## **METROPOLITAN COUNCIL**

## 2006 UNIFIED OPERATING BUDGET

Adopted December 14, 2005

### **Metropolitan Council Members**

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Publication no. 21-05-056

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## Metropolitan Council 2006 Adopted Operating Budget

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#### **BUDGET MESSAGE**

The Metropolitan Council 2006 budget addresses the charge given to the agency by the Pawlenty Administration statement of Values, Goals and Principles, and the Council's own mission statement:

To develop, in cooperation with local communities, a comprehensive regional planning framework, focusing on transportation, wastewater, parks and aviation systems, that guides the efficient growth of the metropolitan area.

The Council operates transit and wastewater services and administers housing and other grant programs.

#### **GUIDING PRINCIPLES**

To address this mission, the 2006 budget is focused on implementing the Council's *Regional Development Framework* within the parameters of the following guiding principles:

- Focus on our mission
- Balance regional needs with local concerns
- Maximize Council accountability
- Involve citizens in the fulfillment of the Council's mission
- Efficiently utilize current and future regional infrastructure, services and resources
- Operate quality services in an inclusive, customer-focused and efficient manner
- Encourage innovation to improve services and programs

#### REGIONAL DEVELOPMENT FRAMEWORK

The Twin Cities metropolitan area is expected to grow by one million people, a half-million households and nearly 600,000 jobs between the year 2000 and 2030. The Council's *Regional Development Framework* is intended to help ensure that growth occurs in a coordinated, orderly, and economical manner – consistent with the Council's legislative mandate.

The Regional Development Framework emphasizes this Council's commitment to (1) work collaboratively with local governments, (2) make the most cost-effective use of new and existing infrastructure, and (3) be accountable to the public – by establishing benchmarks for measuring progress toward our goals.

The *Framework* contains policies and strategies on accommodating growth, transportation, housing and natural resources. Three policy plans are instrumental in implementing the Framework and guiding the expansion of essential regional systems: transportation, aviation, water resources (including wastewater collection and treatment), and regional parks and open space.

#### 2006 OPERATING BUDGET OVERVIEW

The financial objectives underlying the 2006 budget include:

- > Effective management of fund balances and reserves;
- Maintenance of the Council's AAA bond rating;
- > Keep impact of tax levy flat to taxpayers.

# Metropolitan Council 2006 Adopted Unified Budget Budget Message

The 2006 budget must address multiple financial challenges. The challenges facing the Council include a Council commitment to maintaining a flat property tax impact to taxpayers, increasing transit ridership, and managing increased diesel fuel and utility costs.

The 2006 unified operating budget is \$647.1 million, an increase of 2.9 percent from the 2005 adopted budget. The Council's unified operating budget is composed of three major categories:

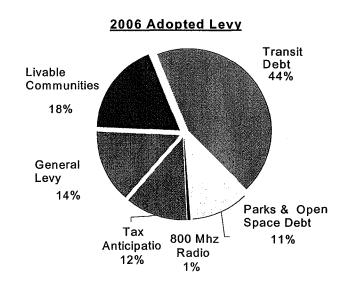
- Operating expenditures: these are expenditures incurred to support the Council's primary service activities. 2006 operating expenditures are expected to be \$441.5 million, up 2.7 percent from the 2005 adopted budget. The increased expenditures are driven primarily by increased diesel fuel and utility costs.
- Pass-through grants and loans: these are funds received by the Council, which are then granted, loaned or passed on to another agency, organization or individual for a specified use. 2006 pass-through grant and loan expenditures are \$79.1 million, up 3.2 percent from \$76.6 million in 2005 driven primarily by increased federal HUD funding.
- **Debt service:** these are expenditures required to pay both the long-term principal and the interest on bonds, notes, certificates, and loans. 2006 debt service expenditures are \$126.5 million, up 3.5 percent from \$122.2 million in 2005 driven primarily by capital projects in MCES.

#### PROPERTY TAX LEVIES

Minnesota statutes authorize the Council to levy taxes on all taxable property within the Council's geographic jurisdiction to provide funds for the general purpose of carrying out the Council's responsibilities as provided by law. The Council's taxing area for all purposes, except transit debt, consists of the seven-county Twin Cities metropolitan area, minus those cities within the seven counties but outside the Council's jurisdiction. The boundaries of the Transit Taxing District include those communities receiving regular route-transit service.

The total combined 2006 property tax levy for all Council purposes is \$71.4 million, a 1- percent increase from the 2005 levy of \$70.6 million.

The Council levied a one-year, \$8.4 million tax levy payable in 2006 to repay short-term tax anticipation certificates issued to supplement reduced Motor Vehicle Sales Tax (MVST) revenues.



# Metropolitan Council 2006 Adopted Unified Budget Authority and Organization

#### History

The Metropolitan Council (the "Council") was created in 1967 by the State Legislature and Minnesota Statutes as a governmental unit responsible for coordinating the planning and development of the seven-county metropolitan area (the "area"). The Council is not a state agency, but is defined by statute as a "public corporation and political subdivision of the state."

The area over which the Council has responsibility consists of the counties of Anoka, Carver, Dakota (excluding the city of Northfield), Hennepin (excluding the cities of Hanover and Rockford), Ramsey, Scott (excluding the city of New Prague), and Washington. The area includes 188 cities and townships and 2.8 million people.

The 1976 Metropolitan Land Planning Act strengthened the coordination of local land-use planning with the Council's planning for regional systems (transportation, wastewater treatment, airports, and regional parks). Under the act, local governments prepare comprehensive plans and Council reviews them with respect to their compatibility with the plans of other communities, consistency with adopted Council policy plans, and conformity with metropolitan system plans. The Metropolitan Reorganization Act of 1994 made substantial changes in the metropolitan regional government structure by merging the functions of three regional agencies (the Metropolitan Waste Control Commission, the Metropolitan Transit Commission and the Regional Transit Board) into the Metropolitan Council.

#### **Background**

The Council has 17 members, 16 representing districts, and one chairperson. Council members are appointed by the Governor after consultation with the legislative representatives from the appointee's district with the advice and consent of the State Senate. Members serve at the pleasure of the Governor. The Chair presides at meetings of the Council, serves as the principal liaison of the Council with the Legislature and local elected officials, and is the principal spokesperson of the Council. Current Metropolitan Council members are listed on page 2-4. The Council's policymaking structure is shown on page 2-5.

The Council is responsible for planning and coordinating metropolitan development cooperatively with the local communities of the area. The Council forecasts the area's growth, devises a plan to guide it (the *Regional Development Framework*), and makes decisions about developing transportation, wastewater service, aviation and parks to support it. Between 2000 and 2030, the Council anticipates an increase of nearly 600,000 jobs, a half-million households, and one-million people.

Regional planning saves millions of dollars that would otherwise be spent on inefficient delivery of public services or unplanned growth. The Council works with local governments and the private sector throughout the region to carry out the *Regional Development Framework*.

In addition to planning and guiding growth and development, the Council is responsible for vital regional services, including:

- Operating a regional transit system that provides 200,000 bus rides per weekday and 4,300 rides on an average weekday for people with disabilities through Metro Mobility;
- Collecting and treating an average of almost 300 million gallons of wastewater daily;

# Metropolitan Council 2006 Adopted Unified Budget Authority and Organization

- Serving nearly 100 communities and about 6,700 households through Section 8 and other affordable housing programs; and
- Working with local governments to develop and maintain the area's renowned regional park system, which has grown to 52,000 acres open for public use.

The Council is organized into three operating divisions: Transportation, Environmental Services, and Community Development - and supporting central administrative units. The operating divisions and other major units report to the Regional Administrator who, in turn, reports to the 17-member Council board. The Regional Administrator is responsible to ensure that policy decisions of the Council are carried out, to organize and direct the work of Council staff, to prepare and submit an annual budget and to keep the Council fully apprised of the financial condition of the Council. The Council's organization structure is shown on page 2-6.

#### TRANSPORTATION DIVISION

The 2006 transportation budget focuses on maintenance of the existing transit system, yet oriented toward continuing reasonable growth once funds become available. The 2006 budget includes \$77.9 million from a State General Fund appropriation for transit support.

The Metropolitan Council operates or provides funding to five types of transit programs.

- Metro Transit: Provides roughly 95% of the 73 million bus trips taken annually in the Twin Cities area, and operates the Hiawatha light-rail line.
- Metro Mobility: This program serves persons with disabilities that prevent them from using the regular transit system. This service provided over 1.3 million rides in 2004 to more than 30,000 certified riders.
- <u>Contracted Regular Routes:</u> Approximately 3% of regular route service is bid and contracted out to private and non-profit organizations. This service provided an estimated 1.9 million rides in 2004.
- <u>Community Programs:</u> Dial-A-Ride service is provided to rural areas and a number of cities through contracts with counties and nonprofit organizations. In 2004, an estimated 400,000 rides were provided by this program through contracts for 11 rural and seven urban transit service providers.
- Opt-Out Communities: Twelve communities have chosen to "opt-out" of regional transit service and provide their own programs. The Council provides capital funding for these programs and passes through operating funds from the state. In 2004, these programs provided an estimated 3.6 million rides.

#### **ENVIRONMENTAL SERVICES DIVISION**

Metropolitan Council Environmental Services (MCES) collects and treats an average of almost 300 million gallons of wastewater each day from 103 communities, achieving near-perfect compliance with federal and state clean water standards. It also provides water resources monitoring and analysis for the region, and partners with numerous public and private groups committed to a clean environment. Wastewater operations and debt service are 100 percent funded by user fees.

The Environmental Services division annual budget focuses on meeting the objectives and expected outcomes that align with the strategic goals of the Council and the division.

The following considerations were the top priorities in the development of the 2006 MCES budget.

- Meeting regulatory requirements
- Retaining competitive fees and rates

# Metropolitan Council 2006 Adopted Unified Budget Authority and Organization

- Meeting customer expectations for quality and level of service
- Addressing watershed capacity and pollutant load issues
- Fully funding the current cost of all programs

#### COMMUNITY DEVELOPMENT DIVISION

The Community Development Division conducts overall planning and policy development to support the Council's mission. The unit awards grants to local governments and provides technical assistance to help them carry out their comprehensive plans. It also provides housing assistance to lower-income households.

In 2006, Community Development will focus its resources, tools and incentives on implementation of the *Regional Development Framework*, the Council's regional growth plan. The *Regional Development Framework* is a comprehensive strategy for focusing regional policies and investments on integrating transportation, housing, development, and environmental protection to support the region's quality of life.

The Housing and Redevelopment Authority includes two major programs – the Rent Assistance program providing 6,700 HUD Section 8 rental vouchers and the Family Affordable Housing Program, which rents 150 housing units owned and operated by the Council to low-income households.

#### REGIONAL ADMINISTRATION

The Council's central administrative units are organized as Regional Administration, and like the three operating divisions report to the Regional Administrator. These units establish administrative policies for the organization and support the three operating divisions. Regional Administration consists of functions such as human resources, finance, legal, purchasing, and risk management that provide Council-wide shared services to the operating divisions of the Council. The majority of the Regional Administration budget is allocated to the operating divisions of the Council.

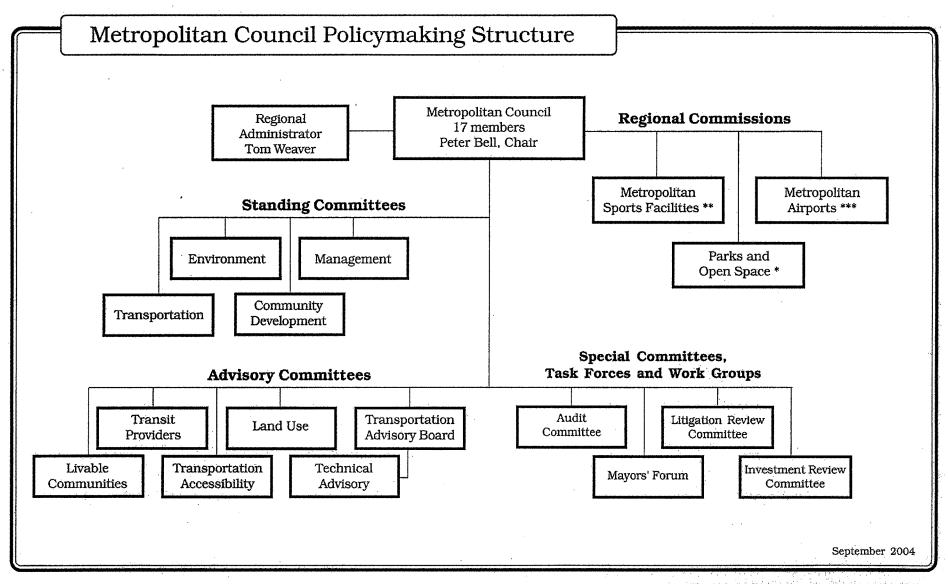
Regional Administration's major priority for 2006 will be to continue supporting the Council's operating units by providing high-quality, cost-effective services. The Council's organizational structure is shown on page 2-6.

#### LEGISLATIVE COMMISSION ON METROPOLITAN GOVERNMENT

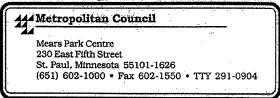
A Legislative Commission on Metropolitan Government, consisting of seven senators and seven state representatives was established by legislation in 2001. The legislation directs the commission to monitor, review, and make recommendations to the legislature and the Council on:

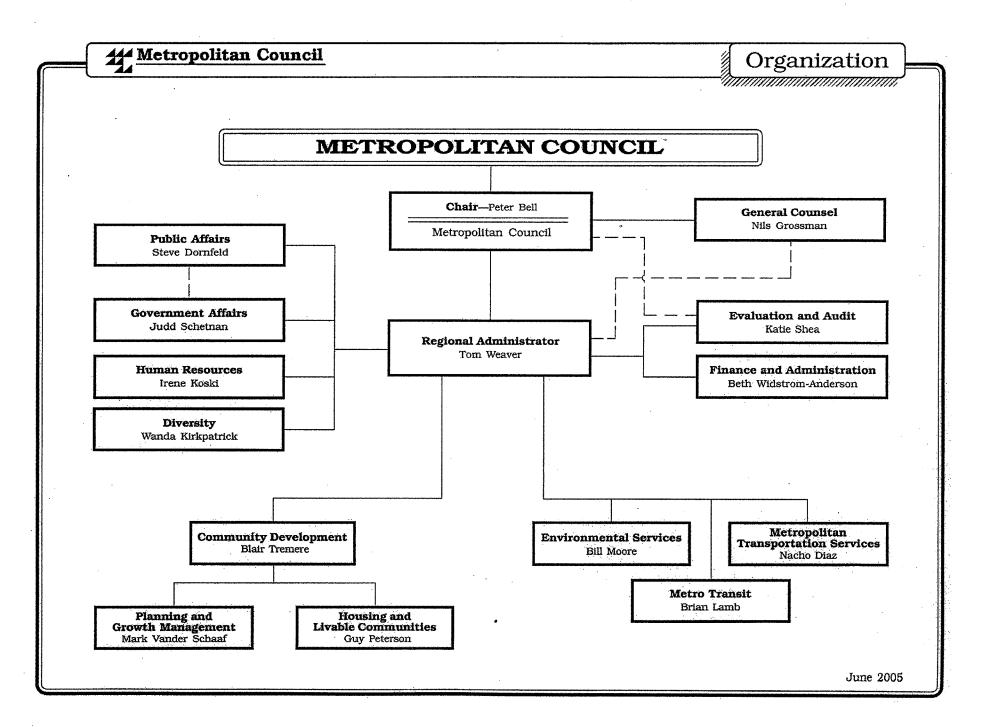
- The tax rate and dollar amount of the Council's property tax levies and any proposed increases in the rate or dollar amount of tax;
- Requests for an increase in the debt of the Council;
- The overall work and role of the Council;
- The Council's operating and capital budgets, work program and capital improvement program; and
- The Council's implementation of the operating and capital budgets, work program, and capital improvement program

| Council Members                                | Appointed          |
|--|--------------------|
| <u>Chair</u><br>Peter Bell                     | January 9, 2003    |
| District Members District No. 1- Roger Scherer | March 10, 2003     |
| <b>District No. 2 -</b><br>Tony Pistilli       | March 19, 2003     |
| District No. 3 -<br>Mary Hill Smith            | January 4, 1993    |
| District No. 4 - Jules Smith                   | July 31, 1993      |
| District No. 5 -<br>Russell Susag              | March 10, 2003     |
| District No. 6 -<br>Peggy Leppik               | March 10, 2003     |
| District No. 7 -<br>Annette Meeks              | March 10, 2003     |
| District No. 8 -<br>Lynette Wittsack           | March 10, 2003     |
| <b>District No. 9 -</b> Natalie Haas Steffen   | April 19, 1999     |
| <b>District No. 10 -</b><br>Kris Sanda         | October 19, 2005   |
| District No. 11 -<br>Georgeanne Hilker         | September 11, 2003 |
| District No. 12 -<br>Chris Georgacas           | March 10, 2003     |
| District No. 13 -<br>Rick Aguilar              | March 10, 2003     |
| District No. 14 -<br>Song Lo Fawcett           | March 10, 2003     |
| District No. 15 - Daniel Wolter                | March 9, 2005      |
| District No. 16 -<br>Brian McDaniel            | September 11, 2003 |



- \* Staff support provided to Commission by Metropolitan Council.
- \*\* The Metropolitan Council has budget approval and issues bonds for the commission.
- \*\*\* The Metropolitan Council reviews the capital budget and approves certain projects.





#### UNIFIED OPERATING, PASSTHROUGH AND DEBT SERVICE BUDGET

Highlights of the 2006 Adopted Unified Budget are as follows, and include the budget for operations, pass-through grant and loan programs, and debt service.

- The 2006 Unified Operating Budget, including operating, pass-through and debt service, reflects a net \$430 thousand use of reserves. This is comprised of an operating budget surplus of approximately \$1.1 million, a \$694 thousand use of reserves for pass-through expenditures, and an \$841 thousand use of reserves for debt service.
- Revenues and other sources of funds for operations, pass-through and debt service are projected at \$646,683,442, an increase of 3.8 percent from the 2005 Adopted budget.
- Expenditures for operations, pass-through and debt service are projected at \$647,113,166 increasing 3 percent from \$628,656,234 in the 2005 Adopted budget.
- Environmental Services budget reflects a \$2 million surplus of operating revenues over expenditures, part of a continuing plan to restore MCES reserves.
- The Transportation Division budget is balanced at \$314,092,290. The Metro Transit 2006 budget proposes a \$219,741,328 budget for bus operations and \$19,854,486 for rail operations. Metropolitan Transportation Services 2006 budget is \$74,496,476.
- The Regional Administration and Community Development budget (including HRA) reflects a combined use of reserves of \$1,130,638. This includes a \$1.0 million use of dedicated reserves for reimbursement of expenses for the Water Supply initiative in ES, and a \$98 thousand use of reserves in HRA.

The Unified Budget is summarized in the following table for operating, pass-through and debt service.

## UNIFIED OPERATING BUDGET OPERATING, PASSTHROUGH AND DEBT SERVICE

|                           |    | 2005        | 2006              |        |
|---------------------------|----|-------------|-------------------|--------|
| Revenues                  |    | Adopted     | <br>Adopted       | Change |
| Property Taxes            | \$ | 9,497,000   | \$<br>9,857,000   | 3.79%  |
| Federal                   |    | 34,959,041  | 35,323,072        | 1.04%  |
| State                     |    | 191,803,064 | 196,707,131       | 2.56%  |
| Wastewater                |    | 106,517,500 | 110,616,600       | 3.85%  |
| Passenger Fares           |    | 75,402,902  | 81,359,073        | 7.90%  |
| Other                     |    | 9,780,379   | 9,769,617         | -0.11% |
| Total Operating           | \$ | 427,959,886 | \$<br>443,632,493 | 3.66%  |
| Pass-Through              |    | 77,634,819  | 77,390,949        | -0.31% |
| Debt Service              |    | 117,589,800 | 125,660,000       | 6.86%  |
| Total Revenues            | \$ | 623,184,505 | \$<br>646,683,442 | 3.77%  |
| Expenditures              |    |             |                   |        |
| Operating                 | \$ | 429,882,003 | \$<br>441,527,573 | 2.71%  |
| Pass-Through              |    | 76,610,519  | 79,084,749        | 3.23%  |
| Debt Service              |    | 122,163,712 | 126,500,844       | 3.55%  |
| <b>Total Expenditures</b> | \$ | 628,656,234 | \$<br>647,113,166 | 2.94%  |
| Other Sources & Uses      |    | (280,000)   | -                 |        |
| Balance / (Deficit)       | \$ | (5,191,729) | \$<br>(429,724)   |        |

#### Unified Operating Budget Summary

The 2006 operating expenditure budget for all units is \$441,527,573 up 2.7 percent from the 2005 adopted budget of \$429,882,003, an increase of \$11.6 million. The increase in operating expenditures is driven primarily by increased diesel fuel costs and contractual services.

Operating expenditures by division (not including debt service and pass-through) are shown in the following table. The adopted 2005 and 2006 budgets are shown <u>before cost allocation</u> for comparison purposes, and <u>after cost allocation</u> for 2006 to reflect the level of expenditure by division after allocation of administrative costs to the operating divisions.

#### Operating Expenditures, Adopted 2005 and 2006 Budgets

| <b>Division</b>           | 2005 Before RA<br>Allocation | 2006 Before RA<br><u>Allocation</u> | 2006 After RA<br>Allocation |
|---------------------------|------------------------------|-------------------------------------|-----------------------------|
| Regional Administration   | \$30,030,359                 | \$30,046,249                        | \$6,544,484                 |
| Operating Capital Expense | 1,780,793                    | 453,941                             | 266,941                     |
| Community Development     | 9,882,925                    | 9,859,876                           | 10,039,758                  |
| Environmental Services    | 96,002,557                   | 101,545,806                         | 110,584,100                 |
| Transportation            | 292,185,369                  | 299,621,701                         | 314,092,290                 |
| Total Operating           | \$429,882,003                | \$441,527,573                       | \$441,527,573               |

#### Unified Operating Budget Expenditures

Major changes in operating expenditures are as follows:

- Overall, Salary and Benefit expenditures are projected to increase \$558 thousand (.21 percent) to \$265,175,598 in 2006 compared to the 2005 adopted budget. Overall, Council staffing levels decline by 81 FTE in the 2006 budget, with most of the decrease occurring in Metro Transit and related to service reductions.
- ➤ Consultant and Contractual Services increase \$3.9 million (15 percent) to \$30,096,155 in 2006. Additional detail on 2006 Professional & Technical services contracts are contained in Appendix F (pp. 14-15 to 14-21).
- ➤ Materials and Supplies expenditures are projected to increase \$402 thousand (2.7 percent) to \$15,394,633 in 2006 from the 2005 Adopted budget.
- > Transit Assistance expenditures decrease \$883 thousand to \$65,761,708 in 2006 from \$66,644,725 in the 2005 Adopted budget. The decline reflects reductions in Metro Mobility contracts of approximately \$913 thousand, and a decrease in MVST funding pass-through to Opt-Outs accounts of \$2.1 million.
- ➤ Operating Capital expenses include purchases of computer equipment, Council-wide technology infrastructure projects, and central office related expenses. The projected 2006 total of \$453 thousand reflects a combination of \$939 thousand of technology equipment and project expenses, and a net \$485 thousand surplus of resulting from the offset of building rents by estimated building

expenses and debt service for Mears Park/390 N. Robert. The fund balance reflects an addition to reserves of \$235 thousand (see Table 3, Appendix B).

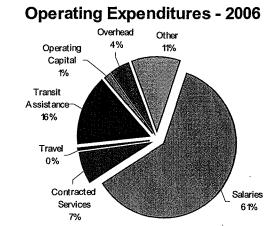
Projected 2006 operating expenses are summarized in the following chart and table.

Approximately 60 percent of operating expenses are comprised of staffing costs; approximately 7 percent of the budget is made up of consulting and contracted services expenses; while, printing and travel, both

relatively small expense categories together comprise less than a half percent of the budget.

Transit assistance payments, consisting of contract related payments to regional transit providers make up approximately 16 percent of the budget. Operating capital consisting of technology infrastructure and building expenses makes up approximately 1 percent of the budget.

Overhead expenses consisting of rent and utilities comprise approximately 4 percent of the budget. All other expenses, including, for example, materials and supplies, office equipment, software, postage, etc. comprise approximately 11 percent of the budget.

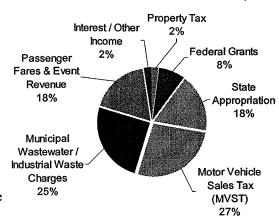


| EXPENDITURES        | eneral Fund<br>Regional<br>Iministration | C  | eneral Fund<br>community<br>evelopment | •  | General Fund<br>Total | HRA &<br>FAHP   | nvironmental<br>rvices Division | Т  | ransportation<br>Division | Capital     | otal Council<br>Operations |
|---------------------|--|----|--|----|-----------------------|-----------------|---------------------------------|----|---------------------------|-------------|----------------------------|
| Salaries            | \$<br>18,005,444                         | \$ | 4,315,962                              | \$ | 22,321,406            | \$<br>2,341,488 | \$<br>57,584,983                | \$ | 182,927,721               |             | \$<br>265,175,598          |
| Contracted Services | 8,260,926                                |    | 219,800                                |    | 8,480,726             | 831,720         | 12,593,132                      |    | 8,932,436                 |             | 30,838,014                 |
| Printing            | 271,400                                  |    | 65,000                                 |    | 336,400               | 80,000          | 17,775                          |    | 309,239                   |             | 743,414                    |
| Travel              | 326,360                                  |    | 51,300                                 |    | 377,660               | 43,300          | 255,450                         |    | 305,178                   |             | 981,588                    |
| Transit Assistance  | -  |    | -                                      |    | -                     | -               | -                               |    | 69,043,992                | -           | 69,043,992                 |
| Operating Capital   | -  |    | -                                      |    | -                     | -               | 3,146,785                       |    | -                         | 2,488,686   | 5,635,471                  |
| Overhead            | 1,825,493                                |    | 210,821                                |    | 2,036,314             | 249,579         | 14,400,486                      |    | 5,052,556                 | (2,034,745) | 19,704,190                 |
| Other               | 1,356,626                                |    | 188,844                                |    | 1,545,470             | 1,262,062       | 13,547,195                      |    | 33,050,579                | -           | 49,405,306                 |
| TOTAL EXPENSES      | \$<br>30,046,249                         | \$ | 5,051,727                              | \$ | 35,097,976            | \$<br>4,808,149 | \$<br>101,545,806               | \$ | 299,621,701               | \$ 453,941  | \$<br>441,527,573          |

#### Unified Operating Budget Revenues

Total Council-wide 2006 operating revenues increase \$11.7 million (3.7 percent) to \$443,632,493 from the adopted 2005 budget. Major items in the 2006 operating revenue budget include:

- State Appropriation includes an approximate \$20 million increase to \$77.9 million in the State general fund appropriation for transit.
- State Motor Vehicle Sales Tax (MVST) funds are provided to the Council through the State Metropolitan Transit Fund. The 2006 budget includes \$118.3 million MVST funding, which is down 11 percent (\$15.3 million) from 2005. The 2006 budget plans for \$21.5 million to be passed through to Opt-Out communities.
- Passenger fares and special event revenue increase \$5.9 million (8 percent) to \$81.4 million, driven heavily by fare increases. Metro Transit fares and special event revenues



increase \$5.7 million (8 percent), while Metro Mobility, Community Based and Regular Route fares grow \$295 thousand (6 percent).

- Municipal wastewater revenues increase approximately 3.5 percent to \$100.4 million in 2006. Industry specific charges increase approximately 7.3 percent in 2006 to \$10.2 million.
- Federal revenues are projected to increase \$364 thousand (1 percent) to \$35.3 million in 2006. The increase is driven by federal CMAQ funding for Light Rail increasing \$811 thousand, offset by decreases in other transit programs.

#### PROPERTY TAX LEVY

Property taxes support council operations and debt service, and provide funds for grant and loan programs. Property taxes are levied under a number of State authorizing statutes, and include support for:

- General Fund, which supports Community Development planning and Council administration,
- Debt service for parks and transit, and,
- Grant and loan programs include the Livable Communities Act program.

Total 2006 property tax levies are \$71,354,372, reflecting a 1-percent increase over the 2005 levy of \$70,647,892. Changes in the property tax levies for 2006 are as follows:

- The general-purpose levy remains unchanged from 2005 at \$10,300,000, which is \$756,611 below the 2006 levy limit. State statute requires the Council to annually provide \$1 million from the general-purpose levy for support of Livable Communities grants.
- Transit levies for debt service are \$31,232,220 in 2006, down 13 percent from 2005. This decrease is the result of the use of reserves and restructuring of transit debt.
- The Highway Right-of-Way Loan program (HROW) levy was temporarily suspended for 2006.
- A one-time levy to repay \$8.4 million of tax anticipation certificates issued as a result of reduced MVST revenues.
- Levies for the Livable Communities program remain unchanged from 2005 at \$13,184,070. The 2006 levies are \$494,363 below the levy limits.

Table 9 and Appendix C provide detailed information on Council property tax levies. Note that the budget tables 1 to 8 list property tax revenues net of an amount estimated to be uncollectable and unavailable for use in 2006. These tables differ from Table 9 and Appendix C where property taxes are reflected as levy amounts rather than budgeted revenue.

The Council's taxing area for all purposes, except for transit debt, consists of the seven-county Twin Cities metropolitan area. The boundaries of the Transit Taxing District include those communities receiving regular route transit service.

#### PASSTHROUGH GRANTS AND LOAN EXPENDITURES

The Council operates a number of grant programs that provide:

- Housing assistance payments through the Metro HRA.
- Parks operation and maintenance grants through the Metropolitan Parks and Open Space Commission (MPOSC).
- Grants to local units of government for pollution clean up, affordable housing development and demonstration projects from the Livable Communities accounts.

- Opportunity grants for land use planning and loans to local communities in support of comprehensive planning.
- Loans to local communities to purchase highway right of way under the Highway Right of Way Acquisition Loan Program.

These programs receive revenue from federal and State governments and local property taxes for grant expenditures and loans. Grants and loans are made to public metropolitan area organizations. Housing assistance payments are made to individuals.

The total 2006 expenditures for pass-through grants and loans are estimated at \$84,080,749 down 3 percent from the 2005 revised budget (see Appendix A). The reduction is mostly driven by anticipated reduced Highway Right of Way loan activity. Demand for loans varies based on demand from cities and where existing projects are in the construction cycle.

#### Passthrough Grant Expenditures and Loan Programs

|  | 2005             | 2006             | %      |
|--|------------------|------------------|--------|
| <b>Grant Programs:</b>                 | Amended          | Adopted          | Change |
| - Housing Assistance Payments-HRA      | \$<br>52,659,705 | \$<br>54,804,749 | 4.1%   |
| - Parks Oper. & Maintenance Grants     | 8,630,000        | 8,630,000        |        |
| - Livable Communities Grants and Loans | 15,400,000       | 15,500,000       | 0.6%   |
| - Planning Assistance Grants           | 150,000          | 150,000          |        |
| - Northstar Planning Grant             | 2,500,000        |                  |        |
| <b>Total Grant Expenditures</b>        | \$<br>79,339,705 | \$<br>79,084,749 | -0.3%  |
| Loan Programs:                         |                  |                  |        |
| - Highway Right-of-Way (new loans)     | <br>7,464,460    | 4,996,000        | -33.1% |
| Total Loans                            | \$<br>7,464,460  | \$<br>4,996,000  | -33.1% |
| Total Grants and Loans                 | \$<br>86,804,165 | \$<br>84,080,749 | -3.1%  |

#### **DEBT SERVICE EXPENDITURES**

The Council is authorized under Minnesota State statutes to issue debt to support capital programs in transit, wastewater, parks and open space, and regional radio communications.

Debt service data for 2005 and 2006 is summarized below. In 2006, total budgeted Council debt service expenditures are \$126,500,844, up 3.6 percent from \$122,163,712 in 2005. Major areas of change are: wastewater debt service (+\$4.6 million) driven by capital

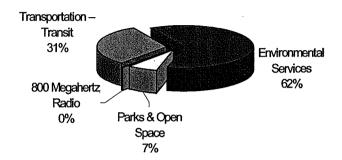
| Division                 | 2005<br>Adopted | 2006<br>Adopted | %<br>Change |
|--------------------------|-----------------|-----------------|-------------|
| Transportation - Transit | \$40,325,000    | \$39,436,320    | -2.2%       |
| Environmental Services   | 73,445,000      | 78,041,000      | 6.3%        |
| <u>Other</u>             |                 |                 |             |
| - Parks & Open Space     | 7,615,214       | 8,645,484       | 13.5%       |
| - Solid Waste            | 398,288         |                 |             |
| - 800 Megahertz Radio    | 380,210         | 378,040         | -0.6%       |
| Total Debt Service       | \$122,163,712   | \$126,500,844   | 3.6%        |

project spending; parks/solid waste/radio debt service (+\$1 million); and transit, including short-term certificates issued during 2005 (-\$889 thousand).

Debt service is financed from the following sources, with 2006 projected expenditures outlined in the chart:

- Property taxes (34%), which support transit, parks and transit related radio debt.
- Municipal wastewater charges and service availability charges (60%), which support Environmental Services.
- Remainder from interest income on debt service fund balances and available debt service reserves.

## DEBT SERVICE EXPENDITURES 2006 ADOPTED BUDGET



#### SUMMARY OF REVENUES & EXPENDITURES BY DIVISION

#### TRANSPORTATION DIVISION

The Transportation division is comprised of two major units: Metro Transit (MT) and Metropolitan Transportation Services (MTS).

#### **METRO TRANSIT**

The Metro Transit 2006 budget supports transit system goals that include enhancement of its reputation with customers, improving ridership, continuing to deliver cost effective and efficient service, and positioning itself for future growth. The 2006 transit budget provides funding for the base transit system at its current level of service. The budget assumes no fare increases in 2006. The most recent fare increases have occurred in July 2005 and August 2003.

#### **Bus Operations**

In 2006, the Metro Transit budget for bus operations is \$219,741,328, an increase of \$7.3 million (+3.4 percent) over the 2005 adopted budget. Metro Commuter Services, previously included in the MTS budget has been reorganized and is included in the Metro Transit Bus Operations budget.

The 2006 budget projects revenue and expenses of \$219.7 million and ridership of 63.5 million. The Metro Transit 2006 bus operating budget provides funding to maintain current service levels with a major focus on quality service in a customer-focused and efficient manner.

#### **Light Rail Operations**

The Council began revenue passenger service for Hiawatha Light Rail Transit (LRT) in June 2004 between downtown Minneapolis and Fort Snelling. In December 2004, the 12-mile line was completed, with passenger service extended to the MSP Airport and Mall of America.

The 2006 Hiawatha light rail operations budget projects revenue and expenses of \$19,854,486, an increase of \$1.8 million (+10 percent) over the 2005 adopted budget. The State of Minnesota is a major source of funding, and appropriated \$9.35 million for the 2006-2007 Biennium. This

appropriation is to cover 50 percent of the operating costs after operating revenue and federal funds are used for light rail transit operations. The Hennepin County Regional Rail Authority (HCRRA) funds the remaining 50 percent.

The 2006 combined Metro Transit budget projects revenue and expenses of \$239,595,814, an increase of \$7.1 million (3 percent). Projected increases in diesel fuel costs (\$4.3 million) and the transfer of Metro Commuter Services (\$2 million) to the Metro Transit budget beginning in 2006 cause the increase in expenditures.

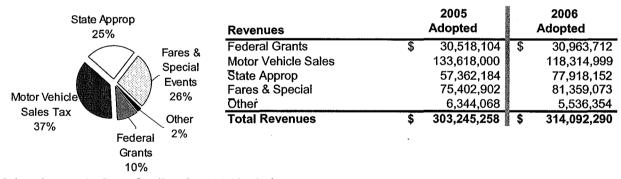
#### METROPOLITAN TRANSPORTATION SERVICES

The 2006 Metropolitan Transportation Services budget projects revenue and expenses of \$74,496,476, reflecting a 3 percent decrease compared to the adopted 2005 budget. The decrease is caused primarily by the transfer of Metro Commuter Services to Metro Transit. The 2006 MTS budget includes \$23,349,837 of State funding passed through to the Opt-Out communities.

#### **Transportation Revenue Summary**

#### **State Revenues**

State transportation revenues consist of funding from the Motor Vehicle Sales Tax (MVST) and State general appropriations. State funding primarily supports transit operations, projected to be \$196.2 million, a 3 percent increase over 2005.



Major changes in State funding for 2006 include:

#### Motor Vehicle Sales Tax (MVST)

MVST funding in 2006 is projected at \$118,314,999. Compared to 2005, MVST funding is down approximately \$15 million (11.5 percent). MVST receipts have historically exhibited substantial volatility, generally taking several years to recover from a significant drop. The Council has established a transit operating reserve to help address these revenue declines. The Council has the authority under State statute to issue short-term debt when MVST receipts decline from one year to the next. As a result of the falloff in MVST receipts and depletion of the reserve fund, the Council elected to issue \$8.4 million of short-term certificates of indebtedness in 2005.

A portion of the total MVST receipts is required by statute to be distributed to the Opt-Out communities. For 2006, the Council will distribute \$21,499,837 (18 percent of the total) to these communities. The remainder is budgeted to Council transit programs.

#### • State Appropriations

The 2006 Transportation budget includes \$77,918,152 appropriated from the State general fund. This funding consists of a base level of transit appropriation of \$63 million (+10 percent), supplemented

by an additional appropriation of \$14.9 million as an offset to the reduced MVST funding. In total, State general fund appropriations are up 35 percent over 2005. To help address funding challenges in the Opt-Out communities, a portion (\$1.85 million) of the State general fund appropriation is directed to the Opt-Out communities.

#### **Federal Revenues**

Federal support for transit operations is projected to increase \$445 thousand (1.5 percent) to \$30.9 million in 2006 compared to 2005. Metro Transit Bus operations receive approximately 54 percent of the federal funds, MTS-Regular Route, 33 percent, and Light Rail, 13 percent.

#### Passenger Fares & Contract/Special Event Revenue

- Total revenues from Passenger Fares and Contracts/Special Events are projected to increase approximately 8 percent to \$81,359,073 in 2006 compared to the 2005 adopted budget. The increase in passenger fares is driven by a July 2005 fare increase and better than expected rail ridership.
- Nearly 88 percent of total passenger fare and special event revenues is base fare-box revenue while 12 percent is related to contracts or special events, such as the State Fair.

| Passenger Fares/Special              |     | 2005<br>dopted | 2006<br>lopted | Change |
|--------------------------------------|-----|----------------|----------------|--------|
| Metro Transit - Bus                  | \$  | 64,557         | \$<br>68,389   | 5.9%   |
| Metro Transit - LRT                  |     | 5,993          | 7,822          | 30.5%  |
| Total Metro Transit                  | \$. | 70,550         | \$<br>76,211   | 8.0%   |
| Metropolitan Transportation Services |     | 4,853          | 5,148          | 6.1%   |
| Total Transportation                 | \$  | 75,403         | \$<br>81,359   | 7.9%   |

### **Transportation Expenditures Summary**

Total divisional operating expenditures in 2006 are projected to be \$314.1 million, reflecting a \$6.9 million increase (2.2 percent) over the 2005 adopted budgeted. Transportation is projecting a balanced budget for 2006.

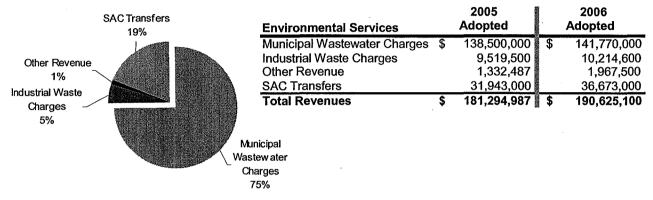
The major expense increase is attributable primarily to a 30% increase in the cost of diesel fuel, included in 'Other' expense in the summary table below. Additionally, advertising and contracted services expenses are projected higher in 2006 due to planned efforts to build transit ridership.

|                                | 2005<br>Adopted   | 2006<br>Adopted   | % Chg. |
|--------------------------------|-------------------|-------------------|--------|
| Total Revenues                 | \$<br>303,245,258 | \$<br>314,092,290 | 3.6%   |
| Salaries & Benefits            | \$<br>181,864,379 | \$<br>182,927,721 | 0.6%   |
| Contracted Services            | 4,946,805         | 5,385,741         | 8.9%   |
| Materials, Supplies, Utilities | 18,046,947        | 18,579,557        | 3.0%   |
| Transit Program Expense        | 69,281,303        | 69,043,992        | -0.3%  |
| Other                          | 18,045,935        | 23,614,190        | 30.9%  |
| Council Allocated              | 15,006,626        | 14,541,089        | -3.1%  |
| Total Operating                | \$<br>307,191,995 | \$<br>314,092,290 | 2.2%   |
| Balance / (Deficit)            | \$<br>(3,946,737) | \$<br>-           |        |

#### ENVIRONMENTAL SERVICES DIVISION

MCES is a user-fee-based organization. Revenues include the municipal wastewater charge based on volume, industry specific charges, service availability charges (SAC), and other miscellaneous revenues.

### **Revenues Summary**



Revenues from MCES fees and charges cover not only the operating expense budget, but also the debt service for wastewater projects. In 2006, MCES total revenues increase \$9.3 million (5 percent) compared to the 2005 adopted budget. This increase is driven by increases in wastewater charges and SAC Transfers.

- Communities using the regional wastewater system pay Environmental Services for the flow entering the system. Municipal wastewater charges and industrial waste charges supporting wastewater treatment and water resources management increase 3.8 percent, or \$4.1 million, to \$110.6 million in 2006. The Debt Service component of municipal wastewater charges is projected to be approximately \$41.4 million.
- SAC Transfer increases 15 percent over 2005 to \$36.7 million, caused by variations in flow rates and new/expanded wastewater treatment facilities.

### **Expenditures Summary**

Total MCES operating expenditures projected for 2006 are \$188,625,100 of which \$110,584,100 (59 percent) is for operations and \$78,041,000 (41 percent) is budgeted for debt service. Total 2006 expenses increase \$8.3 million or 4.6 percent over 2005 expenditures. The MCES 2006 budget anticipates a \$2 million surplus, part of a five-year plan to restore MCES reserves after a use of reserves in 2004 due to drought conditions and low flows.

| Environmental Services | 2005<br>Adopted   | 2006<br>Adopted   | % Chg. |
|------------------------|-------------------|-------------------|--------|
| Total Revenues         | \$<br>181,294,987 | \$<br>190,625,100 | 5.1%   |
| Salaries & Benefits    | \$<br>58,489,584  | \$<br>57,584,983  | -1.5%  |
| Contracted Services    | 9,209,691         | 11,281,825        | 22.5%  |
| Materials, Supplies,   | 24,327,512        | 25,599,316        | 5.2%   |
| Other                  | 4,725,770         | 5,768,375         | 22.1%  |
| Council Allocated      | 10,097,430        | 10,349,601        | 2.5%   |
| Debt Service           | 73,445,000        | 78,041,000        | 6.3%   |
| Total Expenditures     | \$<br>180,294,987 | \$<br>188,625,100 | 4.6%   |
| Balance / (Deficit)    | \$<br>1,000,000   | \$<br>2,000,000   |        |

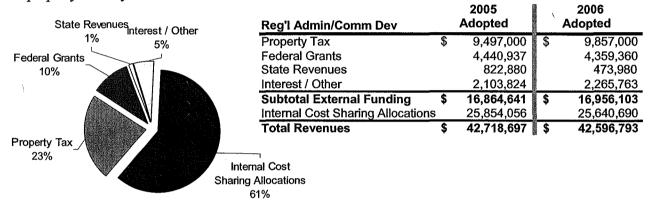
#### REGIONAL ADMINISTRATION AND COMMUNITY DEVELOPMENT

Regional Administration provides core service functions such as Human Resources, Risk Management, Finance & Budgeting, Office of Diversity, General Counsel, and Information Services to the operating divisions. The majority of the Regional Administration budget is allocated to the operating and line divisions of the Council.

Community Development, as a planning organization, has responsibility for managing \$79.1 million in pass-through grants and loans for Section 8 Housing Assistance, Livable Communities, regional parks operations and maintenance, and local planning assistance.

#### **Revenue Summary**

Regional Administration and Community Development (including HRA) are primarily funded through cost sharing allocations to the operating divisions, federal funds, and the Council's general purposes property tax levy.



#### **Property Tax Revenues**

The 2006 general purposes property tax levy of \$10,300,000, unchanged from 2005, reflects a levy amount \$756,611 below the levy limit. For Council revenue purposes, the gross levy is adjusted downward for estimated uncollectable taxes and the market value credit paid by the State as property tax revenue, resulting in budgeted property tax revenue of \$9,857,000.

#### **Federal Revenues**

The 2006 budget anticipates \$4.3 million in Housing and Urban Development (HUD) and federal grant funding for HRA housing assistance and administrative fees.

#### **State Revenues**

The 2006 budget anticipates \$340 thousand of market value credit aid paid by the State in lieu of property taxes, and \$134 thousand of Minnesota Housing Finance Agency (MHFA) administrative fees to support various HRA programs.

#### **Cost Sharing Revenues**

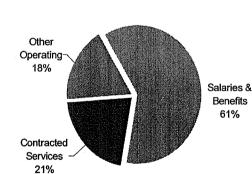
Regional Administration provides Council-wide shared services such as Human Resources, Risk Management, Finance & Budgeting, Office of Diversity, General Counsel, and Information Services; and, Community Development provides regional planning support for the operating divisions. A portion of the cost for these services is allocated to the operating divisions.

Allocations and their methodologies are reviewed with the operating divisions and are based on Council and federal Office of Management and Budget (OMD) A-87 cost allocation guidelines. The table below summarizes allocations to each of the operating divisions.

| Council Allocated             |    | 2005<br>Adopted | ,  | 2006<br>Adopted | % Chg. |
|-------------------------------|----|-----------------|----|-----------------|--------|
| Metro Transit - Bus           | \$ | 12,878,170      | \$ | 12,473,731      | -3.1%  |
| Metro Transit - Rail          |    | 930,302         |    | 923,325         | -0.7%  |
| <b>Total Metro Transit</b>    | \$ | 13,808,472      | \$ | 13,397,056      | -3.0%  |
| <b>Emvironmental Services</b> |    | 10,097,430      |    | 10,349,601      | 2.5%   |
| Metropolitan Transp Services  |    | 1,198,154       |    | 1,144,033       | -4.5%  |
| HRA                           |    | 750,000         |    | 750,000         | 0.0%   |
| Total Allocations             | \$ | 25,854,056      | \$ | 25,640,690      | -0.8%  |

### **Expenditures Summary**

Compared to 2005, Regional Administration / Community Development (including HRA) total expenses are down slightly, reductions in operating capital expenditures. Staff compensation, which is approximately 61 percent of operating expenses, is projected to increase less than 2 percent in 2006 to \$24.7 million, largely driven by changes in employee benefit costs. Contracted services expenses are increasing slightly due to anticipated work on technology projects during 2006 and a major fixed asset inventory in Environmental Services.



| Reg'l Admin/Comm Dev                  | 2005<br>Adopted             | 2006<br>Adopted               | % Chg. |
|---------------------------------------|-----------------------------|-------------------------------|--------|
| Total Revenues                        | \$<br>41,968,697            | \$<br>41,846,793              | -0.3%  |
| Salaries & Benefits                   | 24,263,885                  | 24,662,894                    | 1.6%   |
| Contracted Services                   | 8,414,790                   | 8,489,087                     | 0.9%   |
| Other Operating                       | 9,015,402                   | 7,208,085                     | -20.0% |
| Total Expenses Transfers & Other Uses | \$<br>41,694,077<br>250,000 | \$<br>40,360,066<br>2,381,807 | -3.2%  |
| Total Operating                       | \$<br>41,944,077            | \$<br>42,741,873              | 1.9%   |
| Balance / (Deficit)                   | \$<br>24,620                | \$<br>(895,080)               |        |

Transfers and Other Uses of funds include a \$1.1 million use of <u>dedicated</u> reserves projected to be transferred to ES for reimbursement of 2006 Water Supply study expenses, a \$1 million transfer to the Livable Communities fund, and pending sufficient building capital fund balance, an estimated \$250 thousand transfer to MCES and MTS related to investment in the new building project.

#### ORGANIZATIONAL UNITS WITHIN THE BUDGET

The major units of the Council, which are detailed in the following budget tables, are as follows:

- Metropolitan Council (Tables 1-3)
  - All divisions and units
- Environmental Services Division (Table 4)
  - Environmental Services Operations
  - Wastewater debt service
- Transportation Division (Table 5)
  - Transportation Planning and Travel Demand Management Activity
  - Metro Mobility
  - Opt-Out
  - Community Based Transit
  - Non-Metro Transit Regular Route
  - Metro Transit
  - Hiawatha Light Rail
  - Transit debt service
  - Transit Passthrough grants and loans

#### • Community Development Division (Table 6)

- Division management
- Planning and Growth Management (includes Planning and Technical Assistance, GIS, Research, and Parks)
- Housing and Redevelopment (includes Metro HRA, Livable Communities, Family Affordable Housing)
- Passthrough grants for Livable Communities accounts, housing assistance payments, and Parks and Open Space operations and maintenance grants.
- Debt Service for Parks and Radio Communications.

#### • Regional Administration Division (Table 7)

- Legal General Counsel
- Program Evaluation & Audit
- Government Affairs
- Public Affairs
- Office of Diversity
- Human Resources
- Fiscal Services/Central Services

- Information Services
- Risk Management
- Contracts and Procurement
- Budget and Evaluation
- Office of the Regional Administrator
- Council & Office of the Chair

## METROPOLITAN COUNCIL UNIFIED BUDGET

## OPERATING, PASSTHROUGH AND DEBT SERVICE 2004, 2005 and 2006

TABLE 1

|   |      |             |                   |    |             | IADLE   |
|---|------|-------------|-------------------|----|-------------|---------|
|   |      | 2004        | 2005              |    | 2006        |         |
| DESCRIPTION                             |      | ACTUAL      | <br>BUDGET        | -  | BUDGET      | CHANGE  |
| OPERATING REVENUE                       |      |             |                   |    |             |         |
| Property Taxes                          | \$   | 9,041,969   | \$<br>9,497,000   | \$ | 9,857,000   | 3.8%    |
| Federal Revenue                         |      | 28,011,561  | 34,959,041        |    | 35,323,072  | 1.0%    |
| State Revenue                           |      | 184,447,330 | 191,803,064       |    | 196,707,131 | 2.6%    |
| Local                                   |      | 3,727,461   | 4,831,081         |    | 4,950,736   | 2.5%    |
| Wastewater Service Charges              |      | 85,013,150  | 96,998,000        |    | 100,402,000 | 3.5%    |
| Industrial Strength Charges             |      | 9,477,764   | 9,519,500         |    | 10,214,600  | 7.3%    |
| Passenger Fares & Special Event Revenue |      | 61,536,891  | 75,402,902        |    | 81,359,073  | 7.9%    |
| Interest                                |      | 3,002,667   | 2,172,500         |    | 2,828,510   | 30.2%   |
| Other Revenues                          |      | 3,001,131   | 2,776,798         |    | 1,990,371   | -28.3%  |
| TOTAL OPERATING REVENUES                | \$   | 387,259,924 | \$<br>427,959,886 | \$ | 443,632,493 | 3.7%    |
| DEBT SERVICE REVENUE                    |      |             |                   |    |             |         |
| Property Taxes                          | \$   | 40,464,570  | \$<br>41,581,800  | \$ | 44,855,000  | 7.9%    |
| State                                   |      | 1,584,104   | 2,335,000         |    | 2,535,000   | 8.6%    |
| Wastewater Service Charges              |      | 39,910,338  | 41,502,000        |    | 41,368,000  | -0.3%   |
| Interest & Other                        |      | 27,218,890  | 32,171,000        |    | 36,902,000  | 14.7%   |
| TOTAL DEBT SERVICE REVENUES             | \$   | 109,177,902 | \$<br>117,589,800 | \$ | 125,660,000 | 6.9%    |
| PASSTHROUGH REVENUES                    |      | 81,685,973  | 77,634,819        |    | 77,390,949  | -0.3%   |
| OTHER SOURCES of FUNDS                  |      |             | <br>280,000       |    | -           | -100.0% |
| TOTAL REVENUES AND OTHER SOURCES        | _\$_ | 578,123,799 | \$<br>623,464,505 | \$ | 646,683,442 | 3.7%    |
| OPERATING EXPENSES                      |      |             |                   |    |             |         |
| Salary & Benefits                       | \$   | 236,068,250 | \$<br>264,617,848 | \$ | 265,175,598 | 0.2%    |
| Contracted Services                     |      | 27,905,124  | 26,120,505        |    | 30,096,155  | 15.2%   |
| Materials & Supplies                    |      | 23,393,466  | 14,992,835        |    | 15,394,633  | 2.7%    |
| Chemicals                               |      | 3,419,055   | 5,347,315         |    | 6,011,253   | 12.4%   |
| Building Costs/Rent & Utilities         |      | 23,894,814  | 20,373,013        |    | 20,676,734  | 1.5%    |
| Transit Assistance                      |      | 61,606,195  | 66,644,725        |    | 65,761,708  | -1.3%   |
| Capital Outlay                          |      | 1,616,467   | 3,035,893         |    | 4,086,285   | 34.6%   |
| Other Operating Expenses                |      | 2,116,918   | <br>28,749,869    |    | 34,325,207  | 19.4%   |
| TOTAL OPERATING EXPENSES                |      | 380,020,289 | \$<br>429,882,003 | \$ | 441,527,573 | 2.7%    |
| DEBT SERVICE OBLIGATIONS                |      | 118,470,543 | 122,163,712       |    | 126,500,844 | 3.6%    |
| PASSTHROUGH EXPENSES                    |      | 69,930,130  | <br>76,610,519    |    | 79,084,749  | 3.2%    |
| TOTAL EXPENSES                          | \$   | 568,420,962 | \$<br>628,656,234 | \$ | 647,113,166 | 2.9%    |
| SURPLUS/(DEFICIT)                       | \$   | 9,702,837   | \$<br>(5,191,729) | \$ | (429,724)   |         |
|   |      |             |                   |    |             |         |

Note: the 2005 Adopted budget reflected a designated use of transit reserves as an Other Source of funds. This report has been restated to allow the use of reserves to flow through to the bottom line.

### METROPOLITAN COUNCIL SUMMARY BUDGET OPERATIONS, PASSTHROUGH AND DEBT SERVICE 2006

**TABLE 2** 

|  |          | Council<br>Operations  | ]        | Passthrough<br>Grants                   |    | Debt Service<br>Funds |    | Total       |
|--|----------|------------------------|----------|---|----|-----------------------|----|-------------|
| REVENUES:  |          | Operations             | _        | Giants                                  |    | Funus                 |    | 1 Otal      |
| Certified Property Tax Levy  | \$       | 10,300,000             | \$       | 13,184,070                              | \$ | 47,870,302            | \$ | 71,354,372  |
| Less: Market Value Credit Paid by State  | *        | (340,000)              | *        | (500,000)                               | *  | (2,535,000)           | 4  | (3,375,000) |
| Less: Estimated Uncollectable  |          | (103,000)              |          | (81,870)                                |    | (480,302)             |    | (665,172)   |
| Net Property Tax Paid by Taxpayers   | \$       | 9,857,000              | \$       | 12,602,200                              | \$ | 44,855,000            | \$ | 67,314,200  |
| Federal  |          | 35,323,072             |          | 51,043,469                              |    |                       |    | 86,366,541  |
| State Revenues (Incl. Market Value Credit)   |          | 196,707,131            |          | 10,533,280                              |    | 2,535,000             |    | 209,775,411 |
| Local/Other  |          | 4,950,736              |          | _                                       |    | , <b>,</b> ,          |    | 4,950,736   |
| Wastewater Service Charges   |          | 100,402,000            |          |   |    | 41,368,000            |    | 141,770,000 |
| Industrial Strength Charges  |          | 10,214,600             |          |   |    | , ,                   |    | 10,214,600  |
| Passenger Fares  |          | 71,891,995             |          |   |    |                       |    | 71,891,995  |
| Contract & Special Event Revenue   |          | 9,467,078              |          |   |    |                       |    | 9,467,078   |
| Interest   |          | 2,828,510              |          | 854,000                                 |    | 229,000               |    | 3,911,510   |
| Other  |          | 1,990,371              |          | 2,358,000                               |    | 223,000               |    | 4,348,371   |
| TOTAL OPERATING REVENUES   | \$       | 443,632,493            | \$       | 77,390,949                              | \$ | 88,987,000            | \$ | 610,010,442 |
| OTHER SOURCES:   | <u> </u> |                        | <u> </u> | 77,070,717                              |    | 00,507,000            | Ψ_ | 010,010,112 |
| SAC Transfers  |          |                        |          |   | \$ | 36,673,000            | \$ | 36,673,000  |
| TOTAL OTHER SOURCES  | \$       | -                      | \$       | -                                       | \$ | 36,673,000            | \$ | 36,673,000  |
| TOTAL SOURCES AND REVENUES   | \$       | 443,632,493            | \$       | 77,390,949                              | \$ | 125,660,000           | \$ | 646,683,442 |
| EXPENSES:  |          |                        |          |   |    |                       |    |             |
| Salaries & Benefits  | \$       | 265,175,598            |          |   |    |                       | \$ | 265,175,598 |
| Contracted Services  | •        | 26,467,960             |          |   |    |                       | *  | 26,467,960  |
| Materials & Supplies   |          | 15,394,633             |          |   |    |                       |    | 15,394,633  |
| Chemicals  |          | 6,011,253              |          |   |    |                       |    | 6,011,253   |
| Utilities  |          | 19,158,651             |          |   |    |                       |    | 19,158,651  |
| Building Costs/Rent  |          | 1,518,083              |          |   |    |                       |    | 1,518,083   |
| Insurance  |          | 3,628,195              |          |   |    |                       |    | 3,628,195   |
| Other Operating Expenses   |          | 29,792,923             |          |   |    |                       |    | 29,792,923  |
| Transit Assistance   |          | 65,761,708             |          |   |    |                       |    | 65,761,708  |
| Passthrough Grants & Loans   |          | ,,                     |          | 79,084,749                              |    |                       |    | 79,084,749  |
| Debt Service   |          |                        |          | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |    | 126,500,844           |    | 126,500,844 |
| Capital Expenditures   |          | 4,086,285              |          |   |    | 120,000,011           |    | 4,086,285   |
| St. Paul Repayment   |          | 1,250,000              |          |   |    |                       |    | 1,250,000   |
| Fares Affecting Expense  |          | 3,282,284              |          |   |    |                       |    | 3,282,284   |
| TOTAL OPERATING EXPENSES   | \$       | 441,527,573            | \$       | 79,084,749                              | \$ | 126,500,844           | \$ | 647,113,166 |
| OTHER USES OF FUNDS Property Tax Transfer from General Fund to Livable Communities Fund TOTAL OTHER USES | \$       | 1,000,000<br>1,000,000 | \$       | (1,000,000) (1,000,000)                 | \$ | -                     | \$ |             |
| TOTAL EXPENSES AND USES  | \$       | 442,527,573            | \$       | 78,084,749                              | \$ | 126,500,844           | \$ | 647,113,166 |
| SURPLUS/(DEFICIT)  | \$       | 1,104,920              | \$       | (693,800)                               | \$ | (840,844)             | \$ | (429,724)   |

#### METROPOLITAN COUNCIL SUMMARY BUDGET OPERATIONS 2006

|   |      | eneral Fund<br>Regional<br>Iministration |      | General Fund<br>Community<br>Development |      | General Fund<br>Total | HRA &<br>FAHP   |    | Environmental ervices Division | Tr | ansportation<br>Division |    | Capital     |    | otal Council<br>Operations |
|---|------|--|------|--|------|-----------------------|-----------------|----|--------------------------------|----|--------------------------|----|-------------|----|----------------------------|
| REVENUES  |      | AMINIST MUO                              |      | 20,010 pintont                           |      |                       | <br>            | ~  | 2 (1000 27)                    |    | 21110101                 |    |             |    | - P                        |
| Property Tax  | \$   | 5,695,767                                | \$   | 4,161,234                                | \$   | 9,857,000             | \$              | \$ |                                | \$ | _                        | \$ |             | s  | 9,857,000                  |
| Federal Revenues                                      | •    | -  | •    |  | •    | -                     | 4,359,360       |    | -                              | •  | 30,963,712               |    |             | •  | 35,323,072                 |
| State Revenues (incl. Market Value Credit)            |      | 199,750                                  |      | 140,250                                  |      | 340,000               | 133,980         |    | -                              |    | 196,233,151              |    |             |    | 196,707,131                |
| Local   |      | 42,650                                   |      | 80,125                                   |      | 122,775               | 660,800         |    |                                |    | 4,167,161                |    |             |    | 4,950,736                  |
| Municipal Wastewater Charges                          |      |  |      | •  |      |                       |                 |    | 100,402,000                    |    |                          |    |             |    | 100,402,000                |
| Industrial Strength Charges                           |      | -  |      |  |      | -                     |                 |    | 10,214,600                     |    |                          |    |             |    | 10,214,600                 |
| Passenger Fares                                       |      |  |      |  |      | -                     |                 |    |                                |    | 71,891,995               |    |             |    | 71,891,995                 |
| Contract & Special Event Revenue                      |      |  |      |  |      | -                     |                 |    |                                |    | 9,467,078                |    |             |    | 9,467,078                  |
| Interest  |      | 574,510                                  |      | 100,000                                  |      | 674,510               | 150,000         |    | 1,500,000                      |    | 504,000                  |    |             |    | 2,828,510                  |
| Other   |      | •  |      |  |      |                       | 155,178         |    | 467,500                        |    | 865,193                  |    | 502,500     |    | 1,990,371                  |
| TOTAL SOURCES AND REVENUES                            | \$   | 6,512,677                                | \$   | 4,481,609                                | \$   | 10,994,285            | \$<br>5,459,318 | \$ | 112,584,100                    | \$ | 314,092,290              | \$ | 502,500     | \$ | 443,632,493                |
| EXPENDITURES  |      |  |      |  |      |                       |                 |    |                                |    |                          |    |             |    |                            |
| Salaries & Benefits                                   | \$   | 18,005,444                               | \$   |  |      |                       | \$<br>2,341,488 | \$ | 57,584,983                     | \$ |                          |    |             | \$ | 265,175,598                |
| Contracted Services                                   |      | 7,522,567                                |      | 219,800                                  |      | 7,742,367             | 746,720         |    | 12,593,132                     |    | 5,385,741                |    |             |    | 26,467,960                 |
| Materials & Supplies                                  |      | -  |      |  |      | -                     |                 |    | 5,187,577                      |    | 10,207,056               |    |             |    | 15,394,633                 |
| Chemicals   |      | -  |      |  |      |                       |                 |    | 6,011,253                      |    |                          |    |             |    | 6,011,253                  |
| Utilities   |      |  |      |  |      | -                     |                 |    | 14,400,486                     |    | 4,758,165                | -  | •           |    | 19,158,651                 |
| Rent  |      | 1,415,101                                |      | 199,321                                  |      | 1,614,422             | 181,079         |    |                                |    | 208,141                  |    | (2,034,745) |    | (31,103                    |
| Insurance   |      | 66,500                                   |      | •  |      | 66,500                | 85,000          |    | -                              |    | 3,476,695                |    |             |    | 3,628,195                  |
| Other Operating Expenses                              |      | 3,036,637                                |      | 316,644                                  |      | 3,353,281             | 1,453,862       |    | 1,371,590                      |    | 23,614,190               |    |             |    | 29,792,923                 |
| Transit Assistance                                    |      | -  |      |  |      | -                     |                 |    |                                |    | 65,761,708               |    |             |    | 65,761,708                 |
| Fares Affecting Expense                               |      | -  |      |  |      | -                     |                 |    |                                |    | 3,282,284                |    |             |    | 3,282,284                  |
| St. Paul Repayment                                    |      | -  |      |  |      | -                     |                 |    | \$1,250,000                    |    | -                        |    |             |    | 1,250,000                  |
| Building Costs  |      |  |      |  |      |                       |                 |    |                                |    |                          |    | 1,549,186   |    | 1,549,186                  |
| Operating Capital                                     |      |  |      | -  |      | -                     | <br>            |    | 3,146,785                      |    | -                        |    | 939,500     |    | 4,086,285                  |
| TOTAL EXPENSES  | _\$_ | 30,046,249                               |      | 5,051,727                                | \$   | 35,097,976            | \$<br>4,808,149 | \$ | 101,545,806                    | \$ | 299,621,701              | \$ | 453,941     | \$ | 441,527,573                |
| OWNED VICEO   |      | (23,533,573)                             | )    |  |      |                       |                 |    |                                |    |                          |    |             |    |                            |
| OTHER USES: Interdivisional Expense Allocation-MCES   | \$   | (9,800,491)                              |      |  | \$   | (9,800,491)           |                 | \$ | 9,800,491                      |    |                          |    |             | \$ |                            |
| <u> </u>  | Φ    |  |      |  | Φ    |                       |                 | Ф  | 9,000,491                      |    | 12 202 001               |    |             | Φ  | -                          |
| Interdivisional Expense Allocation-MT & LRT           |      | (13,293,081)                             |      |  |      | (13,293,081)          | 750,000         |    |                                |    | 13,293,081               |    |             |    | (0                         |
| A-87 -HRA   |      | (750,000)                                |      |  |      | (750,000)             | 750,000         |    |                                |    | <b>700</b> 000           |    |             |    | •                          |
| A-87- Metropolitan Transportation Services            |      | (790,000)                                | )    |  |      | (790,000)             |                 |    |                                |    | 790,000                  |    |             |    |                            |
| Property Tax Transfer to Livable Communities Program  |      | 1,000,000                                |      |  |      | 1,000,000             |                 |    |                                |    |                          |    |             |    | 1,000,000                  |
| Planning Expense Chargeback                           |      | -  |      | (570,118)                                | )    | (570,118)             |                 |    | \$549,110                      |    | 458,008                  |    | (437,000)   |    | •                          |
| Transfers From (To) Other Funds                       |      | 100,000                                  |      |  |      | 100,000               | -               |    | (\$279,500)                    |    | (70,500)                 |    | 250,000     |    |                            |
| Water Supply Transfer to MCES <sup>1</sup>            |      | 1,031,807                                |      |  |      | 1,031,807             | <br>-           |    | (1,031,807)                    |    |                          |    |             |    |                            |
| TOTAL OTHER USES                                      | _\$_ | (22,501,766)                             | ) \$ | (570,118                                 | ) \$ | (23,071,884)          | \$<br>750,000   | \$ |                                | \$ | 14,470,589               | \$ | (187,000)   | \$ | 1,000,000                  |
| TOTAL EXPENSES AND USES                               |      | 7,544,483                                | \$   | 4,481,609                                | \$   | 12,026,092            | \$<br>5,558,149 | \$ | 110,584,100                    | \$ | 314,092,290              | \$ | 266,941     | \$ | 442,527,573                |
| SURPLUS/(DEFICIT)                                     | \$   | (1,031,807)                              | \$   | (1)                                      | ) \$ | (1,031,807)           | \$<br>(98,831)  | \$ | 2,000,000                      | \$ | 0                        | \$ | 235,559     | \$ | 1,104,920                  |
| Fund Balance Dec 31, 2006 (\$ Thousands) <sup>2</sup> |      |  |      |  | \$   | 4,047.0               | \$<br>3,877.2   | \$ | 12,547.0                       | \$ | 21,842.3                 | \$ | 992.6       |    |                            |

Note: (1) \$1.0 million use of General Fund designated reserves for Water Supply study; no impact on General Fund undesignated operating reserves.

<sup>(2)</sup> Projected fund balances are based on preliminary Sept 2005 year-end forecasts.

# METROPOLITAN COUNCIL SUMMARY BUDGET

### ENVIRONMENTAL SERVICES DIVISION

2006

**TABLE 4** 

|  |      | Operations  | Debt Service     | D  | ivision Total |
|--|------|-------------|------------------|----|---------------|
| REVENUES:                                |      |             |                  |    |               |
| Municipal Wastewater Charges             | \$   | 100,402,000 | \$<br>41,368,000 | \$ | 141,770,000   |
| Industrial Waste Charges                 |      | 10,214,600  |                  |    | 10,214,600    |
| Interest Revenue                         |      | 1,500,000   |                  |    | 1,500,000     |
| Other Revenue                            |      | 467,500     | <br>             |    | 467,500       |
| Operating Revenues                       | _\$_ | 112,584,100 | \$<br>41,368,000 | \$ | 153,952,100   |
| OTHER SOURCES:                           |      |             |                  |    |               |
| SAC Transfers                            |      |             | \$<br>36,673,000 | \$ | 36,673,000    |
| Total Other Sources                      | \$   | <b>-</b>    | \$<br>36,673,000 | \$ | 36,673,000    |
| TOTAL SOURCES AND REVENUES               | \$   | 112,584,100 | \$<br>78,041,000 | \$ | 190,625,100   |
| EXPENSE:                                 |      |             |                  |    |               |
| Salaries & Benefits                      | \$   | 57,584,983  |                  | \$ | 57,584,983    |
| Contract Services                        |      | 12,593,132  |                  |    | 12,593,132    |
| Materials & Supplies                     |      | 5,187,577   |                  |    | 5,187,577     |
| Chemicals                                |      | 6,011,253   |                  |    | 6,011,253     |
| Utilities                                |      | 14,400,486  |                  |    | 14,400,486    |
| Other Operating Expenses                 |      | 1,371,590   |                  |    | 1,371,590     |
| Capital Outlay                           |      | 3,146,785   |                  |    | 3,146,785     |
| St. Paul Repayment / Reserve Replacement |      | 1,250,000   |                  |    | 1,250,000     |
| Debt Service                             |      | -           | <br>78,041,000   |    | 78,041,000    |
| Total Expenses                           | \$   | 101,545,806 | \$<br>78,041,000 | \$ | 179,586,806   |
| OTHER USES:                              |      |             |                  |    |               |
| Interdivisional Expense Allocation-MCES  | \$   | 9,800,491   |                  | \$ | 9,800,491     |
| Planning Chargeback Expense              |      | 112,110     | •                |    | 112,110       |
| Operating Capital Chargeback             |      | 437,000     |                  |    | 437,000       |
| Total Council Allocated                  | \$   | 10,349,601  | \$<br>*          | \$ | 10,349,601    |
| Transfer from General Fund               |      | (1,311,307) |                  |    | (1,311,307)   |
| Total Other Uses                         | \$   | 9,038,294   | \$<br>-          | \$ | 9,038,294     |
| TOTAL EXPENSES AND USES                  | \$   | 110,584,100 | \$<br>78,041,000 | \$ | 188,625,100   |
| SURPLUS/(DEFICIT)                        | \$   | 2,000,000   | \$<br>-          | \$ | 2,000,000     |

# METROPOLITAN COUNCIL SUMMARY BUDGET-BY FUND TYPE TRANSPORTATION DIVISION 2006

| <del></del>  | <del> </del>                                 |                                   |                              | - ·                        |                                       | 8                                  |                                     |                                  | *                               | ~  |   |                               | <del> </del>                                  |   |
|--|--|-----------------------------------|------------------------------|----------------------------|---------------------------------------|------------------------------------|-------------------------------------|----------------------------------|---------------------------------|--|---|-------------------------------|---|---|
|  |  |                                   | Governmental<br>Special Reve |                            |                                       |                                    |                                     | Entern                           | Proprietar<br>rise Fund         | y Fund Types                               |   |                               |   |   |
| •  | <del>~</del>                                 |                                   | Special Kere                 | nue runus                  | · · · · · · · · · · · · · · · · · · · |                                    |                                     | Enterp                           | rise ruiu                       |  |   | T                             |   |   |
|  | Transportation<br>Planning &<br>TDM Activity | Metro Mobility<br>Operations      | Opt-Out                      | Community<br>Based Transit | Regular<br>Route                      | Subtotal<br>Special Rev            | Metro Transit<br>Bus                | Metro<br>Commuter<br>Service/TMO | Metro Transit<br>LRT            | Metro Transit<br>Total                     | Division<br>Operating Total                     | Transit Debt<br>Service Funds | Passthrough<br>(Hwy Right-of-<br>way Program) | Memo Total                                      |
| REVENUES: Net Property Tax Federal Revenues  | \$ -<br>3,101,162                            | \$ -<br>4,250,000                 | \$ -                         | \$ -<br>60,947             | \$ -<br>2,812,232                     | \$ -<br>10,224,341                 | \$ -<br>14,917,562                  | \$<br>1,913,400                  | \$ -<br>3,908,409               | \$ - 20,739,371                            | \$ -<br>30,963,712                              | \$ 37,280,700                 | \$ -  | \$ 37,280,700<br>30,963,712                     |
| MVST Budgeted State Market Value Credit Aid  | \$ - 613,999                                 | \$ -                              | \$21,499,837                 | \$ 2,594,717<br>150,000    | \$ 5,473,877<br>600,000               | \$29,568,431                       | \$ 88,746,568<br>30.068.500         | \$ -                             | 4.062.161                       | \$ 88,746,568                              | \$ 118,314,999                                  | 2,000,000                     |   | \$ 118,314,999<br>2,000,000                     |
| State General Fund Appropriation - Base<br>State General Fund Appropriation-Supplemental<br>Total State Revenues   | 123,098<br>\$ 737,097                        | 1,218,652<br>\$ 23,239,151        | 1,850,000<br>\$23,349,837    | \$ 3,289,162               | 2,129,121<br>\$ 8,202,998             | 5,865,316<br>\$58,818,245          | 14,537,677<br>\$ 133,352,745        | \$ -                             | \$ 4,062,161                    | 34,130,661<br>14,537,677<br>\$ 137,414,906 | 57,515,159<br>20,402,993<br>\$ 196,233,151      | \$ 2,000,000                  | \$ -  | 57,515,159<br>20,402,993<br>\$ 198,233,151      |
| Local<br>Investment Earnings<br>Other  | 105,000<br>5,000                             | 90,000                            |                              | 16,000                     | 90,000                                | 105,000<br>201,000                 | 303,000<br>765,500                  | 99,693                           | 4,062,161                       | 4,062,161<br>303,000<br>865,193            | 4,167,161<br>504,000<br>865,193                 | 180,000                       | 200,000                                       | 4,167,161<br>884,000<br>865,193                 |
| Fares - Base Fares - Expansion   |  | 1,347,600<br>2,469,450            |                              | 850,000                    | 480,840                               | 2,678,440                          | 62,016,800<br>6.372.628             | ŕ                                | 7,196,755<br>625.000            | 69,213,555                                 | 71,891,995                                      |                               |   | 71,891,995                                      |
| Contract & Special Event Revenue Total Revenue   | \$ 3,948,259                                 | \$ 31,396,201                     | \$23,349,837                 | \$ 4,216,109               | \$11,586,070                          | 2,469,450<br>\$74,496,476          | \$ 217,728,235                      | \$ 2,013,093                     | \$ 19,854,486                   |  | 9,467,078<br>\$ 314,092,290                     | \$ 39,460,700                 | \$ 200,000                                    | 9,467,078<br>\$ 353,752,990                     |
| EXPENSES: Salaries & Benefits  | 1,641,623                                    | 1,142,188                         |                              | 76,184                     | 390,290                               | 3,250,285                          | 167,253,155                         | 442,381                          | 11,981,900                      | 179,677,436                                | 182,927,721                                     |                               |   | 182,927,721                                     |
| Contracted Services  Materials & Supplies  Utilities   | 600,000                                      | 300,000                           |                              |                            |                                       | 900,000                            | 2,632,757<br>8,798,701<br>3,770,506 | 924,400                          | 928,584<br>1,408,355<br>987,659 | 4,485,741<br>10,207,056<br>4,758,165       | 5,385,741<br>10,207,056<br>4,758,165            |                               |   | 5,385,741<br>10,207,056<br>4,758,165            |
| Rent Insurance Transit Programs Fares Affecting Expense  | 124,160<br>405,000                           | 83,981<br>28,235,083<br>1,347,666 | 23,349,837                   | 3,258,579<br>850,000       | 10,340,209<br>480,840                 | 208,141<br>65,588,708<br>2,678,506 | 2,937,333<br>603,778                | 173,000                          | 539,362                         | 3,476,695<br>173,000<br>603,778            | 208,141<br>3,476,695<br>65,761,708<br>3,282,284 |                               |   | 208,141<br>3,476,695<br>65,761,708<br>3,282,284 |
| Expansion Level 2 Debt Service Passthrough Grants & Loans  |  | 1,5 11,000                        |                              | 050,000                    | 700,010                               | 2,070,000                          | 303,770                             |                                  |                                 |  | 3,202,204                                       | 39,436,320                    |   | 39,436,320                                      |
| Other Operating Expenses   | 292,020                                      | 287,283                           |                              |                            | 218,000                               | 797,303                            | 19,258,274                          | 473,312                          | 3,085,301                       | 22,816,887                                 | 23,614,190                                      |                               |   | 23,614,190                                      |
| Total Expenditures  OTHER USES:  | \$ 3,062,803                                 | \$ 31,396,201                     | \$23,349,837                 | \$ 4,184,763               | \$11,429,339                          | \$73,422,943                       | \$ 205,254,504                      | \$ 2,013,093                     | \$ 18,931,161                   | \$ 226,198,758                             | \$ 299,621,701                                  | \$ 39,436,320                 |   | \$ 339,058,021                                  |
| Interdivisional Expense Allocation-MT & LRT A-87- Metropolitan Transportation Services Planning Chargeback Expense | \$ -<br>601,923<br>354.033                   | \$ -                              | \$ -                         | \$ -<br>31,346             | \$ -<br>156,731                       | \$ -<br>790,000<br>354,033         | \$ 12,369,756<br>\$ 103,975         | \$ -                             | \$ 923,325                      | \$ 13,293,081                              | \$ 13,293,081<br>790,000<br>458,008             | \$ -                          | \$ -  | \$ 13,293,081<br>790,000<br>458,008             |
| TOTAL OTHER USES   | \$ 955,956                                   | \$ -                              | \$ -                         | \$ 31,346                  | \$ 156,731                            | \$ 1,144,033                       | \$ 12,473,731                       | s -                              | \$ 923,325                      | \$ 13,397,056                              | \$ 14,541,089                                   | \$ -                          | \$ -  | \$ 14,541,089                                   |
| Transfers in   | 70,500                                       |                                   |                              |                            |                                       | 70,500                             |                                     |                                  |                                 |  | 70,500  |                               |   | 70,500  |
| TOTAL NET EXPENSES AND USES  | \$ 3,948,259                                 | \$ 31,396,201                     | \$ 23,349,837                | \$ 4,216,109               | \$ 11,586,070                         | \$ 74,496,476                      | S 217,728,235                       | \$ 2,013,093                     | \$ 19,854,486                   | \$ 239,595,814                             | \$ 314,092,290                                  | \$ 39,436,320                 | s -   | \$ 353,528,610                                  |
| SURPLUS/(DEFICIT)  | \$ -   | \$ -                              | \$ -                         | \$                         | \$                                    | \$ -                               | \$ -                                | \$ -                             | \$ 0                            | \$ 0                                       | \$ 0  | \$ 24,380                     | \$ 200,000                                    | \$ 224,380                                      |
| ANALYSIS OF CHANGES IN FUND BAI<br>Fund Balance January 1, 2006<br>Transfers From (To) Other Funds                 | ANCE (\$ THOUSA<br>\$ 1,524.0                | NDS)<br>\$ 3,168.3                | \$ -                         | \$ 346.5                   | \$ 1,740.5                            | \$ 6,779.3                         | \$ 14,059.4                         | \$ -                             | \$ 1,003.7                      | \$ 15,063.1                                | \$ 21,842,3                                     |                               |   |   |
| Excess(Deficit) of Revenues over Expenditures<br>Projected Fund Balance Dec 31, 2006                               | \$ 1,524.0                                   | \$ 3,168.3                        | \$ -                         | \$ 346.5                   | \$ 1,740.5                            | \$ 6,779.3                         | \$ 14,059.4                         | \$ -                             | \$ 1,003.7                      | \$ 15,063.1                                | 0<br>\$ 21,842.3                                | ]                             |   |   |

#### METROPOLITAN COUNCIL SUMMARY BUDGET COMMUNITY DEVELOPMENT DIVISION - 2006

|                                   |                              | ·····       | 0                                       | PERATING FUN | IDS   |                       |                        | <del></del>                            |                    |                                  |                    | DEBT                         | 1            | PASSTHROUG     | н                               |            | 1           |
|-----------------------------------|------------------------------|-------------|---|--------------|---|-----------------------|------------------------|--|--------------------|----------------------------------|--------------------|------------------------------|--------------|----------------|---------------------------------|------------|-------------|
|                                   |                              |             |   | GENERAL FUN  | D   |                       |                        |  |                    |                                  |                    | SERVICE                      | Spe          | cial Revenue F | unds                            |            |             |
|                                   | Local Planning<br>Assistance | GIS         | Research                                | Parks        | Regional<br>Systems<br>Planning &<br>Growth<br>Strategy | Livable<br>Communitie | Division<br>Management | Subtotal<br>Comm Dev<br>(General Fund) | FAHP<br>Operations | Special<br>Revenue Fund<br>HRA * | Total<br>Operating | Parks, Solid<br>Waste, Radio | General Fund | HRA            | Livable<br>Communities<br>Funds | Me         | emo Total   |
| REVENUES:                         |                              |             |   |              |   |                       | <b></b>                |  |                    |                                  |                    |                              |              |                |                                 |            |             |
| Property Tax                      | \$ - \$                      | -           | \$ -                                    | \$ -         | \$ -  | \$                    | - \$ 4,161,234         | \$ 4,161,234                           | \$ -               | \$ -                             | \$ 4,161,234       | \$ 7,574,300                 |              |                | \$ 12,602,200                   | \$ 2       | 24,337,734  |
| Federal Revenues                  |                              |             |   |              |   |                       |                        |  | 431,255            | 3,928,105                        | 4,359,360          |                              |              | 51,043,469     |                                 | \$ 5       | 55,402,829  |
| State Revenues                    |                              |             |   |              |   |                       | 140,250                | 140,250                                |                    | 133,980                          | 274,230            | 535,000                      | 8,630,000    | 1,403,280      | 500,000                         | \$ 1       | 11,342,510  |
| Local Revenues                    |                              |             |   |              |   |                       | 80,125                 | 80,125                                 | 425,000            | 235,800                          | 740,925            |                              |              |                |                                 | \$         | 740,925     |
| Investment Earnings               |                              |             |   |              |   |                       | 100,000                | 100,000                                |                    | 150,000                          | 250,000            | 49,000                       |              |                | 654,000                         | \$         | 953,000     |
| Other Revenue                     |                              |             |   |              |   |                       |                        |  |                    | 155,178                          | 155,178            |                              |              | 2,358,000      |                                 | \$         | 2,513,178   |
| Total Revenue                     | s - s                        | •           | \$ -                                    | \$ -         | \$ -  | \$                    | \$ 4,481,609           | \$ 4,481,609                           | \$ 856,255         | \$ 4,603,063                     | \$ 9,940,927       | \$ 8,158,300                 | \$ 8,630,000 | \$ 54,804,749  | \$ 13,756,200                   | \$ 9       | 95,290,176  |
| EXPENDITURES:                     | \$ 940 377 \$                | 000 400     | \$ 875.418                              | \$ 94.558    | f 005 707   | <b>6</b> 500 044      |                        | <b>.</b> 4 045 000                     | <b>*</b> 404.005   | \$ 2.219.863                     |                    |                              |              |                |                                 |            |             |
| Salaries & Benefits               | \$ 940,377 \$                |             | • | \$ 94,558    | \$ 365,737  | \$ 502,312            |                        | \$ 4,315,962                           | \$ 121,625         |                                  | \$ 6,657,450       | l                            |              |                |                                 | \$         | 6,657,450   |
| Consulting & Contractual Services | F4 400                       | 133,800     | 31,000                                  | 40.040       | 7 070   | 00.04                 | 55,000                 | 219,800                                | 582,720            | 164,000                          | 966,520            |                              |              |                |                                 |            | 966,520     |
| Rent                              | 51,428                       | 49,012      | 22,530                                  | 10,346       | 7,376   | 28,018                | •                      | 199,321                                | 6,450              | 174,629                          | 380,400            |                              |              |                |                                 |            | 380,400     |
| Other Operating Expenses          | 75,092                       | 77,092      | 30,299                                  | 14,094       | 27,794  | 52,329                | 39,944                 | 316,644                                | 116,500            | 1,337,362                        | 1,770,506          |                              |              |                |                                 |            | 1,770,506   |
| Insurance                         |                              |             |   |              |   |                       |                        |  | 85,000             |                                  | 85,000             |                              |              | E4 004 740     | 45.050.000                      | _          | 85,000      |
| Pass-Through Grants & Loans       |                              |             |   |              |   |                       |                        |  |                    |                                  |                    | 9,023,524                    | 8,630,000    | 54,804,749     | 15,650,000                      |            | 79,084,749  |
| Debt Service                      | \$ 1,066,897 \$              | 4 240 266   | \$ 959,247                              | \$ 118,998   | \$ 400,907  | \$ 582,659            | \$ 682,653             | \$ 5,051,727                           | \$ 912.295         | \$ 3,895,854                     | \$ 9,859,876       | \$ 9.023,524                 | \$ 8,630,000 | \$ 54,804,749  | \$ 15.650.000                   |            | 9,023,524   |
| Total Expenditures                | \$ 1,000,087 \$              | 1,240,300   | 3 535,241                               | \$ 110,330   | \$ 400,307  | \$ 302,038            | \$ 002,033             | \$ 5,051,727                           | \$ 912,295         | \$ 3,093,034                     | \$ 3,003,070       | \$ 9,023,324                 | \$ 0,030,000 | \$ 54,004,749  | \$ 10,000,000                   | <b>3</b> 9 | 7,900,149   |
| OTHER USES:                       |                              |             |   |              |   |                       |                        |  |                    |                                  |                    |                              |              |                |                                 |            | -           |
| A-87 -HRA                         | \$ - \$                      | -           | \$ -                                    | \$ -         | \$ -  | \$                    | - \$ -                 | \$ -                                   | \$ 69,500          | \$ 680,500                       | \$ 750,000         |                              |              |                |                                 | \$         | 750,000     |
| Planning Chargeback Revenue       | (169,708)                    | (180,440)   | (185,125)                               |              |   | (34,845               | 5)                     | (570,118)                              |                    |                                  | (570,118)          |                              |              |                |                                 |            | (570,118)   |
| Transfers from Other Funds        |                              |             |   |              |   |                       |                        |  |                    |                                  |                    |                              |              |                | (1,500,000)                     | (          | (1,500,000) |
| Transfers to Other Funds          |                              |             |   |              |   |                       |                        |  |                    |                                  |                    |                              |              |                | 500,000                         |            | 500,000     |
| TOTAL OTHER USES                  | \$ (169,708) \$              | (180,440)   | \$ (185,125)                            | \$ -         | \$ -  | \$ (34,845            | 5) \$ -                | \$ (570,118)                           | \$ 69,500          | \$ 680,500                       | \$ 179,882         | \$ -                         | \$ -         | \$ -           | \$ (1,000,000)                  | \$         | (820,118)   |
| TOTAL NET EXPENSES AND USES       | \$ 897,189 \$                | 1,059,926   | \$ 774,122                              | \$ 118,998   | \$ 400,907  | \$ 547,814            | \$ 682,653             | \$ 4,481,609                           | \$ 981,795         | \$ 4,576,354                     | \$ 10,039,758      | \$ 9,023,524                 | \$ 8,630,000 | \$ 54,804,749  | \$ 14,650,000                   | \$         | 97,148,031  |
| SURPLUS/(DEFICIT)                 | \$ (897,189) \$              | (1,059,926) | \$ (774,122)                            | \$ (118,998) | \$ (400,907)  | \$ (547,814           | \$ 3,798,956           | \$ (1)                                 | \$ (125,540)       | \$ 26,709                        | \$ (98,832)        | \$ (865,224)                 | \$ -         | \$ -           | \$ (893,800)                    | \$ (       | (1,857,856) |

#### METROPOLITAN COUNCIL SUMMARY BUDGET REGIONAL ADMINISTRATION - 2006

|  |    |                     |             |         |                    |       |                         |    |                        |                   |    | G                 | ENE | ERAL FUN                            | D  |           |       |                               |             |                   |                      |               | •      |     |                  |          |                                   |
|--|----|---------------------|-------------|---------|--------------------|-------|-------------------------|----|------------------------|-------------------|----|-------------------|-----|-------------------------------------|----|-----------|-------|-------------------------------|-------------|-------------------|----------------------|---------------|--------|-----|------------------|----------|-----------------------------------|
|  |    | vernment<br>Affairs | Pul<br>Affa |         | Human<br>Resources |       | Information<br>Services |    | rchasing/<br>ntracting | Legal             |    | Internal<br>Audit | R   | ice of the<br>egional<br>inistrator | Di | versity   | Offic | uncil &<br>ce of the<br>Chair |             | entral<br>ervices | udget &<br>valuation | Fisc<br>Servi |        | Mai | Risk<br>nagement | Adm      | Regional<br>ninistration<br>Total |
| REVENUES:                                    |    |                     |             |         |                    |       |                         | ,  | •                      |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          |                                   |
| Property Tax                                 | \$ | - 5                 | 5           | -       | \$                 | - \$  | -                       |    |                        | \$<br>-           | \$ | -                 | \$  | - \$                                | 6  | -         | \$    | - 9                           | \$          | -                 | \$<br>- \$           | 3             | -      | \$  | -                | \$       | 5,695,767                         |
| State Revenue                                |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          | 199,750                           |
| Investment Earnings                          |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  | ľ        | 574,510                           |
| Other Revenues                               |    |                     |             |         |                    |       |                         |    |                        | <br>              |    |                   |     |                                     |    |           |       |                               |             |                   | <br>                 |               |        |     |                  | <u> </u> | 42,650                            |
| TOTAL OPERATING REVENUES                     | \$ | - 9                 |             | -       | \$                 | - 5   | -                       | \$ | -                      | \$<br>-           | \$ | -                 | \$  | - \$                                |    |           | \$    | - 5                           | \$          | -                 | \$<br>- \$           | 3             | -      | \$  |                  | \$       | 6,512,677                         |
| EXPENSES:                                    |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          | -                                 |
| Salaries & Benefits                          | \$ | 356,539             | 1,2         | 88,132  | \$ 2,939,30        | 5 \$  | 6,203,326               | \$ | 1,037,459              | \$<br>930,982     | \$ | 476,363           | \$  | 343,971 \$                          | 3  | 556,135   | \$    | 486,076                       | \$          | 160,349           | \$<br>310,189 \$     | 1,96          | 1,911  | \$  | 954,707          | \$ 1     | 18,005,444                        |
| Consulting & Contractual Services            |    | 55,000              | 3           | 51,000  | 1,022,02           | 7     | 3,612,040               |    |                        | 1,617,500         |    |                   |     |                                     |    | 42,000    |       |                               |             | 183,500           | 22,000               | 60            | 7,500  |     | 10,000           |          | 7,522,567                         |
| Rent   |    | 23,788              | 1           | 46,761  | 150,59             | 5     | 291,176                 |    | 42,908                 | 106,905           |    | 17,406            |     | 37,031                              |    | 19,676    |       | 29,690                        |             | 368,198           | 7,896                | 12            | 2,242  |     | 50,829           |          | 1,415,101                         |
| Other Operating Expenses                     |    | 13,922              | 2           | 42,074  | 595,85             | 0     | 1,429,267               |    | 43,675                 | 86,434            |    | 18,612            |     | 42,950                              |    | 24,566    |       | 80,423                        |             | 293,300           | 9,241                | 11            | 0,936  |     | 45,387           |          | 3,036,637                         |
| Insurance                                    |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     | 66,500           | l        | 66,500                            |
| TOTAL OPERATING EXPENSES                     | \$ | 449,249             | 2,0         | 27,967  | \$ 4,707,77        | 7 \$  | 11,535,809              | \$ | 1,124,042              | \$<br>2,741,821   | \$ | 512,381           | \$  | 423,952 \$                          | 3  | 642,377   | \$    | 596,189                       | <b>\$</b> 1 | 1,005,347         | \$<br>349,326 \$     | 2,80          | 2,589  | \$  | 1,127,423        | \$ 3     | 30,046,249                        |
| OTHER USES:                                  |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          |                                   |
| Interdivisional Expense Allocation-MCES      | s  | (166,222) \$        | . (2        | 75,522) | \$ (1,041,83       | 2) §  | (3,999,174)             | \$ | (935,937)              | \$<br>(545,229)   | \$ | (92,320)          | \$  | (156,862) \$                        | 3  | (127,198) | \$    | (220,590)                     | \$          | (731,876)         | \$<br>(51,483) \$    | (1.32         | 1.335) | \$  | (134,912)        | s (      | (9,800,491)                       |
| Interdivisional Expense Allocation-MT        | •  | (188,685)           | •           | 28,825) | (2,821,07          |       | (5,445,798)             |    | (,,                    | (1,494,145)       |    | (205,945)         |     | (178,060)                           |    | (346,200) |       | (250,399)                     | -           | (//               | (55,886)             | • ′           | 1,559) |     | (943,178)        | 1        | 12,369,756)                       |
| Interdivisional Expense Allocation-LRT       |    | (8,985)             |             | 11,669) | (203,68            |       | (363,379)               |    |                        | (89,308)          |    | (124,179)         |     | (8,479)                             |    | (48,746)  |       | (11,924)                      |             |                   | (2,912)              |               | 3,141) |     | (16,920)         |          | (923,325)                         |
| A-87 -HRA                                    |    | .,,,                |             | , , ,   | • •                | •     |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  | l        | (750,000)                         |
| A-87- Metropolitan Transportation Services   |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          | (790,000)                         |
| Subtotal Allocations                         | \$ | (363,892) \$        | 5 (5        | 16,015) | \$ (4,066,59       | 2) 5  | (9,808,351)             | \$ | (935,937)              | \$<br>(2,128,683) | \$ | (422,444)         | \$  | (343,401) \$                        | 3  | (522,143) | \$    | (482,913) 5                   | \$          | (731,876)         | \$<br>(110,280) \$   | (1,56         | 6,036) | \$  | (1,095,009)      | \$ (2    | 24,633,573)                       |
| Property Tax Transfer to MCES                |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          | 100,000                           |
| Water Supply Transfer to MCES                |    |                     |             |         |                    |       |                         |    |                        |                   |    |                   |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          | 1,031,807                         |
| Prop Tax Transfer to Livable Communities Pgm |    |                     |             |         |                    |       |                         |    |                        |                   |    | <u> </u>          |     |                                     |    |           |       |                               |             |                   |                      |               |        |     |                  |          | 1,000,000                         |
| TOTAL OTHER USES                             | \$ | (363,892) \$        | 5 (5        | 16,015) | \$ (4,066,59       | 2) \$ | (9,808,351)             | \$ | (935,937)              | \$<br>(2,128,683) | s  | (422,444)         | \$  | (343,401) \$                        | 3  | (522,143) | \$    | (482,913) 5                   | \$          | (731,876)         | \$<br>(110,280) \$   | (1,56         | 6,036) | \$  | (1,095,009)      | \$ (2    | 22,501,766)                       |
| TOTAL NET EXPENSES AND USES                  | \$ | 85,357              | 1,5         | 11,952  | \$ 641,18          | 5 \$  | 1,727,458               | \$ | 188,105                | \$<br>613,138     | \$ | 89,937            | \$  | 80,551 \$                           | 3  | 120,234   | \$    | 113,276                       | s           | 273,471           | \$<br>239,046 \$     | 1,23          | 6,553  | \$  | 32,414           | s        | 7,544,483                         |
| SURPLUS/(DEFICIT)                            |    |                     | ****        |         |                    |       | .,                      |    |                        |                   |    |                   |     |                                     |    |           |       | ··············                |             |                   |                      | -             |        |     |                  | \$ (     | (1,031,807)                       |

## CURRENT REVENUES AND OTHER SOURCES OF FUNDS FOR OPERATIONS

**TABLE 8** 

|   | 2002<br>Actual |                          |           | 2003<br>Actual         |    | 2004<br>Budget            |           | 2005<br>Budget            |    | 2006<br>Budget                                 |
|---|----------------|--------------------------|-----------|------------------------|----|---------------------------|-----------|---------------------------|----|--|
| REGIONAL ADMINIS  | TR             | ATION AN                 | D         | COMMUN                 | ΙT |                           | )P        |                           |    |  |
| General Operations Property Tax Levy:                                 |                |                          |           |                        |    |                           |           |                           |    |  |
| Gross Levy  | \$             | 10,674,600               | \$        | 11,130,137             | \$ | 10,300,000                | \$        | 10,300,000                | \$ | 10,300,000                                     |
| Less: Market Value Credit Aid Reduction Less: Estimated Uncollectible |                | (77.266)                 |           | (179,920)              |    | (239,893)                 |           | (102.000)                 |    | (1.02.000)                                     |
| Net Levy Available for Operations                                     | -\$            | (77,266)<br>10,597,334   | \$        | (68,400)<br>10,881,817 | \$ | (103,007)<br>9,957,100    | \$        | (103,000)<br>10,197,000   | \$ | (103,000)<br>10,197,000                        |
| Less: State Market Value Credits                                      | Ψ              | (776,005)                | Ψ         | (518,997)              | Ψ  | (460,107)                 | Ψ         | (700,000)                 | Ψ  | (340,000)                                      |
| Net Levy from Property Taxpayers                                      | \$             | 9,821,329                | \$        | 10,362,820             | \$ | 9,496,993                 | \$        | 9,497,000                 | \$ | 9,857,000                                      |
| Federal Revenues:   |                |                          |           |                        |    |                           |           |                           |    |  |
| Department of Housing and Urban Development:                          |                |                          |           |                        |    |                           |           |                           |    |  |
| Housing Assistance Administrative Fees                                |                | 4,678,681                |           | 4,208,534              |    | 4,326,044                 |           | 4,440,937                 |    | 4,359,360                                      |
| Portability Program Administrative Fees                               |                | 97,994                   |           | 214,430                |    | -                         |           | -                         |    | -  |
| Department of the Interior-National Park Service                      |                | -                        |           | 2,897                  |    |                           |           | -                         |    | •  |
| Federal Subtotal  | \$             | 4,893,192                | \$        | 4,470,574              | \$ | 4,326,044                 | \$        | 4,440,937                 | \$ | 4,359,360                                      |
| State Revenues:   |                |                          |           |                        |    |                           |           |                           |    |  |
| State Market Value Credits  |                | 776,005                  |           | 518,997                |    | 460,107                   |           | 700,000                   |    | 340,000  |
| MHFA Administrative Fees  | _              | 427,418                  | _         | 267,211                | _  | 117,224                   |           | 122,880                   |    | 133,980  |
| State Subtotal  | \$             | 1,203,595                | \$        | 786,207                | \$ | 577,331                   | \$        | 822,880                   | \$ | 473,980  |
| Regional Agencies:  |                |                          |           |                        |    |                           |           |                           |    |  |
| Metropolitan Airports Commission                                      |                | 118,603                  |           | 25,563                 |    | 27,572                    |           | 27,572                    |    | 78,025   |
| Metropolitan Sports Facilities Commission                             | _              | -                        |           |                        |    | 2,100                     |           | 2,100                     |    | 2,100  |
| Regional Agency Subtotal  | \$             | 118,603                  | \$        | 25,563                 | \$ | 29,672                    | \$        | 29,672                    | \$ | 80,125   |
| Interest Income:  |                |                          |           |                        |    |                           |           |                           |    |  |
| General Fund Interest   |                | 576,721                  |           | 66,112                 |    | 200,000                   |           | 200,000                   |    | 245,000  |
| Livable Communities   |                | 200,000                  |           | 200,000                |    | 200,000                   |           | 200,000                   |    | 200,000  |
| Investment Service Fee  |                | 158,239                  |           | 198,938                |    | 100,000                   |           | 132,500                   |    | 229,510  |
| Total General Fund  |                | 934,960                  |           | 465,050                |    | 500,000                   |           | 532,500                   |    | 674,510  |
| HRA Operating Reserve   |                | (117,592)                |           | 170,814                |    | 150,000                   |           | 150,000                   |    | 150,000  |
| Interest Income Subtotal  | \$             | 817,368                  | \$        | 635,864                | \$ | 650,000                   | \$        | 682,500                   | \$ | 824,510  |
| Other Revenue:  |                |                          |           |                        |    |                           |           |                           |    |  |
| McKnight Foundation   |                | 150,000                  |           | -                      |    | -                         |           | -                         |    | -  |
| Data Center Sales   |                | 8,951                    |           | 7,402                  |    | 10,000                    |           | 10,000                    |    | 3,000  |
| Diversity Reimbursements  |                |                          |           | -                      |    | -                         |           | 39,650                    |    | 39,650   |
| HRA Local Revenue   |                | 110,150                  |           | 99,312                 |    | 100,000                   |           | 100,000                   |    | 245,800  |
| FAHP Rental Income HRA Other Revenue                                  |                | 154,681                  |           | 353,601                |    | 541,666                   |           | 600,884                   |    | 415,000  |
| Other Revenue Subtotal  | -\$            | 25,416<br><b>590,810</b> | \$        | 43,006<br>538,950      | \$ | 235,338<br><b>887,004</b> | \$        | 205,290<br><b>955,824</b> | \$ | 155,178<br><b>858,628</b>                      |
| Total Current Revenues  | -\$            | 17,444,896               | <u>\$</u> | 16,819,979             |    | 15,967,044                | <u>\$</u> | 16,428,813                |    | 16,453,603                                     |
|   | •              | ,,,                      | -         | ,,                     | •  | ,,.                       | •         | ,,                        | •  | ,,   |
| Other Sources:  |                |                          |           |                        |    |                           |           |                           |    |  |
| Metro HRA Fund Bal. for Family Housing Prog.                          |                | 131,063                  |           | -                      |    |                           |           |                           |    | <u>-                                      </u> |
| Other Sources Subtotal  |                | 131,063                  |           | -                      |    | •                         |           | •                         |    | •  |
| Total Current Revenues and Other Sources                              | \$             | 17,575,959               | \$        | 16,819,979             | \$ | 15,967,044                | \$        | 16,428,813                | \$ | 16,453,603                                     |
| Less: Transfer to Environmental Services                              |                | (299,000)                |           | -                      |    | -                         |           | (100,000)                 |    | (100,000)                                      |
| Less: Transfer for Livable Communities                                |                | (1,000,000)              |           | (1,000,000)            |    | (1,000,000)               |           | (1,000,000)               |    | (1,000,000)                                    |
| Net Revenues and Other Sources  | \$             | 16,276,959               | \$        | 15,819,979             | \$ | 14,967,044                | \$        | 15,328,813                | \$ | 15,353,603                                     |
| Community Development/Regional Admin.                                 |                |                          |           |                        |    |                           |           |                           |    |  |

## CURRENT REVENUES AND OTHER SOURCES OF FUNDS FOR OPERATIONS

TABLE 8

|  |     | 2002<br>Actual |     | 2003<br>Actual |    | 2004<br>Budget | 2005<br>Budget    | 2006<br>Budget    |
|--|-----|----------------|-----|----------------|----|----------------|-------------------|-------------------|
| ENY  | /TF | (O)ZIVIDISI    | ΓAJ | L SERVIC       | ES |                |                   |                   |
| User Fees:                                     |     |                |     |                |    |                |                   |                   |
| Municipal Wastewater Charges*                  |     | 82,883,000     |     | 90,781,661     |    | 93,617,000     | 96,998,000        | 100,402,000       |
| Industrial Strength Charges                    |     | 7,909,457      |     | 8,107,500      |    | 8,782,800      | 9,519,500         | 10,214,600        |
| User Fee Subtotal                              | \$  | 90,792,457     | \$  | 98,889,161     | \$ | 102,399,800    | \$<br>106,517,500 | \$<br>110,616,600 |
| State Revenues:                                |     |                |     |                |    |                |                   |                   |
| State Contract                                 |     | 404,050        |     | 300,000        |    | 250,000        | 250,000           | 250,000           |
| State Subtotal                                 | \$  | 404,050        | \$  | 300,000        | \$ | 250,000        | \$<br>250,000     | \$<br>250,000     |
| Interest Income/Other Revenue:                 |     |                |     |                |    |                |                   |                   |
| Interest Income                                |     | 1,800,000      |     | 1,600,000      |    | 600,000        | 900,000           | 1,500,000         |
| Other Miscellaneous Revenue                    |     | 175,000        |     | 360,534        |    | 175,000        | <br>182,487       | 117,500           |
| Other Revenue Subtotal                         | \$  | 1,975,000      | \$  | 1,960,534      | \$ | 775,000        | \$<br>1,082,487   | \$<br>1,617,500   |
| Total Current Revenues-Environmental Services  | \$  | 93,171,507     | \$  | 101,149,695    | \$ | 103,424,800    | \$<br>107,849,987 | \$<br>112,484,100 |
| Other Sources:                                 |     |                |     |                |    |                |                   |                   |
| Transfer of General Fund Property Tax Receipts |     | 299,000        |     | -              |    | -              | 100,000           | 100,000           |
| Transfer from Other MCES Funds                 |     | 1,193,334      |     | 1,027,099      |    | 322,921        | -                 | -                 |
| Metro Environmental Partnership                |     | 2,000,000      |     | _              |    |                | <br>_             |                   |
| Other Sources Subtotal                         | \$  | 3,492,334      | \$  | 1,027,099      | \$ | 322,921        | \$<br>100,000     | \$<br>100,000     |
| Total Current Revenues and Other Sources       | \$  | 96,663,841     | \$  | 102,176,794    | \$ | 103,747,721    | \$<br>107,949,987 | \$<br>112,584,100 |
| Environmental Services                         |     |                | ·   |                |    |                |                   |                   |

<sup>\*</sup> Note: Operations only. Municipal Wastewater Charges also support debt service.

## CURRENT REVENUES AND OTHER SOURCES OF FUNDS FOR OPERATIONS

2003

Actual

2002

Actual

2004

Budget

2005

Budget

TABLE 8

2006

Budget

|  | Actual         | Actual         | Duaget         | Duaget         | Duuget         |
|--|----------------|----------------|----------------|----------------|----------------|
|  |                |                |                |                |                |
|  | TRANSPO        | RTATION        |                |                |                |
|  |                |                |                |                |                |
| Federal Revenues:                                    |                |                |                |                |                |
| ISTEA  | \$ 1,801,065   | \$ 1,732,120   | \$ 2,994,591   | \$ 3,906,400   | \$ 3,908,409   |
| Federal Highway Administration                       | 1,600,000      | 2,059,903      | 2,254,779      | 2,534,400      | 2,720,000      |
| Federal Transit Administration:                      | 1,000,000      | 2,000,000      | 2,201,77       | 2,331,100      | 2,720,000      |
| Section 8 Planning                                   | 620,000        | 606,800        | 610,000        | 600,000        | 600,000        |
| Section 9 Operating                                  | 17,825,222     | 20,908,596     | 26,123,037     | 23,477,304     | 23,735,303     |
| Federal Subtotal                                     | \$ 21,846,287  | \$ 25,307,419  | \$ 31,982,407  | \$ 30,518,104  | \$ 30,963,712  |
| State Revenues:                                      |                |                |                |                |                |
| Motor Vehicle Sales Tax (MVST) Revenues              |                |                |                |                |                |
| Council Programs                                     | \$ 43,857,382  | \$ 104,092,001 | \$ 104,489,700 | \$ 109,975,500 | \$ 96,815,162  |
| Opt Out Providers                                    | 10,161,048     | 23,183,268     | 23,215,000     | 23,642,500     | 21,499,837     |
| Subtotal MVST Revenues                               | \$ 54,018,430  | \$ 127,275,269 | \$ 127,704,700 | \$ 133,618,000 | \$ 118,314,999 |
| State General Fund Transit Assistance                |                |                |                |                |                |
| Council Programs                                     | \$ 112,803,184 | \$ 61,712,566  | \$ 59,934,954  | \$ 57,362,184  | \$ 76,068,152  |
| Opt Out Providers                                    | _              | <del>-</del>   |                |                | 1,850,000      |
| Subtotal General Fund                                | \$ 112,803,184 | \$ 61,712,566  | \$ 59,934,954  | \$ 57,362,184  | \$ 77,918,152  |
| State Subtotal                                       | \$ 166,821,614 | \$ 188,987,835 | \$ 187,639,654 | \$ 190,980,184 | \$ 196,233,151 |
| Local Revenues:                                      |                |                |                |                |                |
| Hennepin County Rail Operations                      | \$ -           | \$ -           | \$ 3,386,930   | \$ 3,909,184   | \$ 4,062,161   |
| Metropolitan Airports Commission Airport Plng        | _              | _              | 190,000        | 141,691        | 105,000        |
| City of Minneapolis Carpool Registration             | _              |                | 160,000        | -              | -              |
| City of winneapons carpool registration              |                |                | 100,000        |                |                |
| Local Subtotal                                       | \$ -           | \$ -           | \$ 3,736,930   | \$ 4,050,875   | \$ 4,167,161   |
| Passenger Fares:                                     |                |                |                |                |                |
| Transit Operations - Base                            | \$ 64,095,486  | \$ 62,316,749  | \$ 61,009,242  |                | \$ 69,213,555  |
| Metro Mobility                                       | 1,887,100      | 1,890,000      | 2,815,000      | 1,183,778      | 1,347,600      |
| Other Transit Providers                              | 588,500        | 564,718        | 664,718        | 1,452,800      | 1,330,840      |
| Passenger Fare Subtotal                              | \$ 66,571,086  | \$ 64,771,467  | \$ 64,488,960  | \$ 67,065,792  | \$ 71,891,995  |
| Interest Income/Other Revenue:                       |                |                |                |                |                |
| MTS/Metro Mobility Interest Income                   | \$ 125,000     |                |                |                | \$ 201,000     |
| Transit Operations Interest Income                   | 2,400,000      | 1,700,000      | 300,000        | 300,000        | 303,000        |
| Transit Operations Contract Revenue                  | 10,455,000     | 8,720,000      | 5,409,162      | 6,121,085      | 6,997,628      |
| Metro Mobility Contract Revenue                      | 756,000        | 756,000        | 756,000        | 2,216,025      | 2,469,450      |
| Transit Operations Other Revenue                     | 1,300,000      | 3,278,955      | 3,300,000      | 1,390,500      | 865,193        |
| Metro Mobility Other Revenue                         | 90,000         | 216,000        | 167,000        | 213,000        | -              |
| MTS Other Revenue                                    | 353,000        | 353,000        | 127,807        | 99,693         | •              |
| Other Revenue Subtotal                               | \$ 15,479,000  | \$ 15,473,955  | \$ 10,659,969  | \$ 10,630,303  | \$ 10,836,271  |
| Total Current Revenues-Transportation Other Sources: | \$ 270,717,987 | \$ 294,540,676 | \$ 298,507,920 | \$ 303,245,258 | \$ 314,092,290 |
| Total Current Revenues and Other Sources             | \$ 270,717,987 | \$ 294,540,676 | \$ 298,507,920 | \$ 303,245,258 | \$ 314,092,290 |
| Transportation                                       |                |                | <del></del>    |                |                |

### **CERTIFIED LEVIES AND LEVY LIMITS**

**TABLE 9** 

|  |    | Certified<br>2002<br>Levy |    | Certified<br>2003<br>Levy |    | Certified<br>2004<br>Levy |    | Certified<br>2005<br>Levy |    | Certified<br>2006<br>Levy |
|--|----|---------------------------|----|---------------------------|----|---------------------------|----|---------------------------|----|---------------------------|
| Certified or Proposed Gross Levies:          |    |                           |    |                           |    |                           |    |                           |    |                           |
| General Purposes                             | \$ | 9,674,600                 | \$ | 10,130,137                | \$ | 9,300,000                 | \$ | 9,300,000                 | \$ | 9,300,000                 |
| Transfer to Livable Communities              |    | 1,000,000                 |    | 1,000,000                 |    | 1,000,000                 |    | 1,000,000                 |    | 1,000,000                 |
| Subtotal-General                             | \$ | 10,674,600                | \$ | 11,130,137                | \$ | 10,300,000                | \$ | 10,300,000                | \$ | 10,300,000                |
| Highway Right-of-Way                         |    | 2,822,906                 |    | 3,142,643                 |    | 2,803,379                 |    | 2,803,379                 |    | -                         |
| Livable Communities                          |    |                           |    |                           |    |                           |    |                           |    |                           |
| Tax Base Revitalization-Fiscal Disparities   |    | 5,000,000                 |    | 5,000,000                 |    | 5,000,000                 |    | 5,000,000                 |    | 5,000,000                 |
| Demonstration Account                        |    | 7,418,782                 |    | 8,259,070                 |    | 8,184,070                 |    | 8,184,070                 |    | 8,184,070                 |
| Subtotal-Livable Communities                 | \$ | 12,418,782                | \$ | 13,259,070                | \$ | 13,184,070                | \$ | 13,184,070                | \$ | 13,184,070                |
| Subtotal - Non Debt                          | \$ | 25,916,288                | \$ | 27,531,850                | \$ | 26,287,449                | \$ | 26,287,449                | \$ | 23,484,070                |
| Transit Tax Anticipation Certificate         |    | -                         |    | -                         |    | -                         |    | -                         |    | 8,445,249                 |
| Solid Waste Debt Service                     |    | 427,460                   |    | 432,962                   |    | 76,904                    |    | -                         |    | · -                       |
| Parks Debt Service                           |    | 6,848,080                 |    | 8,090,496                 |    | 7,594,060                 |    | 7,685,863                 |    | 7,774,891                 |
| Transit Debt Service                         |    | 25,973,187                |    | 32,894,175                |    | 35,574,714                |    | 36,259,610                |    | 31,232,220                |
| Radio Debt Service                           |    | 421,840                   |    | 422,155                   |    | 416,283                   |    | 414,971                   |    | 417,942                   |
| Subtotal - Debt Service                      | \$ | 33,670,567                | \$ | 41,839,789                | \$ | 43,661,961                | \$ | 44,360,443                | \$ | 47,870,302                |
| Total  | \$ | 59,586,855                | \$ | 69,371,639                | \$ | 69,949,410                | \$ | 70,647,892                | \$ | 71,354,372                |
| Transit Operating and Debt Levies            | \$ | 25,973,187                | \$ | 32,894,175                | \$ | 35,574,714                | \$ | 36,259,610                | \$ | 39,677,469                |
| Other Operating, Passthrough and Debt Levies |    | 33,613,668                |    | 36,477,463                |    | 34,374,696                |    | 34,388,283                |    | 31,676,903                |
| Statutory Levy Limits:                       |    |                           |    |                           |    |                           |    |                           |    | •                         |
| General Operations                           | \$ | 11,110,502                | \$ | 11,195,137                | \$ | 10,522,329                | \$ | 10,522,329                | \$ | 11,056,611                |
| Highway ROW                                  | *  | 2,822,906                 | *  | 3,142,643                 | 4  | 2,828,379                 | *  | 2,828,379                 | *  | 2,971,993                 |
|  |    |                           |    |                           |    |                           |    |                           |    |                           |
| Livable Comm. Fiscal Disparity               |    | 5,000,000                 |    | 5,000,000                 |    | 5,000,000                 |    | 5,000,000                 |    | 5,000,000                 |
| Livable Comm. Demonstration Acct             |    | 7,418,782                 |    | 8,259,070                 |    | 8,259,070                 |    | 8,259,070                 |    | 8,678,433                 |

### DEBT SERVICE REVENUES AND EXPENDITURES

### **TABLE 10**

|  | 2002<br>Actual  | <br>2003<br>Actual    | <br>2004<br>Actual           | <br>2005<br>Budget            | <br>2006<br>Budget |
|--|-----------------|-----------------------|------------------------------|-------------------------------|--------------------|
| Parks and Open Space:  |                 |                       |                              |                               |                    |
| Certified Levies   | \$<br>6,848,080 | \$<br>8,090,496       | \$<br>7,594,060              | \$<br>7,685,863               | \$<br>7,774,891    |
| Less: Market Value Credit Reduction                              | -               | (130,784)             | (181,052)                    | -                             | -                  |
| Less: Estimated Uncollectible                                    | <br>(59,578)    | <br>(63,307)          | <br>(15,764)                 | (76,863)                      | (79,391)           |
| Net Current Tax Receipts   | \$<br>6,788,502 | \$<br>7,896,405       | \$<br>7,397,244              | \$<br>7,609,000               | \$<br>7,695,500    |
| Revenues:  | •               |                       |                              |                               |                    |
| Property Taxes   | \$<br>6,291,127 | \$<br>7,519,193       | \$<br>7,154,966              | \$<br>7,109,000               | \$<br>7,195,500    |
| State HACA/Mkt Value Credit                                      | 497,375         | 377,212               | 242,278                      | 500,000                       | 500,000            |
| Interest Income  | 123,320         | 129,475               | 160,417                      | 40,000                        | 40,000             |
| Proceeds from Bonds  | <br>308,303     | <br>7,384,086         | <br>                         | <br>                          | <br>               |
| Total Revenues and Other Sources                                 | \$<br>7,220,125 | \$<br>15,409,966      | \$<br>7,557,661              | \$<br>7,649,000               | \$<br>7,735,500    |
| Expenditures:  |                 |                       |                              |                               |                    |
| Principal Repayment  | \$<br>5,535,000 | \$<br>5,505,000       | \$<br>5,895,000              | \$<br>6,765,000               | \$<br>7,975,000    |
| Principal Refunding  | -               | -                     | 7,600,000                    | <del>.</del>                  |                    |
| Interest Expense/Fiscal Charges                                  | 1,103,665       | 1,166,780             | 934,479                      | 834,986                       | 713,330            |
| Total Expenditures   | \$<br>6,638,665 | \$<br>6,671,780       | \$<br>14,429,479             | \$<br>7,599,986               | \$<br>8,688,330    |
| Revenues & Other Sources Over/ (Under) Expenditures & Other Uses | \$<br>581,460   | \$<br>8,738,186       | \$<br>(6,871,818)            | \$<br>49,014                  | \$<br>(952,830)    |
| Residual Equity Transfer In/(Out)<br>Fund Balance, Year End      | \$<br>8,079,822 | \$<br>-<br>16,818,008 | \$<br>-<br>9,946,190         | \$<br>-<br>9,995,204          | \$<br>9,042,374    |
| Recap: Current Year Principal and Interest Bond Refundings       | \$<br>6,638,665 | \$<br>6,671,780       | \$<br>6,829,479<br>7,600,000 | \$<br>7,599 <b>,</b> 986<br>- | \$<br>8,688,330    |

|   | <br>2002<br>Actual | 2003<br>Actual | <br>2004<br>Actual | <br>2005<br>Budget |    | 2006<br>Budget |
|---|--------------------|----------------|--------------------|--------------------|----|----------------|
| Solid Waste:  |                    |                |                    |                    |    |                |
| Certified Levies  | \$<br>427,460      | \$<br>432,962  | \$<br>76,904       | \$<br>_            | \$ | -              |
| Less: Market Value Credit Reduction                                 | , <u>-</u>         | (6,999)        | (1,833)            | _                  | ·  | -              |
| Less: Estimated Uncollectible                                       | (6,520)            | (9,158)        | (1,774)            | _                  |    | -              |
| Net Current Tax Receipts  | \$<br>420,940      | \$<br>423,804  | \$<br>75,734       | \$<br>-            | \$ | -              |
| Revenues:   |                    |                |                    |                    |    |                |
| Property Taxes  | \$<br>389,958      | \$<br>403,549  | \$<br>73,297       | \$<br>-            | \$ |                |
| State HACA/Mkt Value Credit   | 30,982             | 20,255         | 2,437              | -                  |    | _              |
| Interest Income   | <br>1,472          | -              | 4,073              | -                  |    | -              |
| Total Revenues  | \$<br>422,412      | \$<br>423,804  | \$<br>79,807       | \$<br>-            | \$ | **             |
| Transfer from Other Funds   | <br>280,000        | <br>_          | -                  | 280,000            |    |                |
| <b>Total Revenues and Other Sources</b>                             | \$<br>702,412      | \$<br>423,804  | \$<br>79,807       | \$<br>280,000      | \$ | -              |
| Expenditures:   |                    |                |                    |                    |    |                |
| Principal Repayment   | \$<br>345,000      | \$<br>360,000  | \$<br>380,000      | \$<br>390,000      | \$ | -              |
| Interest Expense/Fiscal Charges                                     | 54,119             | 48,253         | 24,955             | 8,288              |    | -              |
| Total Expenditures  | \$<br>399,119      | \$<br>408,253  | \$<br>404,955      | \$<br>398,288      | \$ | -              |
| Revenues & Other Sources Over/<br>(Under) Expenditures & Other Uses | \$<br>303,293      | \$<br>15,551   | \$<br>(325,148)    | \$<br>(118,288)    | \$ | -              |
| Residual Equity Transfer  | \$<br>-            | \$<br>_        | \$<br>_            | \$<br>(24,968)     | \$ | -              |
| Fund Balance, Year End  | \$<br>452,853      | \$<br>468,404  | \$<br>143,256      | \$<br>-            | \$ | -              |

|   |          | 2002<br>Actual |          | 2003<br>Actual          |          | 2004<br>Actual          |          | 2005<br>Budget          |          | 2006<br>Budget |
|---|----------|----------------|----------|-------------------------|----------|-------------------------|----------|-------------------------|----------|----------------|
| Transit:  |          |                |          |                         |          |                         |          |                         |          |                |
| Certified Levies  | \$       | 25,973,187     | \$       | 32,894,175              | \$       | 35,574,714              | \$       | 36,259,610              | \$       | 31,232,220     |
| Less: Market Value Credit Reduction                                 |          | -              |          | (531,738)               |          | (708,894)               |          | -                       |          | -              |
| Less: Estimated Uncollectible                                       |          | (210,683)      |          | (244,321)               |          | (290,125)               |          | (362,610)               |          | (312,320)      |
| Net Current Tax Receipts  | \$       | 25,762,504     | \$       | 32,118,116              | \$       | 34,575,695              | \$       | 35,897,000              | \$       | 30,919,900     |
| Revenues:   |          |                |          |                         |          |                         |          |                         |          |                |
| Property Taxes  | \$       | 23,927,932     | \$       | 30,530,183              | \$       | 33,236,306              | \$       | 34,097,000              | \$       | 29,119,900     |
| State HACA/Mkt Value Credit   |          | 1,834,572      |          | 1,587,933               |          | 1,339,389               |          | 1,800,000               |          | 1,800,000      |
| Interest Income   |          | 652,436        |          | 647,759                 |          | 930,219                 |          | 180,000                 |          | 160,000        |
| Total Revenues  | \$       | 26,414,940     | \$       | 32,765,875              | \$       | 35,505,914              | \$       | 36,077,000              | \$       | 31,079,900     |
| Proceeds from Bonds   |          | 14,741,668     |          | 3,341,906               |          | 6,681,898               |          | -                       |          | -              |
| Refunding Bonds Held in Escrow                                      |          | -              |          |                         |          |                         |          | -                       |          | *              |
| Total Revenues and Other Sources                                    |          | 41,156,608     | \$       | 36,107,781              | \$       | 42,187,812              | \$       | 36,077,000              | \$       | 31,079,900     |
|   |          |                |          |                         |          |                         |          |                         |          |                |
| Expenditures:   |          |                |          |                         |          |                         |          |                         |          |                |
| Principal Repayment   | \$       | 16,775,000     | \$       | 18,690,000              | \$       | 24,880,000              | \$       | 28,910,000              | \$       | 31,710,000     |
| Principal Refunding   |          | -              |          | 9,390,000               |          | 3,180,000               |          | 3,280,000               |          | -              |
| Interest Expense/Fiscal Charges                                     |          | 5,933,842      |          | 7,421,961               |          | 7,017,915               |          | 7,955,574               |          | 8,115,168      |
| Total Expenditures  |          | 22,708,842     | \$       | 35,501,961              | \$       | 35,077,915              | \$       | 40,145,574              | \$       | 39,825,168     |
| Revenues & Other Sources Over/<br>(Under) Expenditures & Other Uses | \$       | 18,447,766     | \$       | 605,820                 | \$       | 7,109,897               | \$       | (4,068,574)             | \$       | (8,745,268)    |
| Residual Equity Transfer In/(Out)                                   | \$       | _              | \$       | _                       | \$       | (2,500,000)             | \$       | _                       | \$       | (200,000)      |
| Fund Balance, Year End  | \$       | 46,419,395     | \$       | 47,025,215              | \$       | 51,635,112              | \$       | 47,566,538              | \$       | 38,621,271     |
| D.  |          |                |          |                         |          |                         |          |                         |          |                |
| Recap:  | ¢        | 22 709 942     | Ф        | 26 111 06               | \$       | 21 207 015              | \$       | 26 965 574              | e.       | 20 925 169     |
| Current Year Principal and Interest<br>Bond Refundings              | \$<br>\$ | 22,708,842     | \$<br>\$ | 26,111,961<br>9,390,000 | \$<br>\$ | 31,897,915<br>3,180,000 | \$<br>\$ | 36,865,574<br>3,280,000 | \$<br>\$ | 39,825,168     |
| Dona Verananiks   | Ф        | -              | Φ        | 9,390,000               | Φ        | 3,100,000               | Φ        | 3,200,000               | Φ        | -              |

|   |          | 2002<br>Actual |          |           | 2003<br>Actual | w. v. |          | 2004<br>Actual |   |          | 2005<br>Budget |              |          | 2006<br>Budget                 |
|---|----------|----------------|----------|-----------|----------------|-------|----------|----------------|---|----------|----------------|--------------|----------|--------------------------------|
| Transit Tax Anticipation Certific   | ate      |                |          |           |                |       |          |                |   |          |                |              |          |                                |
| Certified Levies Less: Estimated Uncollectible                                  | \$       | _              | <b>-</b> | \$        |                | -     | \$       | _              | - | \$       | -              | -            | \$       | 8,445,249<br>(84,449)          |
| Net Current Tax Receipts  | \$       |                | -        | \$        |                | -     | \$       |                | - | \$       |                | -            | \$       | 8,360,800                      |
| Revenues:   |          |                |          |           |                |       |          |                |   |          |                |              |          |                                |
| Property Taxes State HACA/Mkt Value Credit Interest Income                      | \$       | -              | -        | \$        |                |       | \$       | · -            | - | \$       |                | <del>-</del> | \$       | 8,160,800<br>200,000<br>20,000 |
| Total Revenues Proceeds from Bonds  | \$       |                | -        | \$        |                | -     | \$       |                | - | \$       |                | -            | \$       | 8,380,800                      |
| <b>Total Revenues and Other Sources</b>   | \$       |                | -        | \$        |                | _     | \$       |                | - | \$       |                |              | \$       | 8,380,800                      |
| Expenditures: Principal Repayment (Due in 2007) Interest Expense/Fiscal Charges |          | -              |          |           |                | -     |          | -              |   |          | -              |              |          | -<br>355,545                   |
| Total Expenditures  | \$       |                | _        | \$        |                | -     | \$       |                | - | \$       |                | _            | \$       | 355,545                        |
| Revenues & Other Sources Over/<br>(Under) Expenditures & Other Uses             | \$       |                | -        | \$        |                | -     | \$       |                | _ | \$       |                | -            | \$       | 8,025,255                      |
| Residual Equity Transfer In/(Out)<br>Fund Balance, Year End                     | \$<br>\$ |                | -        | <b>\$</b> |                | -     | \$<br>\$ |                | - | \$<br>\$ |                | -            | \$<br>\$ | 200,000<br>8,225,255           |

|   |        | 2002<br>Actual | 2003<br>Actual | <br>2004<br>Actual | <br>2005<br>Budget | 2006<br>Budget |
|---|--------|----------------|----------------|--------------------|--------------------|----------------|
|   |        |                |                |                    |                    |                |
| General Obligation - 800 Megah                                      | ertz R |                |                |                    |                    |                |
| Certified Levies  | \$     | 421,840        | \$<br>422,155  | \$<br>416,283      | \$<br>414,971      | \$<br>417,942  |
| Less: Market Value Credit Reduction                                 |        | -              | (6,824)        | (6,925)            | -                  | -              |
| Less: Estimated Uncollectible                                       |        | (3,789)        | (2,395)        | <br>(2,848)        | <br>(4,171)        | <br>(4,142)    |
| Net Current Tax Receipts  | \$     | 418,051        | \$<br>412,936  | \$<br>406,510      | \$<br>410,800      | \$<br>413,800  |
| Revenues:   |        |                |                |                    |                    |                |
| Property Taxes  | \$     | 387,485        | \$<br>393,268  | \$<br>393,201      | \$<br>375,800      | \$<br>378,800  |
| State HACA/Mkt Value Credit   |        | 30,566         | 19,668         | 13,309             | 35,000             | 35,000         |
| Interest Income   |        | 4,069          | 3,036          | 1,993              | 8,000              | 9,000          |
| <b>Total Revenues</b>   | \$     | 422,120        | \$<br>415,972  | \$<br>408,503      | \$<br>418,800      | \$<br>422,800  |
| Proceeds from Bonds   |        | -              | _              | -                  | -                  | -              |
| <b>Total Revenues and Other Sources</b>                             | \$     | 422,120        | \$<br>415,972  | \$<br>408,503      | \$<br>418,800      | \$<br>422,800  |
| Expenditures:   |        |                |                |                    |                    |                |
| Principal Repayment   | \$     | 285,000        | \$<br>300,000  | \$<br>315,000      | \$<br>325,000      | \$<br>340,000  |
| Interest Expense/Fiscal Charges                                     | •      | 108,641        | 195,837        | 79,553             | 55,210             | 38,040         |
| Total Expenditures  | \$     | 393,641        | \$<br>495,837  | \$<br>394,553      | \$<br>380,210      | \$<br>378,040  |
| Revenues & Other Sources Over/<br>(Under) Expenditures & Other Uses | \$     | 28,479         | \$<br>(79,865) | \$<br>13,950       | \$<br>38,590       | \$<br>44,760   |
| Fund Balance, Year End  | \$     | 379,506        | \$<br>299,641  | \$<br>313,591      | \$<br>352,181      | \$<br>396,941  |

|   |    | 2002<br>Actual |    | 2003<br>Actual |    | 2004<br>Actual |    | 2005<br>Budget |    | 2006<br>Budget |
|---|----|----------------|----|----------------|----|----------------|----|----------------|----|----------------|
| Environmental Services:                 |    |                |    |                |    |                |    |                |    |                |
| MCES Debt Service (Budget Basis)        |    |                |    |                |    |                |    |                |    |                |
| Revenues and Other Sources:             |    |                |    |                |    |                |    |                |    |                |
| Sewer Service Charges                   | \$ | 43,207,420     | \$ | 42,283,339     | \$ | 42,820,339     | \$ | 40,541,000     | \$ | 41,324,000     |
| Transfer from SAC Fund                  |    | 24,645,000     |    | 25,794,000     | ·  | 23,181,000     |    | 32,939,000     |    | 36,717,000     |
| <b>Total Revenues and Other Sources</b> | \$ | 67,852,420     | \$ | 68,077,339     | \$ | 66,001,339     | \$ | 73,480,000     | \$ | 78,041,000     |
| Expenditures:                           |    |                |    |                |    |                |    |                |    |                |
| Current Value Credits                   |    | 539,027        |    | 533,339        |    | 533,339        |    | 533,339        |    | 533,339        |
| Transfer to Sewer Bond Fund             |    | 67,313,393     |    | 67,544,000     |    | 65,468,000     |    | 72,946,661     |    | 77,507,661     |
| Total Expenditures                      | \$ | 67,852,420     | \$ | 68,077,339     | \$ | 66,001,339     | \$ | 73,480,000     | \$ | 78,041,000     |
|   |    |                |    |                |    |                |    |                |    |                |
| Sewer Bond Fund                         |    |                |    |                |    |                |    |                |    |                |
| Revenues and Other Sources:             | Φ. | 1 100 011      | Φ. |                | •  | 500 (50        | •  | 177.000        | Φ. | 188 000        |
| Interest Income                         | \$ | 1,490,041      | \$ | 1,402,828      | \$ | 793,676        | \$ | 175,000        | \$ | 175,000        |
| Transfers from Environmental Services   |    | 67,313,393     |    | 67,544,000     |    | 65,468,000     |    | 72,946,661     |    | 77,507,661     |
| Total Revenues and Other Sources        |    | 68,803,434     | \$ | 68,946,828     | \$ | 66,261,676     | \$ | 73,121,661     | \$ | 77,682,661     |
| Expenditures:                           |    |                |    |                |    |                |    |                |    |                |
| Principal Repayments                    | \$ | 42,615,000     | \$ | 44,114,000     | \$ | 37,486,611     | \$ | 48,361,805     | \$ | 47,932,661     |
| Interest Expense/Fiscal Charges         | Ψ  | 26,213,173     | Ψ  | 25,905,790     | Ψ  | 26,426,255     | Ψ  | 28,000,000     | Ψ  | 29,000,000     |
| Premiums, Discounts, Cost of Issuance   |    | (567,831)      |    | 431,221        |    | (5,796,860)    |    | 759,856        |    | 750,000        |
| Total Expenditures                      | \$ | 68,260,342     | \$ | 70,451,011     | \$ | 58,116,006     | \$ | 77,121,661     | \$ | 77,682,661     |
| Fund Balance, Year End                  | \$ | 11,027,694     | \$ | 9,523,511      | \$ | 17,669,181     | \$ | 13,669,181     | \$ | 13,669,181     |

|   |     | 2002<br>Actual       |    | 2003<br>Actual       |    | 2004<br>Actual        |    | 2005<br>Budget       |    | 2006<br>Budget        |
|---|-----|----------------------|----|----------------------|----|-----------------------|----|----------------------|----|-----------------------|
| Combined-All Debt Service:  |     |                      |    |                      |    |                       |    | •                    |    |                       |
| Revenues:   |     |                      |    |                      |    |                       |    |                      |    |                       |
| Property Taxes  | \$  | 30,996,502           | \$ | 38,846,193           | \$ | 40,857,770            | \$ | 41,581,800           | \$ | 44,855,000            |
| State HACA/Mkt Value Credit   |     | 2,393,495            |    | 2,005,068            |    | 1,597,413             |    | 2,335,000            |    | 2,535,000             |
| Sewer Service Charges/SAC Transfers                                 |     | 67,852,420           |    | 68,077,339           |    | 66,001,339            |    | 73,480,000           |    | 78,041,000            |
| Interest Income   |     | 781,297              |    | 780,270              |    | 1,096,702             |    | 228,000              |    | 229,000               |
| Total Revenues  | \$  | 102,023,714          | \$ | 109,708,870          | \$ | 109,553,224           | \$ | 117,624,800          | \$ | 125,660,000           |
| Other Sources:  |     |                      |    |                      |    |                       |    |                      |    |                       |
| Proceeds from Bonds   | \$  | 14,741,668           | \$ | 3,341,906            | \$ | 6,681,898             | \$ | -                    | \$ | -                     |
| Transfers from Other Funds  |     | 280,000              |    |                      |    |                       |    | 280,000              |    | _                     |
| Total Other Sources   | _\$ | 15,021,668           | \$ | 3,341,906            | \$ | 6,681,898             | \$ | 280,000              | \$ |                       |
| <b>Total Revenues and Other Sources</b>                             |     | 117,045,382          | \$ | 113,050,776          | \$ | 116,235,122           | \$ | 117,904,800          | \$ | 125,660,000           |
| Evmon dituyog by Evmotion.  |     |                      |    |                      |    |                       |    |                      |    |                       |
| Expenditures by Function: Parks Debt Service                        | \$  | 6 620 665            | \$ | 6 671 700            | \$ | 14 420 470            | \$ | 7 500 006            | ø  | 0 600 220             |
| Solid Waste Debt Service  | Þ   | 6,638,665<br>399,119 | Ф  | 6,671,780<br>408,253 | Ф  | 14,429,479<br>404,955 | Ф  | 7,599,986<br>398,288 | \$ | 8,688,330             |
| Transit Debt Service  |     | 22,708,842           |    | 35,501,961           |    | ,                     |    | 40,145,574           |    | 20 925 169            |
| Transit Deor Service  Transit Operating Tax Anticipation DS         |     | 22,700,042           |    | 33,301,901           |    | 35,077,915            |    | 40,143,374           |    | 39,825,168<br>355,545 |
| 800 Radio System Debt Service                                       |     | 393,641              |    | 495,837              |    | 394,553               |    | 380,210              |    | 378,040               |
| Environmental Services Debt Service                                 |     | 67,852,420           |    | 68,077,339           |    | 66,001,339            |    | 73,480,000           |    | 78,041,000            |
| Total Expenditures  | -\$ | 97,992,687           | \$ | 111,155,170          | \$ | 116,308,241           | \$ | 122,004,058          | \$ | 127,288,083           |
| 2   |     | 2,,22,2,001          |    |                      |    |                       |    |                      |    | ,203,000              |
| Revenues & Other Sources Over/<br>(Under) Expenditures & Other Uses | \$  | 19,052,695           | \$ | 1,895,606            | \$ | (73,119)              | \$ | (4,099,258)          | \$ | (1,628,083)           |
| Recap:  |     |                      |    |                      |    |                       |    |                      |    |                       |
| Current Year Principal and Interest                                 | \$  | 97,992,687           | \$ | 101,765,170          | \$ | 105,528,241           | \$ | 118,724,058          | \$ | 127,288,083           |
| Bond Refunding  | \$  | -                    | \$ | 9,390,000            | \$ | 10,780,000            | \$ | 3,280,000            | \$ |                       |

# METROPOLITAN COUNCIL STAFFING COMPLEMENT (FTE)

**TABLE 11** 

| DECICNAL ADMINISTRATION                  | Adopted<br>2003 | Adopted<br>2004 | Adopted<br>2005 | Adopted<br>2006 |
|--|-----------------|-----------------|-----------------|-----------------|
| REGIONAL ADMINISTRATION                  |                 |                 |                 |                 |
| Council and Chair's Office               | 0.8             | 1.0             | 1.0             | 1.0             |
| Regional Administrator's Office          | 3.0             | 3.0             | 3.0             | 3.0             |
| Budget and Evaluation                    | 3.0             | 3.0             | 3.0             | 3.0             |
| Diversity                                | 8.6             | 6.6             | 7.2             | 7.2             |
| Human Resources                          | 25.3            | 32.3            | 33.3            | 33.3            |
| Government Affairs                       | 2.0             | 4.0             | 4.0             | 4.0             |
| Internal Audit                           | 5.3             | 5.0             | 5.0             | 5.0             |
| Community Relations                      | 8.0             | 40.0            | 40.0            | 40.0            |
| Risk Management                          | 14.0            | 12.0            | 12.0            | 12.0            |
| Public Affairs                           | 16.5            | 17.5            | 17.5            | 16.5            |
| Legal                                    | 10.5            | 9.0             | 9.0             | 9.0             |
| Fiscal/Central Services                  | 30.1            | 25.6            | 24.6            | 25.6            |
| Information Services                     | 81.2            | 66.2            | 66.2            | 66.2            |
| Purchasing                               | 13.8            | 12.8            | 12.8            | 12.8            |
| Total Regional Administration            | 222.0           | 197.9           | 198.5           | 198.5           |
| COMMUNITY DEVELOPMENT                    |                 |                 |                 |                 |
| Division Director Office                 | 2.0             | 2.0             | 2.0             | 6.0             |
| GIS                                      | 13.0            | 12.4            | 12.4            | 12.4            |
| Livable Communities                      | 6.0             | 7.5             | 7.5             | 5.5             |
| Research                                 | 11.0            | 9.0             | 9.0             | 10.0            |
| Local Planning Assistance                | 15.6            | 16.6            | 14.6            | 10.8            |
| Reg'l Systems Planning & Growth Strategy | 8.0             |                 | 2.0             | 4.0             |
| Parks                                    | 2.0             | 2.0             | 2.0             | 1.0             |
| HRA                                      | 32.2            | 32.0            | 33.0            | 33.0            |
| FAHP                                     | 2.0             | 1.8             | 1.8             | 1.8             |
| Total Community Development              | 91.8            | 83.2            | 84.2            | 84.4            |
| Total Reg'l Admin & Community Dev        | 313.8           | 281.1           | 282.7           | 282.9           |
| ENVIRONMENTAL SERVICES DIVISION          |                 |                 |                 |                 |
| General Manager's Office                 | 15.6            | 15.5            | 15.5            | 15.5            |
| Treatment Services                       | 594.2           | 582.0           | 564.0           | 559.5           |
| Environmental Quality Assurance          | 121.9           | 121.5           | 121.5           | 121.0           |
| Total Environmental Services             | 731.7           | 719.0           | 701.0           | 696.0           |
| TRANSPORTATION DIVISION                  |                 |                 |                 |                 |
| Metropolitan Transportation Services     |                 |                 |                 |                 |
| Metro Commuter Service <sup>1</sup>      | 9.0             | 8.0             | 7.0             | 1.0             |
| Transportation Planning                  | 17.0            | 17.0            | 17.0            | 17.0            |
| Regular Route                            | 4.0             | 4.0             | 5.0             | 5.0             |
| Rural/Small Urban Route                  | 1.0             | 1.0             | 1.0             | 1.0             |
| Metro Mobility                           | 13.0            | 13.0            | 13.0            | 13.0            |
| Total MTS                                | 44.0            | 43.0            | 43.0            | 37.0            |
| Metro Transit                            |                 |                 |                 |                 |
| Drivers                                  | 1,606.8         | 1,481.0         | 1,481.9         | 1,430.1         |
| Mechanics                                | 515.0           | 479.7           | 481.1           | 465.6           |
| Administration-General                   | 331.7           | 314.6           | 274.6           | 264.7           |
| Administration-Clerical                  | 233.6           | 211.1           | 210.2           | 209.3           |
| Administration-Police                    | 40.0            | 40.0            | 48.2            | 48.2            |
| Hiawatha Light Rail                      |                 | 149.0           | 149.0           | 153.0           |
| Metro Commuter Service '                 |                 |                 |                 | 6.0             |
| Total Metro Transit                      | 2,727.2         | 2,675.4         | 2,645.0         | 2,576.9         |
| <b>Total Transportation Division</b>     | 2,771.2         | 2,718.4         | 2,688.0         | 2,613.9         |
| TOTAL STAFFING (FTE)                     | 3,816.7         | 3,718.5         | 3,671.7         | 3,592.8         |

# **NOTES**

<sup>1.</sup> Metro Commuter Services, excepting 1 employee, moved from Metropolitan Transportation Services (MTS) to Metro Transit in 2005.

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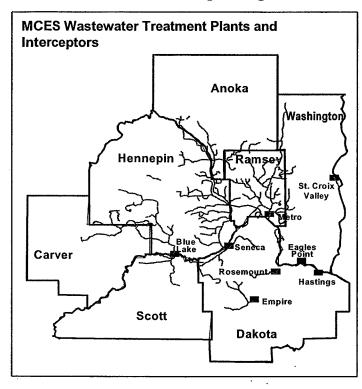
# Metropolitan Council 2006 Adopted Unified Budget Environmental Services Division

MISSION: The mission of Metropolitan Council Environmental Services (MCES) is to

provide wastewater services that protect the public health and environment while

supporting regional growth.

PROFILE: MCES is an operating division of the Metropolitan Council that:



- Owns and maintains approximately 600 miles of regional sewers that collect flow from 5,000 miles of sewers owned by 103 communities,
- Treats an average of almost 300 million gallons of wastewater daily at eight regional treatment plants,
- Continues to achieve near-perfect compliance with federal and state clean water standards,
- Maintains wastewater service rates consistently below the national average,
- Works with approximately 800 industrial clients to substantially reduce the amount of pollution entering our wastewater collection system,
- Provides water resources monitoring and analysis for the region, and
- Partners with numerous public, private and non-profit groups committed to a clean environment.

# Water resources management services provided by MCES ensure that:

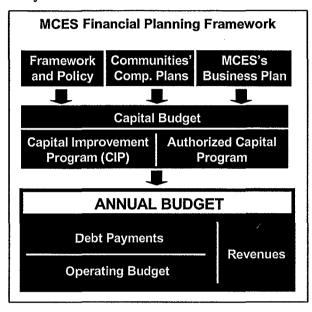
- Sufficient sewer capacity exists to serve planned development,
- Sufficient capital investments are made to preserve water quality in the region,
- Wastewater collection and treatment services are provided in a cost- and quality-competitive manner, and
- Local plans provide for adequate water supply and non-point pollution prevention in the region.

# MCES FINANCIAL PLANNING AND ANALYSIS

The Regional Framework, Water Resources Management Policy Plan, and the MCES Strategic Business Plan lay the foundation for MCES planning process and are reflected in the capital and operating budgets.

Environmental Services financial planning framework (below) shows the linkage between policy, technical plans, financial plans, and MCES finances.

MCES integrated financial plan information is presented in four documents. They are as follows:



- Summary Budget, which summarizes all the financial planning information of the Division,
- Capital Budget, including the Authorized Capital Program and the Capital Improvement Program (CIP), presents the annual and long-term infrastructure costs for the organization,
- Annual Budget, includes the detailed annual operating budget, debt service payments, revenues and a forecast of future budgets and municipal wastewater rates, and
- Capital Finance Plan (CFP), which describes the plan to raise the capital required to perform the CIP.

The Summary Budget document contains executive summaries of the other three documents. Each of these documents are made available on the Environment section of the Council's Web site (www.metrocouncil.org). The Summary Budget is also available in hard copy from the Council's data center at (651) 602-1140.

The process used to develop the 2006 Annual Budget included interaction with the MCES management team, regional administration staff and municipal and industrial customers. A draft, high level budget was prepared in the spring of 2005 by budget staff. This effort incorporated responses requested from program managers regarding significant anticipated changes and proposed initiatives, as well as input from our municipal and industrial customers received at four budget planning meetings held in June. The result is financial planning that incorporates funding for new and existing programs essential to the short-, mid- and long-term goals of the Council, MCES and our customers. The draft budget was used to establish the 2006 municipal wastewater revenue requirement. After approval of the 2006 wastewater revenue goal by the Council, MCES community customers were notified in August of their individual 2006 cost allocation amounts. This approach allows them time to plan their wastewater rates and budgets. The final, detailed 2006 budget was completed in October 2005.

# 2006 Budget Planning

The 2006 Annual Budget focuses on meeting the objectives and expected outcomes that align with the Council and MCES strategic goals.

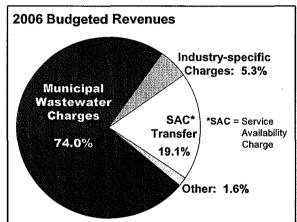
The following considerations were the top priorities during the planning of the 2006 budget.

- Meeting regulatory requirements.
- · Retaining competitive rates and charges.
- Meeting customer expectations for quality and level of service.
- Addressing watershed capacity and pollutant load issues.
- Fully funding the current cost of all programs and adding to operating reserves.

Meeting current and future regulatory requirements continues to be the top priority for MCES. The near-perfect record of compliance is a commendable achievement, but it carries an inherent challenge: regulatory changes that cause additional capital and operating expenses. To meet these future challenges, MCES is committed to achieving the highest level of quality possible with the resources available, and will preserve its outstanding record of compliance with regulatory requirements and providing cost-effective service. MCES is committed to providing the wastewater infrastructure necessary to meet the needs of a changing metropolitan area and helping the region to be a good place to work, raise a family and grow a business.

## **MCES Revenues**

MCES is a user-fee-based organization, which is run as an enterprise. The Council's rate setting



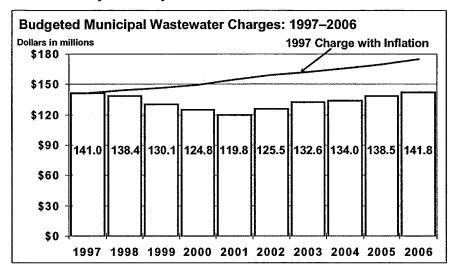
philosophy is that user classes should pay the "cost of service." Revenues include the municipal wastewater charge (based on volume), industry-specific charges, service availability charges (SAC) and miscellaneous revenues. The graphic on the left depicts the percentages of the 2006 budgeted revenue that is derived from each source.

Municipal Wastewater Charges (MWC)—Communities pay MCES for the flow entering the regional wastewater system. Municipal wastewater charges pay for the conveyance and

treatment of wastewater. Each community pays at the same rate for wastewater services. Beginning in January of 2006 this rate will be \$1,544.33 per million gallons. The revenue generated by the municipal wastewater charges is expected to account for 74 percent of MCES projected total operating revenue s and sources for the year 2006.

Impact of Changes in System Flow. Despite approximately 20,000 new connections per year, the system has not experienced a corresponding increase in overall total flow. "Flow years" are the twelve months ending June 30 of each year. As recently as the 2003 flow year, the measured flow was 102.2 billion gallons (bg). Actual flow was only 94.6 bg for the 2004 flow year, and even less in 2005, 91.8 bg

As a consequence of the decreasing flow, the rate (budgeted revenue divided by flow) of charge to customers per million gallons has risen sharply, even though the total revenues to MCES have increased only modestly.



The 2005 rate per million gallons represented a 9.5 percent rate increase even though the revenue increase was only 3.5 percent. The 2006 revenue is budgeted to increase 2.4 percent, while the rate increases 5.4 percent.

A 10-year history of budgeted charges is shown in the accompanying bar graph.

Service Availability Charges (SAC)—Communities pay MCES for additional capacity demanded by new development or increased industrial or commercial use. Communities collect these one-time SAC fees from property owners at the time of development. Generally, one SAC unit equals 274 gallons of potential daily wastewater flow capacity. A freestanding single-family residence is charged one SAC unit. Each community pays the same rate for SAC. The 2006 basic SAC rate is \$1,550 per residence or equivalent unit.

The SAC revenue is intended to pay the average cost of growth and is used to finance the reserved capacity portion of the capital costs in the wastewater system. The transfer from SAC fees represents 19.1 percent of MCES total operating budget (including debt service) for 2006.

**Industrial Rate System (IRS)**—Industries pay MCES directly for a variety of charges that are targeted to specific customer services. The following charges/fees are included in the IRS:

- 1) Industrial strength charges
- 2) Liquid waste hauler load charges
- 3) Industrial discharge and permit fees
- 4) Add-on service charges
- 5) Enforcement fees (e.g., Self-monitoring report late fees)
- 6) Stipulation agreement payments
- 7) Cost recovery fees

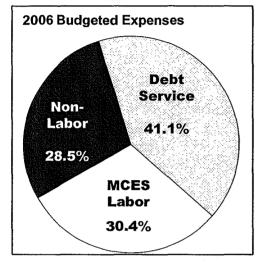
These charges are described in detail and the most recent rates are listed on the Council's Web site at: <a href="https://www.metrocouncil.org/environment/Rates&Billing/RatesCharges">www.metrocouncil.org/environment/Rates&Billing/RatesCharges</a>

The industrial strength charge provides the majority of the revenue from the industry-specific charges. It covers the higher treatment costs of that industrial wastewater which has more pollutants than typical domestic wastewater. The revenue anticipated from the entire IRS is 5.3 percent of MCES 2006 revenues. Industries also pay the MWC and SAC.

Other Revenue—The remaining 1.6 percent of MCES 2006 revenue comes from other sources. This includes revenue from interest earnings, water planning study funds from regional administration, a state contract, and miscellaneous revenues.

# **MCES Expenses**

MCES expenses are categorized in one of three areas: labor expenses, non-labor expenses and debt service expenses. Of the three, debt service is the largest. The graphic on the



left depicts the percentages that each of the expense areas makes up of the total costs.

MCES Labor—In 1998, there were 984 budgeted FTEs (full time equivalent employees in the Division). An aggressive budget reduction plan begun in 1998 continues, resulting in a level of 696 FTE for 2006, with plans for future budgets to include further, small reductions in FTE to be achieved through attrition. In 2006, staff (labor) expenses account for 30.4 percent of total expenses.

A flexible, skilled and productive workforce includes having the right number of employees, in the right places, prepared with the right skills. The 2006 operating budget

supports maintaining the size of the workforce at a competitive level; repositioning the workforce to best meet organizational needs; and, retraining and supporting the workforce to deliver expected results.

Non-Labor Expenses—Included in the non-labor expense category are continuing operation expenses and interdivisional expenses. Continuing operational expenses include items such as utilities, materials and supplies, contracted services and security. The interdivisional expenses are for services shared with other Council divisions (e.g. Information systems and Human Resources departments) and are a little over one-fourth of the non-labor portion of expenses.

In 2006, non-labor expenses account for 28.5 percent of total expenses. Included in the non-labor expenses for 2006 is a \$1,250,000 repayment to the City of St. Paul. New meters at the Metro Plant have indicated substantially less flow for the City of St. Paul than previously estimated. Based on an agreement made with the City in 1998, the metering results require the Council to pay the City back for over-billing during the years 1999–2002. The repayment of this overcharge will be credited to the City at this level, including interest, through 2009.

**Debt Service** —Debt service needs are forecast each year as an element of the Capital Finance Plan (CFP), which is based on the projected capital budget outlined in the Capital Improvement Program (CIP). The 2006 annual budget for ES includes, for the first time, funds to directly pay for capital projects (Pay-As-You-Go). This eliminates needed financing in the amount of \$1 million. The CIP details Environmental Services capital projects and the associated cash flow requirements. The CFP combines this information with pay-as-you-go funds available, interest rate assumptions, current debt obligations and debt leveling requirements to form a debt service forecast. In 2006, debt service costs account for 41.1 percent of the budget. Debt service is included in the MCES Annual Operating Budget because it is funded by wastewater revenues, as required by state statute.

**SUMMARY Summary of Rates, Revenues and Expenses**—The following table shows MCES rates, revenues and expenses for the years 2004–2006.

| MCES Revenue: 2004–2006                             | (Revenue in 00                        | 0)   |                                      |
|---|---------------------------------------|--|--------------------------------------|
|   | 2004<br>Actual                        | 2005<br>Budget<br>Amended 3/5                                  | 2006<br>Budget                       |
| Flow (bg)   | 94.6                                  | 94.6   | 91.8                                 |
| X Rate (per million gallons)                        | \$1,340.00                            | \$1,464.56   | \$ 1,544.33                          |
| Municipal Wastewater Revenue                        | \$ 124,923                            | \$ 138,500   | \$ 141,770                           |
| SAC Transfer  | 26,091                                | 32,290   | 36,673                               |
| Industrial Charges                                  | 9,478                                 | 9,520  | 10,215                               |
| Other Revenue                                       | 1,784                                 | 1,432  | 1,967                                |
| Use of Designated Reserves                          | 467                                   |  |                                      |
| Total Revenue & Other Sources                       | \$ 162,743                            | \$ 181,742   | \$ 190,625                           |
| 1   |                                       |  |                                      |
| MCES Expenses: 2004–2000                            | 6 (Expense                            | s in 000)  |                                      |
| MCES Expenses: 2004–200                             | 6 (Expense                            | s in 000)<br>2005  |                                      |
| MCES Expenses: 2004–200                             | 6 (Expense<br>2004<br>Actual          |  | 2006<br>Budget                       |
| MCES Expenses: 2004–2006  Total MCES Labor          | 2004                                  | 2005<br>Budget   |                                      |
|   | 2004<br>Actual                        | 2005<br>Budget<br>Amended 3/5                                  | Budget                               |
| Total MCES Labor                                    | 2004<br>Actual<br>\$ 55,091           | 2005<br>Budget<br>Amended 3/5<br>\$ 58,690                     | <b>Budget</b><br>\$ 57,585           |
| Total MCES Labor<br>Total Non-Labor                 | 2004<br>Actual<br>\$ 55,091<br>45,027 | 2005<br>Budget<br>Amended 3/5<br>\$ 58,690<br>47,322           | <b>Budget</b><br>\$ 57,585<br>51,749 |
| Total MCES Labor<br>Total Non-Labor<br>Debt Service | 2004<br>Actual<br>\$ 55,091<br>45,027 | 2005<br>Budget<br>Amended 3/5<br>\$ 58,690<br>47,322<br>73,480 | \$ 57,585<br>51,749<br>78,041        |

#### **ORGANIZATION**

The Metropolitan Council's Transportation Division is composed of two units: Metropolitan Transportation Services and Metro Transit.

- > Metropolitan Transportation Services includes Metro Mobility, Contracted Regular Routes, Community-based programs, regional transportation planning, and Opt-Out transit programs.
- Metro Transit includes bus and light rail operations.

## KEY REVENUE ASSUMPTIONS

#### Motor Vehicle Sales Tax (MVST)

Prior to calendar year 2002, the Metropolitan Council and certain Opt-Out communities levied property taxes to fund a portion of transit operations. This levy authority was eliminated by the 2001 Legislature, and replaced with a share of the Motor Vehicle Sales Tax.

The State transfers MVST funds to the Council, which in turn, distributes a portion of these funds to Opt-Out communities based on a formula established in legislation. The Council distributes the remaining amount of these funds to the Council's transit programs through its regular budget processes

The MVST is a single sector sales tax, making it a volatile funding source. On average, once every ten years MVST revenues have reflected significant reductions, taking several years to recover to earlier levels. The Council has recognized the potential for these short-term declines in MVST revenues and has established a transit operating reserve to address this variability in MVST revenues.

Because of historic fluctuations in MVST revenues and uncertainty in State revenue forecasts, the Council has generally tried to budget an average of 97 percent of MVST revenue forecasts over a multi-year period, with 3 percent held in reserve in the event that actual receipts fall short of projections. Beginning in 2006, the Council plans to increase the amount set aside for reserves to an average of 5 percent over the next three years. The amounts budgeted and set-aside in reserves will vary from year to year in order to smooth out annual budget increases.

For 2006, MVST funding is projected at \$123.4 million based on February 2005 State revenue forecasts. Of this amount, approximately \$21.5 million is projected to be distributed to the Opt-Out

communities, with \$88.7 million projected to be distributed to Metro Transit, and \$8.1 million to Metropolitan Transportation Services.

Approximately \$5.1 million is expected to be added to reserves to deal with future variability in revenues.

### State General Funds

The State of Minnesota provides General Fund appropriations primarily in support of transit operations. For 2006, State general funds for transit are \$77.9 million, an increase of \$20 million (35 percent) over 2005.

**MVST Collections** 

The State allocates funding on a biennial basis; for the 2006-07 biennium, the legislature appropriated \$156.3 million to the Council. Of this total,

approximately \$146.9 million was allocated for bus operations and \$9.4 million for operation of the Hiawatha Light Rail transit service.

# **METROPOLITAN TRANSPORTATION SERVICES**

### Introduction

Metropolitan Transportation Services (MTS) has two functions: to be the leader in Twin Cities regional transportation planning and to provide a wide range of contracted transit services

## Transportation Planning

The Metropolitan Council is the federally designated Metropolitan Planning Organization (MPO) for the Twin Cities region. In this role, it is tasked with conducting and coordinating all of the region's transportation planning. This includes the development of the region's long-range transportation plan, the Transportation Policy Plan (TPP); the region's short-range transportation plan, the Transportation Improvement Plan (TIP); and, the region's planning and research staff work plan, the Unified Planning Work Program (UPWP).

Staff also participates in transportation planning efforts throughout the region, such as highway corridor studies, transit-way studies, long-range airport needs analyses, freight studies, air quality conformance analyses, regional transportation modeling, area traffic studies, bikeway needs analyses, and other transportation planning.

# Contracted Transit Programs

MTS manages or coordinates five transit programs, which provide services through contracts with private, public, and non-profit entities. These programs are:

- <u>Metro Mobility/ADA</u> Provides paratransit service to persons with disabilities through six contracts.
- <u>Community-based programs</u> Provide dial-a-ride transit service in Anoka, Washington, Dakota, Scott, Carver, and parts of Hennepin and Ramsey counties through 20 contracts.
- <u>Contracted Regular Routes</u> Provide small, medium, and large bus transit service through 12 contracts.
- Opt-Out transit programs Twelve communities have chosen to provide their own transit service. Two consortiums have been created and four cities provide transit service through contracts with various private, public, and non-profit entities. The Council provides both operating and capital to Opt-Out programs.
- <u>Vanpool Program</u> Creates and promotes vanpools, especially focused in areas without regular route transit or for commuters not served by regular route transit.

# Financial Analysis: Revenue Highlights

- MVST: 2006 revenues are projected at \$8,068,594 for Contracted Regular Route and Community programs, and \$21,499,837 for Opt-Outs. This compares to the 2005 adopted budget of \$11,068,500 of MVST for MTS programs and \$23,642,500 for the Opt-Outs. This reduction reflects the overall downturn in MVST collections.
- State General Funds: For the 2006-07 biennium, the State appropriated additional funds to help offset the shortfall in MVST receipts. 2006 revenues are projected at \$29,249,814, an increase from the 2005 amount of \$23,484,000. These funds are used for Transportation

Planning (to provide federal match to planning grants), Metro Mobility, Contracted Regular Routes and Community Programs. \$1.85 million has been allocated to Opt-Out programs to address the shortfalls from the MVST decline.

#### • Federal Grants:

- <u>Congestion Mitigation/Air Quality (CMAQ) funds</u> have declined sharply because of the reorganization of Metro Commuter Services and Travel Demand Management Organizations cost centers to Metro Transit. These funds have declined from \$2,128,400 in 2005 to \$473,000 in 2006 with remaining funds used solely for the Vanpool cost center.
- Federal formula funds are projected to remain steady at \$6,750,000.
- <u>Job Access/Reverse Commute (JARC)</u> funds have been eliminated from the transit operating budget due to eligible routes being cut.
- <u>Federal Planning Grants</u> have increased substantially due to increases from the newly approved federal transportation bill SAFETEA-LU. \$2,534,400 was projected in 2005 while \$3,000,000 is projected in 2006.
- <u>Fares</u> Fare revenues are a relatively small funding source for MTS, representing \$4.8 million, or 6 percent, of total revenues. Metro Mobility receives about 10 percent of its funding from fares, while Contracted Regular Route currently receives less than 5 percent of its funding from fares. Individual fares were increased in 2005 for both Metro Mobility and regular routes resulting in projected fare revenue increases ranging from \$4,852,603 to \$5,147,890.
- <u>Fund Balances</u> This budget assumes no use of fund balances in 2006.

## Financial Analysis: Expenditures Highlights

MTS has six cost centers to track Transportation Planning and the five transit programs. Each program has its own unique funding issues and expenditure patterns. Highlights from these budgets include.

| MTS Approved Budget      | 2005 Adopted<br>Budget | 2006 Adopted<br>Budget | Change |
|--------------------------|------------------------|------------------------|--------|
| Transportation Planning  | \$2,778,741            | \$3,474,435            | 25%    |
| Metro Commuter Services  | \$1,135,693            | 0                      | -100%  |
| TMO's                    | \$877,400              | 0                      | -100%  |
| Vanpools                 | \$405,000              | \$473,824              | 17%    |
| Metro Mobility           | \$32,290,096           | \$31,396,201           | -3%    |
| Opt Outs                 | \$23,642,500           | \$23,349,837           | -1%    |
| Community Programs       | \$3,995,697            | \$4,216,109            | 6%     |
| Contracted Regular Route | \$11,603,070           | \$11,586,070           | 0%     |
| Total MTS Budget         | \$76,728,197           | \$74,496,476           | -3%    |

- <u>Transportation Planning</u>: The overall budget for Transportation Planning is projected to increase 25% over 2005 levels. This budget is funded almost solely with federal funds and required match and grant levels have increased due to the approval of SAFETEA-LU. Funds will be used primarily to fill vacancies that have been held open and for increased transportation studies and other consulting services.
- <u>Metro Mobility:</u> 2006 costs are about 3% lower than 2005 due to lower contracted transit costs. Ridership and service hours are projected to increase by 1% in 2006.

- <u>Community Programs:</u> Most of these dial-a-ride programs are funded through the performance based funding (PBF) program. Two dial-a-ride programs not funded through the PBF program worth \$195,000 were shifted from the Contracted Regular Route program to the Community programs. Exclusive of this, transit program costs are down by 2% overall.
- Contracted Regular Route: Exclusive of the shift of two contracts to the Community Programs budget, this budget is flat compared to 2005 costs due to flat or lower costs from the bidding of contracts. Although budgets remain flat, the actual transit routes provided under each contract have changed substantially since the beginning of 2005. Many routes were reorganized in conjunction with Metro Transit and many underperforming routes eliminated as part of the service reduction plan.
- Opt-Out Communities: Opt-Out communities are projected to receive 1% less overall funding in 2006 than they were projected to receive in 2005. This is due to a 9% reduction in the projection of the MVST, which is partially offset by an allocation to the Opt-Outs from State General Fund revenues.
- Metro Commuter Services/Travel Management Organizations/Vanpools: Metro Commuter Services and Travel Management Organizations and their staff have been transferred to Metro Transit in the 2006 budget. Direct Vanpool costs remain level although staffing costs and some promotional costs were split from the Metro Commuter Services budget and are shown in the Vanpool program.
   2006 Metropolitan Transportation Services Budget

|  | 100         | E 1       | METRO        | er E         |             | CONTRACT     | MTS          |
|--|-------------|-----------|--------------|--------------|-------------|--------------|--------------|
|  | TRANSP      | · VAN-    | MOBILITY     | OPT          | COMM-       | REGULAR      | TOTAL        |
| entre de la companya | PLANNING    | POOLS     | ADA          | OUT          | BASED:      | ROUTE        | BUDGET       |
| REVENUES   |             |           |              |              |             |              |              |
| MVET   |             |           |              | \$21,499,837 | \$2,594,717 | \$5,473,877  | \$29,568,431 |
| State General Fund   | \$737,097   |           | \$23,239,151 | \$1,850,000  | \$694,445   | \$2,729,121  | \$29,249,814 |
| Fares  |             |           | \$3,817,050  |              | \$850,000   | \$480,840    | \$5,147,890  |
| Federal  | \$2,627,338 | \$473,824 | \$4,250,000  |              | \$60,947    | \$2,812,232  | \$10,224,341 |
| Other  | \$110,000   |           | \$90,000     |              | \$16,000    | \$90,000     | \$306,000    |
| Total Revenues   | \$3,474,435 | \$473,824 | \$31,396,201 | \$23,349,837 | \$4,216,109 | \$11,586,070 | \$74,496,476 |
| EXPENDITURES   |             |           |              |              |             |              |              |
| Salaries & Benefits  | \$1,620,738 |           | \$1,146,437  |              | \$76,184    | \$390,290    | \$3,233,649  |
| Goods & Services   | \$888,414   | \$473,824 | \$667,015    |              |             | \$218,000    | \$2,247,253  |
| Overhead &Transfers  | \$965,283   |           |              |              | \$31,346    | \$156,731    | \$1,153,360  |
| Transit Programs   |             |           | \$29,582,749 | \$23,349,837 | \$4,108,579 | \$10,821,049 | \$67,862,214 |
| Total Expenditures   | \$3,474,435 | \$473,824 | \$31,396,201 | \$23,349,837 | \$4,216,109 | \$11,586,070 | \$74,496,475 |
| FUND BALANCE   |             |           |              |              |             |              |              |
| Balance Jan 1, 2006  | \$1,523,986 |           | \$3,168,319  |              | \$346,493   | \$1,740,460  | \$6,779,258  |
| Net Change   |             |           |              |              |             |              | •            |
| Balance Dec 31, 2006   | \$1,523,986 |           | \$3,168,319  |              | \$346,493   | \$1,740,460  | \$6,779,258  |
| FTE  | 18          | -         | 13           |              | 1           | 5            | 37           |

### METRO TRANSIT - BUS OPERATIONS

#### Introduction

As the largest operator of bus service and the first and only operator of light rail in the Twin Cities region, Metro Transit is a key part of the Metropolitan Council's commitment to operating quality transit services in an inclusive, customer-focused and efficient manner.

Metro Transit is one of the country's largest transit systems, providing roughly 90 percent of the 63.4 million bus trips taken annually in the Twin Cities. Each weekday, customers board Metro Transit buses an average of 214,000 times.

The agency's 1,430 operators and 465 mechanics support a 911 bus fleet serving 118 local, express and contract routes. In service to its customers, Metro Transit drives 95,000 miles each weekday. Metro Transit provides service that results in fewer cars on Twin Cities roadways and a reduction in congestion. In 2006, 63.5 million customers are expected to ride on Metro Transit buses

The Metro Transit budget assumes the continuation of the current fare structure from 2005, adjusted State general funding as enacted by the State Legislature in 2005, and State forecast Motor Vehicle Sales Taxes (MVST) revenue.

#### Policy Choices and Constraints

The Council has the discretion to allocate motor vehicle sales taxes and State funds among Metro Transit, Metro Mobility, rural/small urban programs, non-Metro Transit operations, and Metropolitan Transportation Services. In consultation with the Transportation Advisory Board, the Council also allocates federal transportation funds among transit, highway, and other transportation projects.

The 2006 budget brings together numerous policy choices governing services provided by Metro Transit. Metro Transit has established guidelines to help decide where, when, and how much fixed route bus service is delivered, how frequently it runs, as well as service quality parameters. Metro Transit also decides what levels of marketing, advertising, customer service information, and customer relations to provide, consistent with the mobility needs of the region. Metro Transit recommends maintaining the level and structure of the fare system, which reflects the fare adjustments, implemented in July 2005.

Passenger fares provide about 30% of Metro Transit operating revenue with motor vehicle sales taxes and State general funds providing most of the remainder. The State legislature determines the amount of State funds available in two-year, biennial appropriations. Metro Transit implements and operationalizes the Council's Regional Framework, Transportation Policy Plan, and various State legislative goals. The plans provide guidance for: transit quality, service levels, service locations, bus route financial and operational performance, fare policies, and system-wide fare recovery and transit infrastructure investment.

A competitive environment also affects Metro Transit policy decisions. In addition to Metro Transit service, fixed-route buses in the metro area are operated by Opt-Out transit systems; privately contracted regular route providers, and the University of Minnesota. About 4% of the buses operated by Metro Transit are operated as a provider, not as a principal decision-maker. Finally, federal laws and regulations direct some Metro Transit policy decisions, such as reduced fares for seniors, accessibility for customers with disabilities, and pollution control.

# **FINANCIAL ANALYSIS**

### Financial and Resource Outlook

The Metro Transit - Bus operating budget reflects revenue of \$219.7 million and expenses of \$219.7 million. Expenses are expected to equal revenue even with recognition of higher fuel costs. Available operating reserves in 2006 are estimated to start at about \$14.0 million.

# Metro Transit - Bus Operations Sources and Uses of Funds, 2003-2006 (All values in millions of dollars)

|  | 2003<br>Actual | 2004<br>Actual | 2005<br>Amended<br>Budget | 2006<br>Budget |
|--|----------------|----------------|---------------------------|----------------|
| UNDESIGNATED RETAINED EARNINGS – JAN. 1  | \$ 11.7        | \$ 13.1        | \$ 16.2                   | \$ 14.0        |
| SOURCES OF FUNDS:                        |                |                |                           |                |
| Transit Fund                             | \$ 87.0        | \$ 93.4        | \$ 98.9                   | \$ 88.7        |
| Passenger Fares                          | 57.6           | 46.6           | 58.4                      | 62.0           |
| State General Fund                       | 31.1           | 31.5           | 30.0                      | 44.6           |
| Federal Funds + Capital                  | 16.4           | 16.6           | 15.9                      | 16.8           |
| All Other Sources                        | 8.7            | 7.9            | 7.3                       | 7.6            |
| Transfers From Other Funds               | 0.0            | 0.0            | 0.0                       | 0.0            |
| Total Sources                            | \$ 200.8       | \$ 196.0       | \$ 210.5                  | \$ 219.7       |
| USES OF FUNDS:                           |                |                |                           |                |
| Salaries & Benefits                      | \$ 162.1       | \$ 155.3       | \$ 169.5                  | \$ 167.7       |
| Materials & Supplies                     | 16.9           | 17.1           | 21.3                      | 25.8           |
| All Other Expenses                       | 11.1           | 9.5            | 9.0                       | 13.7           |
| Central Service Fees                     | 9.3            | 11.0           | 12.9                      | 12.5           |
| Total Uses                               | \$ 199.4       | \$ 192.9       | \$ 212.7                  | \$ 219.7       |
|  |                |                |                           |                |
| SURPLUS / (DEFICIT)                      | \$ 1.4         | \$ 3.1         | \$ (2.2)                  | \$ 0.0         |
| /  |                |                |                           |                |
| UNDESIGNATED RETAINED EARNINGS – DEC. 31 | \$ 13.1        | \$ 16.2        | \$ 14.0                   | \$ 14.0        |

Note 1) Undesignated Retained Earnings do not include certain balances from State appropriation recognized in prior years due to implementation of GASB 33 (new accounting standard).

**Note 2)** Actual and Budgeted amounts include capital expense reimbursement. Capital expense reimbursement is for mechanic rebuilding activities and Engineering and Facilities design and construction management which is reimbursable by federal, State and/or local capital funds.

#### Revenue

Metro Transit revenue budget in 2006 is \$219.7 million. Revenue increased nearly \$9.2 million from the 2005 amended Budget of \$210.5 million. This increase is due in large part to the increase in State General Fund Appropriations from the 2005 legislature and from the July 2005 fare increase. In addition to passenger fares, the largest sources of funding include proceeds from the Motor Vehicle Sales Tax (MVST) and a State of Minnesota general fund appropriation. The Council no longer levies property taxes for transit operations. In 2001 the State Legislature eliminated this levying authority and replaced it with a percentage of the Motor Vehicle Sales Tax that currently is 21.5% of the sales tax proceeds. The revenue assumptions in the 2006 Transportation Division budget are based on the February 2005 State forecast.

# Expenses

Metro Transit expense budget in 2006 is \$219.7 million, up \$7 million from the 2005 amended budget of \$212.7 million. Expense increases are in labor and fringe benefits, and fuel and utilities expenses.

# Personnel

Full-time equivalent positions reflected in the 2006 budget are:

| Bus Operators                   | 1,430.1 |
|---------------------------------|---------|
| Mechanics: vehicle & facilities | 465.6   |
| Supervisory & Professional      | 264.7   |
| Clerical                        | 209.3   |
| Police                          | 48.2    |
| Total FTE                       | 2,417.9 |

Bus operators, mechanics and clerical employees are represented by Amalgamated Transit Union (ATU) Local 1005. Police officers are represented by Law Enforcement Labor Services (LELS). Supervisors and managers are represented by Transit Managers and Supervisors Association (TMSA).

### **KEY WORK PROGRAM ACTIVITIES FOR 2006**

#### Ridership

During the 2000/2001 biennium, the State legislature increased transit funding while challenging the Metropolitan Council to increase ridership. Metro Transit share of the goal was 138 million rides. Metro Transit achieved and exceeded this biennium goal at over 147 million rides. In the succeeding biennium, faced with an economic downturn resulting in a State funding reduction and a need to increase fares, Metro Transit did not achieve the ridership increases needed to continue the effort to double the system by 2020. In 2004, Metro Transit experienced a work stoppage that ceased bus operations for 45 days. Consequently, ridership dropped by nearly 28% in the first few weeks after resumption of service. Ridership is continuing to rebound, but recovery has taken longer than anticipated. Ridership is expected to return to pre-strike levels by July 2006. With the funding that is available, Metro Transit will maintain bus ridership at this level while endeavoring to structure routes and service to best meet customer demand. Anticipated ridership for 2006 is estimated at 63.5 million trips.

Metro Transit is always working to attract more new customers and to retain and better satisfy existing customers. Key actions include improving service reliability, expanding and simplifying transfers, adding employer-subsidized fare programs and making the riding experience comfortable and easy. In

2006, key enhancements will include the implementation of the new Go-To fare collection system that will make boarding faster and easier. Additionally, this customer-oriented fare paying option will integrate with the Hiawatha Light Rail system and streamline administrative and accounting processes.

In October 1998, Metro Transit introduced the MetroPass program that allows employers to subsidize annual transit passes for all of their employees. The program is designed to be revenue neutral to Metro Transit. However, the long-term goal of this program is to encourage additional new riders and to grow passenger revenue. As of October 2005, 118 companies are enrolled in the program with over 18,000 active MetroPass employees within these companies. Metro Transit generates approximately \$13.0 million in annual revenue from the MetroPass program.

In a similar fashion, Metro Transit and the University of Minnesota have negotiated the U-Pass Transit Program. The U-Pass program is a deeply discounted bus pass that offers students unlimited rides on all metro area bus and rail service.

# Congestion Mitigation and Air Quality (CMAQ) Grants:

Metro Transit participates in the federal CMAQ program that has the objective of improving the nations air quality and managing traffic congestion. To this end, Metro Transit is investing the grant funds to increase ridership and improve service through expansion of service and the study of demand:

- I-35W North Corridor will double rush hour express frequency, add reverse commute, midday and evening express bus service between downtown Minneapolis and 95<sup>th</sup> Ave. Park & Ride, County Road H Park & Ride, employers and local communities in the north metro area. This grant provides for operating costs and marketing of expanded service
- Sector 5 Transit Service Expansion will implement a restructured route network with key service strategies including a major improvement in the local grid regular route network, expanded peakonly commuter express service tied to expanded Park and Ride facilities in three congested highway corridors, and improved reverse commute transit. This grant provides for operating costs and marketing of expanded service and benefits the cities of Minneapolis, St. Paul, Edina, and Bloomington.

#### Special Service:

Metro Transit provides express service to the State Fair from convenient locations and Park-and-Ride lots and provides shuttle service from various other locations. The service provided more than 955,000 State Fair rides in 2005, bringing 29% of all patrons to the State Fair.

#### Service Review

As part of its ongoing review of best service alternatives, Metro Transit will complete added sector studies to ensure that communities are receiving the types and quantity of transit service that best meet their mobility needs. These sector studies are a logical continuation of the Council's Transit Redesign program, which set service standards for the region. The sector approach removes the natural inclination to examine service on a route-by-route basis. The sector approach will ensure broad community input while building the Metro Transit and Council constituency.

#### Fleet

Metro Transit buses are replaced after 12-years of service. The purchase of new buses is timed so that they will arrive around June of the year their replacements are due for retirement. The next bus replacement purchase is scheduled for 2006 delivery when another group of buses reaches 12-years of age.

In 2003, three Hybrid-Electric buses were introduced to Metro Transits fleet. Manufactured by the Gillig Corporation, this low-floor designed bus utilizes an Allison Diesel-Electric Hybrid Power train. The power from a relatively small Cummins diesel engine and a 640-volt battery pack are blended together. A component called the Ev Drive, consisting of two AC induction motors/generators and some gearing, integrates the mechanical and electrical power elements. Through the use of Hybrid Control Modules, operation of the two power sources are optimized, resulting in reduced emissions, lower fuel consumption and continuous freeway speed capability. The unit also utilizes regenerative braking, which recaptures energy while decelerating. The purchase of additional Hybrid buses is being considered for the future.

# **Public and Support Facilities**

In addition to the maintaining its fleet, Metro Transit is responsible for the maintenance of both publicly-used facilities and bus-related facilities. Coverage within the seven county Metro area includes conventional bus shelters, large custom shelters, transit centers and park and ride lots. The maintenance work is conducted around the clock, every day of the week.

#### Summary

Metro Transits FY 2006 bus operating budget provides funding to maintain current service levels. The budget projects revenue and expenses of \$219.7 million and ridership of 63.5 million. The 2006 operating budget has a major focus on quality service in a customer-focused and efficient manner.

## METRO TRANSIT - HIAWATHA LIGHT RAIL OPERATIONS

#### INTRODUCTION

On June 28th, 2004, the Hiawatha light Rail line began passenger service between downtown Minneapolis and Fort Snelling carrying 2.2 million riders in advance of the Full Funding Grant commitment scheduled for a December 2004 opening. On December 4, 2004 passenger service to the MSP Airport and Mall of America commenced, completing the 12.0 mile line 27 days ahead of schedule.

Metro Transit now offers 46 bus routes with connecting service and timed transfers at 13 light rail stations. Bus service provides neighborhood access to the LRT line and will facilitate cross-town and reverse commuting travel options. University of Minnesota express buses will connect to the Downtown East/Metrodome Station. Since beginning operating through September 2005, the Hiawatha Light Rail Line has carried over 5.7 million passengers.

Early Operations Revenue Service began June 28, 2004 with 14 light rail vehicles delivered and commissioned for service. Rail operators, supervisors, control center managers, electro-mechanical technicians, traction power and SCADA specialists have completed testing and training on the vehicle, safety procedures, traction power, signals and communication systems required to operate from the Warehouse District Station to the Ft Snelling Station. In addition, ten members of the Metro Transit police were specifically trained in rail operations and deployed to safeguard the passengers and provide security to the new rail stations and provide random fare inspection of passengers. The line was completed On December 4, 2004 with 24 light rail vehicles delivered and commissioned for service.

#### FINANCIAL ANALYSIS

Light Rail fares are the same as bus fares. Transfers between bus and rail are valid for 150 minutes from time of initial boarding. Fare collection is barrier-free with tickets issued from self-service vending machines located on station platforms. Passengers are required to provide valid tickets upon request as proof of payment.

Twenty-four Light Rail Vehicles were commissioned for operation and the 1.4-mile HLRT Dual Tunnels were opened to serve two Airport Stations and three stations in Bloomington. Park and Ride facilities at Fort Snelling and 28<sup>th</sup> Avenue in Bloomington provide free day-commuter parking for approximately 1,500 automobiles.

Full-time equivalent positions included in the 2006 budget are:

| Rail Operators                  | 42.6  |
|---------------------------------|-------|
| Mechanics: vehicle & facilities | 63.4  |
| Supervisory & Professional      | 26.0  |
| Clerical                        | 8.0   |
| Police                          | _13.0 |
| Total FTE                       | 153.0 |

Rail operators, mechanics and clerical employees are represented by Amalgamated Transit Union (ATU) Local 1005. Police officers are represented by Law Enforcement Labor Services (LELS). Supervisors and managers are represented by Transit Managers and Supervisors Association (TMSA).

### HIAWATHA LRT OPERATIONS FUNDING

The State of Minnesota appropriated \$6.70 million to operate the Hiawatha LRT line for the 2004-2005 Biennium and \$9.35 million for the 2006-2007 Biennium. This appropriation is to cover 50 percent of the operating costs after operating revenue and federal funds are used for light rail transit operations. The remaining 50 percent are to be funded by Hennepin County Regional Rail Authority (HCRRA).

For the 2006 calendar year, passenger fares will generate \$7.2 million for rail operations. In addition, M.A.C. Airport Shuttle service will generate \$625 thousand contracted service revenue. Federal CMAQ grant funds will provide \$3.9 million to assist the rail system. The remaining \$8.1 million will be funded 50/50 by the State and HCRRA at \$4.06 million each.

# Metro Transit - Hiawatha Light Rail Transit Operations Sources and Uses of Funds, 2004-2006 (All values in millions of dollars)

|  | 2004<br>Actual | 2005<br>Budget | 2006<br>Budget |
|--|----------------|----------------|----------------|
| UNDESIGNATED RETAINED EARNINGS – JAN. 1  | \$0.56         | \$1.51         | \$1.01         |
| SOURCES OF FUNDS:                        |                |                | :              |
| Passenger Fares                          | \$2.52         | \$5.99         | \$7.20         |
| State General Fund                       | 3.39           | 3.91           | 4.06           |
| Federal Funds                            | 2.99           | 3.10           | 3.91           |
| Hennepin County                          | 3.39           | 3.91           | 4.06           |
| Contracted Service                       | .05            | .62            | .62            |
| Total Sources                            | \$12.34        | \$ 17.53       | \$19.85        |
| USES OF FUNDS:                           |                |                |                |
| Salaries & Benefits                      | \$ 6.26        | \$11.11        | \$11.98        |
| Materials & Supplies                     | .95            | 1.29           | 1.41           |
| All Other Expenses                       | 3.42           | 4.70           | 5.51           |
| Central Service Fees                     | .76            | .93            | .95            |
| Total Uses                               | \$ 11.39       | \$ 18.03       | \$19.85        |
| SURPLUS (DEFICIT)                        | \$.95          | \$(.50)        | ·              |
|  | 0.4.54         |                | 04.04          |
| UNDESIGNATED RETAINED EARNINGS – DEC. 31 | \$ 1.51        | \$ 1.01        | \$1.01         |

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

# **MISSION**

To provide high quality services that support the development of coordinated plans, policies, and programs to guide the region's growth and shape its future;

- To administer sections of the Metropolitan Land Planning Act;
- To provide planning data and planning assistance to local communities;
- To identify and analyze strategic regional issues and solutions;
- To facilitate collaboration with and among governmental units;
- To guide the development of the regional parks and open space system; and,
- To implement the Livable Communities Act; and deliver housing assistance to eligible persons by administering existing federal, state and local programs through the Metropolitan Council Housing and Redevelopment Authority.

## EXPECTED RESULTS

- The Council receives comprehensive analysis of and recommendations about policy, planning and related financial issues to assist the Council in the actions required to implement the Metropolitan Land Planning Act.
- Local communities view the Council as a valuable resource for dependable information and as an effective facilitator of collaborative community efforts to guide regional growth and investment.
- Regional citizens and visitors rely on the parks and opens spaces as venues for leisure time and entertainment choices, as well as means of preserving natural amenities.
- Communities participating in Livable Communities Act grant programs find them valuable
  resources for assistance with cleaning up polluted sites, expanding housing choices, and
  developing projects that offer a mix of land uses connected by a variety of transportation
  options.
- Eligible low-income households receive rent assistance to help ensure affordable housing through existing Council rent assistance programs
- Information for targeted Council audiences and customers is accurately prepared and published in a timely manner.
- Family Affordable Housing Program units are well maintained and fully occupied.

# PERFORMANCE MEASURES

- Council committees are provided with on-time presentations that include clearly stated analysis of policy and planning issues and well-supported recommendations for Council action.
- All communication with Council members, local community officials, legislators, interested stakeholders, and the general public is accurate, comprehensive, timely, and appropriate in its context.
- Review and analysis of local comprehensive plan updates, amendments and other materials submitted in accordance with the Land Planning Act and related state laws are conducted expeditiously and completed in a timely manner. Local officials are promptly notified

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

regarding questions or issues and are formally informed of committee and Council meetings and actions.

- Community Development Division staff contribute to the work of other Council divisions as needed and appropriate.
- The regional parks and open space system is publicly regarded as an outstanding feature and asset.
- All communities likely to benefit from participation in Livable Communities Act programs choose to participate.
- Selection criteria, selection process, grant agreements, and payment request procedures for Livable Communities Programs are clearly stated and readily accessible to participating communities.
- Federal, state and local funding for tenant-based rent assistance programs maintains 100 percent use of all available subsidies for the provision of affordable rents for program participants.
- The Council's federal Section 8 Housing Choice Voucher Program and all additional specialized housing assistance programs administered by the Council are operated in a manner that provides the most efficient and effective use of available resources to assist clients.
- All units administered through the Family Affordable Housing Program are occupied and a sufficient waiting list is maintained to ensure continued full occupancy.

# **ORGANIZATION OF THE DIVISION**

The Community Development Division is responsible for the Council's regional growth strategy, planning assistance to local jurisdictions, research, geographic information systems, and regional parks and open space planning and capital investment. Division responsibilities also include the Metropolitan Housing and Redevelopment Authority (Metro HRA) and Livable Communities Act activities. The division is organized into two departments:

- Planning and Growth Management, which implements the *Development Framework* growth management strategies through planning and local assistance, parks and open space system planning, housing policy development, research, and geographic information systems; and
- Housing and Livable Communities, which implements the Livable Communities Act programs, and operates the Housing and Redevelopment Authority. The HRA activities include federal, state and local tenant and project based rent subsidy programs and federal public housing through its Family Affordable Housing Program (FAHP).

# **FUNCTIONS**

Community Development Division departments are organized into the following work units:

- **Division Management:** Provides overall policy direction and leadership to the division, policy alignment with operating units, and positive collaboration with external interests and local community officials.
- Regional Systems Planning and Growth Strategy: Develops policy initiatives and effective outreach services to implement the 2030 Regional Development Framework policies and

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

strategies. Conducts long-range planning of the regional park system to meet the future needs of the region, reviews park master plans and manages the Capital Improvement Program (CIP). This unit is responsible for helping the Council to shape its regional growth plan—the *Regional Development Framework*—and to coordinate outreach efforts related to the plan. This unit also includes the Council's parks and open space program, which helps the Council oversee the acquisition and development of regional parks. The parks are operated by 10 partnering cities and counties.

- Local Planning Assistance: Reviews local comprehensive plan updates, amendments, environmental assessments, and grant applications; provides local comprehensive planning information and guidelines to communities. This unit coordinates the review of comprehensive plans prepared by local governments.
- Research: Provides accessible data on demographics, housing markets, land use and the regional economy; provides regional analysis for planning and decision-making. This unit prepares forecasts of population, housing and employment, as well as annual population estimates. It compiles data on various trends, such as construction activity in the region. The unit prepares and conducts the *Regional Residents' Survey* and it monitors benchmarks cited in the *Development Framework*.
- Geographic Information Systems: The GIS department supports the Council's planning, transit, and environmental services activities through Geographic Information System technology. The department also works closely with MetroGIS to support sharing of GIS data among government agencies within the metro area; it provides staff support services to MetroGIS.
- Livable Communities: This unit implements the Livable Communities Act, which provides funding for cities to invest in and support local economic revitalization, affordable housing initiatives, and development or redevelopment demonstration projects.
- Housing and Redevelopment Authority (HRA): Administers federal, state and local tenant and project based rent assistance programs and federal scattered site public housing program through the Family Affordable Housing Program (FAHP). The program uses the existing private rental market to provide decent, safe, and sanitary housing for over 6,000 low-income seniors, disabled individuals, families and singles at an affordable cost.

# **MAJOR 2006 POLICY INITIATIVES**

- Provide strategic leadership for implementation of the 2030 Regional Development Framework with a focus on completing statute-required update of local comprehensive plans.
- Review and revise division administrative procedures to ensure that the stakeholders and the general public can readily access and confidently respond to various information requirements.
- Provide data and analysis for Regional Policy Plan updates.
- Report on Regional Framework Benchmarks, recommending revisions to existing ones as appropriate.
- Provide enterprise-wide GIS support to help increase productivity throughout the Council.

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

- Support and facilitate the adoption of the 2005 Regional Recreation Open Space Policy Plan update and the 2006-2011 Regional Parks Capital Improvement Program.
- Work with local communities to identify ways official controls and procedures can be developed and maintained to ensure land development is consistent with adopted plans and available infrastructure capacity.
- Identify opportunities for utilization of the Natural Resources Inventory.
- Collaborate with local jurisdictions to identify ways local plans and official controls can provide for a variety of housing.
- Work in partnership with local units of government and other funding agencies to implement the Metropolitan Livable Communities Act.
- Initiate ongoing communication with counties and other units adjacent to and beyond the seven-county region.

# **KEY 2006 WORK PROGRAM ACTIVITIES**

# • Division Management

- ✓ Provide strategic leadership for 2030 Regional Development Framework.
- ✓ Ensure policy alignment with Council operating units.
- ✓ Support inter-governmental partnerships to implement key Council initiatives.

# Regional Systems Planning and Growth Strategy

- ✓ Coordinate Regional Development Framework policy with the Water Resources

  Management Policy Plan and the 2005 Regional Recreation Open Space Policy Plan.
- ✓ Coordinate the work of the Land Use Advisory Committee.
- ✓ Develop and implement *Framework* policy recommendations.
- ✓ Coordinate *Framework*-related local planning assistance to Council partners and stakeholders.
- ✓ Provide natural resource technical assistance.
- ✓ Analyze trends in adjacent counties.

### Parks and Open Space

- ✓ Coordinate public involvement meetings about an updated Regional Recreation Open Space Policy Plan and 2006-2011 Regional Parks Capital Improvement Program, and coordinate the Council approval of these documents.
- ✓ Coordinate efforts to obtain State funding for a portion of the *Regional Parks Capital Improvement Program* and to partially finance the operations and maintenance of the Regional Park System.
- ✓ Review master plan amendments, administer approved grants from the *Regional Parks Capital Improvement Program*, and review/comment on local comprehensive plans and related referrals regarding their compatibility with the Regional Park System.
- ✓ Prepare the annual Regional Park System use estimate and conduct research on the demand for the Regional Park System.
- ✓ Collaborate with other governmental units and stakeholders in the region to develop a methodology and possible programs for the utilization/implementation of the *Natural Resources Inventory*.

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

✓ Support strategy to create alternative, non-public or semi-public funding sources, such as a regional parks foundation.

### Research

- ✓ Prepare annual population and household estimates.
- ✓ Develop annual employment estimates.
- ✓ Provide annual Report to the Minnesota Legislature on Affordable and Life-cycle Housing in the Twin Cities Metropolitan Area.
- ✓ Monitor development along transit corridors.
- ✓ Update forecasts for system statements.
- ✓ Maintain a complete set of Development Framework Benchmarks; recommend revision of existing ones.
- ✓ Produce studies, as warranted, of development, economic, housing and demographic trends in the seven-county region and adjacent counties.
- ✓ Produce on-going reports: building permits, construction starts, quarterly economic indicators, fiscal disparities summary, Twin Cities area survey, etc.
- ✓ Prepare and conduct *Regional Residents' Survey*.
- ✓ Contribute data and informational resources to help update the *Local Planning Handbook*.
- ✓ Staff the Council-wide e-government planning "roadmap" project.

# Geographic Information Systems (GIS)

- ✓ Interpret new 2005 Land Use data for use in local comprehensive plan updates.
- ✓ Maintain Council GIS web pages.
- ✓ Create an interactive natural resource mapping capability.
- ✓ Help monitor changes in land use as development occurs.
- ✓ Support GIS components of Metro Transit SmartCom project.
- ✓ Identify and develop approved GIS resources for the on-line version of the *Local Planning Handbook*.
- ✓ Support quarterly updates of GIS bus route data used for *Transit Itinerary Planning System*, Bus Route Service Planning, and Federal Fixed Guide-way reporting.
- ✓ Assist regional maintenance staff in developing GIS and Web applications.
- ✓ Complete regional solutions for five additional common priority information needs: 1) existing land use, 2) highways and roads, 3) addresses and related information, 4) parcels, and 5) socioeconomic characteristics of areas.
- ✓ Use performance measures to gauge progress and enhance MetroGIS sharing efforts.
- ✓ Maintain <u>www.MetroGIS.org</u> and <u>www.datafinder.org</u> web sites for access to organizational information and data on MetroGIS.
- ✓ Determine the future direction and role of MetroGIS after the basic data sets have been created.

# Local Planning Assistance

- ✓ Update and maintain the *Local Planning Handbook* and related data, with attention to the accuracy and timeliness of the versions published on the Council's Internet web site.
- ✓ Plan and implement means that enable communities to submit more local comprehensive plan information on line.

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

- ✓ Explore ways to create useful planning information and data from the collection of local comprehensive plan updates.
- ✓ Provide technical assistance and staff review of grant programs including Livable Communities Demonstration Account (LCDA), Tax Based Revitalization Account (TBRA) and Transportation Equity Act for the 21<sup>st</sup> Century (TEA-21).
- ✓ Provide technical support to Council members and to local communities through sector representatives.
- ✓ Provide staff assistance to various Council, commission and advisory committees.
- ✓ Provide staff assistance for special studies, e.g., corridors or focus areas.
- ✓ Coordinate *Framework*-related local planning assistance to Council partners and stakeholders to help implement regional growth strategies.
- ✓ Administer comprehensive planning loan program for local communities.

### • Livable Communities

- ✓ Administer Livable Communities Act.
  - Establish annual LCA fund distribution plan.
  - Oversee the affordable housing planning requirements of the Act.
  - Prepare annual report to the Legislature including an evaluation of program effectiveness.
  - Conduct the funding accounts' application submittal, review and selection processes.
  - Execute grant agreements and amendments.
  - Administer grant agreements.
  - Monitor and evaluate projects.
- ✓ Provide staff support for Livable Communities Advisory Committee (LCAC).
- ✓ Partner with Metropolitan Housing Implementation Group, Department of Employment and Economic Development, and other LCA partners.

# • Housing and Redevelopment Authority (HRA)

- Tenant-based Rent Assistance Programs
- ✓ Fully utilize all rent subsidy resources.
- ✓ Continue implementation of Family Self-Sufficiency and HOME (Homeownership Made Easy) Programs.
- ✓ Continue implementation of improved quality control processes, procedures and internal controls.
- ✓ Continue to identify and implement processes that improve efficiency and customer service.

# Family Affordable Housing Program (FAHP)

- ✓ Direct program operations for the Council's 150 units of scattered site housing.
- ✓ Monitor compliance with Council policies and federal HUD regulations.
- ✓ Perform asset management duties to ensure all FAHP units are maintained according to acceptable standards.
- ✓ Ensure there are sufficient federal funds for program operations and capital needs.

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

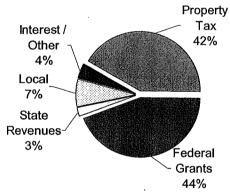
# FINANCIAL ANALYSIS OF DIVISION BUDGET

## Revenues

The Community Development planning functions are supported primarily by the Council property tax levy for general purposes. This levy funds administrative functions in both Community Development and Regional Administration.

HRA/FAHP revenues come from federal, state, and local administrative fee sources. For 2006, HRA/FAHP projected revenues include administrative fees of approximately \$4.35 million in federal funding primarily from the Department of Housing and Urban Development (HUD), \$134 thousand State funding from the Minnesota Housing Finance Agency (MHFA) and \$661 thousand local revenues, which includes property rental fees earned.

Community Development also allocates a portion of its planning expenses to the operating divisions as a planning chargeback. The planning chargeback is projected to be approximately \$570 thousand for 2006.



| Revenues                  | 2005<br>Adopted |            | 2006<br>Adopted |            |  |
|---------------------------|-----------------|------------|-----------------|------------|--|
| Property Tax              | \$              | 3,911,185  | \$              | 4,161,234  |  |
| Federal Grants            |                 | 4,440,937  |                 | 4,359,360  |  |
| State Revenues            |                 | 411,458    |                 | 274,230    |  |
| Local                     |                 | 724,564    |                 | 740,925    |  |
| Interest / Other          | _               | 455,290    |                 | 405,178    |  |
| Subtotal External Funding | \$              | 9,943,434  | \$              | 9,940,927  |  |
| Internal Cost Sharing     |                 | 555,534    |                 | 570,118    |  |
| Tötal Revenues            | \$              | 10,498,968 | \$              | 10,511,045 |  |

# **Expenditures**

The Community Development Division total 2006 operating expenditures including Pass-Through and Debt Service expenses are \$97,968,149, increasing approximately \$3.1 million (3.2 percent).

|                        | 2005 2006        |    | 2006       | %     |  |
|------------------------|------------------|----|------------|-------|--|
|                        | Adopted          |    | Adopted    | Chg.  |  |
| Salaries & Benefits    | \$<br>6,483,693  | \$ | 6,657,450  | 2.7%  |  |
| Contracted Services    | 930,687          |    | 966,520    | 3.9%  |  |
| Other Operating        | 2,468,545        |    | 2,235,906  | -9.4% |  |
| Operating Expenditures | \$<br>9,882,925  | \$ | 9,859,876  | -0.2% |  |
| Debt Service           | 8,393,712        |    | 9,023,524  | 7.5%  |  |
| Pass-Through           | <br>76,610,519   |    | 79,084,749 | 3.2%  |  |
| Total Expenditures     | \$<br>94,887,156 | \$ | 97,968,149 | 3.2%  |  |

Operating expenditures are projected to decrease slightly in 2006 due reductions in consulting expenses. Debt service expenditures, primarily related to parks debt, are projected to increase approximately \$630 thousand (7.5 percent). Pass-Through expenditures are projected to increase approximately \$2.5 million (3.2 percent) caused by an increase in the HUD subsidy for housing grants. Projected 2006 Pass-Through expenditures consist of \$8,630,000 for Parks; \$54,804,749

# Metropolitan Council 2006 Adopted Unified Budget Community Development Division

for the HRA; and \$15,650,000 for grant programs authorized by the 1995 Livable Communities Act. Additional information on the Pass-Through Grant and Loan programs portion of the budget is available in Appendix A (p. 9-1).

The 2006 budget assumes a staffing complement of 84.4 FTE. The 2006 operating budget is summarized in the following tables. The \$98 thousand use of reserves for 2006 is the net of a \$125 thousand use of reserves in Family Affordable Housing (FAHP) offset by a \$27 thousand addition to HRA reserves.

|                        | Summary   | 2005<br>Adopted |                                   | 2006<br>Adopted |                                   | %<br>Chg.             |  |
|------------------------|---|-----------------|-----------------------------------|-----------------|-----------------------------------|-----------------------|--|
|                        | Total Revenues  | \$              | 10,498,968                        | \$              | 10,511,045                        | 0.1%                  |  |
| HRA Allocation 7%      | Salaries & Benefits Contracted Services Other Operating |                 | 6,483,693<br>930,687<br>2,468,545 |                 | 6,657,450<br>966,520<br>2,235,906 | 2.7%<br>3.9%<br>-9.4% |  |
| Other Operating        | Total Expenses Council Allocated to HRA                 | \$              | <b>9,882,925</b><br>750,000       | \$              | <b>9,859,877</b><br>750,000       | -0.2%                 |  |
| 21%                    | Total Operating   | \$              | 10,632,925                        | \$              | 10,609,877                        | -0.2%                 |  |
|                        | Balance / (Deficit)                                     | \$              | (133,957)                         | \$              | (98,832)                          |                       |  |
| Contracted Services 9% | Salaries & Benefits<br>63%                              |                 |                                   |                 |                                   |                       |  |

| DEPARTMENT BUDGETS                       | 2005<br>Adopted |           | 2006<br>Adopted |           | % Chg. |
|--|-----------------|-----------|-----------------|-----------|--------|
| REG'L SYSTEMS PLANNING & GROWTH STRATEGY | \$              | 242,921   | \$              | 400,907   | 65%    |
| PARKS                                    |                 | 196,734   |                 | 118,998   | -40%   |
| RESEARCH                                 |                 | 862,698   |                 | 959,247   | 11%    |
| GIS                                      |                 | 1,207,223 |                 | 1,240,366 | 3%     |
| LOCAL PLANNING ASSISTANCE                |                 | 1,398,425 |                 | 1,066,897 | -24%   |
| LIVABLE COMMUNITIES                      |                 | 791,406   |                 | 582,659   | -26%   |
| DIVISION MANAGEMENT                      |                 | 329,813   |                 | 682,653   | 107%   |
| SUBTOTAL                                 | \$              | 5,029,220 | \$              | 5,051,727 | 0%     |
| HRA                                      |                 | 3,919,798 |                 | 3,895,854 | -1%    |
| FAHP                                     |                 | 933,907   |                 | 912,295   | -2%    |
| TOTAL COMMUNITY DEVELOPMENT              | \$              | 9,882,925 | \$              | 9,859,876 | 0%     |

Note: several departments were reorganized during 2005 with staff moving between departments making year to year comparisons difficult at the department level.

# Metropolitan Council 2006 Adopted Unified Budget Regional Administration

Regional Administration coordinates and provides centralized service functions such as human resources, finance, legal, purchasing and risk management for the benefit of the operating and line divisions of the Council. The majority of the Regional Administration budget is allocated to the operating divisions of the Council.

**MISSION:** To provide essential, integrated management, support, and oversight services to the Council and its operating units.

Regional Administration's continuing priority for 2006 will be maintaining, and where necessary, improving its support of the Council's operating units by providing highest quality, cost effective shared services.

### **EXPECTED RESULTS**

- Provide leadership in anticipating changes and potential issues for the agency
- Facilitate continuous improvement of day-to-day service delivery and support
- Build effective partnerships and relationships through strong customer service
- Facilitate stakeholder input to regional decision making.

### ORGANIZATION OF REGIONAL ADMINISTRATION

Regional Administration includes the Office of the Chair and the Office of the Regional Administrator. The organization chart in the Mission and Organization section (p. 2-6) of the budget shows reporting relationships within Regional Administration.

The administrative support units within Regional Administration include:

- Legal General Counsel
- Program Evaluation & Audit
- Government Affairs
- Public Affairs
- Office of Diversity
- Human Resources

- Fiscal/Central Services
- Information Services
- Risk Management
- Contracts and Procurement
- Budget and Evaluation

Administrative services are provided to the business units on a cost reimbursement basis. These costs are shared under procedures documented in the Council's "Cost-Sharing System Guidebook." A portion of the administrative costs for Council-wide administrative duties not attributable to specific units are allocated to business units under agreed upon cost allocation procedures.

Resource needs and budget requests from administrative units are developed through joint work planning involving administrative unit managers and business unit management. On a quarterly basis administrative managers prepare reports for business units that assess services provided and costs allocated. Considerable effort is put into administrative cost control including monitoring of shared administrative resources and system development costs.

# Metropolitan Council 2006 Adopted Unified Budget Regional Administration

#### DEPARTMENTAL TACTICAL GOALS

### LEGAL

- Provide prompt advice to the Council to assist in compliance with all appropriate federal and state legal requirements.
- As needed, realign internal legal staff assignments and external legal service providers so that high quality, cost-competitive legal services are delivered.
- Improve transactional documentation process through increased client contact and timely document production.
- Increase productivity through the use of appropriate cutting-edge research and document production tools.
- Design and implement effective communication links with clients.
- Facilitation and encouragement of preventive legal services practices throughout the organization.

#### **PROGRAM EVALUATION & AUDIT**

- Develop and execute a comprehensive risk assessment and risk-based audit plan to ensure that audit resources are targeted to the areas of highest risk for the Council.
- Carry out special audits or investigations at the request of the Regional Administrator, Council leadership, or the Audit Committee.
- Conduct thorough audits of program structure, management, and performance and make recommendations to enhance the efficiency and effectiveness of Council activities.
- Design and implement audit programs to assist management in verifying the compliance of their programs with the applicable laws and regulations.
- Consult with other managers and leaders throughout the Council to assist with the development and use of internal controls and performance measurement for program accountability.
- Coordinate with external auditors, including the Office of the State Auditor and federal program auditors.

## **PUBLIC AFFAIRS**

- Communicate the Council's commitment to work collaboratively with local governments and other partners to accommodate the region's growth and ensure the efficient use of our regional transportation, aviation, wastewater and park systems.
- Support Council efforts to assist local governments as they work to update their comprehensive plans.
- Support the Council's long-term efforts to improve the region's transportation system and slow the growth in traffic congestion.
- Improve and expand the information and services provided on-line to better serve the public and key stakeholder groups.

### **DIVERSITY**

• Provide leadership in creating and sustaining an emotionally healthy and inclusive organization by providing diversity related training and consultation.

# Metropolitan Council 2006 Adopted Unified Budget Regional Administration

- Promote the development and contribution of all employees by providing them with fundamental workplace behavior training regarding harassment and discrimination.
- Increase the use of technology in the collection, reporting, and communication of diversity and equal opportunity information.
- Create procedures and practices that support the Council's commitment to utilizing a diverse range of suppliers and contractors through efficient and comprehensive contract compliance programs.
- Establish and sustain relationships with communities and organizations to help achieve the mission of the Office.
- Create and/or support diversity awareness opportunities and events that support the Council's mission.

### **HUMAN RESOURCES**

- Develop a comprehensive compensation program that provides fair, equitable and competitive wages with flexibility to meet business needs.
- Design, document and implement timely, cost effective selection processes that reflect best practices, are legally defensible and identify highly qualified applicants.
- Leverage the functionality of e-HR to streamline processes, lower administrative costs and support business units needs and decision making.
- Implement an integrated, comprehensive Council-wide disability management and leave program.
- Partner with business units to plan and implement HR audit recommendations and best practices on employee file management and access.
- Implement short and long term strategies designed to control health care costs and lower administrative expenses.
- Partner with business units in developing proactive labor relations strategies and principles and building labor management skills.
- Increase the capacity of human resources to better support business unit initiatives.
- Partner with business units to develop and implement work force plans that support short and long term business goals and needs.

#### FISCAL/CENTRAL SERVICES

- Identify and implement additional efficiencies in systems and processes to provide the most effective service to customers.
- Evaluate process and system improvement possibilities in Accounts Receivable, Accounts Payable, and Payroll; including increased use of Electronic Funds Transfer (EFT).

### **INFORMATION SYSTEMS**

- Enable the goals of the operating units by proactively providing value-added information services that are customer focused and aligned with the business.
- Partner with the operating units in planning, developing, and implementing business systems that support the goals of the business units.
- Provide a service delivery infrastructure with the characteristics of being reliable, secure, flexible and cost conscious. Position the Council to enable e-government

# Metropolitan Council 2006 Adopted Unified Budget Regional Administration

through secure Internet access and partnership in creation of an e-government strategy.

• Enhance quality and efficiencies by improving the ability to successfully and consistently manage and implement projects, manage assets, and implement changes successfully.

### RISK MANAGEMENT

- Advise Council management on appropriate risk management strategies to manage risk and minimize loss.
- Develop strategic plan for risk management.
- Assist each division in analyzing loss exposures and identifying risk management tools/resources to manage those costs.

### CONTRACTS AND PROCUREMENT

- Assist MCES and RA customers in solicitations for goods and services, the creation of purchase orders, and the execution of contracts.
- Follow processes and maintain records that demonstrate compliance with procurement policy and procedures.
- Continuously improve the process of procuring goods and services most advantageous to the Council.
- Facilitate accurate reporting of Council expenditures and encumbrances.

### **BUDGET AND EVALUATION**

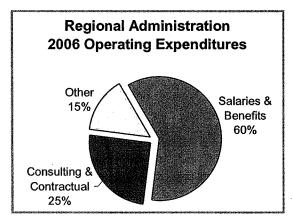
- Coordinate development of annual unified operating budgets, and five-year capital program and annual capital budget.
- Oversee and coordinate issuance of Council sponsored debt.
- Administer and monitor Council cost sharing/allocation programs.

### OVERVIEW OF REGIONAL ADMINISTRATION BUDGET

Total 2006 budgeted expenditures for Regional Administration are \$30,046,249 with sixty percent of the budget representing staffing costs, and twenty-five percent representing consulting or contractual services related expenses. The balance is comprised of rent, utilities, training, supplies,

and other miscellaneous expenses.

Approximately \$25 million, or 82 percent, of Regional Administration expenses are shared or allocated to business units under The Council's cost allocation and federal Office of Management and Budget (OMB) A-87 guidelines.



# Metropolitan Council 2006 Adopted Unified Budget Regional Administration

## COMPARISON OF 2006 BUDGET TO 2005

Regional Administration expenditures increase .1 percent in 2006 to \$30,046,249. Salary and Benefit expenses increase 1.3 percent in 2006, largely driven by changes in Council benefit costs. Consultant and contractual service expenditures increase \$43 thousand, less than 1- percent increase, driven primarily by technology projects anticipated for 2006, and a planned major inventory of MCES physical assets. Rent expense increases approximately \$66 thousand (5 percent) due increase in rent cost and due to a reallocation of space to reflect actual usage.

|                                 | 2005 Budget   | 2006 Budget   |                |
|---------------------------------|---------------|---------------|----------------|
| <b>Expenditures</b>             | Adopted       | Adopted       | Percent Change |
| Salaries & Benefits             | \$ 17,780,192 | \$ 18,005,444 | 1.3%           |
| Consultants & Contract Svcs.    | 7,546,723     | 7,594,067     | 0.6%           |
| Rent                            | 1,348,770     | 1,415,101     | 4.9%           |
| Other Direct Expenses           | 3,354,674     | 3,031,637     | -9.6%          |
| Total                           | \$ 30,030,359 | \$ 30,046,249 | 0.1%           |
| <b>Operating Capital Outlay</b> | \$ 1,780,793  | \$ 453,941    | nm             |

Operating Capital Outlay includes expenditures for computer equipment, technology infrastructure, and building expenses offset by rent.

2006 Regional Administration departmental expenditure budgets compared to the 2005 adopted budget are displayed in the following table.

### **Regional Administration Department Budgets**

| Unit                                   | 2005<br>Adopted  | <br>2006<br>Adopted | Percent<br>Change | Major Changes  |
|--|------------------|---------------------|-------------------|--|
| General Counsel                        | \$<br>2,662,921  | \$<br>2,741,821     | 3.0%              | Outside legal expense  |
| Budget & Evaluation                    | 343,435          | 349,326             | 1.7%              |  |
| Diversity                              | 621,557          | 642,377             | 3.3%              | Benefits elections & costs increasing                          |
| Fiscal / Central Services              | 3,649,735        | 3,807,936           | 4.3%              | MCES physical inventory  |
| Government Affairs                     | 481,071          | 449,249             | -6.6%             |  |
| Human Resources                        | 4,484,503        | 4,707,777           | 5.0%              | E-HRIS upgrade, Benefits consulting and Health care screenings |
| Information Services                   | 12,032,277       | 11,535,809          | -4.1%             |  |
| Offices of Chair & Reg'l Administrator | 1,004,397        | 1,020,141           | 1.6%              |  |
| Program Evaluation & Audit             | 548,974          | 512,381             | -6.7%             |  |
| Public Affairs                         | 2,036,947        | 2,027,967           | -0.4%             |  |
| Purchasing & Contract Services         | 1,048,169        | 1,124,042           | 7.2%              | Rent increased - none budgeted in 2005                         |
| Risk Management                        | 1,116,373        | <br>1,127,423       | 1.0%              |  |
| Total Regional Administration          | \$<br>30,030,359 | \$<br>30,046,249    | 0.1%              |  |

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# Metropolitan Council 2006 Adopted Unified Budget Budget Development and Adoption Process

#### Introduction

The Metropolitan Council budget is a unified operations budget that encompasses all operating units and revenue sources. It is composed of four operating divisions: Environmental Services Division, Transportation Division, Community Development Division, and Regional Administration. A separate capital improvement program and budget for 2006-2011 is also prepared including major facilities primarily financed by means of long term debt.

The Council's budget addresses the overall vision and mission of the agency, which will guide the development of the 2006 work program. Each of the individual operating divisions develops its own mission based upon the Council's Implementing Strategies and the needs of the customer, client, or stakeholder served.

Each of the Council's operating divisions has unique revenue sources based upon specific client relationships. The Council's operating divisions develop their budget proposals in consideration of their clients' service needs, respective funding sources, and Council policy. For example:

- > In the Environmental Services Division, municipal customers pay for the level of service based on actual wastewater flow. The unit cost of the service is the same for all users. Cities, in turn, collect fees for the volume of wastewater collected and treated from residential, commercial and industrial customers.
- In the Metropolitan Housing and Redevelopment Authority (HRA), cities and the federal Department of Housing and Urban Development (HUD) depend upon specific results from the HRA, while clients are the recipients of the services being provided.

### **Budget Process**

Development of the annual operating budget is an intensive, nearly eleven month process involving the entire organization. The final product is a policy and financial plan covering all of the Metropolitan Council's programs and services. The adopted 2006 operating budget is \$646 million, and includes the Council's anticipated operating expenditures, passthrough grants and loans, and debt service.

The budget process typically begins in February of the preceding fiscal year. Initial steps include communication of key assumptions for use in preparing budget requests. The shared services departments that comprise Regional Administration along with the Community Development division begin the budget process with their budget proposals that are due in early April. These preliminary budgets are reviewed with the Regional Administrator and presented for review by the Council's Management Committee.

During April, May and June the operating divisions review and discuss goals and strategies with their respective Council committee. Preliminary divisional budgets based on these discussions are reviewed with the Regional Administrator's Office and then presented to the various Council committees.

During June and July, the Environmental Services Division proposed budget is presented to the Council's Environment Committee. The Environmental Services Division budget determines municipal wastewater charges for cities in the region for the upcoming year. Public meetings on the proposed Environmental Division budget are held prior to adoption of the proposed budget so that communities and other clients

# Metropolitan Council 2006 Adopted Unified Budget Budget Development and Adoption Process

have the opportunity to comment on the budget and proposed municipal wastewater charges. The Environmental Services division budget, once completed, is reviewed with the Regional Administrator's Office and presented to the Environment committee.

The Transportation division budget is partially dependent on the outcome of legislative session funding actions. Therefore, completion of the proposed transportation budget is often contingent on completion of the current legislative session. The transportation budget, once completed, is reviewed with the Regional Administrator's Office and presented to the Transportation committee.

In August, the Council is presented a <u>preliminary</u> unified budget and proposed property tax levies for consideration, discussion, and eventual adoption. Immediately after adoption of the preliminary operating budget and levies, the Council transmits to the State Department of Revenue and the respective county auditors the preliminary budget and proposed property tax levies in compliance with Truth-in-Taxation and other statutory requirements. The State Department of Revenue determines whether the proposed levies are within statutory levy limits. The county auditors then incorporate the Council's proposed levies in the Truth-in-Taxation certificates sent to metropolitan area households in November.

During October, the Council adopts a Public Hearing draft of the proposed operating and capital budgets. The Council holds a public hearing and a Truth-in-Taxation hearing on the proposed property tax levies the first Wednesday of December. The Council must adopt a final Unified Budget and property tax levies no later than December 20.

#### **Capital Budgeting**

Under State statute, the Council is required to adopt a Capital Improvement Program (CIP) and Annual Capital Budget for major equipment, facilities, and land; and grants programs administered by the Council for similar purposes. In response to state statute (473.13), the Council's annual CIP and Capital Budget is adopted and published separately from the Council's operating budget.

The CIP generally covers a five-year period and includes major asset purchases for the Metropolitan Council Environmental Services Division, transit operations, including Metro Transit and other transit providers, and the Metropolitan Parks and Open Space Commission.

The CIP and annual Capital Budget document presents:

- A unified five year Capital Improvement Program (CIP) which details capital investments and financing;
- A fiscal impact assessment which considers capital investments and financing within the context of the region's ability to pay; and
- A unified Capital Program and Budget with new multi-year capital program authorizations and capital expenditures.

# Metropolitan Council 2006 Adopted Unified Operating Budget

# **APPENDICES**

- A. Passthrough Grant and Loan Programs
- **B.** Proposed Capital Outlay
- C. Property Tax Levy Estimates
- D. Budget by Fund
- E. Service Level History Charts
  - 1) Metro Transit and Metropolitan Transportation Services
  - 2) Community Development
  - 3) Environmental Services
- F. Report on Professional / Technical Contractual Services
  - 1) 2004 Actual
  - 2) Draft 2005 (11 mos. Actual)
  - 3) 2006 Adopted Budget
- G. Glossary

### **APPENDIX A**

# METROPOLITAN COUNCIL GRANT AND LOAN PROGRAMS

|  |    | 2003<br>Actual | <br>2004<br>Actual                                 |    | 2005<br>Budget |    | 2005<br>Revised |    | 2006<br>Budget |
|--|----|----------------|--|----|----------------|----|-----------------|----|----------------|
| Passthrough Grant Programs:                            |    |                |  |    |                |    |                 |    |                |
| Passthrough Grant Revenues:                            |    |                |  |    |                |    |                 |    |                |
| Property Taxes:  |    |                |  |    |                |    |                 |    |                |
| Livable Communities Program                            | \$ | 12,681,096     | \$<br>12,708,967                                   | \$ | 12,602,200     | \$ | 12,602,200      | \$ | 12,602,200     |
| Highway Right-of Way Loan Program                      |    | 2,919,939      | <br>2,640,437                                      |    | 2,577,100      |    | 2,577,100       |    |                |
| Subtotal-Property Taxes                                | \$ | 15,601,035     | \$<br>15,349,404                                   | \$ | 15,179,300     | \$ | 15,179,300      | \$ | 12,602,200     |
| Federal:   |    |                |  |    |                |    |                 |    |                |
| HUD Housing Assistance                                 |    | 44,804,366     | 51,407,264   |    | 49,034,585     |    | 49,034,585      |    | 51,043,469     |
| Subtotal-Federal                                       | \$ | 44,804,366     | \$<br>51,407,264                                   | \$ | 49,034,585     | \$ | 49,034,585      | \$ | 51,043,469     |
| State:   |    |                |  |    |                |    |                 |    |                |
| HACA Payments (Livable Communities)                    |    | 385,138        | 261,117  |    | 500,000        |    | 500,000         |    | 500,000        |
| HACA Payments (Highway Right-of-Way)                   |    | 146,482        | 89,413   |    | 200,000        |    | 200,000         |    | · <u>-</u>     |
| MHFA Housing Assistance                                |    | 1,233,662      | 1,280,814  |    | 1,386,632      |    | 1,386,632       |    | 1,403,280      |
| Parks O&M Appropriation                                |    | 8,630,000      | 7,477,630  |    | 8,630,000      |    | 8,630,000       |    | 8,630,000      |
| Subtotal-State   | \$ | 10,395,282     | \$<br>9,108,974                                    | \$ | 10,716,632     | \$ | 10,716,632      | \$ | 10,533,280     |
| Local/Other Intergovernmental - HRA                    |    | 1,579,802      | 1,503,361  |    | 2,009,302      |    | 2,238,488       |    | 2,358,000      |
| Interest Income - Livable Communities                  |    | 570,805        | 851,947  |    | 556,000        |    | 556,000         |    | 603,000        |
| Interest Income - Highway Right-of-Way Loan Progra     |    | 75,759         | 232,661  |    | 88,000         |    | 218,986         |    | 200,000        |
| Interest Income - Planning Assistance Loan Program     |    | 18,923         | 16,170   |    | 51,000         |    | 51,000          |    | 51,000         |
| Total Current Revenues                                 | \$ | 73,045,972     | \$<br>78,469,781                                   | \$ | 77,634,819     | \$ | 77,994,991      | \$ | 77,390,949     |
| Other Sources:   |    |                |  |    |                |    |                 |    |                |
| Transfer to Livable Comm from General Fund             |    | 1,000,000      | 1,000,000  |    | 1,000,000      |    | 1,000,000       |    | 1,000,000      |
| Transfer from Transit Debt Service to Northstar Grant  |    | _              | 2,500,000  |    | _              |    | _               |    | -              |
| Transfer to Transit for Livable Comm from T&TD Ad      |    | 375,649        |  |    | _              |    | _               |    | _              |
| Total Other Sources                                    | \$ | 1,375,649      | \$<br>3,500,000                                    | \$ | 1,000,000      | \$ | 1,000,000       | \$ | 1,000,000      |
| Total Revenues and Other Sources                       | \$ | 74,421,621     | \$<br>81,969,781                                   | \$ | 78,634,819     | \$ | 78,994,991      | \$ | 78,390,949     |
| Passthrough Grant Expenditures: Community Development: |    |                |  |    |                |    |                 |    |                |
| Housing Grants   |    | 47,617,830     | 54,191,439   |    | 52,430,519     |    | 52,659,705      |    | 54,804,749     |
| Parks O&M Grants                                       |    | 8,630,000      | 7,477,630  |    | 8,630,000      |    | 8,630,000       |    | 8,630,000      |
| Livable Communities Grants                             |    | 14,354,449     | 10,805,686   |    | 15,400,000     |    | 15,400,000      |    | 15,500,000     |
| Planning Assistance Grants                             |    | 155,958        | 171,578  |    | 150,000        |    | 2,650,000       |    | 150,000        |
| Subtotal-Community Development                         | \$ | 70,758,237     | \$<br>72,646,333                                   | \$ | 76,610,519     | \$ | 79,339,705      | \$ | 79,084,749     |
| Total Grant Expenditures                               | \$ | 70,758,237     | \$<br>72,646,333                                   | \$ | 76,610,519     | \$ | 79,339,705      | \$ | 79,084,749     |
| Other Uses:  |    | -              |  |    | -              |    | -               |    | -              |
| Transfers to Other Funds                               |    | -              | <br><b>-</b>                                       |    | -              |    | -               |    | -              |
| Total Expenditures and Other Uses                      | \$ | 70,758,237     | \$<br>72,646,333                                   | \$ | 76,610,519     | \$ | 79,339,705      | \$ | 79,084,749     |
| Revenues/Other Sources Over/(Under)                    |    | 3,663,384      | 9,323,448  |    | 2,024,300      |    | (344,714)       |    | (693,800)      |
| Expenditures/Other Uses                                |    |                |  |    |                |    |                 |    |                |
| Changes in Fund Balance by Program:                    | •  |                |  |    |                |    |                 |    |                |
| Parks O&M  | \$ | _              | \$<br>_  | \$ | _              | \$ | _               | \$ | -              |
| Planning Assistance                                    | Ψ  | (137,035)      | 2,344,592  | Ψ  | (99,000)       | Ψ  | (2,599,000)     | Ψ  | (99,000)       |
| Livable Communities                                    |    | 658,239        | 4,016,345  |    | (741,800)      |    | (741,800)       |    | (794,800)      |
| Highway Right-of-Way                                   |    | 3,142,180      | 2,962,511  |    | 2,865,100      |    | 2,996,086       |    | 200,000        |
| Total  |    | 3,663,384      | <br>9,323,448                                      |    | 2,024,300      |    | (344,714)       |    | (693,800)      |
|  |    | 0,000,004      | ~ <del>, , , , , , , , , , , , , , , , , , ,</del> |    | <u></u>        |    | (-11,717)       |    | (0,0,000)      |

# METROPOLITAN COUNCIL GRANT AND LOAN PROGRAMS

## **APPENDIX A**

|  |       | 2003<br>Actual   |       | 2004<br>Actual   |          | 2005<br>Budget      | 2005<br>Revised | 2006<br>Budget |
|--|-------|------------------|-------|------------------|----------|---------------------|-----------------|----------------|
| <b>Environmental Services Grant Programs:</b>                  |       |                  |       |                  |          |                     |                 |                |
| Revenues and Other Sources                                     |       |                  |       |                  |          |                     |                 |                |
| Transfer to TCWQI from Envir Serv                              |       | 270,000          |       | -                |          | -                   | -               | -              |
| Transfer to Metro Environ Partnership from Envir Ser           |       | 870,895          |       |                  |          |                     |                 | <del>-</del>   |
| Total Revenues and Other Sources                               | \$    | 1,140,895        | \$    | -                | \$       | - \$                |                 |                |
|  |       |                  |       |                  |          |                     |                 |                |
| Expenditures   |       |                  |       |                  |          |                     |                 |                |
| Twin Cities Water Quality Initiative Grants                    |       | 234,457          |       | -                |          | -                   | -               | -              |
| Metro Environmental Partnership Grants                         | •     | 1,291,303        | e e   | <del></del>      | \$       |                     |                 |                |
| Total Expenditures   |       | 1,525,760        | \$    |                  | <u> </u> | - 3                 | - 4             | -              |
| Revenues/Other Sources Over/(Under)<br>Expenditures/Other Uses |       | (384,865)        |       | -                |          | -                   | -               | -              |
| Note: Revenues and expenditures reflected in Environ           | menta | al Services oper | ation | s budget section | on of    | consolidated report | ts.             |                |
| Highway Right-of-Way Loan Program:                             |       |                  |       |                  |          |                     |                 |                |
| Certified Levy   |       | 3,142,643        |       | 2,803,379        |          | 2,803,379           | 2,803,379       | _              |
| Less: Market Value Credit Aid Reduction                        |       | 50,801           |       | -,000,000        |          | -                   | -               | _              |
| Less: Uncollectible  |       | 25,421           |       | _                |          | 26,279              | 26,279          |                |
| Net Current Tax Receipts                                       | \$    | 3,066,421        | \$    | 2,729,850        | \$       | 2,777,100 \$        | 2,777,100 \$    | -              |
| Revenues:  |       |                  |       |                  |          |                     |                 |                |
| Property Taxes   |       | 2,919,939        |       | 2,640,437        |          | 2,577,100           | 2,577,100       | -              |
| State HACA Payments  |       | 146,482          |       | 89,413           |          | 200,000             | 200,000         | -              |
| Interest Income  |       | 75,759           |       | 232,661          |          | 88,000              | 218,986         | 200,000        |
| Total Revenues   | \$    | 3,142,180        | \$    | 2,962,511        | \$       | 2,865,100 \$        | 2,996,086 \$    | 200,000        |
| Expenditures and Other Uses                                    |       |                  |       |                  |          |                     |                 |                |
| Other Expenditures   |       | 2,640            |       | 25,967           |          | _                   | _               | -              |
| Expenditures/Other Uses:                                       | \$    | 2,640            | \$    | 25,967           | \$       | - \$                | - \$            | _              |
| Revenues Over/(Under) Expenditures                             |       | 3,139,540        |       | 2,936,544        |          | 2,865,100           | 2,996,086       | 200,000        |
| Other Sources(Uses)  |       |                  |       |                  |          |                     |                 |                |
| Transfers From/(To) Other Funds                                |       | <del>-</del>     |       | _                |          |                     | -               |                |
| Revenues/Other Sources Over/(Under) Expenditures/Other Uses    | \$    | 3,139,540        | \$    | 2,936,544        | \$       | 2,865,100 \$        | 2,996,086 \$    | 200,000        |
| Loan Activity:   |       |                  |       |                  |          |                     |                 |                |
| Loan Repayments  |       | (730,776)        |       | -                |          | (2,853,582)         | (7,575,744)     | (3,544,543)    |
| New Loans  |       | 839,311          |       | 2,271,916        |          | 7,150,000           | 7,464,460       | 4,996,000      |
| Loans Outstanding, Year End                                    |       | 27,411,681       |       | 29,683,597       |          | 36,018,063          | 29,572,314      | 31,023,771     |
| Funds Available for Loans, Year End                            |       | 5,910,399        |       | 6,575,027        |          | 3,105,661           | 9,682,397       | 8,430,939      |

# METROPOLITAN COUNCIL GRANT AND LOAN PROGRAMS

### **APPENDIX A**

|  |          | 2003<br>Actual                           | <br>2004<br>Actual                 | · · · · · | 2005<br>Budget                           |         | 2005<br>Revised                         |           | 2006<br>Budget                           |
|--|----------|--|------------------------------------|-----------|--|---------|---|-----------|--|
| Planning Assistance Grant/Loan Program:  |          |  |                                    |           |  |         |   |           |  |
| Revenues:  |          | •  |                                    |           |  |         |   |           |  |
| Interest Income - Grant Program  |          | -  | -                                  |           | -  |         | -                                       |           | -  |
| Interest Income - Loan Program   |          | 18,923                                   | <br>16,170                         |           | 51,000                                   |         | 51,000                                  |           | 51,000                                   |
| Total Revenues   | \$       | 18,923                                   | \$<br>16,170                       | \$        | 51,000                                   | \$      | 51,000                                  | \$        | 51,000                                   |
| Transfer from Transit Debt Service   |          |  | <br>2,500,000                      |           | -  |         | <u>-</u>                                |           | _  |
| Total Other Sources  | \$       | _  | \$<br>2,500,000                    |           | -  | \$      |   | <u>\$</u> | _  |
| Total Revenues and Other Sources   | \$       | 18,923                                   | \$<br>2,516,170                    | \$_       | 51,000                                   | \$      | 51,000                                  | \$        | 51,000                                   |
| Expenditures: Grant Expenditures   |          | 155,599                                  | 171,578                            |           | 150,000                                  |         | 2,650,000                               |           | 150,000                                  |
| Other Expenditures Total Expenditures  | <u>s</u> | 359<br>155,958                           | \$<br>181 580                      |           | 150,000                                  | \$      | 2 (70 000                               | \$        | 150 000                                  |
| Revenues/Other Sources Over/(Under)  | Ф        | (512,684)                                | 2,344,592                          | <u> </u>  | (99,000)                                 | <u></u> | <b>2,650,000</b> (2,599,000)            | <u></u>   | (99,000)                                 |
| Expenditures/Other Uses Fund Balance, Year End   |          | 726,231                                  | 3,070,823                          |           | 428,231                                  |         | 471,823                                 |           | 372,823                                  |
| Loan Activity: Loan Repayments New Loans Loans Outstanding, Year End Funds Available for Loans, Year End |          | (47,065)<br>48,300<br>152,828<br>573,403 | (69,032)<br>-<br>83,796<br>487,027 |           | (91,865)<br>75,000<br>116,931<br>311,300 |         | (91,865)<br>75,000<br>66,931<br>404,892 |           | (116,931)<br>75,000<br>25,000<br>347,823 |

# METROPOLITAN COUNCIL GRANT AND LOAN PROGRAMS

## **APPENDIX A**

|  |     | 2003<br>Actual        | <br>2004<br>Actual    |    | 2005<br>Budget |    | 2005<br>Revised |           | 2006<br>Budget |
|--|-----|-----------------------|-----------------------|----|----------------|----|-----------------|-----------|----------------|
| Livable Communities Grant/Loan Progr                           | am: |                       |                       |    |                |    |                 |           |                |
| Certified Levy Less: Market Value Credit Aid Reduction         |     | 12,418,782<br>133,509 | 13,259,070<br>178,012 |    | 13,184,070     |    | 13,184,070      |           | 13,184,070     |
| Less: Uncollectible  |     | 59,327                | 115,358               |    | 81,870         |    | 81,870          |           | 81,870         |
| Net Current Tax Receipts                                       | \$  | 13,066,234            | \$<br>12,970,084      | \$ | 13,102,200     | \$ | 13,102,200      | \$        | 13,102,200     |
| Revenues:  |     |                       |                       | •  |                |    |                 |           |                |
| Property Taxes   |     | 12,681,096            | 12,708,967            |    | 12,602,200     |    | 12,602,200      |           | 12,602,200     |
| State HACA Payments  |     | 385,138               | 261,117               |    | 500,000        |    | 500,000         |           | 500,000        |
| Interest Income  |     | 570,805               | 851,947               |    | 556,000        |    | 556,000         |           | 603,000        |
| Total Revenues   | \$  | 13,637,039            | \$<br>13,822,031      | \$ | 13,658,200     | \$ | 13,658,200      | \$        | 13,705,200     |
| Other Sources:   |     |                       |                       |    |                |    |                 |           |                |
| Transfer from Transit Development Fund                         |     | 375,649               | -                     |    | -              |    | -               |           | * 000 000      |
| Transfer from General Fund                                     |     | 1,000,000             | <br>1,000,000         |    | 1,000,000      |    | 1,000,000       |           | 1,000,000      |
| Total Other Sources  | \$  | 1,375,649             | \$<br>1,000,000       | \$ | 1,000,000      | \$ | 1,000,000       | <u>\$</u> | 1,000,000      |
| Total Revenues and Other Sources                               |     | 15,012,688            | \$<br>14,822,031      | \$ | 14,658,200     | \$ | 14,658,200      | \$        | 14,705,200     |
| Expenditures:  |     |                       |                       |    |                |    |                 |           |                |
| Grant Expenditures   |     | 14,354,449            | 10,805,686            |    | 15,400,000     |    | 15,400,000      |           | 15,500,000     |
| Other Expenditures   |     |                       | <br>                  |    |                |    |                 |           |                |
| Total Expenditures   | \$  | 14,354,449            | \$<br>10,805,686      | \$ | 15,400,000     | \$ | 15,400,000      | \$        | 15,500,000     |
| Other Uses:  |     | 4.054.440             | <br>10.00= (0)        |    | 1 # 400 000    | _  | 17 100 000      |           | 15 500 000     |
| Total Expenditures and Other Uses                              | \$  | 14,354,449            | \$<br>10,805,686      | \$ | 15,400,000     | \$ | 15,400,000      | \$        | 15,500,000     |
| Revenues/Other Sources Over/(Under)<br>Expenditures/Other Uses |     | 658,239               | 4,016,345             |    | (741,800)      |    | (741,800)       |           | (794,800)      |
| Fund Balance, Year End   |     | 32,958,448            | 36,974,793            |    | 30,101,348     |    | 36,232,993      |           | 35,438,193     |
| Grant Expenditures by Category:                                |     |                       |                       |    |                |    |                 |           |                |
| Tax Base Revitalization Account                                |     | 4,361,033             | 2,731,941             |    | 5,200,000      |    | 5,200,000       |           | 5,300,000      |
| Livable Communities Demonstration Acct                         |     | 8,035,779             | 7,549,660             |    | 8,500,000      |    | 8,500,000       |           | 8,500,000      |
| Local Housing Initiatives Program                              |     | 1,857,637             | 582,824               |    | 1,500,000      |    | 1,500,000       |           | 1,500,000      |
| Inclusionary Housing Account                                   |     | 100,000               | <br>(58,739)          |    | 200,000        |    | 200,000         |           | 200,000        |
| Total Grant Expenditures                                       |     | 14,354,449            | \$<br>10,805,686      | \$ | 15,400,000     | \$ | 15,400,000      | \$        | 15,500,000     |
| Grant Awards by Category:                                      |     |                       |                       |    |                |    |                 |           |                |
| Tax Base Revitalization Account                                |     | 5,100,000             | 5,300,000             |    | 5,100,000      |    | -               |           | -              |
| Livable Communities Demonstration Acct                         |     | 6,504,195             | 7,800,000             |    | 7,800,000      |    | 7,800,000       |           | 7,800,000      |
| Local Housing Initiatives Program                              |     | 2,185,000             | <br>1,400,000         |    | 1,500,000      |    | 1,500,000       |           | 1,500,000      |
| Total Grant Awards   |     | 13,789,195            | \$<br>14,500,000      | \$ | 14,400,000     | \$ | 9,300,000       | \$        | 9,300,000      |

# METROPOLITAN COUNCIL 2006 OPERATING CAPITAL SOURCES OF FUNDS AND EXPENDITURES

**APPENDIX B** 

|  | Capital<br>Outlay |      | Rent      | Rent<br>Rebate  | Total 390 N.<br>Robert | Total           |
|--|-------------------|------|-----------|-----------------|------------------------|-----------------|
| SOURCES OF FUNDS                         |                   |      |           | ······          |                        |                 |
| Environmental Services                   | \$<br>437,000     | \$   | 346,756   | \$<br>(179,500) | \$ 167,256             | \$<br>604,256   |
| Transportation                           | 53,610            |      | 208,141   | (70,500)        | 137,641                | 191,251         |
| * General Fund                           | 403,528           | •    | 1,298,770 | _               | 1,298,770              | 1,702,298       |
| HRA                                      | 45,362            |      | 181,079   | -               | 181,079                | 226,441         |
| TOTAL SOURCES OF CAPITAL FUNDS           | \$<br>939,500     | \$ 2 | 2,034,746 | \$<br>(250,000) | \$ 1,784,746           | \$<br>2,724,246 |
| CAPITAL-BY DIVISION & PROGRAM            |                   |      |           |                 |                        |                 |
| INFORMATION SERVICES                     |                   |      |           |                 |                        | •               |
| COMMUNITY DEVELOPMENT                    |                   |      |           |                 |                        |                 |
| GIS Fleet Management of Computers        | <br>30,000        |      |           |                 |                        | <br>30,000      |
| Subtotal Community Development           | \$<br>30,000      | \$   | •         | \$<br>•         |                        | \$<br>30,000    |
| REGIONAL ADMINISTRATION                  | -                 |      |           |                 |                        |                 |
| Desktop Replacement                      | 72,000            |      | -         | -               |                        | 72,000          |
| Laptop Replacement                       | 22,500            |      | -         | -               |                        | 22,500          |
| Printer Replacement                      | 5,000             |      |           |                 |                        | 5,000           |
| Subtotal Regional Administration (010)   | \$<br>99,500      | \$   | -         | \$<br>•         |                        | \$<br>99,500    |
| Network Event Mgmt Monitoring            | \$<br>260,000     |      |           |                 |                        | \$<br>260,000   |
| Network Improvements                     | \$<br>160,000     |      |           |                 |                        | \$<br>160,000   |
| Transit/RA/ES Projects                   | 150,000           |      |           |                 |                        | 150,000         |
| Systems Development Process              | 140,000           |      |           |                 |                        | 140,000         |
| Server Improvements Rotation             | 90,000            |      |           |                 |                        | 90,000          |
| e-Application Toolset                    | 75,000            |      |           |                 |                        | 75,000          |
| Security Improvements                    | 50,000            |      |           |                 |                        | 50,000          |
| Other Infrastructure Projects            | <br>45,000        |      |           | <br>            |                        | <br>45,000      |
| Subtotal Infrastructure Capital Projects | \$<br>970,000     | \$   | -         | \$<br>-         |                        | \$<br>970,000   |
| Less: MT Capital Portion                 | (485,000)         |      |           |                 |                        | (485,000)       |
| ES Capital Portion                       | <br>(339,500)     |      |           | <br>            |                        | <br>(339,500)   |
| Net Regional Administration              | \$<br>145,500     | \$   | •         | \$<br>-         | \$ -                   | \$<br>145,500   |
| CENTRAL SERVICES                         |                   |      |           |                 |                        | -               |
| Building Expenses - 390 N. Robert        | -                 | •    | 1,549,186 |                 | 1,549,186              | 1,549,186       |
| Furniture & Equipment                    | 325,000           |      | -         | -               | -                      | 325,000         |
| Less: MCES portion                       | <br>(97,500)      |      |           | <br>            | <u> </u>               | <br>(97,500)    |
| Subtotal Central Services                | \$<br>227,500     | \$ 1 | 1,549,186 | \$<br>-         | \$ 1,549,186           | \$<br>1,776,686 |
| ENVIRONMENTAL SERVICES                   |                   |      |           |                 |                        |                 |
| FURNITURE & EQUIPMENT                    | <br>97,500        |      | -         | <br>            |                        | 97,500          |
| Subtotal Environmental Services          | \$<br>97,500      | \$   | -         | \$<br>***       |                        | \$<br>97,500    |
| TOTAL CAPITAL OUTLAY                     | 939,500           |      | 1,549,186 |                 | 1,549,186              | 2,488,686       |
| NET CHANGE IN RESERVES                   |                   |      | 485,560   | (250,000)       | 235,560                | 235,560         |

# METROPOLITAN COUNCIL PAYABLE 2005 AND PAYABLE 2006 PROPERTY TAX LEVIES

**APPENDIX C** 

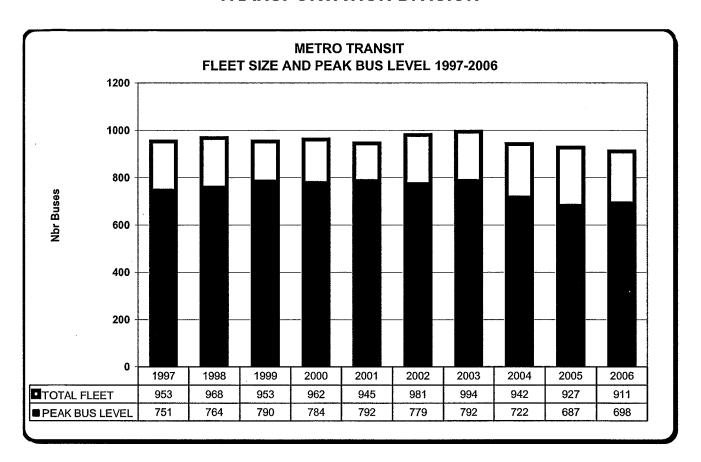
|                                | P  | Actual ayable 2005 | р  | ayable 2006 |    | 2005-2006 C | hanao   |   |
|--------------------------------|----|--------------------|----|-------------|----|-------------|---------|---|
| Purpose of Tax Levy            |    | Levy               |    | Levy        | _  | Amount      | Percent | Comments  |
| Company                        |    |                    |    |             |    |             |         |   |
| <u>General</u>                 | Φ  | 0.200.000          | Φ  | 0.200.000   | Φ  |             |         |   |
| General Operations             | \$ | 9,300,000          | \$ | 9,300,000   | \$ | -           |         |   |
| Livable Communities            |    | 1,000,000          |    | 1,000,000   |    | -           | <u></u> |   |
| Subtotal-General               | \$ | 10,300,000         | \$ | 10,300,000  | \$ | -           |         | Levy limit of \$11,056,611, a 5.08 percent increase |
| Highway Right-of-Way           | \$ | 2,803,379          | \$ | -           | \$ | (2,803,379) | -100.0% | Levy limit of \$2,971,993, a 5.08 percent increase  |
| Livable Communities            |    |                    |    |             |    |             |         |   |
| Tax Base Revitalization        | \$ | 5,000,000          | \$ | 5,000,000   | \$ | -           |         | Levy limit of \$5,000,000                           |
| Demonstration Account          |    | 8,184,070          |    | 8,184,070   |    |             |         | Levy limit of \$8,678,433, a 5.08 percent increase  |
| Subtotal-Livable Communities   | \$ | 13,184,070         | \$ | 13,184,070  | \$ | -           |         |   |
| Subtotal - Non Debt            | \$ | 26,287,449         | \$ | 23,484,070  | \$ | (2,803,379) | -10.7%  |   |
| Debt Service:                  |    |                    |    |             |    |             |         |   |
| Transit Tax Anticipation Cert. | \$ | -                  | \$ | 8,445,249   | \$ | 8,445,249   |         |   |
| Parks and Open Space           |    | 7,685,863          |    | 7,774,891   |    | 89,028      | 1.2%    | Includes bond issue of \$11.5 million in early 2006 |
| Transit                        |    | 36,259,610         |    | 31,232,220  |    | (5,027,390) | -13.9%  | Includes bond issue of \$42.0 million in early 2006 |
| 800 Megahertz Radio            |    | 414,971            |    | 417,942     |    | 2,972       | 0.7%    |   |
| Subtotal - Debt Service        | \$ | 44,360,443         | \$ | 47,870,302  | \$ | 3,509,859   | 7.9%    |   |
| Total - All Council Levies     | \$ | 70,647,892         | \$ | 71,354,372  | \$ | 706,480     | 1.0%    |   |

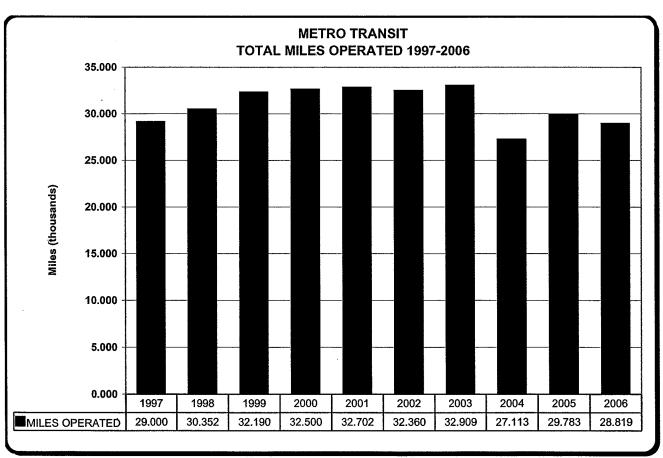
## METROPOLITAN COUNCIL 2006 SUMMARY BUDGET BY FUND ALL BUDGETED FUNDS

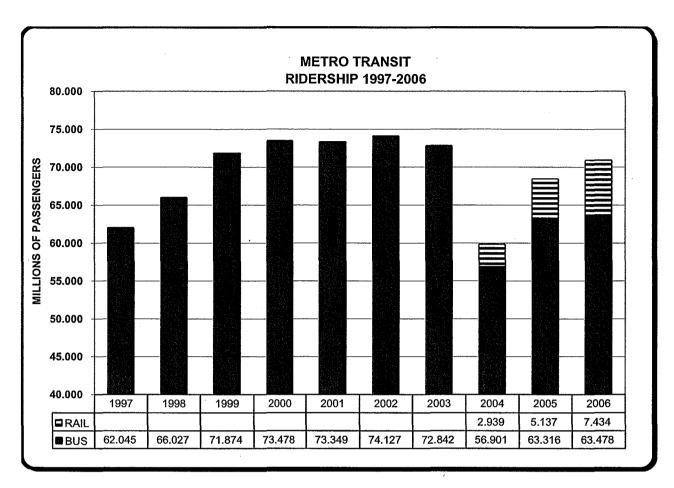
**APPENDIX D** 

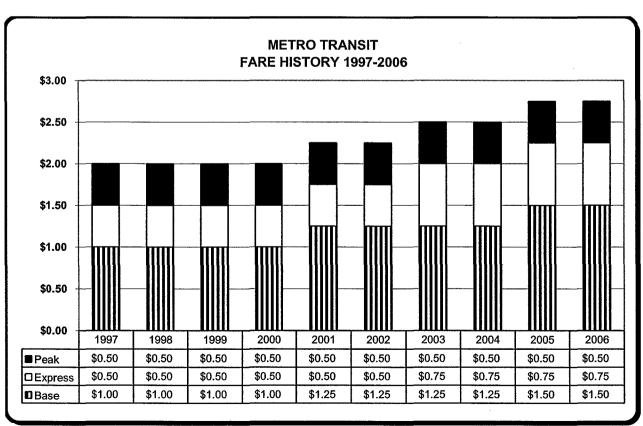
|                                      |            | GENERAL<br>FUND | SPECIAL<br>REVENUE<br>FUNDS | DE | BT SERVICE<br>FUNDS | Œ  | NTERPRISE<br>FUNDS | <br>TOTAL         |
|--------------------------------------|------------|-----------------|-----------------------------|----|---------------------|----|--------------------|-------------------|
| EXTERNAL REVENUE                     |            |                 |                             |    |                     |    |                    |                   |
| Property Tax                         | \$         | 9,857,000       | \$<br>12,602,200            | \$ | 44,855,000          | \$ | -                  | \$<br>67,314,200  |
| State Revenue                        |            | 8,970,000       | 60,855,505                  |    | 2,535,000           |    | 137,414,906        | 209,775,411       |
| Federal-Operating                    |            | -               | 65,627,170                  |    | -                   |    | 20,739,371         | 86,366,541        |
| Local                                |            | 122,775         | 765,800                     |    |                     |    | 4,062,161          | 4,950,736         |
| Sewer Service Charges                |            | -               | -                           |    | 41,368,000          |    | 100,402,000        | 141,770,000       |
| Industrial Strength Charges          |            | -               | -                           |    |                     |    | 10,214,600         | 10,214,600        |
| Passenger Fares                      |            | -               | 2,678,440                   |    |                     |    | 69,213,555         | 71,891,995        |
| Contract & Special Event Revenue     |            | -               | 2,469,450                   |    |                     |    | 6,997,628          | 9,467,078         |
| Interest                             |            | 674,510         | 1,205,000                   |    | 229,000             |    | 1,803,000          | 3,911,510         |
| Other                                |            |                 | 3,015,678                   |    |                     |    | 1,332,693          | <br>4,348,371     |
| Total Revenue                        | \$         | 19,624,285      | \$<br>149,219,243           | \$ | 88,987,000          | \$ | 352,179,914        | \$<br>610,010,442 |
| OTHER SOURCES:                       |            |                 |                             |    |                     |    |                    | -                 |
| SAC Transfers                        |            |                 |                             |    | 36,673,000          |    |                    | 36,673,000        |
| Designated Reserves                  |            |                 | <br>-                       |    |                     |    | (0)                | (0)               |
| TOTAL OTHER SOURCES                  |            | -               | -                           |    | 36,673,000          |    | (0)                | 36,673,000        |
| EXPENDITURES                         |            |                 |                             |    |                     |    |                    |                   |
| Salaries & Benefits                  | \$         | 22,321,406      | \$<br>5,591,773             |    |                     | \$ | 237,262,419        | \$<br>265,175,598 |
| Contracted Services                  |            | 7,742,367       | 1,646,720                   |    |                     |    | 17,078,873         | 26,467,960        |
| Materials & Supplies                 |            | -               | _                           |    |                     |    | 15,394,633         | 15,394,633        |
| Chemicals                            |            | -               | -                           |    |                     |    | 6,011,253          | 6,011,253         |
| Utilities                            |            | -               | -                           |    |                     |    | 19,158,651         | 19,158,651        |
| Rent                                 |            | 1,614,422       | 389,220                     |    |                     |    | _                  | 2,003,642         |
| Insurance                            |            | 66,500          | 85,000                      |    |                     |    | 3,476,695          | 3,628,195         |
| Other Direct Expenses                |            | 3,353,281       | 2,251,165                   |    |                     |    | 603,778            | 6,208,224         |
| Transit Programs                     |            | -               | 65,588,708                  |    |                     |    | 24,188,477         | 89,777,185        |
| Passthrough Grant & Loan Programs    |            | 8,630,000       | 70,454,749                  |    |                     |    | 173,000            | 79,257,749        |
| Transit Expansion                    |            |                 | 2,678,506                   |    |                     |    | -                  | 2,678,506         |
| Expense Reduction Final Budget       |            |                 | , .                         |    |                     |    | 1,250,000          | 1,250,000         |
| Capital Expenditures                 |            | _               | 453,941                     |    |                     |    | 3,146,785          | 3,600,726         |
| Debt Service Expenditures            |            | _               | _                           |    | 126,500,844         |    | -                  | 126,500,844       |
| Total Expenditures                   | \$         | 43,727,976      | \$<br>149,139,782           | \$ | 126,500,844         | \$ | 327,744,564        | \$<br>647,113,166 |
| INTERDIVISION EXPENSE ALLOCATI       | <u>ION</u> |                 |                             |    |                     |    |                    |                   |
| Central Support Unit Allocations     | \$         | (23,093,573)    | \$<br>1,540,000             |    |                     | \$ | 23,093,572         | \$<br>1,540,000   |
| Operating Capital Expense Allocation |            | (1,540,000)     | (70,500)                    |    |                     |    | 216,085            | (1,394,415)       |
| Transfers from Other Funds           |            |                 | 500,000                     |    | -                   |    | (1,311,307)        | (811,307)         |
| Other Fund Transfers                 |            | 2,131,807       | (1,250,000)                 |    |                     |    | 437,000            | 1,318,807         |
| Planning Chargeback Revenue in CDD   |            | (570,118)       | (82,967)                    |    |                     |    | -                  | (653,085)         |
| TOTAL ALLOCATIONS                    | \$         | (23,071,884)    | \$<br>636,533               | \$ | -                   | \$ | 22,435,350         | \$<br>(0)         |
| TOTAL EXPENSES & USES                | \$         | 20,656,092      | \$<br>149,776,315           | \$ | 126,500,844         | \$ | 350,179,914        | \$<br>647,113,166 |
|                                      |            |                 |                             |    |                     |    |                    |                   |

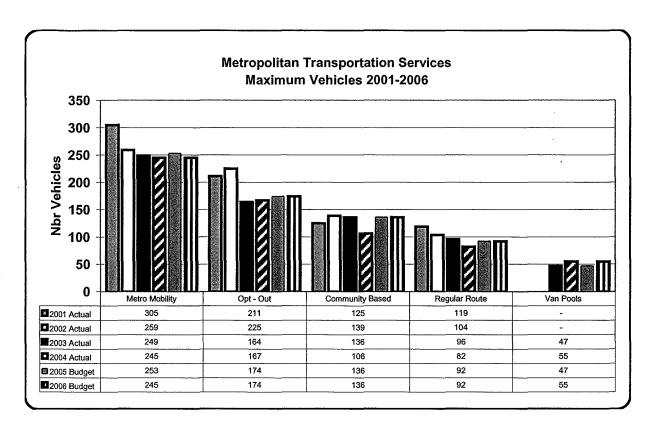
## TRANSPORTATION DIVISION

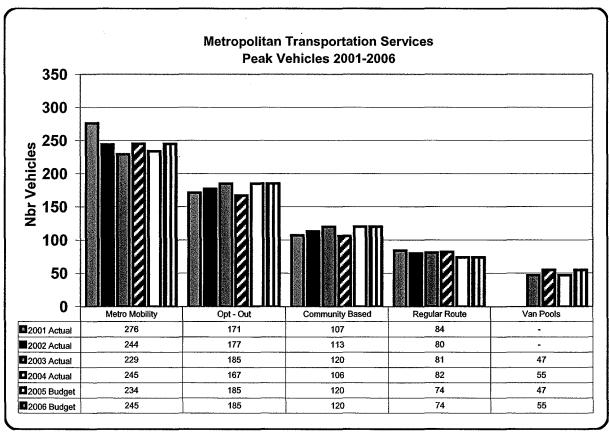


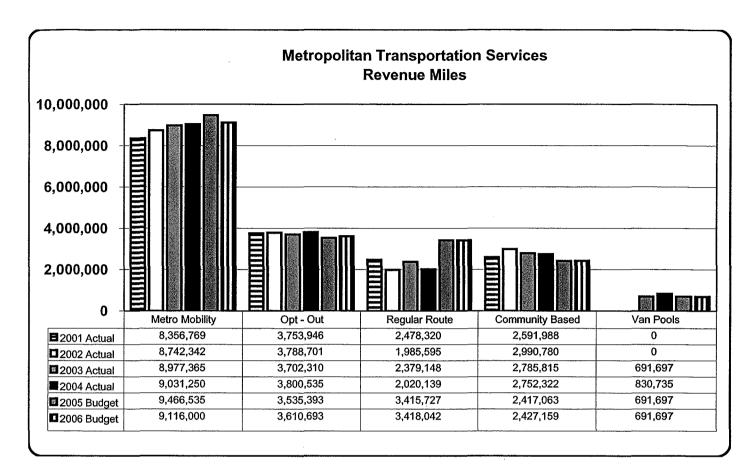


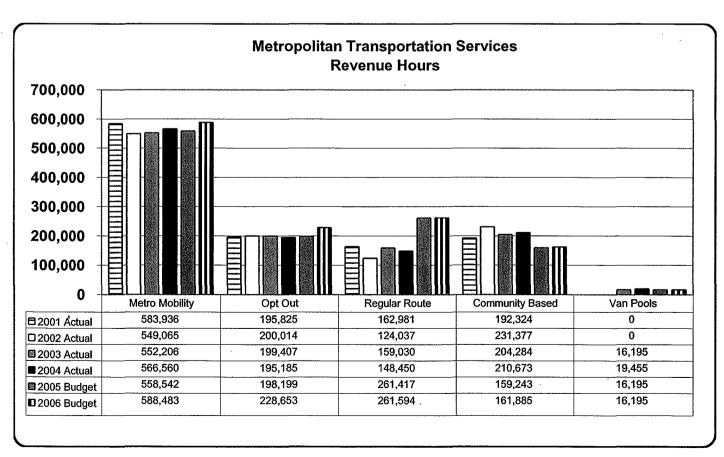


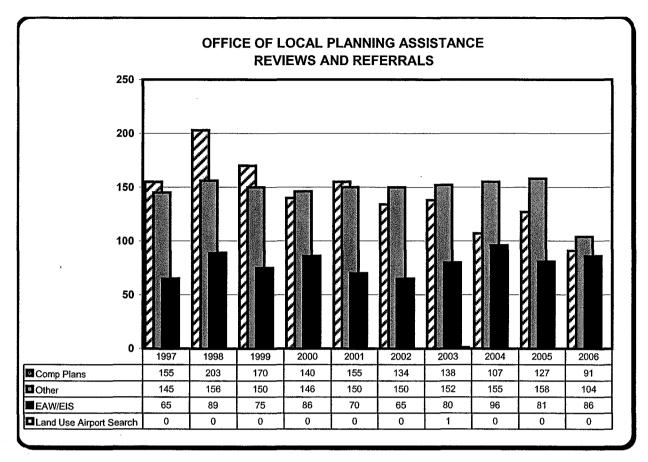


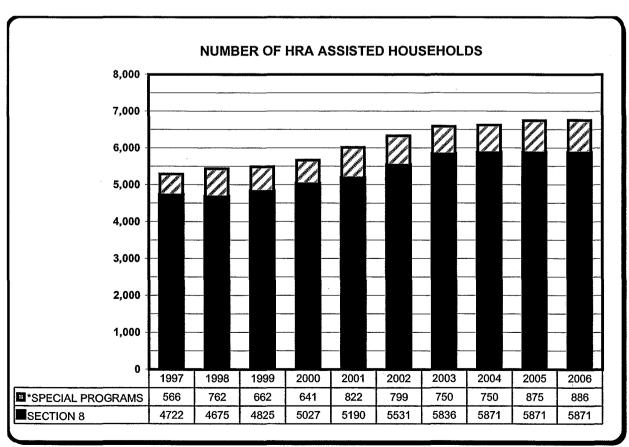


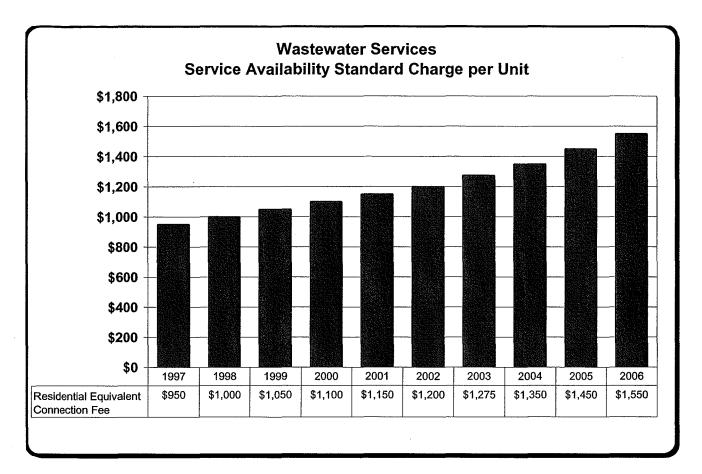


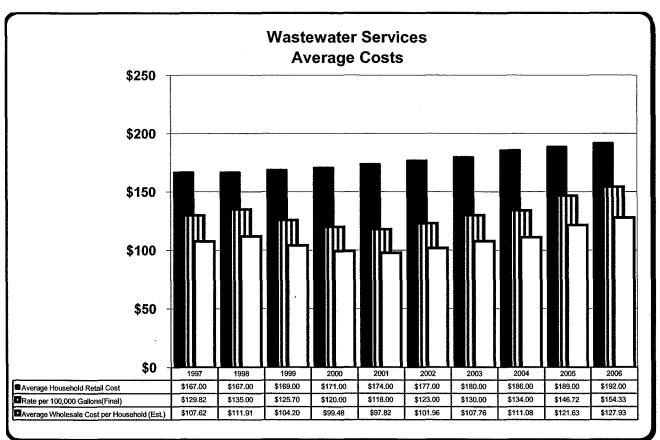


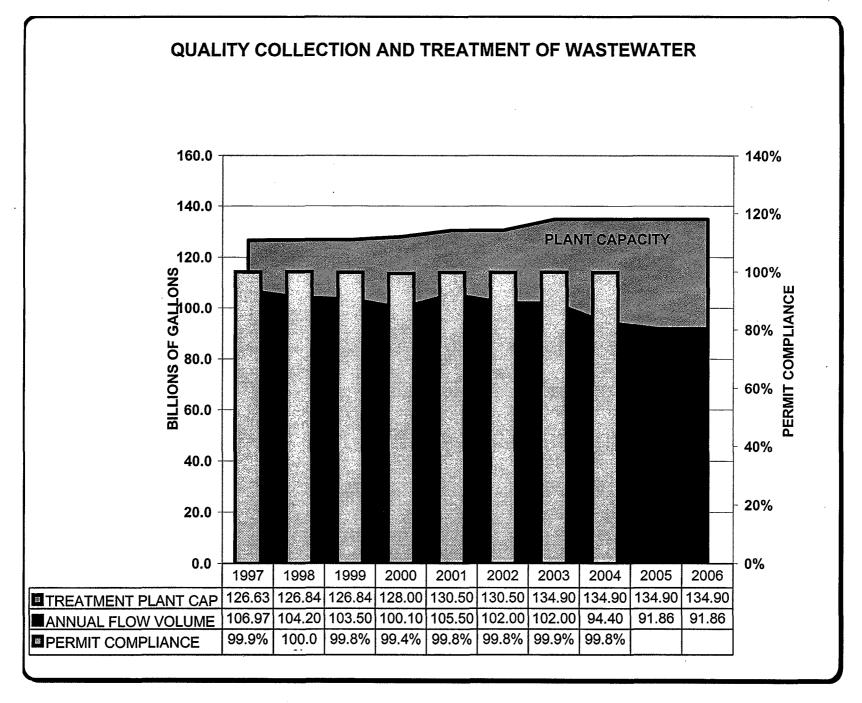












# Metropolitan Council 2006 Adopted Unified Budget, Report on Professional/Technical Contractual Services

# Legislative Requirement for Report on Consultant Activity

Legislation enacted in 2001 requires that the Metropolitan Council provide information about professional and technical contractual services in the annual budget document. Under the statute, the Council must provide specific information by contract or project for the preceding fiscal year(s) and on proposed projects for the next year. The information required includes:

- 1. Methods the Council used to obtain consultant services;
- 2. Criteria used by the Council to award the contract;
- 3. Number of consultants who sought the contract;
- 4. Total cost of the contract;
- 5. Duration of the contract; and
- 6. Source of the funds used to pay for the contract.

### **Procurement Procedures**

The Council's procurement procedures for professional services are based on the value of the services, and can generally be divided into three groups:

- <u>Services valued at up to \$2,500</u> These services are considered micro-purchases and do not require a competitive process. They are initiated as a purchase requisition, and are executed as a purchase order and are generally arranged by project managers without a solicitation process.
- Services valued between \$2,500 and \$50,000 Procurements of professional services between \$2,500 and \$50,000 are initiated as a purchase requisition and require an informal competitive process. They can be executed as either a purchase order or a contract. At least three proposals are solicited and evaluated based upon factors such as cost, experience, qualifications, work plan and schedule, and availability. The vendor judged to be most advantageous to the Council is selected. In some cases, a vendor may be selected using a Joint Purchasing Agreement (see discussion below), or through a sole source authorization.
- <u>Services valued at \$50,000 or greater</u> Procurements of professional services above \$50,000 are initiated as a contract request and require a more formal competitive process. They are generally executed as a formal contract and generally follow one of four processes, Informal Request for Proposal (RFP), Formal RFP, Joint Purchasing Agreement (JPA), or Sole Source Authorization.
  - > Informal RFP: typically used for procurement of professional services between \$50,000 and \$100,000. A written RFP is sent to prospective proposers. The RFP document defines the scope of work and project schedule, lists the information requested from proposers, and lists criteria that will be used by Council staff in the evaluation of the proposals. An evaluation panel of Council staff evaluates the proposals received and selects the vendor judged to be the most advantageous to the Council.
  - Formal RFP: typically used for all procurement of professional services over \$100,000. The RFP is advertised in the State Register, and sometimes in other publications that may attract proposals, depending on the scope of work. The RFP is a formal document that addresses the scope of work, the project schedule, various aspects of the procurement process, and instructions to proposers in the preparation of proposals. Proposals are evaluated by a formal evaluation panel based on the evaluation criteria published in the RFP. The evaluation panel recommends the proposal most advantageous to the Council. Awards up to \$250,000 are recommended to the Council's Regional Administrator; awards greater than \$250,000 require Council action.

# Metropolitan Council 2006 Adopted Unified Budget, Report on Professional/Technical Contractual Services

The Council has the authority to enter into Joint Purchasing Agreements (JPA's) with other governmental units as provided for in Minnesota Statute. Joint Purchasing Agreements enable the Council to participate in cooperative buying arrangements where prices for certain goods and services are established based on the estimated total demand by the cooperative members. The Council has Joint Purchasing Agreements with the State of Minnesota, Hennepin County, Ramsey County, and the University of Minnesota. Some professional services are procured though JPA's.

In some cases, Council staff seeks authorization to award professional service contracts on a sole source basis. For contracts valued up to \$250,000, sole source authorization must be approved by the Regional Administrator. For contracts valued at greater than \$250,000, sole source authorization must be approved by Council action. Furthermore, procurements of architectural and engineering projects funded by the Federal Transit Administration must adhere to the Federal Brooks Act. The Brooks Act requires that vendor selection be done without the criteria of price.

# **Contents of Report**

The consulting and contractual services report consists of a summary plus supporting schedules presented by year for 2004, 2005 and 2006. The report for fiscal year 2004 lists actual contracts including separate tables for <u>Contracts \$50,000</u> or <u>Greater</u> and <u>Contracts Less than \$50,000</u>. Purchases under \$2,500, which are considered micro purchases, are not individually listed but are summarized as a line item within the less than \$50,000 schedule.

The report for fiscal year 2005 (draft report - 11 mos.) lists actual contracts including separate tables for Contracts \$50,000 or Greater and Contracts Less than \$50,000. Purchases under \$2,500, which are considered micro purchases, are not individually listed but are summarized as a line item within the less than \$50,000 schedule.

The report for 2006 (adopted budget) reflects budgeted authority for anticipated consulting or contractual services for each of the Council's major divisions.

# Additional Information Available on Request

Additional information and detail is available upon request. Requests should be made to Mike Madden, Budget and Evaluation Manager (651-602-1374). Questions regarding Council procurement policies and procedures should be made to Jim Sipe, Central Purchasing Manager (651-602-1149).

# METROPOLITAN COUNCIL SUMMARY REPORT ON PROFESSIONAL/TECHNICAL SERVICES ACTIVITY

| 2004 Actual                    | MOES            | Metro         | letropolitan<br>ansportation<br>Services |          | Metro  | (  | eg'l Admin +<br>Community | Total            |
|--------------------------------|-----------------|---------------|--|----------|--------|----|---------------------------|------------------|
| Contract Amounts by Division   | <br>MCES        | <br>Transit   | <br>                                     | <u>,</u> | HRA    | -  | <u>evelopment</u>         | <br>Total        |
| Contracts, \$50,000 or Greater | \$<br>8,977,708 | 540,688       | \$<br>1,018,169                          | \$       | 0      | \$ | 1,968,810                 | \$<br>12,505,375 |
| Contracts, \$2,500 - \$50,000  | 539,496         | 288,669       | 57,899                                   |          | 37,520 |    | 946,133                   | 1,869,717        |
| Contracts, Less Than \$2,500   | 50,400          | 124,780       | 7,362                                    |          | 213    |    | 115,846                   | 298,601          |
| Total                          | \$<br>9,567,604 | \$<br>954,137 | \$<br>1,083,430                          | \$       | 37,733 | \$ | 3,030,789                 | \$<br>14,673,693 |
| Percent of Total               |                 |               |  |          |        |    |                           |                  |
| Contracts, \$50,000 or Greater | 93.8%           | 56.7%         | 94.0%                                    |          | 0.0%   |    | 65.0%                     | 85.2%            |
| Contracts, \$2,500 - \$50,000  | 5.6%            | 30.3%         | 5.3%                                     |          | 99.4%  |    | 31.2%                     | 12.7%            |
| Contracts, Less Than \$2,500   | 0.5%            | 13.1%         | 0.7%                                     |          | 0.6%   |    | 3.8%                      | 2.0%             |
| Total                          | <br>100.0%      | 100.0%        | 100.0%                                   |          | 100.0% |    | 100.0%                    | 100.0%           |

| 2005 Actual (Droft Bonort      | 11 ma    | c )         |                 | N                     | letropolitan |    |        |           |            |    |             |
|--------------------------------|----------|-------------|-----------------|-----------------------|--------------|----|--------|-----------|------------|----|-------------|
| 2005 Actual (Draft Report -    | 1 1 1110 | 5. <i>j</i> | Metro           | <b>Transportation</b> |              |    | Metro  | Community |            |    |             |
| Contract Amounts by Division   |          | MCES        | <br>Transit     |                       | Services     |    | HRA    | D         | evelopment |    | Total       |
| Contracts, \$50,000 or Greater | \$       | 21,338,399  | 2,397,714       | \$                    | 120,055,487  |    | .,     | \$        | 3,569,560  | \$ | 147,361,160 |
| Contracts, \$2,500 - \$50,000  |          | 319,713     | 64,002          |                       | 108,118      |    | 17,460 |           | 908,755    |    | 1,418,048   |
| Contracts, Less Than \$2,500   |          | 59,896      | 66,264          |                       | 7,215        |    | 1,864  |           | 86,810     |    | 222,049     |
| , Total                        | \$       | 21,718,008  | \$<br>2,527,980 | \$                    | 120,170,820  | \$ | 19,324 | \$        | 4,565,125  | \$ | 149,001,257 |
| Percent of Total               |          |             |                 |                       |              |    |        |           |            |    |             |
| Contracts, \$50,000 or Greater |          | 98.3%       | 94.8%           |                       | 99.9%        |    | 0.0%   |           | 78.2%      |    | 98.9%       |
| Contracts, \$2,500 - \$50,000  |          | 1.5%        | 2.5%            |                       | 0.1%         |    | 90.4%  |           | 19.9%      |    | 1.0%        |
| Contracts, Less Than \$2,500   |          | 0.3%        | 2.6%            |                       | 0.0%         |    | 9.6%   |           | 1.9%       |    | 0.1%        |
| Total                          |          | 100.0%      | 100.0%          |                       | 100.0%       |    | 100.0% |           | 100.0%     |    | 100.0%      |

|             | Issue               |  | Reference           |  | FO 4                      |
|-------------|---------------------|--|---------------------|--|---------------------------|
| Fund<br>100 | <b>Date</b> 1/16/04 | Vendor TRAPEZE SOFTWARE GROUP            | Number<br>S04000452 | Item Description  Maintenance for period February, 2004 to January 2005 for FX-DOS   | <b>PO Amount</b> \$49,900 |
| 100         | 1/10/04             | TRAFEZE SOFTWARE GROOF                   | 304000432           | Base License: up to 999 peak vehicles  | Ψ+9,900                   |
|             |                     |  |                     | 9 workstations   |                           |
| 100         | 11/12/04            | SYBASE                                   | S04009939           | Appeon Professional Services - Customers Relations (see attached   | \$48,600                  |
| 100         | 11112101            | 0,5,102                                  |                     | proposal)  | Ţ . <b>,</b>              |
| 100         | 4/9/04              | Markhurd                                 | 03P120              | 2004 Digital Orthophotography  | \$48,245                  |
| 100         | 10/29/04            | ORACLE CORP                              | S04009578           | Oracle Programmer/2000 Product Support (11/9/2004 to 7/31/2005)  | \$46,584                  |
| 100         | 10/12/04            | THERMO LABSYSTEM INC                     | S04008996           | L-SM-01 SampleManager Concurrent Single User License   | \$39,528                  |
| 100         | 10/27/04            | ENVIRONMENTAL SYSTEMS RESEARCH INSTITUTE | S04009478           | 52384 Maintenance PRIM,AI,FL, 10/01/2004 to 9/30/2005  | \$39,387                  |
| 100         | 7/16/04             | ORACLE CORP                              | S04006366           | Support Renewal 1712132 Oracle Internet Developer (coverage 8/30/2004 to 7/31/2005)  | \$37,649                  |
| 100         | 3/19/04             | GROUP 1 SOFTWARE                         | S04002573           | Annual Maintenance - 5Day/12 Hour W/3% CPI Increase for Dataload,  | \$33,171                  |
|             |                     |  |                     | Data Access, Weblink, 2 Enduser, and Crystal reports (purchase data  |                           |
|             |                     |  |                     | 3/31/99)   |                           |
| 100         | 4/29/04             | EMBARCADERO TECHNOLOGIES                 | S04003992           | 5786 DB Artisan Pro for Sybase/MS SQL - Concurrent   | \$32,603                  |
|             |                     | INC                                      | 004000044           |  | <b>#04 500</b>            |
| 100         | 10/6/04             | TRAPEZE SOFTWARE GROUP<br>INC            | S04008844           | Maintenance fees on Trapeze-ATIS-Agent covering period 12/1/2004 through 11/20/2005  | \$31,500                  |
| 100         | 4/8/04              | MINNEAPOLIS HEART INSTITUTE              | S04003223           | Health Screening Services for estimated 1000 employees:  | \$30,000                  |
|             |                     | FOUNDATION                               |                     | Blood Pressure Screening (\$25 per hour per technician)  |                           |
|             |                     |  |                     | Fingerstick Cholesterol/Blood Glucose Screening (\$20 per person)  |                           |
| 100         | 7111101             | 01000 1010                               | 004000055           | HeartFair (\$150 per day)  | <b>#07.000</b>            |
| 100         | 7/14/04             | CISCO INC                                | S04006255           | Oracle Application Server Project  | \$27,300<br>\$25,000      |
| 100         | 2/18/04             | HIMLE HORNER INC                         | S04001589           | Public Relations services for labor strategy   | \$25,000                  |
| 100         | 9/7/04              | STRATEGIC COMPUTING DIRECTIONS INC       | S04007910           | Consulting relating to resource allocation and business alignment.   | \$24,750                  |
| 100         | 7/6/04              | PEOPLESOFT                               | S04006056           | Prepaid Training units, 45 at \$500 each   | \$22,500                  |
| 100         | 12/9/04             | EXECUTIVE INFORMATION                    | S04000056           | SAS-10310-8 Base SAS for Servers, AIXR, IBM RA/6000 (1/1/05 to   | \$18,929                  |
| 100         | 12/3/04             | SYSTEMS LLC                              | 004010700           | 12/31/05)  | Ψ10,020                   |
| 100         | 2/24/04             | QUICKSILVER EXPRESS                      | S04001687           | Monthly Courier service - daily route from 3/1/04 - 03/01/05   | \$18,769                  |
| ''          | 2,2,0               | COURIER                                  |                     | and the second s | 4,0,,.00                  |
| 100         | 10/20/04            | VERITAS SOFTWARE GLOBAL                  | S04009272           | Indepth for Oracle, UNIX, Enterprise.v3.2.2 License - Base Support for   | \$16,827                  |
|             |                     | CORP                                     |                     | Application Performance Management (October 1, 2004 through  | •                         |
|             |                     |  |                     | September 30, 2005)  |                           |
| 100         | 3/25/04             | IBM CORP                                 | S04002755           | AIX SupportLine Agreement for RS6000 Operating Systems   | \$16,088                  |
|             |                     |  |                     | Term of Agreement: 4/1/2004 - 3/31/2005  |                           |

| Fund | Issue<br>Date | Vendor                           | Reference<br>Number | Item Description  | PO Amount |
|------|---------------|----------------------------------|---------------------|---|-----------|
| 100  | 8/20/04       | BROWNSWORTH INC                  | S04007420           | Project management, inventory and documentation of existing furniture systems. Create Electronic version of existing layout using AutoCAD and Cap Studio Software. Provide product counts of existing plan broken out by floor. Determine quantity of typical 8 x 8 workstations that can be built from existing inventory. | \$16,003  |
| 100  | 9/20/04       | DELOITTE AND TOUCHE LLP          | S04008288           | Employee Benefits Consulting Services as Required.  | \$16,000  |
| 100  | 3/16/04       | ARCH WIRELESS                    | S04002437           | Annual order for pager rental for Environmental Services. To cover period of 2/06/04 through 2/05/05  | \$14,400  |
| 100  | 3/19/04       | COGNOS INC                       | S04002563           | Support for NT IntelCognos Planning Analyst, Contributor Users,<br>Contributor Application Server (April 1, 2004 through March 31, 2005)  | \$14,272  |
| 100  | 9/28/04       | SOFTWARE HOUSE INTL              | S04008580           | MSFYBM-AE Magic Enterprise Help Desk Windows  | \$13,973  |
| 100  | 6/25/04       | SYNTAX INC                       | S04005793           | EACSRN18000NT Citrix Metaframe Software Maintenance Subscription Advantage Annual Renewal 7/15/04 to 7/15/05  | \$12,750  |
| 100  | 8/9/04        | SYBASE IAD SUBSCRIPTION<br>SVCS  | S04007040           | PBE50USP-R Sybase:Powerbuilder Enterprise   | \$11,875  |
| 100  | 4/29/04       | MIDWAVE                          | S04003986           | Enterprise Software Subscription for VPN-1 Gateway for High Availability-U-NG-Product   | \$11,443  |
| 100  | 6/15/04       | POLL, DONN                       | S04005426           | Editorial and design services for 12 issues of Council Directions newsletter (2 years)  | \$11,040  |
| 100  | 7/15/04       | STATE OF MN GOVERNOR'S<br>OFFICE | S04006297           | FY05 PORTION OF INTERAGENCY LOBBYING AGREEMENT FOR WASHINGTON DC OFFICE   | \$10,727  |
| 100  | 9/10/04       | SWEIDAN CONSULTING INC           | S04008015           | Consulting on Sybase upgrade - Rate of \$80 per hour  | \$10,000  |
| 100  | 2/26/04       | PAEPER GROUP LLC                 | S04001810           | Provide professional services under the direction of Michael Karels   | \$10,000  |
| 100  | 8/5/04        | FOX LAWSON & ASSOCIATES          | S04006995           | Provide senior consulting services for in-person and telephone based advise and information on human resource issues.   | \$9,990   |
| 100  | 2/6/04        | BROUGHTON INTL                   | S04001192           | WRQ Reflextion for Unix and OpenVMS - Maintenance - Concurrent  | \$9,661   |
| 100  | 2/5/04        | SYBASE INC                       | S04001148           | PDE60USP-R Sybase: PowerDesigner Process Analyst updating Subscription Renewal  | \$9,605   |
| 100  | 8/16/04       | JESSON & PUST PA                 | S04007044           | Investigative Services  | \$8,700   |
| 100  | 3/4/04        | SYNTAX INC                       | S04002083           | On-site service to identify and assist in the installation of all necessary Microsoft and Citrix patched. Review/help install Network Associates virus protection. Review and recommend procedures for system failure recovery of Citrix servers.   | \$8,580   |
| 100  | 8/31/04       | SYBASE INC                       | S04007716           | ASE Workplace Enterprise Support Contract (Covers period 7/29/04 to 7/28/05)  | \$8,348   |
| 100  | 3/19/04       | BUSINESS OBJECTS AMERICAS        | S04002570           | VSUPSTD Standard Support for Crystal Enterprise 10 Professional Win Concurrent Access License Software Updates 1 Year 3/19/2004 to 3/18/2005  | \$8,200   |

|      | Issue    | NAME OF THE STATE | Reference |   | 14.5      |
|------|----------|---|-----------|---|-----------|
| Fund | Date     | Vendor  | Number    | Item Description  | PO Amount |
| 100  | 7/9/04   | TRIMBLE HART CONSULTING   | S04006144 | Risk management consultant services as described in the attached  | \$6,825   |
|      |          |   |           | proposal dated May 11, 2004, to be performed under the direction of Phil Walljasper   |           |
| 100  | 9/2/04   | STATE OF MN/INTER<br>TECHNOLOGIES GROUP   | S04007786 | Advisor level seat holder subscription to the Gartner Cor Research for the period September 1, 2004 through June 30, 2005. Per Contract A46309. Charge number C00887. | \$6,317   |
| 100  | 8/5/04   | LANDKAMER, JEANNE   | S04006594 | Writing and editing work on the 2004 Annual Report  | \$6,250   |
| 100  | 9/24/04  | MIDWAVE   | S04008516 | DMZ Implementation Assistance   | \$6,000   |
| 100  | 12/30/04 | ADVANCED SYSTEMS TECHNOLOGY   | S04011433 | 125-one year subscriptions to Skillsoft Information Technology Skills Library   | \$6,000   |
| 100  | 11/1/04  | BLACKWELL IGBANUGO PA   | S04009623 | Investigative Services  | \$5,040   |
| 100  | 1/12/04  | LANDKAMER, JEANNE   | S04000063 | Writing articles and content for CouncilInfo - per instructions from Leigh Homstad  | \$5,000   |
| 100  | 2/27/04  | DUNHAM ASSOCIATES   | S04001904 | Provide professional services under the direction of Michael Karels.  | \$5,000   |
| 253  | 11/5/04  | COMSTOCK & DAVIS INC  | S04009792 | ALTA/ACSM Land Title Survey for 390 N. Robert Street Building   | \$5,000   |
| 100  | 7/26/04  | JESSON & PUST PA  | S04006514 | Investigative services  | \$4,800   |
| 100  | 12/30/04 | ROWEKAMP ASSOC.   | S04011432 | ArcGIS training, December 13-15, 2004, for Craig Lamothe, Karen Jensen, Victoria Pilko and Wendy Ruest.   | \$4,200   |
| 100  | 5/26/04  | BLACKWELL IGBANUGO PA   | S04004757 | Investigative services for February and March, 2004   | \$4,000   |
| 100  | 10/11/04 | LANDKAMER, JEANNE   | S04006593 | Editing and writing of the Parks and Open Space Policy Plan report  | \$4,000   |
| 100  | 8/5/04   | LANDKAMER, JEANNE   | S04006609 | Writing, editing for Council Directions - Aug Dec.  | \$4,000   |
| 100  | 11/15/04 | INFORMATIVE GRAPHICS CORP   | S04010026 | Priority Plan for Net-It Central covers period 12/19/2004 through 12/19/2005  | \$3,999   |
| 100  | 1/29/04  | STATE OF MN/INTER<br>TECHNOLOGIES GROUP   | S04000117 | Advisor level seat holder subscription to the Gartner Core Research for the period March 1, 2004 through August 31, 2004. Per Contract A46309. Charge number C00887.  | \$3,725   |
| 100  | 9/20/04  | BLACKWELL IGBANUGO PA   | S04008267 | Investigative Services  | \$3,520   |
| 100  | 4/28/04  | ZASIO ENTERPRISES INC   | S04003917 | ENTSPR Annual Maintenance and Support for Versatile   | \$3,395   |
| 100  | 4/29/04  | SAFE SOFTWARE INC   | S04003996 | Annual Maintenance Contract Renewal (FME Server)  AMC Valid through to March 31, 2005 Serial Number: S0107A2473   | \$2,800   |
| 100  | 5/27/04  | LAKE STATE REALTY SVC INC   | S04004879 | Appraisal Services performed by Julie Jeffrey-Schwartz under the direction of Michael Karels  | \$2,775   |
| 100  | 1/26/04  | QUICKSILVER EXPRESS<br>COURIER  | S04000727 | two months services until new bid is completed.   | \$2,756   |
| 100  | 4/21/04  | IBM CORP  | S04003663 | 1year of Support for the 2 systems: 7026-F519F AIX V5.2; 7025-1945 AIX V5.2   | \$2,662   |
| 100  | 2/10/04  | ATOMZ.COM   | S04001288 | Annual software license renewal for the Metropolitan Council's web site search engine. Term of agreement 3/15/04 - 3/15/05.   | \$2,625   |

|      | Issue         | CONTRACTOR OF THE CONTRACTOR O | Reference  |  |             |
|------|---------------|--|------------|--|-------------|
| Fund | Date          | Vendor   | Number     | Item Description   | PO Amount   |
| 100  | 8/4/04        | JESSON & PUST PA   | S04006831  | Investigative Services   | \$2,550     |
| 100  | 1/29/04       | JESSON & PUST PA   | S04000889  | Investigative Services as requested by the Council's Office of Diversity.  | \$2,500     |
| 100  | 1/8/04        | MN CLIPPING SERVICE  | S04000179  | Media clipping services provided on an as needed basis during 2004.        | \$2,500     |
| 100  | 7/13/04       | NORTHSTAR MEDIA SVC  | S04006224  | For transit related news clips and video duplication as requested by Media | \$2,500     |
|      |               |  |            | Coordinator Bonnie Kollodge throughout 2004.                               |             |
| 100  | 7/19/04       | GRAYBOW COMMUNICATIONS   | S04006404  | Audio/video services for the Metropolitan Council meetings.                | \$2,500     |
| 100  | 9/3/04        | CHAN, MARGARET   | S04007848  | Graphic design for the Transportation Policy Plan.                         | \$2,500     |
| 100  | 9/16/04       | PORTRAIT DESIGN & PRINT  | S04008183  | Photography work for the 2004 Annual Report. Total cost not to exceed      | \$2,500     |
|      |               | STUDIO   | <b>3</b> 1 | \$2,500, at a rate of \$125/hour or \$1,000 per day. Rate for each master  |             |
|      |               |  |            | image - \$49.95. All completed work must be approved by the Manager of     |             |
|      |               |  |            | Graphics.  |             |
| 100  | 11/9/04       | CHAN, MARGARET   | S04009754  | Graphic Design work for the regional transit marketing campaign.           | \$2,500     |
| 100  | 12/8/04       | HOLD THAT THOUGHT  | S04010696  | Graphic design for the Parks map at \$85/hour.                             | \$2,500     |
| 100  |               | Summary Total  | Various    | Contracts Less Than \$2,500  | \$115,846   |
|      |               |  | SUBTOTAL   | GENERAL FUND   | \$1,061,979 |
| 201  | 7/12/04       | SRF CONSULTING GROUP   | S04006214  | Coding of new transit networks to include Sector 5 routes, Hiawatha Line,  | \$24,900    |
|      |               |  |            | and Transit Ways proposed in Transportation Policy Plan, in accordance     | ,           |
| 1    |               |  |            | with SRF Proposal No. P04293 dated July 9, 2004. For Mark Filipi           |             |
|      |               |  |            |  |             |
| 201  | 8/10/04       | MN POLLUTION CONTROL   | S04007049  | Funding support for consulting services with Sonoma Technology Inc. to     | \$15,000    |
|      |               | AGENCY   | ,          | update road emissions inventories in the Twin Cities Carbon Monoxide       | ·           |
|      |               |  |            | Maintenance Plan using the US EPA MOBILE SIX-POINT TWO emissions           |             |
| 1    |               | '  |            | model. For Jim Barton  |             |
| 201  | 3/3/04        | MCCOLLOM MANAGEMENT  | S04002036  | Twin Cities Transit Audit Hourly rate \$125Not to exceed \$9,999           | \$9,999     |
| İ    |               | CONSULTING INC   |            |  |             |
| 201  | 1/6/04        | ANOKA COUNTY HWY DEPT  | S04000084  | Metro Commuter Services portion of Anoka County Transit Study              | \$8,000     |
|      |               | Summary Total  | Various    | Contracts Less Than \$2,500  | \$7,362     |
|      | 14400 Sec. 11 | SUBTOT   | AL TRANSPO | ORTATION REVENUE FUNDS   | \$65,261    |
| 222  | 2/3/04        | SCHAFFER,DAVE  | \$04001031 | Housing Quality Standards Inspections                                      | \$17,500    |
| 234  | 2/19/04       | NAN MCKAY & ASSOCIATES INC   | S04001593  | Consulting services: Financial analysis of HUD Sections Program and        | \$20,020    |
| '    |               |  |            | Metro HRA. Services to be performed by Ray Adair, on an as-needed          |             |
| ţ    | ļ             |  |            | basis, with no guaranteed minimum amount.                                  |             |
|      | '             | Summary Total  | Various    | Contracts Less Than \$2,500  | \$213       |
|      |               |  | SUBTOTAL   | HRA / FAHP FUNDS   | \$37,733    |
| 610  | 3/31/04       | Wenck Associates, Inc.   | 04P020     | Air Permitting Assistance  | \$49,000    |
| 631  | 3/31/04       | Wenck Associates, Inc.   | 04P021     | Blue Lake Tunnel Improvements  | \$49,000    |

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|------|-----------|--|-----------|--|-------------------|
| Fund | Date      | Vendor   | Number    | Item Description   | PO Amount         |
| 610  | 11/1/04   | Coastal Training Technologies, Inc.  | 04P131    | Web-Based Interactive Safety Training  | \$48,050          |
| 641  | 12/22/04  | HERMAN APPRAISAL SERVICES  | S04011175 | Updates pf Appraisals for Parcels with Revised Easements Still to be   | \$41,000          |
| Ì    |           |  |           | Acquired Appraisals for New Permanent and Temporary Easements for  |                   |
|      | {         |  |           | Rosemount Interceptor. MCES Project # 9208000. Total not to exceed   |                   |
| 004  | E /47/0.4 | D. H. O. M. J. L. D. D. W. J. H.   | 0.40005   | \$41,000.  | <b>COT TOO</b>    |
| 631  | 5/17/04   | Bolton & Menk, Inc Burnsville  | 04P025    | Hastings Disinfection and Wet Well Improvements Design   | \$35,508          |
| 631  | 4/26/04   | THPA, Inc.   | 03P046A   | A/E Services for Regional Maintenance Facility Expansion   | \$35,000          |
| 631  | 6/25/04   | BONESTROO, ROSENE, ANDERLIK & ASSOC.   | S04005825 | Project 800605 design and construction phase consultant services. Refer to the attached 'Consultant scope of work' document for specifics details. | \$28,000          |
|      |           | ANDERLIK & ASSOC.  |           |  |                   |
|      |           |  |           | The services shall be performed according to MCES standard contract requirements. This value covers the BRA final cost proposal.                   |                   |
|      |           |  |           | requirements. This value covers the BRA final cost proposal.   |                   |
| 631  | 7/7/04    | CNA CONSULTING ENGINEERS   | S04006097 | Engineering services for the 1-VH-422 improvements. Preliminary work   | \$25,000          |
| •••  | .,,,,,,,, |  |           | until Professional Services contract is executed. Not to exceed \$25,000.  |                   |
| 631  | 7/29/04   | CNA CONSULTING ENGINEERS   | S04006747 | Design Review and Constructibility review for proposed realignment of  | \$24,929          |
|      | .,        |  |           | interceptor 8451 in the City of New Brighton Per CNA proposal dated  |                   |
|      |           |  |           | 7/16/04. Not to Exceed 24,929  |                   |
| 641  | 4/21/04   | CAMP DRESSER AND MCKEE INC   | S04003734 | Preliminary evaluation of flow attenuation facility  | \$24,500          |
| 641  | 4/29/04   | LAKE STATE REALTY SVC INC  | S04003894 | Appraisals fpr fee title Acquisition (Potential WWTP sites in Hastings)  | \$16,200          |
| 641  | 4/7/04    | MALACOLOGICAL CONSULTANTS  | S04002609 | A 2004 mussel translocation follow-up survey on Mississippi River mile 818.9.  | \$14,000          |
|      |           |  |           | This is required by the DNR mussel permit for installing the new plant   |                   |
| ]    |           |  |           | outfall pipe in the river. This task was not in the design/builder contracts   | }                 |
|      |           |  |           | scope of work and the design/builder will be completed by this date.   |                   |
|      |           |  |           | Refer to the consultants letter for details. The river mussel work is  |                   |
|      |           |  |           | tentatively scheduled for late May 2004 with a brief letter report within 2  |                   |
|      |           |  |           | weeks of completion for which payment will be made. The final report is  |                   |
|      |           |  |           | scheduled to be submitted by 10/1/2004. The cost shall be time and   |                   |
|      |           |  |           | material per the bid values. The cost shall not exceed \$14,000 unless   |                   |
|      |           |  |           | circumstances differ as described.   | ·                 |
| 610  | 2/12/04   | MILLS,PAMELA A   | S04001391 | For Professional Library Cataloging Services. Services will be performed   | \$10,400          |
|      |           |  |           | on an as-need basis, with no guaranteed minimum amount. Please   |                   |
|      |           |  |           | coordinate all work with the Council's Project Manager, Marcel Jouseau   |                   |
| 641  | 3/30/04   | SCOTT COUNTY PUBLIC WORKS DIVISION   | S04002908 | New Market Aerial Photography  | \$10,293          |
| 610  | 8/9/04    | COGNOS INC   | S04007035 | Training as Required   | \$10,000          |
| 610  | 5/19/04   | GOPHER STATE ONE CALL  | S04004527 | Gopher State One-Call Services as required for April 2004  | \$8,964           |

|      | Issue    |                                     | Reference |  |           |
|------|----------|-------------------------------------|-----------|--|-----------|
| Fund | Date     | Vendor                              | Number    | Item Description   | PO Amount |
| 610  | 6/16/04  | GOPHER STATE ONE CALL               | S04005450 | Gopher State One Call Services as Required May 2004  | \$8,461   |
| 610  | 7/14/04  | GOPHER STATE ONE CALL               | S04006289 | Gopher State One-call services as Required for June 2004   | \$7,865   |
| 641  | 5/4/04   | LAKE STATE REALTY SVC INC           | S04004164 | Easement Acquisition Appraisal Service for 7 Parcels   | \$7,600   |
| 641  | 7/12/04  | CLJ RIGHT OF WAY & REALTY           | S04006198 | Easement Negotiation Services - Elm Creek Interceptor Relocation 4 parcels at \$600 each   | \$7,550   |
| 610  | 8/18/04  | GOPHER STATE ONE CALL               | S04007348 | Gopher State One Call services for July 2004   | \$6,780   |
| 610  | 9/17/04  | GOPHER STATE ONE CALL               | S04008165 | Gopher State One-Call Services as required August 2004   | \$6,729   |
| 641  | 8/10/04  | BOLTON & MENK INC                   | S04007059 | Carver County Rural Growth Center WWTP Information and Analysis per proposal letter dated July 30, 2004. (letter is attached to the PO)  | \$6,200   |
| 641  | 10/29/04 | EVERGREEN LAND SERVICES CO          | S04009583 | Real Property and Sewer Easement Acquisition Assistance Services for Site C In Hugo as Per Attachment. (Scope of Work)   | \$6,000   |
| 610  | 10/21/04 | GOPHER STATE ONE CALL               | S04009335 | Gopher State One-Call Services as required September 2004  | \$5,707   |
| 641  | 10/28/04 | EMPIRE TOWNSHIP                     | S04009549 | Professional Planning and Services for Coordination of Empire WWTP Expansion and Outfall.  | \$5,000   |
| 610  | 10/4/04  | UNIV. OF MN/DEPT OF<br>ENTOMOLOGY   | S04008787 | Collect and analyze stream macroinvertebrate samples.  | \$4,857   |
| 610  | 5/13/04  | HEWLETT-PACKARD                     | S04004411 | Hardware/Software Maint. Contract for June of o4 to May 31 of 05. Agreement # 93D65139D  | \$4,512   |
| 610  | 4/22/04  | GOPHER STATE ONE CALL               | S04003758 | Gopher State One-Call Services as required March 2004  | \$4,296   |
| 610  | 9/9/04   | CAMP DRESSER AND MCKEE INC          | S04007990 | Presentation & technical assistance on managed competition   | \$3,800   |
| 641  | 11/15/04 | GLACIAL RIDGE DRILLING &<br>TESTING | S04009978 | Gopher state one call; Mobilization - CME 75-HT truck mounted drill rig; HSA drill & sample 5-25' soil boring; clean up & Patch; Classification & final boring logs by registered P.E. | \$3,275   |
| 610  | 8/6/04   | DIALOG CORP, THE                    | S04007011 | Reactivate Service Agreement for Dialog July 2004 June 2005  | \$3,000   |
| 610  | 3/4/04   | GOPHER STATE ONE CALL               | S04002081 | Gopher State One Call Services for January 2004  | \$2,803   |
| 610  | 3/30/04  | GOPHER STATE ONE CALL               | S04002903 | Gopher State One-Call services as Required February 2004   | \$2,716   |
| 610  | 5/12/04  | HOWARD R GREEN CO                   | S04004407 | Consulting Engineer Services; NEFCO (no competitive process required)  | \$2,500   |
| 641  | 6/10/04  | SEBESTA BLOMBERG & ASSOC. INC       | S04005317 | Provide assistance and review regarding Cimlogic (now AutoCad Electrical 2004) application in record drawings/documents on the project.  | \$2,500   |
| 610  | 2/9/04   | IRISH & ASSOCIATES INC              | S04001205 | CONSULTING ENGINEERING SERVICES FOR I/I TASK FORCE   | \$2,500   |
| 610  | 9/8/04   | EMA SERVICES INC                    | S04007950 | CONSULTING SERVICES FOR ANALYSIS OF LOCAL 35 BIDDING COSTS NOT TO EXCEED \$2500  | \$2,500   |
| 610  | 12/20/04 | PROSOURCE TECHNOLOGIES INC          | S04011085 | Recording of Documents for Various Projects  | \$2,500   |
|      |          | Summary Total                       | Various   | Contracts Less Than \$2,500  | \$50,400  |

| Fund | Issue<br>Date | Vendor   | Reference<br>Number | Item Description  | PO Amount |
|------|---------------|--|---------------------|---|-----------|
|      | 177, 40       | The second secon | SUBTOTA             | L MCES FUNDS  | \$589,896 |
| 702  | 4/1/04        | International Transit Security   | 04P009              | ADA Field Audits  | \$48,960  |
|      | 4/29/04       | Zan Associates   | 04P013              | Central Corridor Project Management   | \$47,500  |
|      | 9/15/04       | Dorsey & Whitney LLP (Mpls)  | 04P137              | Legal Services - MTS Litigation and Procurement Matters                       | \$35,000  |
|      | 8/18/04       | CH2M Hill  | 04P084              | Blue Lake and Seneca WWTP Facility Plan Independent Technical Review          | \$24,814  |
|      | 10/21/04      | ArchWing Innovations, LLC  | 04P102              | Prepaid Benefits Website  | \$22,000  |
| 702  | 1/12/04       | TOLTZ KING DUVALL ANDERSON<br>& A  | T0000078909         | Design of lube and grease piping for South Garage                             | \$8,900   |
| 702  | 10/14/04      | WENCK ASSOC. INC   | T0000086481         | NICOLLET & HEYWOOD POTENTIAL HAP EMISSIONS - PER INVOICE # 402937             | \$5,300   |
| 702  | 2/16/04       | TOLTZ KING DUVALL ANDERSON<br>& A  | T0000079988         | floor inspections for South and MJR PER INV. #067123                          | \$4,980   |
| 702  | 4/23/04       | TOLTZ KING DUVALL ANDERSON<br>& A  | T0000081282         | Provide CADD floor plan for the Overhaul Base PER INV. #067423, 5/20/04       | \$4,980   |
| 702  | 7/13/04       | GENERAL CORROSION CORP   | T0000083470         | up-grade the cathodic protection system at the OHB                            | \$4,850   |
| 702  | 12/22/04      | PLUS RELOCATION SERVICES   | T0000089391         | MTC 0412222-MRB 12/22/04, RAYMOND ABRAHAM TEMP. LIVING EXP INVOICE 041222     | \$4,727   |
| 702  | 4/7/04        | WOLFGRAM/KNUTSON<br>ARCHITECTS LT  | T0000081020         | Design services for the prelim drawings for police station renov              | \$4,700   |
| 702  | 5/24/04       | WENCK ASSOC. INC   | T0000082046         | Petro fund application for 2004 MJR   | \$4,454   |
| 702  | 1/14/04       | CERES ENVIRONMENTAL SVSC   |                     | monitoring and maintenance for Sn through Dec 14 03                           | \$3,988   |
| 703  | 4/7/04        | CERES ENVIRONMENTAL SVSC   |                     | monthly maintenance and operations SN 1/15-2/14                               | \$3,988   |
| 702  | 1/23/04       | CERES ENVIRONMENTAL SVSC   | T0000079248         | monthly operation and Maintenance 12/15 to 1/14                               | \$3,988   |
| 702  | 1/20/04       | CERES ENVIRONMENTAL SVSC   | T0000079026         | operation and maintenance work at Snelling 10/15/03 - 11/14/03.               | \$3,988   |
| 702  | 2/16/04       | WOLFGRAM/KNUTSON<br>ARCHITECTS LT  | T0000079984         | Professional services for Police Station rehab                                | \$3,900   |
| 702  | 10/13/04      | KRAMER,KURT G  | T0000086386         | Design & Logistics for LRT Disaster Exercise                                  | \$3,750   |
| 702  | 11/24/04      | PLUS RELOCATION SERVICES   | T0000088901         | 041124-ADW STEVE BETHEL-TAX PREP,PAUL DENISON, GARRY LANE TEMP LIVING         | \$3,546   |
| 702  | 6/11/04       | CERES ENVIRONMENTAL SVSC   |                     | Monthly maintenance and testing 3/15/to 4/14 PER INV. #37111                  | \$3,240   |
| 702  | 10/29/04      | CERES ENVIRONMENTAL SVSC   | T0000087019         | Final maintenance and testing for Sn site - PER INVOICE # 38010               | \$3,240   |
| 703  | 7/14/04       | CERES ENVIRONMENTAL SVSC   |                     | maintenance and testing at Snelling for 6/15 to 7/14 PER INV. #37764          | \$3,240   |
| 702  | 2/2/04        | KNUTSON,JAMES  | T0000079560         | Final payment of Interior design services per proposal dated January 13, 2004 | \$3,234   |

|      | Issue    |  | Reference   |  |             |
|------|----------|--|-------------|--|-------------|
| Fund | Date     | Vendor   | Number      | Item Description   | PO Amount   |
| 702  | 9/7/04   | BERNARD JACOB ARCHITECTS   | T0000085170 | Rendering of security walkway  | \$3,176     |
|      |          | LTD  |             |  |             |
| 702  | 5/21/04  | KNUTSON, JAMES   | T0000082005 | Final payment of Interior Design Services per quote dated May 12, 2004 | \$3,099     |
| 702  | 6/29/04  | CERES ENVIRONMENTAL SVSC   | T0000083136 | maintenance and testing at Snelling for 4/15 to 5/14                   | \$3,060     |
| 702  | 10/14/04 | CERES ENVIRONMENTAL SVSC   | T0000086498 | Sept Maint and testing at Snelling FINAL                               | \$3,060     |
| 702  | 7/30/04  | CERES ENVIRONMENTAL SVSC   | T0000083975 | maintenance and testing od Snelling recovery system for 5/15/to6/14    | \$3,060     |
| 702  | 9/13/04  | CERES ENVIRONMENTAL SVSC   | T0000085338 | testing and maintenance for Snelling 7/15 to 8/14 PER INV. #37849      | \$3,060     |
| 702  | 4/7/04   | CERES ENVIRONMENTAL SVSC   | T0000081019 | maintenance and testing at Sn 2/15-3/14                                | \$3,060     |
| 702  | 12/15/04 | MORRISON & ASSOCIATES INC  | T0000088570 | HR Consulting - PER LETTER DATED 11/15/04                              | \$3,038     |
| 702  | 6/29/04  | PROGRESSIVE CONSULTING   | T0000083127 | DESIGN OF CATCH BASIN AT FTH PER INV. #04019.01 (PARTIAL               | \$2,790     |
|      |          | ENGINEERS  |             | SHIPMENT PER JB)   |             |
|      |          | Summary Total  | Various     | Contracts Less Than \$2,500  | \$124,780   |
|      |          | SUBTO  | TAL METRO T | RANSIT OPERATING FUND  | \$413,449   |
|      |          | national and the community of the control of the co |             |  |             |
|      |          | The second secon | TOTAL       | ALL FUNDS  | \$2,168,318 |
|      |          |  | l .         |  | V2,130,010  |
|      |          |  |             |  |             |

# Report on Professional/Technical Services Activity - 2004 Contracts Greater than \$50,000

|      | Ref        |   | The Contract                            | Start    | End      | Contract    | Interested |           | Solicitation                  | A 1995 pp. — The second of the objects of the second of the objects of the second of t |
|------|------------|---|---|----------|----------|-------------|------------|-----------|-------------------------------|--|
| Fund | Number     | Description of Services   | Vendor                                  | Date     | Date     | Amount      |            | Proposers |                               | Evaluation Criteria Used   |
| 100  | 04P065     | Employee Benefits Consultant  | Deloitte & Touche LLP                   | 11/24/04 | 9/30/07  | \$235,000   | 11         | 5         | Formal RFP                    | Qualifications of the Proposer, Experience of the Proposer, Quality of the Proposal, Price   |
| 100  | 02P071B    | Employee Long Term Disability Insurance   | Hartford Life Group Sales<br>Department | 1/1/03   | 12/31/05 | \$200,000   | 12         | 6         | Formal RFP                    | Premium, Administration, Cost Control, Electronic Capability   |
| 100  | \$04003827 | Annual Maintenance for Peoplesoft - Benefits Admin.,<br>eDevelopment, Enterprise Portal, ePay, eRecruit,<br>Government Portal, Human Resources, Payroll, Time<br>& Labor (6/25/04 - 6/24/05)  | PEOPLESOFT                              | 4/23/04  |          | \$180,180   |            |           | Sole source                   | ·  |
| 100  | S04007552  | Hardware and Software Maintenance for years 2 and 3 for NETAPPS   | COMPAR                                  | 9/29/04  |          | \$138,823   |            |           | Joint Purchasing<br>Agreement |  |
| 100  | S04003472  | Oracle Support Renewal # 1697116 for period May 23, 2004 to July 31, 2005 (See attached quote)  | ORACLE CORP                             | 4/15/04  |          | \$129,241   |            |           | Sole source                   |  |
| 100  | S04001223  | Annual Maintenance Agreement for period 3/06/04 to 3/05/05  | SYNERGEN ASSOC.<br>INC                  | 2/9/04   |          | \$128,843   |            |           | Sole source                   |  |
| 100  | S04005553  | MNT-005654-001 Netware 6.5 1-User Maintenance   | SOFTWARE HOUSE<br>INTL                  | 6/29/04  |          | \$109,906   |            |           | Joint Purchasing<br>Agreement |  |
| 100  | 04P057-B   | Labor Negotiator for ATU, TMSA, and MANA  | Smith Parker P.L.L.P.                   | 11/1/04  | 12/31/05 | \$100,000   | 14         | 8         | Formal RFP                    | Qualifications of the Proposer, Experience of the Proposer, Price  |
| 100  | S04001994  | For the services of Jim Wilson. Consultant shall: evaluate issues related to the Council's use of its PeopleSoft HRIS Benefits Module; provide assessments and recommendations; and work with the Council's HR Director and CFO to develop a long term work plan. | SOFT LINK SOLUTIONS<br>INC              | 3/2/04   | 12/31/04 | \$99,960    | 3          | 3         | Proposals                     | Qualifications, experience, availability, price  |
| 100  | 03P103     | Selection of flexible Healthcare & Dependent Care<br>Spending Account Administration  | Acclaim Benefits                        | 1/8/04   | 5/1/07   | \$99,000    | 8          | 5         | Proposals                     | Quality, Experience, Administrative Procedures -<br>Technical and Electronic Capabilities & Price  |
| 100  | 04P057-A   | Labor Negotiator for AFSCME and Pipefitters   | Frank Madden &<br>Associates            | 10/21/04 | 12/31/05 | \$90,000    | 14         | 8         | Formal RFP                    | Qualifications of the Proposer, Experience of the Proposer, Price  |
| 100  | 03P094     | MetroGIS - Improving Efficiencies   | Richardson, Richter & Associates, Inc.  | 2/6/04   | 12/31/08 | \$80,000    | 62         | 3         | Formal RFP                    | Quality, Qualifications, Experience, Price   |
| 100  | S04004087  | Services related to Benefits Issues for RA Labor<br>Negotiations.   | DELOITTE AND<br>TOUCHE LLP              | 5/3/04   |          | \$75,000    |            |           | Sole source                   |  |
| 100  | \$04002883 | Services related to Benefits Issues for ATU<br>Negotiations.  | DELOITTE AND<br>TOUCHE LLP              | 3/29/04  |          | \$67,857    |            |           | Sole source                   |  |
| 100  | 04P132     | Woodbury Lift Station   | Dorsey & Whitney LLP (Mpls)             | 9/15/04  | 8/30/05  | \$65,000    | 3          | 3         | Proposals                     | Knowledge of key personnel, general experience of firm   |
| 100  | S04002663  | Actuarial calculations for ES during labor negotiations in 2004.  | MERCER HUMAN<br>RESOURCES<br>CONSULTING | 3/23/04  |          | \$50,000    |            |           | Sole source                   |  |
| 100  | 05P030     | Peoplesoft Financials Upgrade   | PeopleSoft USA, Inc.                    | 12/2/04  | 12/31/05 | \$120,000   |            |           | Sole source                   |  |
| 253  | 04P104     | Office Building Rehabilitation Design Services  | Wold Architects and<br>Engineers        | 10/19/04 | 8/31/06  | \$770,000   | 71         | 14        | Formal RFP                    | Quality, Qualifications, Experience  |
| 253  | 04P105     | Space Planning Consultant   | SmithGroup, Inc.                        | 10/13/04 | 8/31/06  | \$90,150    | 74         | 15        | Proposals                     | Specialized Experience, Competence, Work Plan  |
|      |            | SUBTOTAL GENERAL FUNDS  |   |          |          | \$1,968,810 |            |           | 1                             |  |
| 201  | 02P139     | Development of a Regional Freight Planning Model  | SRF Consulting Group,<br>Inc.           | 3/10/04  | 11/30/04 | \$75,000    | 8          | 5         | Proposals                     | Completeness of proposal, specialized experience, previous direct or related experience, conceptual and technical approach, capacity to perform the work, past record of performance   |
| 202  | S04004793  | Software Maintenance Agreement which includes Pass, Pass Malteze and Pass-Web; Schedule & Dispatching, Base License: Up to 4000-4999 trips for 57 workstations. For the period July 1, 2004 through June 30, 2005.  | TRAPEZE SOFTWARE<br>GROUP INC           | 5/25/04  |          | \$93,169    | -          |           | Sole source                   |  |

# Report on Professional/Technical Services Activity - 2004 Contracts Greater than \$50,000

|      | Ref       |  | Consulfication (1997)                              | Start    | End      | Contract    | Interested |           | Solicitation | Control City (pink) at the second of the sec |
|------|-----------|--|--|----------|----------|-------------|------------|-----------|--------------|--|
| Fund | Number    | Description of Services  |  | Date     | Date     | Amount      | Vendors    | Proposers | Method       | Evaluation Criteria Used   |
|      | 04P023    | VanGo! Program   | VPSI inc.  | 1/1/04   | 12/31/05 |             |            |           | Sole source  |  |
| 237  | 03P089    | Family Affordable Housing Program - Property Management Services                                     | Cedar Management Inc.                              | 4/1/04   | 12/31/08 | \$1,018,169 | 9          | 4         | Formal RFP   | Demonstrated successful experience of the proposer, commitment to the project, capability and experience of personnel, quality and strength of management reporting systems, overall financial and managerial health of the Proposer, Proposed fee   |
|      | 1         | SUBTOTAL HRA / FAHP FUN  | -  |          |          | \$0         |            | 1         |              | and the same of th |
| 610  | 02P136    | LIMS Upgrade   | Thermo Electron                                    | 9/29/04  | 9/29/07  | \$75,000    |            |           | Sole source  |  |
| 610  | S04002301 | Wonderware Site Support Agreement per Contract #36753 for a one year period beginning March 8, 2004. | GS SYSTEMS   | 3/11/04  |          | \$74,043    |            |           | Sole source  |  |
| 631  | 03P100    | MCES Security Improvements   | CH2M Hill  | 8/19/04  | 12/31/06 | \$834,185   | 31         | 6         | Formal RFP   | Quality of proposal, qualifications of proposer, experience of proposer, price of proposal   |
| 631  | 04P005    | Interceptor System Standby Power Improvements  | Sebesta Blomberg & Associates, Inc.                | 7/28/04  | 12/31/07 | \$433,000   | 30         | 8         | Formal RFP   | Qualifications, Quality, Experience, Price   |
| 631  | 03P066    | Elm Creek Interceptor Relocation   | Bonestroo Rosene<br>Anderlik & Associates,<br>Inc. | 2/24/04  | 6/30/06  | \$273,256   | 27         | 9         | Formal RFP   | Quality, Qualifications, Exp. & Price  |
| 631  | 03P068    | Comprehensive Facilities Plan for Oakdale and Point Douglas Road Lift Station Improvements           | Bonestroo Rosene<br>Anderlik & Associates,<br>Inc. | 2/10/04  | 6/15/05  | \$218,154   | 27         | 4         | Formal RFP   | Qualifications, Quality, Experience, Price   |
| 631  | 04P074    | Interceptor 1-VH-422 Improvements  | CNA Consulting, Inc.                               | 8/17/04  | 7/31/06  | \$147,231   |            |           | Sole source  |  |
| 631  | 04P039    | Interceptor 7073 Improvements  | Edwards & Kelcey                                   | 4/12/04  | 12/31/05 | \$83,264    |            |           | Sole source  |  |
| 631  | 04P113    | Land Survey and CAD Services for Blue Lake and<br>Seneca   | Sunde Land Surveying,<br>LLC                       | 11/10/04 | 4/30/05  | \$72,125    | 4          | 4         | Proposals    | Specialized experience and professional competence, ability of the proposer to perform the work within the time limitations, project cost, weighted against project scope and concept  |
| 641  | 03P093    | Blue Lake Plant Improvements and Seneca<br>Disinfection and Phosphorous                              | Brown and Caldwell                                 | 1/22/04  | 8/31/05  | \$868,608   | 34         | 4         | Formal RFP   | Quality, Qualifications, Experience, Price   |
| 641  | 04P028    | NE Interceptor Improvements  | Camp Dresser & McKee<br>Inc. (CDM)                 | 6/17/04  | 12/31/06 | \$747,660   | 27         | 3         | Formal RFP   | Quality, Qualifications, Experience, Price   |
| 641  | 04P035    | MWWTP Odor Control Improvements  | Camp Dresser & McKee<br>Inc. (CDM)                 | 11/3/04  | 10/31/06 | . \$509,088 | 29         | 3         | Formal RFP   | Experience, Qualification Quality, Price   |
| 641  | 03P116    | Northwest Interceptor Improvements   | Brown and Caldwell                                 | 3/19/04  | 3/31/05  | \$247,875   | 31         | 2         | Formal RFP   | Quality of proposal, qualifications of Proposer, experience of Proposer, and price of proposal.  |
| 641  | 04P064    | Mound Lift Station L-25 Relocation Project   | Howard R. Green<br>Company                         | 7/13/04  | 2/28/06  | \$124,505   | ·          |           | Sole source  |  |
| 641  | 04P055    | Inspection of 1-MN-320 and 1-MN-300  | Severn Trent Pipeline<br>Services                  | 10/7/04  | 2/28/05  | \$97,000    | 12         | 3         | Formal RFP   | Quality, Qualifications, Experience, Price   |
| 641  | 04P026    | PM Database  | Harte Digital                                      | 8/20/04  | 1/31/06  | \$92,305    | 29         | 3         | Formal RFP   | Exp., Qualifications, Quality & Price  |
| 641  | 03P099    | Minnesota River Oxygen Dynamics Assessment   | HydrO2 Water Quality<br>Associates                 | 5/24/04  | 3/31/07  | \$65,900    | 15         | 1         | Proposals    | Qualifications, Price, Exp. & Quality  |
| 820  | 02P070    | Scheduling and Operations Application Replacement  | GIRO, Inc.   | 2/3/04   | 12/31/06 | \$1,566,520 | 28         | 2         | Formal RFP   | Responsiveness, Features, Implement Plan,<br>Experience, Qualifications, Price   |
|      | 03P128    | South St. Paul Forcemain Improvement   | Howard R. Green<br>Company                         | 12/14/04 | 4/1/10   | \$1,047,989 | 14         | 2         | Formal RFP   | Quality of proposal, qualifications of Proposer, experience of Proposer, and price of proposal.  |
|      | 04P015A   | Master Contracts - Interceptor Rehab   | Brown and Caldwell                                 | 10/29/04 | 10/31/07 | \$200,000   | 62         | 17        | Formal RFP   | Experience, Quality, Key Personnel, Location, Price  |

# Report on Professional/Technical Services Activity - 2004 Contracts Greater than \$50,000

|      | Ref     |   |  | Start    | End      | Contract     | Interested |           | Solicitation |  |
|------|---------|---|--|----------|----------|--------------|------------|-----------|--------------|--|
| Fund | Number  | Description of Services                             | Vendor   | Date     | Date     | Amount       | Vendors    | Proposers | Method       | Evaluation Criteria Used   |
|      | 04P015B | Master Contracts - Interceptor Rehab                | Bonestroo Rosene<br>Anderlik & Associates,<br>Inc. | 11/5/04  | 10/31/07 | \$200,000    | 62         | 17        | Formal RFP   | Experience, Quality, Key Personnel, Location, Price  |
|      | 04P015D | Master Contracts - Interceptor Rehab                | Howard R. Green<br>Company                         | 11/19/04 | 10/31/07 | \$200,000    | 62         | 17        | Formal RFP   | Experience, Quality, Key Personnel, Location, Price  |
|      | 04P015E | Master Contracts - Interceptor Rehab                | Earth Tech   | 10/29/04 | 10/31/07 | \$200,000    | 62         | 17        | Formal RFP   | Experience, Quality, Key Personnel, Location, Price  |
|      | 04P015G | Master Contracts - Interceptor Rehab                | Bolton & Menk, Inc<br>Chaska                       | 11/5/04  | 10/31/07 | \$200,000    | 62         | 17        | Formal RFP   | Experience, Quality, Key Personnel, Location, Price  |
| ·    | 04P015H | Master Contracts - Interceptor Rehab                | Short Elliott Hendrickson,<br>Inc. (SEH)           | 11/5/04  | 10/31/07 | \$200,000    | 62         | 17        | Formal RFP   | Experience, Quality, Key Personnel, Location, Price  |
|      | 04P015C | Master Contracts - Interceptor Rehab                | CNA Consulting, Inc.                               | 12/2/04  | 10/31/07 | \$200,000    | 62         | 17        | Formal RFP   | Experience, Quality, Key Personnel, Location, Price  |
|      |         | SUBTOTAL MCES FUNDS                                 | E. C. Communication                                |          |          | \$8,977,708  |            |           |              |  |
| 710  | 04P059  | County Road 73 and I-394 Park & Ride                | Short Elliott Hendrickson,<br>Inc. (SEH)           | 9/8/04   | 12/31/06 | \$249,478    | 10         | 4         | Formal RFP   | Qualifications of the Proposer, Experience of the Proposer, Quality of the Proposal, Price |
| 710  | 03P095  | Interactive Voice Response System Replacement       | Digital DataVoice                                  | 6/25/04  | 12/31/06 | \$208,360    |            |           | Sole source  |  |
|      | 04P078  | Midtown Exchange Transit Station - Lake and Chicago | Hay Dobbs  | 12/17/04 | 12/31/05 | \$82,850     | 42         | 5         | Formal RFP   | Quality of proposal, qualifications of proposer, experience of proposer                    |
|      |         | SUBTOTAL METRO TRANSIT OPER                         | ATING FUND   |          |          | \$540,688    |            |           |              | Johnson & Adjit China  |
|      |         | TOTAL ALL FUNDS                                     |  |          |          | \$12,505,375 |            |           |              |  |

# Draft Report on Professional/Technical Services Activity - 2005 Contracts Less than \$50,000

|      | Expense | laoto      | Ecoc than you, ou                        |            |   |            |
|------|---------|------------|--|------------|---|------------|
| Fund | Type    | Issue Date | Vendor                                   | PO Number  | Description of Services   | Amount     |
| 100  | 5222    | 11/14/05   | SYBASE INC                               | S05010046  | 12600 Adaptive Server Enterprise IBM-AIX 12/11/05 to 12/10/06   | \$49,635   |
| 100  | 5204    | 3/3/05     | SYBASE                                   | S05001990  | Consulting for TIS - Workarounds  | \$48,600   |
| 100  | 5222    | 10/18/05   | THERMO ELECTRON CORP                     | \$05009135 | L-SM-01 SampleManager Concurrent Single User License (includes: SampleManager Server, Audit Trail, SMW, and Sm Reporter Development License   | \$40,714   |
| 100  | 5222    | 6/27/05    | ENVIRONMENTAL SYSTEMS RESEARCH INSTITUTE | S05005568  | Maintenance for: ArcInfo, Network Floating, ArcView Single, ArcView Concurrent, ArcGIS 3D, ArcSDE Developer, ArcGIS Spatial Analyst, ArcGIS Geostatistical Analyst, ArcPad 6.0, ArcIMS, ArcGIS Publisher for period 10/10/2005 to 9/30/2006 | \$40,000   |
| 100  | 5204    | 9/28/05    | NET2NET SOLUTIONS INC                    | S05008546  | Provide consulting services to assist the Council with server move.   | \$39,375   |
| 100  | 5222    | 5/20/05    | EMBARCADERO TECHNOLOGIES INC             | S05004472  | 5786 DB Artisan Pro for Sybase/MS SQL-Concurrent  | \$37,500   |
| 100  | 5222    | 2/18/05    | GROUP 1 SOFTWARE                         | S05001604  | Maintenance for 3/31/99 Purchase Covers period 3/31/2005 through 3/31/2006  | \$34,498   |
| 100  | 5222    | 11/14/05   | TRAPEZE SOFTWARE GROUP INC               | S05010048  | ATIS - Agent/Web Base License System Maintenance  | \$33,075   |
| 345  |         | 6/1/2005   | Elert & Associates                       | 05P035     | Audio Visual Consulting Services - 390 N. Robert Street Office Building   | \$32,600   |
| 100  | 5204    | 6/8/05     | PRACTICAL COMMUNICATIONS INC             | S05004977  | Communications trainer and consultant for a three-year period per proposal dated April 14, 2005: LOD Approximately 5 workshops; Community Development - Consultation on comprehensive planning documentation                                | \$28,000   |
| 100  | 5204    | 11/3/05    | SOFTLINK SOLUTIONS                       | S05009800  | Provide development support for PeopleSoft 8.8 Financials upgrade.  | \$28,000   |
| 100  | 5222    | 3/1/05     | KNOWLEDGE FRONT INC                      | S05001885  | ForeSight Enterprise Unit set-up 10 Enterprise units  | \$27,950   |
| 100  | 5222    | 4/19/05    | ENFOTECH                                 | S05003394  | Technical support and maintenance fee for PACS2000 for period 5/1/2005 to 4/30/2006   | \$25,000   |
| 100  | 5222    | 8/3/05     | VERITAS SOFTWARE GLOBAL CORP             | S05006737  | W113918-200 NetBackup Server Windows, Enterprise Server v 5.0   | \$24,997   |
| 100  | 5204    | 8/4/05     | AERITAE CONSULTING GROUP LTD             | S05006807  | Performance Monitoring of Network at 2 Transit Garages, for issues resulting from Server Consolidation  | \$24,850   |
| 100  | 5219    | 8/12/05    | INSURANCE OVERLOAD SYSTEMS               | S05007018  | Temporary Claim's Representative for Risk Management; Bill Rate \$34.00/Hour  | \$23,000   |
| 100  | 5222    | 7/25/05    | DATALINK                                 | S05006435  | Onsite Service for EMC F4500 populated with qty 40 73GB Drives  | \$18,547   |
| 100  | 5204    | 9/8/05     | MERCER HUMAN RESOURCES CONSULTING        | S05007877  | Provide consulting services   | \$18,000   |
| 100  | 5222    | 3/30/05    | MIDWAVE                                  | \$05002801 | CPES-SS Premium Software Subscription and Support (24x7) (April 1 2005 to April 1 2005)   | \$17,754   |
| 100  | 5204    | 10/5/05    | ORACLE USA INC                           | S05008720  | Peoplesoft Consultant   | \$17,688   |
| 100  | 5222    | 11/2/05    | MICRO FOCUS                              | S05009722  | Server Express Support RS6000 AIX 5.2 (December 22 to November 13, 2007)  | \$17,678   |
| 345  | 5214    | 9/26/05    | SPACE PLANS INC                          | S05008441  | Design Services related to 390 North Robert Street project  | \$15,000   |
| 100  | 5214    | 2/2/05     | BROWNSWORTH INC                          | \$05001068 | Project management, general reconfiguration, and moving services for 390 N. Robert  | \$15,000   |
| 100  | 5214    | 10/11/05   | FRANK MADDEN & ASSOCIATES                | \$05008869 | Arbitration services  | \$15,000   |
| 100  | 5222    | 4/19/05    | COGNOS INC                               | S05003393  | NT Intel Impromptu Web Reports User Pack Standard Support Renewal   | \$14,980   |
| 100  | 5222    | 6/27/05    | SOFTWARE HOUSE INTL                      | S05005570  | Magic Service Desk Suite (June 21, 2005 to June 30, 2006)   | \$14,389   |
| 100  | 5222    | 6/29/05    | SYNTAX INC                               | S05005681  | Citrix Metaframe Software Maintenance Subscription Advantage Annual Renewal   | \$12,750   |
| 100  | 5204    | 7/1/05     | STATE OF MN GOVERNOR'S OFFICE            | S05005787  | FY06 portion of interagency lobbying agreement for Washington DC office   | \$10,727   |
| 100  | 5222    | 8/11/05    | SYNTAX INC                               | S05007006  | Citrix Software Maintenance Subscription Advantage Renewal for the period 7/15/05 - 7/15/06   | \$10,000   |
| 100  | 5222    | 8/3/05     | SYBASE INC                               | S05006738  | Sybase Powerbuilder Enterprise  | \$9,675    |
| 100  | 5222    | 2/18/05    | SYBASE INC                               | S05001615  | Sybase: Power Designer Data (Covers Period 3/4/2005 through 3/3/2006)   | \$9,605    |
| 100  | 5214    | 4/20/05    | KROLL ONTRACK INC                        | S05003339  | Consulting for Data Recovery necessary for ES legal Investigation. Estimate not to exceed \$10,000  | \$9,600    |
| 100  | 5222    | 3/1/05     | BUSINESS OBJECTS AMERICAS                | S05001870  | Crystal Enterprise 10 Professional Concurrent Access License Software Updates   | \$8,610    |
|      | NOTE    |            |  |            | 44.45   | 40/00/0005 |

Draft Report on Professional/Technical Services Activity - 2005 Contracts Less than \$50,000

| Fund                                    | Expense<br>Type | Issue Date | Vendor   | PO Number  | Description of Services  | Amount    |
|---|-----------------|------------|--|------------|--|-----------|
| 100                                     | 5222            | 8/16/05    | SYBASE INC                                       | S05007101  | ASE Workplace IBM-AIX Extended Support Contract for periods 7/29/05 to 7/28/06.  | \$8,348   |
| 100                                     | 5204            | 6/13/05    | SYNTAX INC                                       | S05005077  | Design and build two terminal servers with MetaFrame.  Design and build two Web Interface Servers and design and build two CSG Servers   | \$8,182   |
| 100                                     | 5214            | 8/24/05    | STATE OF MN/OFFICE OF ENTERPRISE<br>TECHNOLOGIES | S05007375  | Advisor level seat holder subscription to Gartner Core Research (9/1/05 to 8/31/06)  | \$7,550   |
| 100                                     | 5204            | 11/23/05   | ROWEKAMP ASSOC                                   | S05010330  | Intro to Arc GIS I 2-day class, December 6 & 7, 2005.<br>Introduction to Arc GIS II, 3-day class December 13, 14, 15, 2005   | \$7,250   |
| 100                                     | 5204            | 7/20/05    | ELERT AND ASSOC                                  | S05006261  | Consulting work done on the new building to review wireless, cabling, and to recommend some move of technology equipment.  | \$7,200   |
| 100                                     | 5204            | 7/27/05    | DATALINK   | S05006514  | Datalink Professional Services for installation assistance with NetBackup 5.1, modification of SAN   | \$6,767   |
| 100                                     | 5214            | 1/10/05    | KNOWLEDGE FRONT INC                              | S05000250  | ForeSight Service - Enterprise, Web and Up/Down for period 1/1/05 to 2/28/05   | \$6,400   |
| 100                                     | 5214            | 1/27/05    | MINNEAPOLIS HEART INSTITUTE FOUNDATION           | S05000857  | 2005 Quarterly Blood Pressure Screenings - 2005 (RA)   | \$6,000   |
| 100                                     | 5214            | 11/30/05   | FISHER,AMY                                       | S05010445  | CONSULTANT TIME NOT TO EXCEED \$6000 (150 HR @ \$40/HR)  | \$6,000   |
| 100                                     | 5204            | 8/25/05    | CISCO INC  | S05007404  | Consulting for Oracle Application Server issues  | \$5,600   |
| 100                                     | 5222            | 6/9/05     | SOFTWARE HOUSE INTL                              | S05005029  | SUSE Linux Enterprise Server 9 for X86 and for AMD64 July 1, 2005 to June 30, 2006   | \$5,308   |
| 100                                     | 5219            | 11/10/05   | APPLEONE EMPLOYMENT SVCS                         | S05009650  | Temporary Employee Services as required for HR Benefits Department Term 11/1/05 through 12/31/05 @ \$14.43/hour  | \$5,000   |
| 100                                     | 5204            | 11/30/05   | JESSON & PUST PA                                 | S05010348  | Blue Lake. Inv# 1102. MCES issue   | \$4,750   |
| 100                                     | 5222            | 1/12/05    | BUREAU OF NATIONAL AFFAIRS, TH                   | S05000370  | ELCD 15 Environment Library on CD, 2-19-05 to 2-19-06  | \$4,593   |
| 100                                     | 5222            | 4/13/05    | SOFTWARE HOUSE INTL                              | S05003263  | Symantec Ghost Solution Suite (v.1.0), 1 year upgrade plan (renewal - 4/30/2005 to 4/29/2006)  | \$4,500   |
| 100                                     | 5222            | 3/3/05     | INMAGIC INC                                      | \$05002008 | NMAGIC CS Workgroup CS10-150-5410 2005 Software Maintenance & Support Contract (4/1/2005 to 3/31/2006)   | \$4,000   |
| 100                                     | 5222            | 11/30/05   | INFORMATIVE GRAPHICS CORP                        | S05010486  | Priority Plan contract for Net-It Central (12/19/2005 to 12/18/2006)   | \$3,999   |
| 100                                     | 5204            | 6/8/05     | JESSON & PUST PA                                 | S05004975  | Metro Transit issue: Inv # 924. Apr 6, 05 - May 31. 05. Billed June 2nd; Rec'vd June 3, 2005.  | \$3,540   |
| 100                                     | 5222            | 5/11/05    | ZASIO ENTERPRISES INC                            | S05004184  | Annual Maintenance and Support for Versatile (6/1/05 to 5/31/05)   | \$3,532   |
| 100                                     | 5204            | 4/19/05    | PRACTICAL COMMUNICATIONS INC                     | S05003403  | Training tuition for the class, Language Control: Structure and Spin   | \$3,300   |
| 100                                     | 5204            | 7/15/05    | ORACLE USA INC                                   | S05006122  | Airfare, Ground Transportation, Lodging, Meals and misc. expenses related to Contract 05P030, but not covered under the contract.  | \$3,065   |
| 100                                     | 5204            | 9/26/05    | APPLAUSE INC                                     | S05008416  | One-day workshop teaching presentation skills for Leadership Challenge participants  | \$2,950   |
| 100                                     | 5222            | 2/18/05    | SAFE SOFTWARE INC                                | S05001600  | Annual Maintenance Contract for FMe Server for Unix (4-1-2005 to 3-31-2006)  | \$2,800   |
| 345                                     | 5214            | 7/22/05    | INTEREUM PARTNERS                                | S05006377  | Design services related to cubicle changes and optimizing usage of existing product in the furniture plans for 390 North Robert St   | \$2,700   |
| 100                                     | 5214            | 4/19/05    | ATOMZ.COM  | S05002367  | Annual software license renewal for Metropolitan Council's web site search engine. Term of agreement 3/15/05 - 3/14/06   | \$2,625   |
| 100                                     | 5214            | 2/1/05     | LANDKAMER, JEANNE                                | S05000280  | Writing articles for Directions newsletter for Feb - April editions  | \$2,500   |
| 100                                     | 5214            | 4/20/05    | LANDKAMER, JEANNE                                | S05003456  | Writing articles for May - July issues of Directions newsletter.   | \$2,500   |
| 100                                     | 5214            | 5/11/05    | LANDKAMER, JEANNE                                | S05004159  | Writing and editing of the 2005 Metropolitan Council fact sheets.  | \$2,500   |
| 100                                     | 5214            | 6/6/05     | LANDKAMER, JEANNE                                | S05004923  | Editing of the Directions newsletter May - June 2005   | \$2,500   |
| *************************************** |                 |            | Summary Total - Contracts Less Than \$2,500      | Various    |  | \$86,810  |
|   |                 |            | SUBTOTAL GENERAL FUNDS                           |            | Marie State Control of the Control o | \$995,565 |

### Draft Report on Professional/Technical Services Activity - 2005 Contracts Less than \$50,000

|            | COILL           | acis       | Less man 450,000                                      |           |   |  |
|------------|-----------------|------------|---|-----------|---|--|
| Fund       | Expense<br>Type | Issue Date | Vendor  | PO Number | Description of Services   | Amount                                 |
| 201        | 5204            | 6/14/05    | SRF CONSULTING GROUP                                  | S05005147 | Twin Cities Regional Model Review and Validation Checks   | \$49,800                               |
| 201        |                 | 4/1/2004   | Trapeze Software Group, Inc.                          | 04P141    | Trapeze Software Group Maintenance Agreement  | \$30,000                               |
| 201        | 5214            | 2/1/05     | TRAPEZE SOFTWARE GROUP                                | S05001027 | RidePro Web Maintenance and Telephone support for March 2004 thru February 2005   | \$10,000                               |
| 201        | 5214            | 2/15/05    | TRAPEZE SOFTWARE GROUP INC                            | S05001417 | RidePro LAN Maintenance and Telephone Support for March 1,2005 thru February 28, 2006   | \$10,000                               |
| 201        | 5214            | 5/27/05    | UNIV OF MN/MN CTR FOR SURVEY RESEARCH                 | S05004686 | Inclusion of questions in the 2005 Twin Cities Area Survey on the topic of transportation.  | \$4,620                                |
| 201        | 5222            | 2/1/05     | SPSS INC  | S05001025 | Software Maintenance thru 02-01-2006  | \$3,698                                |
|            |                 |            | Summary Total - Contracts Less Than \$2,500           | Various   |   | \$7,215                                |
|            | 5               | UBTOTA     | L TRANSPORTATION REVENUE FUNDS                        |           |   | \$115,333                              |
|            |                 |            |   |           |   |  |
| 237        | 5214            | 3/24/05    | SCHAFFER, DAVE  | S05002681 | Capital Improvement needs assessment for the Family Affordable Housing Program  | \$9,960                                |
| 234        | 5214            | 1/6/05     | YANNARELLY,JIM  | S05000195 | Conduct Lead-Safe Work Practices Training at Dakota County training location in Eagan   | \$7,500                                |
|            |                 |            | Summary Total - Contracts Less Than \$2,500           | Various   |   | \$1,864                                |
|            |                 |            | SUBTOTAL HRA / FAHP FUNDS                             |           |   | \$19,324                               |
| 5.20.00.00 |                 |            |   |           |   | ************************************** |
| 6xx        |                 | 2/7/2005   | Bonestroo Rosene Anderlik & Associates, Inc.          | 05P003    | Lift Station Site Survey  | \$38,456                               |
| 610        | 5214            | 3/15/05    | PERSONNEL DECISIONS INTL                              | S05002352 | Leadership Assessment for BUC selection **NOT TO EXCEED \$25,000**  | \$25,000                               |
| 610        | 5204            | 9/29/05    | EXPERT OJT ,  | S05008576 | 05P063 Structured on the Job Training Services as detailed in ExpertOJT's proposal dated July 22, 2005 and the Council's standard PTS terms and conditions.                               | \$23,550                               |
| 610        |                 | 10/3/2005  | EXPERT OJT  | 05P063    | Consulting Services Development and Implementation of a Structured on the Job Training Program  | \$23,550                               |
| 610        | 5219            | 4/28/05    | KFORCE PROFESSIONAL STAFFING                          | S05003771 | Temporary Employee Services as Required for Metro Plant Lab, May 2, 2005 through July 31, 2005 - \$20/hour bill rate; Term extended through September, 2005.                              | \$21,900                               |
| 610        | 5214            | 10/26/05   | SYSTEMS IMPROVEMENT                                   | S05009505 | Provide two-days of in-house training for twelve persons in the use of TapRooT system.  | \$21,000                               |
| 641        | 5214            | 2/16/05    | LAMONTAGNE, PETER L                                   | S05001513 | Centrifuge optimization services at the Metro Plant - 3 weeks at \$6,200.00 /per week.  | \$18,984                               |
| 641        | 5214            | 8/15/05    | MN POLLUTION CONTROL AGENCY                           | S05007067 | Petroleum Brownfields Program Technical Review Of Response Action Plan For Interceptor #Msb-690 Diversion Project, W/Hourly Rate Of \$150.00.   | \$15,000                               |
| 610        | 5210            | 7/28/05    | UNIV OF MN/DEPT OF ENTOMOLOGY                         | S05006573 | Genus-level taxonomic identification of 16 Ponar macroinvertebrate samples.   | \$14,728                               |
| 641        | 5207            | 5/16/05    | LYNCH ASSOC   | S05004310 | Labor as follows: Develop Communications Plan, Public Information Meetings, Individual/Group Meetings, and Administration fee includes (billing, contracting and other issues) \$120/Hour | \$13,500                               |
| 610        | 5214            | 2/17/05    | MILLS,PAMELA A  | S05001544 | For Professional Library Cataloging Services. Services will be performed on an as-need basis, with no guaranteed minimum amount.  | \$12,012                               |
| 610        | 5204            | 8/24/05    | COGNOS INC  | S05007392 | Software upgrade, installation, testing, and technical support  | \$12,000                               |
| 641        | 5214            | 7/22/05    | JANIK PHD,JEFFREY                                     | S05006335 | Phytoplankton analyses for lower Minnesota River  | \$9,600                                |
| 641        | 5214            | 7/22/05    | MN POLLUTION CONTROL AGENCY                           | S05006389 | Technical Review For A No Association Determination Request For The Metropolitan Council Sewer Reconstruction Project In Mound Mn. Hourly Rate: \$120.                                    | \$8,340                                |
| 641        | 5214            | 5/24/05    | OLD REPUBLIC NATIONAL TITLE                           | S05004561 | Title Commitments for seventeen Maple Grove and Dayton Properties   | \$7,735                                |
| 610        | 5204            | 4/11/05    | NEUVEST   | S05003183 | Consultant Fees for Conducting a Neutral Workplace Investigation for Met. Council. INVOICE# 1199-247 dated 4/4/05 NeuVest File # 2101 41.5 hours @ \$180/hour                             | \$7,596                                |
| 610        | 5214            | 3/25/05    | HDR ENGINEERING INC                                   | S05002696 | Analyze existing structure to increase stack height. Job includes: Clerical (setup project): 1 hour @ \$65.00 =, Engineer, 12 hours @ \$120 = \$1440.00 and Expenses @ 10% = \$151.00,    | \$7,320                                |
|            | NOTE: 000E      | l d6       | want reflection 4d manths date through Neverthan 2005 |           | 14.17   | 12/20/2005                             |

### Draft Report on Professional/Technical Services Activity - 2005 Contracts Less than \$50,000

| Fund | Expense<br>Type | Issue Date | Tendor                                      | PO Number   | Description of Services   | Amount      |
|------|-----------------|------------|---|-------------|---|-------------|
| 610  | 5214            | 10/14/05   | WENCK ASSOC INC                             | S05009099   | Market Analysis for potential use of Waste Incinerator Ash from MCES plants   | \$6,400     |
| 610  | 5214            | 3/14/05    | APPLIED ENVIRONMENTAL SCIENCES              | S05002282   | Demolition inspection for Metro Plant Administration trailer PMC trailers, and N-Viro trailer. Inspect for asbestos, lead paint, mercury, light ballasts, fluorescent lights, refrigerants, and other hazardous materials. Provide separate report covering e | \$4,400     |
| 631  | 5214            | 9/8/05     | CNA CONSULTING ENGINEERS                    | S05007865   | CONSULTING SERVICES FOR EASEMENT PERMIT ON B.N.S.F. RAILROAD  | \$4,155     |
| 610  | 5204            | 4/11/05    | JESSON & PUST PA                            | S05003184   | Consultant Fees for ES Investigation INVOICE# 801 dated 3/10/05 12.70 hours @ \$150/hr  | \$3,813     |
| 610  | 5207            | 3/29/05    | HATCH MOTT MACDONALD                        | S05002758   | Tunneling-Seminar Services On June 10, 2005, To Include Professional Services And Expenses  | \$3,500     |
| 610  | 5207            | 3/29/05    | BRIERLEY ASSOC                              | S05002762   | Tunneling-Seminar Services On June 10, 2005, To Include Professional Services And Expenses  | \$3,500     |
| 605  | 5214            | 9/22/05    | HYDROQUAL INC                               | S05008359   | Assemble and transfer remaining files for Mississippi River model   | \$3,120     |
| 610  | 5214            | 6/6/05     | BAY WEST INC                                | S05004908   | Pump and Flush Nitric Tank  | \$2,996     |
| 610  | 5207            | 3/16/05    | BROWN AND CALDWELL                          | S05002384   | Professional services for Metro Council regarding individual on-site and wetland treatment systems in the developing rural area. Invoice 56M000012  | \$2,557     |
| 610  | 5214            | 5/31/05    | BHA GROUP INC                               | S05004743   | FBR baghouse #3 annual inspection per MPCA.   | \$2,500     |
| 641  | 5207            | 6/20/05    | XCEL ENERGY                                 | S05005353   | Review final application for connection for two 13.8 KV, 2000 KW Generators at Empire Wastewater Treatment Plant.   | \$2,500     |
|      |                 |            | Summary Total - Contracts Less Than \$2,500 | Various     |   | \$59,896    |
|      |                 |            | SUBTOTAL MGES FUNDS                         |             |   | \$379,609   |
| 702  | 5204            | 5/6/05     | CENTURY COLLEGE                             | T0000093383 | Facility Mechanic Certification Program per 4/4/05 proposal and revised 4/19/05.  | \$20,000    |
| 702  | 5204            | 1/12/05    | HANSON,BRUCE ALAN                           | T0000089317 | Police Background Investigations  | \$10,980    |
| 702  | 5204            | 1/12/05    | CULHANE,RALPH FRANCIS                       | T0000089472 | Police Background Investigations  | \$10,892    |
| 702  | 5204            | 3/3/05     | CAMPION BARROW & ASSOC INC                  | T0000091255 | Approx. 25 psychological exams per attached 6 letters dated Feb 23, 24, 25, 2005  | \$6,750     |
| 702  | 5204            | 4/7/05     | APPLIED ENGINEERING SERVICES INC            | T0000092422 | Environmental for hoist repair at OHB - INVOICE # 5008  | \$3,618     |
| 702  | 5204            | 10/6/05    | BERNARD JACOB ARCHITECTS LTD                | T0000097996 | Design Services For South Garage Dispatch Area  | \$3,493     |
| 702  | 5204            | 4/13/05    | WENCK ASSOC INC                             | T0000092613 | Testing at MJR while new contract is being processed - INVOICE # 500748   | \$3,231     |
| 702  | 5204            | 3/9/05     | WENCK ASSOC INC                             | T0000091431 | Maintenance and repair of system at MJR while bidding is in progress - INV.50043  | \$2,538     |
| 702  | 5214            | 5/25/05    | PICS SMARTCARD INC                          | T0000093961 | Fee for consultant services for the magnetic farecard project - INVOICE # 37456   | \$2,500     |
|      |                 |            | Summary Total - Contracts Less Than \$2,500 | Various     |   | \$66,264    |
|      |                 | SUBTOTA    | L METRO TRANSIT OPERATING FUND              | 100 E       |   | \$130,266   |
|      |                 |            | TOTAL ALL FUNDS                             |             |   | \$1.640.097 |

#### Draft Report on Professional/Technical Services Activity - 2005 Contracts Greater than \$50,000

|      | Reference  |  |   | Start    | End      |                 | Interested Evaluation   |
|------|------------|--|---|----------|----------|-----------------|---|
| Fund | Number     | Description of Services  | Vendor  | Date     | Date     | Contract Amount | Vendors Proposers Solicitation Method Criteria Used   |
| 100  | 05P037     | Property Management Services   | Kingwood Management, Inc.                                 | 07/01/05 | 12/31/06 | \$350,000       | Formal RFP  |
| 100  | 05P010     | insurance and Risk Broker  | Aon   | 10/06/05 | 10/31/08 | \$220,000       | Formal RFP  |
| 100  | 05P020     | Metropolitan Council v. Barr Engineering, Inc.   | Dorsey & Whitney LLP (Mpis)                               | 01/01/05 | 12/31/05 | \$185,000       | Sole source   |
| 100  | 05P025     | URS v. Periscope and Metropolitan Council  | Dorsey & Whitney LLP (Mpls)                               | 01/01/05 | 12/31/05 | \$125,000       | Sole source   |
| 100  | 05P080     | DOT and FTA Matters  | Patrick W. Reilly, Esq., Law Offices of Patrick W. Reilly | 07/18/05 | 12/31/06 | \$75,000        | Sole source   |
| 100  | 05P132     | Legal Services for Energy Matters  | Felhaber Larson Venion & Vogt                             | 10/20/05 | 10/31/06 | \$50,000        |   |
| 100  | 05P133     | Legal Services for Northstar Matters   | Rider Bennet Egan & Arundel                               | 09/20/05 | 9/30/06  | \$50,000        |   |
| 100  | 04P121     | Drug and Alcohol Testing Service   | Park Nicollet Health Services Occupational Medicine       | 03/08/05 | 2/28/08  | \$600,000       | Formal RFP  |
| 100  | 05P066     | EAP services for Council employees   | Dor and Associates  | 01/01/06 | 12/31/08 | \$225,000       | Formal RFP  |
| 100  | S05007413  | Server EE 8.8.0 (200 concurrent users)   | ORACLE USA INC  | 08/25/05 | 7/31/06  | \$221,713       | Sole source   |
| 100  | S05010343  | 2006 Annual Audit  | STATE OF MN/AUDITOR                                       | 11/23/05 |          | \$215,000       | Legislative Requirement   |
| 100  | S05001850  | 2005 Annual Audit  | STATE OF MN/AUDITOR                                       | 02/28/05 |          | \$204,000       | Legislative Requirement   |
| 100  | S05005457  | Software Maintenance and Support Fees pursuant to the term of the License Agreement            | S ORACLE USA INC  | 06/22/05 | 6/23/06  | \$192,527       | Sole source   |
| 100  | 05P021     | Marsh/Stars Risk Management Software Maintenance<br>Agreement                                  | CS STARS LLC  | 04/01/05 | 3/31/08  | \$155,901       | Sole source   |
| 100  | S05002060  | Renewal of Software Support Services for the period 3/6/05 to 3/05/06                          | SYNERGEN ASSOC INC  | 03/04/05 |          | \$135,265       | Sole source   |
| 100  | 05P044A    | Workers' Compensation Legal Services   | Bassford Remele, PA                                       | 07/01/05 | 6/30/08  | \$125,000       | Formal RFP  |
| 100  | \$05006697 | Novell BorderManager 3.8 1-User Maintenance  | SOFTWARE HOUSE INTL                                       | 08/02/05 | 6/30/06  | \$121,805       | Joint Purchasing  |
| 100  | 04P130     | Off-Site Records Storage   | Iron Mountain   | 05/18/05 | 3/31/08  | \$100,000       | Agreement<br>Formal RFP   |
| 100  | 05P089     | Temporary Professional Employee for P-Card Implementation Project                              | Certes Financiai Pros                                     | 09/12/05 | 2/28/06  | \$90,000        | Proposals   |
| 100  | 05P006     | E-Government Roadmap   | Strategic Computing Directions, Inc.                      | 04/07/05 | 7/31/05  | \$73,270        | Formal RFP  |
| 106  | S05003500  | Bloomberg Software Services & Equipment Service  | BLOOMBERG LP  | 04/20/05 |          | \$55,080        |   |
|      |            | SUBTOTAL GENERAL I   | FUND  | n a      |          | \$3,569,560     | and the state of the |
|      |            |  |   |          |          |                 |   |
| 201  | 05P075     | Transit Rider Survey   | SRF Consulting Group, Inc.                                | 09/26/05 | 6/30/06  | \$294,000       | Formal RFP  |
| 202  | 04P056A    | Metro Mobility Demand Contracts 2005 - 2010  | Transit Team, Inc.  | 07/01/05 | 6/30/10  | \$59,612,372    | Formal RFP  |
| 202  | 04P056B    | Metro Mobility Demand Contracts 2005 - 2010  | Laidlaw Transit Services Inc. (Mpls)                      | 07/01/05 | 6/30/10  | \$43,781,820    | Formal RFP  |
| 202  | 04P109     | Subsidy Agreement with DARTS for ADA Paratransit Service                                       | DARTS   | 01/01/05 | 12/31/05 | \$2,467,017     | Sole source   |
| 202  | 04P110     | Subsidy Agreement with H.S.I. for ADA Paratransit Service                                      | Human Services, Inc. (HSI)                                | 01/01/05 | 12/31/05 | \$488,400       | Sole source   |
| 202  | 05P026     | Travel Instructor  | Safe Travel   | 12/01/05 | 11/30/06 | \$220,682       | Formal RFP  |
| 202  | 04P043C    | Premium Same Day (PSD) Service Pilot Project   | Transportation Management Corporation                     | 02/17/05 | 6/30/05  | \$100,000       | Formal RFP  |
| 202  | S05005788  | Maintenance and base license for 57 work stations from July 2005 thru June 2006 invoice 055263 | TRAPEZE SOFTWARE GROUP INC                                | 07/01/05 |          | \$92,627        | Sole source   |
| 204  | 04P003     | West Metro Transit Service   | Laidlaw Transit Services, Inc. (Pittsburgh)               | 05/21/05 | 5/31/10  | \$6,109,964     | Formal RFP  |
| 204  | 04P002     | East Metro Transit Service   | Laidiaw Transit Services, inc. (Pittsburgh)               | 06/06/05 | 5/31/10  | \$3,780,756     | Formal RFP  |
| 204  | 04P004     | Hopkins Area Regular Route Transit Contract  | Laidlaw Transit Services, Inc. (Pittsburgh)               | 05/07/05 | 5/31/10  | \$3,107,849     | Formal RFP  |
|      |            | SUBTOTAL TRANSPORTATION SPECIA   | AL REVENUE FUNDS  | ing 2    |          | \$120,055,487   |   |
| 710  | 05P072     | i-35W and 46th Street Transit Station Design   | Short Elliott Hendrickson, Inc. (SEH)                     | 11/03/05 | 1/31/10  | \$344,010       | Formal RFP  |
| 702  | 04P108A    | Metro Transit Master Contracts - 2004  | Kimley-Hom and Associates, Inc.                           | 06/06/05 | 5/31/07  | \$200,000       | Formal RFP  |
| 702  | 04P108B    | Metro Transit Master Contracts - 2004  | •   | 06/27/05 | 5/31/07  |                 |   |
|      | 04P108B    | Metro Transit Master Contracts - 2004  Metro Transit Master Contracts - 2004                   | Short Elliott Hendrickson, Inc. (SEH)                     | 06/27/05 |          | \$200,000       | Formal RFP  |
| 702  |            | Little Canada Park & Ride Facility TH 36 / Rice Street / County                                | Bonestroo Rosene Anderlik & Associates, Inc.              |          | 5/31/07  | \$200,000       | Formal RFP  |
| 710  | 04P103     | Road B   | Bonestroo Rosene Anderlik & Associates, Inc.              | 05/11/05 | 6/30/07  | \$177,925       | Formal RFP  |

#### Draft Report on Professional/Technical Services Activity - 2005 Contracts Greater than \$50,000

| Fun   | Reference<br>d Number | Description of Services  | Vendor  | Start<br>Date | End<br>Date | Contract Amount | Interested Evaluation Vendors Proposers Solicitation Method Criteria Used |
|-------|-----------------------|--|---|---------------|-------------|-----------------|---|
| 825   |                       | Roof replacements on Ruter and Police Station and HVAC replacement at the Police Station | Howard R. Green Company                                   | 09/28/05      | 2/28/07     | \$176,969       | Formal RFP  |
| 702   | 04P108D               | Metro Transit Master Contracts - 2004  | EVS, Inc. (formerly Enviroscience)                        | 09/01/05      | 5/31/07     | \$150,000       | Formal RFP  |
| 702   | 04P108E               | Metro Transit Master Contracts - 2004  | Toltz, King, Duvali, Anderson and Associates, Inc. (TKDA) | 07/28/05      | 5/31/07     | \$150,000       | Formal RFP  |
| 833   | 04P041                | Inver Grove Heights Transit Center   | Bonestroo Rosene Anderilk & Associates, Inc.              | 04/28/05      | 1/31/08     | \$118,810       | Formal RFP  |
| 702   | 04P108F               | Metro Transit Master Contracts - 2004  | Edwards & Kelcey  | 06/01/05      | 5/31/07     | \$100,000       | Formal RFP  |
| 702   | 04P108G               | Metro Transit Master Contracts - 2004  | Hay Dobbs   | 06/08/05      | 5/31/07     | \$100,000       | Formal RFP  |
| 702   | 04P108H               | Metro Transit Master Contracts - 2004  | Howard R. Green Company                                   | 07/08/05      | 5/31/07     | \$100,000       | Formal RFP  |
| 702   | 04P108I               | Metro Transit Master Contracts - 2004  | LSA Design, Inc.  | 06/27/05      | 5/31/07     | \$100,000       | Formal RFP  |
| 702   | 04P108J               | Metro Transit Master Contracts - 2004  | SRF Consulting Group, Inc.                                | 06/01/05      | 5/31/07     | \$100,000       | Formal RFP  |
| 702   | 04P108K               | Metro Transit Master Contracts - 2004  | URS, Inc.   | 06/29/05      | 5/31/07     | \$100,000       | Formal RFP  |
| 702   | 05P031                | Metro Transit Temporary Payroll Manager  | Robert Half Management Resources                          | 04/04/05      | 9/30/05     | \$80,000        | Proposals   |
|       |                       | SUBTOTAL METRO TRANS   | IT FUNDS  |               |             | \$2,397,714     |   |
| 610   | 04P117                | Incinerator Ash Disposal   | Onyx FCR Landfill   | 03/08/05      | 12/31/06    | \$800,000       | Formal RFP  |
| 610   |                       | Rosemount Interceptor Lift Stations (L-74 and L-75)                                      | Howard R. Green Company                                   | 01/07/05      | 8/31/07     | \$399,894       | Formal RFP  |
|       |                       | Assessment, coaching, outplacement and 360 degree feedback                               |   | 06/29/05      | 12/31/09    | \$249,500       | Formal RFP  |
| 610   |                       | services   |   |               |             |                 |   |
| 610   |                       | Electrical Maintenance Services  Wonderware Software Site Support Renewal for 2005 per   | Sebesta Blomberg & Associates, Inc.                       | 10/13/05      | 12/31/06    | \$219,700       | Sole source   |
| 610   | S05001852             | Quotation TE04-272, TE04-275, TE04-285, Contract #36753                                  | GS SYSTEMS  | 03/01/05      |             | \$76,779        | Sole source   |
| 610   | 05P034                | Odor Panel Services  | St. Croix Sensory, Inc.                                   | 03/31/05      | 1/15/06     | \$57,200        | Sole source   |
| 631   | 04P099A               | Master Contract - Land Acquisition Services  | ProSource Technologies, Inc.                              | 07/22/05      | 5/31/10     | \$200,000       | Formal RFP  |
| 631   | 04P099B               | Master Contract - Land Acquisition Services  | SRF Consulting Group, Inc.                                | 07/22/05      | 5/31/10     | \$200,000       | Formal RFP  |
| 631   | 04P099C               | Master Contract - Land Acquisition Services  | Herman Appraisal Services, Inc.                           | 07/28/05      | 5/31/10     | \$200,000       | Formal RFP  |
| 631   | 04P099D               | Master Contract - Land Acquisition Services  | Lake State Realty Services                                | 08/03/05      | 5/31/10     | \$200,000       | Formal RFP  |
| 631   | 05P009                | St. Bonifacius L-24 Pumping Station Improvements   | Sebesta Blomberg & Associates, Inc.                       | 02/11/05      | 12/31/07    | \$69,250        | Sole source   |
| 641   | 05P054                | Blue Lake and Metropolitan Plant Service Area Planning                                   | CH2M Hill   | 10/31/05      | 1/31/10     | \$8,820,360     | Formal RFP  |
| 641   | 04P135                | Design of Brooklyn Park (L-32) and Coon Rapids (L-34) Lift<br>Station Improvements       | Brown and Caldwell  | 07/28/05      | 1/29/10     | \$394,879       | Formal RFP  |
| 641   | 04P115                | NE Interceptor Improvements - Project Areas 2 and 4                                      | Brown and Caldwell  | 08/17/05      | 7/31/13     | \$6,703,294     | Formal RFP  |
| 641   | 04P007                | 7020 and 7019 A&B Interceptor improvements (Victoria)                                    | Bonestroo Rosene Anderlik & Associates, Inc.              | 01/07/05      | 12/31/06    | \$762,000       | Formal RFP  |
| 641   | 05P023                | Design of Riverview Siphon Improvements  | Brown and Caldwell  | 09/19/05      | 6/30/08     | \$574,000       | Formal RFP  |
| 641   | 05P007                | Televised Inspection of Elm Creek Interceptor  | Veit & Company, Inc.                                      | 05/09/05      | 10/31/05    | \$128,548       | Formal RFP  |
| 641   | 05P082                | Anoka L-42 Forcemain Design Services   | Hakanson Anderson Assoc. inc.                             | 08/30/05      | 11/30/07    | \$125,000       | Sole source   |
| 641   | 05P059                | Hydrogeological investigations for Rapid Infiltration Systems                            | Wenck Associates, Inc.                                    | 08/31/05      | 1/31/06     | \$85,472        | Proposals   |
| 641   | 05P058                | Rural Growth Center Wastewater Service Study   | Bolton & Menk, Inc Chaska                                 | 08/15/05      | 3/31/06     | \$72,522        | Proposals   |
| 6xx   |                       | Master Contracts - Interceptor Rehab   | Toltz, King, Duvall, Anderson and Associates, Inc. (TKDA) | 01/05/05      | 10/31/07    | \$200,000       | Formal RFP  |
| 6xx   | 04P017B               | Master Contracts - Electrical Engineering  | Sebesta Blomberg & Associates, Inc.                       | 02/08/05      | 1/31/08     | \$200,000       | Formal RFP  |
| 6xx   | 04P112B               | Master Contracts for Geotechnical Services   | Braun Intertec Corporation                                | 05/16/05      | 5/31/08     | \$200,000       | Formal RFP  |
| 6xx   | 04P112C               | Master Contracts for Geotechnical Services   | GME Consultants, Inc.                                     | 10/18/05      | 9/30/08     | \$200,000       | Formal RFP  |
| 6xx   | 04P112D               | Master Contracts for Geotechnical Services   | STS Consultants Ltd.                                      | 05/24/05      | 5/31/08     | \$200,000       | Formal RFP  |
|       |                       | SUBTOTAL MCES FUI  | VDS   |               |             | \$21,338,399    |   |
| 20000 |                       | TOTAL ALL FUNDS  |   |               |             | \$147.361.159   |   |

## Report on Professional/Technical Services Activity Environmental Services - 2006 Budget

| General Managers Office  Consultant  Engineering  Contracted Services/Other Safety services Insurance  Total General Managers Office  Freatment Services Consultant  Computer Services/Leased Engineering Contracted Services/Other Security Contracted Services/Safety Total Treatment Services  Consultant  Computer Services/Leased Engineering Contracted Services/Safety Total Treatment Services  Consultant  Computer Services  Flow Metering Study  Contracted Services/Leased Engineering Contracted Services/Leased Engineering Contracted Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/Safety Total Interceptor Services  Flow Metering Study  Computer Services/Other Temporary Help Contracted Services/Safety Total Interceptor Services  Frechnical Services  Consultant CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  Environmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Consultan | \$<br>\$<br>\$ | 234,000 92,500 10,000 825,000 1,161,500 455,000 20,000 649,700 930,000 7,000 2,066,700 10,000 200,000 256,000 |
|--|----------------|---|
| Contracted Services/Other Safety services Insurance Total General Managers Office  Treatment Services Consultant Computer Services/Leased Engineering Contracted Services/Other Security Contracted Services/Safety Total Treatment Services  Consultant Computer Services/Safety Total Treatment Services  Interceptor Services Consultant Computer Services/Leased Engineering Contracted Services/Safety Total Treatment Services  Interceptor Services Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  Technical Services Consultant Engineering Contracted Services/Other If program support  CAD system programming System planning assistance Consultant Contracted Services/Other Total Technical Services  Environmental Quality Assurance Consultant Vater Supply Planning (RA General Fund) Consultant Consultant Cost of Service Study re: Customer Charges   | <b>\$</b>      | 10,000<br>825,000<br>1,161,500<br>455,000<br>5,000<br>20,000<br>7,000<br>2,066,700<br>10,000<br>20,000        |
| Safety services Insurance Total General Managers Office  Treatment Services Consultant Computer Services/Leased Engineering Contracted Services/Other Security Contracted Services/Safety Total Treatment Services  Consultant Computer Services  Interceptor Services Consultant Computer Services/Leased Engineering Contracted Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  Total Interceptor Services  Consultant Consultant CAD system programming System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  Total Technical Services  Environmental Quality Assurance Consultant Consultant Water Supply Planning (RA General Fund) Cost of Service Study re: Customer Charges  | <b>\$</b>      | 10,000<br>825,000<br>1,161,500<br>455,000<br>5,000<br>20,000<br>7,000<br>2,066,700<br>10,000<br>200,000       |
| Insurance Total General Managers Office  Treatment Services Consultant Staff training Computer Services/Leased Engineering Contracted Services/Other Emissions testing, process computer support Security Contracted Services/Safety Total Treatment Services Interceptor Services Consultant Flow Metering Study Computer Services/Leased Engineering Contracted Services/Other I/I program support Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant CAD system programming Engineering System planning assistance Consultant Consultant Plorogram support, Drafting equipment services  Environmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges  | <b>\$</b>      | 825,000  1,161,500  455,000  5,000  20,000  7,000  2,066,700  10,000  200,000                                 |
| Treatment Services Consultant Staff training Computer Services/Leased Engineering Contracted Services/Other Emissions testing, process computer support Security Contracted Services/Safety Total Treatment Services  Consultant Flow Metering Study Computer Services/Leased Engineering Contracted Services/Leased Engineering Contracted Services/Other I/I program support Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  Fechnical Services  Consultant CAD system planning assistance Consultant System planning assistance Consultant Services  Environmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   | <b>\$</b>      | 1,161,500<br>455,000<br>5,000<br>20,000<br>649,700<br>930,000<br>7,000<br>2,066,700<br>10,000<br>200,000      |
| Consultant Staff training  Computer Services/Leased Engineering Contracted Services/Other Emissions testing, process computer support Security Contracted Services/Safety Total Treatment Services  Consultant Flow Metering Study Computer Services/Leased Engineering Contracted Services/Other I/I program support Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  Environmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   | <b>\$</b>      | 455,000<br>5,000<br>20,000<br>649,700<br>930,000<br>7,000<br>2,066,700<br>10,000<br>20,000                    |
| Consultant Staff training  Computer Services/Leased Engineering Contracted Services/Other Emissions testing, process computer support Security Contracted Services/Safety Total Treatment Services  Consultant Flow Metering Study  Computer Services/Leased Engineering Contracted Services/Other I/I program support  Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  Environmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   | <b>\$</b>      | 5,000<br>20,000<br>649,700<br>930,000<br>7,000<br><b>2,066,700</b><br>10,000<br>20,000                        |
| Computer Services/Leased Engineering Contracted Services/Other Security Contracted Services/Safety Total Treatment Services  Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant Consultant CAD system programming Engineering Contracted Services/Other Temporary Help Contracted Services  Consultant Engineering Consultant Consul | <b>\$</b>      | 5,000<br>20,000<br>649,700<br>930,000<br>7,000<br><b>2,066,700</b><br>10,000<br>20,000                        |
| Engineering Contracted Services/Other Security Contracted Services/Safety Total Treatment Services  Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant Consultant CAD system programming Engineering Contracted Services/Other I/I program support  CAD system programming Engineering Contracted Services/Other I/I program support, Drafting equipment services  Consultant Contracted Services  Consultant Con | \$             | 20,000<br>649,700<br>930,000<br>7,000<br><b>2,066,700</b><br>10,000<br>200,000                                |
| Contracted Services/Other Security Contracted Services/Safety Total Treatment Services  Atterceptor Services Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant CAD system programming Engineering Contracted Services/Other I/I program support Temporary Help Contracted Services  Consultant CAD system planning assistance Contracted Services/Other I/I program support, Drafting equipment services Total Technical Services  Nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   | \$             | 649,700<br>930,000<br>7,000<br><b>2,066,70</b><br>10,000<br>20,000  |
| Security Contracted Services/Safety Total Treatment Services  Interceptor Services Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant Contracted Services  Consultant CAD system programming Engineering Contracted Services/Other I/I program support  Drafting equipment services Invironmental Quality Assurance Consultant Vater Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges  | \$             | 930,000<br>7,000<br><b>2,066,70</b><br>10,000<br>20,000<br>200,000  |
| Contracted Services/Safety Total Treatment Services  Atterceptor Services  Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  echnical Services  Consultant Contracted Services/Other I/I program support  CAD system programming Engineering System planning assistance I/I program support, Drafting equipment services  Total Technical Services  nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   | \$             | 7,000<br>2,066,700<br>10,000<br>20,000<br>200,000   |
| Interceptor Services Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  Consultant Engineering Consultant Consultan | \$             | 2,066,700<br>10,000<br>20,000<br>200,000  |
| Consultant Flow Metering Study Computer Services/Leased Engineering Contracted Services/Other I/I program support Temporary Help Contracted Services/ Safety Total Interceptor Services  echnical Services Consultant CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  Total Technical Services  invironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   | \$             | 10,000<br>20,000<br>200,000   |
| Consultant Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  echnical Services Consultant Engineering Contracted Services/Other I/I program support  CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  rotal Technical Services  nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Consultant Cost of Service Study re: Customer Charges  |                | 20,000<br>200,000   |
| Computer Services/Leased Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  echnical Services Consultant Engineering Contracted Services/Other Contracted Services/Other I/I program support  CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  rotal Technical Services  nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Consultant Cost of Service Study re: Customer Charges   |                | 20,000<br>200,000   |
| Engineering Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  echnical Services Consultant Engineering System programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services Total Technical Services  nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   |                | 200,00  |
| Contracted Services/Other Temporary Help Contracted Services/ Safety Total Interceptor Services  echnical Services  Consultant Engineering Contracted Services/Other Total Technical Services  Nirronmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Consultant Cost of Service Study re: Customer Charges  |                |   |
| Temporary Help Contracted Services/ Safety Total Interceptor Services  echnical Services  Consultant Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services Total Technical Services  nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   |                | 256,00  |
| Contracted Services  Total Interceptor Services  echnical Services  Consultant  Engineering  Contracted Services/Other  Total Technical Services  I/I program support, Drafting equipment services  Total Technical Services  Invironmental Quality Assurance  Consultant  Water Supply Planning (RA General Fund)  Consultant  Cost of Service Study re: Customer Charges   |                |   |
| Total Interceptor Services  echnical Services  Consultant  Engineering  Contracted Services/Other  Total Technical Services  I/I program support, Drafting equipment services  Total Technical Services  Invironmental Quality Assurance  Consultant  Water Supply Planning (RA General Fund)  Consultant  Cost of Service Study re: Customer Charges  |                |   |
| Consultant CAD system programming Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services Total Technical Services  Invironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   |                | 8,000   |
| Consultant CAD system programming Engineering System planning assistance I/I program support, Drafting equipment services Total Technical Services  nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges  | <b>\$</b>      | 494,000   |
| Engineering System planning assistance Contracted Services/Other I/I program support, Drafting equipment services  Total Technical Services  nvironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   |                |   |
| Contracted Services/Other Total Technical Services  Invironmental Quality Assurance Consultant Consultant Consultant Consultant Cost of Service Study re: Customer Charges   | \$             | 5,000   |
| Total Technical Services  Invironmental Quality Assurance Consultant Water Supply Planning (RA General Fund) Consultant Cost of Service Study re: Customer Charges   |                | 200,000   |
| nvironmental Quality Assurance  Consultant Water Supply Planning (RA General Fund)  Consultant Cost of Service Study re: Customer Charges  | <u> </u>       | 216,500   |
| Consultant Water Supply Planning (RA General Fund)  Consultant Cost of Service Study re: Customer Charges  | \$             | 421,500   |
| Consultant Cost of Service Study re: Customer Charges  |                |   |
|  | \$             | 966,000   |
| Laboratory   |                | 25,000  |
| ·  |                | 84,350  |
| Contracted Services/Other Laboratory services, Odor sampling, Contingency  |                | 206,34  |
| Temporary Help   |                | 54,40   |
| Software Maintenance   |                |   |
| Equipment Repair   |                | 15,000  |
| Contracted Services/ Safety  |                | 1,000   |
| Total Environmental Quality Assurance  | \$             | 1,352,094   |

Note: Unless otherwise noted, all contractual services for the Environmental Services Division are funded by Environmental Services funds.

## Report on Professional/Technical Services Activity Metro Transit - 2006 Budget

| MIETRO TRANSIT - BUS OPERATIONS   Part A: Consulting Fees - Operations  | Wetro Hansit - Zuu           |  | 2006                       | Proposed  |
|---|------------------------------|--|----------------------------|-----------|
| Customer Services and Marketing Contractual Services Other Transit marketing Consultant Contractual services other Total Customer Services and Marketing Consultant C                  | <u>0200/00-0000</u> 00000000 |  | 47.5 - 9.0 TO 100-00000 NY |           |
| Customer Services and Marketing Contractual Services Other Transit marketing Consultant Contractual services other Total Customer Services and Marketing Consultant Total Service Development Consultant Consultant Consultant Total Service Development  Consultant Consultant Consultant Total Exercit Development  Executive Consultant Consultant Total Exercit Development  Executive Consultant Consultant Consultant Total Exercit Consultant Consultant Consultant Consultant Total Exercit Consultant Consultant Consultant Consultant Consultant Total Exercit Consultant Consulta                  |                              |  |                            |           |
| Contractual Services Other Transit marketing Consultant Telephone Info Center systems; web dev Warchousing & Distribution Services for Pocket Schedules, Maps, etc. Total Customer Services and Marketing \$ 1,1  | <del>-</del> -               | 15   |                            |           |
| Consultant Contractual services other Total Customer Services and Marketing  Consultant Total Engr. And Facilities  Service Development Consultant Total Service Development Total Service Development  Consultant Consultant Consultant Consultant Total Service Development  Consultant Cons                  |                              | Metro Commuter Services Contracts  | \$                         | 1,097,400 |
| Contractual services other Total Customer Services and Marketing  Engr. And Facilities  Consultant testing; Misc. tech services in Interior design consultant and Voice mail maintenance Consultant Contractual services other Total Engr. And Facilities  Service Development  Consultant Total Service Development  Consultant Total Services other Total Bus Transportation  Consultant Total Bus Transportation  Consultant Total Executive  Consultant Audit Fees - Office of the State Auditor Purchasing Dept.: testing fees Contractual services other Contractual servic                  | Transit marketing            | Advertising Fees   |                            | 141,400   |
| ingr. And Facilities  Consultant testing; Misc. tech services interior design consultant and Voice mail maintenance Interior design consultant and Voice mai                  | Consultant                   | Telephone Info Center systems; web dev   |                            | 8,651     |
| Consultant Consultant Interior design consultant and Voice mail maintenance Tech. services consultant Contractual services other Total Engr. And Facilities  Service Development Consultant Total Service Development  Consultant Contractual services other Temporary help Total Executive  Consultant Consultant Consultant Total Executive  Consultant Total Exercice Other Contractual services other Contr                  |                              |  |                            | 44,500    |
| Consultant testing; Misc. Lech services including sump material Contractual services other Total Engr. And Facilities Service Development Consultant Consultant Total Service Development  Consultant Contractual services other Temporary help Total Executive  Consultant                  | Total Customer Services a    | and Marketing  | \$                         | 1,291,951 |
| Consultant testing; Misc. tech services Consultant Consultant Interior design consultant and Voice mail maintenance Consultant Total Engr. And Facilities  Service Development Consultant Total Service Development Consultant Total Service Development Consultant Total Service Development Consultant Contractual services other Temporary help Total Bus Transportation Consultant Total Executive Consultant Consultant Consultant Consultant Total Executive Consultant Contractual services other Contractual servic                  | Engr. And Facilities         |  |                            |           |
| Consultant Consultant Consultant Consultant Consultant Consultant Consultant Consultant Consultant Total Engr. And Facilities Sewer Cleaning, misc \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$   | Consultant                   |  | \$                         | 217,210   |
| Consultant Contractual services other Total Engr. And Facilities  Service Development Consultant Total Service Development  Sus Transportation Consultant Contractual services other Temporary help Total Bus Transportation  Executive Consultant Total Executive  Consultant Contractual services other Contractual services                  | Consultant                   |  |                            | 68,581    |
| Contractual services other Total Executive Consultant Total Executive Consultant Contractual services other Consultant Dissel Fuel price risk management advisor Temporary Help  Sus Maintenance Consultant Consultant Contractual services other Contractual services other Contractual services other Contractual services other Consultant Contractual services other Consultant Contractual services other Consultant Contractual services other Consultant Contractual services other Contractual services other Contractual services other Consultant Contractual                  |                              |  |                            | 440,671   |
| Total Engr. And Facilities  Service Development Consultant Total Service Development  Sus Transportation Consultant Contractual services other Total Executive  Consultant Contractual services other Contractual services other Contractual services other Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Contractual services other Consultant Consultant Consultant Consultant Consultant Consultant Contractual services other Consultant Contractual services other Consultant Contractual services other Contractual services other Consultant Contractual services other Consultant Contractual services other Consultant Total Bus Maintenance  Safety  Hazardous information services; System safety support - bus and rail; Ergonomics training   |                              |  |                            | 142,930   |
| Service Development Consultant Total Service Development  Consultant Contractual services other Temporary help Total Bus Transportation  Executive Consultant Total Executive  Consultant Contractual services other Consultant Temporary help Total Finance  Boiler Licenses + transmission oil tests Consultant Contractual services other Consultant Total Bus Maintenance  Security  ### Adult Fees - Office of the State Auditor  ### Adult Fees - Office of the State Auditor  ### Adult Fees - Office of the State Auditor  ### Adult Fees - Of                  |                              | Sewer Greating, Itisc  | •                          | 869,392   |
| Consultant Training service fees  Sus Transportation Consultant Contractual services other Temporary help Total Bus Transportation  Consultant Total Executive  Consultant Consultant Consultant Total Executive  Consultant Consultant Consultant Consultant Consultant Consultant Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Bus Maintenance Consultant Consultant Consultant Consultant Temporary help Total Finance  Bus Maintenance Consultant Consultant Consultant Consultant Consultant Temporary help Total Finance  Bus Maintenance Consultant C                  | Total Eligi. And Facilities  |  | Φ                          | 009,392   |
| Sus Transportation Consultant Contractual services other Consultant Total Executive  Consultant Contractual services other Contractual services other Contractual services other Consultant Temporary help Total Finance  Consultant Contractual services other Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Consultant Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Consultant Consultant Contractual services other Consultant Total Bus Maintenance  Sus Maintenanc                  |                              |  |                            |           |
| Sus Transportation Consultant Contractual services other Temporary help Total Bus Transportation  Executive  Consultant Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Bus Maintenance  Consultant Consu                  |                              | <del>-</del>   |                            | 29,734    |
| Consultant Contractual services other Temporary help Total Bus Transportation  Executive  Consultant Total Executive  Consultant Consultant Consultant Consultant Contractual services other Consultant Consultant Consultant Consultant Consultant Contractual services other Consultant Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Executive  Training and other Professional and Technical services  ### Image   | Total Service Developmen     | t .  | \$                         | 29,734    |
| Contractual services other Temporary help Total Bus Transportation  Executive  Consultant Total Executive  Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Bus Maintenance  Consultant Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Executive  Temporary help  Audit Fees - Office of the State Auditor Scales  Service Charge Photo application Misc Other services O                  | Bus Transportation           |  |                            |           |
| Temporary help Total Bus Transportation  Total Bus Transportation  Executive  Consultant Total Executive  Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Contractual services other Contractual services other Consultant Consultant Consultant Consultant Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Hazardous information services; System safety support - bus and rail; Ergonomics training  \$  | Consultant                   | Training and other Professional and Technical services   | \$                         | 75,700    |
| Executive  Consultant Total Executive  Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Boiler Licenses + transmission oil tests Consultant Consultant Contractual services other Consultant Consultant Consultant Consultant Consultant Consultant Contractual services other Contractual services other Consultant Consultant Consultant Consultant Contractual services other Consultant Total Bus Maintenance  Consultant  Chemical testing, EPA, OSHA testing  ### Addit Fees - Offfice of the State Auditor \$  \$  ***  **  **  **  **  **  **  **  | Contractual services other   | Misc   |                            | 10,830    |
| Consultant Total Executive  Finance  Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Boiler Licenses + transmission oil tests Consultant Contractual services other Consultant Contractual services other Consultant  Bus Watch Camera System Paper and Oil Filter Recycling Misc Chemical testing, EPA, OSHA testing  Safety  Hazardous information services; System safety support - bus and rail; Ergonomics training  | Temporary help               | Temporary help   |                            | 5,050     |
| Consultant Total Executive  Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Boiler Licenses + transmission oil tests Consultant Consultant Consultant Contractual services other Consultant  Boiler Licenses + transmission oil tests  \$  Consultant  Services  \$  \$  Chemical testing (EPA, OSHA testing)  \$  \$  \$  Services  \$  \$  Consultant  Total Bus Maintenance  \$  \$  \$  \$  Consultant  Total Finance  \$  \$  \$  Consultant  Total Finance  \$  \$  Consultant  C | Total Bus Transportation     |  | \$                         | 91,580    |
| Total Executive  Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Sus Maintenance  Consultant Contractual services other Consultant Consultant Consultant Consultant Consultant Contractual services other Consultant Consultant Consultant Contractual services other Consultant Consul                  | Executive                    |  |                            |           |
| Consultant Consultant Consultant Contractual services other Consultant Diesel Fuel price risk management advisor Temporary help Total Finance  Boiler Licenses + transmission oil tests Consultant Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Figonomics training  Audit Fees - Office of the State Auditor  Purchasing Dept.: testing fees Bank Service Charge Photo application Misc Other services Other services Other services  Other services  Photo application Misc Other services  Other services  Safety  Sales Maintenance  \$  Consultant Consultant Consultant Figonomics training  Audit Fees - Office of the State Auditor  Purchasing Dept.: testing fees  Bank Service Charge  Photo application Misc Other services  Safety  \$  Consultant  Sales Maintenance  \$  Consultant Consult               | Consultant                   | Misc   |                            | 37,380    |
| Consultant Consultant Consultant Consultant Contractual services other Consultant Temporary help Total Finance  Boiler Licenses + transmission oil tests Consultant Contractual services other Consultant Total Bus Maintenance  Safety  Consultant  Consultant Total Bus Maintenance  Hazardous information services; System safety support - bus and rail; Ergonomics training  \$  | Total Executive              |  | \$ *                       | 37,380    |
| Consultant Contractual services other Consultant Temporary help Total Finance  Sus Maintenance  Consultant Consultant Consultant Contractual services other Contractual services other Consultant Consultant Consultant Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Hazardous information services; System safety support - bus and rail; Ergonomics training  \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$   | inance                       |  |                            |           |
| Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Contractual services other Contractual services other Consultant Consultant Consultant Consultant Consultant Contractual services other Consultant Co                  | Consultant                   | ·  | \$                         | 25,300    |
| Contractual services other Contractual services other Contractual services other Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Consultant Consultant Consultant Consultant Consultant Consultant Consultant Contractual services other Contractual services other Contractual services other Consultant Consultant Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Figure Agardous information services; System safety support - bus and rail; Ergonomics training  Photo application Misc Other services  Microfilm processing fees Diesel Fuel price risk management advisor Temporary Help  \$  \$  Simporary Help  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  | Consultant                   | Purchasing Dept.: testing fees   |                            | 7,620     |
| Contractual services other Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Consultant Consultant Consultant Consultant Consultant Consultant Consultant Contractual services other Contractual services other Contractual services other Consultant Consultant Contractual services other Contractual services other Consultant Consultant Consultant Contractual services other Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Misc Other services Microfilm processing fees Diesel Fuel price risk management advisor Temporary Help  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$  \$   | Contractual services other   | Bank Service Charge  |                            | 56,600    |
| Contractual services other Consultant Temporary help Total Finance  Sus Maintenance  Consultant Consultant Consultant Consultant Consultant Contractual services other Contractual services other Contractual services other Consultant Temporary Help  Total Finance  Boiler Licenses + transmission oil tests Qualification development work service fees Bus Watch Camera System Contractual services other Consultant Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Hazardous information services; System safety support - bus and rail; Ergonomics training  *  *  *  *  *  *  *  *  *  *  *  *  *  | Contractual services other   | Photo application  |                            | 33,570    |
| Contractual services other Consultant Temporary help Total Finance  Sus Maintenance Consultant Consultant Consultant Consultant Contractual services other Contractual services other Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Consultant Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Microfilm processing fees Diesel Fuel price risk management advisor  Temporary Help  \$  \$  \$  Qualification development work service fees Bus Watch Camera System Paper and Oil Filter Recycling Misc Chemical testing, EPA, OSHA testing  Total Bus Maintenance  Safety  Consultant Hazardous information services; System safety support - bus and rail; Ergonomics training  \$  \$   | Contractual services other   | Misc   |                            | 22,960    |
| Consultant Temporary help Total Finance  Bus Maintenance Consultant Qualification development work service fees Contractual services other Consultant Total Bus Maintenance  Consultant Paper and Oil Filter Recycling Consultant Consultant Total Bus Maintenance  Consultant Paper and Oil Filter Recycling Misc Chemical testing, EPA, OSHA testing  Consultant Total Bus Maintenance  Consultant Hazardous information services; System safety support - bus and rail; Ergonomics training  Safety  Consultant Ergonomics training  | Contractual services other   | Other services   |                            | 23,030    |
| Temporary help Total Finance  Bus Maintenance  Consultant Consultant Contractual services other Contractual services other Consultant Consultant Consultant Consultant Consultant Contractual services other Contractual services other Consultant Total Bus Maintenance  Consultant Total Bus Maintenance  Temporary Help  \$  \$  Consultant Consultant Total Bus Maintenance  Temporary Help  \$  \$  \$  Consultant Consultant Total Bus Maintenance  Temporary Help  \$  \$  \$  Consultant Consultant Total Bus Maintenance  Temporary Help  \$  \$  \$  Consultant Consultant Temporary Help  \$  \$  Consultant Consultant Consultant Total Bus Maintenance  Temporary Help  \$  \$  Consultant Consul   | Contractual services other   | Microfilm processing fees  |                            | 900       |
| Total Finance  Bus Maintenance Consultant Consultant Consultant Contractual services other Contractual services other Contractual services other Consultant Consultant Consultant Consultant Consultant Consultant Consultant Total Bus Maintenance  Consultant Consulta                  | Consultant                   | Diesel Fuel price risk management advisor  |                            | 24,000    |
| Consultant  |                              | Temporary Help   |                            | 22,210    |
| Consultant Boiler Licenses + transmission oil tests Qualification development work service fees Contractual services other Contractual services other Contractual services other Contractual services other Consultant Total Bus Maintenance  Consultant Hazardous information services; System safety support - bus and rail; Ergonomics training  \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$  | Total Finance                |  | \$                         | 216,190   |
| Consultant Qualification development work service fees Contractual services other Contractual services other Contractual services other Consultant Consultant Total Bus Maintenance  Consultant  Consultant  Hazardous information services; System safety support - bus and rail; Ergonomics training  Contractual services other Paper and Oil Filter Recycling Misc Chemical testing, EPA, OSHA testing  Total Bus Maintenance  \$ 2   | Bus Maintenance              |  |                            |           |
| Contractual services other Contractual services other Contractual services other Consultant Total Bus Maintenance  Consultant Consultant                    |                              | Boiler Licenses + transmission oil tests   | \$                         | 100       |
| Contractual services other Contractual services other Consultant Chemical testing, EPA, OSHA testing  Total Bus Maintenance  Consultant Hazardous information services; System safety support - bus and rail; Ergonomics training  End Oil Filter Recycling  Misc  Chemical testing, EPA, OSHA testing  \$ 2  | Consultant                   | Qualification development work service fees  |                            | 14,010    |
| Contractual services other Consultant Consultant Total Bus Maintenance  Consultant Consultant Chemical testing, EPA, OSHA testing  **Total Bus Maintenance**                  |                              |  |                            | 147,980   |
| Consultant Total Bus Maintenance  Chemical testing, EPA, OSHA testing  \$  Consultant  Chemical testing, EPA, OSHA testing  \$  Consultant  Chemical testing, EPA, OSHA testing  \$  Consultant  Hazardous information services; System safety support - bus and rail; Ergonomics training  |                              | Paper and Oil Filter Recycling   |                            | 18,303    |
| Total Bus Maintenance \$  Safety  Consultant Hazardous information services; System safety support - bus and rail; Ergonomics training \$   |                              |  |                            | 71,270    |
| Consultant  Hazardous information services; System safety support - bus and rail;  Ergonomics training  |                              | Chemical testing, EPA, OSHA testing  |                            | 3,030     |
| Consultant Hazardous information services; System safety support - bus and rail;  Ergonomics training   | Total Bus Maintenance        |  | \$                         | 254,693   |
| Ergonomics training   | Safety                       |  |                            |           |
|   | Consultant                   | The state of the s | \$                         | 12,830    |
|   | Total Safety                 | Ergonomics training  | \$                         | 12,830    |
| Curbécéal Dané A. Camanilána Fara Comanilána  | Outstand Dead & Occording    | a Face Chaustin  | •                          | 0.000 770 |
| Subtotal Part A: Consulting Fees - Operating \$ 2,5   | Subtotal Part A: Consulting  | g rees - Operating   | \$                         | 2,803,750 |

### Report on Professional/Technical Services Activity Metro Transit - 2006 Budget

| Unit Ex            | pense Type                              | Description  | ZANNAZ GODENKA PODOKOG BAZZ | 6 Propøsed<br>Budget      |
|--------------------|---|--|-----------------------------|---------------------------|
|                    |   | rvices - Operating Expenses                                |                             |                           |
| Engr. And Faciliti |   |  |                             |                           |
| Security           |   | Alarm Monitoring System                                    |                             | 8,200                     |
|                    | tual services other ngr. And Facilities | Snow Removal & Maintenance of Lots                         | \$                          | 231,437<br><b>239,637</b> |
| Total E            | igi. Alla i aciilles                    | ·  | Ψ                           | 239,037                   |
| Finance            |   |  |                             |                           |
| Security           | •                                       | Armored Car Service Fees                                   | \$                          | 98,590                    |
|                    | tual services other                     | Service Fees for Transit Stores                            |                             | 41,440                    |
| Total Fi           | nance                                   |  | \$                          | 140,030                   |
| Police Security -  | Public Safety                           |  |                             |                           |
| Security           |   | Building Security Alarms/Equipment Systems and Monitoring. | \$                          | 117,494                   |
| Consult            | ant                                     | Psychological exams, and contract w/police                 |                             | 1,110                     |
| Consult            | ant                                     | Firearms Training  |                             | 36,870                    |
| Total Po           | olice Security - Pul                    | olic Safety  | \$                          | 155,474                   |
| Subtota            | il Part B: Contract                     | Maintenance Fees - Operating                               | \$                          | 535,141                   |
| Total Metro Trans  | sit Operating Servi                     | ces Expenses   | \$                          | 3,338,891                 |
| METRO TRAN         | SIT - LIGHT RAI                         | IL TRANSIT OPERATIONS                                      |                             |                           |
| Insuran            |   |  | \$                          | 462,849                   |
|                    | ted Services                            | Rail Systems Maintenance                                   | Ψ                           | 420,104                   |
| Contrac            | ioa comicae                             | Rail Vehicle Maintenance                                   |                             | 25,000                    |
|                    |   | Rail Facilities & Support Maintenance                      |                             | 165,700                   |
|                    |   | Contracted Training Services - All Departments             |                             | 68,000                    |
|                    |   | All other Contracted Services                              |                             | 13,700                    |
|                    |   | Finance - Armored Car Services/ Fare Collection            |                             | 255,583                   |
| Total M            | etro Transit - Light                    | Rail Transit Operations                                    | \$                          | 1,410,936                 |
| TOTAL MET          | TRO TRANSIT                             |  | \$                          | 4,749,827                 |

### Report on Professional/Technical Services Activity Metropolitan Transportation Services - 2006 Budget

| Init Expense Type                               | Description                         |         | Proposed<br>Budget     |
|---|-------------------------------------|---------|------------------------|
| Transportation Planning                         |                                     |         | Actor (S) Section 2000 |
| Consultant                                      | Transportation Planning Consultants | \$      | 575,000                |
| Equip Repair                                    | •                                   | \$      | 3,000                  |
| Printing External                               |                                     | \$      | 12,517                 |
| Contractual services/other                      | Miscellaneous                       | \$      | 25,000                 |
| Total Transit Administration Fund               |                                     | \$ .    | 615,517                |
| Metro Commuter Services/TDM                     |                                     |         |                        |
| Consultant                                      | Graphic Design Services             | \$      | -                      |
| Contractual services/other Software maintenance | TDM Activities Ridepro maintenance  |         | -                      |
| Total Metro Commuter Services                   |                                     | \$      | -                      |
| Travel Management Organizations                 |                                     |         |                        |
| Contracted services/other                       | Travel Management Organizations     | \$      | -                      |
| Vanpools  | •                                   |         |                        |
| Printing External                               | Vanpool info printing               |         | 4,120                  |
| Total Vanpools                                  |                                     | \$      | 4,120                  |
| Metro Mobility                                  |                                     |         |                        |
| Consultants                                     | Functional Assessments              |         | -                      |
| Consultants                                     | Recertification Consultant          |         | 50,000                 |
| Consultants                                     | Certification software consultant   |         | 25,000                 |
| Contractual services other                      | Travel Instruction                  |         | 100,000                |
| Equip Repa <b>i</b> r                           |                                     |         | 2,000                  |
| Printing External                               |                                     |         | 45,000                 |
| Computer Services/Leased                        | Leased high speed data phone lines  |         |                        |
| Software maintenance                            | Trapeze (Ride Scheduling) Software  |         | 125,000                |
| Total Metro Mobility                            |                                     | \$      | 347,000                |
| Contracted Regular Route                        |                                     |         |                        |
| Printing External                               | Schedule printing                   | \$      | 30,000                 |
| Accounting & auditing                           | NTD Audit                           | ,       |                        |
| Total Regular Route                             |                                     | \$      | 30,000                 |
| Metropolitan Transportation Services            | \$                                  | 996,637 |                        |

Report on Professional/Technical Services Activity

**APPENDIX F** 

Community Development - 2006 Budget

| Unit  | Expense Type  | Description   |          | ludget  |
|---|---|---|----------|---|
| Division Management   | Contractual Services Other  | Contractual Services Other  | <u> </u> | 55,000  |
|   | Total Division Management   |   | \$       | 55,000  |
| Geographic Information Systems (GIS)  | Consultant  | GIS Consultant  | \$       | 36,000  |
|   | Contractual Services Other  | Metro GIS parcel data maintenan   | ce       | 50,000  |
|   | Contractual Services Other  | Data maintenance: street centerli   | ne       | 47,800  |
|   | Total Geographic Information Sys  | tems (GIS)  | \$       | 133,800   |
| Research  | Contractual Services Other  | Survey's Reg'l Indicators, Apt<br>Search, etc.  | \$       | 31,000  |
|   | Total Research  |   | \$       | 31,000  |
| ocal Planning Assistance  | Consultant  | Local technical assistance support  | t        |   |
|   | Total Planning and Technical Ass  | istance   | \$       | -   |
| Journing and Liveble Communities  | Consultant  | Database Consultant   |          |   |
| Tousing and Livable Communities   |   | Database Consultant   |          |   |
| Housing and Livable Communities   | Total Housing and Livable Commi   |   | \$       | -   |
|   |   |   | \$<br>\$ | 219,800   |
| Subtotal Community D  | Total Housing and Livable Commi<br>evelopment - General Fund  |   |          | 219,800   |
| Subtotal Community D  | Total Housing and Livable Commi<br>evelopment - General Fund<br>nent Authority  | unities   | \$       |   |
| Subtotal Community D  | Total Housing and Livable Commi<br>evelopment - General Fund<br>nent Authority  Accounting & auditing   | Annual audit  | \$<br>\$ | <b>219,800</b><br>14,000                                    |
| Subtotal Community D  | Total Housing and Livable Committeevelopment - General Fund  ment Authority  Accounting & auditing  Consultant  | Annual audit Financial Consulting services  | \$<br>\$ | 14,000  |
| Subtotal Community D  | Total Housing and Livable Comme<br>evelopment - General Fund<br>nent Authority  Accounting & auditing  Consultant  Contractual services other   | Annual audit Financial Consulting services interpreter services, Leau tesung, etc.  | \$<br>\$ |   |
| Subtotal Community D  | Total Housing and Livable Committeevelopment - General Fund  ment Authority  Accounting & auditing  Consultant  | Annual audit Financial Consulting services  | \$<br>\$ | 14,000  |
| Subtotal Community D<br>Metropolitan Housing and Redevelopn<br>HRA - Rent Assistance Programs                             | Total Housing and Livable Committeevelopment - General Fund  ment Authority  Accounting & auditing  Consultant  Contractual services other  Temporary help  Total HRA   | Annual audit Financial Consulting services interpreter services, Leau tesung, etc. Temporary staffing help  | \$       | 14,000<br>150,000   |
| Subtotal Community D  | Total Housing and Livable Comme<br>evelopment - General Fund  ment Authority  Accounting & auditing  Consultant  Contractual services other  Temporary help  Total HRA  Accounting & auditing   | Annual audit  Financial Consulting services interpreter services, Leau testing, etc.  Temporary staffing help  Annual audit   | \$       | 14,000<br>150,000   |
| Subtotal Community D<br>Metropolitan Housing and Redevelopn<br>HRA - Rent Assistance Programs                             | Total Housing and Livable Commerce evelopment - General Fund  ment Authority  Accounting & auditing  Consultant  Contractual services other  Temporary help  Total HRA  Accounting & auditing  External legal services  | Annual audit Financial Consulting services interpreter services, Leau tesurry, etc. Temporary staffing help  Annual audit External legal services                           | \$       | 14,000<br>150,000<br><b>164,000</b><br>3,000                |
| Subtotal Community D<br>Metropolitan Housing and Redevelopn<br>HRA - Rent Assistance Programs                             | Total Housing and Livable Comme evelopment - General Fund  ment Authority  Accounting & auditing  Consultant  Contractual services other  Temporary help  Total HRA  Accounting & auditing  External legal services  Contractual services other                             | Annual audit Financial Consulting services Interpreter Services, Leau tesung, etc. Temporary staffing help  Annual audit External legal services Contractual services other | \$       | 14,000<br>150,000<br>164,000<br>3,000<br>396,120            |
| Subtotal Community D<br>Metropolitan Housing and Redevelopn<br>HRA - Rent Assistance Programs                             | Total Housing and Livable Commerce evelopment - General Fund  ment Authority  Accounting & auditing  Consultant  Contractual services other  Temporary help  Total HRA  Accounting & auditing  External legal services  | Annual audit Financial Consulting services interpreter services, Leau tesurry, etc. Temporary staffing help  Annual audit External legal services                           | \$<br>\$ | 14,000<br>150,000<br>164,000<br>3,000<br>396,120<br>183,600 |
| Subtotal Community D Metropolitan Housing and Redevelopn HRA - Rent Assistance Programs Family Affordable Housing Program | Total Housing and Livable Commerce evelopment - General Fund  ment Authority  Accounting & auditing  Consultant  Contractual services other  Temporary help  Total HRA  Accounting & auditing  External legal services  Contractual services other  Management Company Fees | Annual audit Financial Consulting services Interpreter Services, Leau tesung, etc. Temporary staffing help  Annual audit External legal services Contractual services other | \$       | 14,000<br>150,000<br><b>164,000</b><br>3,000<br>396,120     |

Report on Professional/Technical Services Activity

APPENDIX F

Regional Administration - 2006 Budget 2006 Proposed Description Expense Type Budget External legal services Legal Office External legal services 1,596,000 Contractual Services Other Court Reporter Services 21.500 Total Legal Office \$ 1,617,500 WBE certifications, PFA issues, assist. Office of Diversity Consultant \$ 30,000 Contractual Services Other Contract investigations 12,000 **Total Office of Diversity** \$ 42,000 **Human Resources Departments:** . I abor Relations Consultant Labor negotiations \$ 120,000 Contractual Services Other **Temporary Services Human Resources - Labor Relations** \$ 120,000 Learning & Organizational Consultant Staff computer training 58,100 \$ Development Mgmt / Employee Development training Consultant 15,000 Contractual Services Other PDI: Profilor processing 4,600 Contractual Services Other Employee Assistance Program 64,000 Health Services (BP screening, flu shots, etc.) Contractual Services Other 100,300 **Human Resources - Learning and Organizational Development** \$ 242,000 Hay Evaluations - Staffing & Compensation Consultant \$ 20,800 Consultant Job studies, employee selection tools \$ 45,000 Consultant Peoplesoft HRIS Upgrade / E-gov \$ 120,000 Contractual services (surveys) 6,800 Contractual Services Other Contractual Services Other Pre-employment Checks 4,600 **Human Resources - Staffing and Compensation** \$ 197,200 Occupational Health, Drug Testing, Employment Testing, - Metro Transit HR Consultant \$ 344,327 Temporary help Contractual Services Other 3,500 **Human Resources - Metro Transit** \$ 347,827 Consultant Benefits consultant - Benefits Administration \$ 70,000 Contractual Services Other Flex spending admin. 35,000 Contractual Services Other Temporary Help 10,000 Human Resources - Benefits Admin. 115,000 Total Human Resources \$ 1,022,027 **Government Affairs** Consultant Intergovernmental relations services 55,000 **Total Government Affairs** 55,000 Computer services Computer services--Library Communications 8,000 Consultant E-gov prjects 100,000 Contractual Services Other Meetings, forums, special events 10,000 Freelance writing, editing Contractual Services Other 45,000 Contractual Services Other Audio/Video Editing & Production 23,000 Contractual Services Other Website design, development, hosting, maintenance 110,000 Contractual Services Other Graphics-design, production 45,000

Contractual Services Other

**Total Communications** 

Regional transit marketing; branding, other

10,000

351,000

# Report on Professional/Technical Services Activity Regional Administration - 2006 Budget

| Unit                  | Expense Type                             | Description  | 000000000000000000000000000000000000000 | Proposed<br>Budget |
|-----------------------|--|--|---|--------------------|
| Fiscal Services       | Accounting & auditing                    | Annual audit by State Auditors   | \$                                      | 215,000            |
|                       | Computer services                        | Comptr services-investment support   |   | 30,000             |
|                       | Consultant                               | Peoplesoft implementation support  |   |                    |
|                       | Contractual Services Other               | Other / General Fin's Advice   |   | 20,500             |
|                       | Contractual Services Other               | MCES Capital Asset Invebtory   |   | 197,000            |
|                       | Contractual Services Other               | Banking fees   |   | 145,000            |
|                       | Total Fiscal Services                    |  | \$                                      | 607,500            |
| Information Services  | Consultant                               | IT Consulting  | \$                                      | 510,000            |
|                       | Contractual Services Other               | Wiring/Cable - Misc  |   | 44,000             |
|                       | Software maintenance                     | Variety software packages  |   | 3,058,040          |
|                       | Total Information Services               |  | \$                                      | 3,612,040          |
| Central Services      | Consultant<br>Contractual Services Other | Office space consultant (planning, design) Courier services, document storage, pager services, | \$                                      | 54,000<br>129,500  |
|                       | Total Central Services                   |  | \$                                      | 183,500            |
| Risk Management       | Consultant                               | Contract reviews, risk consultant  | \$                                      | 10,000             |
|                       | Consultant                               | Brokerage Fees, premiums   |   | 66,500             |
|                       | Total Risk Management                    |  | \$                                      | 76,500             |
| Budget and Evaluation | Accounting & auditing                    | Federal OMB A-87 Cost Alloc. plan  | \$                                      | 22,000             |
|                       | Total Budget and Evaluation              |  | \$                                      | 22,000             |

### Metropolitan Council 2006 Adopted Unified Budget Glossary of Terms

Ad Valorem Tax A tax based on the value of an item, such as property.

A legal authorization granted by a legislative body to make **Appropriation** 

expenditures and to incur obligations for specific purposed.

Final budget adopted by the Council in December. The annual Budget

calendar-year plan of revenues and expenditures.

A grant from another governmental unit to be used or expended **Block Grant** 

for a specified purpose.

A Council action authorizing revision of the adopted budget. **Budget Amendment** 

**Capital Budget** Plan for capital expenditures (involving the construction or

renovation of permanent facilities or acquisition of major

equipment with a useful life greater than 3 years) for the coming

year.

**Capital Improvement Program** A six-year plan for proposed capital improvements, the first year

of which is formally adopted as the Capital Budget.

**Capital Outlay** 

Expenditures for acquiring or adding to Council assets of a longterm character with an expected useful life of three or more (Capital Investment)

years.

A grant made specifically for acquiring or constructing major **Capital Project Grant** 

capital facilities.

Estimates of the timing of revenues and expenditures to **Cash Flow Forecasting** 

determine the amount of cash available to meet payments or to

be invested.

The balancing of cash on hand necessary to pay for services and Cash Management

temporarily idle cash invested to earn interest revenue.

A department within Regional Administration responsible for **Central Services** 

providing office facilities and support.

Total tax levy of a jurisdiction, which is certified to the County **Certified Levy** 

Auditor for collection from property owners.

Glossary of Terms APPENDIX H

provides a state payment in lieu of a portion of the property tax

levy.

HRA Operating Reserve The balance accumulated from the excess of revenues over

expenditures in the Council's Housing and Redevelopment

Authority program

Implicit Price Deflator An index prepared by the federal government to measure

changes in the price of goods and services.

Internal Service Fund Fund used for the furnishing of goods or services by one

department or other departments, on a cost-reimbursement basis.

Land Use Planning The orderly use of land and placement of facilities based on local

and state government public discussion, policy and regulation.

LCMR Legislative Commission on Minnesota Resources, which is

responsible for distributing grant monies to local units of

government and other governmental agencies relating to Natural

Resources.

Lease A contract for temporary use of equipment or facilities at a

negotiated price.

**Long-Term Debt** Financial obligation with maturity of more than one year after

the date of issuance.

**Mapping Consortium** 

(Metro GIS)

An ad hoc committee consisting of staff members from the Council and other organizations that shares information about

computer mapping.

**Metropolitan Airports Commission** 

(MAC)

The commission that owns and operates the region's airport system, including the Minneapolis/St. Paul International Airport

and seven satellite airports.

Metropolitan Area The area in which the Metropolitan Council has jurisdiction,

consisting of the seven metropolitan counties of Anoka, Carver,

Dakota, Hennepin, Ramsey, Scott, and Washington.

Metropolitan Land Planning Act The state law that mandates cities, townships and counties to

prepare comprehensive plans, and that such plans be consistent with the Council's regional plans for sewer, transportation, parks

and open space, and airports.

Metropolitan Parks and Open

**Space Commission (MPOSC)** 

The commission that advises the Council on matters affecting

the regional park and open space system.

Metropolitan Region See Metropolitan Area

Metropolitan Sports Facilities Commission (MSFC)

The commission that owns and operates the Hubert H.

Humphrey Metrodome.

**Motor Vehicle Sales Tax** 

The motor vehicle excise tax (or MVST) is a state sales tax

applied to the purchase of motor vehicles.

**Nonpoint-source Pollution Control** 

Diffuse pollution that is not traceable to a single source, but rather runs off the land in a widespread manner, includes urban

and agricultural runoff.

**Operating Expenditures** 

Expenditures incurred on behalf of primary service activities. The Council budget distinguishes operating budget activities from debt service activities and passthrough grant and loan

activities.

**Operating Budget** 

Plans of expenditures and the proposed means of financing them

for the primary service activities. The Council budget distinguishes operating budget activities from debt service

activities and passthrough grant and loan activities.

**Operating Revenue** 

Revenue that is directly related to primary service activities.

Passthrough Grant or Loan

Funds that are received by the Council but then granted, loaned or passed on to another agency, organization or individual for a

specified use.

**Program** 

An organized set of related work activities directed toward a

common purpose.

**Proposed Budget** 

Budget as submitted by the Regional Administrator to the

Council.

Section 8

A federal housing rental assistance program for low and

moderate- income people.

**Staff Complement** 

(see FTE)

Number of full-time permanent positions (Note: two half-time

positions equal one staff complement.)

**Statutory Authority** 

Authority based on state or federal legislation.

Strategic Planning

Management based on a vision of success for the organization,

using strategies to achieve desired goals.

**Tax Capacity Rate** 

Tax rate applied to tax capacity to generate property tax revenue.

The rate is obtained by dividing the property tax levy by the

available tax capacity.

| Glossary of Terms                | APPENDIX H   |
|----------------------------------|--|
| Tax Classification Rate          | Rates at which estimated market values are converted into the property tax base. The classification rates are assigned to properties depending on their type (residential, commercial, farm, etc.) and, in some cases there are two tiers of classification rates, with the rate increasing as the estimated market value increases. |
| Truth-in-Taxation                | Procedures adopted by the Minnesota Legislature intended to improve accountability in the adoption of the budget and property tax levy of local governments.   |
| Truth-in-Taxation Public Hearing | Statutory requirement for local governments to hold public hearings on their proposed budgets and property tax levies. For Metro governments the hearing must be held on specific dates in December.   |
| Tax Levy                         | The total amount to be raised by property taxes for the purpose stated on the resolution certified to the county auditor. Tax levy authority is based on state statutes  |
| Undesignated Reserve             | The balance accumulated from the excess of revenues over expenditures available for future expenditures in an enterprise fund.   |
| User Charge                      | Charges for service based on the consumption or availability of that service.  |
| Watershed                        | The land area from which water accumulations drain into a stream.  |
| Work Priorities                  | The focus of Council work program efforts in any given year.   |

A plan of work proposed to be done during a particular period.

**Work Program**