





DEPARTMENT OF CORRECTIONS









Mission:

Transform Lives for a Safer Minnesota











STRATEGIC PLAN

MISSION: Transforming lives for a safer Minnesota.

VISION: Achieving justice through promotion of racial equity, restoration from harm, and community connectedness.

AGENCY REORGANIZATION

- Reorganize the agency to break down silos, improve communication both vertically and horizontally, increase cross-unit efficiencies, improve agency leadership awareness, and reduce costs.
- Develop a comprehensive intake, assessment, and program planning process that focuses on the human being, not the conviction, to achieve transformation with the goal of achieving zero warehousing.
- Establish and implement agency research and performance measurement systems to inform organizational decision-making and public transparency.
- Practice servant leadership at every level within the agency to grow and develop staff, build trusting teams, and achieve results.

TRANSFORMATIVE PROGRAMMING

- Increase public engagement in the creation and revision of agency programs and policies.
- Increase use of evidence-based practices in the rehabilitation of people who are incarcerated, or under supervision.
- Increase number of people released from prison who obtain housing, employment, enroll in education, or actively engage in community treatment by 90%.
- Increase intervention partnerships to effectively deliver community-based programs.
- Reduce disproportionate rate of American Indians and youth of color in the juvenile justice system by 20%.
- Reduce number of readmissions by 70%, through community supervision and supportive services.
- Increase enrollment in classroom college by 400% and enroll 250 people in DOC technical training leading to Minnesota State associate degrees.
- Improve the experience and outcomes for incarcerated parents and their children.

SAFETY AND WELLBEING

- Continue to implement plans to reduce the spread of COVID-19 across the agency.
- Protect all staff, incarcerated individuals, victim survivors, and clients under supervision from additional harm and injury.
- Practice equity and inclusion to transform the workplace culture to a healthier and more successful environment.
- Improve the quality of the experiences of new employees entering the agency.
- · Embed a culture of wellbeing across the agency.
- Provide sufficient resources and effective training to DOC staff and community partners to reach zero re-victimization of victim survivors.
- Provide incarcerated persons with the healthcare needed and access to healthcare upon reentry while under community supervision.

What Do We Do?

Create and deliver individualized plans to better help the people we serve.

Prepare people in our care to have success when they return to our communities.

Provide services in the community to help people under supervision build connections and transform their lives.

DOC by the Numbers

Employees: approximately 4,300

Total general fund budget: \$1.2 billion (FY20 – 21 biennium)

Prisons: 11

Facility capacity: 9,522 beds (double-bunked)

Current Population: 7,800 adults; approx.

Square feet for facilities: 7.5 million sq. ft.

DOC-provided community supervision: 20,000

DOC district supervision offices: 13



MCF-Shakopee built 1986 capacity: 656



MCF-Red Wing built 1889 capacity: 42-A, 111-J



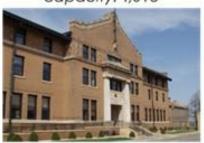
MCF-St. Cloud built 1889 capacity: 1,058



MCF-Faribault opened 1989 capacity: 2,026



MCF-Rush City built 2000 capacity: 1,018



MCF-Stillwater built 1914 capacity: 1,561



MCF-Lino Lakes built 1963 capacity: 1,325



MCF-Oak Park Heights built 1982 capacity: 444



MCF-Togo built 1955 capacity: 90





MCF-Moose Lake built 1938 capacity: 1,057



MCF-Willow River built 1951 capacity: 177

Minnesota's Incarcerated Population

Demographics

- Average age (in years): 39.3
- Over 73% graduated HS/ have GED
- Over 18% have college degree
- Approximately 70% have minor children in the community

Race

■ White: 52%

■ Black: 36%

American Indian: 9%

• Asian: 2.5%

Unknown/Other: 0.3%

Data Points for Public Safety Policy Makers

- 25% of those leaving MN prisons are homeless
- 39 people died of drug overdose within a year of release in 2020
- 27% unemployment rate for formerly incarcerated
- 1 in 6 kids in MN have had a parent incarcerated the most prevalent ACE
- \$141.22 = average per diem cost to incarcerate an adult in Minnesota prison

Over 95% of those incarcerated will return to our communities. Setting them up for success helps ensure fewer victims and greater public safety.

New Direction: Person-Centered Approach

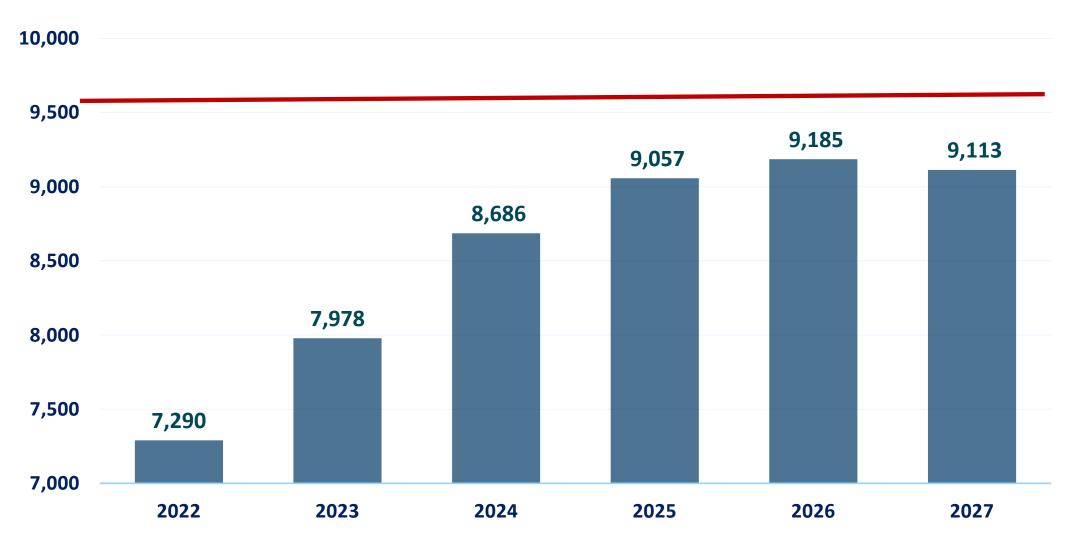
- Human dignity is the foundational, organizing principle of Minnesota's corrections system. We are putting people at the center of our decisionmaking.
- Reorganizing our work to See individuals, not collectives.
- Creating Multi-disciplinary teams to work with the people we serve to design and deliver transformational services.



Adult Prison Population: Then and Now

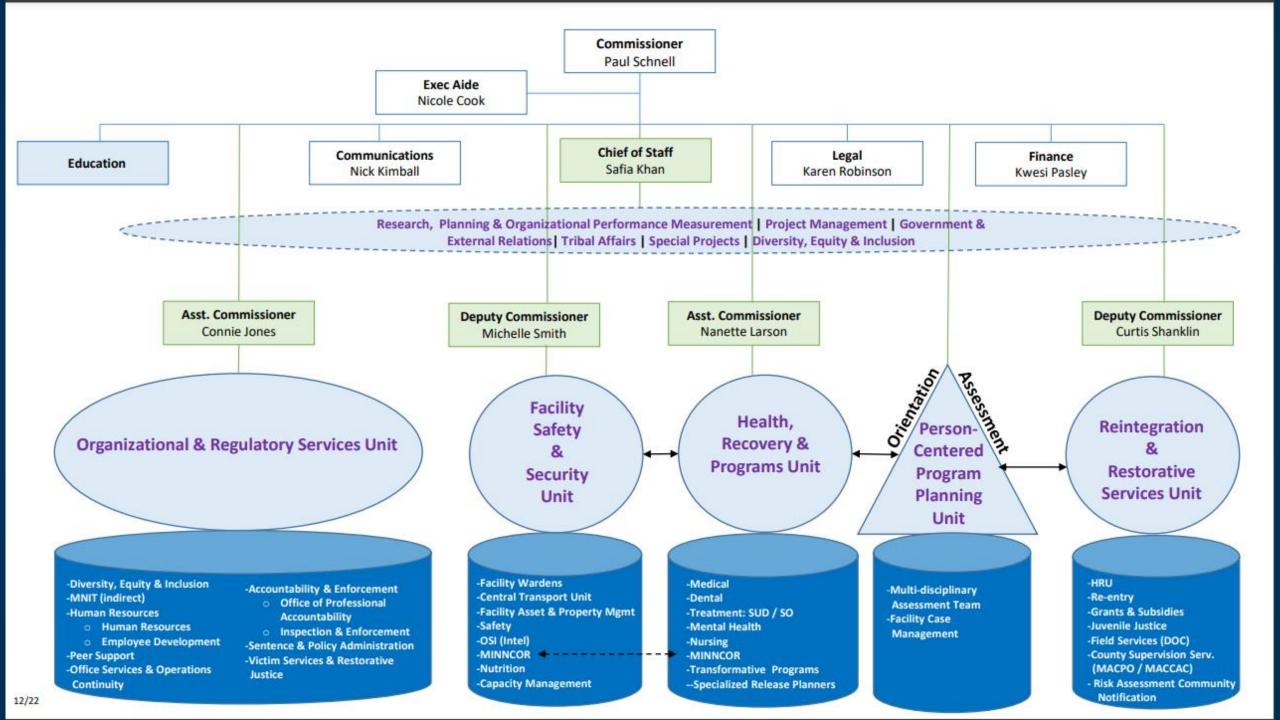


Projected DOC Prison Population Growth*

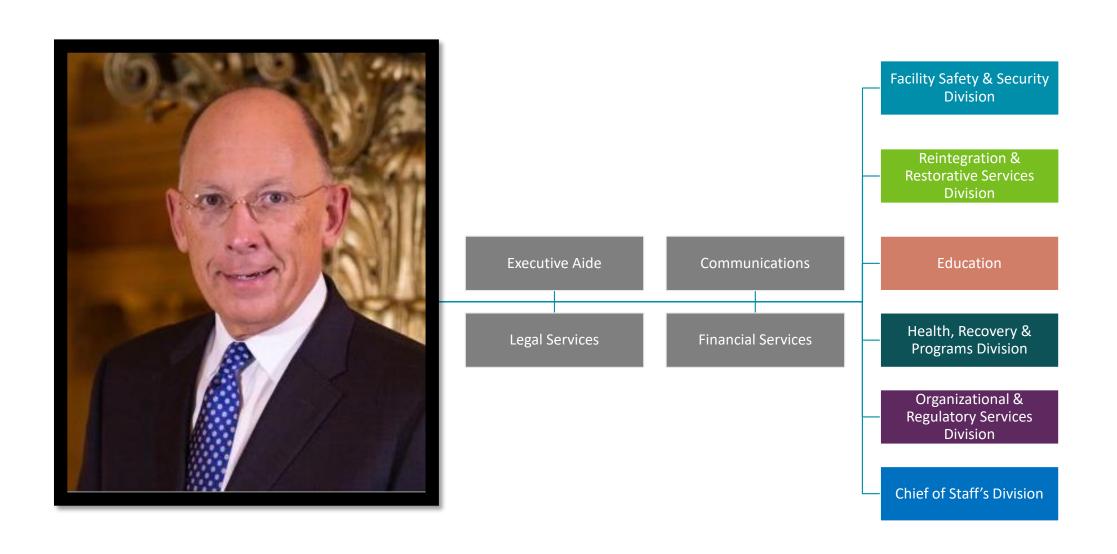


Current DOC Capacity 8,900*

*Reflects current operating restrictions



Commissioner Paul Schnell



Facility Safety and Security

Reintegration and Restorative Services



Deputy Commissioner
Michelle Smith

Facility Wardens

Facility Asset & Property Management

Nutrition

Central Transportation

Office of Special Investigations

Safety

MINNCOR



Deputy Commissioner
Curtis Shanklin

County Supervision Services

Field Services

Juvenile Justice

Grants & Subsidies

Re-Entry

Hearings & Release

Risk Assessment/ Community Notification

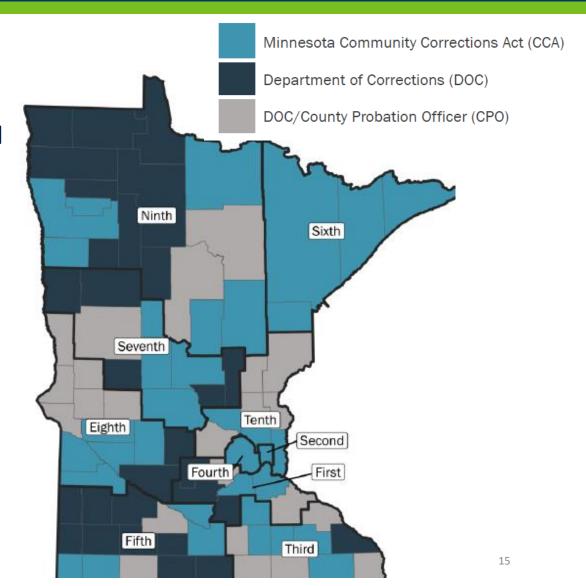
Community Supervision/ Probation

Minnesota relies heavily on community supervision

- Approximately 80,000 people in community on supervised release or probation statewide
- DOC is one of <u>3 delivery systems</u> for supervision $\rightarrow \rightarrow \rightarrow$

DOC Field Services – The DOC Provides:

- Adult felony probation and supervised release supervision in the 53 counties that are not part of the Minnesota Community Corrections Act (CCA).
- Juvenile and misdemeanant services to the court in 29 counties.
- Intensive supervised release (ISR) services in 75 counties and through contracts with some CCA agencies



Health, Recovery, and Programs

Organizational and Regulatory Services



Assistant Commissioner
Nan Larson

Medical

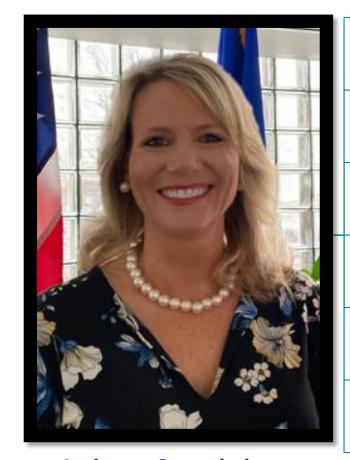
Nursing

Dental

Mental Health

Treatment SUD / SO

Transformative Programs



Assistant Commissioner
Connie Jones

Peer Support

Information Technology

Human Resources

Office Services

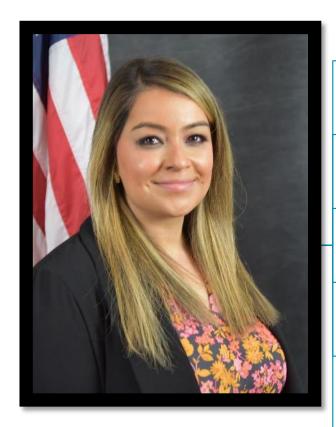
Accountability and Enforcement

Sentence Administration & Policy Management

Victim Assistance and Restorative Justice

Chief of Staff

Other Key Contacts



Assistant Commissioner
Safia Khan

Research & Performance

Legislative Affairs

Tribal Relations

Agency Project Management

Policy and Rulemaking

Equity, Access, and Inclusion



Emily Lefholz, Legislative Director



Kwesi Pasley, Chief Financial Officer

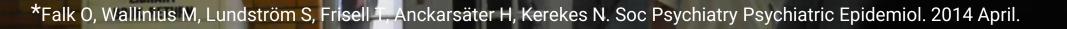


Karen Robinson, General Counsel

Considerations for Policy Makers

- The Department of Corrections has a **Constitutional obligation** to provide healthcare and a standard of living for those that are incarcerated under state law.
- 24/7/365 operation. Supporting staff, keeping everyone safe, and providing transformational services are central to public safety.
- 96% of the DOC's budget is appropriated by the General Fund
- We must have secure facilities to provide services. Our staff is the backbone to that work.
- We strive to be transparent, responsive, and accountable.

1% of the population is accountable for 63% of all violent crime convictions.*





See the Work Firsthand - Consider a Tour!

Visit Minnesota's Correctional Facilities
Contact emily.lefholz@state.mn.us

