

#15410  
STATE OF MINNESOTA  
DEPARTMENT OF STATE  
FILED  
AUG 28 1961  
Joseph L. Donovan  
Secretary of State

STATE OF MINNESOTA  
EXECUTIVE DEPARTMENT

ELMER L. ANDERSEN

GOVERNOR OF SAID STATE

To Alan K. Ruvelson, President  
First Midwest Small Business Investment Company, Minneapolis  
Of Hennepin County, SENDS GREETING:

Reposing especial trust and confidence in your prudence, integrity  
and ability I have appointed you the said Alan K. Ruvelson, member of the

Advisory Commission to Business Development, effective August 28,

1961. Minnesota Statutes 1957, Section 362.09.

You are therefore by these presents, appointed and commissioned \_\_\_\_\_  
said member of said Commission \_\_\_\_\_ as aforesaid,

TO HAVE AND TO HOLD the said office of \_\_\_\_\_ said member  
together with all the rights, powers and emoluments to the said office  
belonging, or by law in anywise appertaining, until this commission shall be  
by me or other lawful authority, superseded or annulled, or expire by force  
or reason of any law of this State.

IN TESTIMONY WHEREOF, I have  
hereunto set my hand and caused the  
Great Seal of the State of Minnesota  
to be affixed at the Capitol, in the  
City of Saint Paul, this twenty-eighth  
day of August in the year  
of our Lord one thousand nine  
hundred sixty-one and of  
the State the one hundred fourth.

By the Governor

Elmer L. Andersen

Joseph L. Donovan  
Secretary of State