

W E N D E L L R. A N D E R S O N

G O V E R N O R

S T A T E O F M I N N E S O T A

To James Heim, 214 Lewis Street, Duluth, 55803

Of St. Louis County,

Reposing especial trust and confidence in your  
prudence, integrity and ability I have appointed and  
commissioned you TO HAVE AND TO HOLD THE said office of  
Fire Service Education and Research, effective August 9,  
1974, for an indeterminate term,

together with all the rights, powers and emoluments to the  
said office belonging or by law in anywise appertaining, until  
this commission shall be by me or other lawful authority,  
superseded or annulled, or expire by force or reason of any  
law of this State.

IN TESTIMONY WHEREOF, I have  
hereunto set my hand and caused  
the Great Seal of the State of  
Minnesota to be affixed at the  
Capitol in the City of Saint  
Paul, this ninth  
day of August in the  
year of our Lord one thousand  
nine hundred seventy-four, and  
of the State the one hundred  
sixteenth.

Arden J. Edsall

Secretary of State

Wendell R. Anderson

G O V E R N O R

STATE OF MINNESOTA  
DEPARTMENT OF STATE  
FILED

27361  
AUG 12 1974

Arden J. Edsall  
Secretary of State