

ANNUAL REPORT

Calendar Year 2010

MID-MINNESOTA DEVELOPMENT COMMISSION



*Serving the People of Kandiyohi, McLeod,
Meeker, and Renville Counties since 1974.*

333 Sixth Street Southwest, Suite 2
Willmar, MN 56201-5615
E-mail: mmrdc@mmrdc.org

Phone: 320-235-8504
Toll Free: 800-450-8608
Fax: 320-235-4329

Visit us at: www.mmrdc.org



MID-MINNESOTA DEVELOPMENT COMMISSION

Serving the People of Region Six East

To Those We Serve:

On behalf of the Mid-Minnesota Development Commission (MMDC), we respectfully submit this 2010 Annual Report. This report highlights key achievements of the Commission and its staff in carrying out the Commission's mission. MMDC is proud of offering another successful year of providing valued services to its citizens and working closely with our partners throughout Region Six-East. The enclosed year-end financial data is for Fiscal Year 2010 (July 1, 2009 to June 30, 2010).

An important subject matter that we are highlighting in this Report is encouraging the Region's local units of government to continue working towards creating technologically and economically vital rural communities through advancing both the infrastructure and overall usage of broadband technology. Please read the article, Broadband Adoption, and give some thought on where your community stands on this issue. It is both an important economic and social issue that needs all of us to give it our attention.

The Commission's 2010 Fiscal Year reflects a recovery over the past two fiscal years, when the Commission was forced to close down our State Building Code Services Department as a direct result of the housing construction slow down. Fiscal 2010 figures show that the Commission is once again in the black in its operational budget. The economic hard times, however, has continued to affect the Commission's Revolving Loan Fund with some losses over the course of the year.

In the summer of 2011, the Commission will be sending out surveys requesting information on how we may serve local units of government, organizations, and the Region's citizens better. Please take the few minutes to answer this survey to give us helpful feedback.

Through the years we have provided the citizens of Kandiyohi, McLeod, Meeker, and Renville Counties with a wide array of technical assistance. Please give us a call if there are projects where you need assistance. We pledge that we will not consider a job complete until the client is satisfied with the end product.

Respectfully yours,



Roney Kutzke

Roney Kutzke
Chairperson

Donn Winckler

Donn Winckler
Executive Director



In the summer of 2011, the Commission will be sending out surveys ...

2010 Commission Members

Kandiyohi County Representatives

DuWayne Underthun..... Townships
 Charles Diederich Municipalities
 Les Heitke, Vice-Chairperson City of Willmar
 Dennis Peterson County
 Idalia (Charly) Leuze, Treasurer Public Interest
 Shawn Mueske Public Interest
 Cathy Baumgartner Public Interest
 Kevin Crowley Public Interest

McLeod County Representatives

Alan Fredrickson Townships
 Charles Warner, Secretary Municipalities
 Bill Arndt City of Hutchinson
 Sheldon Nies County
 Dan Ehrke Public Interest
 Tim Hacker Public Interest

Renville County Representatives

Delbert Wetzel Townships
 Ronald Degner Municipalities
 John Stahl County
 Richard Loftness Public Interest
 James Schafer Public Interest
 Francis Schweiss Public Interest
 Ken Anderson Public Interest
 Eric Dahlager Public Interest

Meeker County Representatives

Dale Fenrich Townships
 Vernon Madson Municipalities
 Ron Kutzke, Chairperson County
 Maureen Melgaard-Schneider Public Interest
 Dorothy Lindstrom Public Interest

Community Development and Planning

The **Community Development Department** is able to assist with a wide variety of community development planning projects and miscellaneous activities for local units of government. Typically this particular program area is not tied to any State or Federally funded program, but is funded through service charges that are subsidized by the use of the Commission's general fund. Many of the projects are also funded through grants. The Department's technical assistance rate is \$75 per hour, however, numerous questions are researched daily for our Region's citizens, elected officials, and units of government without MMDC charging a fee.

Each year, MMDC staff offers assistance to local units of government on a wide range of services, including comprehensive land use plans, environmental reviews, zoning and subdivision ordinances, ordinance

codification, grant and loan writing, community surveys, public facilities planning, housing studies, mapping services, and many other technical services. As one of Minnesota's State Data Centers, the MMDC regularly provides data to businesses, non-profit agencies, private citizens, and units of government from the Census and other informational sources free of charge.

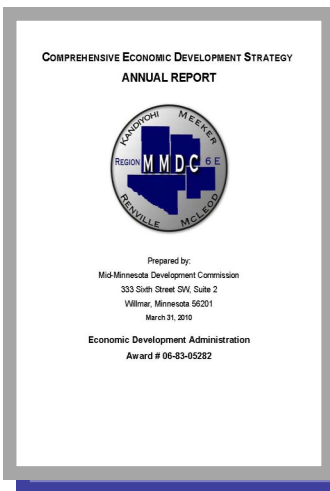
Activities During Fiscal Year

- * Staff completed a Comprehensive Water Plan for the North Fork Crow River Watershed District. This Plan was written to address the District's anticipated key issues over the next 10 years.
- * Staff updated the Buffalo Creek Watershed District's

(Continued on page 7)

The Mid-Minnesota Development Commission's **Economic Development Program** is designed to assist local units of government and businesses in the Region with activities that create and retain full time higher wage employment opportunities and private investments. The Commission and service area are a Federally Certified Economic Development District and as such is eligible for planning grant funding from the U. S. Department of Commerce's, Economic Development Administration. Further funding of activities and the required matching source is provided by the local tax levy.

A major portion of program staff time is devoted to providing professional technical assistance to businesses, individuals, and governmental units. Requests for assistance include, but are not limited to, business finance analysis, infrastructure improvements, tax increment financing, and grant or loan application authoring.



As part of the federal grant agreement, a **Comprehensive Economic Development Strategy (CEDS)** is authored by the Commission. This document is drafted each year, after public input, to provide a plan for economic development and prioritize projects in the Region. The plan is then submitted to the Federal Economic Development

administration for approval. Staff also prepared the necessary applications and reports for the operation of the Economic Development District.

In 1995, a grant was received, in the amount of \$950,000 from the Federal Economic Development Administration to initially capitalize a **Revolving Loan Fund Program**. The award was partially matched by the Commission, local units of government, and the Southwest initiative Foundation. Program goals include, assisting businesses with gap financing and creating employment opportunities within Region Six-East's four-county service area.

After due diligence, loans are funded for working capital, real estate purchases, and equipment purchases.

Two committees serve as guides to these programs. A Comprehensive Economic Development Committee provides input on the CEDS document, while the Revolving Loan Fund Committee provides lending expertise and makes recommendations of loan funding to the governing board.

Activities During Fiscal Year

- * Staff served on the Kandiyohi County Local Foods System committee and provided technical assistance and input on making local foods a priority.
- * Staff attended Congressman Collin Peterson's Home Grown Economy Conference at the University of Minnesota, Morris campus. This conference provided information on agriculture, local foods, and marketing.
- * Kandiyohi County Local Foods System Committee held a "meet and greet" event where local food producers and potential business customers were brought together. Staff attended the meeting to assist in any implementation efforts that will be made available.
- * The Blandin Foundation's Minnesota Intelligent Rural Communities (MIRC) project was assisted by staff. The mission of this program is to expand broadband use and availability in Minnesota. Kandiyohi County was picked as a Demonstration Community and the Commission provided staff time to assist the county with implementation.
- * Staff attended a meeting in Olivia on Utility Scale Wind Energy. Wind energy is becoming more widely used in Minnesota. The Commission may be asked to provide technical assistance on the projects and felt a need to be more aware and educated on the matter.



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Transportation Planning – The Mid-Minnesota Development Commission (MMDC) receives an annual grant from the Minnesota Department of Transportation, matched with the local tax levy. The purpose of the grant is to provide transportation planning services within the Region's four counties, primarily for activities involving the State Trunk Highway System and to participate in the Southwest Minnesota Area Transportation Partnership (ATP) process. The Transportation Advisory Committee (TAC) makes recommendations to the Commission on these transportation activities.

The Commission annually participates in the Area Transportation Partnership's decision-making process of which projects receive Federal funding through the State's Transportation Improvement Program. MMDC's voting members on the ATP are Sheldon Nies, McLeod County Commissioner, and Ron Kutzke, Meeker County Commissioner. Meeker County's Highway Engineer, Ronald Mortensen was the Commission's County Engineer representative. The Commission holds an annual public informational meeting on the proposed Area Transportation Improvement Program. Staff provides assistance for this activity as well as served on the 2010 ATP Committee that makes Enhancement Project funding recommendations.

The Commission began a contract with the City of Willmar to develop a Bicycle and Pedestrian Plan for the community. The Plan will prioritize trail and on-road bicycle route additions, as well as projects aimed at alleviating concerns for both pedestrians and bicyclists.

The Commission had a contract with the Mn/DOT Office of Transit to provide planning assistance on their Greater Minnesota Transit Investment Plan. Assistance consisted of helping analyze regional ridership, transit service, and unmet needs; an assessment of the level and type of service that is required to meet these unmet needs; and a plan to address such needs. The Commission also assisted by conducting public outreach meetings for the Plan.

The Commission has provided assistance to the Highway 15 Coalition. The Coalition was formed, with MMDC assistance, to work towards raising awareness of the access, safety,

and capacity challenges facing the Highway 15 Corridor. One of the primary first goals of the Coalition is to conduct a corridor study to identify specific safety and access needs along the corridor. The Commission acts as the Coalition's fiscal agent. MMDC staff participated as a member of a technical advisory committee to a first phase study of the Highway 15 corridor during 2010. This study was funded by Mn/DOT, and the engineering firm that was contracted to prepare the study was Bonestroo & Associates.

The Commission assisted the City of Willmar and McLeod County with the process of making road functional classification changes. Mn/DOT utilizes Regional Development Commissions to guide these changes within their Regions, and to help ensure that federal standards are met. Staff also made Mn/DOT aware of the under counting of total mileage of roads within the City of Glencoe. The correct mileage will allow more of their streets to be designated as collectors and arterials.



Commission staff was also active in the following transportation activities during the 2010 Calendar Year:

- * Preparing comprehensive plans that include transportation components and identify key transportation issues.
- * Attending RDC Transportation Planners meetings during the past year. These quarterly meetings allow the planners to share information and coordinate planning efforts.

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Area Agency on Aging

The Minnesota River Area Agency on Aging® Inc. (MNRAAA) is dedicated to helping older people in Southwest Minnesota lead comfortable, independent lives. MNRAAA is governed by a Not-for-Profit Board of Directors comprised of representatives from the 27-county planning and service area designated by the Minnesota Board on Aging. MMDC representation includes DuWayne Underthun and Maureen Melgaard-Schneider.

Area Agency on Aging (AAA) goals are to enhance services to people 60 years and older, along with their caregivers. Two staff positions conduct the functions of the aging program. The positions are Program Developer and Senior Outreach Specialist.

Older Americans Act (OAA)

The OAA promotes policy that ensures older American's full participation in society and supports a strategy that encourages older Americans to choose homes and communities in which they wish to live throughout their later years. Other provisions to the OAA include:

- * Support for State and community planning to address the long-term care needs of the baby boom generation
- * Greater focus on prevention and treatment of mental disorders
- * Outreach and service to a broader universe of family caregivers under the National Family Caregiver Support Program
- * Increased focus on civic engagement and volunteerism
- * Enhanced coordination of programs that protect elders from abuse, neglect, and exploitation (*AoA website, March 20, 2007*)

Long Term Care Activities

Minnesota's goal to re-balance long-term care continues to be a primary focus for the Minnesota Board on Aging and Area Agencies on Aging. The development of services that support people who wish to remain in their own homes continues to be a priority for policymakers. The Gaps & Regional Analysis activities conducted since 2001 provide a foundation for continued work in 2008. Additionally, results of the Transform 2010 Project launched

as a partnership between the MN Department of Human Services and the MN Board on Aging also serve as a platform for service development. The purpose of this partnership is to provide short- and long-term goals to transform infrastructures and services that will support permanent changes for the age wave in the state's population. AAA staff offer presentations to community members, businesses, and agencies regarding the goals of Transform 2010.

Other AAA Activities

Staff also provided a wide variety of technical assistance to various aging organizations. Activities for 2010 included:

- * Conducted numerous Medicare Part D Plan Comparisons throughout the region for consumers during the annual open enrollment period that began November 15 and ended December 31.
- * Participated in the Life Connections Expo, MN State Fair, and other area Senior Health Fairs.
- * Provided grant writing assistance for Community Service Development grants to organizations in Kandiyohi and Yellow Medicine Counties.
- * Facilitated Eldercare Development Partnership (EDP) Long Term Care Coordinating Council. Goals focused on supporting implementation of programs that support elders to address chronic health conditions and falls prevention.
- * Continued implementation of PrimeWest Health Services Community Re-investment Grant Bone Builders Exercise program expansion throughout community based assisted living and public sites in Kandiyohi, McLeod County, Meeker, and Renville Counties. Expanded contract with Meeker Memorial Hospital for continued Bone Builder services. Partnership consists of McLeod County Human Services, Retired Senior Volunteer Program, Hutchinson Area Healthcare Services, Hutchinson Event Center, and Prairie View Assisted Living in Hector.
- * Continued work with Somali Elders grant to provide counseling services for elders. Program is exceeding expectations and elders are experiencing positive support from the program.
- * Met with Alzheimer's Association Director to evaluate outreach into the West Central area. We identified common points to distribute information in the

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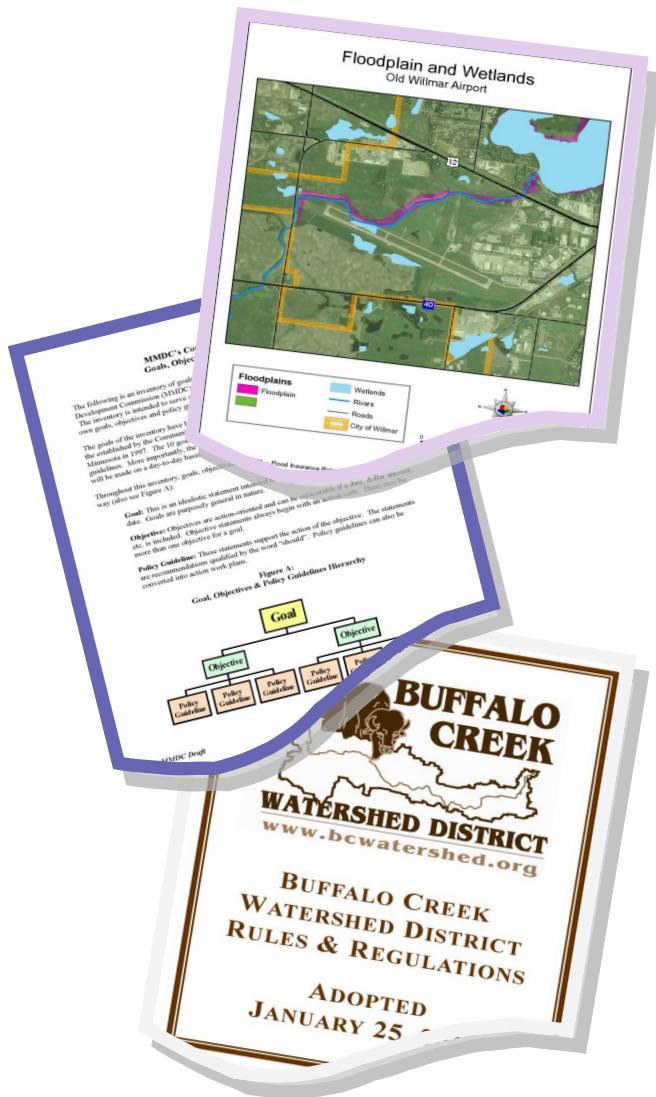


Community Development and Planning

(Continued from page 3)

Rules and Regulations, something that hadn't been accomplished since 1992. The new rules coincide with changes in State and Federal regulations pertaining to both water and land use laws. The rules establish permitting guidelines on a number of project categories throughout the District.

- * Staff worked with Meeker County and Buffalo Creek Watershed District on the transition to having Houston Engineering do full-time GIS mapping services. In addition, MMDC staff assisted Houston Engineering with creating interactive mapping websites for the County and the Watershed District, which makes accessing data much easier for the public.



Environmental Reviews

MMDC staff has assisted with a number of Environmental Reviews, including preparing Environmental Assessment Worksheets (EAW) and Environmental Impact Statements (EIS). MMDC can either assist with preparing these documents or can assist with formally reviewing them for local units of government. Please contact MMDC for more information.

- * Staff worked with Northstar Surveying on the transition of having them complete Meeker County's parcel map.
- * Staff worked on Drainage Records Modernization grants from the Board on Water and Soil Resources for Meeker County and Buffalo Creek Watershed District. These projects consist of scanning all of the drainage records and giving each file a unique identification number that helps to categorize what type of file the record contains. These electronic files will soon be available on the internet.
- * Staff began the process of updating MMDC's basic municipal code for the cities of Pennoch, Lake Lillian, and Prinsburg. MMDC's basic municipal code has been created by staff over a five-year period, and contains up-to-date regulations for a variety of City ordinances.
- * Staff completed a comprehensive land use plan for the City of Spicer. One of the interesting items identified in the plan is the desire by the community to create a scenic highway ordinance for Minnesota State Highway 23. These types of ordinances place extra design standards on the properties within a certain viewshed from the highway, along with financial incentives to participate.
- * Staff assisted the City of Willmar with a Federal environmental review of Willmar's old airport to be used as an industrial park.

Economic Development / Revolving Loan Fund

(Continued from page 4)

- * Staff attended the Federal Economic Development Administration Conference in St. Louis, Missouri. The conference highlighted economic development efforts throughout the Midwest and provided education on the Comprehensive Economic Development Strategy Program and the Revolving Loan Fund Program.
- * Staff served on Kandiyohi County Economic Development Commission Business Retention and Expansion Committee and Revolving Loan Fund Committee.
- * Staff contracted with the Small Business Development Center at Southwest State University to provide technical assistance to small businesses. Several businesses took advantage of this program and were assisted with a variety of business needs.
- * Staff assisted Kandiyohi County Economic Development Commission with technical assistance regarding an application to the Federal Economic Development Administration on workforce education. This initiative would provide educational opportunities to the renewable energy employment sector.
- * Staff met with Agricultural Utilization Research Institute (AURI) regarding future partnerships and collaboration. AURI provides laboratory assistance to businesses that need analysis of products or other scientific criteria.
- * Staff attended the annual Department of Employment and Economic Development Conference in St. Paul to be educated on new initiatives in the State of Minnesota regarding economic development. Economic Development Professionals from around the state attended and were educated on many interesting and useful topics.
- * Staff authored a Supplemental Planning Grant application to the Federal Economic Development Administration of \$10,000. The application was funded.
- * Staff administered the Revolving Loan Fund, including but not limited to, preparing for the Annual Audit, managing collection of payments, and application assistance.
- * Staff is working with the Federal Economic Development Administration in updating the Revolving Loan Fund Policies. These policies are used to describe management, accounting, collection, and other issues of the Revolving Loan Fund.



Transportation Planning

(Continued from page 5)

- * Assisted the City of Willmar with some trail planning activities on connecting the downtown with the Community's north side lakes and Glacial Lakes State Trail.
- * Participated in meetings of the Minnesota Valley Rail Road Coalition. The Commission serves as the Coalition's fiscal agent.
- * Staff serves as a member of the Intercity Passenger Rail Transportation Forum, which was created by Mn/DOT to provide advice for the statewide rail plan and to recommend and coordinate projects for which Mn/DOT should seek Federal Railroad Administration funding.
- * Staff attended the Mn/DOT District 8 annual Toward Zero Deaths (TZD) Conference.
- * Staff attended a couple of meetings in Renville County on their efforts on trails planning within the county.
- * Staff is a member of the Willmar Design Center's Transportation Connections Committee, and served on a committee that helped decide on what consultant was hired to prepare a Willmar downtown parking ramp study.

Broadband Adoption

How is your community's technology vitality? For your community to be able to compete in today's world it is important to be on the same playing field when it comes to both having and utilizing broadband applications. The Blandin Foundation has been active assisting Greater Minnesota in creating technologically and economically vital rural communities through competing and thriving in the broadband economy. There is currently a significant gap between rural and urban adoption rates in Minnesota – in both business and home environments. This gap is compounded by the realization that rural areas tend to have a greater percentage of elderly, a lower per capita income, and lower educational attainment. With today's global economic competition, it is vital that we in rural Minnesota work on closing this broadband technology gap.

Technology adoption takes persons to promote and implement solutions, as well as citizens ready to accept and use these new technologies. The Blandin Foundation has written about the need to move forward with community technology vitality in four required areas. The four areas are: *Network*, *Services*, *Subscription*, and *Sophistication*. Network refers to the community having a robust infrastructure of both wired and wireless internet technologies. High-speed broadband enables your citizens to utilize the latest applications. When speed is not there, uses are constricted. Business opportunities are not realized. Students are locked out of a whole world of educational opportunities. Opportunities to receive services through the internet are not realized, continuing the need for persons to travel long distances to obtain them. Quality services, customer service, and affordable prices are needed to utilize a robust network. It is important that most everyone in the community subscribes to using broadband services for home, work, education, healthcare, and other benefits the technology can bring. Lastly, users of the technology will need to develop sophistication on what users are doing with the technology. For example, are local businesses using broadband services to their potential for competing in the marketplace?

In March 2010, the Blandin Foundation was awarded a \$4.86 million federal "Recovery" grant on behalf of rural Minnesota communities. An additional \$1.3 million in resources will match this grant amount by the Blandin Foundation and their grant partners. The project they created, Minnesota Intelligent Rural Communities (MIRC), is a multi-sector, comprehensive approach to sustainable broadband adoption. The project's goal is to "help create technologically and economically vital rural communities, competing and thriving in the broadband economy, with sustainable broadband adoption, job growth, and wealth creation." The MIRC project is comprised of some statewide partners as well as 11 "demonstration communities" within the state. Kandiyohi County, through the Kandiyohi County and City of Willmar Economic Development Corporation, was chosen as one of the 11 demonstration sites. Statewide partners in MIRC include: Regional Development Commissions, UMN Extension, Minnesota Renewable Energy Marketplace, Minnesota Workforce Centers, Minnesota Learning Commons, and PCs for People. These organizations will together offer an array of broadband demand development approaches including education, training, technical assistance, and barrier removal. Two of the targeted populations for this project are Minnesota residents who are unemployed and seeking employment, and small main-street businesses that have not yet adopted modern internet-based technologies.

In addition to the MIRC program, the Blandin Foundation also offers communities several different broadband programs and services. These services and contact information is found on MMDC's website, www.mmrdc.org. The programs include a Community Broadband Resources (CBR) Program offering technical assistance to communities making decisions about their technology vitality. The LightSpeed program provides up to \$500,000 in matching funds to support projects that use new broadband applications for such institutions as schools and healthcare facilities. The Robust Broadband Networks Feasibility Fund provides matching funds for feasibility studies of geographically-based broadband networks. Blandin Foundation's Broadband Toolkit is provided on their website and puts hundreds of cutting edge applications for business, government, education, healthcare, and consumer sectors at your fingertips.

With the demonstrated variety of broadband services discussed above, all the Region's local units of government need to give consideration to where they stand in regards to *network*, *services*, *subscription*, and *sophistication*. The Mid-Minnesota Development Commission encourages your community to give a thorough review of where you stand currently with broadband technology and usage, and plan for improvements in your community. The MMDC can help provide you with assistance.

Area Agency on Aging

(Continued from page 6)

upcoming year. The West Central Dementia Network is developing a strong partnership and presence in our region.

- * Opened a new Health Insurance Counseling Site at Master's Coffee Shop in Olivia. This site is staffed the last Monday of the month from 9-11 am.
- * Established five Health Insurance Counseling (HIC) sites in Region 6W. Each county now has one HIC site with on-site assistance. Locations include: Ortonville Community Center, Montevideo Senior Center, Johnson Memorial Hospital, Benson Library, and Granite Falls Senior Center.
- * Answered Senior Linkage Line calls through voice over internet protocol (VOIP)
- * Presented MNRAAA update regarding current activities to Kandiyohi County Commissioners.
- * Provided a "Welcome to Medicare" presentation at Granite Falls Senior Center.
- * Provided Senior Surf presentations at Ortonville. They would like a second class and are also interested in future presentations about Medicare.
- * Coordinated Chronic Disease Self-Management Classes through McLeod County Public Health.

Advisory Council on Aging (ACA)

The AAA has an advisory council comprised of five members chaired by Maureen Melgaard-Schneider of rural Atwater. The ACA meets up to seven times per

year and provides the link between MNRAAA, older adults, and their respective communities. An additional function of the ACA is to establish Title III funding priorities, review applications, and make recommendations for funding.

In 2010, MNRAAA established a Funding Task Force comprised of Advisory Council members representative of the four ACAs. This committee reviewed applications, conducted interviews, and made final project awards to the MNRAAA Board of Directors. Although priorities and projects change, the following list of priority areas and projects approved during 2010 for calendar year 2011 are as follows:

Transportation: Kandiyohi, Meeker, and Renville Counties

Legal Services/Education: Western Minnesota Legal Services

Congregate Dining and Home Delivered Meals: Lutheran Social Services is contracted through December, 2011. East African Elders enjoy socializing and eating at Bihi's Restaurant once weekly through a grant provided by Title III nutrition funds.

Coalition of East African Community Services: Received a grant to provide counseling services to East African elders. The purpose is to address acculturation and trauma needs to facilitate greater immersion into the local population (Kandiyohi County).

NOTICE: MNRAAA is looking for volunteers to serve as Health Insurance Counselors. Contact Ashley for more information.



Dorothy Lindstrom retires with over 10 years guiding the ACA.

Back row: Jeanette Jochum (Senior Outreach Specialist), Ashley Ellingson (Senior Outreach Specialist), Janet Vacek, Joanne Lovold, Pam White.

Front row: Kathryn Kelly, Dorothy Lindstrom (seated), Maureen Melgaard-Schneider, Kate Selseth (Aging Program Director).

Financial Report

	Actual Figures Fiscal Year 2010		Original Budget Fiscal Year 2011
Revenues		Revenues	
Economic Development Admin.	\$ 62,770	Economic Development Admin.	\$ 62,628
Revolving Loan Fund Administration	36,589	Revolving Loan Fund Administration	29,104
HHS - MNRAAA	106,749	HHS - MNRAAA	158,122
Department of Transit	8,799	Department of Transit	-
Total Federal Sources	\$ 214,907	Total Federal Sources	\$ 249,854
Agricultural Credit	\$ 19,661	Agricultural Credit	\$ 19,661
Department of Transportation	50,000	Department of Transportation	50,000
HHS - MNRAAA	16,248	HHS - MNRAAA	15,000
HHS - EDP/Sail	64,685	HHS - EDP/Sail	58,545
Total State Sources	\$ 150,594	Total State Sources	\$ 143,206
Property Taxes	\$ 244,951	Property Taxes	\$ 245,089
Interest and Dividends	6,708	Interest and Dividends	5,000
Inspection Services	16,844	Inspection Services	5,500
Technical Assistance	33,372	Technical Assistance	57,649
GIS Mapping	15,378	GIS Mapping	-
Other	17,217	Other	69,666
In-kind	67,141	In-kind	69,753
Total Local Sources	\$ 401,611	Total Local Sources	\$ 452,657
Total Revenues	\$ 767,112	Total Revenues	\$ 845,717
Expenditures		Expenditures	
Personnel	\$ 395,778	Personnel	\$ 386,726
Supplies & Printing	8,582	Supplies & Printing	9,064
Communications	9,256	Communications	11,066
Capital Outlay	4,509	Capital Outlay	8,324
Services	11,426	Services	38,057
Volunteer Services & Other Uses	1,179	Volunteer Services & Other Uses	4,245
Travel & Training	20,964	Travel & Training	31,091
Commission	3,978	Commission	19,848
In-kind	67,141	In-kind	94,825
Indirect	230,721	Indirect	228,012
Total Expenditures	\$ 753,534	Total Expenditures	\$ 831,258

Mid-Minnesota Development Commission
333 Sixth Street Southwest, Suite 2
Willmar, MN 56201-5615
E-mail: mmrdc@mmrdc.org

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Financial Director/Office Manager Sue Gimse
Aging Program Director.....Kate Selseth
Senior Outreach Specialist Jeanette Jochum
Senior Outreach Specialist Ashley Ellingson
Economic Development Director.....Les Nelson
Community Development Director Matthew Johnson
Admin.Assist./Technology Support SpecialistTerresa Westerman

MMDC Staff