# Administrative Costs at Minnesota Health Plans in 2002

November, 2003



# Introduction

This report contains information about administrative costs reported by group purchasers doing business in Minnesota during 2002. Under Minnesota Statutes chapter 62J, the Minnesota Department of Health is required to monitor health care expenditures in the state (Minnesota Statutes section 62J.301, subdivision. 3; section 62J.38). All health plan companies doing business providing health coverage for Minnesota residents, including commercial insurers, HMOs, and other payers, are required to provide aggregate cost data each calendar year.

The 2001 Minnesota Legislature directed that certain information from these filings be released to the public, in accordance with existing law that provides for review and comment by group purchasers prior to release (Minnesota Statutes section 62J.321, subdivision 5). The Minnesota Department of Health made this data available to all affected group purchasers for a 21-day comment period, during which each company had an opportunity to make revisions to their data and to comment on the data release.

Table 1 of this report shows, for each health plan, total reported administrative costs, total spending, and the percentage of total spending represented by administrative costs. The data included were derived from information submitted in the calendar year 2002 Health Plan Financial and Statistical Reports submitted by each group purchaser. This report also provides the detailed administrative cost data for each plan, including a breakdown of overall administrative costs reported, broken down into 14 categories. The group purchasers are listed alphabetically. In the detailed summary pages, the abbreviations used are translated as follows: (1) NA = not applicable, (2) NR = not reported, and (3) RE = reported elsewhere (i.e. the spending is included within another category on this page). Health plans collecting less then \$3 million in total health premiums for Minnesota residents are not required to submit detailed administrative cost information.

Appendix A provides the definitions of the 14 administrative cost categories included in this report.

Any comments or questions related to this report can be directed to the Minnesota Department of Health at (651) 282-6367 or via e-mail at hep@health.state.mn.us

# **Administrative Costs as Percent of Total Costs, 2002**

Group Purchaser	Total Spending	Total Administrative Costs	Administrative Costs (as percent of total costs)
Allianz Life Insurance Company of North America	\$15,320,042	\$1,690,962	11.0%
American Family Mutual Insurance Co.	\$16,763,188	\$4,193,397	25.0%
Bankers Life and Casualty	\$12,999,974	\$2,079,069	16.0%
Blue Cross Blue Shield of Minnesota	\$2,741,839,965	\$213,873,221	7.8%
Central States Health & Life Company of Omaha	\$3,650,286	\$551,587	15.1%
Combined Insurance Company of America	\$4,187,155	\$441,650	10.5%
Connecticut General Life Insurance Co.	\$280,028,777	\$10,879,264	3.9%
Continental General Insurance Co.	\$7,312,482	\$1,095,895	15.0%
Delta Dental Plan of Minnesota	\$585,512,505	\$28,136,342	4.8%
Federated Mutual Insurance Co.	\$110,402,549	\$7,192,162	6.5%
First Plan of Minnesota	\$54,123,484	\$2,381,704	4.4%
Fortis Benefits Insurance Co.	\$8,517,586	\$2,486,147	29.2%
Fortis Insurance Co.	\$81,277,939	\$11,172,504	13.7%
Golden Rule Insurance	\$4,956,687	\$526,562	10.6%
Great-West Life & Annuity Insurance Co.	\$103,102,457	\$7,216,000	7.0%
HealthPartners	\$2,054,612,261	\$156,264,997	7.6%
HMO Minnesota dba Blue Plus	\$560,439,998	\$41,873,854	7.5%
Jefferson Pilot Financial Insurance Co.	\$4,777,959	\$285,564	6.0%
John Alden Life Insurance Co.	\$18,655,571	\$2,619,456	14.0%
Life Investors Insurance Company of America	\$6,734,132	\$758,565	11.3%
Medica Health Plans	\$1,437,001,463	\$130,033,020	9.0%
Medica Insurance Co.	\$270,830,178	\$27,617,859	10.2%
MEGA Life and Health Insurance Co.	\$3,470,007	\$426,551	12.3%
Metropolitan Health Plan	\$95,522,493	\$13,004,677	13.6%
Monumental Life Insurance Co.	\$786,204	\$297,912	37.9%
Mutual of Omaha Insurance Co.	\$46,680,053	\$9,195,804	19.7%
Physicians Life Insurance Co.	\$3,294,304	\$885,081	26.9%
Physicians Mutual Insurance Co.	\$12,329,885	\$2,419,501	19.6%
PreferredOne Community Health Plan	\$71,303,255	\$7,304,055	10.2%
Principal Life Insurance Co.	\$142,558,737	\$7,847,875	5.5%
Reliastar Life Insurance Co.	\$12,075,972	\$1,541,721	12.8%
Security Life Insurance Company of America	\$4,555,665	\$297,281	6.5%
Sioux Valley Health Plan of Minnesota	\$8,358,468	\$588,177	7.0%
State Farm Mutual Automobile Insurance Co.	\$41,792,512	\$5,477,914	13.1%
The Canada Life Assurance Co.	\$4,374,075	\$641,477	14.7%
The Guardian Life Insurance Company of America	\$15,100,066	\$2,372,484	15.7%
Thrivent Financial for Lutherans	\$12,298,929	\$698,865	5.7%
Trustmark Insurance Co.	\$9,777,913	\$1,104,755	11.3%
UCare Minnesota	\$485,864,136	\$35,477,701	7.3%
United American Insurance Co.	\$2,922,412	\$351,624	12.0%
United Healthcare Insurance Co.	\$236,136,271	\$14,715,755	6.2%
World Insurance Co.	\$25,931,985	\$2,922,317	11.3%
TOTAL	\$9,618,179,980	\$760,941,308	7.9%

# **Allianz Life Insurance Company of North America**

Percent indirect expenses (out of total 2002 reported spending):

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INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

BILLING AND ENROLLMENT  CLAIM PROCESSING  DETECTION AND PREVENTION OF FRAUD  CUSTOMER SERVICE	\$26,831 \$130,696 \$10,957	+ + + +	\$22,889 \$111,494 \$9,347	=	2A	\$49,720 \$42,190
CLAIM PROCESSING     DETECTION AND PREVENTION OF FRAUD	\$10,957 NA	+ + +	, ,	=	2A	
CLAIM PROCESSING     DETECTION AND PREVENTION OF FRAUD	\$10,957 NA	+	, ,			
. DETECTION AND PREVENTION OF FRAUD	NA	+	\$9,347			
	NA	+	\$9,347	_		
		Ť			2B	\$20,304
CUSTOMER SERVICE					20	
CUSTOMER SERVICE			NA	=	3	N/
		Ш			Ů	
	\$131,235		\$111,954	_	4A	\$243,189
. PRODUCT MANAGEMENT AND MARKETING	*** ***		*=: .==			*
	\$83,415	+	\$71,159	_	4B	\$154,574
. UNDERWRITING	\$58,912		\$50,257			\$109,169
	\$30,912	+	\$50,257	=	5A	
. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	NA		NA			N.
	NA.	+	NA.	=	5B	
3. LOBBYING	\$39,247	$\vdash$	\$33,481			\$72,728
	<b>400,2</b>	+	<b>400</b> , 101	=	6	Ų. <u>1, 1 2 0</u>
PROVIDER RELATIONS AND CONTRACTING	NA	$\vdash$	NA			N/
		+		=	7	
QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$4,956	$\vdash$	\$4,228			\$9,184
WELLNESS AND HEALTH EDUCATION		+		=	8	
WELLNESS AND HEALTH EDUCATION	NA	H	NA			N/
RESEARCH AND PRODUCT DEVELOPMENT		+		=	9	
RESEARCH AND PRODUCT BEVEEST MENT	NA		NA			N/
CHARITABLE CONTRIBUTIONS		+		=	10	
	\$426,266	l l	\$363,638			\$789,904
GENERAL ADMINISTRATION		+		=	11	
TOTAL INDIDECT LIFALTIL CARE EXPENSES	\$912,515		\$778,447		40	\$1,690,962
TOTAL INDIRECT HEALTH CARE EXPENSES		+			12	
* Include ONLY salaries and benefits of central office staff who do not provid	la direct nation	+ oor	**Include expenses OTH	ЕВ Т	LIAN C	ralaries and bonefits

13. MINNESOTACARE TAX			13	NA
14. OTHER TAXES AND ASSESSMENTS			14	\$108,845
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs ar	nd 2002 payments			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	ı	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

# **American Family Mutual Insurance Co.**

Percent indirect expenses 25 (out of total 2002 reported spending):

25.0%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

\$173,022 \$9,362	+	Other Expenses** \$418,815		LINE #	TOTAL (FOR INDIRECT EXPENSI CATEGORY) \$591.8:
\$9,362		\$418,815	=		\$591.83
			=	1	ψ051,0
				1	
		\$404,540			\$413,9
	+		=	2A	
\$0		\$0		2B	
	+		=	25	
\$7,305		\$2,575		2	\$9,8
	+		-	3	
\$123,451		\$1,265,024		4.0	\$1,388,4
	+		-	44	
\$0		\$0	_	4B	
	Τ.		-	40	
\$15,918	_	\$161,035	1	5Δ	\$176,9
			_	J.	
\$2,638	_	\$528	_	5B	\$3,
				0.5	
\$4,767	_	\$1,976	_	6	\$6,7
				Ŭ	
\$60,480	+	\$25,071	_	7	\$85,
		***			
\$13,143	+	\$2,794	=	8	\$15,9
		****			
\$3,948	+	\$1,637	=	9	\$5,5
440.500		A 1 505			•
\$18,588	+	\$4,537	=	10	\$23, <sup>-</sup>
6040 447		<b>\$550,000</b>			64.470
\$918,417	+	\$553,828	=	11	\$1,472,2
\$4.0F4.000		60.040.050			A. 100
\$1,351,038	+	\$2,842,359	=	12	\$4,193,3
	\$7,305 \$123,451 \$0	\$7,305 + \$123,451 + \$0 + \$15,918 + \$2,638 + \$4,767 + \$60,480 + \$13,143 + \$3,948 + \$18,588 + \$18,588 + \$11,351,038	+ \$2,575 + \$123,451 + \$1,265,024 + \$0 \$0 \$15,918 + \$161,035 \$2,638 + \$528 \$4,767 + \$1,976 \$60,480 + \$25,071 \$13,143 + \$2,794 \$3,948 + \$1,637 \$18,588 + \$4,537 \$918,417 \$553,828 \$1,351,038	+	+ = 2B \$7,305

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX		13	NA		
14. OTHER TAXES AND ASSESSMENTS		14	\$595,591		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

# **Bankers Life and Casualty**

Percent indirect expenses (out of total 2002 reported spending):

16.0%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH						port for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using exis of indirect health care expenses.	ting accounting methods with allocations to sp	ecifi	ic categories. This informati	ion is	inten	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$4,785		\$6,732			\$11,517
1. BILLING AND ENROLLMENT		+		=	1	
	\$102,366		\$144,016			\$246,382
2A. CLAIM PROCESSING		+		=	2A	
	\$21,416		\$30,129			\$51,545
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	\$56,051		\$78,857			\$134,908
3. CUSTOMER SERVICE		+		=	3	
	\$465,349	Ħ	\$654,685			\$1,120,034
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
TALL I RODGET MANAGEMENT AND MARKETING	\$71,385	Ħ	\$100,430			\$171,81
4B. UNDERWRITING		+		=	4B	
4B. UNDERWRITING	\$5,651		\$7,951			\$13,602
5A. REGULATORY COMPLIANCE AND GOVERNMENT REL	SIGNIS	+		=	5A	
SA. REGULATORT COMPLIANCE AND GOVERNMENT REL	\$2,142		\$3,013			\$5,155
5B. LOBBYING		+		=	5B	
3B. LOBBTING	\$0	H	\$0			\$0
C. PROVIDED DELATIONS AND CONTRACTING		+		=	6	
6. PROVIDER RELATIONS AND CONTRACTING	\$0	$\vdash$	\$0			\$0
		+		=	7	
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMEN	\$536	H	\$754			\$1,290
	, , , , , , , , , , , , , , , , , , , ,	+	****	=	8	
8. WELLNESS AND HEALTH EDUCATION	\$15,751	H	\$22,160			\$37,911
	<b>V10,101</b>	+	<b>422</b> ,100	=	9	
9. RESEARCH AND PRODUCT DEVELOPMENT	\$0	$\vdash$	\$0			\$(
	40	+	40	=	10	-
10. CHARITABLE CONTRIBUTIONS	\$118,374		\$166,536			\$284,910
	\$110,374	+	\$100,550	=	11	\$284,910
11. GENERAL ADMINISTRATION	\$952.00C	$\sqcup$	\$4.24E.262			\$2,070,065
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$863,806	+	\$1,215,263	=	12	\$2,079,069

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)						
13. MINNESOTACARE TAX		13	\$0			
14. OTHER TAXES AND ASSESSMENTS		14	\$991,381			
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs a						

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

#### **Blue Cross Blue Shield of Minnesota**

Percent indirect expenses (out of total 2002 reported spending):

7.8%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH						oort for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using ex of indirect health care expenses.	sting accounting methods with allocations to sp	ecific	categories. This informati	on is	intend	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$9,694,533	+	\$4,653,356	=	1	\$14,347,889
1. BILLING AND ENROLLMENT		1		-	ı '	
	\$27,144,969	+	\$33,140,286	"	2A	\$60,285,255
2A. CLAIM PROCESSING	2442.000		001.115			245.040
2B. DETECTION AND PREVENTION OF FRAUD	\$113,603	+	\$31,445	=	2B	\$145,048
	\$17,964,103		\$7,412,020			\$25,376,123
3. CUSTOMER SERVICE		+		=	3	
	\$10,003,954		\$35,363,313		4.4	\$45,367,267
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$4,661,515		\$1,538,865	=	4B	\$6,200,380
4B. UNDERWRITING		*		=	46	
CA. DECUMATORY COMPLIANCE AND COVERNMENT DE	\$630,318	+	\$364,393	=	5A	\$994,711
5A. REGULATORY COMPLIANCE AND GOVERNMENT RE	\$68,915	H	\$90,799			\$159,714
5B. LOBBYING		+		=	5B	
	\$6,901,663		\$3,083,435			\$9,985,098
6. PROVIDER RELATIONS AND CONTRACTING		+		=	6	
	\$6,789,150		\$2,280,771		7	\$9,069,921
7. QUALITY ASSURANCE AND UTILIZATION MANAGEME	г	+		=	<b>'</b>	
	\$0		\$737,915	=	8	\$737,915
8. WELLNESS AND HEALTH EDUCATION		•		-	Ů	
	\$2,837,294		\$2,184,465	=	9	\$5,021,759
9. RESEARCH AND PRODUCT DEVELOPMENT		-			9	
	\$0		\$2,251,474	11	10	\$2,251,474
10. CHARITABLE CONTRIBUTIONS		+			10	
	\$8,714,517		\$25,216,150		11	\$33,930,667
11. GENERAL ADMINISTRATION		ľ				
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$95,524,534	+	\$118,348,687	=	12	\$213,873,221

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	1:	\$53,357,940 3			
14. OTHER TAXES AND ASSESSMENTS	1/	\$21,007,705 4			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0	15	\$0
16. CAPITAL ACQUISITIONS	\$9,817,080	16	\$9,817,080
17. OTHER CAPITAL COSTS	\$0	17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$9,817,080	18	\$9,817,080

#### Central States Health & Life Company of Omaha

Percent indirect expenses 15.1% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses. TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* \$3,745 \$3,027 \$6,772 1. BILLING AND ENROLLMENT \$41,704 \$83,148 \$124,852 2/ 2A. CLAIM PROCESSING \$4,131 \$1.894 \$6,025 2B 2B. DETECTION AND PREVENTION OF FRAUD \$17.543 \$24,119 \$41.663 3. CUSTOMER SERVICE \$56,232 \$43,140 \$99,372 4A. PRODUCT MANAGEMENT AND MARKETING \$7,466 \$6,055 \$13,521 4E 4B. UNDERWRITING \$2,601 \$2,217 \$4,818 5/ 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS \$0 \$0 5B 5B. LOBBYING \$0 \$0 \$0 6. PROVIDER RELATIONS AND CONTRACTING \$0 \$0 \$0 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT \$0 8. WELLNESS AND HEALTH EDUCATION \$9,251 \$5,272 \$14.522 9. RESEARCH AND PRODUCT DEVELOPMENT \$0 \$0 \$0 10 10. CHARITABLE CONTRIBUTIONS \$213,251 \$240,042 11 11. GENERAL ADMINISTRATION \$375,548 \$551,587 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12 \* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above) NA

13. MINNESOTACARE TAX		13	
14. OTHER TAXES AND ASSESSMENTS		14	\$118,773
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	NA
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	NA
18. TOTAL CAPITAL EXPENDITURES	NA	18	NA
		•	•

# **Combined Insurance Company of America**

Percent indirect expenses (out of total 2002 reported 10.6% spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

of indirect health care expenses.

16. CAPITAL ACQUISITIONS

17. OTHER CAPITAL COSTS

18. TOTAL CAPITAL EXPENDITURES

INDIRECT HEALTH CARE EXPENSES: Page 4 Report for period: 1/1/2002 to 12/31/2002

16

17

18

NA

NA

NA

NA

INDIRECT EXPENSE CATEGORY		Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
		NA	+	NA	_	1	NA
1. BILLING AND ENROLLMENT		NA NA		NA			NA NA
2A. CLAIM PROCESSING		NA.	+	NA.	=	2A	in.
ZA. CLAIM PROCESSING		NA		NA			NA
2B. DETECTION AND PREVENTION OF FRAUD			+		=	2B	
		NA	+	NA	=	3	NA
3. CUSTOMER SERVICE		NA NA		NA			NA NA
4A. PRODUCT MANAGEMENT AND MARKETING		NA	+	No.	=	4A	NA.
4A. PRODUCT MANAGEMENT AND MARKETING		NA		NA			NA
4B. UNDERWRITING			+		=	4B	
		NA	+	NA	_	5A	NA
5A. REGULATORY COMPLIANCE AND GOVERNMENT RE	LATIONS	NA NA		NA			NA
5B. LOBBYING			+		=	5B	
SE. EGBETING		NA		NA		_	NA
6. PROVIDER RELATIONS AND CONTRACTING			+		=	6	
		NA	+	NA	=	7	NA
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMEN	NT	NA NA		NA			NA
8. WELLNESS AND HEALTH EDUCATION			+		=	8	
6. WEELNESS AND HEALTH EDGGATION		NA		NA			NA
9. RESEARCH AND PRODUCT DEVELOPMENT			+		=	9	
		NA	+	NA	=	10	NA
10. CHARITABLE CONTRIBUTIONS		NA		NA			NA
11. GENERAL ADMINISTRATION			+		=	11	
12. TOTAL INDIRECT HEALTH CARE EXPENSES		NA		NA		12	\$441,650
12. TOTAL INDIRECT HEALTH CARE EXPENSES			+		=	12	
* Include ONLY salaries and benefits of ce	ntral office staff w	ho do not provide direct patier	ıt ca	re **Include expenses OTH	ER T	HAN s	alaries and benefits
Please put taxes and assessments on lines 13 and 14. Do n	ot include the tax	es in total indirect expenses (li	ne 1:	2, above)			
							NA
13. MINNESOTACARE TAX						13	
14. OTHER TAXES AND ASSESSMENTS						14	NA
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments							
Depreciation associated with these capital expenditures is to	be included in					LINE	
lines 1-12 as organizational expenses		2002 IN	CUR	RRED		#	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLIN	IIC			NA		15	NA
				NA			NA

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types

# **Connecticut General Life Insurance Co.**

Percent indirect expenses 3.9% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INNESOTA DEPARTMENT OF HEALTH						ort for period: 1/1/2002 to 12/31/20
he data submitted in this report may be estimated using existing according indirect health care expenses.	ounting methods with allocations to sp	ecific	c categories. This informati	on is	intend	led to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$574,185		\$1,412,843			\$1,987,02
. BILLING AND ENROLLMENT		+		=	1	
	\$993,259	+	\$2,444,017	-	2A	\$3,437,2
A. CLAIM PROCESSING	RE	H	RE			
B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	\$214,979		\$528,979		3	\$743,9
. CUSTOMER SERVICE		+		=	٥	
A DOODING MANAGEMENT AND MADISTING	\$321,108	+	\$790,121	=	4A	\$1,111,2
A. PRODUCT MANAGEMENT AND MARKETING	RE	H	RE			
B. UNDERWRITING		+		=	4B	
	\$2,721		\$6,696		5A	\$9,4
A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	ЭА	
	RE		RE			
SB. LOBBYING		+		=	5B	
B. LOBBTING	\$360,213		\$886,342			\$1,246,5
. PROVIDER RELATIONS AND CONTRACTING		+		=	6	
. PROVIDER RELATIONS AND CONTRACTING	\$176,570	H	\$434,468			\$611,0
	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	+	, , , , ,	=	7	,
. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	RE		RE			
	, , ,	+	NL	=	8	
. WELLNESS AND HEALTH EDUCATION	\$13,606		\$33,480			\$47,0
	\$13,000	+	<b>\$33,400</b>	=	9	\$47,0
. RESEARCH AND PRODUCT DEVELOPMENT						
	RE	+	RE	=	10	
D. CHARITABLE CONTRIBUTIONS				_	"	
	\$487,105		\$1,198,573			\$1,685,6
I. GENERAL ADMINISTRATION		+		=	11	
	\$3,143,747	Ħ	\$7,735,517			\$10,879,2
2. TOTAL INDIRECT HEALTH CARE EXPENSES		+		=	12	

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)						
13. MINNESOTACARE TAX	13	NA				
14. OTHER TAXES AND ASSESSMENTS	14	\$279,833				

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	L	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	\$909,521
18. TOTAL CAPITAL EXPENDITURES	NA		18	\$909,521

### **Continental General Insurance Co.**

Percent indirect expenses 1 (out of total 2002 reported spending):

15.0%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
·	NR	+	\$19,438	=	1	\$19,43
1. BILLING AND ENROLLMENT		*				
	NR		\$182,988			\$182,98
2A. CLAIM PROCESSING		+		=	2A	
	NR		NR		0.0	1
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	NR		\$140,779			\$140,77
3. CUSTOMER SERVICE		+		=	3	
	NR	Ħ	\$3,523			\$3,52
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	NR	Ħ	NR			ı
4B. UNDERWRITING		+		=	4B	
45. ONDERWINIO	NR	H	\$36,557			\$36,55
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	5A	
DA. REGULATORT COMPLIANCE AND GOVERNMENT RELATIONS	NR	H	NR			!
ED LORBVING		+		=	5B	
5B. LOBBYING	NR	H	NR			
C. PROVIDER RELATIONS AND CONTRACTING		+		=	6	
6. PROVIDER RELATIONS AND CONTRACTING	NR	H	NR			
		+		=	7	
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	NR	H	NR			
		+		=	8	
8. WELLNESS AND HEALTH EDUCATION	NR	H	NR			
		+	1915	=	9	·
9. RESEARCH AND PRODUCT DEVELOPMENT	NR	H	NR			
	NA.	+	NX	=	10	'
0. CHARITABLE CONTRIBUTIONS	\$544,673	$\sqcup$	\$167,937			\$712,61
	\$344,073	+	\$107,937	=	11	\$712,01
1. GENERAL ADMINISTRATION	6544.070		\$554.000			\$4.00F.00
2. TOTAL INDIRECT HEALTH CARE EXPENSES	\$544,673	+	\$551,222	=	12	\$1,095,89
* Include ONLY salaries and benefits of central offi	ce staff who do not provide direct patier	nt car	e **Include expenses OTH	ER T	HAN sa	alaries and benefits
Near and town and economists as lines 42 and 44. Secretically	de the toyon in total indicate over an and	na 10	abova			
Please put taxes and assessments on lines 13 and 14. Do not include	ue trie taxes in total indirect expenses (ii	ne 12	, above)			
						\$123,8

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	\$123,813 3			
14. OTHER TAXES AND ASSESSMENTS	14	\$145,186 I			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	L	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

#### **Delta Dental Plan of Minnesota**

Percent indirect expenses (out of total 2002 reported spending):

4.8%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH						port for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using existing according of indirect health care expenses.	counting methods with allocations to sp	oecifi	ic categories. This informati	ion is	inten	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$1,579,505		\$1,486,121		1	\$3,065,626
1. BILLING AND ENROLLMENT		+		=		
	\$2,660,422	Ι.	\$1,294,235	=	2A	\$3,954,657
2A. CLAIM PROCESSING		+		-	24	
	\$313,142		\$89,974			\$403,110
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	\$4,322,161		\$12,704			\$4,334,86
3. CUSTOMER SERVICE		+		=	3	
	\$2,212,620		\$4,474,198			\$6,686,81
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
47. TRODUCT MANAGEMENT AND MARKETING	\$377,813		\$3,435			\$381,248
4B. UNDERWRITING		+		=	4B	
45. UNDERWINING	\$791,246	Ħ	\$349,509			\$1,140,755
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	,	+		=	5A	
3A. REGULATORT COMPLIANCE AND GOVERNMENT RELATIONS	\$153,612	H	\$105,462			\$259,074
SD. LODDWING		+		=	5B	
5B. LOBBYING	\$1,222,682	$\vdash$	\$4,726			\$1,227,408
A DESCRIPTION AND SOUTH ACTIVE		+		=	6	
6. PROVIDER RELATIONS AND CONTRACTING	\$520,831	+	\$72,216			\$593,040
	***************************************	+	<b>*</b> ,	=	7	,,,,,,,
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$126,433	+	\$88,539			\$214,972
	Ų.126, 188	+	<b>400,000</b>	=	8	
8. WELLNESS AND HEALTH EDUCATION	\$304,457	${\mathbb H}$	\$150,797			\$455,253
	\$504,457	+	\$100,101	=	9	<b>\$</b> 700,250
9. RESEARCH AND PRODUCT DEVELOPMENT	\$0	$\blacksquare$	\$6,950			\$6,950
	\$0	+	\$6,950	=	10	
10. CHARITABLE CONTRIBUTIONS	\$0.440.440		\$0.000.440			\$5.440.55I
	\$2,449,143	+	\$2,963,412	=	11	\$5,412,555
11. GENERAL ADMINISTRATION		Ш	•••			
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$17,034,066		\$11,102,275	=	12	\$28,136,342
TO THE MENT OF THE ENGLO				-	'-	

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX		13	\$11,126,997		
14. OTHER TAXES AND ASSESSMENTS		14	\$26,593		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0	15	\$0
16. CAPITAL ACQUISITIONS	\$2,147,311	16	\$2,147,311
17. OTHER CAPITAL COSTS	\$0	17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$2,147,311	18	\$2,147,311

#### **Federated Mutual Insurance Co.**

Percent indirect expenses 6 (out of total 2002 reported spending):

6.5%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH

Report for period: 1/1/2002 to 12/31/2002

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types MINNESOTA DEPARTMENT OF HEALTH TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Other Expenses\*\* Salaries and Benefits\* = CATEGORY) \$93,908 \$64.874 \$29.034 1. BILLING AND ENROLLMENT \$1.638.271 \$3.003.871 \$1.365.600 2A 2A. CLAIM PROCESSING \$15,029 \$4,662 \$19,691 2B 2B. DETECTION AND PREVENTION OF FRAUD \$41,916 \$11,968 \$53,884 3. CUSTOMER SERVICE \$1,722,259 \$622,821 \$2,385,080 4/ 4A. PRODUCT MANAGEMENT AND MARKETING \$304,696 \$158,590 \$463,286 4B 4B. UNDERWRITING \$20,179 \$5,297 \$25,476 5A 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS \$0 \$0 \$0 5B 5B. LOBBYING \$35.061 \$8.661 \$43,722 6. PROVIDER RELATIONS AND CONTRACTING \$41,916 \$11,968 \$53,884 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT \$7,047 \$1,731 \$8,778 8. WELLNESS AND HEALTH EDUCATION \$39,595 \$138,474 9. RESEARCH AND PRODUCT DEVELOPMENT \$0 10 10. CHARITABLE CONTRIBUTIONS \$837.025 \$65.083 \$902,108 11 11. GENERAL ADMINISTRATION \$4,554,481 \$2,637,681 \$7,192,162 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the tax	es in total indirect expenses (line 12, above)	
13. MINNESOTACARE TAX	1	3
14. OTHER TAXES AND ASSESSMENTS	1	\$2,418,125

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0		15	\$0
16. CAPITAL ACQUISITIONS	\$0		16	\$0
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0		18	\$0

#### **First Plan of Minnesota**

Percent indirect expenses (out of total 2002 reported spending):

4.4%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH Report for period: 1/1/2002 to 12/31/2002 The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses. TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* = CATEGORY) \$106,427 1. BILLING AND ENROLLMENT \$334,567 \$643,398 \$308,831 2A = 2A. CLAIM PROCESSING \$17,901 \$554 \$18,455 2B 2B. DETECTION AND PREVENTION OF FRAUD \$96,116 \$9,506 \$105,622 3. CUSTOMER SERVICE \$132,837 \$97,300 \$221,137 4A 4A. PRODUCT MANAGEMENT AND MARKETING \$39,869 \$2,545 \$42,414 4B 4B. UNDERWRITING \$125,977 \$31,494 \$157,471 5A 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS \$0 \$4,218 \$4,218 5B 5B. LOBBYING \$71,711 \$15,742 \$87,453 6. PROVIDER RELATIONS AND CONTRACTING \$106,533 \$83,704 \$190,237 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT \$49.923 \$23,112 \$66.035 8. WELLNESS AND HEALTH EDUCATION \$861 \$2,777 \$1.916 9. RESEARCH AND PRODUCT DEVELOPMENT \$3,000 \$67,444 \$70,444 10 10. CHARITABLE CONTRIBUTIONS \$386,057 \$279,559 \$665,616 11 11. GENERAL ADMINISTRATION \$1,419,391 \$962,313 \$2,381,704 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)				
13. MINNESOTACARE TAX	1	\$233,729		
14. OTHER TAXES AND ASSESSMENTS	1	\$340,106		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$70,560		15	\$206,904
16. CAPITAL ACQUISITIONS	\$272,454		16	\$311,453
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$343,014		18	\$518,357

#### Fortis Benefits Insurance Co.

Percent indirect expenses (out of total 2002 reported spending):

29.2%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$55,504		\$47,907			\$103,41
1. BILLING AND ENROLLMENT		+		=	1	
	\$128,623		\$177,243			\$305,86
2A. CLAIM PROCESSING		+		=	2A	
ZA. GEAINT ROOESSING	\$17,000	H	\$3,310			\$20,31
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
2B. DETECTION AND FREVENTION OF FRAUD	\$160,044		\$117,254			\$277,29
O CHOTOMED CERVICE		+		=	3	
3. CUSTOMER SERVICE	\$154,856		\$360,768			\$515,62
		+	. ,	=	4A	
4A. PRODUCT MANAGEMENT AND MARKETING	\$72,215		\$76,073			\$148,28
	<b>,</b> , , , , , , , , , , , , , , , , , ,	+	***,****	=	4B	*****
4B. UNDERWRITING	\$10,976	H	\$13,995			\$24,97
	\$10,570	+	<b>\$10,000</b>	=	5A	Ψ24,51
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	\$0		\$0			\$1
	\$0	+	φυ	=	5B	Ş1
5B. LOBBYING	646.404		6454 507			\$000 TT
	\$46,191	+	\$154,587	=	6	\$200,77
6. PROVIDER RELATIONS AND CONTRACTING						
	\$93,600	+	-\$2,804	=	7	\$90,79
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT					-	
	\$1,764	+	\$1,279	=	8	\$3,04
8. WELLNESS AND HEALTH EDUCATION		+		-	0	
	\$2,347		\$10,535		9	\$12,88
9. RESEARCH AND PRODUCT DEVELOPMENT		+		=	9	
	\$0		\$1,559		- 10	\$1,55
0. CHARITABLE CONTRIBUTIONS		+		=	10	
	\$430,782		\$350,527			\$781,31
1. GENERAL ADMINISTRATION		+		=	11	
	\$1,173,907		\$1,312,239			\$2,486,14
2. TOTAL INDIRECT HEALTH CARE EXPENSES		+		=	12	

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	\$29			
14. OTHER TAXES AND ASSESSMENTS	14	\$360,189			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		NE 2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15 NA
16. CAPITAL ACQUISITIONS	NA		16 NA
17. OTHER CAPITAL COSTS	NA		NA NA
18. TOTAL CAPITAL EXPENDITURES	NA		18 NA

#### **Fortis Insurance Co.**

Percent indirect expenses (out of total 2002 reported spending):

13.8%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$140,125		\$106,836			\$246,96
1. BILLING AND ENROLLMENT		+		=	1	
··	\$445,346	Ħ	\$567,344			\$1,012,69
2A. CLAIM PROCESSING		+		=	2A	
	\$61,628		\$10,949		2D	\$72,57
2B. DETECTION AND PREVENTION OF FRAUD		+			2B	
	\$719,259	+	\$388,738	=	3	\$1,107,99
3. CUSTOMER SERVICE		+			3	
	\$1,651,784	+	\$1,936,999	-	4A	\$3,588,78
4A. PRODUCT MANAGEMENT AND MARKETING		Ť			7/1	
	\$382,423	+	\$231,314	_	4B	\$613,73
4B. UNDERWRITING		Ш	*			
	\$52,283	+	\$47,021	_	5A	\$99,30
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		Ш				
	\$0	+	\$0	=	5B	\$
5B. LOBBYING	\$151,708	$\sqcup \downarrow$	\$801,114			\$952,82
	\$151,706	+	\$601,114	=	6	\$952,62
6. PROVIDER RELATIONS AND CONTRACTING	\$299,916	$\sqcup$	\$71,892			\$371,80
	\$299,916	+	\$71,092	=	7	\$371,000
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$7,610	$\vdash \vdash$	\$5,753			\$13,36
	ψ,,σ,σ	+	<b>40,700</b>	=	8	ψ10,500
8. WELLNESS AND HEALTH EDUCATION	\$88,253	$\vdash$	\$35,543			\$123,79
	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	+	***,***	=	9	*,
9. RESEARCH AND PRODUCT DEVELOPMENT	NA	H	\$86,783			\$86,78
O CHARITARI E CONTRIBUTIONO		+	,,	=	10	••••
0. CHARITABLE CONTRIBUTIONS	\$1,572,538	$\forall$	\$1,309,334			\$2,881,87
1. GENERAL ADMINISTRATION		+		=	11	
II. GENERAL ADMINISTRATION	\$5,572,878	${\dagger}$	\$5,599,626			\$11,172,50
12. TOTAL INDIRECT HEALTH CARE EXPENSES		+		=	12	

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	1	\$3,655			
14. OTHER TAXES AND ASSESSMENTS	1	\$1,116,838 14			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

#### **Golden Rule Insurance**

Percent indirect expenses (out of total 2002 reported spending):

10.6%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

f indirect health care expenses.  INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$6,711		\$4,066			\$10,77
1. BILLING AND ENROLLMENT		+		=	1	
I. BILLING AND ENROLLMENT	\$59,105	H	\$35,806			\$94,91
		+		=	2A	
2A. CLAIM PROCESSING	\$1,865	H	\$1,130			\$2,99
	Ų.,660	+	<b>\$1,100</b>	=	2B	<b>\$2,00</b>
2B. DETECTION AND PREVENTION OF FRAUD	\$7,085	Н	\$4,292			\$11,37
	\$1,005	+	\$4,292	=	3	\$11,37
3. CUSTOMER SERVICE						
	\$0	+	\$219,753	=	4A	\$219,75
4A. PRODUCT MANAGEMENT AND MARKETING		+		-	**	
	\$0		\$0			•
4B. UNDERWRITING		+		=	4B	
	\$44,693		\$27,075			\$71,76
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	5A	
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	\$0	H	\$0			\$
		+		=	5B	
5B. LOBBYING	\$983	H	\$595			\$1,57
	<b>\$335</b>	+	Ų.	=	6	Ų.,o.
6. PROVIDER RELATIONS AND CONTRACTING		Ш	4500			
	\$884	+	\$536	=	7	\$1,42
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT						
	\$98		\$60		8	\$15
8. WELLNESS AND HEALTH EDUCATION		+		=	°	
	\$0		\$0			\$
9. RESEARCH AND PRODUCT DEVELOPMENT		+		=	9	
3. RECEARCH AND I RODGET BETTERS MERT	\$0	H	\$0			\$
MA CHARITARI E CONTRIBUTIONO		+		=	10	
IO. CHARITABLE CONTRIBUTIONS	\$69,637	H	\$42,187			\$111,82
	, , , , ,	+	,	=	11	*****
11. GENERAL ADMINISTRATION	\$191,061	$\vdash$	\$335,501			\$526,56
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$191,061	+	φ335,301	=	12	\$526,56

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	\$271 3			
14. OTHER TAXES AND ASSESSMENTS	14	\$86,306			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	L	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

#### **Great-West Life & Annuity Insurance Co.**

Percent indirect expenses 7.0 (out of total 2002 reported spending):

7.0%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH Report for period: 1/1/2002 to 12/31/2002 The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses. TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* CATEGORY) \$548,000 1. BILLING AND ENROLLMENT \$0 \$2,620,000 \$2,620,000 2A 2A. CLAIM PROCESSING NA NA 2B 2B. DETECTION AND PREVENTION OF FRAUD \$47,000 \$999,000 \$1,046,000 3. CUSTOMER SERVICE \$25,000 \$1,734,000 \$1,709,000 4A 4A. PRODUCT MANAGEMENT AND MARKETING \$456,000 \$456,000 4B 4B. UNDERWRITING \$12,000 \$21,000 \$33,000 54 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS \$0 \$0 \$0 5B 5B. LOBBYING \$6,000 \$128,000 \$134,000 6. PROVIDER RELATIONS AND CONTRACTING \$49,000 \$549,000 \$598,000 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT \$3,000 \$44,000 \$47,000 8. WELLNESS AND HEALTH EDUCATION NA NA NA 9. RESEARCH AND PRODUCT DEVELOPMENT NA NA NA 10 10. CHARITABLE CONTRIBUTIONS NA NΑ NA 11 11. GENERAL ADMINISTRATION \$625,000 \$6,591,000 \$7,216,000 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX		13	NA		
14. OTHER TAXES AND ASSESSMENTS		14	\$782,100		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

#### **HealthPartners**

Percent indirect expenses 7.6% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

MINNESOTA DEPARTMENT OF HEALTH The data submitted in this report may be estimated using existing acco	unting methods with allocations to en	ooific	estagorios This informati	on ic		ort for period: 1/1/2002 to 12/31/200
of indirect health care expenses.	unting methods with anocations to sp	ecinic	categories. This informati	011 15	intend	led to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
·	\$4,560,803		\$1,379,671			\$5,940,474
1. BILLING AND ENROLLMENT		+		=	1	
I. BILLING AND ENROLLMENT	\$14,922,574		\$2,569,455			\$17,492,02
	<b>*</b> 11,5==,611	+	<del>,,</del>	=	2A	<b>*</b> · · · <b>,</b> · · <b>-</b> · · · · ·
2A. CLAIM PROCESSING	\$444.040		<b>\$20.440</b>			6440.45
	\$411,016	+	\$38,143	=	2B	\$449,159
2B. DETECTION AND PREVENTION OF FRAUD						
	\$6,337,441		\$164,828			\$6,502,269
3. CUSTOMER SERVICE		+		=	3	
C. COOTOMER CERTICE	\$9,854,424		\$7,013,210			\$16,867,634
		+		=	4A	
4A. PRODUCT MANAGEMENT AND MARKETING	\$2,425,303		\$115,048			\$2,540,35
	\$2,423,303	+	\$113,040	=	4B	Ψ2,340,331
4B. UNDERWRITING						
	\$1,191,843	l . l	\$710,283		5A	\$1,902,126
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	ЭA	
	\$121,000		\$30,000			\$151,000
SD. LODDYING		+		=	5B	
5B. LOBBYING	\$3,386,721	<del>     </del>	\$116,536			\$3,503,257
	\$40,000,121	+	Ųo,000	=	6	\$0,000,200
6. PROVIDER RELATIONS AND CONTRACTING			** ***			
	\$16,757,891	+	\$9,885,732	=	7	\$26,643,623
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT		•		-	<b>'</b>	
	\$4,054,566		\$722,074			\$4,776,640
8. WELLNESS AND HEALTH EDUCATION		+		=	8	
6. WELLNESS AND HEALTH EDUCATION	\$706,615		\$26,306			\$732,921
	· ·	+		=	9	
9. RESEARCH AND PRODUCT DEVELOPMENT	NA NA	1	\$319,725			\$319,725
	NA NA	+	\$319,723	=	10	\$319,725
10. CHARITABLE CONTRIBUTIONS						
	\$29,001,301	1. [	\$39,442,488		11	\$68,443,789
11. GENERAL ADMINISTRATION		+		=	11	
	\$93,731,497	Ħ	\$62,533,500			\$156,264,997
12. TOTAL INDIRECT HEALTH CARE EXPENSES		+		=	12	

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)				
13. MINNESOTACARE TAX	15	\$10,300,000 3		
14. OTHER TAXES AND ASSESSMENTS	12	\$18,274,000 4		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs a			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$8,664,543	15	\$8,577,046
16. CAPITAL ACQUISITIONS	\$27,553,125	16	\$27,359,695
17. OTHER CAPITAL COSTS	\$0	17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$36,217,668	18	\$35,936,741

#### **HMO Minnesota dba Blue Plus**

Percent indirect expenses 7.5% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH						oort for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using exist of indirect health care expenses.	ing accounting methods with allocations to sp	ecifi	c categories. This informati	on is	intend	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$1,765,350		\$962,781		4	\$2,728,131
1. BILLING AND ENROLLMENT		+		=	'	
2A. CLAIM PROCESSING	\$5,105,457	+	\$6,059,896	=	2A	\$11,165,353
ZA. CEAIM I NOCESSING	\$20,345		\$5,590			\$25,935
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
2B. DETECTION AND I REVENTION OF TRACE	\$2,409,128		\$1,185,149			\$3,594,277
3. CUSTOMER SERVICE		+		=	3	
o. oooromen oenvioe	\$1,688,502		\$5,822,788			\$7,511,290
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
TALL I RODGET MANAGEMENT AND MARKETING	\$1,196,043		\$338,790			\$1,534,833
4B. UNDERWRITING		+		=	4B	
45. ONDERWITING	\$149,485		\$240,073			\$389,558
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELA	TIONS	+		=	5A	
JA. REGULATORY COMPENANCE AND GOVERNMENT REEA	\$12,383		\$16,521			\$28,904
5B. LOBBYING		+		=	5B	
OB. LOBBINO	\$1,706,417		\$897,783			\$2,604,200
6. PROVIDER RELATIONS AND CONTRACTING		+		=	6	
0. PROVIDER RELATIONS AND CONTRACTING	\$1,250,726		\$1,548,224			\$2,798,950
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT		+		=	7	
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$0		\$116,737			\$116,737
9 WELLNESS AND HEALTH EDUCATION		+		=	8	
8. WELLNESS AND HEALTH EDUCATION	\$423,563		\$326,106			\$749,669
O DESEADOU AND DRODUCT DEVEL ORMENT		+		=	9	
9. RESEARCH AND PRODUCT DEVELOPMENT	\$0	H	\$41,838			\$41,838
40. CHARITARI E CONTRIBUTIONS		+		=	10	
10. CHARITABLE CONTRIBUTIONS	\$4,544,232	H	\$4,039,947			\$8,584,179
44 0514504 40441405045104		+	, ,,-	=	11	,,,,,
11. GENERAL ADMINISTRATION	\$20,271,631	H	\$21,602,223			\$41,873,854
12. TOTAL INDIRECT HEALTH CARE EXPENSES	120,211,001	+	,- <b>72,22</b> 0	=	12	Ţ, <b>0.10,00</b> 1

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)				
13. MINNESOTACARE TAX	13	\$2,307,656		
14. OTHER TAXES AND ASSESSMENTS	14	\$5,359,383 4		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs a	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0	15	\$0
16. CAPITAL ACQUISITIONS	\$0	16	\$0
17. OTHER CAPITAL COSTS	\$0	17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0	18	\$0

#### Jefferson Pilot Financial Insurance Co.

Percent indirect expenses 6.0% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses TOTAL (FOR INDIRECT EXPENSE CATEGORY) LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* RE RE 1. BILLING AND ENROLLMENT RE RE RE 2A 2A. CLAIM PROCESSING RE RE RE 2B 2B. DETECTION AND PREVENTION OF FRAUD RF RF RF 3. CUSTOMER SERVICE RE RE RE 4A 4A. PRODUCT MANAGEMENT AND MARKETING RE RE RE 4B 4B. UNDERWRITING RE RE RE 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS RE RE RE 5B 5B. LOBBYING RE RE RE 6. PROVIDER RELATIONS AND CONTRACTING RE RE RE 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT RE RE RE 8. WELLNESS AND HEALTH EDUCATION RE RE RE 9. RESEARCH AND PRODUCT DEVELOPMENT RE RE RE 10 10. CHARITABLE CONTRIBUTIONS RE RE \$285.564 11 11. GENERAL ADMINISTRATION \$285,564 RE RE 12. TOTAL INDIRECT HEALTH CARE EXPENSES \* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)

13. MINNESOTACARE TAX		13	N <i>A</i>
14. OTHER TAXES AND ASSESSMENTS		14	N <i>A</i>
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	NA
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	N#
18. TOTAL CAPITAL EXPENDITURES	NA	18	N#

#### John Alden Life Insurance Co.

Percent indirect expenses (out of total 2002 reported spending):

14.0%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$17,841		\$10,778			\$28,62
. BILLING AND ENROLLMENT		+		=	1	
DIELINO AND ENNOCEMENT	\$91,283	Ħ	\$128,628			\$219,91
2A. CLAIM PROCESSING		+		=	2A	
DEPART HOSE SONO	\$2,597	Ħ	\$583			\$3,18
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
EL. DETECTION AND I REVENTION OF I RAGE	\$118,453	Ħ	\$86,624			\$205,07
3. CUSTOMER SERVICE		+		=	3	
S. GOSTOMEN SERVICE	\$471,444		\$465,078			\$936,52
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
THOUSE MANAGEMENT AND MARKETING	\$66,905	Ħ	\$61,523			\$128,42
4B. UNDERWRITING		+		=	4B	
on the second se	\$8,840		\$11,865			\$20,70
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	5A	
A. REGULATORY GOIN ELANGE AND GOVERNMENT REPATIONS	\$0	Ħ	\$0			\$
5B. LOBBYING		+		=	5B	
20211110	\$76,791		\$180,205			\$256,99
6. PROVIDER RELATIONS AND CONTRACTING		+		=	6	
. TROVIDER REENTING AND CONTRACTING	\$77,246		-\$37,323			\$39,92
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT		+		=	7	
- WALIT ADDUNANCE AND OTHER TION MANAGEMENT	\$1,796	Ħ	\$1,342			\$3,13
8. WELLNESS AND HEALTH EDUCATION		+		=	8	
. WEEKEGG AND HEAETH EDGGATION	\$4,034		\$15,405			\$19,43
9. RESEARCH AND PRODUCT DEVELOPMENT		+		=	9	
	\$0	Ħ	\$1,431			\$1,43
0. CHARITABLE CONTRIBUTIONS		+		=	10	
	\$396,196	Ħ	\$359,881			\$756,07
1. GENERAL ADMINISTRATION		+		=	11	
	\$1,333,432	Ħ	\$1,286,024			\$2,619,45
2. TOTAL INDIRECT HEALTH CARE EXPENSES		+		=	12	

13. MINNESOTACARE TAX		13	NA
14. OTHER TAXES AND ASSESSMENTS		14	\$268,710
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs an	and 2002 recommends		
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	N#
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	NA
18. TOTAL CAPITAL EXPENDITURES	NA	18	N.A

#### **Life Investors Insurance Company of America**

Percent indirect expenses (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH Report for period: 1/1/2002 to 12/31/2002 The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* = CATEGORY) \$26,043 \$22,720 \$3.323 1. BILLING AND ENROLLMENT \$12,474 \$90.662 \$78,188 2/ 2A. CLAIM PROCESSING NA 2B 2B. DETECTION AND PREVENTION OF FRAUD \$22,720 \$3,323 \$26,043 3. CUSTOMER SERVICE \$0 \$412,878 \$412,878 4/ 4A. PRODUCT MANAGEMENT AND MARKETING \$21,728 \$6,874 \$28,602 4B 4B. UNDERWRITING \$6,725 \$1,883 \$8,608 5,4 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS NA NΔ NA 5B 5B. LOBBYING NA NA NA 6. PROVIDER RELATIONS AND CONTRACTING \$0 \$21,130 \$21,130 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT NA NA NA 8. WELLNESS AND HEALTH EDUCATION 9. RESEARCH AND PRODUCT DEVELOPMENT 10 10. CHARITABLE CONTRIBUTIONS \$21,208 \$121,080 \$142,288 11 11. GENERAL ADMINISTRATION \$758,565 \$174,560 \$584,005 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	NA B			
14. OTHER TAXES AND ASSESSMENTS	14	\$80,146			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	L	INE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA NA		18	NA

#### **Medica Health Plans**

Percent indirect expenses (out of total 2002 reported spending):

9.1%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses. TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* CATEGORY) \$1,847,347 \$12,780,397 \$14,627,744 1. BILLING AND ENROLLMENT \$1,739,753 \$21,586,173 \$23,325,926 2/ 2A. CLAIM PROCESSING \$145,350 \$111.862 \$257.212 2B 2B. DETECTION AND PREVENTION OF FRAUD \$3,789,993 \$6.887.268 \$10.677.261 3. CUSTOMER SERVICE \$28,035,542 \$4,276,837 \$32,312,379 4A. PRODUCT MANAGEMENT AND MARKETING \$233,442 \$179,658 \$413,100 4B 4B. UNDERWRITING \$1,267,626 \$1,568,910 \$2,836,536 5/ 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS \$357,928 \$275,464 \$633,392 5B 5B. LOBBYING \$2,290,587 \$2,360,255 \$4,650,842 6. PROVIDER RELATIONS AND CONTRACTING \$2.021.197 \$3.949.334 \$5.970.531 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT \$655,530 \$549,205 \$1,204,735 8. WELLNESS AND HEALTH EDUCATION \$164,067 \$2.052.567 \$2,216,634 9. RESEARCH AND PRODUCT DEVELOPMENT \$2,506,331 \$2,514,558 \$8,227 10 10. CHARITABLE CONTRIBUTIONS \$14,864,944 \$13,527,226 \$28,392,170 11 11. GENERAL ADMINISTRATION \$33,662,828 \$96,370,192 \$130,033,020 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	\$0			
14. OTHER TAXES AND ASSESSMENTS	14	\$21,291,611			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0		15	\$0
16. CAPITAL ACQUISITIONS	\$0		16	\$0
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0		18	\$0

#### **Medica Insurance Co.**

Percent indirect expenses (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH						oort for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using ex of indirect health care expenses.	sting accounting methods with allocations to sp	ecifi	c categories. This informati	on is	intend	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$355,220		\$2,758,806			\$3,114,026
1. BILLING AND ENROLLMENT		+		=	1	
2A. CLAIM PROCESSING	\$334,531	+	\$4,665,535	=	2A	\$5,000,066
ZA. CLAIM PROCESSING	\$27,949	H	\$21,510			\$49,459
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
2B. DETECTION AND PREVENTION OF FRAUD	\$728,766	H	\$1,429,652			\$2,158,418
3. CUSTOMER SERVICE		+		=	3	
U. GOOTOMER GERVIOE	\$822,379	H	\$7,379,619			\$8,201,998
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
TAL TROUGH MARKACEMENT AND MARKETING	\$44,888	Ħ	\$34,546			\$79,434
4B. UNDERWRITING		+		=	4B	
4B. UNDERWRITING	\$243,748		\$331,579			\$575,327
5A. REGULATORY COMPLIANCE AND GOVERNMENT REI	ATIONS	+		=	5A	
SA. REGULATORT COMPLIANCE AND GOVERNMENT REI	\$68,825	H	\$52,968			\$121,793
5B. LOBBYING		+		=	5B	
3B. LUBBTING	\$440,450		\$469,692			\$910,142
		+		=	6	,
6. PROVIDER RELATIONS AND CONTRACTING	\$388,650	+	\$756,905			\$1,145,555
	_	+	,	=	7	
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMEN	T \$126,050	H	\$106,791			\$232,841
	Ų.125,000	+	<b>\$100,101</b>	=	8	<del></del>
8. WELLNESS AND HEALTH EDUCATION	\$31,548		\$445,779			\$477,327
	\$61,546	+	ψ <del>110</del> ,110	=	9	<del>\$411,021</del>
9. RESEARCH AND PRODUCT DEVELOPMENT	\$1,582	$\blacksquare$	\$1,217			\$2,799
	\$1,362	+	\$1,217	=	10	\$2,755
10. CHARITABLE CONTRIBUTIONS	***************************************	$\sqcup$	\$2.670.74F			\$F.F.10.071
	\$2,868,929	+	\$2,679,745	=	11	\$5,548,674
11. GENERAL ADMINISTRATION		$\sqcup$	***************************************			
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$6,483,515	+	\$21,134,344	=	12	\$27,617,859

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	\$0			
14. OTHER TAXES AND ASSESSMENTS	14	\$10,076,254			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0		15	\$0
16. CAPITAL ACQUISITIONS	\$0		16	\$0
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0		18	\$0

#### MEGA Life and Health Insurance Co.

Percent indirect expenses (out of total 2002 reported spending):

12.3%

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INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH Report for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types MINNESOTA DEPARTMENT OF HEALTH TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* = CATEGORY) \$30,831 \$24.665 \$6.166 1. BILLING AND ENROLLMENT \$102.821 \$18.993 \$121.814 2A 2A. CLAIM PROCESSING \$4,625 \$4,625 \$0 2B 2B. DETECTION AND PREVENTION OF FRAUD \$51,333 \$38,043 \$89,376 3. CUSTOMER SERVICE \$36,997 \$24,664 \$61,661 4/ 4A. PRODUCT MANAGEMENT AND MARKETING NA NA NΑ 4B 4B. UNDERWRITING NA NA NA 5A 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS NA NA NΔ 5B 5B. LOBBYING NA NA NA 6. PROVIDER RELATIONS AND CONTRACTING NA NA NA 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT NA NA NA 8. WELLNESS AND HEALTH EDUCATION NA NA 9. RESEARCH AND PRODUCT DEVELOPMENT NA 10 10. CHARITABLE CONTRIBUTIONS \$79,196 \$39.048 \$118,244 11 11. GENERAL ADMINISTRATION \$299,637 \$126,914 \$426,551 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)						
13. MINNESOTACARE TAX		\$216				
14. OTHER TAXES AND ASSESSMENTS		14				

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0		15	\$0
16. CAPITAL ACQUISITIONS	\$0		16	\$0
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0		18	\$0

#### Metropolitan Health Plan

Percent indirect expenses (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses TOTAL (FOR INDIRECT EXPENSE CATEGORY) INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* 1. BILLING AND ENROLLMENT \$1,379,465 \$1,745,545 \$3,125,010 2/ 2A. CLAIM PROCESSING \$72,768 \$18,087 \$90,855 2B 2B. DETECTION AND PREVENTION OF FRAUD \$1,080,074 \$931,903 \$2,011,977 3. CUSTOMER SERVICE \$218,235 \$464,579 \$682,814 4/ 4A. PRODUCT MANAGEMENT AND MARKETING \$0 \$0 \$0 4B 4B. UNDERWRITING \$800,777 \$1,257,834 \$2,058,611 5/ 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS \$0 \$0 5E 5B. LOBBYING \$383,878 \$307,213 \$691,091 6. PROVIDER RELATIONS AND CONTRACTING \$1,364,806 \$548,815 \$1,913,621 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT \$133,711 \$88,508 \$222,219 8. WELLNESS AND HEALTH EDUCATION \$0 \$137,447 \$137,447 9. RESEARCH AND PRODUCT DEVELOPMENT \$220,127 \$0 \$220,127 10 10. CHARITABLE CONTRIBUTIONS \$1,252,600 \$487,817 \$764,783 11. GENERAL ADMINISTRATION \$6,177,624 \$6,827,053 \$13,004,677 12. TOTAL INDIRECT HEALTH CARE EXPENSES \* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	NA			
14. OTHER TAXES AND ASSESSMENTS	14	\$405,279			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA NA		15	NA
16. CAPITAL ACQUISITIONS	NA NA		16	NA
17. OTHER CAPITAL COSTS	NA NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA NA		18	NA

# **Monumental Life Insurance Co.**

Percent indirect expenses (out of total 2002 reported spending):

37.9%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$7,839		\$5,938	=	1	\$13,777
1. BILLING AND ENROLLMENT						
	\$17,506	.	\$13,260	=	2A	\$30,766
2A. CLAIM PROCESSING		Ľ				
	NA		NA	=	2B	N.
2B. DETECTION AND PREVENTION OF FRAUD						
	\$2,444		\$1,852	=	3	\$4,296
3. CUSTOMER SERVICE						
	\$21,875		\$16,502	=	4A	\$38,287
4A. PRODUCT MANAGEMENT AND MARKETING		Ľ				
	\$8,507		\$6,444	=	4B	\$14,951
4B. UNDERWRITING		Ľ				
	\$5,954		\$4,510	=	5A	\$10,464
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		Ľ			0,1	
	NA		NA	=	5B	N/
5B. LOBBYING					0.5	
	NA		NA	=	6	N/
6. PROVIDER RELATIONS AND CONTRACTING					Ů	
	NA		NA	=	7	N
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT						
	NA		NA	=	8	N/
8. WELLNESS AND HEALTH EDUCATION					Ů	
	\$1,075	+	\$814	=	9	\$1,889
9. RESEARCH AND PRODUCT DEVELOPMENT		*				
	NA	+	NA	=	10	N/
IO. CHARITABLE CONTRIBUTIONS		*			10	
	\$104,401	+	\$79,081	=	11	\$183,482
11. GENERAL ADMINISTRATION		•		-	''	
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$169,511	+	\$128,401	=	12	\$297,912
* Include ONLY salaries and benefits of central office s	taff who do not provide direct patier		re **Include expenses OTH	ER T		alaries and benefits
moduce GNET suranes and serious of central office's	ao not provide direct patier	oai				and belieffe
Please put taxes and assessments on lines 13 and 14. Do not include the	e taxes in total indirect expenses (li	ne 12	2, above)			

13. MINNESOTACARE TAX		13	
14. OTHER TAXES AND ASSESSMENTS		14	\$63,224
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs ar	nd 2002 payments		
<b>3-</b>			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	N.A
16. CAPITAL ACQUISITIONS	NA	16	N.A
17. OTHER CAPITAL COSTS	NA	17	N.A
18. TOTAL CAPITAL EXPENDITURES	NA	18	NA
	·		

#### Mutual of Omaha Insurance Co.

Percent indirect expenses (out of total 2002 reported spending):

19.7%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

The date automisted in this armost man be actioned during a crief.		161 -		!-		ort for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using existin of indirect health care expenses.	g accounting methods with allocations to spi	ecitic	categories. This informati	on is	intend	led to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$24,108		\$21,735			\$45,843
1. BILLING AND ENROLLMENT		+		=	1	
I. BILLING AND ENROLLMENT	\$707,486		\$736,457			\$1,443,943
		+		=	2A	
2A. CLAIM PROCESSING	\$14,995		\$1,706			\$16,701
	\$14,333	+	\$1,700	=	2B	\$10,701
2B. DETECTION AND PREVENTION OF FRAUD						
	\$421,224	+	\$272,678	_	3	\$693,902
3. CUSTOMER SERVICE		•		_	Ĭ	
	\$865,424		\$5,462,243			\$6,327,667
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$128,336		\$82,241			\$210,577
4D. LINDEDWOITING		+		=	4B	
4B. UNDERWRITING	\$24,390		\$5,969			\$30,359
		+	**,***	=	5A	***,***
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATI	ONS \$0		\$0			60
	\$0	+	\$0	=	5B	\$0
5B. LOBBYING						
	\$18,603		\$23,536		6	\$42,139
6. PROVIDER RELATIONS AND CONTRACTING		+		=		
	\$46,666		\$14,512			\$61,178
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT		+		=	7	
7. QUALITY ACCORANGE AND CHEER HON MANAGEMENT	\$113		\$27,622			\$27,735
		+		=	8	
8. WELLNESS AND HEALTH EDUCATION	\$30,686		\$5,001			\$35,687
	450,550	+	ψ0,001	=	9	400,007
9. RESEARCH AND PRODUCT DEVELOPMENT						
	\$0	+	\$94	_	10	\$94
10. CHARITABLE CONTRIBUTIONS		•		_		
	\$127,895		\$132,084			\$259,979
11. GENERAL ADMINISTRATION		+		=	11	
Vallation and the control of the	\$2,409,926	H	\$6,785,878			\$9,195,804
12. TOTAL INDIRECT HEALTH CARE EXPENSES		+		=	12	

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	1:	\$274,016 3			
14. OTHER TAXES AND ASSESSMENTS	1.	\$551,249 4			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses LINE 2002 INCURRED 2002 PAYMENTS \$0 \$0 15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC 15 \$0 \$0 16. CAPITAL ACQUISITIONS 16 \$0 \$0 17. OTHER CAPITAL COSTS 17 \$0 \$0 18 18. TOTAL CAPITAL EXPENDITURES

# **Physicians Life Insurance Co.**

Percent indirect expenses (out of total 2002 reported spending):

26.9%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH						oort for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using existing accour of indirect health care expenses.	ting methods with allocations to sp	ecifi	ic categories. This informati	on is	intend	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	CATEGORY)
	\$5	+	\$50	=	1	\$55
1. BILLING AND ENROLLMENT	45.005	Ш	***			****
2A. CLAIM PROCESSING	\$5,905	+	\$60,126	=	2A	\$66,031
	\$0		\$0			\$0
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	\$0		\$0			\$0
3. CUSTOMER SERVICE		+		=	3	
	\$59,044		\$601,198			\$660,242
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$1,142		\$11,630			\$12,772
4B. UNDERWRITING		+		=	4B	
	\$0	Ħ	\$0			\$0
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	5A	
JA. REGULATORY COMPLIANCE AND GOVERNMENT REPATIONS	\$0	f	\$0			\$0
5B. LOBBYING		+		=	5B	
35. LOBBTING	\$13,055	H	\$132,927			\$145,981
	·	+		=	6	
6. PROVIDER RELATIONS AND CONTRACTING	\$0	$\vdash$	\$0			\$0
	**	+	**	=	7	**
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$0	$\vdash$	\$0			\$0
	\$0	+	φu	=	8	30
8. WELLNESS AND HEALTH EDUCATION	\$0	$\sqcup$	\$0			\$0
	\$0	+	\$0	=	9	\$0
9. RESEARCH AND PRODUCT DEVELOPMENT	**	$\sqcup$	**			
	\$0		\$0	=	10	\$0
10. CHARITABLE CONTRIBUTIONS		Ľ				
	\$0		\$0	=	11	\$0
11. GENERAL ADMINISTRATION		Ť				
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$79,150	+	\$805,931	=	12	\$885,081
	J	1		l	L	

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

13. MINNESOTACARE TAX		13	\$0
14. OTHER TAXES AND ASSESSMENTS		14	\$91,325
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs ar	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	N.A
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	NA
18. TOTAL CAPITAL EXPENDITURES	NA	18	N.A

# **Physicians Mutual Insurance Co.**

Percent indirect expenses (out of total 2002 reported spending):

19.6%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE	TOTAL (FOR INDIRECT EXPENSE
INDIRECT EXPENSE CATEGORY		+	·	_	#	CATEGORY)
	\$5,556		\$16,220	_	1	\$21,776
1. BILLING AND ENROLLMENT					·	
	\$58,955		\$166,913		2A	\$225,868
2A. CLAIM PROCESSING		†		=	ZA	
	\$0		\$0			\$0
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	\$46,081		\$131,883			\$117,965
3. CUSTOMER SERVICE		+		=	3	
	\$299,983	Ħ	\$830,145			\$1,130,129
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
4A. PRODUCT MANAGEMENT AND MARKETING	\$3,183	H	\$9,317			\$12,501
4D LINDFDWDITWO	·	+		=	4B	
4B. UNDERWRITING	\$22,527	$\vdash$	\$63,829			\$86,356
	,,,,,	+	***,*=*	=	5A	***,***
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	\$0	$\vdash$	\$0			\$0
	40	+	40	=	5B	40
5B. LOBBYING	\$92,621	$\vdash$	\$262,661			\$355,282
	\$92,621	+	\$202,001	=	6	\$355,262
6. PROVIDER RELATIONS AND CONTRACTING		Щ				
	\$22,804		\$64,753	_	7	\$87,557
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT						
	\$0	١.١	\$0	_	8	\$0
8. WELLNESS AND HEALTH EDUCATION		_		•	8	
	\$10,039		\$29,114			\$39,153
9. RESEARCH AND PRODUCT DEVELOPMENT		+		=	9	
	\$0	П	\$0			\$0
10. CHARITABLE CONTRIBUTIONS		+		=	10	
Commissions	\$73,880	tt	\$209,034			\$282,914
11. GENERAL ADMINISTRATION		+		=	11	
II. GERELAE ADMINISTRATION	\$635,631	$\vdash$	\$1,783,870			\$2,419,501
12. TOTAL INDIRECT HEALTH CARE EXPENSES		+	. , ,	=	12	

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

13. MINNESOTACARE TAX		13	
14. OTHER TAXES AND ASSESSMENTS		14	\$489,434
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs a	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	N.A
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	N.A
18. TOTAL CAPITAL EXPENDITURES	NA	18	NA

# **PreferredOne Community Health Plan**

Percent indirect expenses (out of total 2002 reported spending):

10.2%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

					ort for period: 1/1/2002 to 12/31/2002
ting accounting methods with allocations to sp	ecific	categories. This informati	on is	intend	led to provide detail about the types
Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
\$295,670		\$166,961			\$462,631
	+		=	1	
\$1,292,334	+	\$729,762	=	2A	\$2,022,096
\$140,982	$\vdash$	\$79,610			\$220,592
	+		=	2B	
\$469,940		\$265,368			\$735,308
	+		=	3	
\$350,497		\$197,920			\$548,417
	+		=	4A	
\$199,724		\$112,781		45	\$312,505
	+			48	
·	+	\$44,228	-	5A	\$122,551
\$54,826		\$30,960			\$85,786
	+		=	5B	
\$671,622		\$379,255			\$1,050,877
	†		=	٥	
\$215,389		\$121,627		7	\$337,016
	-		-	<b>'</b>	
\$80,281		\$45,334	-	8	\$125,615
				Ů	
\$103,778	ı.	\$58,602	_	9	\$162,380
				Ŭ	
\$0		\$0	_	10	\$0
\$714,700	+	\$403,581	=	11	\$1,118,281
#4.000.000	$\sqcup$	\$2.60F.000			\$7.004.0FF
\$4,668,066	+	\$2,635,989	=	12	\$7,304,055
	\$1,292,334 \$1,292,334 \$140,982 \$469,940 \$350,497 \$199,724 \$76,323	Salaries and Benefits* + \$295,670	Salaries and Benefits*	Salaries and Benefits*	Salaries and Benefits*

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

13. MINNESOTACARE TAX		13	
14. OTHER TAXES AND ASSESSMENTS		14	\$1,193,851
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs an	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	NA
16. CAPITAL ACQUISITIONS	NA	16	N.A
17. OTHER CAPITAL COSTS	NA	17	NA
18. TOTAL CAPITAL EXPENDITURES	NA	18	NA

# **Principal Life Insurance Co.**

Percent indirect expenses 5.5% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

					ort for period: 1/1/2002 to 12/31/2002
ng methods with allocations to sp	ecific	categories. This informati	on is	intend	ded to provide detail about the types
Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
\$472,800		\$202,628		4	\$675,429
	+		=		
\$2,665,122	+	\$1,142,195	=	2A	\$3,807,318
RE	+	RE			RE
	+		=	2B	
RE	+	RE	=	3	RE
\$467,454	H	\$200,337			\$667,791
	+		=	4A	
RE		RE		48	RE
	+		=	40	
\$117,889	+	\$50,523	=	5A	\$168,412
RE	H	RE			RE
	+		=	5B	
\$175,269		\$75,115			\$250,385
	+		=	6	
\$203,927		\$87,397		7	\$291,324
	+		-	,	
RE		RE		Ω	RE
	*			٥	
\$72,740		\$31,174	l <u>-</u>	9	\$103,914
				ŭ	
RE		RE		10	RE
\$1,318,309	+	\$564,989	=	11	\$1,883,299
AF	igspace	40.05:			Ar - :
\$5,493,513	+	\$2,354,362	=	12	\$7,847,875
	\$472,800 \$2,665,122  RE  RE  \$467,454  RE  \$117,889  RE  \$175,269  \$203,927  RE	Salaries and Benefits* + \$472,800	Salaries and Benefits*	Salaries and Benefits*       +       Other Expenses**       =         \$472,800       +       \$202,628       =         \$2,665,122       +       \$1,142,195       =         RE       +       RE       =         RE       +       \$200,337       =         RE       +       \$200,337       =         RE       +       RE       =         \$117,889       +       \$50,523       =         RE       +       RE       =         \$175,269       +       \$75,115       =         \$203,927       +       \$87,397       =         RE       +       RE       =         \$72,740       +       \$31,174       =         RE       +       RE       =         \$1,318,309       +       \$564,989       =         \$5,493,513       \$2,354,362       +	Salaries and Benefits*

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)						
13. MINNESOTACARE TAX		13	\$899,788			
14. OTHER TAXES AND ASSESSMENTS		14	\$1,864,489			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0		15	\$0
16. CAPITAL ACQUISITIONS	\$0		16	\$0
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0		18	\$0

#### Reliastar Life Insurance Co.

Percent indirect expenses 12.8% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4 Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$29,584	H	\$124,500		"	\$154,08
		+	. ,	=	1	
1. BILLING AND ENROLLMENT						
	\$14,776		\$53,536	=	2A	\$63,31
2A. CLAIM PROCESSING		*		_		
	\$0		\$0			
AND DETECTION AND DESIGNATION OF EDAMS		+		=	2B	
2B. DETECTION AND PREVENTION OF FRAUD	\$13,543	H	\$63,712			\$77,2
	\$10,040	+	ψ00,712	=	3	Ų.,, <u>.</u>
3. CUSTOMER SERVICE						
	\$127,476		\$281,100			\$408,5
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
4A. I RODOCI MANAGEMENT AND MARKETING	\$59,167	H	\$178,452			\$237,6
	****	+	• • • •	=	4B	, , ,
4B. UNDERWRITING			******			
	\$29,073		\$64,110	=	5A	\$93,1
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	ЭA	
	\$0	tt	\$0			
		+		=	5B	
5B. LOBBYING	\$10,939	$\vdash$	\$28,695			¢20.6
	\$10,939		\$28,695	=	6	\$39,6
6. PROVIDER RELATIONS AND CONTRACTING		•		_		
	\$20,374		\$54,173			\$74,5
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT		+		=	7	
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$0	H	\$688			\$6
	45	+	φοσο	=	8	<b>\$</b>
8. WELLNESS AND HEALTH EDUCATION						
	\$23,198		\$51,155			\$74,3
9. RESEARCH AND PRODUCT DEVELOPMENT		+		=	9	
O. RECEARCH AND I RODGET DEVELOT MERT	\$0	H	\$0			
		+		=	10	
0. CHARITABLE CONTRIBUTIONS		Ш	Anc			
	\$89,183	l.	\$224,288	=	11	\$313,4
11. GENERAL ADMINISTRATION				_	''	
	\$417,312	Ħ	\$1,124,409			\$1,541,7
2. TOTAL INDIRECT HEALTH CARE EXPENSES	·	+		=	12	

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)				
13. MINNESOTACARE TAX	13	\$0		
14. OTHER TAXES AND ASSESSMENTS	14	\$292,277		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0		15	\$0
16. CAPITAL ACQUISITIONS	\$0		16	\$0
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0		18	\$0

# **Security Life Insurance Company of America**

Percent indirect expenses 6.5% (out of total 2002 reported spending):

\$0

\$0

17

18

\$0

\$0

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

17. OTHER CAPITAL COSTS

18. TOTAL CAPITAL EXPENDITURES

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH						oort for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using existing of indirect health care expenses.	accounting methods with allocations to sp	ecifi	c categories. This informati	on is	inten	
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	"	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	NA		NA			NA
1. BILLING AND ENROLLMENT		+		=	1	
	NA	+	NA	=	2A	N.A.
2A. CLAIM PROCESSING	NA NA		NA			
2B. DETECTION AND PREVENTION OF FRAUD	NA NA	+	NA	=	2B	N.A
	NA NA		NA			NA
3. CUSTOMER SERVICE		+		=	3	
	\$38,465		\$51,897			\$90,362
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$10,229		\$13,801			\$24,030
4B. UNDERWRITING		+		=	4B	
4B. UNDERWINING	\$3,457		\$4,664			\$8,121
FA DECILIATORY COMPLIANCE AND COVERNMENT DELATIO	210	+		=	5A	
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	NA NA		NA			NA
		+		=	5B	
5B. LOBBYING	NA		NA			NA
	, na	+	110	=	6	NA.
6. PROVIDER RELATIONS AND CONTRACTING	****		A45.000			***
	\$11,163	+	\$15,062	_	7	\$28,225
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT					·	
	NA	١. ا	NA	_	8	NA
8. WELLNESS AND HEALTH EDUCATION		+		=		
	NA		NA			NA
9. RESEARCH AND PRODUCT DEVELOPMENT		+		=	9	
o. Klasimani in a sana a s	NA		NA			NA
10. CHARITABLE CONTRIBUTIONS		+		=	10	
IV. CHARITABLE CONTRIBUTIONS	\$63,231	H	\$85,312			\$148,543
		+	,	=	11	
11. GENERAL ADMINISTRATION	\$126,545	H	\$170,736			\$297,281
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$120,343	+	ψ.170,130	=	12	\$257,201

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

13. MINNESOTACARE TAX		13	\$0
14. OTHER TAXES AND ASSESSMENTS		14	\$183,616
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs ar	nd 2002 payments		
oupliar costs go on mics 10, 10, and 17, report both the 2002 meaned costs an	iu 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	NE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0	15	\$0
16. CAPITAL ACQUISITIONS	\$0	16	\$0

# **Sioux Valley Health Plan of Minnesota**

Percent indirect expenses (out of total 2002 reported spending):

7.0%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$50,076	+	\$142,659	-	1	\$192,73
. BILLING AND ENROLLMENT	\$24.000		607.504			\$F0.04
	\$31,289	+	\$27,524	=	2A	\$58,8
A. CLAIM PROCESSING	NA NA	$\vdash$	NA			
B. DETECTION AND PREVENTION OF FRAUD	NA NA	+	NA	=	2B	
25. DETECTION AND PREVENTION OF FRAUD	\$31,289		\$27,524			\$58,8
B. CUSTOMER SERVICE		+		=	3	
	\$6,128		\$628			\$6,75
IA. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$6,128		\$628		45	\$6,75
IB. UNDERWRITING		+		=	4B	
	NA		\$2,454			\$2,4
6A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	i e	*		=	5A	
	NA		NA		5B	
SB. LOBBYING		+		ı	36	
	\$9,962		\$8,406	=	6	\$18,3
5. PROVIDER RELATIONS AND CONTRACTING		_		•	Ū	
	\$37,699		\$13,041	=	7	\$50,7
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT					,	
	NA		NA	=	8	
3. WELLNESS AND HEALTH EDUCATION					Ŭ	
	NA		NA	=	9	
. RESEARCH AND PRODUCT DEVELOPMENT						
	NA		NA	=	10	
0. CHARITABLE CONTRIBUTIONS						
	\$50,076		\$142,659	=	11	\$192,7
1. GENERAL ADMINISTRATION		Ц				
2. TOTAL INDIRECT HEALTH CARE EXPENSES	\$222,651		\$365,526	=	12	\$588,1

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)				
13. MINNESOTACARE TAX	1:	NA		
14. OTHER TAXES AND ASSESSMENTS	14	\$197,482 4		

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	NA
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	NA
18. TOTAL CAPITAL EXPENDITURES	NA NA	18	NA

## State Farm Mutual Automobile Insurance Co.

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)

Percent indirect expenses (out of total 2002 reported spending):

13.1%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4

Report for period: 1/1/2002 to 12/31/2002

\$2,028

		+	Other Expenses**	=	#	CATEGORY)
	\$200,358		\$21,673			\$221,83
BILLING AND ENROLLMENT		+		=	1	
	\$1,391,256		\$1,180,131			\$2,571,38
CLAIM PROCESSING		+		=	2A	
	\$73,082		\$82,266		0.0	\$135,39
DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	\$58,438		\$61		3	\$58,49
CUSTOMER SERVICE		+		=	3	
	\$105,188	+	\$1,814,860	=	4A	\$1,920,04
PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$11,688	+	\$7,278		4B	\$18,96
UNDERWRITING		+		-	40	
	\$116,875	+	\$32,459	=	5A	\$149,33
REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS				_	- JA	
	\$0		\$0	_	5B	\$
LOBBYING				_	0.5	
	\$25,045	+	\$26	=	6	\$25,07
PROVIDER RELATIONS AND CONTRACTING					Ī	
	\$68,438	+	\$13,542	_	7	\$71,98
QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	***	Ш				***
	\$8,348	+	\$9	_	8	\$8,35
WELLNESS AND HEALTH EDUCATION		Ш				*
	\$83,480	+	\$13,566	=	9	\$97,04
RESEARCH AND PRODUCT DEVELOPMENT	***		***			
	\$0	+	\$0	=	10	\$
CHARITABLE CONTRIBUTIONS	\$165,965		\$32,993			\$199,95
	\$105,905	+	φ32,993	=	11	\$199,95
GENERAL ADMINISTRATION	\$2,299,161	$\vdash$	\$3,178,753			\$5,477,91
TOTAL INDIRECT HEALTH CARE EXPENSES	\$2,299,101	+	φυ,1/0,/ <b>3</b> υ	=	12	\$5,477,9

13. MINNESOTACARE TAX		13	
14. OTHER TAXES AND ASSESSMENTS		14	\$878,524
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs a	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	N.A
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	N.A
18. TOTAL CAPITAL EXPENDITURES	NA	18	N.A

### The Canada Life Assurance Co.

Percent indirect expenses (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

14.7%

MINNESOTA DEPARTMENT OF HEALTH

Report for period: 1/1/2002 to 12/31/2002

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses.

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$28,246		\$12,211			\$40,457
BILLING AND ENROLLMENT		+		=	1	
1. BILLING AND ENROLLIMENT	\$15,392		\$15,539			\$30,931
2A. CLAIM PROCESSING		+		=	2A	
ZA. CEANNT ROCESSING	\$0	H	\$0			\$0
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
EB. BETEOTION AND PREVENTION OF TRAOD	\$6,363		\$2,571			\$8,934
3. CUSTOMER SERVICE		+		=	3	
	\$139,196		\$178,615			\$317,811
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$33,851		\$7,715			\$41,566
4B. UNDERWRITING		+		=	4B	
	\$107		\$42			\$149
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	5A	
	\$0		\$0			\$0
5B. LOBBYING		+		=	5B	
	\$0		\$0			\$0
6. PROVIDER RELATIONS AND CONTRACTING		+		=	6	
	\$0	+	\$0	_	7	\$0
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT		+			,	
	\$0		\$0	=	8	\$0
8. WELLNESS AND HEALTH EDUCATION		+		-	٥	
	\$12,874	+	\$6,734	=	9	\$19,608
9. RESEARCH AND PRODUCT DEVELOPMENT		-			3	
	\$0	+	\$0	=	10	\$0
10. CHARITABLE CONTRIBUTIONS				_		
	\$13,687	+	\$168,334	=	11	\$182,021
11. GENERAL ADMINISTRATION				_		
	\$249,716	1 1	\$391,761			\$641,477

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)					
13. MINNESOTACARE TAX	13	\$0			
14. OTHER TAXES AND ASSESSMENTS	14	-\$236 4			

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses LINE 2002 INCURRED 2002 PAYMENTS NA NA 15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC 15 NA NA 16. CAPITAL ACQUISITIONS 16 NA NA 17. OTHER CAPITAL COSTS 17 NA NA 18 18. TOTAL CAPITAL EXPENDITURES

# The Guardian Life Insurance Company of America

Percent indirect expenses (out of total 2002 reported spending):

15.7%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSI CATEGORY)
	\$144,355		\$70,350			\$214,70
. BILLING AND ENROLLMENT		+		=	'	
	\$120,509	+	\$108,715	=	2A	\$229,2
2A. CLAIM PROCESSING	\$4,785	H	\$3,959			\$8,74
2B. DETECTION AND PREVENTION OF FRAUD		+	.,,	=	2B	,
	\$79,357	+	\$49,430	=	3	\$128,7
3. CUSTOMER SERVICE	****		44 000 050			A4 070 F
4A. PRODUCT MANAGEMENT AND MARKETING	\$307,285	+	\$1,069,258	=	4A	\$1,376,5
TRODUCT MANAGEMENT AND MARKETING	RE		RE		4B	
4B. UNDERWRITING		+		II .	40	
SA. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	\$12,674	+	\$10,917	=	5A	\$23,5
SA. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS	RE		RE			
5B. LOBBYING		+		=	5B	
	RE		RE	=	6	
5. PROVIDER RELATIONS AND CONTRACTING					ŭ	
	RE		\$49,902	=	7	\$49,9
. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT						
	NA	+	NA	=	8	
3. WELLNESS AND HEALTH EDUCATION	RE	H	RE			
	NE.	+	KL	=	9	
RESEARCH AND PRODUCT DEVELOPMENT	RE	$\vdash$	RE			
OLIABITABLE CONTRIBUTIONS		+		=	10	
0. CHARITABLE CONTRIBUTIONS	\$142,750	H	\$198,238			\$340,9
1. GENERAL ADMINISTRATION		+		=	11	
2. TOTAL INDIRECT HEALTH CARE EXPENSES	\$811,715	+	\$1,560,769	_	12	\$2,372,4

Please put taxes and assessments on lines 13 and 14. Do not include the tax	tes in total indirect expenses (line 12, above)		
13. MINNESOTACARE TAX		13	\$247
14. OTHER TAXES AND ASSESSMENTS		14	\$424,327

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA NA		18	NA

#### **Thrivent Financial for Lutherans**

Percent indirect expenses 5.7% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

18. TOTAL CAPITAL EXPENDITURES

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

NA

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses TOTAL (FOR INDIRECT EXPENSE CATEGORY) LINE INDIRECT EXPENSE CATEGORY Other Expenses\*\* Salaries and Benefits\* 1. BILLING AND ENROLLMENT \$219,760 \$433,420 \$213,660 2A 2A. CLAIM PROCESSING \$676 \$347 \$1,023 2B 2B. DETECTION AND PREVENTION OF FRAUD \$38.304 \$16,078 \$54.382 3. CUSTOMER SERVICE \$14,375 \$1,823 \$16,198 4/ 4A. PRODUCT MANAGEMENT AND MARKETING \$0 \$0 \$0 4B 4B. UNDERWRITING \$428 \$0 \$428 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS \$0 \$0 \$0 5B 5B. LOBBYING \$0 \$0 6. PROVIDER RELATIONS AND CONTRACTING \$0 \$10,307 \$10,307 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT \$0 \$0 \$0 8. WELLNESS AND HEALTH EDUCATION \$8,797 \$1,900 \$10,697 9. RESEARCH AND PRODUCT DEVELOPMENT \$0 \$4.014 \$4.014 10 10. CHARITABLE CONTRIBUTIONS \$107.254 \$53.083 \$160.337 11 11. GENERAL ADMINISTRATION \$698,865 \$387,927 \$310,938 12. TOTAL INDIRECT HEALTH CARE EXPENSES

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)

13. MINNESOTACARE TAX			13	\$121
14. OTHER TAXES AND ASSESSMENTS			14	\$75,280
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs ar	nd 2002 payments			
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LIN	NE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
47 OTHER CARITAL COOTS	NA		4-7	NA

## **Trustmark Insurance Co.**

Percent indirect expenses (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH					Rep	port for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using exist of indirect health care expenses.	ng accounting methods with allocations to sp	ecifi	c categories. This informati	on is	inten	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$43,036	+	\$10,284	=	4	\$53,319
1. BILLING AND ENROLLMENT		*		_		
2A. CLAIM PROCESSING	\$296,110	+	\$148,125	-	2A	\$441,535
2B. DETECTION AND PREVENTION OF FRAUD	\$3,019	+	\$542	=	2B	\$11,560
3. CUSTOMER SERVICE	\$40,804	+	\$16,810	=	3	\$57,612
COSTOMER SERVICE  4A. PRODUCT MANAGEMENT AND MARKETING	\$216,660	+	\$36,363	=	4A	\$253,022
4B. UNDERWRITING	\$20,276	+	\$5,305	=	4B	\$25,580
SA. REGULATORY COMPLIANCE AND GOVERNMENT RELA	\$12,756 TIONS	+	\$1,862	=	5A	\$14,617
5B. LOBBYING	\$0	+	\$0	=	5B	\$0
6. PROVIDER RELATIONS AND CONTRACTING	\$2,508	+	\$279	=	6	\$2,786
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$2,508	+	\$19,059	=	7	\$21,566
8. WELLNESS AND HEALTH EDUCATION	\$2,508	+	\$279	-	8	\$2,786
9. RESEARCH AND PRODUCT DEVELOPMENT	\$25,997	+	\$5,353	=	9	\$31,349
10. CHARITABLE CONTRIBUTIONS	\$2,508	+	-\$186	=	10	\$2,321
11. GENERAL ADMINISTRATION	\$101,365	+	\$93,327	=	11	\$194,691
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$767,354	+	\$337,402	=	12	\$1,104,755

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)						
13. MINNESOTACARE TAX	1:	\$42,111 3				
14. OTHER TAXES AND ASSESSMENTS	1.	\$65,630 4				

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA
16. CAPITAL ACQUISITIONS	NA		16	NA
17. OTHER CAPITAL COSTS	NA		17	NA
18. TOTAL CAPITAL EXPENDITURES	NA		18	NA

## **UCare Minnesota**

Percent indirect expenses 7.3 (out of total 2002 reported spending):

7.3%

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$805,165		\$1,617,622			\$2,422,78
1. BILLING AND ENROLLMENT		+		=	1	
	\$3,446,855	Ħ	\$3,954,224			\$7,401,07
P.A. CLAIM PROCESSING		+		=	2A	
	\$23,874	Ħ	\$25,475			\$49,34
2B. DETECTION AND PREVENTION OF FRAUD		+		=	2B	
	\$1,521,937	Ħ	\$846,459			\$2,368,39
3. CUSTOMER SERVICE		+		=	3	
	\$1,171,675	Ħ	\$2,169,092			\$3,340,76
4A. PRODUCT MANAGEMENT AND MARKETING		+		=	4A	
	\$0		\$0			\$
4B. UNDERWRITING		+		=	4B	
	\$599,824		\$505,397			\$1,105,22
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS		+		=	5A	
	\$78,000		\$32,718			\$110,71
5B. LOBBYING		+		=	5B	
	\$2,211,259		\$1,828,355			\$4,039,61
6. PROVIDER RELATIONS AND CONTRACTING		+		=	6	
	\$3,424,636		\$5,332,213		7	\$8,756,84
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT		+		=	′	
	\$439,455		\$707,371			\$1,146,82
8. WELLNESS AND HEALTH EDUCATION		+		=	8	
	\$106,986		\$28,153		9	\$135,13
9. RESEARCH AND PRODUCT DEVELOPMENT		†		=	9	
	\$0	+	\$40,831	11	10	\$40,83
0. CHARITABLE CONTRIBUTIONS		*		-	.0	
	\$1,964,138	+	\$2,595,987		11	\$4,560,12
1. GENERAL ADMINISTRATION				_		
2. TOTAL INDIRECT HEALTH CARE EXPENSES	\$15,793,804	+	\$19,683,897	=	12	\$35,477,70

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)				
13. MINNESOTACARE TAX		13	\$0	
14. OTHER TAXES AND ASSESSMENTS		14	\$3,330,838	

Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments				
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED		LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0		15	\$0
16. CAPITAL ACQUISITIONS	\$1,016,287		16	\$1,016,287
17. OTHER CAPITAL COSTS	\$0		17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$1,016,287		18	\$1,016,287

## **United American Insurance Co.**

Percent indirect expenses 12.0% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

INDIRECT HEALTH CARE EXPENSES: Page 4

MINNESOTA DEPARTMENT OF HEALTH						port for period: 1/1/2002 to 12/31/2002
The data submitted in this report may be estimated using existing indirect health care expenses.	ng accounting methods with allocations to sp	ecifi	ic categories. This informati	on is	inten	ded to provide detail about the types
INDIRECT EXPENSE CATEGORY	Salaries and Benefits*	+	Other Expenses**	=	LINE #	TOTAL (FOR INDIRECT EXPENSE CATEGORY)
	\$3,060		\$0		4	\$3,060
1. BILLING AND ENROLLMENT		+		=		
2A. CLAIM PROCESSING	\$30,756	+	\$0	-	2A	\$30,756
2B. DETECTION AND PREVENTION OF FRAUD	\$1,314	+	\$0	=	2B	\$1,314
3. CUSTOMER SERVICE	\$8,665	+	\$0	=	3	\$8,665
CUSTOMER SERVICE  4A. PRODUCT MANAGEMENT AND MARKETING	\$23,137	+	\$136,002	=	4A	\$159,139
4B. UNDERWRITING	\$3,060	+	\$0	=	4B	\$3,060
5A. REGULATORY COMPLIANCE AND GOVERNMENT RELAT	\$2,171 TIONS	+	\$0	=	5A	\$2,171
5B. LOBBYING	NA	+	NA	=	5B	NA
6. PROVIDER RELATIONS AND CONTRACTING	NA	+	NA	-	6	NA
7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT	\$6,572	+	\$0	=	7	\$6,572
8. WELLNESS AND HEALTH EDUCATION	NA	+	NA	=	8	NA
9. RESEARCH AND PRODUCT DEVELOPMENT	\$12,988	+	\$0	=	9	\$12,988
10. CHARITABLE CONTRIBUTIONS	NA	+	NA	=	10	NA
11. GENERAL ADMINISTRATION	\$27,852	+	\$96,047	=	11	\$123,899
12. TOTAL INDIRECT HEALTH CARE EXPENSES	\$119,575	+	\$232,049	-	12	\$351,624

<sup>\*</sup> Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)

13. MINNESOTACARE TAX		13	N.A.
14. OTHER TAXES AND ASSESSMENTS		14	\$69,054
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs at	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA	15	N#
16. CAPITAL ACQUISITIONS	NA	16	NA
17. OTHER CAPITAL COSTS	NA	17	N.F
18. TOTAL CAPITAL EXPENDITURES	NA	18	NA

#### United Healthcare Insurance Co.

Percent indirect expenses 6.2% (out of total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT

MINNESOTA DEPARTMENT OF HEALTH

INDIRECT HEALTH CARE EXPENSES: Page 4

\$0

Report for period: 1/1/2002 to 12/31/2002 The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expenses. TOTAL (FOR INDIRECT EXPENSE LINE INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* CATEGORY) \$989,446 \$989.446 1. BILLING AND ENROLLMENT NA \$3,759,893 \$3,759,893 2/ 2A. CLAIM PROCESSING NΔ \$107.940 \$107.940 2B 2B. DETECTION AND PREVENTION OF FRAUD NA \$3.040.296 \$3.040.296 3. CUSTOMER SERVICE NA \$863,516 \$863,516 4A. PRODUCT MANAGEMENT AND MARKETING NA \$179,899 \$179,899 4B 4B. UNDERWRITING NA \$71,960 \$71,960 5/ 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS NΑ NΑ 5B 5B. LOBBYING NA \$1,978,891 \$1.978.891 6. PROVIDER RELATIONS AND CONTRACTING NA \$2,752,458 \$2,752,458 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT NA NA 8. WELLNESS AND HEALTH EDUCATION NA \$143,919 \$143.919 9. RESEARCH AND PRODUCT DEVELOPMENT \$17,990 NA \$17,990 10 10. CHARITABLE CONTRIBUTIONS \$809,546 \$809,546 11 11. GENERAL ADMINISTRATION \$14,715,755 \$14,715,755 12. TOTAL INDIRECT HEALTH CARE EXPENSES 12

\* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Please put taxes and assessments on lines 13 and 14. Do not include the taxes in total indirect expenses (line 12, above)

13. MINNESOTACARE TAX		13	
14. OTHER TAXES AND ASSESSMENTS		14	\$300,952
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs ar	nd 2002 payments		
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	LINE #	2002 PAYMENTS
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	\$0	15	\$0
16. CAPITAL ACQUISITIONS	\$0	16	\$0
17. OTHER CAPITAL COSTS	\$0	17	\$0
18. TOTAL CAPITAL EXPENDITURES	\$0	18	\$0

#### World Insurance Co.

Percent indirect expenses (out of 11.3% total 2002 reported spending):

2002 HEALTH PLAN FINANCIAL AND STATISTICAL REPORT MINNESOTA DEPARTMENT OF HEALTH

16. CAPITAL ACQUISITIONS

17. OTHER CAPITAL COSTS

18. TOTAL CAPITAL EXPENDITURES

INDIRECT HEALTH CARE EXPENSES: Page 4
Report for period: 1/1/2002 to 12/31/2002

NA

NA

NA

16

17

18

The data submitted in this report may be estimated using existing accounting methods with allocations to specific categories. This information is intended to provide detail about the types of indirect health care expense LINE TOTAL (FOR INDIRECT EXPENSE CATEGORY) INDIRECT EXPENSE CATEGORY Salaries and Benefits\* Other Expenses\*\* \$341,084 \$312,857 \$653,941 1. BILLING AND ENROLLMENT \$436,177 \$400,081 \$836,258 2A 2A. CLAIM PROCESSING RE 2B 2B. DETECTION AND PREVENTION OF FRAUD \$115.008 \$24,464 \$139,472 3. CUSTOMER SERVICE \$132,279 \$14,492 \$146,771 4A. PRODUCT MANAGEMENT AND MARKETING \$70,717 \$171,705 \$242,422 4B 4B. UNDERWRITING \$158,391 \$145,284 \$303.675 5A. REGULATORY COMPLIANCE AND GOVERNMENT RELATIONS RE RE RE 5B 5B. LOBBYING RE RE RE 6. PROVIDER RELATIONS AND CONTRACTING RE RE RE 7. QUALITY ASSURANCE AND UTILIZATION MANAGEMENT RE RE RE 8. WELLNESS AND HEALTH EDUCATION RE RE RE 9. RESEARCH AND PRODUCT DEVELOPMENT \$228 \$119 \$109 10 10. CHARITABLE CONTRIBUTIONS \$599,550 \$270.452 \$329.098 11 11. GENERAL ADMINISTRATION \$2,922,317 \$1,524,227 \$1,398,090 12. TOTAL INDIRECT HEALTH CARE EXPENSES \* Include ONLY salaries and benefits of central office staff who do not provide direct patient care \*\*Include expenses OTHER THAN salaries and benefits

Trease put taxes and assessments on mes to and 14. Do not include the taxes in total municut expenses (me 12, above)					
13. MINNESOTACARE TAX			13	NA	
14. OTHER TAXES AND ASSESSMENTS			14	\$409,080	
Capital costs go on lines 15, 16, and 17; report both the 2002 incurred costs and 2002 payments					
Depreciation associated with these capital expenditures is to be included in lines 1-12 as organizational expenses	2002 INCURRED	ı	LINE #	2002 PAYMENTS	
15. CAPITAL COSTS ON BEHALF OF A HOSPITAL OR CLINIC	NA		15	NA	

# Appendix A:

## Definitions, Indirect Health Care Expenses

Line 1. Billing and enrollment expenses. "Billing and enrollment expenses" means all costs associated with group and individual billing, member enrollment and premium collection and reconciliation functions. This may include costs for the collection and reconciliation of cash, group and membership set-up and maintenance, contract, identification card, and directory preparation and issuance, electronic data interchange expenses pertaining to billing and enrollment, and enrollment materials. Examples of traditional expense categories that your company may allocate in whole or in part to billing and enrollment expenses include finance and information systems.

Lines 2a and 2b. Claim processing expenses. "Claim processing expenses" means all costs associated with the adjudication and adjustment of claims, coordination of benefits processing, maintenance of the claim system, printing of claim forms, claim audit function, electronic data interchange expenses pertaining to claim processing, and fraud investigation. Examples of traditional expense categories that your company may allocate in whole or in part to claim processing expenses include information systems and legal. Report expenses for fraud prevention and detection (investigation) in line 2b. Report all other claim processing expenses in line 2a.

**Line 3. Customer service expenses.** "Customer service expenses" means all costs associated with individual, group, or provider support relating to membership, open enrollment, grievance resolution, claim problems, and specialized phone services and equipment. Examples of traditional expense categories that your company may allocate in whole or in part to customer service expenses include information systems, finance, legal, and sales and marketing.

Lines 4a and 4b. Product management and marketing expenses. "Product management and marketing expenses" means all costs associated with the management and marketing of current products. This may include costs relating to product promotion and advertising, sales, pricing, broker fees and commissions, internal commissions and commissions processing, marketing materials, account reporting, changes or additions to current products, and enrollee education regarding coverage. Examples of traditional expense categories that your company may allocate in whole or in part to product management and marketing expenses include information systems, underwriting, legal, finance, actuarial, public relations, and network management. Report expenses for underwriting in line 4b. Report all other product management and marketing expenses in line 4a.

#### Lines 5a and 5b. Regulatory compliance and government relations expenses.

"Regulatory compliance and government relations expenses" means all costs associated with federal and state reporting, rate filing, state and federal audits, tax accounting, lobbying, licensing and filing fees, and costs associated with the preparation and filing of all financial, utilization, statistical, and quality reports, and administration of government programs. Examples of traditional expense categories that your company may allocate in

whole or in part to regulatory compliance and government relations expenses include information systems, finance, actuarial, sales and marketing, underwriting, contract, legal, utilization management, quality assurance, and compliance. Report expenses related to lobbying in line 5b. Report all other regulatory compliance and government relations expenses in line 5a.

- Line 6. Provider relations and contracting expenses. "Provider relations and contracting expenses" means all costs associated with contract negotiation and preparation, monitoring of provider compliance, field training with providers, provider communication materials and bulletins, and administration of provider capitations and settlements. Examples of traditional expense categories that your company may allocate in whole or in part to provider relations and contracting expenses include finance, legal, accounting, actuarial, and information systems.
- Line 7. Quality assurance and utilization management expenses. "Quality assurance and utilization management expenses" means all costs associated with quality assurance, practice protocol development, utilization review, peer review, credentialing, outcomes analysis related to existing products, nurse triage and other medical care evaluation activities. Examples of traditional expense categories that your company may allocate in whole or in part to quality assurance and utilization management expenses include information systems and legal.
- **Line 8. Wellness and health education expenses.** "Wellness and health education expenses" means all costs associated with wellness and health promotion, disease prevention, member education and materials, provider education, and outreach services. Examples of traditional expense categories that your company may allocate in whole or in part to wellness and health education expenses include marketing, medical services, and printing.
- Line 9. Research and product development expenses. "Research and product development expenses" means all costs associated with outcomes research, medical research programs, product design and development for products and programs not currently offered, major systems development, and integrated service network development. Examples of traditional expense categories that your company may allocate in whole or in part to research and product development expenses include actuarial, information systems, marketing, finance, underwriting, and wellness programs.
- **Line 10. Charitable contributions expenses.** "Charitable contributions expenses" means all costs related to contributions made for charitable purposes.
- Line 11. General administration expenses. "General administration expenses" means all costs not outlined or allocated to the categories of billing and enrollment, claim processing, customer service, product management and marketing, regulatory compliance and government relations, provider relations and contracting, quality assurance and utilization management, wellness and health education, research and product development, charitable contributions. Examples of traditional expense

categories that your company may allocate in whole or in part to general administration expenses include human resources, facility maintenance, payroll, general accounting, finance, executive, internal audit, treasury, actuarial, finance, information systems, office management and occupancy costs, general office supplies and equipment, legal, board, outside consulting services, membership fees in trade organizations, public relations, and mail room. Taxes and assessments are not included in these costs.

- **Line 12. Total indirect health care expenses.** Total lines 1 through 11. This total must match the sum of line 12, Page 3 for all columns.
- **Line 13**. **MinnesotaCare tax expenses.** "MinnesotaCare tax expenses" means all payments paid to providers under Minnesota Statutes, section 295.582 and payments made as a provider under Minnesota Statutes, section 295.52, for the MinnesotaCare tax.
- Line 14. Other taxes and assessments expenses. "Other taxes and assessments expenses" means all payments or amounts payable to government agencies except for the MinnesotaCare tax under Minnesota Statutes, section 295.52 and Minnesota Statutes, section 295.582. This category does not include fees or fines paid to government agencies.
- Line 15. Capital Costs on behalf of a hospital or clinic. These expenditures are for capital costs that are incurred and/or paid on behalf of a hospital or clinic (or part of a partnership, joint venture, integration, or affiliation agreement). Report payments made during the calendar year (including lease payments) along with any costs incurred during the year.
- **Line 16. Capital Acquisitions.** These expenditures are for the acquisition of capital. Report payments made during the calendar year (including lease payments) along with any costs incurred during the year.
- Line 17. Other Capital Costs. These expenditures are for other costs, such as legal or administrative costs, that are directly associated with the incurring of capital costs. Report payments made during the calendar year (including lease payments) along with any costs incurred during the year.
- **Line 18. Total Capital Expenditures.** This is the total of all the incurred capital expenditures listed on lines 15, 16, and 17, and of the payments listed on lines 15, 16, and 17.