work load beyond planned program – Better Roads project.
- 99621 Reconstruction of TH 4 through Cosmos (District 8 – Willmar)
TH 4, SP 4710-27
Preliminary design, detail design and surveys
Outsource rationale: Workload beyond planned program – Better Roads project.
- 99829 Reconstruction of US 75 interchange at I-94 in Moorhead (District 4 – Detroit Lakes)
TH 75, SP 1406-66
Preliminary design, detail design and surveys
Outsource rationale: Workload within program, no staff available due to acceleration of bond and Better Roads projects.
- 99830 Interchange reconstruction, 4 lane expansion in Alexandria (District 4 – Detroit Lakes)
TH 29, SP 2102-58
Preliminary design, detail design and public involvement
Outsource rationale: Staff turnover, due to retirement incentive, no personnel with experience level for this project complexity.
- 00115 Mill, overlay and signal revision from Elk River to Zimmerman (District 3 – Baxter)
TH 169, SP 7106-74
Construction support, material testing
Outsource rationale: No staff available due to work load and operating budget limitations.

- 00214 Mill, overlay and concrete rehab, Apple Valley to Eagan (Metro District)
TH 77, SP 1925-53
Detail design
Outsource rationale: Workload beyond regular program, Better Roads project.
- 00360 Mill, overlay Northfield to Cannon Falls (District 6 – Rochester)
TH 26, SP 2802-66
Detail design
Outsource rationale: No staff available, advanced project time, Better Roads program.
- 00429 Public land surveys Canby to Marshall (District 8 – Willmar)
TH 68, SP 4210-49
Land surveying
Outsource rationale: No staff available, workload unusual for this district.
- 00585 Mill and overlay Battle Lake to Perham (District 4 – Detroit Lakes)
TH 78, SP 5621-23
Detail design
Outsource rationale: Beyond planned program, Better Roads project.
- 00610 St. Croix River Crossing Bridge (Bridge Office)
TH 36, SP 8214-82045
Bridge design
Outsource rationale: Specialized expertise required.
- 00644 Storm sewer inspection 35W to I-694 in North Minneapolis (Metro District)
On I-94, SP 2781-432
Storm sewer cleaning, video inspection, Global Positioning System
Outsource rationale: No staff available, this project is about 110,000 feet of sewer and 1,200 structures and would take night work and about 25 weeks away from other duties.
- 00740 Cayuga interchange reconstruction (Bridge Office)
I-35E, SP 6280-308
Bridge design for bridges 62920 & 62921
Outsource rationale: No staff available to meet November letting.
- 00877 Cayuga bridge schedule (Metro District)
I-35E, SP 6280-350
Pre-letting Critical Path Management
Outsource rationale: Specialized expertise required.
- 00909 Cayuga interchange reconstruction (Bridge Office)
I-35E, SP 6280-308
Bridge design for bridge 62924
Outsource rationale: No staff available to meet November letting.

- 00910 Cayuga interchange reconstruction (Bridge Office)
I-35E, SP 6280-308
Bridge design for bridge 62925
Outsource rationale: No staff available to meet November letting.
- 98587 Mill and overlay in Pelican Rapids to north county line (District 4 – Detroit Lakes)
TH 59, SP 5618-26
Preliminary design, detail design
Outsource rationale: No staff available, going through new hires, gap in experience.
- 98611 Traffic control plans for divergent diamond interchange at CR 120 (District 3 – Baxter)
TH 15, SP 7321-47
Detail design of traffic plans
Outsource rationale: Staff not available due to other project priorities.
- 98643 Unbonded concrete overlay Boyer Lake to Detroit Lakes (District 4 – Detroit Lakes)
TH 10, SP 0304-46
Detail design
Outsource rationale: Staff unavailable due to staff turnover
- 98862 Structural stabilization for Stillwater Lift Bridge (Bridge Office).
TH 36, SP 8217-4654
Stabilization plan, design, special provisions and estimate
Outsource rationale: Expertise required for festoon cable and electric lift.
- 99333 Mill and overlay CR 83 to Boundary Avenue in Maple Plain (Metro District)
TH 12, SP 2713-88
Detail design
Outsource rationale: Staff unavailable, Better Roads project beyond planned workload.
- 99343 Mill and overlay, ADA enhancements, Tracy Avenue to Penn Avenue (Metro District)
TH 62, SP 2774-21
Detail design
Outsource rationale: Staff limitations.
- 99513 Bridge replacement of bridges 62057 & 62058 over 35W in Arden Hills (Bridge Office)
TH 10, SP 6284-159
Detail bridge design
Outsource rationale: Staff unavailable due to shutdown and project acceleration.
- 99554 Oslo bridge rehabilitation alternatives, bridge 9100 over the Red River (Bridge office)
TH 1, SP 4509-05
Assessment report
Outsource rationale: North Dakota historical criteria requires rehab assessment.

Appendix B

- 99610 Willow St roundabout at Long Lake Rd in Detroit Lakes (District 4 – Detroit Lakes)
TH 59, SP 0304-32
Detail design plans
Outsource rationale: Understaffed for current program, new hires coming.
- 99741 Bridge inspection using ground penetrating radar (Metro District)
District wide
Bridge inspection
Outsource rationale: Specialized equipment and expertise.
- 99818 Land surveys (topography, alignment) from Fulda to Windom (District 7 – Mankato)
TH 62, SP 1704-27
Surveying
Outsource rationale: Better Roads project, staff already dedicated to other projects.
- 00178 Unbonded concrete overlay South of Duluth (District 1 – Duluth)
I-35, SP 5880-173
Construction inspection assistance (one, certified inspector)
Outsource rationale: Insufficient number of staff, record construction year.
- 00179 Unbonded concrete overlay, plant inspector (District1 – Duluth)
I-35, SP: multiple
Concrete plant inspection (one, certified inspector)
Outsource rationale: No staff available, Better Roads project beyond normal program.
- 00188 Bituminous mill and overlay from TH 63 to US 52 (District 6 – Rochester)
TH 16, SP 2315-15
Detail design of construction plan
Outsource rationale: Better Roads project, staff committed to other projects.
- 00189 Mill and overlay Northfield to Cannon Falls (District 6 – Rochester)
TH 19, SP 2501-08
Detail design
Outsource rationale: Better Roads project, staff committed to other projects.
- 00190 US 52 at CSAH 24 interchange in Cannon Falls (District 6 – Rochester)
TH 52, SP 2506-52
Water resources engineering, hydraulics
Outsource rationale: Project advanced, staff committed to other projects.
- 00217 Bridge inspection using ground penetrating radar (Metro District)
District wide
Bridge inspection
Outsource rationale: Specialized equipment and expertise.

Appendix B

- 00298 Unbonded concrete overlay between Scanlon & Boundary Ave (District 1 – Duluth)
I-35, SP 0980-139
Grading and base inspection (one certified inspector)
Outsource rationale: Better Roads project, beyond program workload, no staff available.
- 00384 Maryland Ave bridge in St. Paul (Bridge Office)
I-35E, SP 6280-353
Design and construction oversight for Self-Propelled Modular Transporter
Outsource rationale: New technology, no expertise.
- 00402 Mill and overlay Fulda to Windom (District 7 – Mankato)
TH 62, SP 1704-27
Detail design, surveys
Outsource rationale: No staff available, changes in personnel, Better Roads project.
- 00508 Pokegama Ave reconstruction in Grand Rapids (District 1 – Duluth)
TH 169, SP 3115-51
Grading and base inspection (one certified inspector)
Outsource rationale: No staff available, peak workload.
- 00528 Unbonded overlay on I-35 (District 1 – Duluth)
I-35, SP 5880-173
Inspection assistance (one certified inspector)
Outsource rationale: No staff available, peak workload.
- 00586 Mill and overlay from TH 12 to TH 7/75 split (District 4 – Detroit Lakes)
TH 75, SP 0607-20
Detail design
Outsource rationale: No staff available, going through a series of new hires.
- 00658 Bituminous mill and overlay TH 56 to TH 63 (District 6 – Rochester)
TH 30, SP 2004-20
Preliminary and detail design
Outsource rationale: Better Roads project, no staff available.
- 00695 Construction inspection for two bridges (District 4 – Detroit Lakes)
TH 28, SP 6104-11 and TH 59, SP 7505-21
Construction inspection, material testing
Outsource rationale: Work beyond program, Better Roads project, no staff available.
- 00737 Cayuga interchange reconstruction (Bridge Office)
I-35E, SP 6280-308
Design for bridge 62608
Outsource rationale: No staff available to meet November letting.

- 00738 Cayuga interchange reconstruction (Bridge Office)
I-35E, SP 6280-308
Design for bridge 62609
Outsource rationale: No staff available to meet November letting.
- 00739 Cayuga interchange reconstruction (Bridge Office)
I-35E, SP 6280-308
Design for bridge 62610
Outsource rationale: No staff available to meet November letting.
- 00741 Cayuga interchange reconstruction (Bridge Office)
I-35E, SP 6280-308
Design for bridge 62926
Outsource rationale: No staff available to meet November letting.
- 00952 Three bituminous overlays for pavement preservation (District 8 – Willmar)
TH 59, SP 4208-53 (Marshall); TH 75, SP 8711-89 (Canby); TH 212, SP 6510-64
(Olivia)
Preliminary and detail design
Outsource rationale: No staff available, Better Roads project, beyond program.
- 01111 Two bituminous overlay projects (District 8 – Willmar)
TH 67, SP 6406-22 (Redwood Falls to Morgan); TH 23, SP 5901-25 (Pipestone)
Preliminary and detail design
Outsource rationale: Better Roads projects, beyond programmed work, no staff available.

Additives Used

Taxpayers' Transportation Accountability Act
 Calculation of MnDOT Labor and Overhead Cost
 FY 12

Labor Cost Group	Calculation or Percentage Used	Types of Costs Included
Salaries	Estimated hours by employee job class and work activity per project manager, multiplied by salary rate.	<ul style="list-style-type: none"> • Average salary rate per hour for all MnDOT employees at each employee job class.
Payroll Taxes & Benefits	Average of all MnDOT employees at each job class – ranges from 20% to 40% of salaries.	<ul style="list-style-type: none"> • FICA – Employer portion of social security taxes. • INSURANCE – Employer portion of group health insurance. • RETIREMENT – Employer portion of retirement benefit costs.
Indirect Labor Additive	27.2% - Audited labor additive rate.	<ul style="list-style-type: none"> • WORKERS COMP LEAVE TIME – Absences due to work-related injury or illness. • VACATION – Absences due to vacation time taken, donated or transferred to deferred compensation. • HOLIDAY – Absences due to designated holidays and use of floating holiday. • SICK LEAVE – Absences due to employee sickness, dependent illness or medical/dental appointments. • PREMIUM TIME – Cost of overtime premium (the half-time portion of time-and-a-half). • MISCELLANEOUS BENEFITS AND LEAVES – Cost of retroactive salary adjustments, achievement awards, grievance awards, first day of injury, death benefit, absences due to voting, jury duty, military leave, snow days, etc. • WORKERS COMPENSATION – Cost of workers compensation, e.g. medical invoices. • GROUP INSURANCE – State's cost of group insurance.

		<ul style="list-style-type: none"> ● UNEMPLOYMENT – State’s cost of unemployment compensation premiums.
<p>Indirect Overhead Additive</p>	<p>19.5% - Overhead additive rate calculated to include expenses from MnDOT overhead organizations such as:</p> <ul style="list-style-type: none"> ● Commissioner’s Office ● Financial Management Office ● Employee and Corporate Services Division ● Modal Planning and Program Mgmt. Division 	<ul style="list-style-type: none"> ● FULL TIME AND PART TIME – Salaries, FICA, group insurance and retirement expenses for full-time and part-time employees. ● OVERTIME PAY – Overtime salary and FICA. ● PREMIUM PAY – Premium salary (the half-time portion of time-and-a-half) and FICA. ● OTHER BENEFITS – Separation expense, relocation expense, unemployment comp, workers comp, etc. for “overhead” employees. ● SPACE RENTAL, MAINTENANCE AND UTILITY – Facilities space rental, misc. rental, utility services and building maintenance services (janitorial, mowing, security, etc.). ● REPAIRS, ALTERATIONS AND MAINTENANCE – Repairs and alterations to equipment, furniture and buildings, and maintenance contracts. ● PRINTING AND ADVERTISING ● PROF/TECH SERVICES OUTSIDE VENDORS – Primarily in Information Resources and Facilities. ● COMPUTER AND SYSTEMS SERVICES – Mainframe processing, software license fees, software purchases and maintenance and system access fees. ● COMMUNICATIONS ● TRAVEL & SUBSISTENCE ● EMPLOYEE DEVELOPMENT ● SUPPLIES – Primarily office supplies. ● EQUIPMENT – Primarily Information Resources and Facilities equipment. ● BUILDINGS AND LAND

Appendix C

		<p>IMPROVEMENTS</p> <ul style="list-style-type: none"> • OTHER OPERATING COSTS • ATTORNEY GENERAL AND OTHER STATEWIDE INDIRECT COSTS • STATE AGENCY REIMBURSEMENTS
Specific Overhead Additive	21.5% - Audited billing overhead additive rate. Primarily Operations Division supervisory, administrative and miscellaneous costs.	<ul style="list-style-type: none"> • FULL-TIME AND PART-TIME SALARIES AND BENEFITS • OVERTIME AND PREMIUM PAY • OTHER BENEFITS • SPACE RENTAL, MAINTENANCE AND UTILITY • REPAIRS, ALTERATIONS AND MAINTENANCE • PRINTING AND ADVERTISING • PROF/TECH SERVICES OUTSIDE VENDORS • COMPUTER AND SYSTEMS SERVICES • COMMUNICATIONS • TRAVEL AND SUBSISTENCE • SUPPLIES • EQUIPMENT • EMPLOYEE DEVELOPMENT • OTHER OPERATING COSTS • STATE AGENCY REIMBURSEMENTS • AGENCY PROVIDED PROF/TECH SERVICES • AGENCY DIRECT COST WORKERS
Total Labor Calculations	Total overhead % of direct salaries: 122% - 158%	<ul style="list-style-type: none"> • (1+ Indirect Labor Additive) X (Salary + Payroll Taxes and Benefits) = Subtotal • 1+Sum of Two Overhead Additives) X Subtotal = Total Labor & Overhead Cost
Premium Overtime	<ul style="list-style-type: none"> • One half of the average salary rate per hour for employees eligible for premium, or time and a half, overtime. 	<ul style="list-style-type: none"> • OVERTIME and FICA
New Employee Additive	<ul style="list-style-type: none"> • Estimated cost to hire one average MnDOT 	<ul style="list-style-type: none"> • New Employee Costs: <ol style="list-style-type: none"> 1. Recruiting costs-HR, hiring

Appendix C

	<p>employee - \$7,500</p> <ul style="list-style-type: none"> • Estimated non-productive hours in first six months of bringing on a new employee: 400 hours for most employee classes, 120 hours for highly skilled new employees. • Multiplied by average salary rate per hour • Total New Employee Additive per Employee: \$16,000 - \$22,000 	<p>department's time, advertising, etc.</p> <p>2. Non-department training, new equipment, employee set-up costs</p> <ul style="list-style-type: none"> • Standard non-productive fraction of month: <ul style="list-style-type: none"> Month 1: 75% Month 2-3: 50% Month 4-6: 25% <p>Total = 2.50 months or 400 hours non-productivity.</p>
<p>Construction Delay Inflation Factor</p>	<ul style="list-style-type: none"> • Factor equals: Estimated construction cost X Length of Delay X Inflation Rate 	<ul style="list-style-type: none"> • Most recent estimated cost of project construction, per project manager • Inflation factor per Office Capital Programs and Performance Measures. Use same rate each time.