STATE OF MINNESOTA Office of the State Auditor



Rebecca Otto State Auditor

POPE/DOUGLAS SOLID WASTE MANAGEMENT ALEXANDRIA, MINNESOTA

FOR THE YEAR ENDED DECEMBER 31, 2010

Description of the Office of the State Auditor

The mission of the Office of the State Auditor is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 160 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

Audit Practice - conducts financial and legal compliance audits of local governments;

Government Information - collects and analyzes financial information for cities, towns, counties, and special districts;

Legal/Special Investigations - provides legal analysis and counsel to the Office and responds to outside inquiries about Minnesota local government law; as well as investigates allegations of misfeasance, malfeasance, and nonfeasance in local government;

Pension - monitors investment, financial, and actuarial reporting for approximately 730 public pension funds; and

Tax Increment Financing - promotes compliance and accountability in local governments' use of tax increment financing through financial and compliance audits.

The State Auditor serves on the State Executive Council, State Board of Investment, Land Exchange Board, Public Employees Retirement Association Board, Minnesota Housing Finance Agency, and the Rural Finance Authority Board.

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For the Year Ended December 31, 2010



Audit Practice Division Office of the State Auditor State of Minnesota

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Introductory Section

ORGANIZATION DECEMBER 31, 2010

Term Expires

Board of Directors Douglas County Board Member Board Member Pope County Chair Board Member

Officers Executive Director Plant Manager Office Manager Norm Salto Dan Olson David Nelson

Robert McCrory Randy Shaw Indefinite Indefinite Indefinite

Indefinite Indefinite

Peter Olmscheid Darrell Connell Donna Pederson Indefinite Indefinite Indefinite

Financial Section



STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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INDEPENDENT AUDITOR'S REPORT

Board of Directors Pope/Douglas Solid Waste Management

We have audited the basic financial statements of Pope/Douglas Solid Waste Management, a component unit of Douglas County, as of and for the year ended December 31, 2010, as listed in the table of contents. These financial statements are the responsibility of the management of Pope/Douglas Solid Waste Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of Pope/Douglas Solid Waste Management as of December 31, 2010, and the changes in its financial position and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for

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placing the basic financial statements in an appropriate operational, economic, or historical context. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures to the required supplementary information, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming an opinion on Pope/Douglas Solid Waste Management's basic financial statements. The other schedule, the Schedule of Expenditures of Federal Awards required by OMB Circular A-133, listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. The other schedule is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. This information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

In accordance with *Government Auditing Standards*, we have also issued a report dated August 26, 2011, on our consideration of Pope/Douglas Solid Waste Management's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

/s/Rebecca Otto

REBECCA OTTO STATE AUDITOR /s/Greg Hierlinger

GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

August 26, 2011

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2010 (Unaudited)

Pope/Douglas Solid Waste Management's (PDSW) Management's Discussion and Analysis (MD&A) provides an overview of PDSW's financial activities for the fiscal year ended December 31, 2010. Since this information is designed to focus on the current year's activities, resulting changes, and currently known facts, it should be read in conjunction with PDSW's financial statements.

PDSW is a joint enterprise operation of Pope and Douglas Counties to operate and manage an integrated waste management system within Pope and Douglas Counties. PDSW operates a waste-to-energy plant, a materials recycling facility, a landfill, a household hazardous waste facility, and a recycling drop center.

PDSW is a component unit of Douglas County because Douglas County is financially accountable for PDSW. PDSW's financial statements are discretely presented in the Douglas County financial statements.

OVERVIEW OF THE FINANCIAL STATEMENTS

This MD&A is intended to serve as an introduction to the basic financial statements. PDSW's basic financial statements consist of two parts: the financial statements and the notes to the financial statements. The MD&A (this section) is required to accompany the basic financial statements and, therefore, is included as required supplementary information.

The financial statements present PDSW's financial activities and consist of the following:

- The statement of net assets compares the assets and liabilities to give an overall view of the financial health of PDSW.
- The statement of revenues, expenses, and changes in net assets provides information on changes in PDSW's finances. All of the current year's revenues and expenses are taken into account, regardless of when the cash is received or paid.
- The statement of cash flows reports sources and uses of cash for PDSW.

FINANCIAL ANALYSIS

	 2010	 2009	 Increase (Decrease)	Percent Change (%)
Assets Current and other assets Noncurrent assets	\$ 12,769,949 27,334,350	\$ 25,260,942 12,927,757	\$ (12,490,993) 14,406,593	(49.4) 111.4
Total Assets	\$ 40,104,299	\$ 38,188,699	\$ 1,915,600	5.0
Liabilities Long-term liabilities Other liabilities	\$ 19,900,623 2,622,904	\$ 18,795,709 1,484,413	\$ 1,104,914 1,138,491	5.9 76.7
Total Liabilities	\$ 22,523,527	\$ 20,280,122	\$ 2,243,405	11.1
Net Assets Invested in capital assets, net of related debt Restricted Unrestricted	\$ 12,166,250 914,609 4,499,913	\$ 11,136,693 887,837 5,884,047	\$ 1,029,557 26,772 (1,384,134)	9.2 3.0 (23.5)
Total Net Assets	\$ 17,580,772	\$ 17,908,577	\$ (327,805)	(1.8)

Net assets of PDSW decreased slightly by 1.8 percent. Unrestricted net assets totaling \$4,499,913 are available to finance the day-to-day operations of PDSW.

Change in Net Assets

	 2010	 2009	Increase Decrease)	Percent Change (%)
Operating revenues				
Charges for services	\$ 3,295,235	\$ 2,909,040	\$ 386,195	13.3
Miscellaneous	57,272	41,052	16,220	39.5
Nonoperating revenues				
Special assessments	1,296,040	1,273,819	22,221	1.7
Intergovernmental	163,413	159,387	4,026	2.5
Interest income	 85,342	 55,619	 29,723	53.4
Total Revenues	\$ 4,897,302	\$ 4,438,917	\$ 458,385	10.3

Net Assets

						Increase	Percent Change
		2010		2009	(Decrease)	(%)
0							
Operating expenses Payroll	\$	1,593,159	\$	1,491,615	\$	101,544	6.8
Employee benefits and	Ψ	1,575,157	Ψ	1,491,015	Ψ	101,544	0.0
payroll taxes		420,176		406,241		13,935	3.4
Professional services		608,205		715,305		(107,100)	(15.0)
Supplies		313,313		284,287		29,026	10.2
SCORE		435,803		398,408		37,395	9.4
Travel		15,062		14,982		80	0.5
Telephone		4,635		5,262		(627)	(11.9)
Utilities		303,055		260,099		42,956	16.5
Advertising		5,794		6,431		(637)	(9.9)
Insurance		176,358		142,229		34,129	24.0
Postage		1,099		1,147		(48)	(4.2)
Commodity freight		15,215		23,604		(8,389)	(35.5)
Repairs and maintenance		755,008		602,805		152,203	25.2
Miscellaneous		23,493		55,784		(32,291)	(57.9)
Depreciation		1,034,640		990,702		43,938	4.4
Landfill closure and							
postclosure care costs		21,721		17,987		3,734	20.8
Nonoperating expenses							
Bond issuance costs		202		5,032		(4,830)	(96.0)
Interest expense		425,683		64,256		361,427	562.5
Total Expenses	\$	6,152,621	\$	5,486,176	\$	666,445	12.1
Income (Loss) Before							
Contributions	\$	(1,255,319)	\$	(1,047,259)	\$	(208,060)	19.9
Capital Contributions	_	927,514	_		_	927,514	100.0
Increase (Decrease) in Net							
Assets	\$	(327,805)	\$	(1,047,259)	\$	719,454	68.7

Revenues increased 10.3 percent. The increase was mainly due to an increase in charges for services. Capital contributions increased 100.0 percent due to an energy efficiency grant from the U.S. Department of Energy in the amount of \$927,514. Expenses increased 12.1 percent mainly due to payroll, repairs and maintenance, and interest expense.

CAPITAL ASSETS AND DEBT ADMINISTRATION

	 2010	 2009	 Increase (Decrease)	Percent Change (%)
Land	\$ 179,288	\$ 179,288	\$ -	-
Construction in progress	15,055,330	1,722,185	13,333,145	774.2
Land improvements	2,083,950	2,251,064	(167,114)	(7.4)
Infrastructure	2,806,214	1,338,627	1,467,587	109.6
Buildings	3,246,371	3,447,317	(200,946)	(5.8)
Machinery, furniture, and				
equipment	3,850,427	3,920,397	(69,970)	(1.8)
Totals	\$ 27,221,580	\$ 12,858,878	\$ 14,362,702	111.7

Capital Assets (Net of Depreciation)

Phase II of a 120-ton-per-day plant expansion began in mid-2009. The total cost of this phase is expected to be \$16,956,000 and will be completed in mid-2011. This is being funded by the 2009 sale of \$18,000,000 General Obligation Temporary Bonds. Phase I 2007 General Obligation Temporary Bonds of \$1,035,000 were paid off in January 2010.

CONTACTING PDSW'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and creditors with a general overview of PDSW's finances and to show PDSW's accountability for the money it receives. If you have questions about this report, or need additional financial information, contact the Executive Director, Peter Olmscheid, 2115 South Jefferson, Alexandria, Minnesota 56308.

BASIC FINANCIAL STATEMENTS

EXHIBIT 1

STATEMENT OF NET ASSETS DECEMBER 31, 2010

Assets

Current assets		
Cash and pooled investments	\$	4,786,168
Petty cash and change funds		300
Special assessments		
Current		58,694
Prior		23,468
Accounts receivable - net		390,414
Due from other governments		9,684
Prepaid items		280
Total current assets	<u></u> \$	5,269,008
Restricted assets		
Cash and pooled investments	\$	864,208
Investments		6,602,447
Accrued interest receivable		34,286
Total restricted assets	\$	7,500,941
Noncurrent assets		
Deferred charges	\$	112,770
Capital assets		
Nondepreciable		15,234,618
Depreciable - net		11,986,962
Total noncurrent assets	<u></u> \$	27,334,350
Total Assets	\$	40,104,299

The notes to the financial statements are an integral part of this statement.

EXHIBIT 1 (Continued)

STATEMENT OF NET ASSETS DECEMBER 31, 2010

Liabilities

Current liabilities		
Accounts payable	\$	101,905
Salaries payable		104,912
Compensated absences payable - current		75,341
Contracts payable		2,245,789
Due to other governments		2,573
Accrued interest payable		92,384
Total current liabilities	\$	2,622,904
Noncurrent liabilities		
Compensated absences payable - long-term	\$	232,569
Landfill closure and postclosure care costs		488,139
General obligation bonds payable - long-term		19,113,782
OPEB liability		66,133
Total noncurrent liabilities	<u>\$</u>	19,900,623
Total Liabilities	<u>\$</u>	22,523,527
<u>Net Assets</u>		
Invested in capital assets - net of related debt	\$	12,166,250
Restricted for closure and postclosure care costs		914,609
Unrestricted		4,499,913
Total Net Assets	\$	17,580,772

The notes to the financial statements are an integral part of this statement.

EXHIBIT 2

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2010

Operating Revenues		
Charges for services	\$	3,295,235
Miscellaneous		57,272
Total Operating Revenues	\$	3,352,507
Operating Expenses		
Payroll	\$	1,593,159
Employee benefits and payroll taxes		420,176
Professional services		608,205
Supplies		313,313
SCORE		435,803
Travel		15,062
Telephone		4,635
Utilities		303,055
Advertising		5,794
Insurance		176,358
Postage		1,099
Commodity freight		15,215
Repairs and maintenance		755,008
Miscellaneous		23,493
Depreciation		1,034,640
Landfill closure and postclosure care costs		21,721
Total Operating Expenses	\$	5,726,736
Operating Income (Loss)	\$	(2,374,229)
Nonoperating Revenues (Expenses)		
Special assessments	\$	1,296,040
Intergovernmental	-	-,_, ,,, ,, ,
State		
SCORE		145,412
Household Hazardous Waste		14,130
PERA rate increase aid		3,871
Interest income		85,342
Bond issuance costs		(202)
Interest expense		(425,683)
Total Nonoperating Revenues (Expenses)	<u>\$</u>	1,118,910
Income (Loss) Before Capital Contributions	\$	(1,255,319)
Capital contributions		927,514
Change in net assets	\$	(327,805)
Net Assets - January 1		17,908,577
Net Assets - December 31	\$	17,580,772
The notes to the financial statements are an integral part of this statement.		Page 10

EXHIBIT 3

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2010 Increase (Decrease) in Cash and Cash Equivalents

Cash Flows from Operating Activities		
Receipts from customers and users	\$	3,400,566
Payments to suppliers		(347,371)
Payments to employees		(2,150,401)
Net cash provided by (used in) operating activities	\$	902,794
Cash Flows from Noncapital Financing Activities		
Special assessments	\$	1,299,657
Intergovernmental		163,413
Net cash provided by (used in) noncapital financing activities	\$	1,463,070
Cash Flows from Capital and Related Financing Activities		
Capital contributions	\$	927,514
Proceeds from capital debt		17,956,352
Principal paid on long-term debt		(18,000,000)
Interest paid on long-term debt		(377,077)
Purchases of capital assets		(15,397,342)
Net cash provided by (used in) capital and related financing		
activities	\$	(14,890,553)
Cash Flows from Investing Activities		
Purchase of investments	\$	(21,173,101)
Proceeds from sale of investments		33,062,889
Investment earnings received		132,888
Net cash provided by (used in) investing activities	\$	12,022,676
Net Increase (Decrease) in Cash and Cash Equivalents	\$	(502,013)
Cash and Cash Equivalents at January 1		6,152,689
Cash and Cash Equivalents at December 31	\$	5,650,676
Cash and Cash Equivalents - Exhibit 1	¢	4 70 6 1 60
Cash and pooled investments	\$	4,786,168
Petty cash and change funds		300
Restricted cash and pooled investments		864,208
Total Cash and Cash Equivalents	\$	5,650,676

The notes to the financial statements are an integral part of this statement.

EXHIBIT 3 (Continued)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2010 Increase (Decrease) in Cash and Cash Equivalents

Reconciliation of Operating Income (Loss) to Net Cash Provided by		
(Used in) Operating Activities		
Operating income (loss)	\$	(2,374,229)
Adjustments to reconcile operating income (loss) to net cash		
provided by (used in) operating activities		
Depreciation expense	\$	1,034,640
(Increase) decrease in accounts receivable	Ŷ	34,775
(Increase) decrease in due from other governments		13,284
(Increase) decrease in prepaid items		(30)
Increase (decrease) in accounts payable		(57,171)
Increase (decrease) in salaries payable		4,555
Increase (decrease) in compensated absences payable		25,237
Increase (decrease) in contracts payable		2,183,615
Increase (decrease) in due to other governments		(3,449)
Increase (decrease) in OPEB liability		19,846
Increase (decrease) in landfill closure and postclosure care costs		21,721
Total adjustments	\$	3,277,023
Net Cash Provided by (Used in) Operating Activities	<u>\$</u>	902,794
Noncash Investing, Capital, and Financing Activities Change in fair value of long-term investments	<u>\$</u>	(50,175)

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2010

1. <u>Summary of Significant Accounting Policies</u>

Pope/Douglas Solid Waste Management's (PDSW) financial statements are prepared in accordance with generally accepted accounting principles (GAAP) for the year ended December 31, 2010. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989, (when applicable) that do not conflict with or contradict GASB pronouncements. Although PDSW has the option to apply FASB pronouncements issued after that date, PDSW has chosen not to do so. The more significant accounting policies established in GAAP and used by the PDSW are discussed below.

A. Financial Reporting Entity

PDSW a joint enterprise operation of Pope and Douglas Counties (the Counties). PDSW was established by a Joint Powers Agreement dated December 7, 1983, amended May 1, 1990, and amended again April 9, 1997, pursuant to Minn. Stat. § 471.59, Joint Powers Act.

Each of the Counties is authorized and obligated pursuant to Minn. Stat. chs. 115A and 400, to provide for the management and disposal of solid waste in its respective county. It is the intention of the Counties to cooperate in a joint venture to operate and manage an integrated waste management system within Douglas and Pope Counties. This purpose, without limitation, shall include the planning, administration, and operation of recycling programs; the ownership and operation of a waste-to-energy facility; and the ownership, operation, and management of any ash and/or by-pass landfill. The facility and administrative office are located in Alexandria, Minnesota.

PDSW is governed by a five-member Board of Directors--two members appointed from Pope County and three from Douglas County. Receipts and disbursements are recorded in the Solid Waste Fund by the Douglas County Auditor/Treasurer. Douglas County's ownership is 75 percent, and Pope County's ownership is 25 percent.

PDSW is a component unit of Douglas County because Douglas County is financially accountable for PDSW. PDSW's financial statements are discretely presented in the Douglas County financial statements.

1. <u>Summary of Significant Accounting Policies</u> (Continued)

B. <u>Basic Financial Statements</u>

The accounts of PDSW are organized as an enterprise fund. Operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of PDSW. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from nonexchange transactions or incidental activities. PDSW's net assets are reported in three parts: (1) invested in capital assets, net of related debt; (2) restricted net assets; and (3) unrestricted net assets.

C. Measurement Focus and Basis of Accounting

PDSW's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Special assessments are recognized as revenues in the year for which they are levied. Shared revenues are generally recognized in the period the appropriation goes into effect. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When both restricted and unrestricted resources are available for use, it is PDSW's policy to use restricted resources first and then unrestricted resources as needed.

D. Assets, Liabilities, and Net Assets or Equity

1. <u>Cash and Cash Equivalents</u>

For the purposes of the statement of cash flows, cash and cash equivalents include cash and pooled investments and petty cash. PDSW's cash is pooled and invested with Douglas County and is treated as a cash equivalent because PDSW can deposit or effectively withdraw cash at any time without prior notice or penalty. Interest is credited to the Solid Waste Fund. Douglas County obtains collateral to cover the deposits in excess of insurance coverage.

1. Summary of Significant Accounting Policies

- D. Assets, Liabilities, and Net Assets or Equity (Continued)
 - 2. Fund Investments

The Douglas County Auditor/Treasurer purchases investments for PDSW upon its direction. Fund investments are reported at their fair value at December 31, 2010, based on market prices. Interest earned on such restricted investments is credited to the Solid Waste Fund. Additional disclosures, as required by GASB Statement No. 40, *Deposit and Investment Risk Disclosures*, are disclosed on a County-wide basis in the Douglas County Annual Financial Report.

PDSW may invest in the following types of investments as authorized by Minn. Stat. §§ 118A.04 and 118A.05:

- (1) securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. § 118A.04, subd. 6;
- (2) mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments;
- (3) general obligations of the State of Minnesota and its municipalities, and in certain state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service;
- (4) bankers' acceptances of United States banks;
- (5) commercial paper issued by United States corporations or their Canadian subsidiaries that is rated in the highest quality category by two nationally recognized rating agencies and matures in 270 days or less; and
- (6) with certain restrictions, in repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

1. Summary of Significant Accounting Policies

- D. Assets, Liabilities, and Net Assets or Equity (Continued)
 - 3. <u>Receivables</u>

All receivables are shown net of an allowance for uncollectibles.

Special assessments receivable consist of delinquent special assessments payable in the years 1997 through 2010.

4. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in the statements.

5. <u>Restricted Assets</u>

Restricted assets represent the amounts set aside by PDSW for landfill closure and postclosure financial assurances and unspent capital projects bonding. Below is a summary of the restricted assets at December 31, 2010.

Restricted for construction investment Restricted for capital projects Restricted for closure and postclosure care costs Accrued interest on restricted investments	\$ 5,208,676 864,208 1,393,771 34,286
Total	\$ 7,500,941

6. Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the financial statements. Capital assets are defined by PDSW as assets with an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity

6. <u>Capital Assets</u> (Continued)

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets is included as part of the capitalized value of the assets constructed. During the current period, PDSW did not have any capitalized interest.

Property, plant, and equipment of PDSW are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Landfill	Deced on conseiter
	Based on capacity
Buildings	20 - 40
Building improvements	20 - 40
Furniture, equipment, and vehicles	5 - 10
Infrastructure	20 - 30

7. <u>Compensated Absences</u>

The liability for compensated absences reported in the financial statements consists of unpaid, accumulated annual and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. Compensated absences are accrued when incurred.

8. Deferred Revenue

The financial statements defer revenue for resources that have been received, but not yet earned.

1. Summary of Significant Accounting Policies

- D. Assets, Liabilities, and Net Assets or Equity (Continued)
 - 9. <u>Use of Estimates</u>

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. Detailed Notes on All Funds

A. <u>Assets</u>

1. <u>Receivables</u>

Receivables as of December 31, 2010, including the applicable allowances for uncollectible accounts, are as follows:

	Re	Total ceivables	Amounts Not Scheduled for Collection During the Subsequent Year		
Special assessments Accounts Due from other governments Interest – restricted	\$	82,162 390,414 9,684 34,286	\$	- - -	
Total	\$	516,546	\$	_	

2. Detailed Notes on All Funds

A. <u>Assets</u> (Continued)

2. <u>Capital Assets</u>

Capital asset activity for the year ended December 31, 2010, was as follows:

	Beginning Balance Increase		Increase	Decrease		Ending Balance		
Capital assets not depreciated Land	\$	179,288	\$	-	\$	-	\$	179,288
Construction in progress		1,722,185		13,333,145		-		15,055,330
Total capital assets not depreciated	\$	1,901,473	\$	13,333,145	\$	-	\$	15,234,618
Capital assets depreciated								
Land improvements	\$	3,377,612	\$	-	\$	-	\$	3,377,612
Infrastructure		1,446,804		1,527,992		-		2,974,796
Buildings		5,847,966		-		-		5,847,966
Machinery, furniture, and equipment		8,900,538		536,205		7,927		9,428,816
Total capital assets depreciated	\$	19,572,920	\$	2,064,197	\$	7,927	\$	21,629,190
Less: accumulated depreciation for								
Land improvements	\$	1,126,548	\$	167,114	\$	-	\$	1,293,662
Infrastructure		108,177		60,405		-		168,582
Buildings		2,400,649		200,946		-		2,601,595
Machinery, furniture, and equipment		4,980,141		606,175		7,927		5,578,389
Total accumulated depreciation	\$	8,615,515	\$	1,034,640	\$	7,927	\$	9,642,228
Total capital assets depreciated, net	\$	10,957,405	\$	1,029,557	\$	-	\$	11,986,962
Capital Assets, Net	\$	12,858,878	\$	14,362,702	\$	-	\$	27,221,580

B. Liabilities

1. Payables

Payables at December 31, 2010, were as follows:

Accounts	\$ 101,905
Salaries	104,912
Contracts payable	2,245,789
Due to other governments	2,573
Accrued interest payable	 92,384
Total Payables	\$ 2,547,563

2. Detailed Notes on All Funds

B. <u>Liabilities</u> (Continued)

2. Leases

Operating Leases

PDSW contracts with Alex Rubbish Services, Inc., to transport ash from the waste-to-energy incinerator, provide services to operate the landfill, and transport any leachate to a facility designated by PDSW. The lease provides payments based upon the formula provided in the agreement. Lease payments were \$236,770 in 2010. The lease, beginning October 1, 2010, is for a three-year period and contains a 90-day cancellation notice by either party.

3. Long-Term Debt

Type of Indebtedness	Final Maturity]	Installment Amount	Interest Rate (%)	 Original Issue Amount	Dutstanding Balance ecember 31, 2010
General obligation bonds 2009B G.O. Temporary Bonds 2010A G.O. Bonds	2012 2031	\$	1,035,000 17,675,000	2.00 3.00 - 4.00	\$ 18,000,000 17,675,000	\$ 1,035,000 17,675,000
Add: Unamortized premium						 403,782
Total General Obligation Bonds	, Net					\$ 19,113,782

4. <u>Debt Service Requirements</u>

Debt service requirements at December 31, 2010, were as follows:

Year Ending	G.O. Temporary	G.O. Temporary Bonds Payable					
December 31	Principal	Interest					
2011	\$ -	\$	450,139				
2012	1,035,000		599,719				
2013	700,000		579,019				
2014	720,000		558,019				
2015	745,000		536,419				
2016 - 2020	4,060,000		2,333,794				
2021 - 2025	4,710,000		1,687,294				
2026 - 2030	5,510,000		884,461				
2031	1,230,000		49,200				
Total	\$ 18,710,000	\$	7,678,064				

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2. Detailed Notes on All Funds

B. <u>Liabilities</u> (Continued)

5. Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2010, was as follows:

	:	Beginning Balance	 Additions]	Reductions	 Ending Balance	Due Within Dne Year
Estimated liability for landfill closure and postclosure							
care costs	\$	466,418	\$ 21,721	\$	-	\$ 488,139	\$ -
Compensated absences		282,673	133,313		108,076	307,910	75,341
OPEB liability		46,287	25,088		5,242	66,133	-
General obligation bonds		19,035,000	17,675,000		18,000,000	18,710,000	-
Add: Unamortized premium		78,337	 352,422		26,977	 403,782	 -
Long-Term Liabilities	\$	19,908,715	\$ 18,207,544	\$	18,140,295	\$ 19,975,964	\$ 75,341

3. Employee Retirement Systems and Pension Plans

A. Defined Benefit Plan

Plan Description

All full-time and certain part-time employees of PSDW are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Fund, which is a cost-sharing, multiple-employer retirement plan. The plan is established and administered in accordance with Minn. Stat. chs. 353 and 356.

General Employees Retirement Fund members belong to either the Coordinated Plan or the Basic Plan. Coordinated Plan members are covered by Social Security, and Basic Plan members are not. All new members must participate in the Coordinated Plan.

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute and vest after three years of credited service (five years for those first eligible for membership after June 30, 2010). Defined retirement benefits are based on a member's average yearly salary for the five highest-paid consecutive years of allowable service, age, and years of credit at termination of service.

3. Employee Retirement Systems and Pension Plans

A. Defined Benefit Plan

Plan Description (Continued)

Two methods are used to compute benefits for Coordinated and Basic Plan members. The retiring member receives the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each year thereafter. For a Coordinated Plan member, the annuity accrual rate is 1.2 percent of average salary for each of the first ten years and 1.7 percent for each successive year. Using Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service.

For General Employees Retirement Fund members whose annuity is calculated using Method 1, a full annuity is available when age plus years of service equal 90. Normal retirement age is 65 for members hired prior to July 1, 1989, and is the age for unreduced Social Security benefits capped at age 66 for Coordinated Plan members hired on or after July 1, 1989. A reduced retirement annuity is also available to eligible members seeking early retirement.

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated public service.

PERA issues a publicly available financial report that includes financial statements and required supplementary information for the General Employees Retirement Fund. That report may be obtained on the internet at www.mnpera.org; by writing to PERA at 60 Empire Drive, Suite 200, Saint Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

Funding Policy

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. ch. 353. These statutes are established and amended by the State Legislature. PDSW makes annual contributions to the pension plans equal to the

3. Employee Retirement Systems and Pension Plans

A. Defined Benefit Plan

Funding Policy (Continued)

amount required by state statutes. General Employees Retirement Fund Basic Plan members and Coordinated Plan members are required to contribute 9.1 and 6.0 percent, respectively, of their annual covered salary.

PDSW is required to contribute the following percentages of annual covered payroll in 2010:

General Employees Retirement Fund	
Basic Plan members	11.78%
Coordinated Plan members	7.00

PDSW's contributions for the years ending December 31, 2010, 2009, and 2008, for the General Employees Retirement Fund were:

	 2010	 2009	 2008
General Employees Retirement Fund	\$ 112,118	\$ 102,583	\$ 91,531

These contributions are equal to the contractually required contribution rates for each year as set by state statute.

B. <u>Defined Contribution Plan</u>

Two of the Douglas County Board members are covered by the Public Employees Defined Contribution Plan, a multiple-employer, deferred compensation plan administered by PERA. The plan is established and administered in accordance with Minn. Stat. ch. 353D, which may be amended by the State Legislature. The plan is a tax qualified plan under Section 401(a) of the Internal Revenue Code, and all contributions by or on behalf of employees are tax deferred until time of withdrawal.

Plan benefits depend solely on amounts contributed to the plan plus investment earnings, less administrative expenses. For those qualified personnel who elect to participate, Minn. Stat. § 353D.03 specifies plan provisions, including the employee and employer contribution rates. An eligible elected official who decides to participate contributes 5.00 percent of salary, which is matched by the employer. Employees may

3. Employee Retirement Systems and Pension Plans

B. Defined Contribution Plan (Continued)

elect to make member contributions in an amount not to exceed the employer share. Employee and employer contributions are combined and used to purchase shares in one or more of the seven accounts of the Minnesota Supplemental Investment Fund. For administering the plan, PERA receives 2.00 percent of employer contributions and 0.25 percent of the assets in each member account annually.

Total contributions by dollar amount and percentage of covered payroll made by PDSW during the year ended December 31, 2010, were:

	Emp	ployee	Em	ployer
Contribution amount	\$	137	\$	137
Percentage of covered payroll		5.00%		5.00%

Required contribution rates were 5.00 percent.

4. Landfill Closure and Postclosure Care Costs

State and federal laws and regulations require PDSW to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Although closure and postclosure care costs will be paid only near or after the date that the landfill stops accepting waste, PDSW reports a portion of these closure and postclosure care costs as an operating expense in each period based on landfill capacity used as of each balance sheet date. The \$488,139 landfill closure and postclosure care liability at December 31, 2010, represents the cumulative amount reported to date based on the use of 11.8 percent of the estimated capacity of the landfill. PDSW will recognize the remaining estimated cost of closure and postclosure care of \$1,148,229 as the remaining estimated capacity is filled. These amounts are based on what it would cost to perform all closure and postclosure care in 2010.

PDSW expects to close the landfill in 2161. Actual cost may be higher due to inflation, changes in technology, or changes in regulations.

4. Landfill Closure and Postclosure Care Costs (Continued)

PDSW is required by state and federal laws and regulations to make annual contributions to a trust to finance closure and postclosure care. PDSW is in compliance with these requirements and, at December 31, 2010, investments of \$1,393,771 are held for these purposes. These are reported as restricted assets on the statement of net assets. PDSW expects that future inflation costs will be paid from investment earnings on these annual contributions. However, if investment earnings are inadequate or additional postclosure care requirements are determined (due to changes in technology or applicable laws and regulations, for example), these costs may need to be covered by charges to future landfill users or from future tax revenue.

5. <u>Risk Management</u>

PDSW is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters for which PDSW carries commercial insurance. To cover these risks, PDSW is a member of both the Minnesota Counties Intergovernmental Trust (MCIT) Workers' Compensation and Property and Casualty Divisions. For other risk, PDSW carries commercial insurance. There were no significant reductions in insurance from the prior year. The amount of settlements did not exceed insurance coverage for the past three fiscal years.

The Workers' Compensation Division of MCIT is self-sustaining based on the contributions charged, so that total contributions plus compounded earnings on these contributions will equal the amount needed to satisfy claims liabilities and other expenses. MCIT participates in the Workers' Compensation Reinsurance Association with coverage at \$450,000 per claim in 2010 and 2011. Should the MCIT Workers' Compensation Division liabilities exceed assets, MCIT may assess PDSW in a method and amount to be determined by MCIT.

The Property and Casualty Division of MCIT is self-sustaining, and PDSW pays an annual premium to cover current and future losses. MCIT carries reinsurance for its property lines to protect against catastrophic losses. Should the MCIT Property and Casualty Division liabilities exceed assets, MCIT may assess PDSW in a method and amount to be determined by MCIT.

PDSW participates in the Douglas County self-insurance program for employee health coverage. The activity is recorded in the Douglas County Self-Insurance Internal Service Fund.

6. <u>Summary of Significant Contingencies and Other Items</u>

A. Contingent Liabilities

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of the expenditures that may be disallowed by the grantor cannot be determined at this time, although PDSW expects such amounts, if any, to be immaterial.

B. Designated Funds

PDSW has set aside funds for construction of a landfill and equipment replacement. Below is a summary of the investments set aside at December 31, 2010.

Designated for landfill construction Designated for equipment replacement	\$ 1,120,806 3,356,022
Total	\$ 4,476,828

C. **Operating Budgets**

	 Budget	 Actual	Variance Favorable nfavorable)
Operating Revenues Operating Expenses	\$ 3,462,500 4,586,778	\$ 3,352,507 5,726,736	\$ (109,993) (1,139,958)
Operating Income (Loss)	\$ (1,124,278)	\$ (2,374,229)	\$ (1,249,951)
Nonoperating Revenues (Expenses) and Contributions	 1,418,456	 2,046,424	 627,968
Change in Net Assets	\$ 294,178	\$ (327,805)	\$ (621,983)

6. <u>Summary of Significant Contingencies and Other Items</u> (Continued)

D. Affiliated Debt

In financing the construction of the materials recycling facility, the sponsoring Counties sold general obligation bonds; these bonds are the liability of Pope and Douglas Counties and not of PDSW. Outstanding debt of each county related to the financing is as follows:

Type of Indebtedness	Final Maturity	Installment Amounts	Net Interest Rate (%)	Original Issue Amount	Outstanding Balance December 31, 2010
2002 Pope County G.O. Solid Waste Bonds	2011	\$90,000 - \$115,000	3.3531	\$ 1,030,000	\$ 115,000
2010 Douglas County G.O. Refunding Bonds	2022	\$225,000 - \$745,000	2.1499	4,135,000	4,135,000

E. Other Postemployment Benefits (OPEB)

Plan Description

PDSW provides OPEB that provide basic medical and hospitalization plan coverage to eligible retirees. PDSW's policy allows employees retiring under PERA to continue their coverage under the PDSW's group health insurance program for life. At retirement, employees of PDSW receiving a retirement or disability benefit or eligible to receive a benefit from a Minnesota public pension plan may continue to participate in the PDSW-sponsored group health insurance plan that the employee was a participant of immediately prior to retirement. Employees may obtain dependent coverage at retirement only if the employee was receiving dependent coverage immediately prior to retirement.

Retirees, spouses, and dependents are eligible to remain in the PDSW-sponsored group health insurance plan provided the applicable premiums are paid. Retirees that elect not to continue health coverage at any time (postemployment) are not eligible to re-enroll in the PDSW-sponsored group health insurance plan. Retirees who initially obtained spouse and/or dependent coverage may drop spouse and/or dependent coverage and maintain coverage for themselves; retirees may not drop coverage for themselves and maintain spouse and/or dependent coverage. Covered spouses and/or dependents may continue coverage after the retiree's death provided the applicable premiums are paid.

6. Summary of Significant Contingencies and Other Items

E. <u>Other Postemployment Benefits (OPEB)</u> (Continued)

Funding Policy

PDSW has elected to fund the plan on a pay-as-you-go method.

Annual OPEB Cost and Net OPEB Obligation

PDSW's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial accrued liabilities (or funding excess) over a period of 30 years. The following table shows the components of PDSW's annual OPEB cost for the year, the amount actually contributed to the plan, and the changes in PDSW's net OPEB obligation for 2010:

ARC Interest on net OPEB obligation Adjustment to ARC	\$ 24,534 2,314 (1,760)
Annual OPEB cost Contributions during the year	\$ 25,088 (5,242)
Increase in net OPEB obligation Net OPEB, Beginning of Year	\$ 19,846 46,287
Net OPEB, End of Year	\$ 66,133

6. <u>Summary of Significant Contingencies and Other Items</u>

E. Other Postemployment Benefits (OPEB)

Annual OPEB Cost and Net OPEB Obligation (Continued)

GASB Statement 45 was adopted effective January 1, 2008. Therefore, disclosure of annual OPEB cost, the percentage of annual OPEB cost contributed, and the net OPEB obligation for fiscal years ending December 31, 2007, and earlier are not applicable. PDSW's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal year ending 2010 and the preceding two years are as follows:

Fiscal Year Ending	Annual Annual OPEB Employe Cost Contributi		nployer	Percentage of Annual OPEB Cost Contributed	et OPEB bligation
December 31, 2008 December 31, 2009 December 31, 2010	\$ 25,047 26,158 25,088	\$	4,312 606 5,242	17.2% 2.3 20.9	\$ 20,735 46,287 66,133

Funded Status and Funding Progress

As of January 1, 2010, the most recent actuarial valuation date, the plan was unfunded. The estimated actuarial accrued liability for benefits at December 31, 2010, was \$207,346, and the actuarial value of plan assets was \$0, resulting in an unfunded actuarial accrued liability (UAAL) of \$207,346. The 2010 covered payroll (annual payroll of active employees covered by the plan) was \$1,639,042, and the ratio of the UAAL to the covered payroll was 13.0 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of events in the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Schedule of Funding Progress - Other Postemployment Benefits, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

6. <u>Summary of Significant Contingencies and Other Items</u>

E. <u>Other Postemployment Benefits (OPEB)</u> (Continued)

Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the January 1, 2010, actuarial valuation, the entry age normal percent of pay actuarial cost method was used. Each year, the UAAL includes the remaining balance of the initial January 1, 2008, UAAL and subsequent changes in UAAL related to plan gains and losses. The initial UAAL and changes in UAAL are each amortized as a level 4.5 percent of payroll over 30-year closed periods. As of December 31, 2010, the remaining amortization period for the initial UAAL and 2010 gain/loss is 27 and 29 years, respectively. The actuarial assumptions include a 5.0 percent discount rate based on pay-as-you-go funding and health care cost trend rates of 9.5 percent in 2008, decreasing 0.5 percent annually to an ultimate rate of 5.0 percent in 2017 and later.

The January 1, 2010, actuarial valuation assumed health care cost trend rates of 9.5 percent in 2010, decreasing 0.5 percent annually to an ultimate rate of 5.0 percent in 2019 and later.

REQUIRED SUPPLEMENTARY INFORMATION

EXHIBIT A-1

SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS DECEMBER 31, 2010

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
January 1, 2008	\$ -	\$ 182,087	\$ 182,087	0.0%	\$ 1,362,730	13.4%
January 1, 2010	-	186,218	186,218	0.0	1,568,461	11.9

See Note 6.E., Other Postemployment Benefits, for more information.

OTHER SCHEDULE

EXHIBIT B-1

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2010

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number	Ex	penditures
U.S. Department of Energy Direct Energy Efficiency and Renewable Energy Information	81.117	\$	927,514

The notes to the Schedule of Expenditures of Federal Awards are an integral part of this schedule.

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2010

1. <u>Reporting Entity</u>

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by Pope/Douglas Solid Waste Management (PDSW). PDSW's reporting entity is defined in Note 1 to the financial statements.

2. <u>Basis of Presentation</u>

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of PDSW under programs of the federal government for the year ended December 31, 2010. The information in this schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Because the schedule presents only a selected portion of the operations of PDSW, it is not intended to and does not present the financial position, changes in net assets, or cash flows of PDSW.

3. <u>Summary of Significant Accounting Policies</u>

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, *Cost Principles for State, Local and Indian Tribal Governments*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through grant numbers were not assigned by the pass-through agencies.

4. <u>Subrecipients</u>

Of the expenditures presented in the schedule, PDSW did not pass any federal awards to subrecipients.

5. American Recovery and Reinvestment Act

The American Recovery and Reinvestment Act of 2009 (ARRA) requires recipients to clearly distinguish ARRA funds from non-ARRA funding. PDSW received no ARRA funding in 2010.

Management and Compliance Section

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2010

I. SUMMARY OF AUDITOR'S RESULTS

- A. Our report expresses an unqualified opinion on the basic financial statements of Pope/Douglas Solid Waste Management.
- B. A significant deficiency in internal control was disclosed by the audit of financial statements of Pope/Douglas Solid Waste Management and is reported in the "Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards.*" It was not a material weakness.
- C. No instances of noncompliance material to the financial statements of Pope/Douglas Solid Waste Management were disclosed during the audit.
- D. No matters involving internal control over compliance relating to the audit of the major federal award program were reported in the "Report on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133."
- E. The Auditor's Report on Compliance for the major federal award program for Pope/Douglas Solid Waste Management expresses an unqualified opinion.
- F. No findings were disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133.
- G. The major program is:

Energy Efficiency and Renewable Energy Information CFDA #81.117

- H. The threshold for distinguishing between Types A and B programs was \$300,000.
- I. Pope/Douglas Solid Waste Management was not determined to be a low-risk auditee.

II. FINDINGS RELATED TO FINANCIAL STATEMENTS AUDITED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INTERNAL CONTROL

PREVIOUSLY REPORTED ITEM NOT RESOLVED

96-1 <u>Segregation of Duties</u>

Due to the limited number of office personnel within Pope/Douglas Solid Waste Management's (PDSW) office, segregation of accounting functions necessary to ensure adequate internal accounting control is not possible. This is not unusual in operations the size of PDSW; however, management should constantly be aware of this condition and realize that the concentration of duties and responsibilities in a limited number of individuals is not desirable from an accounting point of view.

Examples of incompatible duties that should be performed by separate individuals are:

- receipting collections, posting collections to registers, and making deposits with Douglas County; and
- entering data and reviewing the monthly detailed report of receipts and disbursements for accuracy.

We recommend that PDSW continue to be aware of the problem and, if possible, develop oversight procedures to ensure adequate controls over cash and other items.

Client's Response:

The Board of Directors is aware of the concerns regarding general internal controls. The Board agrees that additional internal controls are not possible due to the small administrative staff. However, the Board feels that our internal control is complete as the following steps are taken regarding each receipt:

- 1. The money is accepted and receipted at Pope/Douglas Solid Waste by the Office Manager;
- 2. The money is then deposited by the Office Manager with the Douglas County Auditor and Treasurer and a receipt is received;
- 3. At least twice a month, the Executive Director compares the Pope/Douglas receipts with the County receipts.

We believe that this is the maximum control effort that is possible given the size of the administrative staff.

III. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARD PROGRAMS

None.



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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Pope/Douglas Solid Waste Management

We have audited the basic financial statements of Pope/Douglas Solid Waste Management (PDSW) as of and for the year ended December 31, 2010, and have issued our report thereon dated August 26, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered PDSW's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of PDSW's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of PDSW's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of PDSW's financial statements will not be prevented, or detected and corrected, on a timely basis.

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Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses as defined above. However, we identified a deficiency in internal control over financial reporting, described in the Schedule of Findings and Questioned Costs as item 96-1, that we consider to be a significant deficiency in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether PDSW's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Minnesota Legal Compliance

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the provisions of the *Minnesota Legal Compliance Audit Guide for Political Subdivisions*, promulgated by the State Auditor pursuant to Minn. Stat. § 6.65. Accordingly, the audit included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The *Minnesota Legal Compliance Audit Guide for Political Subdivisions* contains six categories of compliance to be tested: contracting and bidding, deposits and investments, conflicts of interest, public indebtedness, claims and disbursements, and miscellaneous provisions. Our study included all of the listed categories.

The results of our tests indicate that, for the items tested, PDSW complied with the material terms and conditions of applicable legal provisions.

PDSW's written response to the internal control finding identified in our audit has been included in the Schedule of Findings and Questioned Costs. We did not audit PDSW's response and, accordingly, we express no opinion on it. This report is intended solely for the information and use of the Board of Directors, management, and others within Pope/Douglas Solid Waste Management, and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than those specified parties.

/s/Rebecca Otto

/s/Greg Hierlinger

REBECCA OTTO STATE AUDITOR GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

August 26, 2011



STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Board of Directors Pope/Douglas Solid Waste Management

Compliance

We have audited Pope/Douglas Solid Waste Management's (PDSW) compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on its major federal program for the year ended December 31, 2010. PDSW's major federal program is identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to its major federal program is the responsibility of PDSW's management. Our responsibility is to express an opinion on PDSW's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about PDSW's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of PDSW's compliance with those requirements.

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In our opinion, PDSW complied, in all material respects, with the requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2010.

Internal Control Over Compliance

Management of PDSW is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered PDSW's internal control over compliance with requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of PDSW's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Directors, management, and others within Pope/Douglas Solid Waste Management, and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than those specified parties.

/s/Rebecca Otto	/s/Greg Hierlinger
REBECCA OTTO STATE AUDITOR	GREG HIERLINGER, CPA DEPUTY STATE AUDITOR
August 26, 2011	