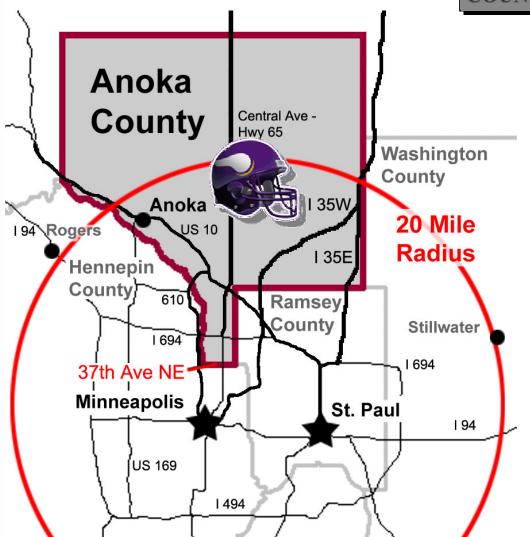


A Great Place to Live, Work and Play!











THE PRESERVE

at Rice Creek









OUR VISION

Anoka County and the City of Blaine are developing a master planned community that promotes environmental stewardship, fosters a strong civic character and that is centered around mixed-use development anchored by a new stadium for the Minnesota Vikings.





OUR APPROACH

The Preserve at Rice Creek requires a bold master plan, a commitment to the future, and a partnership between public and private interests. To realize this vision the elected officials of Anoka County and the City of Blaine have established a development plan for the project centered on 10 guiding principles:

GUIDING PRINCIPLES

Promote A Vision for the Future Create a Public-Private Partnership Build Community Support Optimize Connectivity Embrace Mixed-Use Promote an Environmental Stewardship Create a Pedestrian Environment Leverage Infrastructure Realize Fiscal Results Quality of Life









STADIUMS OF THE FUTURE

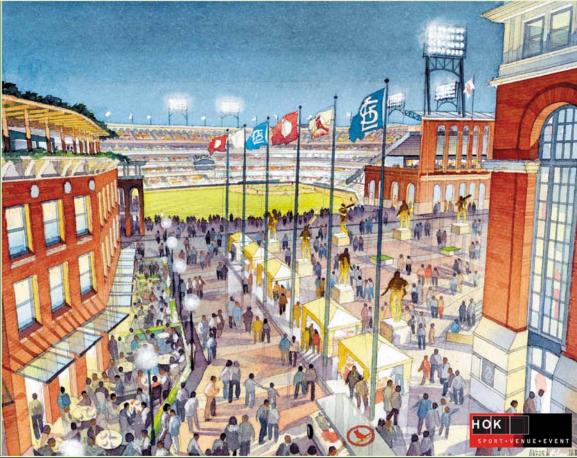
No longer a stand alone building

Creates a platform to complete a city or fill gaps in a city

Supports construction of new infrastructure

Contains all elements needed to sustain city life

Includes residential, commercial and retail







OUR TEAM

Anoka County and the City of Blaine have engaged a joint venture of Hammes Company/Kraus Anderson as primary developer of The Preserve at Rice Creek.

> Leaders in Real Estate Development and Construction. Sports & Recreation/Commercial/Healthcare





CA Chand











SITE

Master Planned Community of 740 Acres

Wetland Restoration of 250 Acres





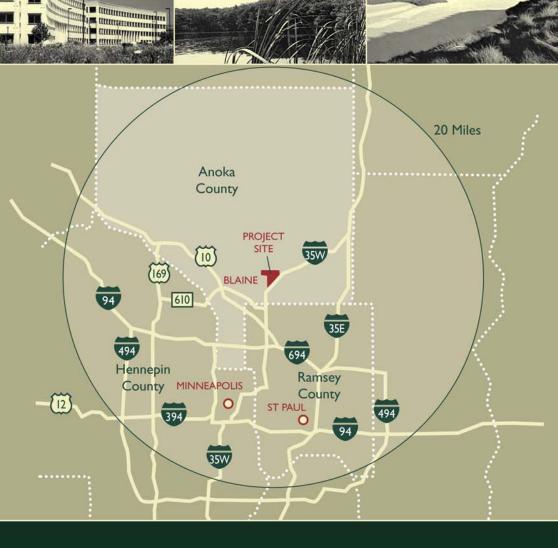


Drive time from Minneapolis/St. Paul is 15 minutes

2 miles north of I-35W/Highway 10 interchange

Interstate frontage (I-35W) over 1.5 miles

New interchanges (I-35W) at Lexington Avenue and 95th Avenue



PROJECT SITE

ALC: YOU BE



POPULATION GROWTH

Areas of most significant and dense growth are best served by Anoka County Site.

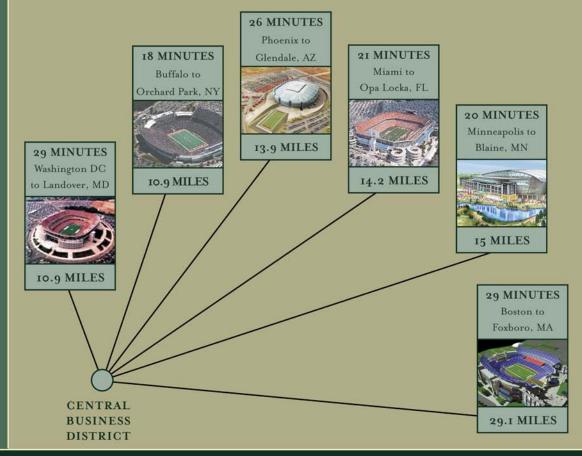
Counties	%
Anoka	31%
Chisago	60%
Sherburne	78%
Stearns	32%
Washington	60%
St. Croix, WI	55%





TRAVEL DISTANCE Comparison

Travel times & distances to the Anoka County site compare favorably to several other NFL cities.













LOCATIONAL ADVANTAGE

National Sports Center and the TPC of the Twin Cities draw over 3 million visitors annually

Shared Infrastructure with the National Sports Center and the TPC of the Twin Cities

Existing Infrastructure supports master plan development

Site located within MUSA







ACCESS

- Easy access from I-35W at 95th Avenue and Lexington Avenue
- Convenient from highway 10 via Central Avenue
- Gameday traffic analysis projects clearing site in one hour or less
- Access enhanced by express bus service

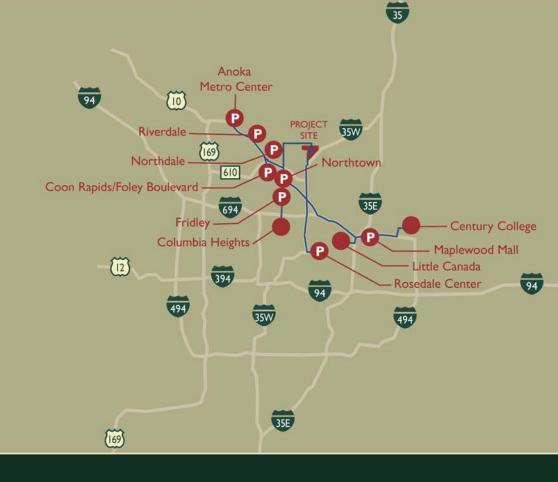




MASS TRANSIT

Metro Transit/Anoka County Traveler Bus Service (Park and Ride)

Utilize existing Park-N-Ride facilities and Transit Gates to connect to Metro Transit System

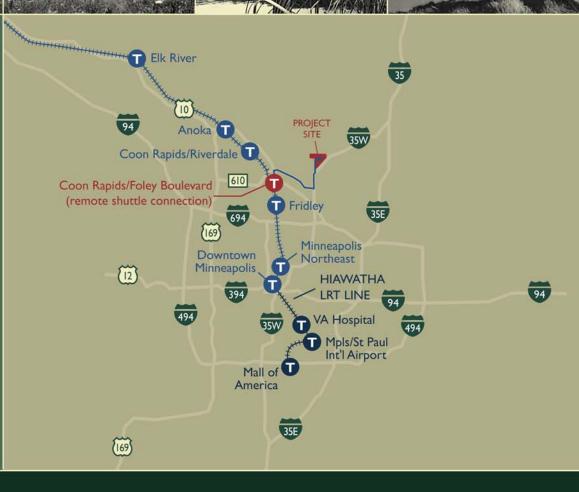




MASS TRANSIT

Northstar Commuter Rail

Provide shuttle service from Coon Rapids/Foley Boulevard Station.



PROJECT SITE

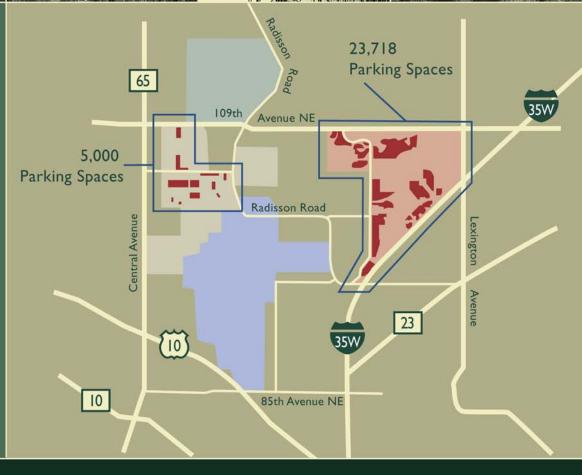
OTHER D.

ALC: YOU WELL



PARKING PLAN

- 22,900 on-site parking stalls
- 5,818 off-site parking stalls
- Ample surface parking for tailgating









MASTER PLAN

Minnesota Sports & Entertainment Center

The Shops at the Preserve

The Corporate Center at the Preserve

Residences at the Preserve

Rice Creek Conservancy







Minnesota Sports & Entertainment Center

The Shops at the Preserve

The Corporate Center at the Preserve

Residences at the Preserve

Rice Creek Conservancy



MINNESOTA SPORTS AND ENTERTAINMENT CENTER





THE SHOPS AT THE PRESERVE





THE CORPORATE CENTER AT THE PRESERVE













RICE CREEK Conservancy







MINNESOTA SPORTS AND ENTERTAINMENT CENTER

Vikings Stadium

Vikings Training Facility

Vikings Corporate Headquarters

Health/Wellness/Fitness Center

Valhalla (Themed Vikings Destination Attraction)

Themed Retail Dining and Entertainment

Hotel and Conferencing Facilities





VIKINGS STADIUM

Stadium capacity of 70,000 seats

Fixed-dome roof structure

Approximately 1.8 million gross square feet

Emphasis on shared stadium infrastructure

Operating cost efficiencies with multiple uses





TRAINING FACILITIES & CORPORATE HEADQUARTERS

Corporate office of Minnesota Vikings

Permanent training facility of Minnesota Vikings

Immediate local tax base



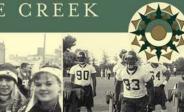




VALHALLA

- Regional family entertainment destination
- Major corporate sponsorship opportunities
- Optimize gameday experience
- Anchor attraction
- Promotes year-round tourism



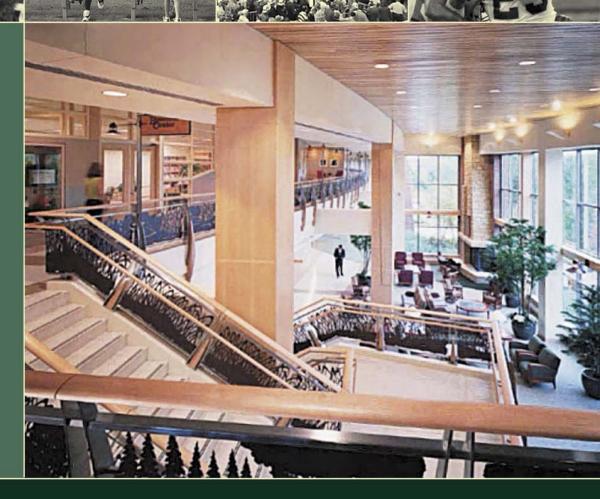


HEALTHCARE/WELLNESS

Regional Center for Health, Wellness and Fitness

Anchor to lifestyle environment

Joint sponsorship opportunity with the Minnesota Vikings





THEMED RETAIL

Destination-based retail

Integrate retail with gameday experience

Enhances corporate sponsorships

Extended visitation and spending (NSC & TPC of the Twin Cities)







Business class hotel with 200-250 rooms

Hotel functions for business, group and leisure markets



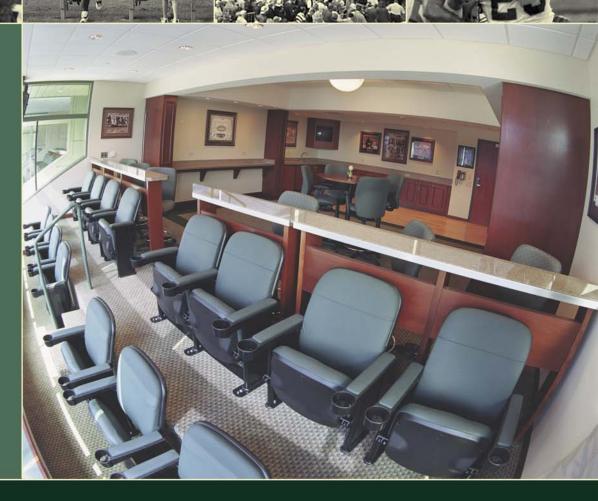


PREMIUM SEATING/ Conferencing facilities

Optimum premium seating configuration

Premium seating supports multiple uses (e.g. hotel/conferencing)

Programmed for hospitality functions



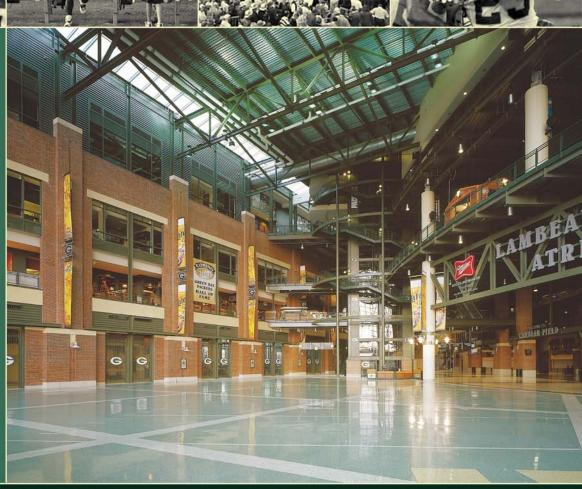




How to create a year-round destination anchored by the stadium

"The Lambeau Field Atrium is truly going to fulfill its promise as a year-round destination for visitors from outside the county."

> -Green Bay Press Gazette, Jan. 11, 2004



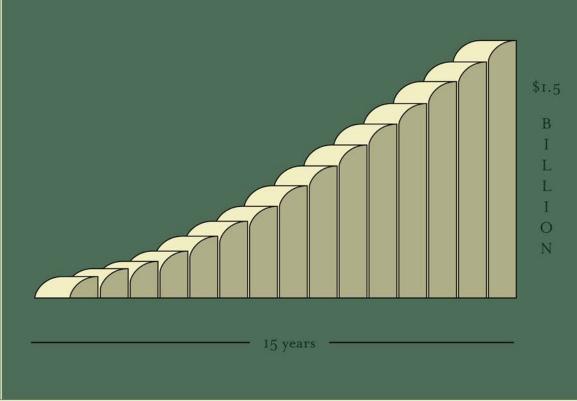
FINANCE PLAN



TOTAL PROJECT COSTS

Total estimated project cost is \$1.5 billion

Build-out schedule over 15 years





STADIUM COST MODEL

Total project cost includes stadium

Stadium costs between \$475-\$650 million

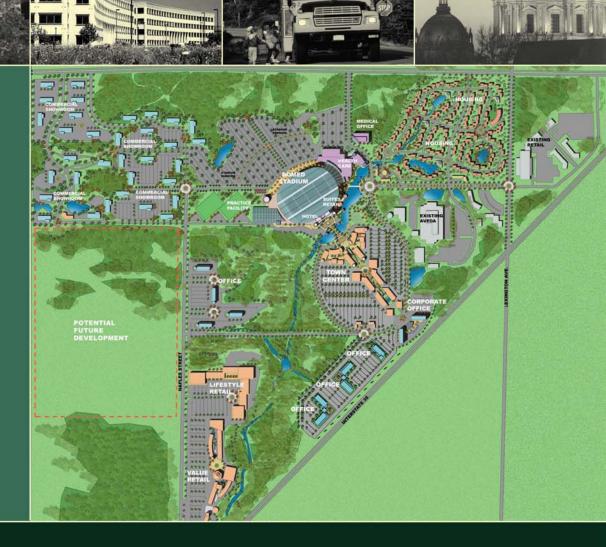
Ford Field in Minnesota (2005) costs \$635 million

Stadium includes other program elements (eg. Practice Facility)





The fundamental premise upon which the master plan has been conceived is the commitment by local officials to realize financial, economic, and fiscal impacts from within the Stadium District.

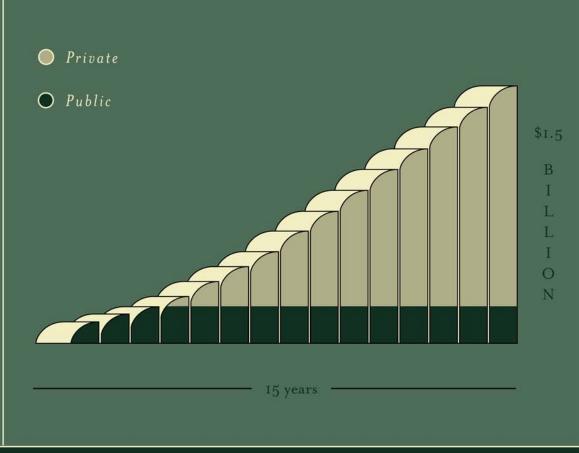




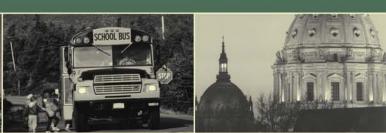
PUBLIC-PRIVATE JOINT VENTURE

Local funding by Anoka County/City of Blaine is \$240 Million

Relationship of private to public capital is 35:1







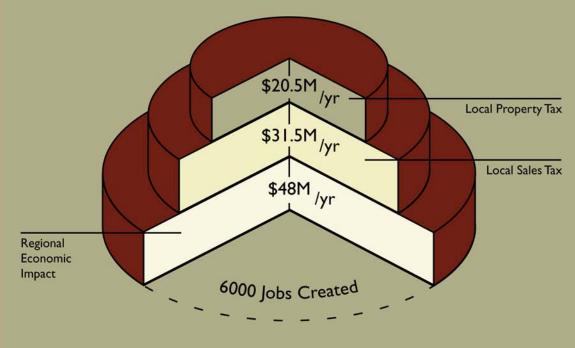
FISCAL IMPACT

Investment strategy intended to leverage private capital (3.5:1)

Stadium is catalyst to achieve measurable economic returns to the community

Local fiscal impact estimated at \$52 million/annually

Regional economic impact estimated at \$48 million/annually

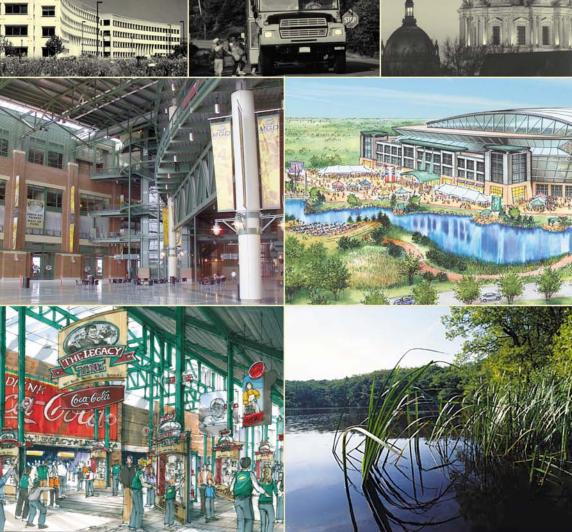




PRIVATE EQUITY

The Finance Plan is based on private interests committing equity to the stadium in return for development rights to the site, including:

- Developer equity
- Conservancy easement
- Corporate sponsorship
- District utility plant





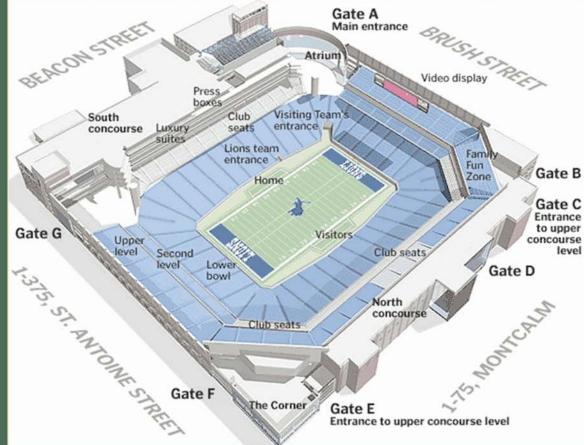


CASE STUDY-FORD FIELD

How to leverage the private capital investment to support stadium development

> "Our investment in Ford Field has been the catalyst to the expansion of the theater district, stores and restaurants in the area."

> > -William Clay Ford Jr., May 5, 2003



LOCAL GOVERNMENT & COMMUNITY SUPPORT







SHARED INFRASTRUCTURE

The National Sports Center and the TPC of the Twin Cities offer the most viable opportunity for shared infrastructure in Minnesota.



LOCAL GOVERNMENT & COMMUNITY SUPPORT







NATIONAL SPORTS CENTER

- 2.2 million annual visitors
- Among the Nation's leading amateur sports complexes
- Less than one mile from the site



LOCAL GOVERNMENT & COMMUNITY SUPPORT





TOURNAMENT PLAYERS CLUB (TPC)

PGA Championship Golf Course

Host to the senior PGA 3M Championship

Top ten ranked course in the State



LOCAL GOVERNMENT & COMMUNITY SUPPORT



THE PRESERVE

at Rice Creek