

Report on the

Taxpayers' Transportation Accountability Act

Prepared by the Minnesota Department of Transportation

September 1, 2011





















This report is issued to comply with Minnesota Statutes 2008, section 161.3203, subdivision 4 (Laws 2008, Chapter 287, Article 1, Section 16).

The cost of preparing this report is \$903.71.

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Summary

This report includes data on 25 contracts executed between July 1, 2010 and June 30, 2011 that met the definition of "Privatization Transportation Contracts" in the Taxpayers' Transportation Accountability Act (TTAA). Appendix A provides a detailed breakdown for each contract.

- The 25 contracts have a total value of \$25, 474,521.
- Nine of the contracts have a value greater than \$250,000. The total of these contracts is \$22,370,517.
- Sixteen of the contracts have a value between \$100,000 and \$250,000. The total value of these contracts is \$3,104,004.
- One additional contract was cancelled due to the provisions of the TTAA.

Of the 31 contracts in last year's report that were executed in fiscal year 2010 (July 1, 2009 to June 30, 2010)

- Four have been completed and closed
 - o All four closed at less than Estimate B (contractor's estimate) amount
 - o Three of four closed at less than Estimate A (agency's estimate) amount
- Six are complete and in audit
- Twenty-one remain active

Of the 46 contracts in fiscal year 2009 (July 1, 2008 to June 30, 2009)

- Twenty-seven have been completed and closed
 - o Twenty-three closed at less than Estimate B amount
 - o Seventeen closed at less than Estimate A amount
- Ten are complete and in audit
- Nine remain active

Contracts will be listed until they are closed out. Once closed, they will be listed with the final amounts and then dropped in subsequent reports.

Narrative

Previous reports submitted describe the steps taken by the Minnesota Department of Transportation (MnDOT) to implement the TTAA. The narrative in this report is limited to significant developments in MnDOT's implementation of the TTAA during the past fiscal year.

MnDOT has continued to meet regularly with labor unions and affiliated consultant associations to discuss upcoming projects being considered for outsourcing and the rationale used in developing the Estimate A.

MnDOT was unable to enter into one proposed contract due to the TTAA because in-house estimate proved to be lower than the outsourcing estimate. This required MnDOT to reallocate internal sources to complete the project.

We are continuing with training in developing these estimates to gain consistency. We are meeting with the project managers, who are developing the estimates, to understand their concerns and issues.

We continue work on developing a database. This effort has been delayed with the statewide implementation of the new accounting software "SWIFT," which has meant re-assessing other databases and the sharing of information between those databases.

APPENDICES

TAXPAYERS' TRANSPORTATION ACCOUNTABILITY ACT FY 2011 Analysis

Transportation Contracts executed between July 1, 2010 through June 30, 2011

Π	ranoportat	0 00	lacts executed between July 1, 2010 tillough Julie 30, 20						П			1				. 1	"B" Contracto	r's Comprehen	sive Estimate							
						Contract	Contract	Contract		1.	Difference =	"	'A" Agency	Comprehensive Es	timate Deta	il		Detail					Actuals		Diffe	rences
	Contract	District	Project Description	Contractor	Status	Executed	Expiration	Duration	Original Cor		A" Estimate -	Agency Total	New					Contract		Numer of	Total of				Actual to	Actual to Estimate
	Number		, ,			Date	Date	(Years:Months:	Value		"B" Estimate	Without	Employee	Inflation Delay	Premium	"A" Estimate	Responder's	Monitoring	"B" Estimate	Amendments	Amendments	Final Amount	Audit	Final Amount		B (Final \$ minus
								Days)				Additives	Additive		Overtime		Bid	Cost				Invoiced	Adjustments	Paid	\$ minus Est A)	Est B)
	CONTRAC	T AMOU	NT GREATER THAN \$250,000						<u> </u>		-11-	di-	•				<u> </u>	<u> </u>		и						
1	96309	D6	0 0	HDR, Inc.	Active	11/15/10	11/30/12	2:0:15	\$ 1,826	,191 \$	293,338	\$ 2,140,643				\$ 2,140,643	\$ 1,826,191	\$ 21,114 \$	1,847,305	None						
	07044	D.4	Oversight	OLIONALISTI I		40/40/40	07/04/44	0.7.40		050 0	10.010					* 4 0 40 000		A 00 704 (
2	97011		TH 53 Mining Replacation EIS	CH2M Hill, Inc.	Active		07/31/14			, +	,.	\$ 1,048,662				\$ 1,048,662	, , , , , , , , , , , ,	\$ 20,791 \$, ,	None 1	f 400.070					
3	97023	ivietro	Preliminary Design - T.H. 610 from Elm Creek Boulevard to I-94	SRF Consulting Group, Inc.	Active	03/19/11	09/28/12	1:6:9	\$ 2,015	,112 \$	1,010	\$ 2,025,816				\$ 2,025,816	\$ 2,015,202	\$ 9,604 \$	2,024,806	1	\$ 123,670					
4	97093	Bridge		HNTB Corporation	Active	11/15/10	10/01/14	3:10:16	\$ 1,414	,767 \$	574,242	\$ 2,026,573				\$ 2,026,573	\$ 1,414,767	\$ 37,564 \$	1,452,331	None						
			Bridge																							
5	97324	Metro	TH 5, Victoria to Chanhassen, Mill & Overlay design	SRF Consulting Group, Inc.	F	ROCESS S	STOPPED - 1	ГТАА		\$	175,174	\$ 239,339				\$ 239,339	\$ 410,990	\$ 3,522 \$	414,513							
6	97139	Metro	Cayuga & Maryland Bridge Replacement	HDR, Inc.	Active	12/17/10	02/28/13	00:01:00	\$ 6.057	271 \$	6 265 340	\$ 7,115,782		\$ 4,803,941		\$ 11 919 723	\$ 5,645,233	\$ 9.150 \$	5 654 383	1	\$ 527,683					
7	97359		S.P. 8580-149, I90 Dresbach Approach Roadways &		Active		12/31/14		111 '			\$ 4,099,024		\$ 3,278,498		. , ,	111 ' ' '	\$ 61,773	, ,	1	\$ 778,166					
1 1	0.000	20	Intchg.	Critical and Group, and	7.00	,	.2/01/11	2	Φ 0,021	,020 Ф	2,000,010	,,000,02		Ψ 0,2.0,100	\$ 220,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	φ σ,σ ισ,ι σσ	Ψ 0.,σ (, 0,000,000		Ψσ,.σσ					
8	97368	-		Figg Bridge Engineers, Inc.	Active	01/26/11	06/30/12	1:5:4	, ,	, - +	, , .	\$ 3,081,241		\$ 3,518,400	\$ 145,415	\$ 6,745,056	\$ 2,745,870	\$ 104,776	2,850,646	None						
9	97602		BNSF Railroad Bridge Replacement	TKDA, Inc.	Active		06/30/13	-	1 11			\$ 1,416,296				\$ 1,416,296		\$ 9,196	,	None						
10	98352		TH 60 Gaps Supplemental EIS	Short Elliot Hendrickson, Inc.	Active	04/18/11	11/30/12	1:7:12	\$ 285	,527 \$	5,088	\$ 297,196			\$ 18,230	\$ 315,426	\$ 285,527	\$ 24,812 \$	310,338	None						
			INT GREATER THAN \$100,000 AND UP TO \$250	,																						
11	96495	Metro	Construction Inspection for re-assemby of Bridge 5721	URS Corporation	Active	07/01/10	11/30/11	1:4:29	\$ 190	,371 \$	43,914	\$ 231,280			\$ 10,425	\$ 241,706	\$ 190,373	\$ 7,418 \$	197,791	1	\$ 80,766					
12	96785	Bridge	Final Bridge Design 62719	Short Elliot Hendrickson, Inc.	Active	09/01/10	06/30/11	0:9:29	\$ 179	928 \$	(42.811)	\$ 143.552				\$ 143,552	\$ 179 928	\$ 6,434 9	186,363	None						
13	96786	-	Final Bridge Design 62770	TKDA. Inc.	Active		06/30/11	0:10:4	111	,060 \$, , , , ,	\$ 121,538				\$ 121,538	\$ 114.060	, .		1	\$ 9,721					
14	96787		Final Bridge Design 62052	Kimley Horn and Associates,	Active		06/30/11	0:10:4	111		(20,818)					\$ 164.231	111 * ,	\$ 6,434	,	1	\$ 4,066					
1.1		3		Inc.						, •	, (=,= =,	, ,						• • • • • • • • • • • • • • • • • • • •			, , , , , , , , , , , , , , , , , , , ,					
15	97008		T.H. 1 Eagles Nest Lake EA	Short Elliot Hendrickson, Inc.	Active	01/04/11	07/31/12	1:6:27	\$ 249	,372 \$	20,020	\$ 279,959				\$ 279,959	\$ 250,177	\$ 9,762 \$	259,939	1	\$ 16,465					
16	97016	Metro		SRF Consulting Group, Inc.	Active	07/23/10	08/31/11	1:1:8	\$ 232	,728		\$ 129,982			\$ 7,802	\$ 137,784	\$ 232,743	\$ 2,585	235,328	2	\$ 112,205					
1.7	97018	Metro	Inspection 35E/494 Storm Water Video Inspection	Visu-Sewer Clean & Seal, Inc.	Active	10/01/10	06/30/11	0:8:29	¢ 150	210 €	(16,017)	\$ 138,764				\$ 138.764	¢ 152.210	\$ 2,571 \$	154,781	1	Zero					
1/	97010	Metro	33E/494 Storm Water Video Inspection	VISU-Sewer Clean & Seal, IIIC.	Active	10/01/10	00/30/11	0.8.29	φ 152	,∠1U ⊅	(10,017)	\$ 130,704				φ 136,764	φ 152,210	φ 2,5/1 3	154,761	!	Zeio					
18	97019	Metro	35W Storm Water Inspection	Visu-Sewer Clean & Seal, Inc.	Active	09/24/10	06/30/11	0:9:6	\$ 189	,835 \$	(34,941)	\$ 157,465				\$ 157,465	\$ 189,835	\$ 2,571 \$	192,406	None						
19	97149		35W Storm Tunnel Rehab	Barr Engineering Co.	Active		05/01/12				(100,112)					. ,	\$ 247,102		,	1	Zero					
20	97152		US 61 - Gilmore Ave Intersection in Winona	SRF Consulting Group, Inc.	Active		11/30/12			<u> </u>	(58,234)					\$ 84,550	4	\$ 4,412 \$,	None						
21	97769	D3	Construct 4-Lane From Jct. TH 95 to Jct. TH 25 in Folev	Braun Intertec Corporation	Active	06/20/11	11/01/12	1:4:12) \$ 142	,087 \$	24,569	\$ 171,905				\$ 171,905	\$ 142,087	\$ 5,249 \$	147,336	None						
22	98090	D8		Yaggy Colby Associates	Active	04/27/11	12/01/11	0:7:4	\$ 186	.098 \$	(65,077)	\$ 124,049			\$ 6,765	\$ 130,814	\$ 186,098	\$ 9,793 \$	195,891	None						
23	98148	D1	South Construction Inspection Assistance	URS Corporation	Active		11/30/11	0:7:23	I II *	,243 \$	` ' '				\$ 5,104	\$ 119,762	\$ 175,610	\$ 1,471 \$	177,081	None						
24	98278	D3		Westwood Professional Svcs,	Active	04/18/11	11/30/12	1:7:12		,479 \$, , ,	\$ 266,241			\$ 22,904	\$ 289,145	\$ 275,479	\$ 5,227	280,706	None						
			from the Kanabec /Isanti County Line to TH 23	Inc.															·							
25	98317	D4	TH 10 Perham Interchange (4 new ramps & 0.5 mi co.	. Short Elliot Hendrickson, Inc.	Active	03/25/11	03/15/13	1:11:18	\$ 213	,004 \$	(95,022)	\$ 144,935				\$ 144,935	\$ 213,004	\$ 26,953	239,957	None						
	00500	Mate	rd. grading)	Hudaa Klaaa Iaa	A -45	05/04/44	44/00/44	0.0.00	d 000	500 A	100 440	f 400.000				£ 400.000	¢ 000 500	* 0.050 1	044.750	N						
26	98503	ivietro	Video Inspection 35E - TH 120	Hydro-Klean, Inc.	Active	05/04/11	11/30/11	0:6:26	լլֆ 239	,5UU \$	182,142	\$ 423,900				Φ 423,900	\$ 239,500		241,758	None		II .				

Contracts under \$100,000 are exempt from this law and are therefore not included.

Total \$ 25,474,521

TAXPAYERS' TRANSPORTATION ACCOUNTABILITY ACT FY 2010 Analysis

Transportation Contracts executed between July 1, 2009 through June 30, 2010

Con	ract					Contract	Contract	Contract Duration	Original	Difference =	",	A" Agency Co	omprehensive	Estimate Det	tail		ractor's Comp Estimate Detai		Number of	Total of		Actuals		Differ	ences
Nun		District	Project Description	Contractor	Status	Executed Date	Expiration Date		Contract Value	"A" Estimate - "B" Estimate	Agency Total Without Additives ⁴	New Employee Additive ²	Inflation Delay Factor	Premium Overtime	"A" Estimate	Responder's Bid ³	Contract Monitoring Cost ¹⁴	"B" Estimate	Amendments		Final Amount Invoiced	Audit Adjustments	Final Amount Paid	Actual to Estimate A (Final \$ minus Est A)	
CON	TRACT	AMOL	JNT GREATER THAN \$250,000			-		-		•									-11-					1	
1 938	65	D6	Pre and Detail Design for Winona Bridge	SRF Consulting Group, Inc.	Active	07/28/09	07/29/11	02:00:01	\$ 3,556,742	\$ 4,871,951	\$ 2,862,281	\$219,324	\$ 5,553,794		\$ 8,635,399	\$ 3,556,742	\$ 206,707	\$ 3,763,449	None						
2 94	02	Metro	MetroDistrict Ohead Sign Inspection	SRF Consulting Group, Inc.	In Audit	07/22/09	06/30/10	00:11:08	\$ 1,405,959	\$ 315,842	\$ 1,464,385	\$106,356			\$ 1,570,740	\$ 1,218,959	\$ 35,939	\$ 1,254,898	1	\$ (397,992	905,427	HFI			
3 94	04	Metro	I35W Hot Lane Extension	SRF Consulting Group, Inc.	Active	07/09/09	08/30/11	02:01:21	\$ 1,128,232	\$ 694,715	\$ 1,626,251	\$376,133					\$ 179,384		3	\$ 23,613					
4 942	808	D3	Signal Coordination of 10 Corridors	Westwood Professional Svcs,	In Audit	08/26/09	04/27/11	01:08:01	\$ 413,094	\$ 9,167	\$ 354,618	\$ 79,785			\$ 434,403	\$ 413,094	\$ 12,142	\$ 425,236	None		\$ 408,739				
5 94	321 I	Bridge	Final design for Bridges 62017 & 62018 - Steel	Inc. Parsons Transportation Group	Active	08/10/09	10/31/11	02:02:21	\$ 4.035.444	\$ 1,804,091	\$ 2.669.934		\$ 3.342.000		\$ 6.011.934	\$ 4 035 444	\$ 172,399	\$ 4 207 843	2	\$ 450.590	,				
	44		<u> </u>	HDR Construction Control	Active	07/28/09	04/30/11				\$ 1,443,271		\$ 3,342,000				' \$ 22,916		1	Zero	,				
			and CA	Corp.	7101110	01120100	0 1/00/11	01.00.02	Ψ 1,001,011	Ψ 22.,.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ψ.σ.,σ			Ψ 1,001,110	ψ 1,0 10,1 11	Ψ 22,0.0	ψ 1,000,000		20.0					
7 953	307		•	Short Elliot Hendrickson, Inc.	Active	12/23/09	12/15/11	01:11:22	\$ 1,406,360	\$ 476,619	\$ 1,730,045			. ,			\$ 32,378		None						
8 956	17		Construction Inspect. SP 4810-17, Replace Bridge	e WSB & Associates, Inc.	Active	04/26/10	11/30/11	01:07:04	\$ 456,318	\$ 310,066	\$ 599,840		\$ 200,000		\$ 799,840	\$ 456,318	3 \$ 33,456	\$ 489,774	None						
0 050	24		5822 and 48533 over Rum River 194 Managed Lanes Sign Structure Design	Jacobs Engineering Group, Inc.	Active	05/11/10	12/28/11	01:07:17	\$ 283.202	\$ 1,179	\$ 286,421				\$ 286.421	¢ 283 202	2 \$ 1,950	¢ 285.242	2	\$ 23,624					
9 958	124	MELIO	194 Managed Lanes Sign Structure Design	Jacobs Engineering Group, Inc.	Active	03/11/10	12/20/11	01.07.17	p 203,292	φ 1,179	\$ 200,421				\$ 200,421	\$ 203,292	. ф 1,950	φ 200,242	2	φ 23,022					
10 959	186		Pokegama Avenue Reconstruction in Grand Rapids	URS Corporation	Active	06/17/10	01/31/12	01:07:14	\$ 370,919	\$ 456,286	\$ 797,842	\$ -	\$ -	\$ 42,335	\$ 840,177	\$ 370,919	9 \$ 12,971	\$ 383,891	None						
11 960	82	Metro	Lafayette Bridge CPM Schedule	URS Corporation	Active	05/11/10	11/30/13	03:06:19	\$ 369,425	\$ 216	\$ 387,480				\$ 387,480	\$ 369,425	\$ 17,839	\$ 387,264	None						
12 964	88			Kimley-Horn and Associates,	Active	6/29/2010	12/29/11	01:06:00	\$ 2,016,326	\$ 198,993	\$ 2,169,914	\$ -	\$ -	\$ 63,081	\$ 2,232,994	\$ 2,025,219	9 \$ 8,783	\$ 2,034,001	1	\$ 2,228	3				
CON	TDACT		Inspection JNT GREATER THAN \$100.000 AND UP TO \$	Inc.												Ш									
			494 North of 394 EA	SRF Consulting Group, Inc.	Active	07/09/09	12/31/10	01:05:22	\$ 154 071	\$ 230,076	\$ 230,200	\$161,274			\$ 391 474	\$ 156 105	5 \$ 5,294	\$ 161 399	2	\$ 82,450) I				
11 - 11	43		Bridges of Mower Co. Design Verification and CI		In Audit	07/08/09	04/30/11		\$ 124,990			\$ 53,218				111	\$ 9,913		None	Φ 02,100	\$ 116,676				
-"			Ç Ç	,																					
15 946	510 I	Bridge	Pre/Final Design -rehab, replace, relocate Bridge 4930	Olson & Nesvold Engineers, P.S.C.	Active	07/24/09	05/31/10	00:10:07	\$ 238,120	\$ (74,834)) \$ 159,864				\$ 159,864	\$ 221,120) \$ 13,578	\$ 234,698	2	Zero					
11 11			0 0 1	Short Elliot Hendrickson, Inc.	Closed	07/29/09	08/31/10		\$ 187,764		/III ·	\$ 41,617				111	\$ 609	. ,	1	Zero	\$ 180,342	\$ 355	\$ 180,697	\$ 6,807.41	\$ (7,675.76)
			<u> </u>	PB Americas, Inc.	Active	09/16/09	08/01/11		\$ 205,490		411			A 44.000	\$ 114,690		\$ 12,930		None						
18 952	204		Design of US 52: TH 57 - 323rd Street in Cannon Falls	Howard R Green Company	Active	04/30/10	02/24/12	01:09:25	\$ 385,000	\$ 10,306	\$ 368,750	\$ 23,749		\$ 11,292	\$ 403,791	\$ 385,000	\$ 8,485	\$ 393,485	None						
19 953	328			LHB, Inc.	Closed	09/23/09	04/30/10	00:07:07	\$ 171,350	\$ 104,552	\$ 215,663	\$ 61,799			\$ 277,462	\$ 171,350	\$ 1,560	\$ 172,910	1	Zero	\$ 166,120	\$ 6,622	\$ 159,498	\$ (117,963.79)	\$ (13,411.79)
20 954	73	D6	Elk Run Design Review and Verification	Bonestroo, Inc.	Active	03/22/10	02/10/12	01:10:19	\$ 129,500	\$ (5,317)) \$ 131,163			\$ 5,601	\$ 136,763	\$ 129,938	\$ 12,142	\$ 142,080	None					, , ,	,
21 956	60	D6	Gilbert Creek Bridge No 6773 Replacement on 61	Bonestroo, Inc.	Active	12/18/09	11/01/11	01:10:14	\$ 147,022	\$ 96,722	\$ 124,646		\$ 130,000		\$ 254,646	\$ 147,022	\$ 10,902	\$ 157,924	2	\$ 23,288	3				
22 05	.00 1	Dridaa	Dridge 52000 Dre and Final Design	HDR Engineering, Inc.	A atius	00/00/40	04/04/44	00:11:00	174 546	¢ (107.00E) \$ 71,617				¢ 74.647	¢ 171 516	° ¢ 7,006	¢ 470.540	2	¢ 770.160					
23 959			3	EVS, Inc.	Active In Audit	02/23/10	01/31/11	00:11:08	\$ 171,516 \$ 151,593	. , ,	\$ 215,575				\$ 215,575		3 \$ 7,996 3 \$ 8,045		None	\$ 779,162	\$ 149,755	HEI			
11 - 11	22		0980-139 Thick Overlay	LHB, Inc.	Active	02/08/10	07/31/10		\$ 241,524		III '			\$ 15,337			\$ 8,292	. ,	2	\$ 200,692		11111			
25 960			SP 1480-151 Unbonded Overlay	Ulteig Engineers, Inc.	Closed	02/04/10	01/27/12		\$ 107,406		/III ·				\$ 118,194	111	\$ 15,019	. ,	None	•,	\$ 107,406	None	\$107,406.00	\$ (10,787.63)	\$ (15,012.61)
26 960	187	Metro		Westwood Professional Svcs, Inc.	Active	05/06/10	06/15/11	01:01:09	\$ 218,304	\$ (65,767)) \$ 149,616			\$ 7,847	\$ 157,463	\$ 218,304	\$ 4,926	\$ 223,230	1	\$ 52,751				, , ,	, , ,
27 960	95	D1		TKDA, Inc.	In Audit	02/12/10	09/30/10	0:7:18	\$ 143,451	\$ 142,747	\$ 276,702			\$ 19,101	\$ 295,803	\$ 143,451	\$ 9,605	\$ 153,056	1	\$ 18,847	\$ 156,773	HFI			
28 963	13	D1	District One Inspection Assistance #1	LHB Engineers and Architects	Closed	05/04/10	01/31/11	00:08:27	\$ 140,819	\$ 73,864	\$ 213,527	\$ -	\$ -	\$ 11,865	\$ 225,392	\$ 149,970	\$ 1,559	\$ 151,528	None		\$ 136,630	\$ 3,039	\$ 139,669	\$ (85,723.36)	\$ (11,859.79)
29 963	14	D1	District One Inspection Assistance #2	Widseth Smith Nolting & Assoc,	In Audit	05/11/10	01/31/11	00:08:20	\$ 230,020	\$ 25,665	\$ 238,894	\$ -	\$ -	\$ 18,350	\$ 257,244	\$ 230,020) \$ 1,559	\$ 231,579	1	Zero	\$ 193,414				
30 964	96	Metro	Construction Inspection TH Roundabout, SP 8214	inc. -URS Corporation	Active	06/22/10	06/15/11	00:11:24	\$ 199,646	\$ 8,082	\$ 201,824	\$ -	\$ -	\$ 7,144	\$ 208,969	\$ 199,646	5 \$ 1,241	\$ 200,887	None						
31 965	39		Signals and Pedesrian Facilities through Moorhead	SRF Consulting Group, Inc.	Active	05/19/10	05/14/12	01:11:25	\$ 249,839	\$ (29,021)	\$ 237,014	\$ -	\$ -	\$ -	\$ 237,014	\$ 249,839	\$ 16,195	\$ 266,034	1	\$ 188,175	5				_

Contracts under \$100,000 are exempt from this law and are therefore not included.

Total \$ 20,371,476

HFI = Holding For Information. In all cases where it's shown, we are pending an overhead rate.

TAXPAYERS' TRANSPORTATION ACCOUNTABILITY ACT FY 2009 Analysis

Transportation Contracts executed between August 1, 2008 through June 30, 2009.

	ation Contracts executed between August 1, 2008													"B" Contra	ctor's Compre	hensive							
				Contract	Contract	Contract		Difference =	"A"	Agency Comp	orehensive Es	timate Detai	I		stimate Detail	illelisive				Actuals		Dif	erences
Contract	Project Description	Contractor	Status		Expiration	Duration	Original	"A" Estimate -	Agency Total	New					Contract		Numer of	Total of					
Number				Date	Date	(Years:Months:Da	Contract Value	"B" Estimate	Without	Employee	Inflation Delay	Premium	"A" Estimate	Responder's	Monitoring	"B" Estimate	Amendments	Amendments	Final Amount	Audit	Final Amount	Actual to Estimate	
						<i>J-</i> 2/			Additives 4	Additive ²	Factor	Overtime		Bid ³	Cost 14				Invoiced	Adjustments	Paid	(Final \$ minus Est A	(Final \$ minus Est B)
CONTRA	ACT AMOUNT GREATER THAN \$250,000							"				•	-	-						•		() indicates fir	al amt pd < estimated
1 92530	St Croix Prelim Eng Criteria	PB Americas, Inc.	Active	02/05/09	01/31/12	02:11:26	\$ 2,079,252	\$ 8,322,197	\$ 1,359,584	\$ 132,971	\$ 8,928,000	(10,420,555	\$ 2,079,252	\$ 19,105	\$ 2,098,357	3	Zero					
2 93165	494/35W Interchange Pre-design	Short Elliot Hendrickson, Inc.	Closed	02/13/09	11/30/10	01:09:17	\$ 663,230	\$ 376,731	\$ 891,305	\$ 154,184		(1,045,489	\$ 663,300	\$ 5,459	\$ 668,759	None		\$ 661,066	\$ 2,529	\$ 658,536	\$ (386,95	3) \$ (10,223)
3 93195	Hastings Bridge Pre Eng Visual Quality	CH2M Hill, Inc.	Active	11/24/08	12/31/12	04:01:07	\$ 3,107,792	\$ 6,351,202	\$ 1,564,506	\$ 100,513	\$ 8,000,000	9	9,665,019	\$ 3,128,128	\$ 185,690	\$3,313,818	6	\$ 1,359,077				,	, , ,
4 93773	TH 95 Mill Overlay	URS Corporation	In Audit	03/12/09	12/20/10	01:09:08	\$ 315,960	\$ 36,226	\$ 274,472	\$ 93,301		9	367,773	\$ 315,960	\$ 15,587	\$ 331,547	None		\$ 430,984	\$ 5,337	HFA		
5 93892	Metro Roadway Lighting Inspection	American Engineering Testing,	Closed	04/27/09	09/15/10	01:04:19	\$ 1,186,106	\$ 908,837	\$ 2,113,161			9	\$ 2,113,161	\$ 1,186,106	\$ 18,218	\$1,204,324	1	\$ 23,201	\$ 1,057,284	None	\$ 1,057,284	\$ (1,055,87	7) \$ (147,040)
		Inc.																					
6 94018	Pre and Detail Design US 14 M & O	Widseth Smith Nolting &	In Audit	04/23/09	03/10/11	01:10:15	\$ 287,266	\$ 6,754	\$ 192,041	\$ 112,868		5	304,910	\$ 287,266	\$ 10,890	\$ 298,156	2	\$ 124,508	\$ 411,739				
		Assoc., Inc.																					
II II	194 Managed Lanes Env Doc	HNTB Corporation					\$ 379,310			\$ 76,691		,	400,100	\$ 379,614		\$ 384,129	. 1	\$ 39,549	\$ 414,298	\$ 11,265	HFA		
11 - 11	Metro Sign Inventory	SRF Consulting Group, Inc.	Active		08/20/11		\$ 2,218,016	, . ,		\$ 779,361		,	7,493,249		\$ 21,056		None				A		
9 94108	Mill & Overlay Const. Plans-Rosemount, Inver	Jacobs Engineering Group, Inc.	Closed	03/12/09	09/15/09	00:06:03	\$ 345,941	\$ 38,487	\$ 213,861	\$ 173,063			386,925	\$ 345,942	\$ 2,496	\$ 348,438	2	\$ 44,398	\$ 391,344	\$ 4,377	\$ 386,967	\$ 4	2 \$ 38,529
10 04152	grove Hts & Hampton Township CA, Inspection, testing SP 4203-42	WSB & Associates, Inc.	In Audit	03/25/09	12/15/00	00.00.20	\$ 359,984	\$ 12,718	¢ 212.607	\$ 61,799			374,496	\$ 250.004	\$ 1,794	¢ 261 770	1	Zoro	\$ 361,135	¢ 1151	ΠΕV		
	I35E Storm Water Tunnel Rehab	CNA Consulting Engineers, Inc.		05/18/09			\$ 418.224			\$ 89,679			496,497	\$ 359,984		\$ 420,729	1	Zero Zero	\$ 398,117		\$ 401,221	\$ (95,27	6) \$ (19,508)
11 94193	133E Stoffi Water Fulliter Reliab	CNA Consulting Engineers, Inc.	Ciosed	03/16/09	03/31/10	01.00.13	Ф 410,224	φ 75,769	φ 400,019	\$ 69,679		•	490,497	φ 410,233	Б 2,490	\$ 420,729	'	Zeio	\$ 390,117	\$ 3,103	φ 401,221	\$ (95,27	5) \$ (19,506)
12 94281	Pre and Final Design-Bridge 4175 - ped bridge	HDR Engineering, Inc.	Active	06/05/09	09/30/10	01:03:25	\$ 371,547	\$ 235,009	\$ 218,674		\$ 400.000	9	618,674	\$ 371.547	\$ 12,117	\$ 383,664	1	\$ 17.300	\$ 386.129				
II II	Detail Design Phase I - TH 60, SP 5305-56	Stonebrooke Engineering, Inc.					\$ 371,927			\$ 82,176	,		493,481			\$ 406,924	1	, , , , , , , , , , , , , , , , , , , ,		\$ 17.049	\$ 470,000	\$ (23,48	1) \$ 63,076
15 0 10 11	20tan 2001g. 1 11aco 1 111 co, e. 1 0000 co	Ctorrost conto Engineering, me.	0.0000	00/10/00	12/01/10	01.07.10	v 0.1.,02.	ψ σσ,σσ.	,	Ψ 02,σ		`	100, 101	ψ 0.1,02.	ψ 0.,00.	ψ .00,02 ·		Q 20,0.0	Ψ .σ.,σ.σ	\$ 11,010	Ψσ,σσσ	(20,10	., 🗘
14 94318	Pre and Detail Design Mill and Overlay TH13	WSB & Associates, Inc.	Active	06/17/09	05/31/11	01:11:14	\$ 268,454	\$ 39,320	\$ 205,896	\$ 112,868		(318,764	\$ 268,454	\$ 10,990	\$ 279,444			\$ 268,454				
15 94510	Storm Water System Inspection 194 Mpls -St Paul	Hydro-Klean, Inc.	Closed	05/12/09	10/30/09	00:05:18	\$ 299,652	\$ 152,299	\$ 396,525	\$ 58,431		(454,956	\$ 299,652	\$ 3,005	\$ 302,657	1	\$ 99,765	\$ 399,392	None	\$ 399,392	\$ (55,56	1) \$ 96,735
																		·				,	,
CONTR	ACT AMOUNT GREATER THAN \$100,000 AN	D UP TO \$250,000																					
16 92958	Mill Overlay in Rosemount	Jacobs Engineering Group, Inc.	In Audit	09/23/08	06/01/09	00:08:09	\$ 189,338	\$ (44,390)	\$ 154,100			Ç	154,100	\$ 189,338	\$ 9,152	\$ 198,490	None		\$ 189,739	\$ 3,257	\$ 186,482	\$ 32,38	2 \$ (12,008)
17 93103w1	Hastings Bridge Design Build-Env Doc, Anti-Icing,	HNTB Corporation	Closed	02/24/09	03/16/10	01:00:20	\$ 245,157	\$ 206,673	\$ 313,333	\$ 126,407		(439,740	\$ 208,309	\$ 24,759	\$ 233,068	None		\$ 127,451	\$ 4,394	\$ 124,979	\$ (314,76	1) \$ (108,089)
10 00054	Traffic Calming Recommendations".	Información Companyion	Land According	04/04/00	00/00/44	00.05.00	. 050.000	6 00 004	¢ 040.400			,	040 400	6 050 000	ф 4.70F	Ф 054 7 05	0	f 400 000	¢ 070 000				
11 - 11	Bridge Inspection Ground Penetrating Radar	Infrasense Corporation	1			02.00.00	\$ 250,000		\$ 312,426				312,426	\$ 250,000	, ,	\$ 251,795	2		\$ 370,000				
11 - 11	Bridge Inspection Ground Penetrating Radar	Penetradar Corporation			06/30/11			\$ 102,516	\$ 354,311				354,311	\$ 250,000	, ,	\$ 251,795	2	\$ 117,000	\$ 366,560				(20.404)
	Final Bridge Design 27R14	TKDA, Inc. WSB & Associates, Inc.	Closed		10/31/10		\$ 125,714	. , ,	\$ 106,097				106,097	\$ 125,714	* -,	\$ 135,368	1	¢ 20.774	\$ 98,640	,	\$ 105,884		3) \$ (29,484) 4 \$ (29,484)
II II	Pre and Final Design Bridge 58819 Rating & load posting analysis of TH bridges	Short Elliot Hendrickson, Inc.	Closed Closed		12/31/10		\$ 134,016 \$ 104,390	. , ,	\$ 85,011 \$ 85,647				85,011 85,647	\$ 134,016 \$ 104,390		\$ 142,564 \$ 108,002	2	\$ 28,771 \$ 24,903	\$ 162,788 \$ 130.689		\$ 166,575 \$ 129,293		. , , ,
	PD and DD for Bridge 25022	TKDA, Inc.	Closed				\$ 166,559	. , ,		\$ 47,150			150,668		\$ 13,751		None	φ 24,903	\$ 166,559	,	\$ 166,559		
II II	Bridge 9487 Approach Design	TKDA, Inc.	Active				\$ 118,303	\$ (29,042) \$ 40,245	\$ 103,318				177.654		\$ 19,105	· ·	None		\$ 111.817	None	φ 100,559	φ 15,68	i \$ (13,731)
II II	Chisholm Subsidence Detail Design	LHB, Inc.	Closed				\$ 163,364			\$ 69,165			71,319	\$ 163,364		\$ 170,588			\$ 149.849	\$ 10,148	\$ 139,701	\$ 68,38	2 \$ (30,887)
	Final Design Bridge 48030 (also roadway)	Bonestroo, Inc.	Closed		09/30/10		\$ 137,440	\$ 60,065		\$ 67,333			212,749		\$ 15,244		1	\$ 4.014	.,		\$ 141,454		. , ,
11 - 11	Pre and Final Design Bridge 30010 (also	Bloom Consultants, LLC	Closed					\$ 19,079		\$ 47,150			190,614		\$ 15,244		None	\$ 4,014	\$ 156,291	None	\$ 156,291		, , , , , ,
27 94003	roadway)	Bloom Consultants, LLC	Cioseu	03/03/03	09/30/10	01.00.21	φ 130,291	ψ 19,079	φ 143,404	\$ 47,130		`	190,014	Φ 130,291	φ 13,244	φ 171,555	None		φ 130,291	None	φ 150,291	φ (34,32	5) \$ (13,2 44)
28 94066	Pre and Final Design Bridge 33002 (also	Parsons Transportation Group,	Closed	03/09/09	09/30/10	01:06:21	\$ 207,365	\$ (26,461)	\$ 148 997	\$ 47,150		9	196,147	\$ 207,365	\$ 15.244	\$ 222,609	None		\$ 207.365	None	\$ 207,365	\$ 11,21	3 \$ (15,243)
20 0.000	roadway)	Inc.	0.0000	00/00/00	00/00/10	01.00.21	4 201,000	(20, 101)	1.0,00	Ψ,.σσ		`	100,111	207,000	ψ .σ,z	4 222,000			201,000	110110	4 20.,000	,2.	(10,210)
29 94137	HARN Leveling	Coleman Engineering Company	Closed	03/13/09	07/31/09	00:04:18	\$ 225,000	\$ (31,518)	\$ 199,989			5	199,989	\$ 225,000	\$ 6,506	\$ 231,506	None		\$ 225,000	None	\$ 225,000	\$ 25,01	1 \$ (6,506)
	-													1	•							, .	, , , , ,
	Elk Run Interchange EA Update	SRF Consulting Group, Inc.	Closed	03/02/09	03/04/11	02:00:02	\$ 199,227	\$ 22,338	\$ 173,878	\$ 90,600			264,478	\$ 199,227	\$ 42,912	\$ 242,140	1	\$ 18,424	\$ 217,652	\$ 9,159	\$ 226,811	\$ (37,66	7) \$ (15,329)
1111	Land Surveys TH 60 Gaps	Bolton & Menk, Inc.	In Audit	04/22/09	03/16/11	01:10:22	\$ 237,341			\$ 20,182		- (308,076	\$ 239,866		\$ 264,917	None		\$ 159,238				
11 - 11	Pre and Final Design Bridge 4342	HDR Engineering, Inc.	Closed		09/30/10		\$ 135,940	. , ,	\$ 95,057			(95,057	\$ 135,940		\$ 146,504	None		\$ 134,098		\$ 134,098		. , , ,
II II	SP 7380-227 Const. Inspection	WSB & Associates, Inc.	Closed		12/01/09		\$ 124,667		,	\$ 40,365		(157,754	\$ 124,667		\$ 127,130	None		\$ 105,724				, , , , , ,
1111	Const Inpec for SP 3006-35, TH 95	SRF Consulting Group, Inc.	Closed				\$ 191,822		\$ 184,326			(247,378		\$ 12,049		None		\$ 138,856		\$ 141,518	\$ (105,86	0) \$ (62,353)
	Const Inpec for SP 3311-10, TH 107	HDR Engineering, Inc.				01:06:13	,			\$ 63,051		(251,609		\$ 12,632		None		\$ 150,771				
36 94335	Const Inpec for SP 4801-20, TH 23	Westwood Professional Svcs,	In Audit	06/09/09	12/01/10	01:05:22	\$ 218,491	\$ 12,498	\$ 179,190	\$ 63,051		- (242,242	\$ 218,491	\$ 11,252	\$ 229,743	None		\$ 178,726				
		Inc.																					
	TH 13 Signal Optimization of 43 Intersections	Albeck Gerken, Inc.	II				\$ 130,512			\$ 66,851			238,663		\$ 3,900		None				\$ 148,927		·
38 94418	HARN Leveling	Coleman Engineering Company	Closed	05/04/09	07/31/09	00:02:27	\$ 200,000	\$ (32,976)	\$ 172,717			(172,717	\$ 200,000	\$ 5,693	\$ 205,693	None		\$ 200,000	None	\$ 200,000	\$ 27,28	3 \$ (5,693)
20 04450	Poting 8 load posting analysis of TII bridge	LUD Inc	A ations	05/40/00	06/20/44	02:04:42	¢ 220.0E0	¢ (70.745)	¢ 454.005			,	154.005	¢ 200.050	¢ 2.640	¢ 224.674	4	¢ 00.544					
		LHB, Inc.					\$ 228,059					3	154,925		\$ 3,612	· ·		\$ 32,511					
	Rating & load posting analysis of TH bridges Rating & load posting analysis of TH bridges	PBS & J, Inc.	Active			01:06:19 01:06:27	\$ 125,254 \$ 170,560	, ,					, ,,,,,,		\$ 3,612		None		¢ 102.054	¢ 12.40.4	¢ 470 E00	¢ 44.45	3 (2.040)
11 11	0 , 0 ,	HDR Engineering, Inc. WSB & Associates, Inc.	Closed										129,104		\$ 3,612 \$ 3,612		None 2	¢ 04.400		р 12,494	\$ 170,560	\$ 41,45	5 \$ (3,612)
II II	Rating & load posting analysis of TH bridges Storm Water System Inspection I94 NW	Visu-Sewer Clean & Seal, Inc.	II				\$ 208,695 \$ 163,015			\$ 58,431			129,104 292,451		\$ 3,012		Z None	\$ 91,126	\$ 299,821	None	\$ 61,513	\$ (230,93	9) \$ (104,507)
43 94509	Storm water System inspection 194 INW	visu-sewei Cledii & Sedi, INC.	Ciosed	05/27/09	10/30/09	00.05:03	φ 103,015	φ 1∠0,43∠	φ 234,020	φ υσ,431		;	p ∠9∠,451	φ 103,015	φ 3,005	φ 100,020	None		φ 01,513	ivone	φ 01,513	φ (230,93	τ) ψ (104,507)
44 94575	TH 53 Construction Inspection	Widseth Smith Nolting &	Closed	05/28/09	01/31/10	00:08:03	\$ 209,445	\$ 44,262	\$ 204 002	\$ 40,365		ç	244,366	\$ 196.984	\$ 3,120	\$ 200 104	None		\$ 186,088	\$ 2.258	\$ 188,347	\$ (56,02) \$ (11,757)
3,0,0	22 Solioli dollori iliopooliori	Assoc., Inc.	0.5550	55,25,00	5.,51,10	00.00.00	- 250,440	,202	204,002	5,555		`	2 . 4,000	100,004	J 0,120	- 200,104			. 50,000	÷ 2,200	2 .50,0-11	(00,02	., - (11,101)
45 94605	Onion River Construction Support	LHB, Inc.	Closed	05/26/09	01/31/10	00:08:05	\$ 123,994	\$ 23,360	\$ 130,292	\$ 20,182		(150,474	\$ 123,994	\$ 3,120	\$ 127,114	None		\$ 84,905	\$ 5,814	\$ 79,090	\$ (71,38	1) \$ (48,024)
	•••	WSB & Associates, Inc.	4				\$ 177,299			\$ 40,365			207,246		\$ 4,276		None			\$ 1,185		,	, , , , ,
	and CA											<u> </u>											. (:, ==)
		•						_							_		_	-	_	_			

Total \$ 18,153,808

Contracts under \$100,000 are exempt from this law and are therefore not included.

HFI= Holding For Information. In all cases where it's shown, we are pending an overhead rate.
HFA= Holding For Approval. The one shown has additional allowable costs, so the amt shown is a plus.

Contract Descriptions

(FY '11 contracts, in order listed in Appendix A)

96309 Elk Run interchange design-build (District 6 – Rochester)

US 52 in city of Pine Island

Construction administration, quality verification & testing, claim review

Outsource rationale: work/schedule issue

97011 TH 53 mining replication (District 1 – Duluth)

TH 53 between Eveleth and Virginia

Preliminary design, environmental impact statement

Outsource rationale: work/schedule issue, expertise needed

97023 Preliminary design (Metro District)

TH 610 from Elm Creek Blvd. to I-94

Preliminary design and detail design to 30% completion

Outsource rationale: work/schedule issue

97093 Construction engineering and inspection – Hastings Bridge (Bridge Office)

TH 61 over the Mississippi River

Construction engineering and inspection

Outsource rationale: work/schedule issue

97324 TH 5 mill & overlay (Metro District)

TH 5 from TH 41 to CSAH 11 in Chanhassen and Victoria

Detail design

This contract was stopped due to the provisions of TTAA

Completed using District 3 resources

97139 Cayuga and Maryland bridge replacement (Metro District)

I-35E downtown St. Paul to North suburbs

Preliminary and detail bridge design, traffic alternative concepts

Outsource rationale: advanced funding - work/schedule issue

97359 Dresbach approach roadways & interchange (District 6 – Rochester)

I-90 over the Mississippi River and US 61/TH 14 interchange

Final engineering and detail design

Outsource rationale: work/schedule issue, expertise needed

97368 Bridge 85801 and 85802 (Bridge Office)

Twin bridges on I-90 over the Mississippi River near Dresbach

Detail design and special provisions

Outsource rationale: expertise needed

Appendix B

97602 BNSF Railroad bridge replacement (Metro District)

BNSF railroad bridge over TH 65 between 14th & 18th Ave N in Minneapolis

Preliminary and detail design

Outsource rationale: work/schedule issue

98352 TH 60 Gaps Supplemental EIS (District 7 – Mankato)

TH 60 from St. James to Windom

Updated environmental impact statement

Outsource rationale: work/schedule issue

96495 Construction inspection for re-assembly of Bridge 5721 (Metro District)

Gateway Trail bridge on County Road 15

Construction inspection

Outsource rationale: work/schedule issue

96785 Final design Bridge 62719 (Bridge Office)

I-694 WB over TH 10 SB in Arden Hills

Detail bridge construction plans

Outsource rationale: work/schedule issue

96786 Final design Bridge 62720 (Bridge Office)

I-694 EB over TH 10 SB in Arden Hills

Detail bridge construction plans

Outsource rationale: work/schedule issue

96787 Final design Bridge 62052 (Bridge Office)

TH 51 over I-694 EB and ramps

Detail bridge construction plans

Outsource rationale: work/schedule issue

97008 TH 1 Eagles Nest Lake environmental assessment (District 1 – Duluth)

TH1 from Six Mile Lake Road to Bradich Road

Preliminary design - environmental assessment

Outsource rationale: expertise/training needed

97016 Concrete rehab and bus shoulders reconstruction (Metro District)

TH 252 from I-94 to TH 610 in Brooklyn Center and Brooklyn Park

Construction inspection, material testing, contract administration

Outsource rationale: work/schedule issue

97018 I-35E/I-494 storm sewer inspection and video (Metro District)

I-35E from Lone Oak Road to TH 13 and I-494 from France Ave to I-35W

Storm sewer cleaning, video inspection and GPS locations

Outsource rationale: expertise and equipment needed

97019 I-35W storm sewer inspection and video (Metro District)

From the I-35E/I-35W split in Burnsville to TH 62 in Richfield

Storm sewer clean, video inspection and GPS locations

Outsource rationale: expertise and equipment needed

97149 I-35W storm tunnel rehab (Metro District)

I-35W from south portal of Mississippi to I-94 commons in Minneapolis

Detail design plans for tunnel rehabilitation and construction inspection

Outsource rationale: expertise needed

97152 US 61 – Gilmore Ave intersection in Winona (District 6 – Rochester)

US highway 61/14 at the intersection with Gilmore Ave

Preliminary design – conceptual geometric design alternative

Outsource rationale: work/schedule issue

97769 Construct 4-lane highway from TH 95 to TH 25 in Foley (District 3 – Baxter)

On TH 23 in Foley

Construction inspection – field material sampling and testing

Outsource rationale: work/schedule issue

98090 Construction engineering for SP 8707-51 (District 8 – Mankato)

TH 67 from TH 23 to the Yellow Medicine River in Granite Falls

Construction inspection and contract administration

Outsource rationale: work/schedule issue

98148 South construction inspection assistance (District 1 – Duluth)

I-35, unbounded concrete

Construction inspection

Outsource rationale: work/schedule issue

98278 SP 3311-09, TH 107 in Kanabec and Pine Counties (District 3 – Baxter)

TH 107 from county line to TH 23

Construction inspection and contract administration

Outsource rationale: work/schedule issue

98317 TH 10 Perham Interchange (District 4 – Detroit Lakes)

CSAH 34 over TH 10 in Perham

Detail design

Outsource rationale: work/schedule issue

98503 Video Inspection I-35E-TH 120 (Metro District)

I-94 from I-35E to TH 120 in St. Paul

Storm sewer cleaning and video inspection

Outsource rationale: expertise and equipment needed

Additives Used

Taxpayers' Transportation Accountability Act Calculation of MnDOT Labor and Overhead Cost FY '11

Labor Cost Group	Calculation or Percentage Used	Types of Costs Included
Salaries	Estimated hours by employee job class and work activity per project manager, multiplied by salary rate.	Average salary rate per hour for all MnDOT employees at each employee job class.
Payroll Taxes & Benefits	Average of all MnDOT employees at each job class – ranges from 20% to 40% of salaries.	 FICA – Employer portion of social security taxes. INSURANCE – Employer portion of group health insurance. RETIREMENT – Employer portion of retirement benefit costs.
Indirect Labor Additive	21.7% - Audited labor additive rate.	 WORKERS COMP LEAVE TIME – absences due to work-related injury or illness. VACATION – Absences due to vacation time taken, donated or transferred to deferred compensation. HOLIDAY – Absences due to designated holidays and use of floating holiday. SICK LEAVE – Absences due to employee sickness, dependent illness or medical/dental appointments. PREMIUM TIME – Cost of overtime premium (the half-time portion of time-and-a-half). MISCELLANEOUS BENEFITS AND LEAVES – Cost of retroactive salary adjustments, achievement awards, grievance awards, first day of injury, death benefit, absences due to voting, jury duty, military leave, snow days, etc. WORKERS COMPENSATION – Cost of workers compensation, e.g. medical invoices. GROUP INSURANCE – State's cost of group insurance.

		UNEMPLOYMENT – State's cost of unemployment compensation premiums
Indirect Overhead Additive	24.2% - Overhead additive rate calculated to include expenses from MnDOT overhead organizations such as: • Commissioner's Office • Office of Finance • Employee and Corporate Services Division • Modal Planning and Program Mgmt. Division	 FULL TIME AND PART TIME – Salaries, FICA, group insurance and retirement expenses for full-time and part-time employees OVERTIME PAY – Overtime salary and FICA PREMIUM PAY – Premium salary (the half-time portion of time-and-ahalf) and FICA OTHER BENEFITS – Separation expense, relocation expense, unemployment comp, workers comp, etc. for "overhead" employees. SPACE RENTAL, MAINTENANCE AND UTILITY – Facilities space rental, misc. rental, utility services and building maintenance services (janitorial, mowing, security, etc.) REPAIRS, ALTERATIONS AND MAINTENANCE – Repairs and alterations to equipment, furniture and buildings, and maintenance contracts. PRINTING AND ADVERTISING PROF/TECH SERVICES OUTSIDE VENDORS – Primarily in information resources and facilities COMPUTER AND SYSTEMS SERVICES – Mainframe processing, software license fees, software purchases and maintenance and system access fees. COMMUNICATIONS TRAVEL & SUBSISTENCE EMPLOYEE DEVELOPMENT SUPPLIES – Primarily office supplies. EQUIPMENT – Primarily Information Resources and Facilities equipment. BUILDINGS AND LAND

		IMPROVEMENTS
		 OTHER OPERATING COSTS ATTORNEY GENERAL AND OTHER STATEWIDE INDIRECT COSTS STATE AGENCY REIMBURSEMENTS
Specific Overhead Additive	19.5% - Audited billing overhead additive rate. Primarily Operations Division supervisory, administrative and miscellaneous costs.	 FULL-TIME AND PART-TIME SALARIES AND BENEFITS OVERTIME AND PREMIUM PAY OTHER BENEFITS SPACE RENTAL, MAINTENANCE AND UTILITY REPAIRS, ALTERATIONS AND MAINTENANCE PRINTING AND ADVERTISING PROF/TECH SERVICES OUTSIDE VENDORS COMPUTER AND SYSTEMS SERVICES COMMUNICATIONS TRAVEL AND SUBSISTENCE SUPPLIES EQUIPMENT EMPLOYEE DEVELOPMENT OTHER OPERATING COSTS STATE AGENCY REIMBURSEMENTS AGENCY PROVIDED PROF/TECH SERVICES AGENCY DIRECT COST WORKERS
Total Labor Calculations	Total overhead % of direct salaries: 122% - 158%	 (1+ Indirect Labor Additive) X (Salary + Payroll Taxes and Benefits) = Subtotal 1+Sum of Two Overhead Additives) X Subtotal = Total Labor & Overhead Cost
Premium Overtime	• One half of the average salary rate per hour for employees eligible for premium, or time and a half, overtime.	Overtime and FICA
New Employee Additive	• Estimated cost to hire one average MnDOT	New Employee Costs:1. Recruiting costs-HR, hiring

Appendix C

	 employee - \$7,500 Estimated non-productive hours in first six months of bringing on a new employee: 400 hours for most employee classes, 120 hours for highly-skilled new employees. Multiplied by average salary rate per hour Total New Employee Additive per Employee: \$16,000 - \$22,000 	department's time, advertising, etc. 2. Non-department training, new equipment, employee set-up costs • Standard non-productive fraction of month: Month 1: 75% Month 2-3: 50% Month 4-6: 25% Total = 2.50 months or 400 hours non-productivity.
Construction Delay Inflation Factor	• Factor equals: Estimated construction cost X Length of Delay X Inflation Rate	 Most recent estimated cost of project construction, per project manager Inflation factor per Office Capital Programs and Performance Measures. Use same rate each time.