WENDELL R. ANDERSON

GOVERNOR

Mr. Joseph Flynn, 2605 East Poplar Avenue, St. Paul, MN 55109

STATE OF MINNESOTA

OF _	Ramsey	County,	
	Reposing espe	cial trust and con	fidence in your prudence,
integ	grity and ability I	have appointed and	commissioned you TO HAVE
AND T	TO HOLD THE said off	ice of	
, 	Public Employment	t Relations Board,	effective December 1, 1976
	for a term expiri	ing January 1, 1979	
_			
	orce or reason of any		eded or annulled, or expire

Jan lenderson Krown
Secretary of State

STATE OF MINNESOTA DEPARTMENT OF STATE FILED DEC 6 - 1976

Jean Grabiem House Secretary of State