WENDELL R. ANDERSON GOVERNOR STATE OF MINNESOTA

To James R. Heltzer, 3857 Brookview Drive, St. Louis Park, Minn.
Of Hennepin County,
Reposing especial trust and confidence in your prudence,
integrity and ability I have appointed and commissioned you TO HAVE AND
TO HOLD the said office of Commissioner of Economic Development
effective March 14, 1973, for a term expiring January 1, 1975,
together with all the rights, powers and emoluments to the said office
belonging, or by law in anywise appertaining, until this commission shall
be by me or other lawful authority, superseded or annulled, or expire by
force or reason of any law of this State.

in the year of our Lord one thousand nine hundred seventy-three and of the State the one hundred thirteenth.

fifteenth

Wendell R. Anderson

GOVERNOR
STATE OF MINNESOTA
DEPARTMENT OF STATE
FILED

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Secretary of State