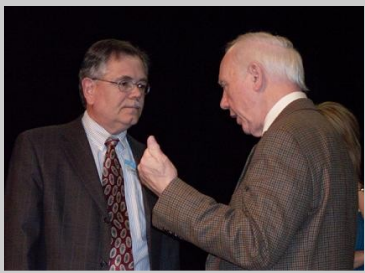
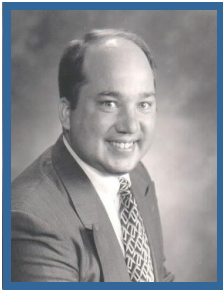


East Central Regional Development Commission



Annual Report FY 2009

East Central Regional Development Commission
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Mora, MN 55051
Phone: (320) 679-4065
Fax: (320) 679-4120
www.region7erdc.org
ecrdc@ecrdc.org



Greetings East Central Minnesota!

It is my pleasure to present the 2009 Annual Report of the East Central Regional Development Commission. Fiscal Year 2009 has been an exciting year for the organization. The year started with the completion of a new Comprehensive Economic Development Strategy (CEDS). This planning effort allows our

region to continue its designation as a federally recognized Economic Development District. A special thanks to those who participated especially the East Central Workforce Partnership who serves as the CEDS advisory committee. The CEDS identified a number of regionally significant economic development projects - some of which are already being considered for federal funding from the Economic Development Administration.

In March, the ECRDC hosted a highly successful transportation forum where Congressman Oberstar, state legislators, local elected officials and others heard about transit, highway, trail, and rail initiatives that are underway in East Central Minnesota. In addition to showcasing planning initiatives in our region, it also emphasized how the various transportation modes might eventually work together as a system.

This past year the ECRDC began working closely with communities in the region that were identified as potential stops for the Northern Lights Express (NLX) passenger rail project between Minneapolis and Duluth. As part of this, the ECRDC was authorized by the Passenger Rail Alliance to form a Station Development Advisory Committee for the purpose of providing needed input to the project on local issues involving the development of train depots.

The East Central Arts Council (ECAC) celebrated its 30th anniversary with the ECRDC and completed its biennial planning process. This planning process was a bit different in that it will be the final plan the ECAC will conduct as a program of the ECRDC. The ECAC will reestablish as a non-profit organization to be eligible for the new arts funding available from the State's new Clean Water, Land, and Legacy Amend-

ment adopted by the electorate last fall. While the ECAC will be missed as a program of the ECRDC, we are very excited about the new funding opportunities for the arts programs in our region.

Programs operated under the ECRDC's aging program, the East Central Senior Resource Center, also performed exceptionally well during the past fiscal year. The Senior LinkAge® program assisted over 3600 senior clients and their families with a wide range of inquiries including medical insurance, transportation, home health care, and nutrition. Our newest program for seniors, Caregiver Coach, connected over 720 caregivers of older adults with resources in their community that support and enhance their role as caregiver. Our Program Development & Coordination (PD&C) program secured over \$307,000 in State community service grants for senior programs and projects in the region as well.

On behalf of the Commission, I want to take this opportunity to thank outgoing Commission Members Rick Smisson (City of Harris), Jerry Nelson (Kanabec County), and Al Olson (Mille Lacs Band of Ojibwe) for their service to the ECRDC over the years. Also, a warm welcome to our newly appointed Commission Members - Mary Sams (Mille Lacs Band of Ojibwe), Roger Crawford (Kanabec County), and Jill Behnke (City of Center City) as newly appointed Commission Members.

Finally, a special thanks to the ECRDC Board, the various advisory committees, and the staff for a truly rewarding and productive year. The success of the organization would not have been possible without your support, hard work, and dedication. I am very much looking forward to another productive year of moving the ECRDC mission ahead.

Yours truly,

Robert L. Voss
Executive Director

Chisago County

Bob Cupit, Township Rep.
Ben Montzka, County Comm.
Rick Smisson, Municipalities
Donald Taylor, Public Interest
Jill Behnke, Municipalities

Isanti County

Richard Hansen, Township Rep.
George Larson, County Comm.
Sue Larson, Public Interest
Marlys Palmer, Municipalities

Kanabec County

Dave Chmiel, Municipalities
Jerry Nelson, County Comm.
Dave Patenaude, Township Rep.
Janelle Troupe, Public Interest
Roger Crawford, County Comm.

Mille Lacs County

Jack Edmonds, County Comm.
Linda Evans, Public Interest
Jeremy Riddle, Municipalities
Barbara Welty, Township Rep.

Pine County

Frank Grundmeier, Township Rep.
Steve Hallan, County Comm.
Fred Lere, Public Interest
Paul Venhuizen, Municipalities

School Board Representatives

Edward Hill, Southern
Steve Odegard, Northern

Native American Tribal Rep.

Mary Sam

ECRDC STAFF

JULY 1, 2008 - JUNE 30, 2009

ROBERT L. VOSS

EXECUTIVE DIRECTOR

LYNN ANDERSON

*EAST CENTRAL SENIOR RESOURCE
CENTER OUTREACH SPECIALIST*

MICHELE BOLLENBECK

*EAST CENTRAL SENIOR RESOURCE
CENTER OUTREACH SPECIALIST*

ROBERT BOLLENBECK

*TRANSPORTATION PROGRAM DIRECTOR
TOWARD ZERO DEATHS COORDINATOR*

ANDREW DANIELS

FINANCE OFFICER

MARY MINNICK-DANIELS

*EAST CENTRAL ARTS
COUNCIL DIRECTOR*

TRISH RYDLUND

INFORMATION/OFFICE MANAGER

PENNY SIMONSEN

*EAST CENTRAL SENIOR RESOURCE
CENTER DIRECTOR*

ANITA SPARKS

CAREGIVER COACH

JORDAN ZELLER

*COMMUNITY/ECONOMIC
DEVELOPMENT DIRECTOR*

EAST CENTRAL REGIONAL DEVELOPMENT COMMISSION

The East Central Regional Development Commission (ECRDC) is a public agency. The board members are represented by officials appointed by county boards, townships, municipalities, school boards and citizens at large.

The ECRDC is funded through a local tax levy and planning/program grants and contracts from state agencies, federal agencies and foundations.

MISSION OF THE EAST CENTRAL REGIONAL DEVELOPMENT COMMISSION

The mission is to provide leadership and direction through creative problem solving. We do this by initiating projects and programs that lead to creative solutions to regional problems, providing technical assistance and identifying and developing available resources. We serve in a leadership role as an advocate for East Central Minnesota to bring about positive change.

East Central Regional Development Commission

100 Park Street South • Mora, Minnesota 55051

Telephone: (320) 679-4065

Fax: (320) 679-4120

Website: www.region7Erdc.org

FINANCIAL

	FY2009 ADOPTED BUDGET	FY2009 ACTUAL UNAUDITED	FY2010 ADOPTED BUDGET
<u>REVENUES</u>			
Taxes	\$ 238,383	\$ 219,647	\$ 245,533
Aging-CMCOA	\$ 178,235	\$ 166,217	\$ 221,707
Aging-Other	\$ 10,600	\$ 398	\$ 600
EDA	\$ 52,628	\$ 52,628	\$ 62,817
State Arts Board	\$ 132,238	\$ 132,238	\$ 116,971
FRACM	\$ 18,200	\$ 15,688	\$ 18,200
State Transportation	\$ 50,000	\$ 50,000	\$ 50,000
Contracts	\$ 10,500	\$ 11,845	\$ 23,135
Interest/Other	\$ 28,670	\$ 43,736	\$ 33,255
Foundations	\$ 25,000	\$ 25,000	\$ 25,000
Dept. of Public Safety	\$ 27,500	\$ 23,587	\$ 26,000
Job Z-Cities	\$ -	\$ -	\$ -
Development Corps.	\$ -	\$ -	\$ -
SBDC	\$ 6,500	\$ 7,350	\$ 6,614
Hazard Mitigation	\$ 2,737	\$ -	\$ -
MRDO	\$ -	\$ 495	\$ -
RLF-Interest/Fees	\$ 12,718	\$ 20,117	\$ 12,718
RLF-Repayments	\$ 41,155	\$ 35,209	\$ 41,155
TOTAL REVENUES	\$ 835,064	\$ 804,154	\$ 883,705
<u>EXPENDITURES</u>			
General Fund	\$ 97,818	\$ 113,805	\$ 98,395
RLF-Administration	\$ 12,408	\$ 15,507	\$ 11,884
Hazard Mitigation	\$ 2,770	\$ 10,999	\$ -
State Arts-Administration	\$ 75,231	\$ 67,515	\$ 79,486
FRACM-Staffing	\$ 26,601	\$ 20,314	\$ 25,221
McKnight Arts-Administration	\$ 6,106	\$ 5,507	\$ 5,379
State Transportation	\$ 80,505	\$ 85,233	\$ 86,328
Aging Program-Administration	\$ 130,775	\$ 64,814	\$ 156,460
EDA	\$ 94,756	\$ 99,625	\$ 120,051
I & A Program	\$ 128,517	\$ 74,736	\$ 137,000
Contracts	\$ 10,500	\$ 8,484	\$ 7,226
Safe Communities	\$ 27,500	\$ 20,964	\$ 28,717
SBDC	\$ 10,967	\$ 9,253	\$ 3,295
Job Z	\$ -	\$ 630	\$ -
Arts-Pass-thru Grants	\$ 82,500	\$ 70,490	\$ 71,500
MRDO	\$ -	\$ 294	\$ -
RLF Loans	\$ 115,000	\$ 95,000	\$ 60,000
TOTAL EXPENDITURES	\$ 901,954	\$ 763,170	\$ 890,942
Revenues over/under Expenses	\$ 6,645	\$ 7,658	\$ 7,359
Prior Year Fund Balances	\$ 28,042	\$ 28,042	\$ 28,042
Current Year Fund Balances	\$ 34,687	\$ 35,700	\$ 35,401

EAST CENTRAL SENIOR RESOURCE CENTER

The East Central Senior Resource Center serves older adults, their families, the communities where they reside, and the providers of the services and programs they access. The mission "Fostering development of and access to resources for older adults in East Central Minnesota", sums up the work of the East Central Senior Resource Center (ECSRC).

The paid staff of the ECSRC includes director Penny Simonsen, and outreach coordinator Lynn Anderson, and caregiver coach Anita Sparks. Volunteer staff are vital to the work of the agency. Volunteer staff assist with every aspect of the day-in-day-out work of the ECSRC. They are: Elva Anderson, Linda Berg, Donna Bergin, , Diann Boser, Kayette Calander, Frances Caron, Brenda Hattenberger, Lynda Hayek, Wally Hed, Harriet Johnson, Ella Martens, Frank Miller, Joyce Rebischke, Sharon Toenies, and Rose-Marie Westmoreland.

In 1965 the U.S. Congress enacted legislation known as the Older American's Act. The Act authorizes Area Agencies on Aging (AAA) to fund local public and non-profit organizations to develop/expand services for persons over 60. Through a contract with the Central Minnesota Council on Aging, the ECSRC provides services through three broad program areas: development of senior programs; caregiver services; and information, referral and assistance services.

Development of Senior Programs

Senior service provider networks in each county offer an opportunity for providers of aging services from government, non-profit and for-profit sectors to come together. The networking events, while informal in nature, offer opportunities for new partnerships and more communication between service providers and development of new services. Over 250 persons participated in the monthly events.

The State of Minnesota through the Minnesota Department of Human Services has funding available to agencies, businesses and organizations through the Community Services/Service Development (CS/SD) funds—with the intent of the resources to be put toward assisting older adults to remain independently in their communities longer and thus reducing the rate of nursing home admissions by increasing the availability of community-based services. The ECSRC worked closely with agencies, businesses and organizations to submit applications for CS/SD and other appropriate funding to develop new senior community-based services in the five county region. Eight applications were submitted from the region and two were funded for a total dollar amount of approximately \$90,000 awarded to the Kanabec County Public Health and the Isanti County Commission on Aging for senior transit services, and a rural delivery service, respectively.

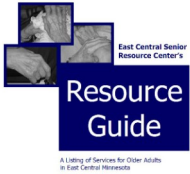
ECSRC Volunteers

Elva Anderson
Linda Berg
Donna Bergin
Kathleen Berland
Diann Boser
Kayetta Calander

Frances Caron
Lynda Hayek
Wally Hed
Harriet Johnson
Shirley Jones
Dorothy Lemke
Ella Martens

Franklin Miller
Marilyn Moorman
Rose Peloquin
Joyce Rebischke
Sharon Toenies
Rose-Marie Westmoreland

EAST CENTRAL SENIOR RESOURCE CENTER



Resource Guide-

A Listing of Services for Older Adults

Each year the ECSRC publishes a resource guide chocked full of information about services available to seniors in the region. Copies of the resource guide are available through the Center and many locations throughout the region.

The guide, supported by paid advertisement offer local service providers an opportunity to financially support the well-recognized publication. Service provider listings remain free of charge as a public service of the Center.

Caregiver Services

The ECSRC expanded the scope of services available to caregivers to include caregiver education sessions, support groups and one-to-one extensive counseling, referred to as "coaching" throughout the region. Caregiver coaches offer help to caregivers to manage and live their life while caring for another person, offers caregivers expert advice, assists caregivers to develop their unique personal action plan, connects caregivers to community resources, helping them see all available options and helps caregivers identify strategies and solutions to remain as a caregiver longer. Over 120 caregivers were served.

Information, Referral and Assistance Services

The ECSRC is part of a statewide network known as the Senior LinkAge Line®—a telephone based information and assistance service. Trained staff assist clients in locating a variety of services. Staff provides one-on-one assistance with accessing prescription drug programs (including Medicare Part D), understanding medical bills, insurance claims and Medicare coverage. The individualized help is objective and confidential. The information, referral and assistance services at the ECSRC responded to over 3,600 callers. Over forty presentations were offered teaching seniors the basics of computer use and navigating the internet to access information about Medicare, among other things. Published yearly the ECSRC resource guide contains information about many of the services available in the region.

Senior Surf... Catch the Wave

During these half day events, older adults learn to "surf the web"...navigating the world wide web, specifically Social Security's internet website among others. Computer basics, e-mailing and opportunities for learners to explore areas of interest during the class times.

Soup and Pie events are held monthly at the Isle Recreation & Education Center (IREC). During this activity older adults and caregivers get a chance to meet and discuss any concerns/issues they may be facing.



EAST CENTRAL ARTS COUNCIL

The mission of the East Central Arts Council is to improve the quantity and quality of arts experiences in Region 7E by facilitating the production, presentation, and dissemination of art development for arts organizations and by promoting the growth of individual artists. The East Central Arts Council (ECAC) accomplishes its mission through programs and special initiatives for artists and arts organizations.

The FY 2009 work program of the Regional Arts Council included the following: grant programs for organizations such as the Art Projects Assistance, Art in Our Schools, and the Small Grants Program; individual artist programs such as the McKnight/ECAC Individual Artist and Fellowship Grant Programs, Image-the annual regional art show, the Scholarship Program for K - 12 kids; an Arts Needs Assessment; in addition assistance is provided and includes continuing to host various grant workshops, providing technical assistance and arts resource information. ECAC's mission, vision and values are at the heart of the programs and grantees funded. ECAC's grantee partners are at the forefront of our work to enhance the arts environment in Region 7E. It is the artist's and arts organization's daily work and commitment that expands arts opportunities, increases the quality of life, and enhances the community/economic development in the region. In fall of 2008 the annual IMAGE Art Show was held at the Audubon Center of the North Woods in Sandstone. In FY 2009 ECAC sponsored a series of skill-building workshops led by Dr. Kate Maurer entitled "Professional Writing in the Arts." In conjunction with the Minnesota State Arts Board ECAC hosted three art grant information sessions. ECAC also had six art grant information sessions throughout the region. Many potential applicants were in attendance at these sessions and they learned more about potential arts funding sources. Additionally, staff of the East Central Arts Council also provided staffing services for the Forum of Regional Arts Councils of Minnesota (FRACM,) the statewide organization of Regional Arts Council Directors. Staffing was provided for 10 FRACM business meetings and 2 best practices sessions. Also during this fiscal year, ECAC partnered with the Minnesota State Arts Board on a comprehensive Statewide Arts Needs Assessment and on Listening Forums in the Region. The information gathered is be utilized in planning for the Constitutional Amendment funding - the Art and Culture Fund.

Individual Artists Grants & Artist Fellowships -

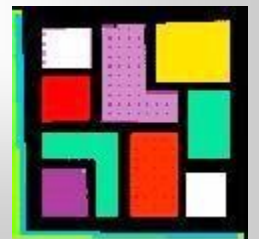
The Individual Artist grants are for artists in the region wanting to expand their artistry with a specific arts project. The Fellowship Program is designed to recognize, reward, and encourage outstanding professional artists. Funding for these programs are provided by The McKnight Foundation. This year ECAC awarded \$12,000 in artist grants/fellowships to artists in Region 7E.

Art Scholarships for K-12 Students - Region 7E has many young, talented, and energetic artists deserving recognition. As a result, the ECAC, with funding through The McKnight Foundation, offers students in grades K - 12 a scholarship opportunity to further their artistic skills. This year the Council recognized three students with a total amount of \$1,500. The kids are experiencing a wide range of activities: a graphic art mentorship with artist/teacher instructor; a mentorship with a music instructor for voice lessons; and attendance at the Shell Lake Arts Center Jazz Ensemble Camp.

Art in Our Schools Grants - Schools may apply to the East Central Arts Council to help fund special art projects related to the curriculum. The funds can support artist residencies, art related field trips, or any special school arts-focused project. This year seven grants were funded in schools throughout Region 7E. The total amount of grants was almost \$6,400 for school projects. Thousands of local children benefited from this funding.

ECAC Advisory Committee

Karrie Anderson
Laurie Beil
Doug Bennington
Shirl Chouinard
Linda Evans
Carl Long
Kate Maurer
Bruce Mosher
Susan Rogers
Katherine Salverda
Amanda Thompson Rundahl
Marguerite Walz
Lenore Whitney Karash



EAST CENTRAL ARTS COUNCIL

Art Organization Project & Small Grants - These ECAC programs award grants for local or regional arts and cultural projects sponsored/coordinated by organizations, schools, units of government, or non-profits. Funds are available for a variety of arts projects that develop or enhance local arts organizations, artists, or art audiences. Small Grants of up to \$500 and Art Organization Project Grants up to \$5,000 are considered. The grants are awarded only with a one-to-one financial match. The grants this year amounted to over \$47,000. The total project costs were over \$123,000. A wide variety of arts events were made possible throughout Region 7E with these grant funds: the Friends of the North Branch Area hosted Summer Youth Art Classes; the Kanabec History Center presented Summer Lemonade Concerts; Princeton Community Education presented the Tuesdays in the Park Concerts; Chisago Lakes Community Education Family Center is producing a Mosaic Project; the Pine Center for the Arts will host the 2009 IMAGE Art Show at the North West Community Fur Post in Pine City; Pine Center for the Arts

was grant funds for a residency and concert with the performing group Ball in the House; the Audubon Center of the North Woods produced a public art project with artist Natalene Cummings; the First Tuesday Performance Series was produced in Princeton; the Mora CAPP's Tonic Sol Fa was funded for a residency and concert; the City of Isanti produced a public art project, a downtown mural by artist Walter Hoercher; the Kanabec County Artist Tour and the Kanabec History Center is producing the Sticks and Stones Art and Cultural Festival; Cambridge Friends of the Library presented the One Book One Community Dance Performance Project; Pine Center for the Arts is sponsoring a Tom Green Residency and Performance; the Fiddle Workshop and Contest was funded at the Mille Lacs County Fair; the City of Lindstrom's Harmony in the Parks summer concert series was supported; North Branch Community Education produced the Main Street Music and Art Festival; and Franconia Sculpture Park produced the Community Hot Metal Pour.



IMAGE Art Show – In December of 2008 the East Central Arts Council sponsored the 22nd annual IMAGE Art Show. The show was hosted by the Audubon Center of the North Woods in Sandstone. Over 100 artists entered the show. Each year the IMAGE Art Show honors some of the finest art and artists in the region. ECAC provides a \$5,000 grant to an art organization (or arts interested organization) to host the show - the grant deadline is June 1. Here are two photos of the IMAGE Art Show 2008. Photo credit Audubon Center of the North Woods staff.

ECONOMIC DEVELOPMENT

COMPREHENSIVE ECONOMIC DEVELOPMENT

STRATEGY/ EDA PLANNING GRANT: The ECRDC has begun implementing the Federal EDA's new Comprehensive Economic Development Strategy (CEDS) governance system.

A nine-member CEDS Governance Board composed of elected officials and representatives of post secondary education, workforce and private industry oversee the structuring and crafting of the ECRDC's CEDS program. At the same time a CEDS Advisory Committee was also created. This committee of "boots on the ground" representatives of industry, workforce and education, provides suggestions and feedback to the Governance Board.

The Comprehensive Economic Development Strategy (CEDS) process is designed to guide the economic growth of the region. The CEDS is required in order to qualify for Economic Development Administration (EDA) Planning Grant Assistance under its public works, economic adjustment, and most planning programs; and is a prerequisite for designation by EDA as an economic development district (EDD). Multiple surveys were conducted of local government and community leaders for completion on projects in process, and future infrastructure, housing, and economic development needs that may require EDA assistance.

The ECRDC has assisted the cities of Isle, Mora, Cambridge, North Branch and Pine Technical College in Pine City in preparing applications to the EDA for a variety of projects. Of these, a grant was awarded to Mora & Cambridge for marketing their industrial parks, and a grant was declined by the City of Isle after a planned industrial park tenant decided not to move to the park. Work continues on additional projects.

CEDS Governance Board

Jill Behnke, Chisago County
Dave Chmiel, Kanabec County
Terry Dalbey, Kanabec County
Ginger Glenn, Mille Lacs County
Dr. Robert Musgrove, Pine County
Marlys Palmer, Isanti County
Dr. Jeremy Riddle, Mille Lacs County
John Schlagel, Isanti County

VALUE ADDED COMMUNITY DEVELOPMENT

INITIATIVES: The ECRDC provided local assistance to various economic development groups and local government (township, city, and county).

Economic Development Partnerships: The ECRDC partners regularly with the following organizations: Cambridge Development Alliance, North Branch EDA Advisory Board, East Central Minnesota Workforce Partnership, ECMN Business Services Board, Northern Technology Initiative, Manufacturers Alliance, and City / County Administrators & Economic Development Professionals. Example of positive results gleaned from these meetings include: developing a regional brand, marketing initiatives, and a regional website.

Community Planning: Comprehensive land use planning and zoning ordinance were developed for Windemere Township in northern Pine County. The ECRDC also assisted the City of Sandstone in conducting a feasibility study on the future of the municipally owned Sandstone Area Golf Course. Onsite assessment meetings with local governments are ongoing. Informational materials are sent out annually on planning and zoning services

Small Business Development Center (SBDC): Through the Central Lakes College of Brainerd branch of the MN SBDC, the ECRDC provides assistance in business planning, marketing, loan analysis and eligibility to those considering starting a new business or improve an existing one. The planning grant will work with providing the expense in being in the communities in Region 7E. With this new SBDC office, the ECRDC is becoming a one stop shop for business / recruitment expansion; loan assessment and packaging; small business planning; and community strategic planning.

Melvin Boser with the US Small Business Administration presents on new SBA loan programs at the regional Financial Resource and Recovery Summit organized by the ECRDC and Anoka Ramsey College - Cambridge.



COMMUNITY DEVELOPMENT

Northern Technology Initiative/GPS 45:39 Collaboration: The ECRDC continues its economic development partnership with the Northern Technology Initiative (NTI), recently renamed “GPS 45:93” on attracting high technology firms to Region 7E. Projects this past year include the implementation of a \$50,000 matching Framework for Integrated Regional Strategies (FIRST) grant from the MN Department of Employment and Economic Development (DEED) and work on ENSA: implementing a cluster development and supply chain marketing strategy using the NAICS (North American Industrial Coding) System database.

Job Opportunity Building Zones (JOBZ) Awards: The ECRDC is the JOBZ Administrator for Region 7E. To date, JOBZ awards have been completed for thirteen projects in Region 7E; Advanced Design & Systems of Pine City, Adventure Publications in Cambridge, Andersen Windows of North Branch, DAKA Corporation of Pine City, Kendall Howard, LLC of Chisago City, Lake Superior Laundry of Pine City, MAPE USA of Cambridge, NorthStor of Pine City, Polaris Inc. of Wyoming, Top Line Automotive of North Branch, Utility Chemical of Cambridge, Water Works Manufacturing of Cambridge, and Xccent in Wyoming, MN.

Approximately half of the 1,486 acres zoned JOBZ has been awarded. According to State records, JOBZ will have created 420 jobs and retained 241 more in Region 7E. These thirteen businesses will have invested over \$53 million in these facilities, and have an annual payroll of over \$23.07 million dollars. For more information, see our website: www.ecrdc.org.

Revolving Loan Fund Committee

Brian Anderson, Isanti County
Leonard Bonander, Pine County
Nancy Dahlin, Chisago County
Robert Hoefert, Mille Lacs County
Susan Larson, At-Large
Bill Miller (Chair), Chisago County
Jim Neely, Mille Lacs County
Greg Owens, Isanti County
Beth Thorp, Kanabec County
Paul Troskey, Pine County
Michael Weinand, Kanabec County

City / County Administrator & Economic Development Professionals Meetings: The ECRDC organizes a City Administrator meeting quarterly to discuss mutual key issues occurring in the Region 7E communities. Past topics include the JOBZ award program, grants and financing for infrastructure improvement, and regional marketing initiatives. The City Administrator meetings have evolved into a best practices approach to city economic development. Issues and speakers are selected that will provide insight that will assist local governments with solving key issues in zoning, planning, economic development, and housing.

REVOLVING LOAN FUND (RLF):

The ECRDC RLF continues to provide gap financing for businesses looking to open, expand or relocate to Mille Lacs, Pine, Isanti, Chisago & Kanabec Counties. The ECRDC Employs the RLF as a tool in recruiting new businesses, maintaining and expanding existing ones, creating and retaining good paying jobs and strengthening the economic base of East Central Minnesota. The RLF currently has 6 loans and commitments outstanding, as well as fund on reserve to make new loans.



Joe Demo - Owner of Isanti Retail Meats of Isanti, George Wimmer - Mayor of the City of Isanti, and ECRDC Executive Director Robert Voss at Isanti Retail Meat's open house. The ECRDC RLF assisted in financing this project in cooperation with Community Pride Bank in Isanti and the SBA

TRANSPORTATION



MADD Crash Car displayed at the Braham Area High School during Prom week—promotion by the Safe communities of Isanti County collaborating efforts focused on reducing crashes in Isanti County through safety education and prevention.

Toward Zero Death (TZD)

The ECRDC completed its 6th year of a traffic safety initiative in Isanti County. This initiative, funded through the Dept of Public Safety's Safe Communities Program, is aimed at reducing fatal and serious motor vehicle crashes through a community effort. One of the successes is the development and continued positive impact of the Safe Cab program which provides a safe ride home to persons who may be too impaired to drive. A number of other communities have made inquiries about starting a similar program in their areas. Last year, A national award from NADO (National Association of Development Organizations) was received recognizing the Safe Cab program. Safe Cab also received a state MADD award for addressing drunk driving.



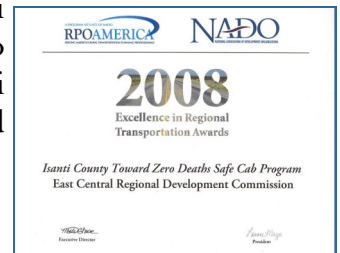
Stimulus Funding

(American Recovery & Reinvestment Act)

Approx \$20 Million in Stimulus projects were identified for the Region 7E area. Additional Stimulus funds were dedicated to the North Branch bridge project in the Metro Division area of the region. One local bridge project in Isanti County received stimulus funding as well.

NADO Award

The ECRDC received a planning award for the Isanti County TZD/Safe Cab program. The award was received at the NADO (National Association of Development Organizations) Transportation Planning Conference in Duluth in August 2008. This is a national award in recognition of the Safe Cab program achievements. We would like to recognize all of the players in Isanti County who have worked so hard to make the Isanti TZD program a success and model for others.



TZD Coalition

John Barney
Craig Schultz
Pete Brown
Greg Carlson
Chris Caulk
Judge Dehn
Tom Dumont
Dennis Foerster
Jackie Forner
Scott Fredell
Bruce Hildebrandt
Matt Holida
Robert Knowles

George Larson
Dave Maurer
Kathy McDonald
Russ Monson
Sean Nienow
Bruce Novak
Denny O'Brien
Dave Pajnic
Marlys Palmer
Ron Sager
John Schlagel
Chuck Swenson
Lynda Woulfe

TRANSPORTATION



Rail Crossing Study—Nine crossings were reviewed for safety and potential improvements. A number of crossings north of Braham were also reviewed by RDC Staff.

Technical Assistance

TA was provided by staff in a number of areas. Participated in meetings of the TH 8 and TH 65 task forces. Transit planning assistance was provided for Pine and Kanabec counties. Participated in the Growth & Justice transportation study for Minnesota. Also participated in a rail crossing study with Mn/DOT in Isanti County.

Transportation Advisory Committee

Dave Carlberg	Bruce Cochran
Julie Dresel	Mike Fetzek
Joe Triplett	Carla Vita
Jackie Forner	Richard Heilman
Mark Lebrun	Mike Moilanen
Greg Nikodym	Barbara Welty

Others

Kelvin Howieson	Adam Josephson
Mary Safgren	Bob Busch
Steve Voss	

Regional Transportation Forum

On March 13, 2009 a Regional Transportation Forum was held in Cambridge to discuss various modes of transportation in Region 7E. The forum featured presentations to Congressman Oberstar on the topics of passenger rail, transit, roads and bridges. The forum was attended by more than 125 persons. Ken Beuhler highlighted one major rail project called the Northern Lights Express passenger rail. Other local transportation projects were discussed.



Pictures left to right—ECRDC Chairman Ben Montzka; Jim Kolb, Oberstar's Staff Director of the Subcommittee on Highways and Transit; and ECRDC Executive Director Robert Voss listen as Congressman Oberstar remarks on the upcoming Federal Transportation Bill.

Area Transportation Partnerships

The ATP process is the mechanism whereby federal transportation dollars are identified for projects around the state. In Region 7E, the ECRDC solicits and prioritizes projects for inclusion in the STIP for the counties of Kanabec, Isanti, and Mille Lacs. ECRDC participates in the county team meeting for projects in Pine County and the ATP process in the Metro area. For the three counties in Mn/DOT District 3, the RDC identifies a target amount of approx. \$1.3 Million in transportation projects.

CHISAGO COUNTY

Program	Organization	Notes
ECSRC	Heartland Express	Bus ambassador project
ECSRC	North Branch	Senior Surf events
ECSRC	The Villages of North Branch	New to Medicare presentations
TAC	Chisago County	Participated in passenger rail meetings. Route will be from Twin Cities to Duluth
EDA	Region	JOBZ Program Administration
TAC	Chisago County	Participated in Northern Lights Express Passenger Rail Project
ECSRC	Taylors Falls	Livable Communities Initiative presentation held in Taylors Falls, Center City, and Rush City
EDA	Region	Small Business Development Center satellite office in Mora
EDA	Region	Working in cooperation with other local agencies to prevent home foreclosures in the region
ECAC	Region	Grant workshop held July 1, 2008 in Pine City
ECAC	Region	Sponsored the Minnesota State Arts Board information sessions
ECAC	C.E. Jacobson Elementary School, Rush City	Art In Our Schools grant awarded for \$472 for a field trip to the SteppingStone Theatre
ECAC	Pine Center for the Arts	IMAGE Art Show held at the Audubon Center of the North Woods
TAC	Regional	Supported to allow minor collectors to be eligible for federal funds
ECSRC	Chisago County Senior Center	Title III technical assistance for an evidence-based fitness program
ECSRC	Wyoming Fairview Lakes Medical Center	New to Medicare Presentations
EDA	Region	City Administrators, City/County Clerks and Economic Dev. Professional luncheons held quarterly
EDA	North Branch	EDA application submitted on behalf of the City of North Branch for financial assistance for infrastructure for North Branch's ESSBY Industrial Park.
ECAC	Region	Clean Water, Land and Legacy Constitutional amendment passed
ECAC	Region	Forum of Regional Arts Councils technical assistance

CHISAGO COUNTY

ECSRC	North Branch	Senior Network event at Villages of North Branch
ECAC	Lindstrom Park Commission	Art Organization Project Grant for \$3,500 for Harmony in the Parks Summer Concert Series
ECAC	North Branch Area Comm. Ed.	Art Organization Project Grant for \$3,265 for Magic on Main Street Music and Art Festival
ECAC	Franconia Sculpture Park	Art Organization Project Grant for \$5,000 for Community Hot Metal Pour
ECSRC	Wyoming	Senior Network event held at Fairview Lakes
ECSRC	Wyoming	One-to-one counseling at Fairview Hospital
TAC	Regional	Regional Transportation Forum with Congressman Oberstar
TAC	Chisago County	Federal Regional Priority for FY2013 for 1 vehicle replacement for \$56,000
EDA	Regional	5-year Comprehensive Economic Development Strategies completed
EDA	Regional	Financial Resource and Recovery Summit held
EDA	Regional	Foreclosure prevention marketing
EDA	Chisago County	Northern Light Express Passenger Rail Project
TAC	Regional	Regional Transportation Plan - obtaining funding for this project
EDA	Regional	Assisted EDA University Center, Crookson, MN, with a Broadband study that examined the impact of broadband technology in rural businesses
ECAC	Regional	ECAC Biennial Plan submitted
ECSRC	Parmly LifePointes	Community Services/Service Development technical assistance provided for a wellness center
ECSRC	Regional	Nursing Home Diversion program
RLF	Chisago County	Approved resolution to amend the "RLF Plan" to include Chisago County as an eligible county to participate in the RLF
ECAC	Regional	Arts Writing Workshop led by Kate Maurer, PhD held at the Chisago Lakes Library, Princeton, and Mora
ECAC	Chisago Lakes Area Schools	ECAC Small Grant awarded for \$500 for a mosaic
ECSRC	Rush City	Senior Network event held at Golden Living
ECAC	Friends of the North Branch Library	ECAC Small Grant awarded for \$400 for the Youth Art Classes project

ECAC—East Central Arts Council

EDA—Economic Development

TAC—Transportation Advisory Committee

ECSRC—East Central Senior Resource Center

RLF—Revolving Loan Fund

TZD—Toward Zero Deaths Program

ISANTI COUNTY

Program	Organization	Notes
ECSRC	Isanti County Commission on Aging	Non-Profit and Sustainability Training and Technical assistance with staff and board development
ECSRC	Cambridge	Senior Network event at Cambridge Health Care Center
TZD	Isanti County	Safe Cab initiative
TZD	Isanti County	Toward Zero Deaths program
TAC	Isanti County	Participated in Rail Crossing Study along with MN/DOT
TAC	Isanti County	Participated in passenger rail meetings. Route will be from Twin Cities to Du-
TZD	Isanti County	Reduction of 65% in DUIs from bars using the Safe Cab Program (Judge James Dehn)
EDA	Region	JOBZ Program Administration
TZD	Chisago County	Possible TZD corridor along Hwy. 8
TZD	Isanti County	Safe Cab project received National Association of Development Organizations
TAC	Isanti County	Participated in Northern Lights Express Passenger Rail Project
EDA	Region	Small Business Development Center satellite office in Mora
RLF	Isanti County	Revolving Loan Fund program
EDA	Region	Working in cooperation with other local agencies to prevent home foreclo-
ECAC	Region	Grant workshop held July 1, 2008 in Pine City
ECAC	Region	Sponsored the Minnesota State Arts Board information sessions held
EDA	Isanti County	Northern Light Express Passenger Rail Project
ECAC	Oakland ALC, Cambridge	Art In Our Schools grant awarded for \$986 for a residency with art teacher
RLF	Rostad Marine	Revolving Loan Fund loan
ECAC	Pine Center for the Arts	IMAGE Art Show held at the Audubon Center of the North Woods
TZD	Isanti County	Partnership between Isanti Co. TZD and Center for Excellence in Rural
TZD	Isanti County	Town Hall Meeting held with Congressman Oberstar
TZD	Isanti County	Received NADO Award for the Isanti County TZD/Safe Cab program.
TAC	Regional	Supported to allow minor collectors to be eligible for federal funds
ECSRC	Heartland Express	Bus ambassador project
ECSRC	Cambridge	New to Medicare Presentations
ECSRC	Braham	Falls Prevention presentation
ECSRC	Isanti	Falls Prevention presentation
EDA	Region	City Administrators, City/County Clerks and Economic Dev. Professional
RLF	Cambridge Heating and Air	Revolving Loan Fund loan

ISANTI COUNTY

ECAC	Region	Clean Water, Land and Legacy Constitutional amendment passed
ECAC	Region	Forum of Regional Arts Councils technical assistance
ECSRC	Cambridge	Senior Network event at Mill Ridge Commons
ECAC	City of Isanti	Art Organization Project Grant for \$5,000 for Mural Project with artist Walter Horcher
ECAC	Cambridge Friends of the Library	Art Organization Project Grant for \$1,300 for 2009 One Book Community-wide Reading Project
ECSRC	Cambridge	One-to-one counseling at SACs
TAC	Regional	Regional Transportation Forum with Congressman Oberstar
TAC	Isanti County	Federal Regional Priority for FY2013 for 2 vehicle replacements for \$56,000 each
TAC	Isanti County	Federal Regional Priority for FY2013 for a 3 mile reconstruction of CSAH 9 for \$1,012,000
EDA	Regional	5-year Comprehensive Economic Development Strategies completed
EDA	Regional	Financial Resource and Recovery Summit held
EDA	Regional	Foreclosure prevention marketing
TAC	Regional	Regional Transportation Plan - obtaining funding for this project
TZD	Isanti County	Mother Against Drunk Driving recognized TZD director Bob Bollenbeck for work with the TZD program
EDA	Regional	Assisted EDA University Center, Crookson, MN, with a Broadband study that examined the impact of broadband technology in rural businesses
ECAC	Regional	ECAC Biennial Plan submitted
ECSRC	Elmhurst Commons, Braham	Community Services/Service Development technical assistance provided for senior housing with services
ECSRC	Grace Pointe Crossing, Cambridge	Community Services/Service Development technical assistance provided for and adult day center and related services
ECSRC	Isanti County Commission on Aging	Community Services/Service Development technical assistance provided for an Aging Cart to Cupboard rural delivery service
ECSRC	Cambridge	Senior network event held at GracePointe Crossing
ECSRC	Regional	Nursing Home Diversion program
RLF	Isanti Retail Meats, LLC	Isanti Retail Meats, LLC received Revolving Loan Fund loan
ECAC	Regional	Arts Writing Workshop led by Kate Maurer, PhD held at the Chisago Lakes Library, Princeton, and Mora
ECAC	Braham Area Schools	Art In Our Schools grant awarded for \$1000 for the Michael Willert Residency Project
ECAC	Braham School Dist	Art In Our Schools grant awarded for \$987 for the Eric Fritz Residency project
EDA	Cambridge	EDA application submitted on behalf of the City of Mora for financial assistance for marketing the Mora Industrial Park.

ECAC—East Central Arts Council

EDA—Economic Development

TAC—Transportation Advisory Committee

ECSRC—East Central Senior Resource Center

RLF—Revolving Loan Fund

TZD—Toward Zero Deaths Program

KANABEC COUNTY

Program	Organization	Notes
ECAC	Barb Dreyer	ECAC Fellowship grant awarded for \$3000 - "Kiln and Pottery Project:
ECAC	Becky Utecht, Mora	ECAC McKnight Individual Artist Grant for \$1000 for the Midwest Felting Sympo-
ECAC	Delores Read	Individual Artist Grant for \$1000
ECSRC	Depot Studios	Title III technical assistance for their volunteer network project
ECSRC	Grasston	Falls Prevention presentation
EDA	Isle	Teaching courses on eBay through Community Education
ECAC	Jonathon Friesen	ECAC Fellowship grant awarded for \$3000 - "Published Author Publicity Project"
EDA	Kanabec County	Dan McElroy, Commissioner of MN Dept. of Employment and Economic
TAC	Kanabec County	Federal Regional Priority for FT2013 for 1 vehicle replacement (Timber Trails
TAC	Kanabec County	Federal Regional Priority for FY2013 for CSAH 1 for \$100,000
ECSRC	Kanabec County	Participated in Transit Study Workgroup meetings to develop public transit in
TAC	Kanabec County	Technical assistance with starting public transportation (Timber Trails Transit)
RLF	Kanabec County	Revolving Loan Fund program
ECAC	Kanabec County His-	ECAC Small Grant awarded for \$500 for the Summer Lemonade Concerts
ECSRC	Kanabec County Public	Bus ambassador project
ECSRC	Kanabec County Public Health	Community Services/Service Development technical assistance provided for the Bus Buddy project
ECSRC	Kanabec County Public Health	Community Services/Service Development technical assistance provided for the Palliative Care project
ECAC	Kanabec History Center/Kanabec Co. Artist Tour	Art Organization Project Grant for \$4,350 for Sticks and Stones Fall Fest
EDA	Mora	EDA application submitted on behalf of the City of Mora for financial assistance for
ECSRC	Mora	Falls Prevention presentation
ECSRC	Mora	New to Medicare presentations
ECSRC	Mora	Senior Surf events
EDA	Mora	Technical Assistance on the City of Mora's Comprehensive Plan.
ECAC	Mora CAPP	Art In Our Schools grant awarded for \$1000 for an artist in residency project with
ECAC	Mora CAPP	Art Organization Project Grant for \$3,900 for Tonic SolFa (Residency and Concert) Day

KANABEC COUNTY

ECSRC	Ogilvie	Falls Prevention presentation
ECSRC	Ogilvie	Technical assistance for a new assisted living development
ECAC	Pine Center for the Arts	IMAGE Art Show held at the Audubon Center of the North Woods
EDA	Region	City Administrators, City/County Clerks and Economic Dev. Professional luncheons held quarterly
ECAC	Region	Clean Water, Land and Legacy Constitutional amendment passed
ECAC	Region	Forum of Regional Arts Councils technical assistance
ECAC	Region	Grant workshop held July 1, 2008 in Pine City
EDA	Region	JOBZ Program Administration
EDA	Region	Small Business Development Center satellite office in Mora
ECAC	Region	Sponsored the Minnesota State Arts Board information sessions
EDA	Region	Working in cooperation with other local agencies to prevent home foreclosures in the region
EDA	Regional	5-year Comprehensive Economic Development Strategies completed
ECAC	Regional	Arts Writing Workshop led by Kate Maurer, PhD held at the Chisago Lakes Library, Princeton, and Mora
EDA	Regional	Assisted EDA University Center, Crookson, MN, with a Broadband study that examined the impact of broadband technology in rural businesses
ECAC	Regional	ECAC Biennial Plan submitted
EDA	Regional	Financial Resource and Recovery Summit held
EDA	Regional	Foreclosure prevention marketing
ECSRC	Regional	Nursing Home Diversion program
TAC	Regional	Regional Transportation Forum with Congressman Oberstar
TAC	Regional	Regional Transportation Plan - obtaining funding for this project
TAC	Regional	Supported to allow minor collectors to be eligible for federal funds
RLF	Scandia Senior Care, Mora	Scandia Senior Care received Revolving Loan Fund loan
ECSRC	Mora HRA	Community Services/Service Development technical assistance provided for senior housing with services

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ECSRC—East Central Senior Resource Center
RLF—Revolving Loan Fund
TZD—Toward Zero Deaths Program

MILLE LACS COUNTY

Program	Organization	Notes
ECAC	Brett Larson	Individual Artist Grant for \$1000
ECAC	First Tuesday Performance Series, Princeton	Art Organization Project Grant - Awarded \$5000 for an 8 concert series/visual artist project
ECSRC	Isle	Soup and Pie - monthly caregiver support group
ECSRC	Isle Recreational and Education Center	Caregiver Support Group
ECAC	Loren Bullivant	Individual Artist Grant for \$1000
ECSRC	Milaca	Senior Surf events
ECSRC	Milaca	Falls Prevention presentation
ECSRC	Milaca	Senior Network event held at Embers
ECSRC	Milaca	New to Medicare Presentations
ECSRC	Mille Lacs Band of Ojibwe	Community Services/Service Development technical assistance provided for case management
RLF	Mille Lacs County	Revolving Loan Fund program
EDA	Mille Lacs County	Partnered with Region 5 and held an Alternative Energy meeting in Aitkin.
ECSRC	Mille Lacs County	Transit Study Workgroup board member
ECAC	Mille Lacs County Ag. Society	Art Organization Project Grant for \$3,000 for Fiddle Contest at the Mille Lacs County Fair
ECSRC	Mille Lacs Public Transit	Bus ambassador project
ECSRC	Mora	One-to-one counseling at the ECRDC
ECSRC	Onamia	Senior Surf events
EDA	Isle	Teach for the Isle Recreation and Education Center
EDA	Onamia	Technical assistance with finding a reuse for the former Crosier Seminary
ECSRC	Onamia	Falls Prevention presentation
ECAC	Onamia Community Education	Art In Our Schools grant awarded for \$1000 for the Visual Arts Project with artists Darlene Stone, Karrie Anderson, and Dana Munson
ECAC	Pine Center for the Arts	IMAGE Art Show held at the Audubon Center of the North Woods
ECSRC	Princeton	Falls Prevention presentation
ECSRC	Princeton	One-to-one counseling at Princeton Senior Dining
ECSRC	Princeton	Senior Surf events

MILLE LACS COUNTY

ECSRC	Princeton Community Education	New to Medicare presentations
ECAC	Princeton Community Education	ECAC Small Grant awarded for \$500 for the Doug Wood Concert - Tuesdays in the Park Concert Series
ECAC	Regional	Sponsored the Minnesota State Arts Board information sessions held July 22, 2008
ECAC	Regional	Clean Water, Land and Legacy Constitutional amendment passed
EDA	Regional	Working in cooperation with other local agencies to prevent home foreclosures in the region
EDA	Regional	Small Business Development Center satellite office in Mora
EDA	Regional	JOBZ Program Administration
ECAC	Regional	Grant workshop held July 1, 2008 in Pine City
EDA	Regional	City Administrators, City/County Clerks and Economic Dev. Professional luncheons held quarterly
ECAC	Regional	Forum of Regional Arts Councils technical assistance
TAC	Regional	Supported to allow minor collectors to be eligible for federal funds
TAC	Regional	Regional Transportation Forum with Congressman Oberstar
EDA	Regional	5-year Comprehensive Economic Development Strategies completed
EDA	Regional	Financial Resource and Recovery Summit held
EDA	Regional	Foreclosure prevention marketing
TAC	Regional	Regional Transportation Plan - obtaining funding for this project
EDA	Regional	Assisted EDA University Center, Crookson, MN, with a Broadband study that examined the impact of broadband technology in rural businesses
ECAC	Regional	ECAC Biennial Plan submitted
ECSRC	Regional	Nursing Home Diversion program
ECAC	Regional	Arts Writing Workshop led by Kate Maurer, PhD held at the Chisago Lakes Library, Princeton, and Mora
ECSRC	Wahkon	Falls Prevention presentation
EDA	Isle	EDA grant application for the Isle Industrial Park

ECAC—East Central Arts Council
EDA—Economic Development
TAC—Transportation Advisory Committee

ECSRC—East Central Senior Resource Center
RLF—Revolving Loan Fund
TZD—Toward Zero Deaths Program

PINE COUNTY

Program	Organization	Notes
ECAC	Misty Raivo, Brook Park	ECAC McKnight Individual Artist Grant for \$1000 for the Miniature Art Book/Box project
ECSRC	Alzheimers Association and ECSRC	Community Services/Service Development technical assistance provided for Alzheimer caregiver services
ECAC	Audubon Center of the North Woods, Sandstone	Art Organization Project Grant - Awarded \$2450 for Natalene Cummings Art Project
ECAC	East Central Public Schools	Art In Our Schools grant awarded for \$880 for the Prairie Fire Theater project
ECSRC	Hinckley	Technical assistance for construction/renovation of senior housing and activity center
ECSRC	Hinckley	Senior Network event held at Cassidy's
ECSRC	Hinckley	Senior Surf events
ECSRC	Hinckley	One-to-one counseling at Hinckley Senior Dining Site
ECAC	Pine Center for the Arts	Art Organization Project Grant for \$3,500 for Todd Green Lyceums and Community Concert
ECAC	Pine Center for the Arts	IMAGE Art Show held at the Audubon Center of the North Woods
ECAC	Pine Center for the Arts, Pine City	Art Organization Project Grant - Awarded \$5000 for residency and performance
RLF	Pine County	Revolving Loan Fund program
ECSRC	Pine County	Title III assistance - falls prevention initiative
TAC	Pine County	Pine County to partner with Arrowhead Transit to begin January 2009
Trans	Pine County	Participated in Northern Lights Express Passenger Rail Project
ECSRC	Pine County	Title III assistance - one-to-one assistance for transportation
EDA	Pine County	Northern Light Express Passenger Rail Project
TZD	Pine County	Safe Cab services started
TAC	Pine County	Participated in passenger rail meetings. Route will be from Twin Cities to Duluth
ECSRC	Pine County	Participated in Transit Study Workgroup meetings to develop public transit in county.
ECSRC	Pine Medical Center	New to Medicare presentations
ECAC	Regional	Grant workshop held July 1, 2008 in Pine City
EDA	Regional	Working in cooperation with other local agencies to prevent home foreclosures in the region

PINE COUNTY

EDA	Regional	Small Business Development Center satellite office in Mora
EDA	Regional	JOBZ Program Administration
ECAC	Regional	Sponsored the Minnesota State Arts Board information sessions held July 22, 2008
ECAC	Regional	Forum of Regional Arts Councils technical assistance
EDA	Regional	City Administrators, City/County Clerks and Economic Dev. Professional luncheons held quarterly
ECAC	Regional	Clean Water, Land and Legacy Constitutional amendment passed
EDA	Lake Superior Laundry	Revolving Loan Fund loan
ECAC	Regional	Arts Writing Workshop led by Kate Maurer, PhD held at the Chisago Lakes Library, Princeton, and Mora
ECSRC	Regional	Nursing Home Diversion program
ECAC	Regional	ECAC Biennial Plan submitted
EDA	Regional	Assisted EDA University Center, Crookson, MN, with a Broadband study that examined the impact of broadband technology in rural businesses
TAC	Regional	Regional Transportation Plan - obtaining funding for this project
EDA	Regional	Financial Resource and Recovery Summit held
EDA	Regional	5-year Comprehensive Economic Development Strategies completed
TAC	Regional	Regional Transportation Forum with Congressman Oberstar
TAC	Regional	Supported to allow minor collectors to be eligible for federal funds
ECSRC	Sandstone	One-to-one counseling at Pine Medical Center
EDA	Sandstone	Technical assistance for Sandstone feasibility study of municipal golf course
EDA	Sandstone	Conducted feasibility study for upgrading their municipal golf course
EDA	Windemere Township	Technical Assistance on the Windemere Township Zoning Ordinance
EDA	Windemere Township	Technical Assistance on the Windemere Township Comprehensive Plan
RLF	Grantsburg Animal Hospital	Revolving Loan Fund loan

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100 PARK STREET SOUTH
MORA, MN 55051
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